

SENATE STANDING COMMITTEE ON LEGAL AND CONSTITUTIONAL AFFAIRS
ATTORNEY-GENERAL'S DEPARTMENT

Program All

Question No. 96

Senator Humphries asked the following question at the hearing on 18 October 2011:

Consultancies

- a) How many consultancies were undertaken in 2010-11? Identify the name of the consultant, the subject matter of the consultancy, the duration and cost of the arrangement, and the method of procurement (i.e. open tender, direct source, etc). Also include total value for all consultancies.
- b) Were there any changes to any of the portfolio's tenders in 2010-11? Detail any changes
- c) How many consultancies have been undertaken or are underway this FYTD? Identify the name of the consultant, the subject matter of the consultancy, the duration and cost of the arrangement, and the method of procurement (ie. open tender, direct source, etc). Also include total value for all consultancies.
- d) Does each department and agency stand by its current tenders on the AusTender website? Have any changes or corrections been made for any tenders advertised on to Government Tenders website (www.tenders.gov.au) for tenders advertised this financial year? Explain. Are up to date with reporting requirements?
- e) How many consultancies are planned for this calendar year? Have these been published in your Annual Procurement Plan (APP) on the AusTender website and if not why not? In each case please identify the subject matter, duration, cost and method of procurement as above, and the name of the consultant if known.

The answer to the honourable senator's question is as follows:

The Australian Law Reform Commission did not undertake any consultancies in 2010-2011 or in the current FYTD.

- a) see table a) below for departmental and portfolio information.
- b) The following portfolio agencies did not change their tender requests in 2010-2011: Australian Commission for Law Enforcement Integrity, Australian Crime Commission, Australian Federal Police, Australian Government Solicitor, Australian Human Rights Commission, Australian Security and Intelligence Organisation, CrimTrac, High Court of Australia, Insolvency and Trustee Service Australia, Office of the Director of Public Prosecutions, and the Office of Parliamentary Counsel.
- c) see table c) below for departmental and portfolio information.
- d) The Australian Government Solicitor and the High Court of Australia are not FMA Agencies and are not required to publish information about its contracts as part of AusTender.

The following portfolio agencies do not have tenders currently on AusTender and are up to date with these relevant reporting requirements: Australian Commission for Law Enforcement Integrity, Australian Crime Commission, Australian Federal Police, Australian Human Rights Commission, Insolvency and Trustee Service Australia, Office of the Director of Public Prosecutions, and the Office of Parliamentary Counsel.

- e) The following portfolio agencies do not have any consultancies planned for this calendar year: Australian Commission for Law Enforcement Integrity, Australian Crime Commission, Australian Human Rights Commission, CrimTrac, High Court of Australia, Insolvency and Trustee Service Australia, and the Office of Director of Public Prosecutions.

See table e) for additional departmental and portfolio information

Attorney-General's Department

- b) During the 2010-11 Financial Year, up to 30 September 2011, there have been two consultancy tenders published on AusTender.

Several addenda have been issued for these tenders. The addenda provide clarification to questions posed by potential suppliers rather than changes to the tender documentation.

- c) Nine consultancies have been undertaken during the current financial year, up to 30 September 2011. These are in addition to the consultancies that were reported in the Department's response to Part B. Table (c) provides details of consultancy contracts and the total cost to AGD for 2011-12.

Information on the Department's consultancies is also published on AusTender, www.tender.gov.au.

- d) Yes, the Department stands by its current tenders on the AusTender website. No changes or corrections have been made to tender documentation published this financial year. Addenda have been issued to clarify aspects of tender documentation in response to questions raised by potential suppliers.e) There are six consultancies planned for the remaining calendar year.

Of these consultancies two have been included in the Annual Procurement Plan as first published for the 2011-12 financial year. Of the remaining four, two are in the initial stages of planning and will be reported in the Annual Procurement Plan when more definition to the planned consultancy has been developed, two have a value below the threshold for advertising on AusTender and two consultancies have been identified through a recent quarterly update and will be included as we finalise this activity.

Australian Customs and Border Protection Service

- b) There have been no substantial changes made to any of the agency's *tenders** in 2010-11.

- d) Customs and Border Protection has ensured that all formal contractual arrangements and purchase order activity has been published on the AusTender website in accordance with reporting obligations. There have been no substantial changes made to any of the agency's *tenders** in 2010-11.

- e) An additional eleven consultancies are planned for this financial year. None of the eleven planned consultancies appear on the Annual Procurement Plan (APP) as the majority of these consultancies are sourced from the agency's Consultancy and Business Panel or are Direct Sourced. Details are provided at [Attachment C](#).

* Customs and Border Protection has developed its response anticipating that *tenders** relate to contract notices published on the AusTender website.

Australian Federal Police

- e) The AFP has planned for six consultancies for the remainder of the calendar year:
- Two from an exiting Audit Panel arrangement and therefore have not been published on AusTender. The subject matter of both consultancies is audit services. As they are both in the planning phase, the AFP is unable to provide further information.
 - There is a planned procurement for a consultant to undertake a tax audit. The amount is expected to be under the threshold for a covered procurement, therefore not likely to be advertised on AusTender. As it is the planning phase, the AFP is unable to provide further information.
 - AFP is currently planning to appoint an independent member to its Audit Committee. As it is under the threshold for a covered procurement, it has not been advertised on AusTender. This consultancy will commence in January 2012 and end in December 2014. As this procurement is still in the planning phase, the AFP is unable to provide details of the consultant.
 - AFP has identified a preferred tenderer from an established panel arrangement for a consultant to measure the level of satisfaction of external clients, partners and stakeholders with the AFP. The consultancy will commence in January 2012 and end in April 2012. As this procurement process is yet to be finalised, the AFP is unable to provide further information.
 - AFP is evaluating responses to an approach to an established panel arrangement for a consultant to conduct an airport consumer confidence survey. As this procurement is still at the evaluation stage, the AFP is unable to provide further information.

Australian Government Solicitor

- e) Table e) below sets out a further arrangement that we have entered into between the date of the Estimates hearing and 15 November 2011. See also response to part d). As at 15 November 2011, AGS has no specific plans to engage any consultants for the remainder of this year.

Australian Human Rights Commission

- d) Yes.
- e) Please see table below for further details.

Australian Security Intelligence Organisation

- a) 13 consultancies were undertaken in 2010-11. Subject to authorised exemptions for the protection of national security, a list of consultancy contracts let to the value of \$10,000 or more (inclusive of GST) and the total value of each of those contracts over the life of the contract may be made available to members of Parliament as a confidential briefing or to the Parliamentary Joint Committee on Intelligence and Security on request.
- c) Five consultancies were undertaken since 1 July 2011.
- d) ASIO does not have any current tenders on the AusTender website. No changes or corrections have been made for tenders advertised this financial year.
- e) One additional consultancy to those undertaken in the 2011-12 calendar year is planned.

