

<p>The DTA Monitors, Verifies and Engages with programs to provide insights and advice for the decision makers in the wider DTA and the DTC. We leverage expertise from across the wider DTA and develop working relationships for active, supportive engagements with initiatives.</p>	<p>Monitor</p> <p>We monitor all non secret Digital and ICT initiatives with a budget of greater than \$10 million dollars</p> <p>Achieved through regular data collections where agencies provide self-assessed risks, benefits and delivery confidence status</p>	<p>Verify</p> <p>Where the DTA identifies that an initiative may need guidance or support, we request additional information to confirm the need.</p>	<p>Engage</p> <p>Where it has been confirmed that DTA support is required, the DTA actively engages the initiative. The DTA can also be directed to provide support by the DTC. DTA engagement can include;</p> <ul style="list-style-type: none"> - Representation on the program board/s, - Health checks through-life, and - Deep dives using external SME's - Request for Remediation Plan, Mitigation Plan or Benefit Realisation evidence, and - Request to review independent assurance activities (IRA, NPATs, Gateway and assurance reports).
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Project	Description	DTA Engagements	Why is the DTA Engaged
ROBUST	A full architectural review followed by a refresh of the Bureau's ICT systems to ensure a modern, modular, future-fit, inherently secure and resilient ICT landscape.	The DTA provides oversight through its membership on multiple program governance forums. We are providing advice on the establishment of the program's governance, procurement strategy and overall security posture.	The DTA is engaged in this program due to its large IT budget, multi year timeframe, the strategic importance of the capability and in response to cyber security risk.
End User Computing (Next Generation Desktop Project)	Replacement of Defence's desktop environment, Includes PCs, comms, and supporting network infrastructure.	<p>The project is currently reporting an overall GREEN-AMBER status as current and forecast delivery activities are on-track.</p> <p>The DTA is closely monitoring the Defence self-reporting and is focused on risks to the program schedule.</p>	The DTA is engaged in this program due to its large IT budget and its importance to the broader infrastructure transformation for Defence
2021 Census	Preparation and systems for the 2021 Census.	<p>The project is currently reporting an overall GREEN status.</p> <p>The DTA is closely monitoring the self-reporting as the initiative matures</p>	The DTA is monitoring this program due to its high profile, long timeframes and reputation risk for the Government.
JP2047 Phase 3 Terrestrial Communications	Single standardised telco network for fixed, mobile and deployed networks.	SRO engagement to review the remediation plan addressing budget and schedule issues to ensure that is appropriate and is being implemented.	The DTA is engaged in this program due to its large IT budget, dependencies on vendors and procurement and its importance to the broader infrastructure transformation for Defence
Super stream data standards and ecommerce	Standardisation and automation of super contributions and transfers between the ATO and funds (B2B and B2G)	The project is currently reporting an overall GREEN status and is close to completing. The DTA is monitoring the self-reporting as the initiative finalises.	The DTA is engaged in this program due to the importance of superannuation to the community and economy and to ensure benefits continue to be delivered
Welfare Payments Infrastructure Transformation Tranche 2	Business transformation of student welfare payments to increase automation and migration to the digital channel, and develop foundational capabilities.	The DTA provides oversight through its membership on the WPIT Oversight Board and WPIT Strategic Advisory Committee, and is working with DHS on investment/oversight engagement activities and dashboard reporting.	WPIT is a multi tranche program with a high IT budget and carrying multiple dependant programs. The DTA is engaged in this program to assist with delivery planning so as to minimise cost and maximise early delivery of benefits and to manage dependencies

