ANSWERS TO QUESTIONS ON NOTICE

Supplementary Budget Estimates November 2014

Agriculture

Question: 191

Division/Agency: Service Delivery Division

Topic: Continuous Improvement

Proof Hansard page: 37

Senator CAMERON asked:

Senator CAMERON: I have done a little of this over the years in terms of continuous improvement and its cost is just one aspect—isn't it?

Dr Grimes: Cost is only one aspect, yes.

Senator CAMERON: You have got the quality of the product that you deliver?

Dr Grimes: Correct.

Senator CAMERON: You have got the management systems in place?

Dr Grimes: Yes.

Senator CAMERON: You have got the work organisation that is in place?

Dr Grimes: Yes.

Senator CAMERON: You have got the technology and the infrastructure that you operate in, and you have got logistics—those are massive issues. Are you dealing with all of them?

Dr Grimes: Yes, we are dealing with all of those issues.

Senator CAMERON: Is there an overview on how you are dealing with them that you could provide us?

Dr Grimes: We may not have a single overview, but we would have some documents that we could take on notice and provide to you. A big important part of the work that we are doing at the moment is under two umbrellas. One umbrella is known as service delivery modernisation—so modernising the way in which we deliver our services, but also moving to national service delivery as well. Effectively, this is largely in functions that are outside [inaudible] not entirely, largely. We have to look at ways in which we can actually make them more efficient. Service delivery modernisation is largely about smarter use of technology, finding ways of being able to perform our services more efficiently.

Question: 191 (continued)

National service delivery is actually looking at the way in which we join up our functions across the department to build greater critical mass and ensure we have, if you like, centres of expertise or excellence concentrated in a particular area.

If there is time, I know that Mr Williamson would be happy to go through some of that in some detail, but maybe sketch it out and we can provide you with further information on notice.

Senator CAMERON: I am cognisant that Senator Rhiannon and others are waiting, so it maybe if you could provide some overview, like an executive summary—

Dr Grimes: Yes, we would be happy to do that on notice, the delivery modernisation.

Answer:

The Department of Agriculture is currently undertaking improvements to its service delivery through modernisation of service delivery technologies and delivery of biosecurity functions on a national basis.

Modernisation of service delivery technologies

The Service Delivery Modernisation (SDM) program involves streamlining and improving the department's business processes and client service through better use of modern technology. Key achievements to date include:

- Implementation of improved call handling arrangements through the establishment of regional contact groups .
- The release of the Cargo Online Lodgement System (COLS) on the 10th September 2014 to a designated group of clients. The system is being released in stages with full release proposed for early 2015.
- The commencement of a pilot of up to 500 mobile devices by front line staff in July 2014.

In July 2014, work commenced on delivery of SDM Phase 1 projects, these include:

- Improved invoicing, payments and receipting.
- Online bookings and inspections.
- Online PEQ reservations, document lodgement and processing.

The total estimated cost for delivery for Phase 1 of the SDM Program over the 2014-15 financial year is \$5.107 million, comprising \$3.4 million in operational and \$1.7 million in capital.

National service delivery

Since early 2012, the department has been working to continuously improve and streamline operations to improve consistency, quality and efficiency. These changes have involved moving away from teams which are managed at an individual program level within each region to teams which undertake similar functions across a range of programs and are managed on a national basis. These changes have optimised the department's regional presence by bringing together national teams and leadership, and better enabling consistent service and delivery approaches.

Question: 191 (continued)

National service delivery arrangements have been implemented in, for example, People Services, Post Entry Quarantine operations and in Food and Plant Programs. As part of the continuous improvement program, the department continues to look for opportunities and new ways of delivering services to take a more national approach.

ANSWERS TO QUESTIONS ON NOTICE

Supplementary Budget Estimates November 2014

Agriculture

Question: 192

Division/Agency: Service Delivery Division

Topic: Under inflation offer

Proof Hansard page: 43-44

Senator CAMERON asked:

Senator CAMERON: Is the offer an under inflation offer? There is no reason why you cannot tell the Senate this, Dr Grimes.

Dr Grimes: Senator, I think it would be appropriate for us to take it on notice. I do, because we would have to consider how that relates to the bargaining process that we have underway at the moment—

Answer:

The department has not yet finalised its pay offer. The department is currently working through the approval process with the Australian Public Service Commission before seeking approval from Minister Joyce.

ANSWERS TO QUESTIONS ON NOTICE

Supplementary Budget Estimates November 2014

Agriculture

Question: 193

Division/Agency: Service Delivery Division

Topic: Actual reduction

Proof Hansard page: 46

Senator CAMERON asked:

Senator CAMERON: I am asking where it is up to now—November. What is the current figure?

Mr Williamson: I do not have those numbers.

Senator CAMERON: Can you get those figures for me?

Mr Williamson: We will have to take those on notice.

Answer:

The table below shows the actual staffing reduction from 30 June 2014 to 20 November 2014:

| | 30 June 2014 | | 20 Noven | 20 November 2014 | | Difference | |
|-------------|--------------|-----------|----------|------------------|--------|------------|--|
| | FTE | Headcount | FTE | Headcount | FTE | Headcount | |
| Casual | 0 | 272 | 0.0 | 322 | 0.0 | 50 | |
| Non-ongoing | 40.4 | 42 | 44.2 | 46 | 3.8 | 4 | |
| Ongoing | 3957.9 | 4308 | 3836.3 | 4181 | -121.6 | -127 | |
| Total | 3998.3 | 4622 | 3880.5 | 4549 | -117.8 | -73 | |

ANSWERS TO QUESTIONS ON NOTICE

Supplementary Budget Estimates November 2014

Agriculture

Question: 194

Division/Agency: Service Delivery Division

Topic: Job losses in the Department

Proof Hansard page: 46-47

Senator CAMERON asked:

Senator CAMERON: So up until September it was 111. It could be more than that?

Mr Williamson: I do not know.

Senator CAMERON: So 111 go. That would be notionally. Subject to Dr Grimes saying that you may have dropped off some delivery—and would you take on notice, Dr Grimes: what delivery issues have you dropped off on?—say those 50 or 60 are gone and there is no delivery and you are doing the same with less, that is an increase in productivity.

Answer:

Staffing reductions have been enabled by a change from the reliance on mass biosecurity screening techniques to the use of risk based intervention as a way to better target biosecurity risk. They have also been enabled by the introduction of new technologies and initiatives that have provided more modern and efficient service delivery arrangements.

ANSWERS TO QUESTIONS ON NOTICE

Supplementary Budget Estimates November 2014

Agriculture

Question: 195

Division/Agency: Service Delivery Division

Topic: Productivity Improvement

Proof Hansard page: 47

Senator CAMERON asked:

Senator CAMERON: Can you take on notice those issues I have asked on the bargaining, and we will see where we go from there? Can you also take on notice to give me a more detailed explanation of why productivity improvements from July 2014, when the agreement expired, that workers have contributed to cannot be included in an estimate of productivity improvements, and of why, if you delay the bargaining, you can only look forward?

If you could explain that in terms of fairness and equity, I would be delighted. I would like you to explain that to me on notice.

Answer:

Productivity improvements from July 2014 that workers have contributed to can and are being included in an estimate of productivity improvements. The department is proposing a range of productivity improvements and is currently working through the approval process with the Australian Public Service Commission, before seeking approval from Minister Joyce.

Any questions that relate to the government's bargaining policy are better directed to the Australian Public Service Commission.

ANSWERS TO QUESTIONS ON NOTICE

Supplementary Budget Estimates November 2014

Agriculture

Question: 196

Division/Agency: Service Delivery Division

Topic: Departmental staff misconduct

Proof Hansard page: Written

Senator LUDWIG asked:

Since Budget Estimates in June, 2014:

- 1. Please provide a copy of the departmental staff code of conduct.
- 2. Have there been any identified breaches of this code of conduct by departmental staff?
 - a. If yes, list the breaches identified, broken by staffing classification level.
 - b. If yes, what remedy was put in place to manage the breach? If no remedy has been put in place, why not?
 - c. If yes, when was the breach identified? By whom? When was the Minister made aware?
 - d. If yes, were there any legal ramifications for the department or staff member? Please detail.

Answer:

1. All APS employees are required to comply with the APS Code of Conduct, as provided at Section 13 of the *Public Service Act 1999*. The Department does not have a separate Code of Conduct.

Section 13 The APS Code of Conduct

- 1) An APS employee must behave honestly and with integrity in connection with APS employment.
- 2) An APS employee must act with care and diligence in connection with APS employment.
- 3) An APS employee, when acting in connection with APS employment, must treat everyone with respect and courtesy, and without harassment.
- 4) An APS employee, when acting in connection with APS employment, must comply with all applicable Australian laws. For this purpose, Australian law means:

Question: 196 (continued)

- a) any Act (including this Act), or any instrument made under an Act; or
- b) any law of a State or Territory, including any instrument made under such a law.
- 5) An APS employee must comply with any lawful and reasonable direction given by someone in the employee's Agency who has authority to give the direction.
- 6) An APS employee must maintain appropriate confidentiality about dealings that the employee has with any Minister or Minister's member of staff.
- 7) An APS employee must:
 - a) take reasonable steps to avoid any conflict of interest (real or apparent) in connection with the employee's APS employment; and
 - b) disclose details of any material personal interest of the employee in connection with the employee's APS employment.
- 8) An APS employee must use Commonwealth resources in a proper manner and for a proper purpose.
- 9) An APS employee must not provide false or misleading information in response to a request for information that is made for official purposes in connection with the employee's APS employment.
- 10) An APS employee must not improperly use inside information or the employee's duties, status, power or authority:
 - a) to gain, or seek to gain, a benefit or an advantage for the employee or any other person; or
 - b) to cause, or seek to cause, detriment to the employee's Agency, the Commonwealth or any other person.
- 11) An APS employee must at all times behave in a way that upholds:
 - a) the APS Values and APS Employment Principles; and
 - b) the integrity and good reputation of the employee's Agency and the APS.
- 12) An APS employee on duty overseas must at all times behave in a way that upholds the good reputation of Australia.
- 13) An APS employee must comply with any other conduct requirement that is prescribed by the regulations.

2 (a,b,c)

| Employee | Section Breached | Breach Date | Decision Maker | Sanction Applied |
|----------|------------------|--------------|---|--|
| 1. APS4 | 1,2,11 | 12 June 2014 | Assistant Secretary People Services Branch | Re-assignment of duties, Reprimand |
| 2. APS4 | 1,2,8,11 | 20 Oct 2014 | Assistant Secretary People Services Branch | Employee resigned before sanction could be imposed |
| 3.APS3 | 1,2,9,11 | 27 June 2014 | Assistant Secretary People Services Branch | Re-assignment of duties, Reprimand |
| 4.APS5 | 2,5,8,11 | 22 July 2014 | Assistant Secretary People Services Branch | Deduction by way of fine not exceeding 2%,Reprimand |
| 5.APS3 | 3,11 | 31 Oct 2014 | Assistant Secretary People Services Branch | Not yet determined |

(C cont'd) Dealing with misconduct is an administrative process handled within the department. The Minister is not advised about individual matters.

(d) There were no legal ramifications for the department.

ANSWERS TO QUESTIONS ON NOTICE

Supplementary Budget Estimates November 2014

Agriculture

Question: 197

Division/Agency: Service Delivery Division

Topic: Communications staff

Proof Hansard page: Written

Senator LUDWIG asked:

For all departments and agencies, please provide – in relation to all public relations, communications and media staff – the following:

- a. How many ongoing staff, the classification, the type of work they undertake and their location?
- b. How many non-ongoing staff, their classification, type of work they undertake and their location?
- c. How many contractors, their classification, type of work they undertake and their location?
- d. How many are graphic designers?
- e. How many are media managers?
- f. How many organise events?

Answer:

a. The Department of Agriculture has 31.9 full-time equivalent ongoing public relations, communications and media staff, as at 30 November 2014. The staff provide education and information and media-related services associated with the department's regulatory operations, programme delivery and research and statistical publications or media.

The following table outlines the functional teams, classification, numbers, location and ongoing or non-ongoing status of public relations, communication and media staff within the Department of Agriculture.

- b. The department has one non-ongoing media staff (see table).
- c. The department has no contractors in public relations, communications or media roles.
- d. The department has two graphic designers.

Question: 197 (continued)

- e. The department has one media manager.
- f. The department has no dedicated event organisers.

| Classification | Staff | Location | Ongoing, non- ongoing or contract |
|---------------------|---|------------------|---|
| Account team | | | |
| EL2 | Two staff | Canberra | Ongoing |
| EL1 | Four staff | Canberra | Ongoing |
| APS6 | Five staff and two part-time (1.5) | Canberra, | Ongoing |
| | | Brisbane, Cairns | |
| APS4 | Two staff and one part-time (0.3) | Canberra | Ongoing |
| Editing, production | n, online & design | | |
| EL2 | One staff | Canberra | Ongoing |
| EL1 | 2.5 full-time and two part-time (1.3) staff | Canberra | Ongoing |
| APS6 | Four staff | Canberra | Ongoing |
| APS5 | One staff and one part-time (0.7) | Canberra | Ongoing |
| Media team | | | |
| EL2 | One staff | Canberra | Ongoing |
| EL1 | Two full-time and one part-time | Canberra | 2 ongoing, |
| | (0.6) staff | | 1 non-ongoing |
| APS6 | Two staff | Canberra | Ongoing |
| APS5 | One staff | Canberra | Ongoing |

ANSWERS TO QUESTIONS ON NOTICE

Supplementary Budget Estimates November 2014

Agriculture

Question: 198

Division/Agency: Service Delivery Division

Topic: Staffing profile

Proof Hansard page: Written

Senator LUDWIG asked:

Since Budget Estimates in June, 2014:

- 1. Has there been any change to the staffing profile of the department/agency?
- 2. Provide a list of changes to staffing numbers, broken down by classification level, division, home base location (including town/city and state).