ASIO is exempt from publishing Annual Procurement Plans. Section 2.7 of the Commonwealth Procurement Guidelines (CPG) allows Chief Executives to apply measures necessary to protect essential security interests. The Director-General of Security has authorised an exemption from

complying with the requirement to publish details of intended procurement activity in an Annual Procurement Plan on AusTender (paragraph 7.15 of the CPG).

CrimTrac

- b) Yes; Tender CRIMHIST 001/10 for the Printing of National Police Criminal History Check Certificates

Changes: change of contact person details; update on art work and relevant attachment

- d) Yes; No; Yes
- e) Apart from the 3 consultancies identified in c) no other consultancies are planned for this calendar year.

CrimTrac will only publish its planned consultancies on the APP if the consultancy is not able to be delivered off an existing Commonwealth standing offer arrangement, and the value of the consultancy is greater than \$80,000.

High Court of Australia

- a) 24 consultancies were undertaken in 2010-11. Please see table below for further details.
- e) Please see table below for further details.

Insolvency and Trustee Service Australia

- b) Yes. There were answers posted in response to questions submitted by potential suppliers.

a) 2010-11

Department/Agency	Consultant	Subject	Start date	End date	\$ Cost (including GST)	Procurement method
Attorney-General's Department	Access Economics	Financial modelling and analysis for Disaster Recovery Taskforce	20/4/2011	30/6/2011	87 753	Open
	Aspire	Portfolio, Programme and Project Management Maturity Model (P3M3) Review	1/11/2010	31/12/2010	79 823	Direct
	Australian Healthcare Associates	Review of prisoner through care projects (Indigenous Justice Program), Victoria and Tasmania	26/8/2010	8/1/2011	75 535	Open
	Australian Institute of Aboriginal and Torres Strait Islander Studies	Federal Minimum Native Title Connection Threshold Research Project	13/5/2011	31/8/2011	79 475	Direct
	Australian Institute of Criminology	Evaluation of Indigenous Justice programs – Youth Diversion Program	3/12/2010	21/12/2012	499 164	Open
	Centre for International Economics	Contract for a cost-benefit analysis of licensing options for security guards working in the private industry.	27/4/2011	27/6/2011	79 771	Direct
	Clement Consulting Services Pty Ltd	Advice on Cyber Storm III pre-exercise planning	28/7/2010	31/10/2010	19 176	Direct
	Cultural Perspectives Pty Ltd	Evaluation of Indigenous Justice Program – Aboriginal sentencing courts and conferences; offender support/ reintegration	3/12/2010	21/12/2012	704 990	Open
	Deloitte Touche	Regulation Impact Analysis - Anti-Money Laundering Counter-Terrorism Financing	19/7/2010	30/9/2010	79 530	Direct

Department/Agency	Consultant	Subject	Start date	End date	\$ Cost (including GST)	Procurement method
	Tohmatsu	(AML/CTF) reforms to remittance sector				
	Deloitte Touche Tohmatsu	Review financial health of Aboriginal and Torres Strait Islander Legal Services	19/7/2010	11/3/2011	122 967	Open
	Deloitte Touche Tohmatsu	Independent assessment of costs borne by both the telecommunications industry and law enforcement agencies in lawfully intercepting and accessing telecommunications in accordance with obligations under the <i>Telecommunications (Interception and Access) Act 1979</i> and <i>Telecommunications Act 1997</i> .	30/6/2011	31/8/2011	106 700	Select
	Edith Cowan University	Evaluation of Indigenous Justice program - Night and Community Patrols	6/12/2010	21/12/2012	369 600	Open
	Elliot Street Consulting Pty Ltd	Contract for the review of the Legislative Drafting Support Program using AusAID's criteria.	10/5/2011	30/6/2011	15 884	Direct
	Gibson Quai – AAS Pty Ltd	Identify better practice for the Triple Zero emergency service organisations	8/11/2010	18/3/2011	99 870	Direct
	Global Justice Solutions (Asia) Pty Ltd	Review of prisoner through care projects (Indigenous Justice Program), South Australia and Western Australia	26/8/2010	30/6/2011	160 220	Open
	Global Justice Solutions (Asia) Pty Ltd	Review of Prisoner Through Care – Outcare	20/6/2011	30/6/2011	19 800	Direct
	Horizon Research	Research into language used to effectively communicate with people from linguistically diverse backgrounds and indigenous communities for counter terrorism related public messaging	30/5/2011	22/6/2011	75 752	Direct

Department/Agency	Consultant	Subject	Start date	End date	\$ Cost (including GST)	Procurement method
	Information Integrity Solutions Pty Ltd	Develop privacy impact assessment for reforms to the <i>Telecommunications (Interception & Access) Act 1979</i>	30/6/2011	30/9/2011	68 750	Direct
	Jakeman Business Solutions Pty Ltd	Report on national exercise report for Cyber Storm III	19/8/2010	30/6/2011	39 600	Open
	KPMG	Develop a risk-based methodology for prioritising engagement with business by Australia's Computer Emergency Response Team (CERT Australia)	22/7/2010	22/2/2011	79 500	Open
	KPMG	Review of the Northern Territory Legal Aid Commission	20/6/2011	9/9/2011	264 282	Open
	Lateral Economics	Report concerning the impact of the legal services market of proposed reforms to Commonwealth legal services procurement	24/12/2010	22/2/2011	75 377	Direct
	Major Training Services Pty Ltd	National Counter-Terrorism Committee (NCTC) Training Policy and Framework Review	11/4/2011	30/5/2011	16 500	Direct
	Managing Justice	Preparation of a report that designs the architecture necessary for the future collection of data about the Federal Civil Justice System	24/12/2010	9/2/2011	25 850	Direct
	Market Attitude Research Services Pty Ltd	Tsunami Community Education Strategy - The development of a five and ten year strategic plan to underpin national tsunami community education.	21/1/2011	30/6/2011	60 000	Open
	Noetic Solutions Pty	Review of prisoner through care projects (Indigenous Justice Program), Queensland	26/08/2010	8/12/2010	184 327	Open

