# ANSWERS TO QUESTIONS ON NOTICE

# Finance and Administration Portfolio

### Department of Finance and Administration

November Estimates Hearings 2003-04 - 4 November 2003

**Question: 20A** 

Outcome 1 Sustainable Government Finances, Output 1.1.1 Budget Advice

**Topic: Budget Estimates Framework Review** 

Hansard page: N/A

Written Question on Notice: 4 November 2003

### Senator Forshaw asked:

When did this review commence and when was it completed?

#### Answer:

The Budget Estimates and Framework Review commenced after the 2002-03 Budget in May 2002 and was completed in October 2002.

Date:

10 December 2003

Cleared by (SES):

**Phillip Prior** 

Group/Branch:

**Budget Group / BEFR Branch** 

Contact Officer:

Antony Stinziani

Telephone No:

# ANSWERS TO QUESTIONS ON NOTICE

### Finance and Administration Portfolio

# Department of Finance and Administration

November Estimates Hearings 2003-04 - 4 November 2003

**Ouestion: 20B** 

Outcome 1 Sustainable Government Finances, Output 1.1.1 Budget Advice

**Topic: Budget Estimates Framework Review** 

Hansard page: N/A

Written Question on Notice: 4 November 2003

### Senator Forshaw asked:

What structure did this review take?

#### Answer:

The Review was undertaken by the Treasurer and the Minister for Finance and Administration through a Steering Committee comprising the Secretaries of the Departments of Finance and Administration (chair), the Treasury, Family and Community Services, and Agriculture, Fisheries and Forestry, and a Deputy Secretary from the Department of the Prime Minister and Cabinet. The Review was serviced by a Finance-led working group and had input from various cross-portfolio reference groups.

Date:

3 December 2003

Cleared by (SES):

**Phillip Prior** 

Group/Branch: Budget Group / BEFR Branch Contact Officer:

Antony Stinziani

Telephone No:

# ANSWERS TO QUESTIONS ON NOTICE

## Finance and Administration Portfolio

# Department of Finance and Administration

November Estimates Hearings 2003-04 - 4 November 2003

**Question: 20C** 

Outcome 1 Sustainable Government Finances, Output 1.1.1 Budget Advice

**Topic: Budget Estimates Framework Review** 

Hansard page: N/A

Written Question on Notice: 4 November 2003

### Senator Forshaw asked:

What level were the officers that participated in the review?

#### Answer:

The level of officers that participated in the Review included Secretary, Deputy Secretary, Senior Executive Service Band 1 and 2 and Executive Level officers.

Date:

3 December 2003

Cleared by (SES):

**Phillip Prior** 

Group/Branch: Budget Group / BEFR Branch

Contact Officer:

Trixie Makay

Telephone No:

## ANSWERS TO QUESTIONS ON NOTICE

#### Finance and Administration Portfolio

## Department of Finance and Administration

November Estimates Hearings 2003-04 - 4 November 2003

**Question: 20D** 

Outcome 1 Sustainable Government Finances, Output 1.1.1 Budget Advice

**Topic: Budget Estimates Framework Review** 

Hansard page: N/A

Written Question on Notice: 4 November 2003

#### Senator Forshaw asked:

Who was involved in this process? Were other agencies/departments involved and if so which agencies?

#### Answer:

Committee Involvement

Department of Finance and Administration

Department of Agriculture, Fisheries and Forestry

Department of Family and Community Services

Department of the Prime Minister and Cabinet

Department of the Treasury

Working Group discussion on specific issues

Attorney General's Department - on small agency issues

Department of Defence - departmental programme information issues

Australian Office of Financial Management (AOFM) - cash management issues

Other Contact including consultation with Portfolio Agencies

Australian Fisheries Management Authority

Attorney General's Department

Department of Communications, Information Technology and the Arts

Department of Defence

Department of Education Science and Training

Department of Employment and Workplace Relations

Department of Environment and Heritage

Department of Family and Community Services

Department of Foreign Affairs and Trade

Department of Health and Ageing

Department of Immigration and Multicultural and Indigenous Affairs

Department of Industry Tourism and Resources

Department of the Prime Minister and Cabinet

Department of Transport and Regional Services

Department of the Treasury

Date:

3 December 2003

Cleared by (SES):

**Phillip Prior** 

Group/Branch:

**Budget Group / BEFR Branch** 

Contact Officer:

Trixie Makay

Telephone No:

# ANSWERS TO QUESTIONS ON NOTICE

### Finance and Administration Portfolio

## Department of Finance and Administration

November Estimates Hearings 2003-04 - 4 November 2003

Question: 20E

Outcome 1 Sustainable Government Finances, Output 1.1.1 Budget Advice

**Topic: Budget Estimates Framework Review** 

Hansard page: N/A

Written Question on Notice: 4 November 2003

### Senator Forshaw asked:

Why were these particular agencies selected for inclusion in the process?

#### Answer:

Participating agencies were chosen to enable representative discussion at various levels across a broad range of issues. Large and small agencies, operational and policy agencies, and agencies operating under the *Financial Management and Accountability Act 1997 (FMA Act)* and *Commonwealth Authorities and Companies Act 1997 (CAC Act)* bodies were consulted.