Answer:

Department of Agriculture

- 1. Yes.
- 2. The Department of Agriculture Staffing Profile by Classification as at 31 October 2014 is as follows:

| Classification | 31 May 2014 Staff Numbers (FTE) | 31 October 2014 Staff Numbers (FTE) | Difference |
|----------------|------------------------------------|--|------------|
| APS 1 | 4.4 | 5.4 | 1 |
| APS 2 | 28.1 | 19.6 | -8.5 |
| APS 3 | 622.0 | 598.9 | -23.1 |
| APS 4 | 1 167.0 | 1 111.3 | -55.7 |
| APS 5 | 555.8 | 548.0 | -7.8 |
| APS 6 | 682.5 | 667.3 | -15.2 |
| EL 1 | 553.0 | 515.4 | -37.6 |
| EL 2 | 377.2 | 346.8 | -30.4 |
| SES | 78.3 | 76.5 | -1.8 |
| Secretary | 1.0 | 1.0 | 0 |
| Total | 4 069.3 | 3 890.1 | -179.2 |

Question: 198 (continued)

The Department of Agriculture Staffing Profile by Classification as at 31 October2014 is as follows:

| Division | 31-May-14 | 31-Oct-14 | Difference |
|---------------------------------------|-----------|-----------|------------|
| ABARES | 146 | 130 | -16 |
| Agriculture, Adaptation and Forestry | 101 | 65 | -36 |
| Agricultural Productivity | 100 | 0 | -100 |
| Agricultural Policy | 0 | 82 | 82 |
| Biosecurity Animal | 155 | 144 | -11 |
| Biosecurity Policy | 89 | 0 | -89 |
| Border Compliance | 1 793 | 0 | -1 793 |
| Compliance | 0 | 1 739 | 1 739 |
| Food | 416 | 0 | -416 |
| Exports | 0 | 458 | 458 |
| Live Animal Exports | 72 | 0 | -72 |
| Live Animal Exports Reform Taskforce | 0 | 15 | 15 |
| Biosecurity Plant | 300 | 321 | 21 |
| Post Entry Quarantine | 52 | 0 | -52 |
| Post Entry Quarantine Build Taskforce | 0 | 22 | 22 |
| Executive | 8 | 15 | 7 |
| Finance And Business Support | 208 | 208 | 0 |
| Governance | 119 | 0 | -119 |
| Governance Branch | 0 | 60 | 60 |
| Information Services | 132 | 125 | -7 |
| Office of the General Counsel | 22 | 21 | -1 |
| People & Service Delivery | 194 | 0 | -194 |
| Service Delivery | 0 | 301 | 301 |
| Sustainable Resource Management | 92 | 0 | -92 |
| Sustainability & Biosecurity Policy | 0 | 119 | 119 |
| Trade and Market Access | 70 | 65 | -5 |
| Department of Agriculture Total | 4 069 | 3 890 | -179 |

Note: There has been a change in the department's internal structure between these periods that is reflected in the comparative data.

| Regio n | State | Location | 31-May-14 | 31-Oct-14 | Differenc e |
|---------------------|---------------|-------------------------|-----------|-----------|----------------|
| | | ACT - Canberra Airport | 1.0 | 1.0 | 0.0 |
| | | ACT - Canberra Central | | | |
| | | Office | 1 798.0 | 1 680.4 | -117.6 |
| | | ACT - Fyshwick | 9.0 | 8.0 | -1.0 |
| | | ACT - Other Location | 0.0 | 1.0 | 1.0 |
| | Canberra | ACT - Parliament House | 1.0 | 3.0 | 2.0 |
| | Canberra Tota | | 1 809.0 | 1 693.4 | -115.6 |
| | | OS - Bangkok | 1.0 | 1.0 | 0.0 |
| L L | | OS - Beijing | 2.0 | 2.0 | 0.0 |
| ACT | | OS - Brussels | 1.0 | 1.0 | 0.0 |
| | | OS - Dubai | 1.0 | 1.0 | 0.0 |
| | | OS - Jakarta | 5.0 | 5.0 | 0.0 |
| | | OS - New Delh | 1.0 | 1.0 | 0.0 |
| | | OS - Rome | 1.0 | 1.0 | 0.0 |
| | | OS - Seoul | 1.0 | 1.0 | 0.0 |
| | Overseas | OS - Tokyo | 1.0 | 1.0 | 0.0 |
| | Posting | OS - Washington | 1.0 | 1.0 | 0.0 |
| | Overseas Post | ing Total | 15.0 | 15.0 | 0.0 |
| ACT Tot | al | | 1 824.0 | 1 708.4 | -115.6 |
| | | NSW - Clyde | 72.9 | 67.7 | -5.2 |
| | | NSW - Cooma | 1.0 | 1.0 | 0.0 |
| | | NSW - Dubbo | 6.0 | 6.0 | 0.0 |
| | | NSW - Eastern Creek | 33.2 | 24.3 | -8.9 |
| | | NSW - Goulburn | 4.0 | 4.0 | 0.0 |
| | | NSW - Harden | 1.0 | 1.0 | 0.0 |
| | | NSW - Inverell | 5.0 | 4.0 | -1.0 |
| E E | | NSW - Leeton | 1.0 | 1.0 | 0.0 |
| egio | | NSW - Narromine | 2.0 | 2.0 | 0.0 |
| Central East Region | | NSW - Newcastle | 9.0 | 10.0 | 1.0 |
| Eas | | NSW - Other Location | 8.0 | 8.0 | 0.0 |
| tral | | NSW - Port Botany | 22.8 | 22.4 | -0.4 |
| Cen | | NSW - Port Jackson | 1.0 | 0.6 | -0.4 |
| Ŭ | | NSW - Port Kembla | 7.0 | 5.6 | -1.4 |
| | | NSW - Regional Office | 352.9 | 344.1 | -8.8 |
| | | NSW - Scone | 3.0 | 3.0 | 0.0 |
| | | NSW - Singleton | 1.0 | 1.0 | 0.0 |
| | | NSW - Sydney Airport | | | |
| | | QANTAS Freight Terminal | 1.0 | 0.0 | -1.0 |
| | New South | NSW - Sydney Kingsford | | | |
| | Wales | Smith Airport | 150.1 | 148.6 | -1.5 |

Staff Numbers (FTE) by Physical Location (Town/City and State) as at 31 October2014

| | | NSW - Tamworth | 6.6 | 6.6 | 0.0 |
|---------------------------|--------------|---------------------------|-------|-------|-------|
| | | NSW - Wagga Wagga | 8.0 | 6.0 | -2.0 |
| | | NSW - Wingham | 4.0 | 2.0 | -2.0 |
| | | NSW - Young | 3.0 | 3.0 | 0.0 |
| | New South W | | 703.6 | 672.0 | -31.6 |
| Central East Region Total | | 703.6 | 672.0 | -31.6 | |
| | | NSW - Booyong | 1.0 | 1.0 | 0.0 |
| | New South | NSW - Casino | 6.0 | 5.6 | -0.4 |
| | Wales | NSW - Grafton | 3.0 | 3.0 | 0.0 |
| | New South W | ales Total | 10.0 | 9.6 | -0.4 |
| | | QLD - Other Location | 9.6 | 8.8 | -0.8 |
| | | QLD Nth - Mackay | 5.6 | 5.6 | 0.0 |
| | | QLD Nth - Townsville | 16.6 | 16.6 | 0.0 |
| | | QLD Sth - Regional Office | 237.8 | 230.3 | -7.5 |
| | | QLD Sth - Beenleigh | 4.0 | 4.0 | 0.0 |
| | | QLD Sth - Biloela | 1.0 | 1.0 | 0.0 |
| | | QLD Sth - Brisbane | | | |
| | | International Airport | 73.0 | 69.9 | -3.1 |
| | | QLD Sth - Bundaberg | 1.0 | 1.4 | 0.4 |
| | | QLD Sth - Caboolture | 2.0 | 2.0 | 0.0 |
| | | QLD Sth - Cannon Hill | 13.0 | 12.0 | -1.0 |
| | | QLD Sth - Charleville | 1.0 | 2.0 | 1.0 |
| c | | QLD Sth - Coolangatta | | | |
| gio | | International Airport | 14.4 | 13.7 | -0.7 |
| East Region | | QLD Sth - Coominya | 3.0 | 3.0 | 0.0 |
| Eas [.] | | QLD Sth - Dinmore | 4.0 | 5.0 | 1.0 |
| -C | | QLD Sth - Fisherman | | 11.0 | 2.0 |
| Nort | | Island | 44.8 | 41.8 | -3.0 |
| | | QLD Sth - Gladstone | 5.3 | 6.4 | 1.1 |
| | | QLD Sth - Grantham | 2.0 | 4.0 | 2.0 |
| | | QLD Sth - Gympie | 2.0 | 2.0 | 0.0 |
| | | QLD Sth - Kilcoy | 2.0 | 2.0 | 0.0 |
| | | QLD Sth - Kingaroy | 2.0 | 2.0 | 0.0 |
| | | QLD Sth - Longreach | 2.0 | 3.0 | 1.0 |
| | | QLD Sth - Mail Centre | 2.0 | 4.2 | 0.4 |
| | | Qantas Dve | 3.9 | 4.3 | 0.4 |
| | | QLD Sth - Murgon | 0.8 | 0.8 | 0.0 |
| | | QLD Sth - Oakey | 3.0 | 3.0 | 0.0 |
| | | QLD Sth - Purrawunda | 4.0 | 4.0 | 0.0 |
| | | QLD Sth - Rockhampton | 8.0 | 8.0 | 0.0 |
| | | QLD Sth - Toowoomba | 0.6 | 0.6 | 0.0 |
| | | QLD Sth - Wallangarra | 1.0 | 1.0 | 0.0 |
| | . | QLD Sth - Warwick | 5.0 | 5.0 | 0.0 |
| | Queensland | QLD Sth - Wulkuraka | 1.0 | 1.0 | 0.0 |
| | Queensland T | otal | 473.3 | 464.1 | -9.2 |

| North Ea | ast Region Tota | I | 483.3 | 473.7 | -9.6 |
|-------------------|--------------------|--|-------|-------|------|
| | | NT - Darwin International | 10.3 | 14.5 | 4.2 |
| | Northern | NT - Darwin Regional | | | |
| | Territory | Office | 31.5 | 26.8 | -4.7 |
| | Northern Terr | itory Total | 41.8 | 41.3 | -0.5 |
| | | QLD Nth - Badu Island | | | |
| | | (Torres Strait) | 0.8 | 0.8 | 0.0 |
| | | QLD Nth - Bamaga (Torres | | | |
| | | Strait NPA Office) | 2.6 | 3.0 | 0.4 |
| | | QLD Nth - Boigu Island | | | |
| | | (Torres Strait) | 2.0 | 2.0 | 0.0 |
| | | QLD Nth - Cairns - ITB AAC | | | |
| | | and Mareeba | 67.1 | 66.0 | -1.1 |
| | | QLD Nth - Coconut Island | | | |
| | | (Torres Strait) | 0.8 | 0.0 | -0.8 |
| | | QLD Nth - Darnley Island | | | |
| uo | | (Torres Strait) | 0.8 | 0.8 | 0.0 |
| egi | | QLD Nth - Dauan Island | | | |
| n R | | (Torres Strait) | 0.8 | 0.8 | 0.0 |
| Northern Region | | QLD Nth - Mabuiag Island | | | |
| lort | | (Torres Strait) | 0.8 | 0.8 | 0.0 |
| Z | | QLD Nth - Moa Island | | | |
| | | (Torres Strait) | 0.8 | 0.8 | 0.0 |
| | | QLD Nth - Murray Island | 0.0 | 0.0 | 0.0 |
| | | (Torres Strait) | 0.8 | 0.8 | 0.0 |
| | | QLD Nth - Saibai Island | 2.2 | 1.6 | 0.6 |
| | | (Torres Strait) QLD Nth - Thursday Island | 2.2 | 1.6 | -0.6 |
| | | (Torres Strait Office) | 9.8 | 9.0 | -0.8 |
| | | QLD Nth - Weipa District | 5.8 | 9.0 | -0.0 |
| | | Office | 1.0 | 1.0 | 0.0 |
| | | QLD Nth - Yam Island | 1.0 | 1.0 | 0.0 |
| | Queensland | (Torres Strait) | 0.8 | 0.8 | 0.0 |
| | Queensland To | 1 · · · · | 91.2 | 88.2 | -3.0 |
| | Western | | 51.2 | 00.2 | 5.0 |
| | Australia | WA - Broome | 4.0 | 3.0 | -1.0 |
| | Western Austr | | 4.0 | 3.0 | -1.0 |
| Norther | n Region Total | | 137.0 | 132.6 | -4.4 |
| normer | | NSW - Cootamundra | 0.0 | 1.0 | 1.0 |
| | New South | NSW - Corowa | 1.0 | 1.0 | 0.0 |
| c | New South Wales | NSW - Deniliquin | 1.0 | 1.0 | 0.0 |
| gio | | | | | |
| Re | New South Wa | | 2.0 | 3.0 | 1.0 |
| ast | South Australia | SA - Barmera | 1.0 | 0.0 | -1.0 |
| South East Region | | | | | |
| pout | South Australi | | 1.0 | 0.0 | -1.0 |
| S | | TAS - Devonport | 2.0 | 2.0 | 0.0 |
| | Toomonia | TAS - Hobart Regional | 2.0 | 2.0 | 0.0 |
| | Tasmania | Office | 2.8 | 2.8 | 0.0 |