Department/Agency	Consultant	Subject	Start date	End date	\$ Cost (including GST)	Procurement method
	Ltd	and Northern Territory				
	Noetic Solutions Pty Ltd	Development of an Australian Secure Network (ASNET) Strategic Plan 2011-2013	1/1/2011	30/6/2011	66 000	Direct
	Noetic Solutions Pty Ltd	Cost benefit analysis of moving from Aurion to SAP HR	18/5/2011	30/6/2011	77 000	Direct
	Mr A S Blunn	Review of the operating arrangements and funding model of the Office of The Director of Public Prosecutions	20/6/2011	31/8/11	113 175	Direct
	Oakton AA Services Pty Ltd	Develop cost recovery proposal for the Document Verification Service	13/5/2011	30/6/2012	56 925	Open
	Orima Research	Independent data-collection and data-processing for AusCheck Client Satisfaction Survey	8/4/2011	20/5/2011	9 790	Direct
	P.J. Hamburger	Review of the Australian Commission for Law Enforcement Integrity's Capabilities, Operating Arrangements and Resources	8/11/2010	18/2/2011	24 000	Direct
	Praxis Consultants Pty Ltd	Independent review of the Pacific Law Library Twinning Program.	1/6/2011	30/6/2011	17 000	Direct
	Price Waterhouse Coopers	Development of Regulation Impact Statement (RIS) on Chemical Security	30/6/2011	28/6/2012	293 551	Open
	Stamford Interactive	Scoping study for redevelopment of the Department's website	22/6/2011	17/8/2011	35 000	Direct
	Team HR Australia Pty Ltd	Training Needs Analysis for the Australian Emergency Management Institute (AEMI)	19/7/2010	31/12/2010	75 915	Open
	The Nous	Facilitate the National Disaster Resilience	10/8/2010	12/8/2010	11 550	Direct

Department/Agency	Consultant	Subject	Start date	End date	\$ Cost (including GST)	Procurement method
	Group	Workshop				
	Thinkplace Trust	Development of an evaluation model for the Organised Crime Strategic Framework	12/10/2010	23/12/2010	79 488	Direct
	Yellow Edge Pty Ltd	Evaluation specialist for Countering violent extremism taskforce	2/11/2010	31/3/2011	79 860	Direct
Total (39 consultancies)					4 429 450	
*One particular consultancy is not being included in the response to this question on notice. Release of the particulars of this consultancy is not in the public interest because it would be contrary to the longstanding convention that strict confidentiality attaches to the deliberations of Cabinet.						
*Two contracts which are not being included in the response to this question on notice relates to the engagement of an independent witness and an expert for the purposes of Australia's international legal action against Japan. While the yearly appropriation for the whaling case forms part of the budget papers, the Government has consistently refused to release the detail of expenditure for litigation strategy reasons. If such figures were released, it would risk identifying our legal strategy and tactics.						
Australian Commission for Law Enforcement Integrity	Deloitte Touche Tohmatsu	Provision of Internal Audit Services	19/2/2008	31/7/2012	125 000	Panel – Attorney-General's Department
	Centre for Public Management	Workplace Culture Assessment	13/5/2011	20/10/2011	14 000	Direct
	Robert Brennan & Associates	Leadership and Development Training	30/5/2011	31/12/2011	38 861	Panel – Australian Public Service Commission
Total (3 consultancies)					177 861	
Australian Crime Commission	Bellewarra Investments	Independent Member of the Audit Committee	13/10/2009	31/7/2011	9 460	Direct
	C & M Associates	Project Sisco	1/5/2011	31/8/2011	30 885	Direct
	Bill Farmer	Project Sisco	1/5/2011	31/8/2011	17 985	Direct
	Bill Hughes	Project Sisco	1/5/2011	31/8/2011	39 930	Direct
	KPMG	Capital Development plan	27/4/2010	31/7/2010	48 521	Open

Department/Agency	Consultant	Subject	Start date	End date	\$ Cost (including GST)	Procurement method
	KPMG	Salary Sacrificing plan	24/2/2011	30/4/2011	14 300	Open
	Meldrum & Hyland	Project Sisco	20/12/2010	28/2/2011	5 594	Direct
Total (7 consultancies)					167 238	
Australian Customs and Border Protection Service	Elizabeth Montano	102229 - Engagement in an Advisory Capacity for an External Member of Customs and Border Protection Audit Committee	30/3/10	29/3/2012	46 500	Direct
	Lloyd's Register Rail Limited	102247 - Human Behavioural Specialist to Review the Delivery of a Directional Signage Solution for all Australian International Airports	1/7/2010	31/10/2010	47 000	Direct
	XAct Project Consultants	102742 - Consultant for Spatial Services for 2 Constitution Avenue and Customs House Canberra	1/7/2010	30/7/2010	20 000	Direct
	Middletons	102757 - Legal Services for Main Processing Service Agreement (MPSA) Review	1/7/2010	31/7/2010	55 000	Direct
	Oakton AA Services Pty Ltd	102376 - Assessment of Agency Capability Maturity Against the Portfolio and Prepare an Independently Assessed Capability Improvement Plan	5/7/2010	30/9/2010	72 000	Panel
	ACT Ambulance Services	103375 - Independent Assessment and Re-Evaluation of the Delivery Arrangements of First Aid Training	20/7/2010	13/8/2010	24 402	Direct
	Freebody Cogent Pty Ltd	102780 - Financial Analysis and Risk Assessment Advice	26/7/2010	1/9/2010	8 704	Direct
	Nous Group Pty Ltd	102900 - Management Consultancy Services for the Parliamentary and Executive Section (Business Process Mapping, Service Charter Development, Coaching for Executive Staff)	1/9/2010	31/10/2010	26 000	Panel

Department/Agency	Consultant	Subject	Start date	End date	\$ Cost (including GST)	Procurement method
	Capgemini Australia Pty Ltd	102939 - Provision of Independent Recommendation Report for the Workload Growth Review	1/9/2010	17/9/2010	11 462	Panel
	PricewaterhouseCoopers	102429 - Financial Consultancy Services for the Oceania Customs Organisation	27/9/2010	20/12/2010	45 000	Panel
	PricewaterhouseCoopers	103060 - Probity Advice for the Property Related Services Tender Process	1/10/2010	30/11/2010	15 000	Panel
	Lloyd's Register Rail Limited	102927 - Analysis Services on Human Factors for the Smartgate Program	6/10/2010	30/6/2011	104 500	Direct
	KPMG	103087 - Accounting Firm Advice to Assist Resumption of Investigative Service	8/10/2010	28/11/2010	52 800	Panel
	Noel Arnold and Associates Pty Ltd	103152 - Ergonomics Assessment for ePassport Document Readers at Sydney International Airport	22/10/2010	30/11/2010	7 000	Direct
	SAP Australia Pty Ltd	103159 - Progress Review of COMPASS Project (Gate 2B)	25/10/2010	8/11/2010	63 772	Direct
	Booz & Company	103318 - Business Support Services for an ICT Operation Review	1/11/2010	31/3/2011	1 076 320	Panel
	Centre for Law & Economics (ANU)	103269 - Independent Expert for Consideration of Aluminium Extrusions Anti-Dumping Investigation	12/11/2010	30/6/2011	78 000	Direct
	CA (Pacific) Pty Ltd	103366 - Develop Requirements for Unicentre Service Desk (USD) Upgrade	15/11/2010	31/12/2010	53 020	Direct
	PricewaterhouseCoopers	103204 - Probity Advisor to Advise Smartgate Program Open Tender Procurement Process	30/11/2010	30/6/2011	30 000	Panel
	Oakton AA Services Pty Ltd	103327 - Development of Project Management Documentation for the Adequacy of Recordkeeping (AoR) Project	13/12/2010	18/2/2011	60 000	Panel
	PricewaterhouseCoopers	103391 - Review the Conditions of	1/1/2011	1/3/2011	57 800	Panel