Date:

ate:

Cleared by (SES):

Group/Branch: Contact Officer:

Telephone No:

5 December 2003

**Phillip Prior** 

Budget Group / BEFR Branch

Trixie Makay 6215 3735

# ANSWERS TO QUESTIONS ON NOTICE

# Finance and Administration Portfolio

# Department of Finance and Administration

November Estimates Hearings 2003-04 - 4 November 2003

Question: 20F

Outcome 1 Sustainable Government Finances, Output 1.1.1 Budget Advice

**Topic: Budget Estimates Framework Review** 

Hansard page: N/A

Written Question on Notice: 4 November 2003

### Senator Forshaw asked:

Was the Department of Defence involved in this review? If yes, how were they involved? If not, why?

### Answer:

The Department of Defence was involved during the course of the Review. The Chief Finance Officer and his staff were consulted on several issues and participated in discussions on key aspects of the review, including the just in time cash drawdown and departmental programme information requirements.

Date:

Cleared by (SES): Group/Branch:

5 December 2003 **Phillip Prior** 

Contact Officer:

**Budget Group / BEFR Branch** Trixie Makay

Telephone No:

# ANSWERS TO QUESTIONS ON NOTICE

### Finance and Administration Portfolio

## Department of Finance and Administration

November Estimates Hearings 2003-04 - 4 November 2003

Question: 20G

Outcome 1 Sustainable Government Finances, Output 1.1.1 Budget Advice

**Topic: Budget Estimates Framework Review** 

Hansard page: N/A

Written Question on Notice: 4 November 2003

### Senator Forshaw asked:

What was the cost of conducting this review?

#### Answer:

The cost of conducting the Review was \$0.351 million comprising mainly direct staff, administrative, IT support and internal audit costs.

Date:

9 December 2003

Cleared by (SES):

**Phillip Prior** 

Group/Branch:

Budget Group / BEFR Branch

Contact Officer:

Trixie Makay

Telephone No:

### ANSWERS TO QUESTIONS ON NOTICE

### Finance and Administration Portfolio

### Department of Finance and Administration

November Estimates Hearings 2003-04 – 4 November 2003

Question: 20H

Outcome 1 Sustainable Government Finances, Output 1.1.1 Budget Advice

**Topic: Budget Estimates Framework Review** 

Hansard page: N/A

Written Question on Notice: 4 November 2003

#### Senator Forshaw asked:

What were the objectives of the review?

#### Answer:

At the request of the Prime Minister, the Treasurer and the Minister for Finance and Administration commenced a review of the budget estimates and advice processes after the 2002–03 Budget was brought down in May 2002. The Review was a thorough assessment of the budget estimates and advice system and canvassed ways to improve the accuracy, responsiveness and effectiveness of the Australian Government's budget estimates and framework system. It was also aimed at assisting agencies to improve financial management and reporting within their own organisations.

Date:

9 December 2003

Cleared by (SES):

**Phillip Prior** 

Group/Branch:

**Budget Group / BEFR Branch** 

Contact Officer: Telephone No: Trixie Makay 6215 3735

### ANSWERS TO QUESTIONS ON NOTICE

### Finance and Administration Portfolio

### Department of Finance and Administration

November Estimates Hearings 2003-04 - 4 November 2003

Question: 201

Outcome 1 Sustainable Government Finances, Output 1.1.1 Budget Advice

Topic: Budget Estimates Framework Review

Hansard page: N/A

Written Question on Notice: 4 November 2003

### Senator Forshaw asked:

How has the review addressed these objectives?

#### Answer:

The Review has addressed the objectives by making a series of recommendations that were agreed in October 2002. The main themes of the Review recommendations were to provide:

- greater focus on programme information;
- more detailed and timely reporting of financial information;
- strengthened processes to monitor agencies' financial performance, cash flows across Australian Government agencies and estimates construction;
- systems capable of capturing and recording the increased information requirements; and
- An increase in the number of professional staff in the Department of Finance and Administration (Finance) and line agencies with financial and analytical skills to provide high quality advice required by Government.

The Government agreed to a staged implementation of the recommendations through to June 2005 to allow Finance and agencies to bed down the new arrangements.

Date:

8 December 2003

**Phillip Prior** 

Cleared by (SES): Group/Branch:

**Budget Group / BEFR Branch** 

Contact Officer:

**Antony Stinziani** 

Telephone No:

## ANSWERS TO QUESTIONS ON NOTICE

### Finance and Administration Portfolio

# Department of Finance and Administration

November Estimates Hearings 2003-04 - 4 November 2003

Question: 20J

Outcome 1 Sustainable Government Finances, Output 1.1.1 Budget Advice

**Topic: Budget Estimates Framework Review** 

Hansard page: N/A

Written Question on Notice: 4 November 2003

### Senator Forshaw asked:

What were the review's specific findings and recommendations? Can the Department provide the committee with a copy of the review's report?

#### Answer:

The Report was commissioned by the Government for its consideration. The Government has decided not to release the Report and its recommendations.

Date:

8 December 2003

Cleared by (SES):

**Phillip Prior** 

Group/Branch:

**Budget Group / BEFR Branch** 

Contact Officer:

Trixie Makay

Telephone No: