

**Senate Finance and Public Administration Legislation Committee**

**ANSWERS TO QUESTIONS ON NOTICE**

Additional Estimates 24-28 February 2014

**Prime Minister and Cabinet Portfolio**

**Department/Agency:** Department of the Prime Minister and Cabinet

**Outcome/Program:** 1.1 Prime Minister and Cabinet

**Topic:** Departmental Liaison Officers

**Senator:** Senator Cory Bernardi

**Question reference number:** 43

**Type of Question:** Written

**Date set by the committee for the return of answer:** 11 April 2014

**Number of pages:** 9

**Question:**

How many Departmental Liaison Officers were located in each Minister's office as at 1 January 2008, 1 January 2010, 1 January 2012 and 1 September 2013?

**Answer:**

The Department of the Prime Minister and Cabinet (PM&C) does not have data on the number of Departmental Liaison Officers (DLO) on the dates requested. Figures for DLOs at 29 January 2008, 27 January 2010, 29 February 2012 and July 2013 are attached.

The numbers from July 2013 are allocations rather than actual numbers as PM&C did not collect these prior to the 2013 Federal Election.

Cabinet Liaison Officers were not counted as part of DLO allocations from 2012 onwards given the distinct nature of their duties.

Departmental Liaison Officers  
Numbers as at 29 January 2008

CABINET MINISTERS	PORTFOLIO	DLOs
ALBANESE, Mr Anthony	Minister for Infrastructure, Transport, Regional Development and Local Government	2
BURKE, Mr Anthony	Minister for Agriculture, Fisheries and Forestry	2
CARR, Senator Kim	Minister for Innovation, Industry, Science and Research	2
CONROY, Senator Stephen	Minister for Broadband, Communications and the Digital Economy	2
CREAN, Mr Simon	Minister for Trade	2
EVANS, Senator Chris	Minister for Immigration and Citizenship	2
FAULKNER, Senator John	Cabinet Secretary Special Minister of State	2
FERGUSON, Mr Martin	Minister for Resources and Energy	2
FITZGIBBON, Mr Joel	Minister for Defence	2
GARRETT, Mr Peter	Minister for Environment, Heritage and the Arts	2
GILLARD, Ms Julia	Minister for Education Minister for Employment and Workplace Relations Minister for Social Inclusion	2
LUDWIG, Senator Joseph	Minister for Human Services	3
MACKLIN, Ms Jennifer	Minister for Families, Housing, Community Services and Indigenous Affairs	2
MCCLELLAND, Mr Robert	Attorney-General	2
ROXON, Ms Nicola	Minister for Health and Ageing	2
RUDD, Mr Kevin	Prime Minister	2
SMITH, Mr Stephen	Minister for Foreign Affairs	2
SWAN, Mr Wayne	Treasurer	2
TANNER, Mr Lindsay	Minister for Finance and Deregulation	2
WONG, Senator Penny	Minister for Climate Change and Water	2
<b>SUBTOTAL (Cabinet Ministers)</b>		<b>41</b>
OTHER MINISTERS	PORTFOLIO	DLOs
BOWEN, Mr Christopher	Assistant Treasurer	1
DEBUS, Mr Robert	Minister for Home Affairs	3
ELLIOTT, Ms Justine	Minister for Ageing	1
ELLIS, Ms Kate	Minister for Youth Minister for Sport	2
EMERSON, Dr Craig	Minister for Small Business, Independent Contractors and the Service Economy	1
GRIFFIN, Mr Alan	Minister for Veterans' Affairs	1
O'CONNOR, Mr Brendan	Minister for Employment Participation	1
PLIBERSEK, Ms Tanya	Minister for Housing Minister for the Status of Women	1
SHERRY, Senator Nicholas	Minister for Superannuation and Corporate Law	0

SNOWDON, Mr Warren	Minister for Defence Science and Personnel	1
<b>SUBTOTAL (Outer Ministry)</b>		<b>13</b>
<b>PARLIAMENTARY SECRETARIES</b>	<b>PORTFOLIO</b>	<b>DLOs</b>
BYRNE, Mr Anthony	Parliamentary Secretary to the Prime Minister	1
COMBET AM, Mr Greg	Parliamentary Secretary for Defence Procurement	1
FERGUSON, Mr Laurie	Parliamentary Secretary for Multicultural Affairs and Settlement Services	1
GRAY AO, Mr Gary	Parliamentary Secretary for Regional Development and Northern Australia	1
KELLY AM, Dr Michael	Parliamentary Secretary for Defence Support	1
KERR SC, Mr Duncan	Parliamentary Secretary for Pacific Island Affairs	1
McLUCAS, Senator Jan	Parliamentary Secretary for Health and Ageing	1
McKEW, Ms Maxine	Parliamentary Secretary for Early Childhood Education and Childcare	1
McMULLAN, Mr Robert	Parliamentary Secretary for International Development Assistance	0
MURPHY, Mr John	Parliamentary Secretary for Foreign Affairs and Trade	1
SHORTEN, Mr William	Parliamentary Secretary for Disabilities and Children's Services	1
STEPHENS, Senator Ursula	Parliamentary Secretary for Social Inclusion and the Voluntary Sector Parliamentary Secretary for Assisting the Prime Minister for Social Inclusion	1
<b>SUBTOTAL (Parliamentary Secretaries)</b>		<b>11</b>
<b>TOTAL</b>		<b>64</b>

Departmental Liaison Officers  
Numbers as at 27 January 2010

CABINET MINISTERS	PORTFOLIO	POSITIONS
ALBANESE, Mr Anthony	Minister for Infrastructure, Transport, Regional Development and Local Government	2
BOWEN, Mr Christopher	Minister for Human Services Minister for Financial Services, Superannuation and Corporate Law	4
BURKE, Mr Anthony	Minister for Agriculture, Fisheries and Forestry	2
CARR, Senator Kim	Minister for Innovation, Industry, Science and Research	2
CONROY, Senator Stephen	Minister for Broadband, Communications and the Digital Economy	2
CREAN, Mr Simon	Minister for Trade	2
EVANS, Senator Chris	Minister for Immigration and Citizenship	2
FAULKNER, Senator John	Minister for Defence	2
FERGUSON AM, Mr Martin	Minister for Resources and Energy Minister for Tourism	2
GARRETT AM, Mr Peter	Minister for Environment, Heritage and the Arts	2
GILLARD, Ms Julia	Minister for Education Minister for Employment and Workplace Relations Minister for Social Inclusion	3
LUDWIG, Senator Joseph	Cabinet Secretary Special Minister of State	3
MACKLIN, Ms Jennifer	Minister for Families, Housing, Community Services and Indigenous Affairs	3
McCLELLAND, Mr Robert	Attorney-General	3
ROXON, Ms Nicola	Minister for Health and Ageing	2
RUDD, Mr Kevin	Prime Minister	2
SMITH, Mr Stephen	Minister for Foreign Affairs	2
SWAN, Mr Wayne	Treasurer	3
TANNER, Mr Lindsay	Minister for Finance and Deregulation	2
WONG, Senator Penelope	Minister for Climate Change and Water	2
<b>SUBTOTAL (Cabinet Ministers)</b>		<b>47</b>
OTHER MINISTERS	PORTFOLIO	POSITIONS
ARBIB, Senator Mark	Minister for Employment Participation Minister Assisting the Prime Minister for Government Service Delivery	2
COMBET AM Mr Greg	Minister for Defence Personnel, Materiel & Science Minister Assisting the Prime Minister on Climate Change	2
ELLIOTT, Ms Justine	Minister for Ageing	1
ELLIS, Ms Katherine	Minister for Early Childhood Education, Child care and Youth Minister for Sport	2
EMERSON, Dr Craig	Minister for Small Business, Independent Contractors and the Service Economy Minister for Competition Policy and Consumer Affairs Minister Assisting the Finance Minister on Deregulation	2