Department/Agency	Consultant	Subject	Start date	End date	\$ Cost (including GST)	Procurement method
	eCoopers	Competency Assessment and Training Officers (CATOs)				
	Cordelta - The Trustee for the Cordelta Unit Trust	103416 - Review of Operational Safety Trainer Conditions of Service	6/1/2011	31/3/2011	83 573	Panel
	Pricewaterhouse eCoopers	103414 -Probity Advice for EOI for Office Space in the Canberra CBD	13/1/2011	31/1/2011	20 000	Panel
	Freebody Cogent Pty Ltd	103442 - Financial Analysis Service of Maritime Surveillance Contract	17/1/2011	31/3/2011	37 000	Panel
	National ICT Australia (NICTA)	103378 - Develop Documentation of Organisational Transition from Analogue to IP CCTV Surveillance Systems	18/1/2011	30/6/2011	50 000	Direct
	Shiftwork Solutions Pty Ltd	103476 - External Review of the Passengers Division Staff Rostering at Darwin International Airport	31/1/2011	30/6/2011	34 200	Direct
	Noel Arnold and Associates Pty Ltd	103475 - Revised Risk Assessment and Report Progress Against Risk Treatment Plans of ePassport Document Readers	1/2/2011	30/6/2011	20 000	Direct
	Noetic Solutions Pty Ltd	103393 - Development of the Intelligence and Targeting Division Instruction	7/2/2011	30/4/2011	94 175	Panel
	Capgemini Australia Pty Ltd	103463 - Independent Study to Develop a Future State for Streamlined Trans-Tasman Travel	7/2/2011	31/5/2011	150 000	Panel
	Worklogic Pty Ltd	113832 - Development of Procedures for Determining Breaches of the Code of Conduct	15/2/2011	30/9/2011	66 000	Direct
	Hewlett Packard Australia Pty	103167 - ICT Consultancy Services for reconfiguration of monitoring systems of Customs and Border Protection LAN Server	21/2/2011	29/4/2011	55 702	Direct

Department/Agency	Consultant	Subject	Start date	End date	\$ Cost (including GST)	Procurement method
	Ltd	environment				
	Oakton AA Services Pty Ltd	113650 - Probity Advisory Specialist Services for the e-Records RFT Process	24/2/2011	31/8/2011	11 000	Panel
	Libraries Alive! Pty Ltd	103232 - Conduct Library Review to Improve Current Library Functions and Services	1/3/2011	27/5/2011	33 825	Direct
	Booz & Company	113738 - Strategic Environmental Forecast 2011	24/3/2011	30/5/2011	107 000	Direct
	Centre for Law & Economics (ANU)	113685 - Development of a survey of industry attitudes to an Australian Authorised Economic Operator (AEO) scheme	28/3/2011	22/7/2011	165 000	Open
	Grosvenor Management Consulting Pty Ltd	113863 - Strategic Advice for the ACT Accommodation Project	1/4/2011	30/6/2011	22 000	Panel
	Centre for Customs and Excise Studies Pty Ltd	113746 - Valuation Consultancy Services for the Solomon Islands Customs and Excise Division	28/4/2011	29/6/2011	71 068	Panel
	PricewaterhouseCoopers	113694 - Provision of advices on probity issues, contract issues, pricing model options, evaluation criteria, evaluation process and general procurement advice.	1/5/2011	31/12/2011	22 000	Open
	UXC Limited	113823 - Development of the Operational Communications Strategy	1/5/2011	30/6/2011	80 000	Panel
	PricewaterhouseCoopers	113848 - Taxation and Accounting advice for Maritime Operations Fuel Tax Credit Claims	1/5/2011	30/9/2011	55 000	Panel
	Australian	113625 - Provide Advice and Guidance in	2/5/2011	1/5/2014	330 000	Open

Department/Agency	Consultant	Subject	Start date	End date	\$ Cost (including GST)	Procurement method
	Radiation Services Pty Ltd	Relation to the Detection of Radiological and Nuclear Materials				
	Intertek Testing Services (Aust) Pty Ltd	114014 - Review of Customs and Border Protection Cargo Division processes	2/5/2011	24/6/2011	11 550	Direct
	The Open Door Coaching Group Pty Ltd	113861 - Development of Coaching Program for Officers at Airport Operations	6/5/2011	30/6/2011	13 750	Panel
	Dominic Downie & Associates Pty Ltd	113946 - Conduct External Research to Identify Best Practice Options for Performance Management	19/5/2011	30/6/2011	16 150	Panel
	PricewaterhouseCoopers	113761 - Development of a Social Media Organisational Strategy	23/5/2011	30/6/2011	60 000	Panel
	Information Management Solutions	103191 - Review Customs and Border Protection Records Authority and Business Classification Scheme	30/5/2011	31/8/2011	34 560	Direct
	Shiftwork Solutions Pty Ltd	113714 - Review of the Passengers Division Staff Rostering at the Passengers Analysis Unit (PAU)	6/6/2011	30/9/2011	41 580	Direct
Total (47 consultancies)					3 639 413	
Australian Federal Police	Australian Marine Technologies Pty Ltd	Provision of advice with the tender process for a maritime capability process	04/11/2010	30/6/2011	40 000	Open Tender
	Be Firm Pty Limited T/A Viva No. 16 Limited	Provision of advice on the development of a strategic team building plan for the Royal Papua New Guinea Constabulary	1/9/2010	30/6/2011	65 000	Direct Source
	Booz &	Development of a risk assessment methodology	30/5/11	8/8/2011	168 360	Open Tender