| | | TAS - Launceston | 2.0 | 2.0 | 0.0 |
|-------------------|--------------------|------------------------|-------|-------|------|
| | | TAS - Other Location | 1.0 | 1.0 | 0.0 |
| | | TAS - Smithton | 1.0 | 1.0 | 0.0 |
| | Tasmania Tota | | 8.8 | 8.8 | 0.0 |
| | | VIC - Ararat | 3.0 | 3.0 | 0.0 |
| | | VIC - Brooklyn | 5.0 | 5.0 | 0.0 |
| | | VIC - Cobram | 3.0 | 3.0 | 0.0 |
| | | VIC - Colac | 4.0 | 4.0 | 0.0 |
| | | VIC - Cranbourne | 3.0 | 3.0 | 0.0 |
| | | VIC - Diamond Valley | | | |
| | | Laverton | 1.0 | 1.0 | 0.0 |
| | | VIC - Field Operations | 25.4 | 23.4 | -2.0 |
| | | VIC - Gateway Facility | 23.0 | 23.2 | 0.2 |
| | | VIC - Geelong | 2.0 | 2.0 | 0.0 |
| | | VIC - Knoxfield | 6.0 | 6.0 | 0.0 |
| | | VIC - Lance Creek | 1.0 | 1.0 | 0.0 |
| | | VIC - Laverton | 1.0 | 1.0 | 0.0 |
| | | VIC - Longford | 1.0 | 1.0 | 0.0 |
| | | VIC - Melbourne | | | |
| | | International Airport | 83.7 | 77.9 | -5.8 |
| | | VIC - Melrose Office | 68.4 | 72.5 | 4.1 |
| | | VIC - Mildura | 2.8 | 2.8 | 0.0 |
| | | VIC - Moe | 1.0 | 1.0 | 0.0 |
| | | VIC - Other Location | 4.0 | 2.0 | -2.0 |
| | | VIC - Pakenham | 2.0 | 2.0 | 0.0 |
| | | VIC - Poowong | 1.0 | 1.0 | 0.0 |
| | | VIC - Portland | 1.9 | 1.9 | 0.0 |
| | | VIC - Regional Office | 188.5 | 188.6 | 0.1 |
| | | VIC - Seymour | 1.0 | 1.0 | 0.0 |
| | | VIC - Shepparton | 2.0 | 2.0 | 0.0 |
| | | VIC - Spotswood | 8.0 | 11.0 | 3.0 |
| | | VIC - Tongala | 4.0 | 4.0 | 0.0 |
| | | VIC - Warrnambool | 6.0 | 8.0 | 2.0 |
| | | VIC - West Melbourne | 43.4 | 38.4 | -5.0 |
| | | VIC - Wodonga | 1.0 | 1.0 | 0.0 |
| | Victoria | VIC - Yarrawonga | 3.0 | 3.0 | 0.0 |
| | Victoria Total | | 500.0 | 494.6 | -5.4 |
| South E | ast Region Total | | 511.8 | 506.4 | -5.4 |
| ы | New South | NSW - Broken Hill | 2.0 | 2.0 | 0.0 |
| egi | New South Wa | | 2.0 | 2.0 | 0.0 |
| st R | | SA - Adelaide | | | • • |
| Ne Ve | | International Airport | 24.3 | 21.5 | -2.8 |
| South West Region | Couth | SA - Bordertown | 3.0 | 3.0 | 0.0 |
| Sou | South Australia | SA – Regional Office | 111.4 | 114.7 | 2.2 |
| | AUSUIdIId | Export Park | 111.4 | 114.7 | 3.3 |

| | SA - Export Park | 9.9 | 9.9 | 0.0 |
|----------------------|-------------------------|---------|---------|--------|
| | SA - Lobethal | 1.0 | 1.0 | 0.0 |
| | SA - Macro | 1.0 | 1.0 | 0.0 |
| | SA - Murray Bridge | 7.0 | 7.0 | 0.0 |
| | SA - Naracoorte | 3.0 | 3.0 | 0.0 |
| | SA - Other Location | 6.0 | 6.0 | 0.0 |
| | SA - Port Adelaide | 0.0 | 1.0 | 1.0 |
| | SA - Port Lincoln | 2.0 | 1.0 | -1.0 |
| | SA - Port Wakefield | 1.0 | 1.0 | 0.0 |
| South Austra | lia Total | 169.6 | 170.0 | 0.4 |
| | WA - Albany | 1.0 | 1.0 | 0.0 |
| | WA - Bunbury | 1.0 | 1.0 | 0.0 |
| | WA - Bunbury MID | 5.0 | 6.0 | 1.0 |
| | WA - Christmas Island | 1.7 | 1.7 | 0.0 |
| | WA - Cowaramup MID | 2.0 | 2.0 | 0.0 |
| | WA - Esperance | 1.0 | 1.0 | 0.0 |
| | WA - Fremantle | 26.3 | 24.3 | -2.0 |
| | WA - Fremantle ECIR | | | |
| | Checkpoint | 1.0 | 1.0 | 0.0 |
| | WA - Geraldton | 6.0 | 5.0 | -1.0 |
| | WA - Harvey MID | 3.0 | 3.0 | 0.0 |
| | WA - International Mail | | | |
| | Centre | 3.0 | 3.0 | 0.0 |
| | WA - Karratha | 6.0 | 2.0 | -4.0 |
| | WA - Katanning MID | 3.0 | 3.0 | 0.0 |
| | WA - Kwinana | 0.0 | 0.6 | 0.6 |
| | WA - Linley Valley | 1.0 | 1.0 | 0.0 |
| | WA - Narrikup MID | 4.0 | 4.0 | 0.0 |
| | WA - Other Location | 1.0 | 0.0 | -1.0 |
| | WA - Perth Airport | 30.9 | 29.8 | -1.1 |
| | WA - DDU Redcliffe | 5.8 | 6.8 | 1.0 |
| Western | WA - Port Hedland | 4.0 | 2.0 | -2.0 |
| Australia | WA - Regional Office | 131.3 | 126.9 | -4.4 |
| Western Aus | tralia Total | 238.0 | 225.1 | -12.9 |
| South West Region To | tal | 409.6 | 397.1 | -12.5 |
| Grand Total | | 4 069.3 | 3 890.1 | -179.2 |

Fisheries Research and Development Corporation (FRDC)

| Staffing Profile | 31 May 2014 Staff Numbers (FTE) | 31 October 2014 Staff Numbers (FTE) | Difference |
|------------------|------------------------------------|--|------------|
| Ongoing | 9.0 | 9.0 | 0.0 |
| Non-ongoing | 1.9 | 3.7 | 1.8 |
| Total | 10.9 | 12.7 | 1.8 |

FRDC Staffing Profile as at 31 October2014 is as follows:

FRDC Staffing Profile by Classification as at 31 October2014 is as follows:

| Classification (APS Level or Equivalent) | 31 May 2014 Staff Numbers (FTE) | 31 October 2014 Staff Numbers (FTE) | Difference |
|---|---------------------------------------|--|------------|
| Other | 10.9 | 12.7 | 1.8 |
| Total | 10.9 | 12.7 | 1.8 |

Note: FRDC does not employ people under the Australian Public Service (APS) Classification structure.

Staff Numbers (FTE)

| | 31 May 2014 Staff Numbers (FTE) | 31 October 2014 Staff Numbers (FTE) | Difference |
|-------|---------------------------------------|---|------------|
| FRDC | 10.9 | 12.7 | 1.8 |
| Total | 10.9 | 12.7 | 1.8 |

Staff Numbers (FTE) by Physical Location (Town/City and State)

| Town | State | 31 May 2014 Staff Numbers (FTE) | 31 October 2014 Staff Numbers (FTE) | Difference |
|----------|-------|---------------------------------------|---|------------|
| Canberra | ACT | 10.9 | 12.7 | 1.8 |
| Total | | 10.9 | 12.7 | 1.8 |

Australia Pesticides and Veterinary Medicines Authority (APVMA)

As at 31 October2014 the APVMA staffing profile was as follows:

APVMA Staffing Profile as at 31 October2014 is as follows:

| Staffing Profile | 31 May 2014 Staff Numbers (FTE) | 31 October 2014 Staff Numbers (FTE) | Difference |
|------------------|---------------------------------------|---|------------|
| Ongoing | 141.2 | 137.6 | -3.6 |
| Non-Ongoing | 18.6 | 31.1 | 12.5 |
| Non-Ongoing | 1.0 | 0.0 | -1.0 |
| Casual | | | |
| Total | 160.8 | 168.7 | 7.9 |

*FTE is full time equivalent

APVMA Staffing Profile by Classification as at 31 October2014 is as follows:

| | 31 May 2014 Staff Numbers | 31 October 2014 Staff Numbers | Difference |
|----------------|------------------------------|----------------------------------|------------|
| Classification | (FTE) | (FTE) | |
| APS 3 | 12.5 | 12.5 | 0.0 |
| APS 4 | 14.2 | 15.2 | 1.0 |
| APS 5 | 13.8 | 16.6 | 2.8 |
| APS 6 | 48.6 | 53.1 | 4.5 |
| EL 1 | 39.7 | 39.5 | -0.2 |
| EL 2 | 27.0 | 26.8 | -0.2 |
| SES | 4.0 | 4.0 | 0 |
| Other | 1.0 | 1.0 | 0 |
| Total | 160.8 | 168.7 | 7.9 |

APVMA Staff Numbers (FTE)

| Agency Name | 31 May 2014 Staff Numbers (FTE) | 31 October 2014 Staff Numbers (FTE) | Difference |
|-------------|---------------------------------------|---|------------|
| APVMA | 160.8 | 168.7 | 7.9 |
| Total | 160.8 | 168.7 | 7.9 |

APVMA Staff Numbers (FTE) by Physical Location (Town/City and State)

| Town | State | 31 May 2014 Staff Numbers (FTE) | 31 October 2014 Staff Numbers (FTE) | Difference |
|----------|-------|---------------------------------------|---|------------|
| Canberra | ACT | 159.8 | 167.7 | 7.9 |
| Perth | WA | 1.0 | 1.0 | 0.0 |
| Total | | 160.8 | 168.7 | 7.9 |

Question: 198 (continued)

Cotton Research and Development Corporation (CRDC)

All CRDC staff are Non-APS and non-divisional.

CRDC Staff Numbers (FTE) by Physical Location (Town/City and State)

| Town | State | 31 May 2014 Staff Numbers (FTE) | 31 October 2014 Staff Numbers (FTE) | Difference |
|-----------|-------|---------------------------------------|---|------------|
| Narrabri | NSW | 13.1 | 11.6 | -1.5 |
| Emerald | QLD | 1.0 | 1.0 | 0.0 |
| Toowoomba | QLD | 0.6 | 1.0 | 0.4 |
| Total | | 14.7 | 13.6 | -1.1 |

Grape and Wine Research and Development Corporation (GWRDC)

GWRDC Staffing Profile as at 31 October2014 is as follows:

| Staffing Profile | 31 October 2014 Staff Numbers (FTE) | Difference |
|------------------|---|------------|
| Ongoing | 51.9 | 47.9 |
| Non-Ongoing | 0.0 | -7.0 |
| Total | 51.9 | 40.9 |

*FTE is full time equivalent

GWRDC Staffing Profile by Classification as at 31 October2014 is as follows:

| Classification | 31 October 2014 Staff Numbers (FTE) | Difference |
|----------------|---|------------|
| Other | 51.9 | 40.9 |
| Total | 51.9 | 40.9 |

Note: GWRDC does not employ people under the Australian Public Service (APS) Classification structure.