Single Touch Payroll Phase 1	Automation of PAYG and super reporting between businesses and government	<p>Membership on the ATO STP Program Board focussing on ATO's system stability and capacity to support the increased volumes.</p> <p>DTA is supporting the development of the business case to expand the STP for real time reporting of employment data to government agencies.</p>	The DTA is engaged on this program due to its high profile/impact change for employee, employers and third party software vendors and the broader strategic importance of the program.
Streamlining Government Grants Administration Program	Develop a simpler, and more efficient and consistent, approach to the administration of grants across the Australian Government	<p>The DTA has representation in the Program Governance Board, the Program Reference Group and the Analytical Unit Governance Committees.</p> <p>We are providing: advisory services with a key focus on realisation of 'improved user experience' benefits and risk management and assurance over funding to fast-track the consolidation and modernisation of grants administration as part of the Modernisation Fund.</p>	The DTA are engaged in this program due to risk relating to the complexities of a multi agency program providing a shared service capability and the strategic importance of grants capability.
Child Care Reform	<p>Delivers end-to-end reform for Child Care Subsidy arrangements.</p> <p>(includes combining multiple IT services into one system)</p>	<p>The DTA provides oversight through membership on the Child Care Reform Delivery Steering Committee responsible for the delivery and implementation of the child care package between Education, DHS and DSS.</p> <p>The DTA is focused on IT system, business and community readiness.</p>	The DTA are engaged in this program due to its large change agenda. Child Care Reform requires the coordination of change for families, service providers, third party software vendors and government business processes. The initiative has a legislated go live date and requires the co ordination of multiple agencies.
Data Integration Partnership for Australia (DIPA)	Build a robust, secure and scalable whole-of-government data integration and analysis capability to improve the APS's advice to Government on complex policy issues.	The DTA is providing formal assurance as part of Modernisation Fund arrangements and ongoing oversight membership on the IDC.	The DTA are engaged in this program due to it's reliance on multiple agencies to contribute to the realisation of it's benefits and the programs strategic importance
NDIA Full Scheme ICT solution program	Rollout of the NDIA scheme, via phased implementation	The project is currently reporting an overall GREEN status as current and forecast delivery activities are on-track. The DTA will focus on the programs benefits.	The DTA are monitoring this program due the high profile and importance to the government.
Modernising Health and Aged Care Payments	Redevelopment of the health and aged care payments system.	The DTA is involved in the Program Sponsor Group and the Inter-Departmental Committee and embedded resources to support agile delivery methodology.	The program/s is in business case development phase proposing systems remediation as a pre-cursor to large scale transformation change. It will have a high IT budget and be delivered over multiple tranches.
Whole of Government Platforms	Deliver to Private Beta a pilot set of services using whole-of-government platforms. They are: Tell Us Once Notifications Payments In Data Exchange	<p>The DTA will assess the programs governance model for any gaps/failure to adhere to better practice and monitor its effectiveness.</p> <p>The DTA will also review and agree to monitoring and reporting strategies and processes to ensure they are fit for purpose.</p>	The program is complex and required multi agency participation. Benefit delivery is dependant on cross agency collaboration and complex technology orchestration.

NAPLAN Online	System to support the national assessment program, for example NAPLAN assessments and related trials and research.	The DTA is engaged with the SRO and senior stakeholders to assist with onboarding requirements across state and territory jurisdictions. The DTA adopt an oversight role focussed on the requirements to better assure benefit delivery.	DTA have engaged due to the State and Territory withdrawal from program in 2017. The program requires a large change management exercise in a complex governance structure between Federal and State governments and numerous intermediary independent statutory authority (ACARA, AESOC, Education Council, ESA and OWAG).
Australian Apprenticeship Management Systems (AAMS)	Replace existing legacy system and provide an efficient and reliable e-business platform for delivery of Apprenticeship programs.	SRO engagement to review the remediation plan to address IT and vendor issues. This also includes addressing an unrealistic delivery schedule.	The DTA have engaged with this program for its worsening overall status from Amber to Red over 2 reporting periods. The program has experienced multiple delays due to IT readiness and has multiple stakeholder federal and state governments (ATO; DHS; State and Territory Training Authorities (STAs) in all jurisdictions; Training.gov.au; Australian Business Register; Australia Post)
Federal Court Technology Transformation	Support the ongoing sustainability of the entity, with funding for various digital and electronic information management systems.	DTA is providing formal assurance as part of Modernisation Fund arrangements is currently being scoped	This program is critical to the ongoing business functions of the Federal Court and external users The DTA have engaged due to the inherent delivery risk in the multiple independent digital innovation projects and their interdependencies.
Digital Records Transformation	Develop a whole-of-government digital records management solution to modernise the common function of record keeping across the APS.	DTA is providing formal assurance as part of Modernisation Fund arrangements is currently being scoped	The DTA is engaged on this program for its inherent high risk in addressing complex records management regulation with a technology solution and its implications across government.

Senate E&PA Committee

Tabled Document

Inquiry: Supplementary Budget Estimate pillar 2017-18

Date / Time: 15 November 2017

Witness Name: Mr. Gavin Slater, Chief Executive Officer

Organisation: Digital Transformation Agency