GRIFFIN, Mr Alan	Minister for Veterans' Affairs	1
O'CONNOR, Mr Brendan	Minister for Home Affairs	3
PLIBERSEK, Ms Tanya	Minister for Housing Minister for the Status of Women	1
SHERRY, Senator Nicholas	Assistant Treasurer	2
SNOWDON, Mr Warren	Minister for Indigenous Health, Rural and Regional Health and Regional Service Delivery	1
<b>SUBTOTAL (Outer Ministry)</b>		<b>17</b>
<b>PARLIAMENTARY SECRETARIES</b>	<b>PORTFOLIO</b>	<b>POSITIONS</b>
BUTLER, Mr Mark	Parliamentary Secretary for Health	1
BYRNE, Mr Anthony	Parliamentary Secretary to the Prime Minister Parliamentary Secretary for Trade	2
CLARE, Mr Jason	Parliamentary Secretary for Employment	1
FERGUSON, Mr Laurie	Parliamentary Secretary for Multicultural Affairs and Settlement Services	1
GRAY AO, Mr Gary	Parliamentary Secretary for Western and Northern Australia	1
KELLY AM, Dr Michael	Parliamentary Secretary for Defence Support Parliamentary Secretary for Water	2
McKEW, Ms Maxine	Parliamentary Secretary for Infrastructure, Transport, Regional Development and Local Government	1
McMULLAN, Mr Robert	Parliamentary Secretary for International Development Assistance	1
MARLES, Mr Richard	Parliamentary Secretary for Innovation & Industry	1
SHORTEN, Mr William	Parliamentary Secretary for Disabilities and Children's Services Parliamentary Secretary for Victorian Bushfire Reconstruction	1
STEPHENS, Senator Ursula	Parliamentary Secretary for Social Inclusion Parliamentary Secretary for the Voluntary Sector	1
<b>SUBTOTAL (Parliamentary Secretaries)</b>		<b>13</b>
<b>TOTAL</b>		<b>77</b>

Departmental Liaison Officers  
Numbers as at 29 February 2012

CABINET MINISTERS	PORTFOLIO	POSITIONS
ALBANESE, Mr Anthony	Minister for Infrastructure and Transport	2
BOWEN, Mr Christopher	Minister for Immigration and Citizenship	2
BURKE, Mr Anthony	Minister for Sustainability, Environment, Water, Population and Communities	2
BUTLER, Mr Mark	Minister for Mental Health and Ageing Social Inclusion Minister Assisting the Prime Minister on Mental Health Reform	1
CARR, Senator Kim	Minister for Manufacturing Minister for Defence Materiel	2
COMBET, Mr Greg	Minister for Industry and Innovation Minister for Climate Change and Energy Efficiency	2
CONROY, Senator Stephen	Minister for Broadband, Communications and the Digital Economy Minister Assisting the PM on Digital Productivity	2
CREAN, Mr Simon	Minister for Regional Australia, Regional Development and Local Government Minister for the Arts	2
EMERSON, Dr Craig	Minister for Trade	2
EVANS, Senator Chris	Tertiary Education Skills, Science and Research	2
FERGUSON AM, Mr Martin	Minister for Resources and Energy Minister for Tourism	2
GARRETT AM, Mr Peter	Minister for School Education, Early Childhood and Youth	2
GILLARD, Ms Julia	Prime Minister	3
LUDWIG, Senator Joseph	Minister for Agriculture, Fisheries and Forestry Minister Assisting on Queensland Floods Recovery	2
MACKLIN, Ms Jenny	Minister for Families, Housing, Community Services and Indigenous Affairs Minister for Disability Reform	3
McCLELLAND, Mr Robert	Minister for Emergency Management Minister for Housing Minister for Homelessness	2
PLIBERSEK, Ms Tanya	Minister for Health	2
ROXON, Ms Nicola	Attorney-General	3
RUDD, Mr Kevin	Minister for Foreign Affairs	3
SHORTEN, Mr William	Minister for Financial Services and Superannuation Minister for Employment and Workplace Relations	3 <sup>1</sup>
SMITH, Mr Stephen	Minister for Defence	2
SWAN, Mr Wayne	Treasurer	3
WONG, Senator Penny	Minister for Finance and Deregulation	2
<b>SUBTOTAL (Cabinet Ministers)</b>		<b>51</b>
OTHER MINISTERS	PORTFOLIO	POSITIONS
ARBIB, Senator Mark	Assistant Treasurer	3

<sup>1</sup> Third DLO was allocated on temporary basis to assist in set up of office.