GWRDC Staff Numbers (FTE)

| Agency Name | 31 October 2014 Staff Numbers (FTE) | Difference |
|-------------|---|------------|
| GWRDC | 51.9 | 40.9 |
| Total | 51.9 | 40.9 |

Question: 198 (continued)

| Town | State | 31 October 2014 Staff Numbers (FTE) | Difference |
|------------|--------|---|------------|
| Sydney | NSW | 4.0 | 4.0 |
| Adelaide | SA | 35.9 | 24.9 |
| Washington | USA | 4.0 | 4.0 |
| Shanghai | China | 3.0 | 3.0 |
| London | UK | 4.0 | 4.0 |
| Vancouver | Canada | 1.0 | 1.0 |
| Total | | 51.9 | 40.9 |

GWRDC Staff Numbers (FTE) by Physical Location (Town/City and State)

Rural Industries Research and Development (RIRDC)

RIRDC Staffing Profile as at 31 October2014 is as follows:

| Staffing Profile | 31 May 2014 Staff Numbers (FTE) | 31 October 2014 Staff Numbers (FTE) | Difference |
|------------------|---------------------------------------|---|------------|
| Ongoing | 4.8 | 3.8 | -1.0 |
| Non-Ongoing | 15.7 | 14.3 | -1.4 |
| Total | 20.5 | 18.1 | -2.4 |

RIRDC Staffing Profile by Classification as at 31 October2014 is as follows:

| Classification | 31 May 2014 Staff Numbers (FTE) | 31 October 2014 Staff Numbers (FTE) | Difference |
|----------------|---------------------------------------|---|------------|
| APS 5 | 5.0 | 2.9 | -2.1 |
| APS 6 | 4.5 | 5.2 | 0.7 |
| EL 1 | 2.0 | 3.0 | 1.0 |
| EL 2 | 6.0 | 4.0 | -2.0 |
| SES | 3.0 | 3.0 | 0.0 |
| Other | 0.0 | 0.0 | 0.0 |
| Total | 20.5 | 18.1 | -2.4 |

RIRDC Staff Numbers (FTE)

| Agency Name | 31 May 2014 Staff Numbers (FTE) | 31 October 2014 Staff Numbers (FTE) | Difference |
|-------------|---------------------------------------|---|------------|
| RIRDC | 20.5 | 18.1 | -2.4 |

RIRDC Staff Numbers (FTE) by Physical Location (Town/City and State)

| Town | State | 31 May 2014 Staff Numbers (FTE) | 31 October 2014 Staff Numbers (FTE) | Difference |
|----------|-------|---------------------------------------|---|------------|
| Canberra | ACT | 20.5 | 18.1 | -2.4 |
| Total | | 20.5 | 18.1 | -2.4 |

Grains Research and Development Corporation (GRDC)

| Staffing Profile | 31 May 2014 Staff Numbers (FTE) | 31 October 2014 Staff Numbers (FTE) | Difference |
|-----------------------|---------------------------------------|---|------------|
| Ongoing | 58.8 | 63.6 | 4.8 |
| Non-Ongoing | 11.2 | 9.6 | -1.6 |
| Non-Ongoing Casual | 6.8 | 0.8 | -6.0 |
| Total | 76.8 | 74.0 | -2.8 |

GRDC Staffing Profile as at 31 October2014 is as follows:

*FTE is full time equivalent

GRDC Staffing Profile by Classification as at 31 October2014 is as follows:

| Classification | 31 May 2014 Staff Numbers (FTE) | 31 October 2014 Staff Numbers (FTE) | Difference |
|----------------|---------------------------------------|---|------------|
| Other | 76.8 | 74.0 | -2.8 |
| Total | 76.8 | 74.0 | -2.8 |

Note: GRDC does not employ people under the Australian Public Service (APS) Classification structure.

GRDC Staff Numbers (FTE)

| Agency Name | 31 May 2014 Staff Numbers (FTE) | 31 October 2014 Staff Numbers (FTE) | Difference |
|-------------|---------------------------------------|---|------------|
| GRDC | 76.8 | 74.0 | -2.8 |
| Total | 76.8 | 74.0 | -2.8 |

GRDC Staff Numbers (FTE) by Physical Location (Town/City and State)

| Town | State | 31 May 2014 Staff Numbers (FTE) | 31 October 2014 Staff Numbers (FTE) | Difference |
|----------|-------|---------------------------------------|---|------------|
| Canberra | ACT | 72.8 | 71.0 | -1.8 |
| Parkes | NSW | 1.0 | 1.0 | 0.0 |
| Bogabri | NSW | 1.0 | 1.0 | 0.0 |
| Adelaide | SA | 1.0 | 1.0 | 0.0 |
| Perth | WA | 1.0 | 0.0 | -1.0 |
| Total | | 76.8 | 74.0 | -2.8 |

Australian Fisheries Management Authority (AFMA)

| Staffing Profile | 31 May 2014 Staff Numbers (FTE) | 31 October 2014 Staff Numbers (FTE) | Difference |
|------------------|---------------------------------------|---|------------|
| Ongoing | 166.5 | 165.4 | -1.1 |
| Non-Ongoing | 1.0 | 1.0 | 0 |
| Non-Ongoing | 2.2 | 0.0 | -2.2 |
| Casual | | | |
| Total | 169.7 | 166.4 | -3.3 |

AFMA Staffing Profile as at 31 October2014 is as follows:

*FTE is full time equivalent

AFMA Staffing Profile by Classification as at 31 October2014 is as follows:

| | 31 May 2014 Staff Numbers | 31 October 2014 Staff Numbers | Difference |
|----------------|------------------------------|----------------------------------|------------|
| Classification | (FTE) | (FTE) | |
| APS 1 | 0.0 | 0.0 | 0.0 |
| APS 2 | 6.7 | 5.0 | -1.7 |
| APS 3 | 3.5 | 3.0 | -0.5 |
| APS 4 | 34.6 | 33.6 | -1.0 |
| APS 5 | 9.6 | 9.1 | -0.5 |
| APS 6 | 64.1 | 61.8 | -2.3 |
| EL 1 | 31.2 | 34.0 | 2.8 |
| EL 2 | 16.0 | 15.9 | -0.1 |
| SES | 4.0 | 3.0 | -1.0 |
| Other | 0.0 | 1.0 | 1.0 |
| Total | 169.7 | 166.4 | -3.3 |

AFMA Staff Numbers (FTE)

| Agency Name | 31 May 2014 Staff Numbers (FTE) | 31 October 2014 Staff Numbers (FTE) | Difference |
|-------------|---------------------------------------|---|------------|
| AFMA | 169.7 | 166.4 | -3.3 |

Question: 198 (continued)

| Town | State | 31 May 2014 Staff Numbers (FTE) | 31 October 2014 Staff Numbers (FTE) | Difference |
|-----------------|-------|---------------------------------------|---|------------|
| Canberra | ACT | 130.9 | 130.8 | -0.1 |
| Darwin | NT | 31.6 | 30.6 | -1.0 |
| Thursday Island | QLD | 5.0 | 5.0 | 0.0 |
| Remote* | | 2.2 | 0 | -2.2 |
| Total | | 169.7 | 166.4 | -3.3 |

AFMA Staff Numbers (FTE) by Physical Location (Town/City and State)

*Remote refers to employees who are port based and work at sea duties remote from AFMA's offices

ANSWERS TO QUESTIONS ON NOTICE

Supplementary Budget Estimates November 2014

Agriculture

Question: 199

Division/Agency: Service Delivery Division

Topic: Staffing reductions

Proof Hansard page: Written

Senator LUDWIG asked:

Since Budget Estimates in June, 2014:

- 1. How many staff reductions/voluntary redundancies have occurred?
 - a. What was the reason for these reductions?
- 2. Were any of these reductions involuntary redundancies? If yes, provide details.
- 3. Are there any plans for further staff reductions/voluntary redundancies? If so, please advise details including if there is a reduction target, how this will be achieved, and if any services/programs will be cut.
- 4. If there are plans for staff reductions, please give the reason why these are happening.
- 5. Are there any plans for involuntary redundancies? If yes, provide details.
- 6. How many ongoing staff left the department/agency? What classification were these staff?
- 7. How many non-ongoing staff left department/agency from? What classification were these staff?
- 8. What are the voluntary redundancy packages offered? Please detail for each staff level and position
- 9. How do the packages differ from the default public service package?
- 10. How is the department/agency funding the packages?

Question: 199 (continued)

Answer:

- There were a total of 234 separations from the Department of Agriculture from 1 June 2014 to 31 October 2014. Of these 133 employees took voluntary redundancies. These staff reductions were required to enable the department to meet the revised average staffing levels outlined in the 2013-14 Portfolio Budget Statement. Please note that information and data has been provided from 1 June 2014 to 31 October 2014 as data sets are made available at the end of each month.
- 2. No Department of Agriculture employee has been made involuntarily redundant.
- 3. The department is currently looking at its management structures to assess whether the balance of Executive Level to APS level staff is appropriate. It is possible that some voluntary redundancies may be offered as a result of this process. No assessment has been made on the number of voluntary redundancies that might be offered. This process is not expected to affect the delivery of programs of services.
- 4. See response to question 3.
- 5. The Department of Agriculture has no plans for involuntary redundancies.
- 6. A total of 187 ongoing staff left the Department of Agriculture from 1 June 2014 to 31 October 2014. A further 11 left from the Portfolio Agencies. Below is a breakdown of these departures by substantive classification.

| | APS2 | APS3 | APS4 | APS5 | APS6 | EL1 | EL2 | SES1 | SES2 | SES3 | Other* | TOTAL |
|-------|------|------|------|------|------|-----|-----|------|------|------|--------|-------|
| Dept | 2 | 21 | 45 | 22 | 24 | 31 | 33 | 6 | 3 | 0 | | 187 |
| AFMA | 2 | | 1 | 2 | | 1 | 1 | | | | | 7 |
| APVMA | | 1 | | | | | | | | | | 1 |
| GRDC | | | | | | | | | | | 1 | 1 |
| RIRDC | | | | | | | 1 | | | | | 1 |
| CRDC | | | | | | | | | | | 1 | 1 |

*Means employees not employed under the Australian Public Service Classification structure.

7. A total of 47 non-ongoing staff (including casuals) left the Department of Agriculture from 1 June 2014 to 31 October 2014. A further 11 left from the Portfolio Agencies. Below is a breakdown of these departures by substantive classification.

| | APS1 | APS2 | APS3 | APS4 | APS5 | APS6 | EL1 | EL2 | SES1 | SES2 | SES3 | Other^ | TOTAL |
|---------|------|------|------|------|------|------|-----|-----|------|------|------|--------|-------|
| Dept Ag | 3 | 7 | 15 | 7 | 4 | 3 | 4 | 3 | 0 | 1 | 0 | | 47 |
| AFMA | 1 | | | | | | | | | | | | 1 |
| APVMA | | | | | | 3 | 2 | | | | | | 5 |
| GRDC | | | | | | | | | | | | 3 | 3 |
| RIRDC | | | | | | | | 1 | | | | | 1 |
| CRDC | | | | | | | | | | | | 1 | 1 |

*Includes casual Employees AMeans employees not employed under the Australian Public Service Classification structure.

Question: 199 (continued)

- 8. The voluntary redundancies being offered to Department of Agriculture employees are calculated in accordance with the relevant redundancy provisions in the *Department of Agriculture, Fisheries and Forestry Enterprise Agreement 2011-2014* (EA). The voluntary retrenchment component is calculated at two weeks' salary for each completed year of continuous service, plus a pro rata payment for completed months of service since the last completed year of service, subject to any minimum amount of redundancy pay the employee is entitled to under the National Employment Standards. The minimum sum payable will be four week's salary and the maximum will be 48 weeks' salary.
- 9. Each agency sets out their redundancy provisions in their EA. The Department of Agriculture is unable to provide comment on differences that may exist between departments.
- 10. The Department of Finance is providing some funding to assist the Department of Agriculture to offer voluntary redundancies.

The Grains Research and Development Corporation did not fund any packages, employment was terminated due to employees leaving the organisation of their own volition.

The Rural Industries Research and Development Corporation funded the termination via its own resources.

The Cotton Research and Development Corporation did not fund any packages, employment was not terminated via redundancy.

The Pesticides and Veterinary Medicines Authority has not funded any packages.

All separation from the Australian Fisheries Management Authority were for reasons other than redundancy and therefore no packages were funded over this period.

- Key to Portfolio Agencies:
- AGWA Australian Grape and Wine Authority
- APVMA Australian Pesticides and Veterinary Medicines Authority
- GRDC Grains Research and Development Corporation
- RIRDC Rural Industries Research and Development Corporation
- AFMA Australian Fisheries Management Authority
- CRDC Cotton Research and Development Corporation

ANSWERS TO QUESTIONS ON NOTICE

Supplementary Budget Estimates November 2014

Agriculture

Question: 200

Division/Agency: Service Delivery Division

Topic: Staffing recruitment

Proof Hansard page: Written

Senator LUDWIG asked:

Since Budget Estimates in June, 2014:

- 1. How many ongoing staff have been recruited? What classification are these staff?
- 2. How many non-ongoing positions exist or have been created? What classification are these staff?
- 3. How many staff have been employed on contract and what is the average length of their employment period?

Answer:

1. 15 ongoing staff commenced employment with the Department of Agriculture from 1 June 2014 to 31 October 2014. Below is a breakdown of these commencements by substantive classification.

| | APS1 | APS2 | APS3 | APS4 | APS5 | APS6 | EL1 | EL2 | SES1 | SES2 | SES3 | TOTAL |
|-----------|------|------|------|------|------|------|-----|-----|------|------|------|-------|
| Headcount | - | - | - | - | 3 | 8 | 3 | - | 1 | 1 | - | 15 |

2. 95 non-ongoing staff commenced employment with the Department of Agriculture from 1 June 2014 to 31 October 2014. Below is a breakdown of these commencements by substantive classification.

| | APS1 | APS2 | APS3 | APS4 | APS5 | APS6 | EL1 | EL2 | SES1 | SES2 | SES3 | TOTAL |
|-----------|------|------|------|------|------|------|-----|-----|------|------|------|-------|
| Headcount | 3 | 4 | 59 | 6 | 8 | 10 | 3 | 2 | - | - | - | 95 |

*includes casual employees

3. From Budget Estimates in June to 31 October 2014, 25 new contracts have been let for contract staff. The average length of these contracts is 236 days. These figures do not include contract personnel where the procurement was less than \$10 000.

ANSWERS TO QUESTIONS ON NOTICE

Supplementary Budget Estimates November 2014

Agriculture

Question: 201

Division/Agency: Service Delivery Division

Topic: Government advertising

Proof Hansard page: Written

Senator LUDWIG asked:

Since Budget Estimates in June 2014:

- 1. How much has been spent by the department/agency on government advertising (including job ads)?
 - a. List the total cost.
 - b. List each item of expenditure and cost.
 - c. Where the advertising appeared.
 - d. List the approving officer for each item.
 - e. Detail the ministerial or ministerial staff involvement in the commissioning process.
 - f. Detail the outlets that were paid for the advertising.
- 2. What government advertising is planned for the rest of the financial year?
 - a. List the total expected cost.
 - b. List each item of expenditure and cost.
 - c. Where the advertising will appear
 - d. List the approving officer for each item.
 - e. Detail the ministerial or ministerial staff involvement in the commissioning process.
 - f. Detail the outlets that have been or will be paid for the advertising.
- 3. Provide copies of approvals for advertising, including but not limited to, approvals made by the Prime Minister or his delegate, the Minister or their delegate, or the Department or their delegate.

Question: 201 (continued)

Answer:

1.a The Department of Agriculture spent \$106 757.04 on government advertising, including job advertisements, from 1 June 2014 to 30 November 2014.

1.b, c The following table provides details for each item of advertising.

1.d The Department of Agriculture's advertising was approved by the senior executive service officers responsible for the relevant programme and for communication.

1.e There was no ministerial or ministerial staff involvement in the commissioning process.

1.f Advertising was placed through the government's master agency, Adcorp Australia.

Department of Agriculture advertising expenditure, 1 June–30 November 2014

| Item | Outlet | Cost \$ (incl. GST) |
|--|---|---------------------|
| Recruitment – Field Assistants (11 June) | Seek | 285.18 |
| Recruitment – On Plant Veterinarians (1 August) | Australian Veterinary Association journal, Career Hub, Kookaburra Vets, Seek, The Veterinarian | 3808.88 |
| Recruitment –Horticulturist APS 4 (Several) (28 August) | Seek | 196.90 |
| Recruitment – Senior Investigator (31 August) | My Career, Seek, Career One | 896.94 |
| Recruitment – ASP 4 Payroll Officer (1 September) | Seek | 196.90 |
| Recruitment – SES Band 3 (1 September & 28 October) | <i>The Canberra Times,</i> <i>Weekend Australian,</i> Career One, My Career and Seek Executive | 10 195.61 |
| ABARES Regional Outlook – Yorke and Mid North | Flinders News Port Pirie, Yorke Peninsula Country Times | 811.28 |
| ABARES Regional Outlook – Katherine | <i>Katherine Times,</i> including online | 518.33 |
| ABARES Regional Outlook – Goondiwindi | Goondiwindi Argus | 241.08 |
| ABARES Regional Outlook – Wodonga | Border Mail | 450.96 |
| ABARES Regional Outlook – Armidale | Armidale Express | 1028.75 |
| 2015 Science and Innovation Awards | <i>The Australian</i> , Australian Science Teachers Association website, | 8383.53 |

| | CareerSpot Online, | |
|---------------------------------------|-------------------------------------|-----------|
| | NRMjobs, and Popular | |
| | Science | |
| Illegal Logging Regulation changes | National Daily Timber News | 1116.65 |
| | and National Friday Offcuts | |
| | | |
| Illegal Logging Regulation changes | National Timber and | 2340.82 |
| | Forestry e-News | |
| | woodweek.com | |
| Illegal Logging Regulation changes | Australian Forest and | 1486.65 |
| | Timber News | |
| | | |
| Small exporters export fee rebate | The Land, Queensland | 4077.03 |
| | Country Life, Queensland | |
| | Seafood, Tasmanian | |
| | Country, and The Weekly | |
| | Times, including online | |
| Farm Finance Concessional Loans – NSW | Through NSW Dept of Trade | 9535.45 |
| | & Investment (Levies) | 5555.45 |
| | a investment (Levies) | |
| Farm Finance Concessional Loans – QLD | Through Queensland Rural | 8321.90 |
| | Adjustment Authority | |
| Farm Finance Concessional Loans – SA | Through Primary Industries | 8989.84 |
| | & Resources SA (Levies) | 0505.04 |
| | a hesources SA (Levies) | |
| Farm Finance Concessional Loans – NT | Through Department of | 9244.57 |
| | Primary Industry and | |
| | Fisheries | |
| Drought Concessional Loans – NSW | Grafton Daily Examiner, | 1617.48 |
| | Lismore Northern Star, | 2027110 |
| | Southern Weekly Magazine, | |
| | Waqqa Daily Advertiser, | |
| | Armidale Express Extra, | |
| | Land Newspaper, North | |
| | Coast and Hunter Town and | |
| | <i>Country</i> magazine, <i>The</i> | |
| | Rural, theland.com.au, | |
| | Town and Country South | |
| | East, Wagga Daily | |
| | Advertiser | |
| | | |
| Drought Concessional Loans – QLD | Cairns Post, Fraser Coast | 19 096.77 |
| | and Maryborough | |
| | Chronicle, Goondiwindi | |
| | Argus, Gympie Times, | |
| | Jimboomba Times, Mackay | |
| | Daily Mercury, North | |
| | Queensland Register, | |
| | Queensland Country Life, | |

| | Rockhampton Morning Bulletin, Rural Weekly (North CQ edition), Rural Weekly (South Edition), Toowoomba Chronicle, Townsville Bulletin, Warwick Daily News | |
|---------------------------------|---|------------|
| Drought Concessional Loans – WA | Countryman, Farm Weekly, farmweekly.com.au, West Australian | 13 915.54 |
| | Total | 106 757.04 |

2. a The Department of Agriculture has planned advertising estimated to cost \$12 417.65 for the remainder of the financial year.

2. b, c The following table provides details for each item of advertising.

2. d The Department of Agriculture's advertising will be approved by the senior executive service officers responsible for the relevant programme and for communication.

2. e There has been no ministerial or ministerial staff involvement in the commissioning process.

2. f Advertising will be placed through the government's master agency, Adcorp Australia.

Department of Agriculture planned advertising, 1 Dec 2014–30 June 2015

| Item | Outlet | Estimated cost \$ (incl. GST) |
|------------------------------------|---|----------------------------------|
| On Plant Veterinarians | Australian Veterinary Association, Career Hub, Kookaburra Vets, Seek, The Veterinarian | 4500.00 |
| Senior Entomologist | To be confirmed | 500.00 |
| Horticulturalist | To be confirmed | 300.00 |
| Illegal Logging Regulation Changes | National Australian Forest and Timber News | 1486.65 |
| Illegal Logging Regulation Changes | National Daily Timber News and Friday Offcuts | 398.64 |
| Illegal Logging Regulation Changes | Timber and Forestry eNews and Woodweek.com | 1280.71 |

| ABARES Outlook 2015 Conference | Australian Financial Review | 3951.65 |
|--------------------------------|--------------------------------|-----------|
| | Total | 12 417.65 |

3. No approvals were made by the Prime Minister or his delegate, or the Minister or his delegate. To attempt to provide individual copies of approvals for advertising, including but not limited to the departmental secretary or their delegate, would involve an unreasonable diversion of departmental resources.

Australian Fisheries Management Authority

1. The Australian Fisheries Management Authority (AFMA) spent \$1624.14 on government advertising during the period. Advertising was approved by the relevant project manager. The following table provides further details.

| Item | Outlet | Cost (incl. GST) |
|---|---|------------------|
| Recruitment of members for the Northern Prawn Fishery Resource Assessment Group | Linkedin, New Scientist website, nrmjobs.com.au | 874.14 |
| Recruitment of members for the Bass Strait Central Zone Scallop Fishery Management Advisory Committee | nrmjobs.com.au | 150.00 |
| Public notice for Tender for longboats | Torres News | 180.00 |
| Public notice for community meetings | Torres News | 210.00 |
| Public notice for community meetings | Torres News | 210.00 |

2. AFMA does not have any planned advertising for the remainder of the financial year.

Australian Grape and Wine Authority

1. The Australian Grape and Wine Authority (AGWA) spent \$9794 on government advertising during the period. The following table details the outlets and expenditure for each item of advertising. AGWA's advertising was approved by the chief financial officer. There was no ministerial or ministerial staff involvement in the commissioning process.

| Item | Outlet | Cost \$ (incl. GST) |
|--------------------------------------|------------------------|---------------------|
| User pays market development program | BCLDB advertising | 8039 |
| Advertising in USA Now | USA Now | 898 |
| Japan tasting | Facebook | 53 |
| UK listing | William Reed Annual | 803 |

Australian Pesticides and Veterinary Medicines Authority

- 1. The Australian Pesticides and Veterinary Medicines Authority (APVMA) had no expenditure on government advertising in the period.
- 2. APVMA does not have any planned advertising for the remainder of the financial year.

Cotton Research and Development Corporation

1.a The Cotton Research and Development Corporation (CRDC) spent \$2979 on government advertising in the period. The following table provides details. CRDC's advertising was approved by the communications manager from a Board-approved budget.

| Item | Outlet | Cost (incl. GST) |
|-------------------------------|--------------------------------------|------------------|
| Open call for research grants | <i>The Australian</i> through Adcorp | 2979 |

2. CRDC has planned advertising estimated to cost \$3000 for the remainder of the financial year. The table provides details.

| Item | Outlet | Cost (incl. GST) |
|-------------------------------|--------------------------------------|------------------|
| Open call for research grants | <i>The Australian</i> through Adcorp | 3000 |

Fisheries Research and Development Corporation

1. The Fisheries Research and Development Corporation (FRDC) spent \$475 on government advertising in the period. The following table provides details.

| Item | Outlet | Cost (incl. GST) |
|---------------------|---------|------------------|
| White pages listing | Telstra | 475 |

2. FRDC has planned advertising estimated to cost \$760 for the remainder of the financial year. The table provides details.

| Item | Outlet | Cost (incl. GST) |
|---------------------|---------|------------------|
| White pages listing | Telstra | 760 |

Grains Research and Development Corporation

- 1. The Grains Research and Development Corporation (GRDC) spent \$17 003.47 on government advertising in the period. The following table provides details. The advertising was approved by the executive manager. (The costs provided are for individual advertisement placements. The total includes fees for services, commission and administration.) Advertisements were placed through AdCorp.
- 2. GRDC does not have any planned advertising for the remainder of the financial year.

| Item | Outlet | Cost (incl. GST) |
|---|-----------------|------------------|
| Manager Grower Services Advert 4 September 2014 | Countryman WA | 591.30 |
| Manager Grower Services Advert 11 September 2014 | Countryman WA | 591.30 |
| Manager Grower Services Advert 4 September 2014 | Farm Weekly WA | 470.82 |
| Manager Grower Services Advert 11 September 2014 | Farm Weekly WA | 470.82 |
| Manager Grower Services Advert 30 August 2014 | West Australian | 2796.99 |
| Manager Grower Services Advert 6 September 2014 | West Australian | 2769.99 |
| Manager Grower Services Advert 3 July 2014 | Countryman WA | 484.50 |
| Manager Grower Services Advert 3 July 2014 | Farm Weekly | 495.60 |
| Manager Grower Services Advert 3 July 2014 | West Australian | 2926.38 |
| Western Region Panel Advert | Countryman WA | 357.00 |
| Western Region Panel Advert | Countryman WA | 357.00 |
| Western Region Panel Advert | Farm Weekly | 371.70 |
| Western Region Panel Advert | Farm Weekly | 371.70 |
| Western Region Panel Advert | West Australian | 2156.28 |
| Western Region Panel Advert | West Australian | 2156.28 |

Rural Industries Research and Development Corporation

- 1. The Rural Industries Research and Development Corporation (RIRDC) had a nil spend on government advertising in the period.
- 2. RIRDC does not have any planned advertising for the remainder of the financial year.

