

**Senate Finance and Public Administration Legislation Committee**  
**ANSWERS TO QUESTIONS ON NOTICE**  
**SUPPLEMENTARY BUDGET ESTIMATES 2013-2014**

Finance Portfolio

**Department/Agency:** Department of Finance

**Outcome/Program:** Medibank

**Topic:** Project management

**Senator:** McKenzie

**Question reference number:** F80

**Type of question:** Written

**Date set by the committee for the return of answer:** Friday, 11 April 2014

**Number of pages:** 1

**Question:**

1. Have there been any major projects or programs embarked upon recently by your agency or where your agency has participated, where there was not a form of cost benefit analysis or business case before the project commenced? If so, please tell us about why this didn't occur.
2. What has been the experience of your agency with gateway review processes? Have you found the costs of those processes proportionate to the benefits?
3. Do you have any major projects or programs where there have been major shortfalls against performance indicators? If so, please tell us about those areas of shortfall.
4. Has there been any expenditure during the last parliament on initiatives that were either abandoned or put on hold? (Whether a project or program or otherwise)?

**Answer:**

1. to 4. As a Government Business Enterprise, this question is not applicable to Medibank.