	Minister for Small Business Minister for Sport	
CLARE, Mr Jason	Minister for Home Affairs Minister for Justice	3
COLLINS, Ms Julie	Minister for Community Services Minister for the Status of Women Minister for Indigenous Employment and Economic Development	2
GRAY AO, Mr Gary	Special Minister of State Minister for the Public Service and Integrity	2
ELLIS, Ms Katherine	Minister for Early Childhood and Childcare Minister for Employment Participation	1
O'CONNOR, Mr Brendan	Minister for Human Services Minister Assisting for School education	3
SNOWDON, Mr Warren	Minister for Indigenous Health Minister for Veterans' Affairs Minister for Defence Science and Personnel Minister Assisting the PM on the Centenary of ANZAC	3
<b>SUBTOTAL (Outer Ministry)</b>		<b>17</b>
<b>PARLIAMENTARY SECRETARIES</b>	<b>MINISTRY</b>	<b>POSITIONS</b>
BRADBURY, Mr David	Parliamentary Secretary to the Treasurer	1
COLLINS, Ms Jacinta	Parliamentary Secretary for School Education and Workplace Relations	1
DREYFUS, Mr Mark	Cabinet Secretary Parliamentary Secretary for Climate Change and Energy Efficiency Parliamentary Secretary Industry and Innovation	2 <sup>2</sup>
ELLIOT, Ms Justine	Parliamentary Secretary for Trade	0
FARRELL, Mr Donald	Parliamentary Secretary for Sustainability and Urban Water	1
FEENEY, Senator David	Parliamentary Secretary for Defence	1
KELLY AM, Dr Michael	Parliamentary Secretary for Defence	1
KING, Ms Catherine	Parliamentary Secretary for Infrastructure and Transport Parliamentary Secretary for Health and Ageing	2
LUNDY, Ms Kate	Parliamentary Secretary to the Prime Minister Parliamentary Secretary Immigration and Multicultural Affairs	2
McLUCAS, Senator Jan	Parliamentary Secretary for Disabilities and Carers	1
MARLES, Mr Richard	Parliamentary Secretary for Pacific Island Affairs	1
SIDEBOTTOM, Mr Sid	Parliamentary Secretary for Agriculture, Fisheries and Forestry	1
<b>SUBTOTAL (Parliamentary Secretaries)</b>		<b>15</b>
<b>TOTAL</b>		<b>83</b>