ANSWERS TO QUESTIONS ON NOTICE

Supplementary Budget Estimates November 2014

Agriculture

Question: 202

Division/Agency: Service Delivery Division

Topic: Workplace assessments

Proof Hansard page: Written

Senator LUDWIG asked:

Since Budget Estimates in June, 2014:

- 1. How much has been spent on workplace ergonomic assessments?
 - a. List each item of expenditure and cost
- 2. Have any assessments, not related to an existing disability, resulted in changes to workplace equipment or set up?
- 3. If so, list each item of expenditure and cost related to those changes

Answer:

Question 1:

| Item | Cost |
|-------------|-------------|
| Assessments | \$65,369.86 |

Questions 2 & 3: Yes

| Item | Cost |
|------------------|------------|
| Sit/stand desks | \$1,199 |
| Headsets | \$989.95 |
| Chairs | \$5 714.17 |
| Document Holders | \$848.3 |
| Mouse (multiple) | \$468.06 |
| Keyboards | \$971.5 |

| Monitor Raisers | \$170 |
|---|-------------|
| Footrests | \$925.91 |
| Mouse pads | \$50 |
| Dragon Speech Software | \$343.3 |
| Cairns Hand Clinic Appointment & Therapeutic supports | \$220 |
| Chair arms and castors | \$663.64 |
| Chair back/back rest | \$160.91 |
| Q Board | \$ 132.73 |
| Writing Board | \$ 50 |
| Microdesk | \$115 |
| Coordination and Freight | \$270 |
| Total | \$13 292.47 |

ANSWERS TO QUESTIONS ON NOTICE

Supplementary Budget Estimates November 2014

Agriculture

Question: 203

Division/Agency: Service Delivery Division

Topic: Ministerial website

Proof Hansard page: Written

Senator LUDWIG asked:

Since Budget Estimates in June, 2014:

- a. How much has been spent on the Minister's website?
 - i. List each item of expenditure and cost
- b. Who is responsible for uploading information to the Minister's website?
- c. Have any departmental staff been required to work outside regular hours to maintain the Minister's website? Please detail.

Answer:

- a. The Department of Agriculture has had no expenditure on the Minister's website since June 2014, other than business-as-usual staffing costs.
- b. The Media Section, Governance Branch, and the Editing, Production, Online and Design Section of Design and Change Branch, Service Delivery Division, are responsible for uploading information to the minister's website.
- c. Departmental staff have worked outside regular hours to publish media releases and related content on seven occasions since June 2014 to provide information to the community in a timely manner.

ANSWERS TO QUESTIONS ON NOTICE

Supplementary Budget Estimates November 2014

Agriculture

Question: 204

Division/Agency: Service Delivery Division

Topic: Market research

Proof Hansard page: Written

Senator LUDWIG asked: Since Budget Estimates in June, 2014:

- 1. List any market research conducted by the department/agency:
 - a. List the total cost of this research
 - b. List each item of expenditure and cost, broken down by division and program
 - c. Who conducted the research?
 - d. How were they identified?
 - e. Where was the research conducted?
 - f. In what way was the research conducted?
 - g. Were focus groups, round tables or other forms of research tools used?
 - h. How were participants for these focus groups et al selected?
 - i. How was the firm or individual that conducted the review selected?
 - j. What input did the Minister have?
 - k. How was it approved?
 - I. Were other firms or individuals considered? If yes, please detail.

Answer:

Department of Agriculture

The Department of Agriculture undertook the following market research in the period 1 June to 30 November 2014.

- a. Department of Agriculture website user research, \$62 700
- b. Service Delivery Division, Design and Change Branch, website user research, \$62 700
- c. Instinct and Reason

- d. Companies with demonstrated capability were selected from government panels.
- e. Online, and focus groups in Sydney and Wagga Wagga and 18 in depth interviews in rural NSW
- f. Quantitative and qualitative user research was undertaken, including a pop-up survey that was placed on the website for one month with 1317 voluntary responses and face-to-face user testing.
- g. There were five focus groups, 18 one-on-one interviews, 1317 online survey respondents and 381 of those people, in Australia and overseas, tested the website wireframe layouts for six client pathways.
- h. Users of the website responded voluntarily to the pop-up survey.
- i. An open tender was undertaken to select the successful supplier.
- j. The minister had no input.
- k. The market (user) research contract was approved by the senior executive service officer responsible for the website.
- I. Other firms or individuals were not considered. Only companies included on government panels through an open tender were approached.

Australian Fisheries Management Authority

The Australian Fisheries Management Authority did not conduct any market research in the period.

Australian Grape and Wine Authority

The Australian Grape and Wine Authority did not conduct any market research in the period.

Australian Pesticides and Veterinary Medicines Authority

The Australian Pesticides and Veterinary Medicines Authority did not conduct any market research in the period.

Cotton Research and Development Corporation

The Cotton Research and Development Corporation did not conduct market research in the period.

Fisheries Research and Development Corporation

The Fisheries Research and Development Corporation did not conduct market research in the period.

Grains Research and Development Corporation

- 1. The Grains Research and Development Corporation conducted one market research project for digital platforms.
 - a. The total cost was \$98 030
 - b. Market research for digital platforms \$98 030
 - c. Redhanded Creative Pty Ltd
 - d. Direct negotiation
 - e. Research was conducted online throughout the Australian grain growing region with focus groups held in:
 - Moree, NSW
 - Horsham, Victoria
 - Dalby, Queensland
 - Merredin , Western Australia
 - Geraldton, Western Australia
 - Port Lincoln, SA
 - f. Quantitative and qualitative research was conducted. The quantitative component included an online survey of GRDC stakeholders and the qualitative component included focus groups of 10–15 growers in each of the three GRDC regions and 20 indepth interviews were conducted across the three regions.
 - g. Focus groups and an online survey were used for the research.
 - h. Participants were selected from the GRDC customer relationship management database.
 - i. Direct negotiation.
 - j. The minister did not have any input.
 - k. The market research was approved in accordance with the GRDC Procurement Guidelines.
 - I. Other firms or individuals were not considered.

Rural Industries Research and Development Corporation

The Rural Research and Development Corporation did not conduct any market research in the period.

ANSWERS TO QUESTIONS ON NOTICE

Supplementary Budget Estimates November 2014

Agriculture

Question: 205

Division/Agency: Service Delivery Division

Topic: Self-initiated work

Proof Hansard page: Written

Senator LUDWIG asked:

- 1. Does the department have a program for staff to engage in self-initiated work (projects, plans etc. that are devised by staff without being directed by the minister's office or department management)?
- 2. Please list all ongoing projects. For each, please detail:
- 3. When did the project commence?
- 4. When is it expected to conclude?
- 5. What will the total cost of the project be?
- 6. Where did the money for the project come from?
- 7. Where is the project based?

Answer:

The department does not have a specific program as described, however it does have a culture of identifying and investigating possible innovative ideas which are considered by the departments senior executive. The Service Delivery Modernisation program has through its many projects, identified new opportunities and the department has implemented several of these.

ANSWERS TO QUESTIONS ON NOTICE

Supplementary Budget Estimates November 2014

Agriculture

Question: 206

Division/Agency: Service Delivery Division

Topic: Graduate intake

Proof Hansard page: Written

Senator LUDWIG asked:

- 1. What was the graduate intake for 2012-2013?
- 2. What was the graduate intake for 2013-2014?
- 3. What is the graduate intake for 2014-2015?
- 4. What will be the graduate intake for 2015-2016?

Answer:

The Department of Agriculture Graduate Development Program runs by calendar year. The table below provides the requested graduate intake figures.

| Calendar Year | Graduate Intake | Total |
|------------------|--------------------------------|-------|
| 2012 | 62 general and 12 ABARES | 74 |
| 2013 | 47 general, 6 ABARES and 5 ISD | 58 |
| 2014 | 20 general, 4 ABARES and 3 ISD | 27 |
| 2015 | 19 general, 4 ABARES and 3 ISD | 26 |

Key:

ABARES: Australian Bureau of Agricultural and Resource Economics and Sciences (ABARES)

ISD: Information Services Division

ANSWERS TO QUESTIONS ON NOTICE

Supplementary Budget Estimates November 2014

Agriculture

Question: 207

Division/Agency: Service Delivery Division

Topic: Enterprise Bargaining Agreements

Proof Hansard page: Written

Senator LUDWIG asked:

- 1. Please list all related EBAs with coverage of the department.
- 2. Please list their starting and expiration dates.
- 3. What is the current status of negotiations for the next agreement/s? Please detail.

Answer:

1. The *Department of Agriculture Fisheries and Forestry Enterprise Agreement 2011-2014* is the sole agreement that covers all non-SES employees of the department.

2. The agreement commenced on 21 December 2011 and has a nominal expiry date of 30 June 2014.

3. On 29 May 2014 the Minister approved the department's initial bargaining position, which did not include any remuneration outcome.

Formal discussions began on 16 June 2014 with employee bargaining representatives (including from the Community and Public Sector Union and employee nominated representatives).

The department has conducted 14 days of discussion meetings which provided the opportunity for the department and employee bargaining representatives to present and discuss respective claims.

No pay offer has been made.

The department is currently working on a packaged outcome (which will include a pay offer) and preparing a response to all claims made by the CPSU and employee bargaining representatives.

Consistent with the Australian Government Public Sector Workplace Bargaining Policy, once the packaged outcome has been approved by the Australian Public Service Commissioner it will be presented for the Minister of Agriculture's approval.

Once approved, the packaged outcome will be tabled with the bargaining representatives for negotiation and then presentation to employees.

ANSWERS TO QUESTIONS ON NOTICE

Supplementary Budget Estimates November 2014

Agriculture

Question: 208

Division/Agency: Service Delivery Division

Topic: Staff transfers

Proof Hansard page: Written

Senator LUDWIG asked:

- 1. How many people does your department employ?
- 2. What is the number of staff employed in each state and Territory as at 30 June 2013, and what is their age, gender and classification level?
- 3. What is the number of staff currently employed in each state and territory, and what is their age, gender and classification level?
- 4. What functions have been transferred between transferred from one state or territory to another since the federal election in 2013?
- 5. Can you please provide details by function of the, number of staff employed, the age, gender and classification of staff employed in the function that was transferred, where it was based prior to the transfer and where it was transferred to?
- 6. How many of these people are employed in Canberra?
- 7. How many people did your department employ in Canberra immediately prior to the 2013 federal election?
- 8. How many employees have been transferred out of Canberra since the 2013
- 9. How many of your employees have been transferred to Canberra since the 2013 federal election?
- 10. For all employees transferred to or from Canberra since the 2013 federal election, please provide their age.
- 11. For all employees transferred to or from Canberra since the 2013 federal election, please provide their wage. Please provide the figure for before their transfer and after their transfer.
- 12. For all employees transferred to or from Canberra since the 2013 federal election, please provide their gender.
- 13. For all employees transferred to or from Canberra since the 2013 federal election, please provide the area of the department they worked in. Please provide this detail for before their transfer and after their transfer.

- 14. For all employees transferred to or from Canberra since the 2013 federal election, please provide a description of their position. Please provide this detail for before their transfer and after their transfer.
- 15. For every transferred employee please provide and explanation for their transfer?
- 16. For every transferred employee please provide any other cost incurred by the department because of that transfer?
- 17. Please provide all relevant dates.

Answer:

- 1. For response, please refer to QoN 198 from Supplementary Budget Estimates in November 2014, question 2.
- 2. For response, please refer to QoN 198 from Supplementary Budget Estimates in November 2014, question 2.
- 3. For response, please refer to QoN 198 from Supplementary Budget Estimates in November 2014, question 2.
- 4. None.
- 5. Not Applicable.
- 6. 1 865 people (headcount) were employed in Canberra as at 31 October 2014.
- 7. 2 139 people (headcount) were employed in Canberra as at 31 August 2013.
- 8. The department utilises a flexible workforce. Staff may elect to be transferred between offices from time to time. There have been no forced relocations of officers within the department.
- 9. See question 8 response.
- 10. Not applicable.
- 11. Not applicable.
- 12. Not applicable.
- 13. Not applicable.
- 14. Not applicable.
- 15. Not applicable.
- 16. Not applicable.
- 17. Not applicable.

ANSWERS TO QUESTIONS ON NOTICE

Supplementary Budget Estimates November 2014

Agriculture

Question: 209

Division/Agency: Service Delivery Division

Topic: Merchandise or promotional material

Proof Hansard page: Written

Senator LUDWIG asked:

Since 7 September 2013:

- 1. Has the department purchased any merchandise or promotional material?
- 2. List by item, and purpose for each item, including if the material is for a specific policy or program or for a generic purpose (note that purpose)
- 3. List the cost for each item
- 4. List the quantity of each item
- 5. Who suggested this material be created?
- 6. Who approved its creation?
- 7. Provide copies of authorisation
- 8. When was the Minister informed of the material being created?
- 9. Who created the material?
- 10. How was that person selected?
- 11. How many individuals or groups were considered in selecting who to create the material?

Answer:

The Department of Agriculture has not purchased any merchandise or promotional material since 7 September 2013.

ANSWERS TO QUESTIONS ON NOTICE

Supplementary Budget Estimates November 2014

Agriculture

Question: 210

Division/Agency: Service Delivery Division

Topic: Report printing

Proof Hansard page: Written

Senator LUDWIG asked:

Since Budget Estimates in June, 2014:

- 1. Have any reports, budget papers, statements, white papers or report-like documents printed for or by the department been pulped, put in storage, shredded or disposed of?
- 2. If so please give details; name of report, number of copies, cost of printing, who order the disposal, reason for disposal.

Answer:

The Department of Agriculture has not pulped, put in storage, shredded or disposed of any reports, budget papers, statements, white papers or report-like documents from 1 June to 30 November 2014.

ANSWERS TO QUESTIONS ON NOTICE

Supplementary Budget Estimates November 2014

Agriculture

Question: 211

Division/Agency: Service Delivery Division

Topic: Non Conventional therapies

Proof Hansard page: Written

Senator LUDWIG asked:

Since 7 September 2013:

- 1. Are non-conventional therapies, for staff or ministerial use, able to be provided by the department/agency? (Including, but not limited to: Music Therapy, Hypnosis, Acupuncture, Chiropractic, Homeopathy, Naturopathy, etc) If yes:
 - a. What is the process by which these therapies can be approved?
 - b. Who are they available to?
 - c. Please detail the reasons the therapies able to be provided (e.g. Work Place Agreement, recommended by a report to the department, etc).
- 2. Has the department/agency paid for any non-conventional therapy for any Minister or staff?
 - a. What therapies have been provided?
 - b. What were they used to treat?
 - c. What was the cost of the therapy?

