

# **Senate Finance and Public Administration Legislation Committee**

## **ANSWERS TO QUESTIONS ON NOTICE**

### **ADDITIONAL ESTIMATES 2013-2014**

#### **Finance Portfolio**

**Department/Agency:** Department of Finance

**Outcome/Program:** 1/1.1

**Topic:** Gateway Review Process

**Senator:** McKenzie

**Question reference number:** F29

**Type of question:** Hansard, F&PA Committee Hearing, Page 64, 25 February 2014

**Date set by the committee for the return of answer:** Friday, 11 April 2014

**Number of pages:** 1

#### **Question:**

**Senator McKENZIE:** Have there been any projects where there have been shortfalls against the performance indicators as they have moved through the process?

**Dr Helgeby:** Yes, there are.

**Senator McKENZIE:** Major projects with significant shortfalls?

**Dr Helgeby:** I will have to take that aspect of it on notice, but we do have the process that Mr Tune described, which is an escalation process.

**Senator McKENZIE:** Yes. Can you give us an example of one that might have come before you recently?

**Dr Helgeby:** We would have to take that on notice.

#### **Answer:**

During the period 1 July 2013 to 28 February 2014, four major projects – from a total of 19 subjected to Gateway reviews – received ratings that reflected concerns over their ability to successfully deliver the projects at that particular stage of the process. These projects comprised three receiving a second consecutive Amber rating and one receiving a Red/Amber rating. Each of these projects triggered Gateway's Enhanced Notification (EN) process. The EN process gives early warning of increased risk of delivery failure and provides an opportunity for agencies to initiate prompt action to bring the projects back on track. More information in relation to Gateway is available at: <http://www.finance.gov.au/gateway/review-process.html>

The Green Loans Program was subject to audit and the resulting Audit Report No. 9 2010-11, was published by the Australian National Audit Office (ANAO).

As outlined in the audit report, the issues experienced included a lack of governance and supervision, devolution of program management to too low a level, a lack of relevant skills, inadequate communications and a focus on delivering to timeframes rather than following established processes.