Department/Agency	Consultant	Subject	Start date	End date	\$ Cost (including GST)	Procurement method
	Company (Aust) Pty Ltd	and tool				
	Bruce David Hodgkinson Denman Chambers 7th Floor	Provision of a review of the Jurisdictional Note and developing and facilitating an Occupational Health and Safety Leadership Program	25/12/2010	30/6/2011	50 000	Direct Source
	CB Richard Ellis Pty Ltd	Provision of valuation services	23/11/2010	31/7/2011	136 950	Open Tender
	CIT Solutions Pty Limited	Development of a Disaster Victim Identification (DVI) training package	1/6/2011	30/6/2011	69 944	Direct Source
	Coffey Environments Pty Ltd	Conduct an environmental report	1/11/2010	15/8/2011	21 052	Open Tender
	Consult - NUS	Development, conduct and reporting on a community perception survey for the Solomon Police Service	13/12/2010	8/4/2011	56 724	Direct Source
	Ernst & Young	Provision of internal audit services	16/5/2011	30/9/2011	50 535	Open Tender
	Gibson Quai Pty Ltd	Review of an efficient and sustainable communications system	9/5/2011	30/8/2011	79 694	Direct Source
	Gibson Quai Pty Ltd	An analysis of the Federal Security Agencies radio network options	20/6/2011	31/10/2011	77 000	Direct Source
	Grey Advantage Consulting Pty Limited	Development of key performance indicators for financial management and human resource management functions	11/10/2010	31/3/2011	13 750	Direct Source
	GRM International Pty Limited the Trustee for GRM International Unit Trust	Provision of advice relating to the development of legislation for the Royal Solomon Islands Police Force	8/3/2011	7/3/2012	390 155	Open Tender
	Holyman Shipping	Information and Communications Technology needs and gap analysis for the Nauru Police	2/6/2011	29/7/2011	14 422	Open

Department/Agency	Consultant	Subject	Start date	End date	\$ Cost (including GST)	Procurement method
	Services Pty Ltd T/A Patrick Defence Logistics	Force				
	IPP Consulting Pty Ltd	Review of audio visual requirements for the Australian Institute of Police Management	27/9/2010	30/11/2010	22 142	Direct
	Kreab Gavin Anderson (Australia) Ltd.	Provision of advice to improve internal and external communication and information flows and for the Royal Papua New Guinea Constabulary	1/9/2010	30/6/2011	120 000	Direct
	M Andrew & G Wilson T/A KPMG	Provision of internal audit services	6/12/2010	31/3/2011	33 930	Open
	M Andrew & G Wilson T/A KPMG	Provision of internal audit services	6/12/2010	31/3/2011	32 799	Open
	M Andrew & G Wilson T/A KPMG	Provision of internal audit services	18/4/2011	31/8/2011	32 700	Open
	Monash University	Provision of expert toxicological and risk assessment advice on the enhancement of the Risk Assessment Methodology	1/12/2010	30/6/2011	70 000	Direct
	Noetic Solutions Pty Limited	Assessment of the Royal Papua New Guinea Constabulary's information management systems and management workflows	1/9/2010	30/6/2011	90 000	Direct
	Nous Group Pty. Ltd.	Development of a Strategic Plan 2011 - 2016	12/11/2010	22/11/2010	78 313	Open
	Oakton AA Services Pty Ltd	Provision of internal audit services	22/7/2010	4/10/2010	12 374	Open
	Oakton AA Services Pty Ltd	Provision of internal audit services	16/11/2010	28/2/2011	48 400	Open
	Oakton Services Pty Ltd	Provision of internal audit services	1/4/2011	25/5/2011	48 160	Open
	Oakton Services	Provision of internal audit services	11/4/2011	31/8/2011	52 800	Open

Department/Agency	Consultant	Subject	Start date	End date	\$ Cost (including GST)	Procurement method
	Pty Ltd					
	Oakton Services Pty Ltd	Provision of internal audit services	24/5/2011	30/9/2011	32 640	Open
	Oakton Services Pty Ltd	Provision of internal audit services	24/8/2010	30/6/2011	11 338	Open
	Point Project Management Pty Ltd	Feasibility study on the redevelopment of the existing Winchester site to provide a new purpose built ACT Policing Headquarters	16/8/2010	31/12/2010	135 245	Open
	Protiviti Pty Limited	Provision of procurement probity advice	8/10/2010	30/6/2011	3 300	Open
	Protiviti Pty Limited	Provision of procurement probity advice	3/5/2011	31/5/2011	4 620	Open
	Richard C Smith	Provision of high level expertise for the Strategic Leaders Group	13/8/2010	30/9/2012	50 000	Direct
	Rider Levett Bucknall ACT Pty Ltd	Provision of financial management and costing services	14/2/2011	28/2/2011	2 530	Open
	Sinclair Knight Merz Pty Limited	Review and provision of advice relating to an Environmental Report	21/1/2011	25/2/2011	2 750	Open
	Taylor Nelson Sofres Australia Pty Limited	Delivery of market research (benchmark) services for the National Missing Persons Coordination Centre	10/9/2010	30/10/2010	39 050	Select
	The Trustee for Simson Family Trust T/A G C Simson & Associates Pty Ltd	Research and analysis of AFP business priorities for provision of ICT data migration services	10/11/2010	31/1/2011	39 875	Direct
	The Trustee for The CMS	Review of course content and provision of recommendations relating to reading lists for	12/7/2010	31/12/2010	14 350	Direct

Department/Agency	Consultant	Subject	Start date	End date	\$ Cost (including GST)	Procurement method
	Trust T/A CMS Global Pty Ltd	Australian Institute of Police Management training				
	The University of Queensland Social Research Centre	Provision of ad hoc advice and performance analysis work for the Internal Audit and Business Analysis team	1/7/2010	30/6/2011	10 557	Open
	The University of Queensland Social Research Centre	Conduct of an airport consumer confidence survey and provision of analysis and a report	21/10/2010	12/5/2011	169 141	Open
	The University of Queensland Social Research Centre	Conduct of a business satisfaction survey	7/2/2011	18/4/2011	61 839	Open
	The University of Queensland Social Research Centre	Close Operations Support Survey 2011	23/4/2011	22/7/2011	45 427	Open
	The University of Queensland Social Research Centre	Conduct of a business satisfaction survey	10/5/2011	30/6/2011	18 430	Open
	ThinkPlace Pty Limited	Development of an integrated workforce strategy for the Protection Portfolio	1/9/2010	31/12/2010	141 491	Open
	Trustee for the	Provision of heritage advice	2/5/2011	30/6/2011	3 300	Direct