Answer:

- 1. Yes. The use of any therapies including non-conventional therapies is available to all staff suffering from a workplace injury.
 - a. Payment for treatment would be supported by a recommendation from a legally qualified medical practitioner. Upon receipt of supported medical evidence PGPA 23 approval is requested.
 - b. All departmental staff suffering from a workplace injury.
 - c. For workplace injuries as recommended by a legally qualified medical practitioner.
- 2. No

ANSWERS TO QUESTIONS ON NOTICE

Supplementary Budget Estimates November 2014

Agriculture

Question: 212

Division/Agency: Service Delivery Division

Topic: Departmental rebranding

Proof Hansard page: Written

Senator LUDWIG asked:

- 1. Has the department/Agency undergone a name change or any other form of rebranding since Additional Estimates in February, 2014? If so:
- 2. Please detail why this name change / rebrand were considered necessary and a justified use of departmental funds?
- 3. Please provide a copy of any reports that were commissioned to study the benefits and costs associated with the rebranding.
- 4. Please provide the total cost associated with this rebrand and then break down by amount spent replacing:
 - a. Signage.
 - b. Stationery (please include details of existing stationery and how it was disposed of).
 - c. Logos
 - d. Consultancy
 - e. Any relevant IT changes.
 - f. Office reconfiguration.
- 5. How was the decision reached to rename and/or rebrand the department?
- 6. Who was involved in reaching this decision? ii. Please provide a copy of any communication (including but not limited to emails, letters, memos, notes etc) from within the department, or between the department and the government regarding the rename/rebranding.

Answer:

The Department of Agriculture has not undergone a name change or any other form or rebranding since Additional Estimates in February 2014.

Australian Fisheries Management Authority

The Australian Fisheries Management Authority has not undergone a name change or any other form of rebranding since Additional Estimates in February 2014.

Australian Grape and Wine Authority

The Australian Grape and Wine Authority has not undergone a name change or any other form of rebranding since its formation at 1 July 2014.

Australian Pesticides and Veterinary Medicines Authority

The Australian Pesticides and Veterinary Medicines Authority has not undergone a name change or any other form of rebranding since Additional Estimates in February 2014.

Cotton Research and Development Corporation

The Cotton Research and Development Corporation has not undergone a name change or any other form of rebranding since Additional Estimates in February 2014.

Fisheries Research and Development Corporation

The Fisheries Research and Development Corporation has not undergone a name change or any other form of rebranding since Additional Estimates in February 2014.

Grains Research and Development Corporation

The Grains Research and Development Corporation has not undergone a name change or any other form of rebranding since Additional Estimates in February 2014.

Rural Industries Research and Development Corporation

The Rural Industries Research and Development Corporation has not undergone a name change or any other form of rebranding since Additional Estimates in February 2014.

ANSWERS TO QUESTIONS ON NOTICE

Supplementary Budget Estimates November 2014

Agriculture

Question: 213

Division/Agency: Service Delivery Division

Topic: Executive Coaching and Leadership Training

Proof Hansard page: Written

Senator LUDWIG asked:

Since Budget Estimates in June, 2014:

Please provide the following information in relation to executive coaching and/or other leadership training services purchased by each department/agency:

- 1. Total spending on these services
- 2. The number of employees offered these services and their employment classification
- 3. The number of employees who have utilised these services, their employment classification and how much study leave each employee was granted (provide a breakdown for each employment classification)
- 4. The names of all service providers engaged For each service purchased form a provider listed under (4), please provide:
 - a. The name and nature of the service purchased
 - b. Whether the service is one-on-one or group based
 - c. The number of employees who received the service and their employment classification
 - d. The total number of hours involved for all employees (provide a breakdown for each employment classification)
 - e. The total amount spent on the service
 - f. A description of the fees charged (i.e. per hour, complete package)
- 5. Where a service was provided at any location other than the department or agency's own premises, please provide:
 - a. The location used
 - b. The number of employees who took part on each occasion (provide a breakdown for each employment classification)

- c. The total number of hours involved for all employees who took part (provide a breakdown for each employment classification)
- d. Any costs the department or agency's incurred to use the location
- 6. In relation to education/executive coaching and/or other leadership training services paid for by the department what agreements are made with employees in regards to continuing employment after training has been completed?
- 7. For graduate or post graduate study, please breakdown each approved study leave by staffing allocation and degree or program title.

Answer:

1. The total spending on all executive coaching and/or leadership training for the period 1 May – 30 November 2014 is provided below.

| Agency | Expenditure |
|--|--------------|
| Department of Agriculture | \$154 081.18 |
| Australian Fisheries Management Authority (AFMA) | \$22 403.00 |
| Australian Pesticides & Veterinary Medicines Authority (APVMA) | \$156 818.54 |
| Australian Grape and Wine Authority | \$0.00 |
| Cotton Research & Development Corporation (CRDC) | \$9750.00 |
| Fisheries Research & Development Corporation (FRDC) | \$0.00 |
| Grains Research & Development Corporation (GRDC) | \$5077.00 |
| Rural Industries Research & Development Corporation (RIRDC) | \$0.00 |

2. Executive coaching is available to executive level employees. Generally, leadership training is available to employees at the APS5 (or equivalent) and above classification. Some portfolio agencies offer leadership training to all classifications.

3. The following table shows the instances of executive coaching and/or leadership training services utilised by employees, and their employment classification for the period 1 May – 30 November 2014.

| Agency | APS5 | APS6 | EL1 | EL2 | SESB1 | | | | SESB2 | SESB3 | Total instances |
|----------------------------|------|------|------|------|-------|------|-----|-------|-------|-------|--------------------|
| . Agriculture | . 18 | . 46 | . 42 | . 21 | . 87 | . 36 | . 5 | . 255 | | | |
| . AFMA | . 0 | . 15 | . 9 | . 1 | . 0 | . 0 | . 0 | . 25 | | | |
| . APVMA | . 0 | . 0 | . 13 | . 91 | . 12 | . 0 | . 0 | . 116 | | | |
| . Australian Grapes and | . 0 | . 0 | . 0 | . 0 | . 0 | . 0 | . 0 | . 0 | | | |

| Wine | | | | | | | | |
|---------|-----|-----|-----|-----|-----|-----|-----|-----|
| . CRDC | . 0 | . 0 | . 1 | . 0 | . 0 | . 0 | . 0 | . 1 |
| . FRDC | . 0 | . 0 | . 0 | . 0 | . 0 | . 0 | . 0 | . 0 |
| . GRDC | . 0 | . 0 | . 1 | . 0 | . 2 | . 0 | . 0 | . 3 |
| . RIRDC | . 0 | . 0 | . 0 | . 0 | . 0 | . 0 | . 0 | . 0 |

Under the department's Studybank guidelines, study leave is not available for executive coaching and/or leadership training.

4. The names of all executive coaching and leadership training service providers engaged are:

Australian Public Service Commission, Australian Rural Leadership Foundation, Australian Institute of Management, Directions for Change, CEB SHL Talent Measurement, Tempo Strategies, YellowEdge, Rural Training Initiatives, Queensland University of Technology, Bull n Bear Special Assignments, Manager Tools, Cranlana, Australian Government Solicitor, Australia New Zealand School of Government, Peter Cullen Trust, Liquid Learning, Executive Intelligence Group, Culture Zone Organisational Learning.

4. a, b, c, d, e, f – please refer to Attachment A.

5.

a. The following locations were used where a service was provided at a location other than the department/agency's own premises:

- Tiwi Islands, Northern Territory
- Darwin Novotel, Northern Territory
- Adina Apartment Hotel, Sydney, NSW
- Quest Apartments, Tamworth, NSW
- Myall Springs, NSW
- Holiday Inn, Darling Harbour, NSW
- Rydges Capital Hill, Canberra, ACT
- Queensland University of Technology, Deakin, ACT
- Black Mountain Tower, ACT
- Intercontinental Hotel, Sydney, NSW
- Old Parliament House, Canberra, ACT
- Hotel Realm, Barton, ACT
- Tuggeranong Homestead, ACT
- Australian Public Service Commission, Woden, ACT

- The Australian National University, Canberra, ACT
- Cranlana Programme, Toorak, VIC
- CEB SHL Talent Measurement Offices, Barton, ACT
- YellowEdge Offices, Barton, ACT
- Novotel Canberra, ACT
- Wee Jasper, NSW
- CSIRO Discovery Centre, Canberra, ACT
- The Deck Regatta Point, ACT
- Hyatt Hotel, Canberra, ACT
- Australian Institute of Management, Canberra, ACT
- Pilgrim House Conference Centre, Canberra, ACT

b. One employee took part on each occasion. Refer to Attachment A for classification breakdown.

c. The total number of hours involved for employees who took part in the training at an external location was 964.5 hours. The following table reflects the breakdown of hours by employment classification:

| Agency | APS5 | APS6 | EL1 | EL2 | SESB1 | SESB2 | SESB3 | Total |
|---------------------------------|------|-------|-------|-----|-------|-------|-------|-------|
| Agriculture | 0 | 0 | 132 | 391 | 15 | 0 | 0 | 538 |
| AFMA | 0 | 217.5 | 127.5 | 2 | 0 | 0 | 0 | 347 |
| APVMA | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Australian Grape and Wine | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| CRDC | 0 | 0 | 72 | 0 | 0 | 0 | 0 | 72 |
| FRDC | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| GRDC | 0 | 0 | 7.5 | 0 | 0 | 0 | 0 | 7.5 |
| RIRDC | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

d. A total of \$404 was incurred to use an external location during the reporting period.

6. Where an employee participates on the Sir Roland Wilson Scholarship, they are required to return to the department for the equivalent period spent on the scholarship. This requirement is managed through a formal written agreement. The department currently has one employee undertaking an inaugural Sir Roland Wilson Scholarship. No other arrangements of this type are in place.

7. Department of Agriculture employees undertaking graduate or post graduate study and approved for study leave is detailed by staffing allocation and degree or program title at Attachment B.

Rural and Regional Affairs and Transport Committee ANSWERS TO QUESTIONS ON NOTICE Supplmentary Estimates November 2014 Department of Agriculture