<sup>2</sup> Does not include allocation of a Cabinet Liaison Officer

Allocation of Departmental Liaison Officers  
July 2013

CABINET MINISTERS	PORTFOLIO	POSITIONS
ALBANESE, Mr Anthony	Minister for Infrastructure and Transport Minister for Broadband, Communications and the Digital Economy	3
BOWEN, Mr Christopher	Treasurer	3
BURKE, Mr Tony	Minister for Immigration, Multiculturalism and Citizenship Minister for the Arts	3
BUTLER, Mr Mark	Minister for Climate Change Minister for Environment, Heritage and Water	3
CARR, Senator Kim	Minister for Innovation, Industry, Science and Research Minister for Higher Education	2
CARR, Senator Bob	Minister for Foreign Affairs	3
COLLINS, Ms Jacinta	Minister for Mental Health and Ageing	2
COLLINS, Senator Julie	Minister for Housing and Homelessness Minister for Community Services Minister for the Status of Women Minister for Indigenous Employment and Economic Development	2
DREYFUS, Mr Mark	Attorney-General Minister for Emergency Management Special Minister of State Minister for the Public Service and Integrity	4
FITZGIBBON, Mr Joel	Minister for Agriculture, Fisheries and Forestry	2
GRAY, Mr Gary	Minister for Resources and Energy Minister for Tourism Minister for Small Business	3
KING, Ms Catherine	Minister for Regional Australia, Local Government and Territories	2
MACKLIN, Ms Jenny	Minister for Families, Community Services and Indigenous Affairs Minister for Disability Reform	3
MARLES, Mr Richard	Minister for Trade	2
O'CONNOR, Mr Brendan	Minister for Employment Minister for Skills and Training	2
PLIBERSEK, Ms Tanya	Minister for Health and Medical Research	2
RUDD, Mr Kevin	Prime Minister	3
SHORTEN, Mr William	Minister for Education Minister for Workplace Relations	2
SMITH, Mr Stephen	Minister for Defence	2
WONG, Senator Penny	Minister for Finance and Deregulation	2
<b>SUBTOTAL (Cabinet Ministers)</b>		<b>50</b>
OTHER MINISTERS	PORTFOLIO	POSITIONS
Bird, Ms Sharon	Minister for Regional Development Minister for Regional Communications Minister for Road Safety	2
Bradbury, Mr David	Assistant Treasurer Minister for Competition Policy and Consumer Affairs	2



	Minister Assisting for Deregulation Minister Assisting for Financial Services and Superannuation	
Clare, Mr Jason	Minister for Home Affairs Minister for Justice	3
Ellis, Ms Kate	Minister for Early Childhood, Childcare and Youth Minister for Employment Participation	2
Farrell, Senator Don	Minister for Sport Minister Assisting on Tourism	2
Kelly, Dr Mike	Minister for Defence Materiel	1
Lundy, Senator Kate	Minister for Multicultural Affairs Minister Assisting for Innovation and Industry Minister Assisting for the Digital Economy	2
McLucas, Senator Jan	Minister for Human Services	2
Parke, Ms Melissa	Minister for International Development	2
Snowdon, Mr Warren	Minister for Veterans' Affairs Minister for Defence Science and Personnel Minister for Indigenous Health Minister Assisting the Prime Minister on the Centenary of ANZAC	3
<b>SUBTOTAL (Outer Ministry)</b>		<b>21</b>
<b>PARLIAMENTARY SECRETARIES</b>	<b>MINISTRY</b>	<b>POSITIONS</b>
Cameron, Senator Doug	Parliamentary Secretary for Housing and Homelessness	1
Danby, Mr Michael	Parliamentary Secretary for the Arts	1
D'Ath, Ms Yvette	Parliamentary Secretary for Climate Change, Industry and Innovation	1
Feeney, Senator David	Parliamentary Secretary for Defence	1
Griffin, Mr Alan	Cabinet Secretary Parliamentary Secretary to the Prime Minister	1 <sup>3</sup>
Husic, Mr Ed	Parliamentary Secretary to the Prime Minister Parliamentary Secretary for Broadband	2
Neumann, Mr Shayne	Parliamentary Secretary to the Attorney-General Parliamentary Secretary for Health and Ageing	2
Ripoll, Mr Bernie	Parliamentary Secretary to the Treasurer Parliamentary Secretary for Small Business	2
Rishworth, Ms Amanda	Parliamentary Secretary for Environment and Urban Water Parliamentary Secretary for Disabilities and Carers	2
Sidebottom, Mr Sid	Parliamentary Secretary for Agriculture, Fisheries and Forestry	1
Thistlethwaite, Mr Matt	Parliamentary Secretary for Pacific Island Affairs Parliamentary Secretary for Multicultural Affairs Parliamentary Secretary for Infrastructure and Transport	3
Thomson, Mr Kelvin	Parliamentary Secretary for Schools	1
<b>SUBTOTAL (Parliamentary Secretaries)</b>		<b>18</b>
<b>TOTAL</b>		<b>89</b>

<sup>3</sup> Does not include allocation of a Cabinet Liaison Officer