Department/Agency	Consultant	Subject	Start date	End date	\$ Cost (including GST)	Procurement method
	Martin Family Trust T/As Eric Martin and Associates					
	Vincent CCL Pty Limited	Provision of legal advice for construction issues	1/3/2011	30/6/2011	20 000	Direct
	Workplace Investigation Services Pty Ltd	Provision of workplace investigation services	28/3/2011	30/6/2011	15 000	Direct
Total (46 consultancies)					2 696 085	
Australian Government Solicitor	Capital Works Consulting	Accommodation procurement methodologies	Aug 10	Aug 10	2 200	Direct
	Datacom	Review of IT infrastructure renewal project	May 11	May 11	4 512	Direct
	Fujitsu	Enhancements to the legal opinions database	May 11	May 11	13 230	Direct
	Gray Pucksand	Base building brief review	Sep 10	Oct 10	12 725	Direct
	Jasper Consulting	Client focus groups	Feb 10	Aug 10	43 400	Direct
	Jasper Consulting	Remuneration	Jun 10	Aug 10	16 609	Direct
	Jasper Consulting	Legal panel pricing	Aug 10	Aug 10	1 100	Direct
	Jasper Consulting	Client survey	Feb 11	Jun 11	51 191	Direct
	Materne Pennino Hoare	Design consultant services (new office accommodation)	Oct 10	Sep 11	30 000	Direct
	Medland Corporate Property	Strategic accommodation and project management services (new office accommodation)	Jun 10	Sep 11	76 902	Direct
	Norman Disney and Young (NDY Management)	Consulting engineering service (new office accommodation)	Jul 10	Jun 11	33 660	Direct

Department/Agency	Consultant	Subject	Start date	End date	\$ Cost (including GST)	Procurement method
	Turner & Townsend	Cost management services (new office accommodation)	Jul 10	Sep 11	23 000	Direct
Total (12 consultancies)					308 529	
Australian Human Rights Commission						
	Dr Paula Abood	Education and Training Services	30/06/2011	23/01/2012	36 762	Direct
	Australian National University	Development of Human Rights based immigration detention standards	30/06/2011	30/06/2011	49 500	Direct
	Elena Campbell	Technical writing	27/06/2011	27/06/2011	28 512	Direct
	Edith Cowan University	Social marketing services	14/06/2011	30/10/2011	76 055	Direct
	Digital Eskimo Pty Ltd	Social marketing services	27/04/2011	30/06/2011	43 991	Direct
	Westwood Spice	Monitoring and evaluation advice and support services	21/07/2010	30/06/2012	55 000	Direct
	Tamara Domicelj	Inspections of immigration detention facilities	20/07/2010	31/05/2011	33 000	Direct
	Suresh Sundram	Expert evaluation of the impact of immigration detention on mental health	19/07/2010	30/03/2011	16 500	Direct
Total (8 consultancies)					339 320	
Commonwealth Director of Public Prosecutions	Deloitte Touche Tohmatsu	Internal Audit	5/2/2008	30/11/11	237 000	Open
	Australian Government Solicitor	Legal Advice	1/7/2008	30/6/2012	1 400 000	Open
Total (2 consultancies)					1 637 000	
CrimTrac	Saltbush	Compliance review	22/7/2010	23/8/2010	26 400	Direct

Department/Agency	Consultant	Subject	Start date	End date	\$ Cost (including GST)	Procurement method
	Consulting					
	Nemesis Consultancy Group Pty Ltd	Resolution consulting services	1/1/2010	31/12/2010	14 297	Direct
	PriceWaterhouseCoopers	Provision of Governance Framework advice	1/12/2010	31/12/2010	11 325	Direct
	Adaptive Frameworks	NSS Post Implementation Review	16/8/2010	30/9/2010	38 470	Select
	ORIMA Research Pty Ltd	Consultancy work providing survey/report on measuring NPRS Benefits.	1/4/2010	31/12/2010	10 037	Direct
	Information Integrity Solutions Pty Ltd	Privacy Impact Assessment for NSS	7/9/2010	17/11/2010	18 456	Direct
	Mantis Indust Mantis Invest Trust	Provision of Independent Project Review and Assurance Services	29/11/2010	24/12/2010	24 700	Direct
	Connexion Business Solutions	Portfolio, Program and Project Governance Framework Project	17/11/2010	6/2/2011	51 456	Open
	Connexion Business Solutions	Gateway reviews of Projects and Programs	21/2/2010	7/3/2011	152 640	Open
	Rankin Securities Pty Ltd	Board of Management and Audit Committee services	30/3/2010	ongoing	10 923	Direct
	4impact Technology Services Pty Ltd	Strategic Review of CrimTrac Testing Capability	1/4/2011	30/5/2011	56 738	Select

Department/Agency	Consultant	Subject	Start date	End date	\$ Cost (including GST)	Procurement method
	HBA Consulting	Investigative Services	3/2/2011	16/5/2011	10 000	Direct
	Oakton Services	Review of Fraud Control Plan for 2011-2013	28/3/2011	30/5/2011	20 250	Open
	Duesburys Nexia	Salary packaging advice	16/8/2011	3/9/2011	3 000	Direct
	Michael Empson and Associates	Scoping review of 10 year capital plan	1/3/2011	30/3/2011	500	Direct
	Resolution consulting services	Scoping study for Board reporting	6/1/2011	6/1/2011	1 364	Direct
Total (16 consultancies)					450 556	
High Court of Australia	Penleigh Boyd	Develop precinct master plan	5/7/2010	25/8/2010	27 280	Direct
	WorkLogic	Code of Conduct Review	14/2/2011	21/7/2011	40 062	Direct
	Centre for Public Management	Health and Safety review	1/11/2010	22/2/2011	39 572	Direct
	AFP	Development of security management plan	9/3/2011	6/6/2011	28 600	Direct
	Wise Workplace	Code of Conduct Review	2/3/2011	26/6/2011	24 145	Direct
	Benmax Pty Ltd	Assessment and report on air conditioning issues	24/9/2010	3/2/2011	11 440	Direct
	Benmax Pty Ltd	Assessment and report on air conditioning issues	29/4/2011	22/6/2011	3 630	Direct
	Psarn International Pty	Cyber security threat analysis	7/4/2011	28/5/2011	14 080	Direct
	Intravision Pty Ltd	Cabling audit report	18/10/2010	8/3/2011	11 638	Direct
	Australian	Asset valuation report	29/4/2011	23/5/2011	11 000	Direct

Department/Agency	Consultant	Subject	Start date	End date	\$ Cost (including GST)	Procurement method
	Valuation Office					
	Ramsey Howard & Associates Pty Ltd	Review of domestic hot water services	27/7/2010	24/8/2010	6 875	Direct
	Heritage Management Consultants Pty Ltd	Heritage impact assessment report	11/3/2011	20/3/2011	4 800	Direct
	International Conservation Services	Assessment of exterior coat of arms	23/8/2010	30/9/2010	3 872	Direct
	Aurion Corporation Pty Ltd	Timekeeper/Award Interpreter design workshop	29/1/2010	4/2/2010	3 300	Direct
	Technology One Ltd	Software configuration review	15/3/2011	15/3/2011	2 415	Direct
	Pickles Auctions	Asset valuation report	8/4/2010	14/7/2010	2 500	Direct
	Skyline Tree Surgery	Tree assessment report	4/4/2011	4/4/2011	286	Direct
	Yarralumla Nursery	Tree selection advice	25/4/2011	5/9/2011	1 100	Direct
	Redbox Design Group	Tree report	29/4/2011	23/5/2011	3 850	Direct
	Archiphinc	Update of drawings	28/12/2010	19/1/2011	176	Direct
	OPC IT Pty Ltd	IT network health check	24/5/2010	30/6/2010	8 250	Direct
	PB Web Develop	Redevelop HCA website	2/2/2010	31/1/2011	5 489	Select

Department/Agency	Consultant	Subject	Start date	End date	\$ Cost (including GST)	Procurement method
	Infor Global	FMIS technical support	4/5/2010	28/7/2010	1 552	Direct
	Wizard Corporation	Develop excel macro	21/7/2010	21/7/2010	1 375	Direct
Total					257 287	
Insolvency and Trustee Service Australia	Institute of Internal Auditors	External assessment of Internal Audit activity	1/11/11	30/6/11	17 930	Direct
	Oakton Services Pty Ltd	ICT systems accreditation	1/5/11	30/6/11	63 162	Direct
	PDM Consultancy	Chair of Internal Audit Committee	22/9/10	30/9/14	158 400	Direct
	Insight SRC Pty Ltd	Conduct employee opinion survey and follow up actions	1/8/10	28/2/11	57 719	Direct
	Projects Assured	Analysis of workflow management capabilities options	20/8/10	20/10/10	56 958	Direct
	Moore Stephens	Internal auditing	24/11/10	23/11/13	495 000	Open
Total (6 consultancies)					849 169	
Office of Parliamentary Counsel	Capital Valuers Pty Ltd	Independent valuation advice on leased property.	1/10/2010	19/1/2011	2 310	Direct
	Deloitte	Provision of internal audit services (ongoing consultancy contract).	31/8/2007	31/7/2011	8 258	Open Tender (piggyback on Attorney-General's Department contract)
Total (2 consultancies)					10 568	

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Department/Agency	Consultant	Subject	Start date	End date	\$ Cost (including GST)	Procurement method
Attorney-General's Department	ACIL Tasman Pty Ltd	Engagement of ACIL Tasman to prepare additional cost analysis of the National Legal Profession Reform, taking into account previous cost analysis and variances in participating jurisdictions	31/8/2011	6/9/2011	20 633	Direct
	Anthony C Neal	Review of Native Title Respondent Funding Scheme	5/8/2011	31/12/2011	83 600	Direct -. CPGs 8.33d(iii)
	Booz & Co	Scoping Studies and Report – National online reporting facility (NORF) – Now called ACORN	24/8/2011	4/11/2011	200 000	Open
	Booz & Co	Scoping Studies and Report – National Fraud Information System (NFIS)	29/8/2011	25/11/2011	200 000	Open
	Deloitte Touche Tohmatsu	Forensic audit of grant funded recipient	25/8/2011	25/10/2011	36 608	Direct
	Deloitte Touche Tohmatsu	Forensic audit of grant funded recipient	7/7/2011	30/11/2011	55 000	Direct
	Moz Consulting	Review business planning and budgeting processes	22/9/2011	30/9/2011	16 764	Direct
	Noetic Solutions Pty Ltd	Advice on the optimal configuration of ICT resources within People, Information and Technology Division (PITD)	6/7/2011	30/6/2012	25 000	Direct
	Professor James Thurman	Evaluation of National Bomb scene examination course	12/9/2011	30/11/2011	22 986	Direct
Total (9 consultancies)					660 591	
Australian Commission for	Robert	Leadership and Development Training	30/5/2011	30/6/2011	59 941	Panel –

Department/Agency	Consultant	Subject	Start date	End date	\$ Cost (including GST)	Procurement method
Law Enforcement Integrity	Brennan & Associates				(consultancy contract extended in 2011/2012)	Australian Public Service Commission
Total (1 consultancy)					59 941	
Australian Crime Commission	Bellewarra Investments	Independent Member of the Audit Committee	1/8/011	31/7/2012	4 180	Direct
	Bill Farmer	Project Sisco	1/5/2011	31/8/2011	94 229	Direct
Total (2 consultancies)					98 409	
Australian Customs and Border Protection Service	Bowen Business Solutions Pty Ltd	103338 - Review Functional Fitness Assessment Models and Methodology	1/11/2010	31/12/2011	88 000	Direct
	Aust Security Intelligence Org	114016 - Protective Security Risk Review (PSRR) of ACBPS tenancies	4/6/2011	15/11/2011	34 540	Direct
	Creagh D	114317 - Provision of Scientific Advice in Relation to X-Ray and Radiological Technology	1/7/2011	30/6/2012	30 000	Direct
	Informatica Australia Pty Ltd	103143 - Post Implementation Review Of The SSA-Name Upgrade in PACE, (Informatica)	15/8/2011	31/10/2011	16 300	Direct
	Cre8ive	114395 - Trade Measures Review Officer Branding and Website Design	22/8/2011	31/10/2011	20 000	Direct
	Shiftwork Solutions	114300 - Review of Passengers Division staff rostering at Cairns International Airport	1/9/2011	30/11/11	41 943	Direct
	Ben Hinton	114352 - Review inherent job specific fitness requirements for Customs Marine Unit	5/9/2011	4/11/2011	8 100	Direct
	Medibank	113928 - Review functional fitness	14/9/2011	23/11/2011	24 508	Direct

Department/Agency	Consultant	Subject	Start date	End date	\$ Cost (including GST)	Procurement method
	Health Solutions (MHS)	assessment models and methodology				
	Noel Arnold and Associates Pty Ltd	113860 - Provision of a Primary Line function activities assessment	19/9/2011	31/12/2011	38 940	Open
	Cordelta Pty Ltd as Trustee for the Cordelta Unit Trust	114424 - Reviewing the compliance framework supporting Passenger Name Record (PNR) data and compliance assurance	19/9/2011	30/6/2012	150 000	Open
Total (10 consultancies)					452 331	
Australian Federal Police	Bill Ross & Associates Pty Limited T/as RPL Ross Petsas Luksza	Independent advisor and assessor to assist in the delivery of the Forensics Facility Detailed Business Case	26/9/2011	33/2012	28 160	Direct
	Ernst & Young	Provision of internal audit services	15/8/2011	31/12/2011	47 100	Open
	Oakton Services Pty Ltd	Provision of internal audit services	25/7/2011	31/12/2011	21 760	Open
	Oakton Services Pty Ltd	Provision of internal audit services	15/8/2011	31/12/2011	66 000	Open
	Rudds Consulting Engineers Pty Limited	Development of a feasibility report and cost estimate for connection of existing services to proposed warehouse - Majura	12/10/2011	12/1/2012	5 170	Direct
	Sparke	Provision of general legal advice	12/8/2011	12/11/2011	16 000	Direct

Department/Agency	Consultant	Subject	Start date	End date	\$ Cost (including GST)	Procurement method
	Helmore					
	Kreab Gavin Anderson (Australia) Ltd	Provision of Organisational Image and Marketing Consultant to complement the current process of reform within the Royal Papua New Guinea Constabulary	11/11/2011	30/6/2012	100 000	Direct
Total (7 consultancies)					284 190	
Australian Government Solicitor	See below	AGS new accommodation technical services set out below provide for support during finalisation of proposed new Canberra accommodation	Oct 11	Jun 12	up to 100 000 for all 4	Direct
	Materne Pennino Hoare (new contract)	Design consultant services (AGS new office accommodation)	Oct 11	Jun 12	see above	Direct
	Medland Corporate Property (new contract)	Strategic accommodation and project management services (new office accommodation)	Oct 11	Jun 12	see above	Direct
	Norman Disney and Young (NDY Management) (new contract)	Consulting engineering service (new office accommodation)	Oct 11	Jun 12	see above	Direct
	Turner & Townsend(new contract)	Cost management services (new office accommodation)	Oct 11	Jun 12	see above	Direct
Total					Up to 100 000	
Australian Human Rights Commission	Digital Eskimo Pty Ltd	Assistance in the development and implementation of a social marketing strategy	10/10/2011	31/12/2011	82 628	Open
	Qualitative & Quantitative	Advice on the development of qualitative and quantitative approaches to be used in	7/9/2011	7/9/2011	10 725	Direct

Department/Agency	Consultant	Subject	Start date	End date	\$ Cost (including GST)	Procurement method
	Social Research	the context of the ADFA inquiry				
	Queensland University of Technology	Research report on the theoretical and practical framework for understanding bystander issues in the context of sexual harassment in the workplace	11/7/2011	1/9/2011	11 000	Direct
Total					104 353	
CrimTrac	Hub Consulting	Advice on the mapping of the National Police Checking Service business process model and review	18/8/2011	30/6/2012	79 000	Direct
	PriceWaterhouseCoopers	Conduct National Police Checking Service business process review	7/11/2011	28/2/2012	327 604	Existing Commonwealth panel
	Booz & Company Pty Ltd	NAFIS Economic Analysis	15/8/2011	Prior to 7/10/2011	320 100	Select
Total (3 consultancies)					726 704	
High Court of Australia	Technology One Ltd	Software configuration	6/6/2011	24/6/2011	4 400	Direct
	WorkLogic	Code of Conduct Review	14/2/2011	21/7/2011	15 816	Direct
	Robert Weaver Group	Data centre relocation concept design and plan	18/7/2011	30/9/2011	8 800	AGIMO Panel arrangement
	Sellick Consultants	Engineering advice for Cascade waterfall project	10/8/2011	12/8/2011	825	Direct
Total (4 consultancies)					29 841	
Insolvency and Trustee Service Australia	PDM Consultancy	Chair of Internal Audit Committee	22/9/10	30/9/14	158 400	Direct
	Moore Stephens	Internal auditing	24/11/10	23/11/13	495 000	Open
Total (2 consultancies)					653 400	

Department/Agency	Consultant	Subject	Start date	End date	\$ Cost (including GST)	Procurement method
Office of Parliamentary Counsel	Deloitte	Provision of internal audit services (ongoing consultancy contract).	31/8/2007	31/7/2011	1 377	Open Tender (piggyback on Attorney-General's Department contract)
Total (1 consultancy)					1 377	

e) Planned for 2011-12

Department/Agency	Consultant	Subject	Duration	\$ Cost (including GST)	Procurement method
Attorney-General's Department	KPMG & Independent Witness (Public Immunity Exemption)- Name omitted for privacy reasons)	Review of Independent Children's Lawyers	7 months	\$500,000	Open
	Harris Wagner	Develop specification for Commercial-of-the-Shelf (COTS) solution for management of a Legal Services Multi-Use List	1 month	\$43,200	Direct
	Doing Better Business	Model Litigant/Counsel fees stream mapping process	unknown	\$30000 +	Direct
	McGowan Trust	National Security Disaster Resilience Implementation Services	3 months	\$79,200	Direct
	Unknown	Conduct an evaluation baselining exercise for Counter Violent Extremism program	4 months	\$90,000	Open
	Unknown	Market research on the promotion of National Numbers – information on emergencies	1 month	\$40,000	Direct

Australian Customs and Border Protection Service	Unknown	102123 - MPSI Consultant - Capital works and refurbishment at 2 Constitution Ave Canberra	6 Months	6 600	Direct
	Unknown	113813 - Provide Services In Relation To Telecommunications Strategy & Market Testing Project – Financial consultant	11 Months	29 000	Panel
	Unknown	113814 - Provide Services In Relation To Telecommunications Strategy & Market Testing Project – Legal consultant	11 Months	93 000	Panel
	Unknown	113817 - Provide Services In Relation To Telecommunications Strategy & Market Testing Project – Telecommunications Gateway consultant	11 Months	30 000	Panel
	Unknown	113859 - Risk Assessment Of The Physical Safety Of Operational Staff Working In The Terminal At Sydney International Airport	2 Months	50 000	Panel
	Unknown	113979 - Provide Specialist Advice On Maritime Security	12 Months	67 000	Direct
	Unknown	114697 - Provide an electricity consultant for procurement of National Electricity Supply (excl. ACT)	4 Months	50 000	Direct
	Unknown	113733 - Motor Vehicle Consultant for Validation Consideration of Certain Tariff Items	2 Months	5 000	Direct
	Unknown	113907 - Enterprise Agreement Communication and Media Services Consultancy	2 Months	4 840	Direct
	Unknown	114407 - Provide coaching services under Australian Public Service Commission (APSC) Panel	11 Months	16 500	Panel
	Unknown	114528 - Provide specialist biometric advice in relation to automatic border processing for SmartGate	8 Months	25 000	Direct
Australian Government Solicitor	Property consultant	AGS accommodation Perth	6 months	55 000	
Office of Parliamentary Counsel	Ernst & Young	Provision of internal audit services during 2011-12.	7 months	Estimate 9 000	