| Provider | | | One on one or | How many | | | | | | | | | | | | | | Per hour or complete | | |
|--|---|--|----------------------------|-------------------|------|----------------|----------|----------|------|----------|------|-------|-------|-------|--------|-------|-----|--------------------------------------|-------------|-----------------------|
| | Course Name | Nature | Group based | participants APS5 | APS6 | EL1 | EL2 | SES1 | SES2 | SES3 | APS5 | APS6 | EL1 | EL2 | SES1 S | SES2 | ES3 | package | Total Hours | Total Cos |
| APSC | APSC CDAC | Leadership Training | Group based | 1 | | | 1 | | | | | | | 35.0 | | | | Complete package | 35 | \$0* |
| APSC | APSC CDAC | Leadership Training | Group based | 1 | | | 1 | | | | | | | 35.0 | | | | Complete package | 35 | \$0* |
| APSC | APSC CDAC | Leadership Training | Group based | 1 | | | 1 | | | | | | | 35.0 | | | | Complete package | 35 | \$0* |
| APSC | Leading and Managing Small Teams | Leadership Training | Group based | 1 | | 1 | | | | | | | 22.5 | | | | | Complete package | 22.5 | \$0* |
| APSC | Leading and Managing Small Teams | Leadership Training | Group based | 1 | 1 | 1 | | | | | | 15.0 | | | | | | Complete package | 15 | \$2,820.0 |
| APSC | Executive Level 1 Transition | Leadership Training | Group based | 1 | 1 | 1 | | | | | | 7.5 | | | | | | Complete package | 7.5 | \$595.0 |
| APSC | Executive Level Leadership Network | Leadership Training | Group based | 1 | - | - | 1 | | | | | 7.5 | | 2.0 | | | | Complete package | 2 | \$125.0 |
| APSC | Leading Small Teams | Leadership Training | Group based | 1 | 1 | 1 | | | | | | 15.0 | | 2.0 | | | | Complete package | 15 | \$1,165.0 |
| Australian Government Solicitor | Employment Law Forum | Leadership Training | Group based | 1 | | 1 | | | | | | 15.0 | 7.5 | | | | | Complete package | 7.5 | \$675.0 |
| Australian Government Solicitor | Employment Law Forum | Leadership Training | Group based | 1 | - | 1 | | - | | | | | 7.5 | | | | | Complete package | 7.5 | \$073.0 \$0.0 |
| | | | | 1 | | - 1 | 1 | | | | | | 7.5 | | | | | | 7.5 | \$0.0 |
| Australian Government Solicitor | Employment Law Forum | Leadership Training | Group based | 1 | | | 1 | | | | | | | 7.5 | | | | Complete package | 7.5 | \$0.0 |
| Australian Institute of Management | Emering Leaders - Exemplifies Personal Drive and Integerity | Leadership Training | Group based | 23 | 5 13 | 3 5 | | | | | 37.5 | 97.5 | 37.5 | | | | | Complete package | 172.5 | \$70,152.0 |
| Australian Institute of Management | Emerging Leaders - Cultivates Productive Working Relationships | Leadership Training | Group based | 21 | 3 11 | 1 7 | | | | | 45.0 | 165.0 | 105.0 | | | | | Complete package | 315 | \$7,668.0 |
| Australian Institute of Management | Emerging Leaders - Acheive Results | Leadership Training | Group based | 20 | 4 12 | 2 4 | | | | | 90.0 | 270.0 | 90.0 | | | | | Complete package | 450 | \$0* |
| Australian Institute of Management | Emerging Leaders - Communicates Influence | Leadership Training | Group based | 21 | 6 10 | 0 5 | | | | | 45.0 | 75.0 | 37.5 | | | | | Complete package | 157.5 | \$0* |
| Australian Institute of Management | Diploma of Management | Leadership Training | Group based | 1 | - | 1 | | | | | | | 45.0 | | | | | Complete package | 45 | \$5,000.0 |
| Australian Institute of Management | Leading with Emotional Intelligence | Leadership Training | Group based | 1 | + | 1 | | 1 | | | | | 43.0 | | | | | Complete package | 7.5 | \$730.0 |
| Australian Institute of Management | New Supervisor Training | | | 18 | 12 | | l | 1 | + + | | | 180.0 | 90.0 | | | | | Complete package | 270 | \$730.0 \$11,700.0 |
| 0 | | Leadership Training | Group based | 10 | 14 | - 0 | | | | | | 180.0 | 90.0 | | | | | 1 1 0 | 7.5 | \$11,700.0 \$727.0 |
| Australian Institute of Management | Leading with Emotional Intelligence | Leadership Training | Group based | 1 | | + 1 | <u> </u> | | | | | | 7.5 | 20.0 | | | | Complete package | | |
| Australia New Zealand School of Government | Strategic Management in a Changing Public Service | Leadership Training | Group based | 2 | | | 2 | | + | ├ | | | | 30.0 | | | | Complete package | 30 | \$0* |
| Australian Rural Leadership Foundation | Australian Rural Leadership Program | Leadership Training | Group based | 1 | | | | | | | | | | 100.0 | | | | Complete package | 100 | \$0* |
| Bull n Bear Special Assignments | Executive Coaching | Executive Coaching | One-on-one | 1 | | | | | 1 | | | | | | | 17.0 | | Perhour | 17 | \$5,950.0 |
| Bull n Bear Special Assignments | Executive Coaching | Executive Coaching | One-on-one | 1 | | | | 1 | | | | | | | 17.0 | | | Per hour | 17 | \$5,950.0 |
| Bull n Bear Special Assignments | Executive Coaching | Executive Coaching | One-on-one | 1 | | | | 1 | | | | | | | 21.5 | | | Per hour | 21.5 | \$7,525.0 |
| Bull n Bear Special Assignments | Executive Coaching | Executive Coaching | One-on-one | 1 | | | | 1 | | <u> </u> |] | T | T | | 21.5 | | T | Per hour | 21.5 | \$7,525.0 |
| Bull n Bear Special Assignments | Diploma of Leadership Capablity | Leadership Training | Group based | 9 | | 4 | 5 | 5 | | | | | 90.0 | 112.5 | | | | Complete package | 202.5 | \$0* |
| Bull n Bear Special Assignments | Diploma of Leadership Capablity | Leadership Training | Group based | 11 | 1 | 10 | 1 | 1 | | | | | 450.0 | 45.0 | | 1 | | Complete package | 495 | \$0* |
| CEB SHL Talent Measurement | Executive Coaching | Executive Coaching | One-on-one | 1 | | 1 | 1 | | | | | | | 4.0 | | | | Complete package | | \$3,927.0 |
| CEB SHL Talent Measurement | Customised Leadership Development Program | Leadership Training | Group based | 1 | + | 1 | <u> </u> | | | | | | | 4.0 | 30.0 | | | Complete package | 30 | \$3,927.0 |
| | | | | * | + | + | l | - 4 | - | | | | | | 30.0 | | | | 30 | |
| CEB SHL Talent Measurement | Customised Leadership Development Program | Leadership Training | One-on-one | 4 | | - | <u> </u> | 4 | | | | | | | | | | Complete package | 0 | \$1,985.0 |
| CEB SHL Talent Measurement | Customised Leadership Development Program | Leadership Training | Group based | 21 | | 2 | 13 | - | 4 | | | | 15.0 | | 30.0 | | | Complete package | 157.5 | \$39,080.5 |
| CEB SHL Talent Measurement | Customised Leadership Development Program | Leadership Training | Group based | 18 | 1 | 3 | 15 | | | | | | 6.0 | 30.0 | | | | Complete package | 36 | \$8,932.6 |
| CEB SHL Talent Measurement | Customised Leadership Development Program | Leadership Training | Group based | 25 | | 4 | 21 | | | | | | 30.0 | 157.5 | | | | Complete package | 187.5 | \$46,524.5 |
| CEB SHL Talent Measurement | Customised Leadership Development Program | Leadership Training | One-on-one | 18 | | 2 | 16 | 5 | | | | | 2.00 | 16.0 | | | | Complete package | 18 | \$4,466.3 |
| CEB SHL Talent Measurement | Customised Leadership Development Program | Leadership Training | Group based | 20 | | 2 | 18 | 3 | | | Τ | T | 15.00 | 135.0 | T | T | T | Complete package | 150 | \$37,219.6 |
| CEB SHL Talent Measurement | Customised Leadership Development Program | Leadership Training | Group based | 1 | | | 1 | | | | | 1 | | 7.5 | | | | Complete package | 7.5 | \$1,860.9 |
| CEB SHL Talent Measurement | Customised Leadership Development Program | Leadership Training | Group based | 1 | | | 1 | | | | | | | 7.5 | | | | Complete package | 7.5 | \$1,860.9 |
| CEB SHL Talent Measurement | Customised Leadership Development Program | Leadership Training | Group based | 2 | | | 2 | 2 | | | | | | 30.0 | | | | Complete package | 30 | \$3,721.9 |
| CEB SHL Talent Measurement | Customised Leadership Development Program | Leadership Training | Group based | 2 | | | - | , | | | | | | 30.0 | | | | Complete package | 30 | \$3,721.9 |
| Cranlana | Cralana Programme | Leadership Training | Group based | 1 | | | 1 | | | | | | | 46.50 | | | | Complete package | 46.5 | \$0* |
| Cranlana | | | | 1 | - | - | 1 | | | | | | | 46.50 | | | | 1 1 0 | 46.5 | \$6,490.0 |
| | Cralana Programme | Leadership Training | Group based | 1 | - | | 1 | | | | | | | | | | | Complete package | | |
| Cranlana | Cralana Programme | Leadership Training | Group based | 1 | | | 1 | · · · | | | | | | 46.50 | | | | Complete package | 46.5 | \$0* |
| Culture Zone Organisational Learning | Senior Executive Capability Development | Executive Coaching | Group based | 1 | | | | 1 | | | | | | | 7.50 | | | Complete package | 7.5 | \$3,300.0 |
| Directions for Change | SES Development Program - Module 5 | Leadership Training | Group based | 55 | | | | 36 | - | - | | | | | 270.0 | 120.0 | | Complete package | 412.5 | \$12,672.0 |
| Directions for Change | SES Development Program - Module 6 | Leadership Training | Group based | 55 | | | | 39 | 9 14 | 2 | | | | | 292.5 | 105.0 | | Complete package | 412.5 | \$9,421.0 |
| Directions for Change | SES Development Program - Coaching | Executive Coaching | Group based | 6 | | 1 | | 3 | 3 3 | | | | | | 1.0 | 1.0 | | Per hour | 2 | \$1,006.0 |
| Directions for Change | SES Development Program - Coaching | Executive Coaching | One-on-one | 1 | | | | 1 | | | | | | | 1.0 | | | Per hour | 1 | \$366.0 |
| Directions for Change | SES Development Program - Coaching | Executive Coaching | One-on-one | 1 | | | | 1 | | | | | | | 1.0 | | | Per hour | 1 | \$366.0 |
| Directions for Change | SES Development Program - Coaching | Executive Coaching | One-on-one | 1 | | | | | 1 | | | | | | | 1.0 | | Per hour | 1 | \$503.0 |
| Directions for Change | SES Development Program - Coaching | Executive Coaching | One-on-one | 1 | | | | | 1 | | | | | | | 1.0 | | Per hour | 1 | \$503.0 |
| Directions for Change | SES Development Program - Coaching | Executive Coaching | One-on-one | 1 | | | | 1 | | | | | | | 1.0 | | | Per hour | 1 | \$366.0 |
| Directions for Change | SES Development Program - Coaching | Executive Coaching | One-on-one | 1 | | | | 1 | | | | 1 | | | 1.0 | | | Per hour | 1 | \$366.0 |
| Directions for Change | SES Development Program - Coaching | Executive Coaching | One-on-one | 1 | | | | 1 | | | | | | | 1.0 | | | Per hour | 1 | \$366.0 |
| Executive Intelligence Group | Senior Executive Capability Development | Executive Coaching | One-on-one | 1 | | | | 1 | | | | | | | 7.5 | 1 | | Complete package | 7.5 | \$1,050.0 |
| | | | | 2 | | | | | | | | | 20 | | | | | | 30 | \$5,268.0 |
| Liquid Learning | National Public Sector Women in Leadership Summitt Effective Manager and Communications Conference | Leadership Training Leadership Training | Group based Group based | 4 | | 1 | | 1 | | | | | 15.0 | | | | | Complete package Complete package | 30 | \$5,268.0 |
| Manager Tools | 5 | · • | | 1 | | + ¹ | | <u> </u> | | <u> </u> | | | 15.0 | | 45.0 | | | · · · · | | |
| Manager Tools | Effective Manager and Communications Conference | Leadership Training | Group based | 1 | | <u> </u> . | | | | | | | | | 15.0 | | | Complete package | 15 | \$0* |
| Peter Cullen Trust | Science to Policy Leadership Program | Leadership Training | Group based | 1 | | 1 | | | | | | | 72 | | | | | Complete package | 72 | \$9,75 |
| Queensland University of Technology | Coaching as Essential Leadership Practice | Leadership Training | Group based | 1 | | 1 | L | <u> </u> | | | | | 15.0 | | | | | Complete package | 15 | \$990.0 |
| Rural Training Initiatives | National Seafood Industry Leadership Program | Leadership Training | Group based | 1 | | 1 1 | | | | | | | 64.5 | | | | | Complete package | 64.50 | \$0* |
| Tempo Strategies | Executive Coaching | Executive Coaching | One-on-one | 1 | | | 1 | | | | | | | 1.5 | | | | Perhour | 1.50 | \$551.2 |
| Tempo Strategies | Executive Coaching | Executive Coaching | One-on-one | 1 | | | 1 | | | | | | | 0* | | | | Per hour | 0* | \$551.2 |
| YellowEdge Pty Ltd | Executive Coaching | Executive Coaching | One-on-one | 1 | | | 1 | | | | | | | 3.0 | | | | Per hour | 3.00 | \$1,485.0 |
| YellowEdge Pty Ltd | Executive Coaching | Executive Coaching | One-on-one | 1 | | | 1 | · | | | | | | 2.0 | | | | Per hour | 2.00 | \$990.0 |
| | | | | | | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | | | | |
| | | | | | 1 | 1 | l | 1 | | | | | | | | | | | | |
| | | | 1 | | 1 | 1 | 1 | 1 | 1 | | | | | | | | | | | |
| <u> </u> | | ** Payment was made | | | | | | | | | | | | | | | | | | |
| <u> </u> | * Hours were conducted outside of this reporting | ** Payment was made outside of this reporting | , | | | | | | | | | | | | | | | | | |

Question on Notice (QoN 213) Approved study leave since Budget Estimates in June 2014

| | DEPARTMENT | Employee c | lassification | FORMAL COURSE TITLE | HOURS APPROVED |
|-------------------------------|---------------------------|-----------------|---------------|---|----------------|
| Attachment B | | Classification1 | Number | | |
| Semester 2 2014 | Department of Agriculture | APS5 | 2 | Diploma of Government | 111.30 |
| 01 July 2014 - 30 Dec 2014 | Department of Agriculture | APS6 | 1 | Internal Audit Basics | 30.00 |
| | Department of Agriculture | APS6 | 1 | Bachelor of Accounting | 39.00 |
| | Department of Agriculture | APS3 | 1 | Bachelor of Agriculture and Technology | 65.00 |
| | Department of Agriculture | APS5 | 1 | Bachelor of Arts | 24.30 |
| | Department of Agriculture | APS6 | 1 | Bachelor of Arts in International Studies | 45.00 |
| | Department of Agriculture | EL1 | 1 | Deck alon of Debewier and Studies | 0.00 |
| | Department of Agriculture | APS4 | 1 | Bachelor of Behavioural Studies | 26.00 |
| | Department of Agriculture | APS6 | 1 | Bachelor of Business | 44.00 |
| | Department of Agriculture | APS3 | 1 | Bachelor of Business and Commerce | 42.00 |
| | Department of Agriculture | APS5 | 1 | Bachelor of Business/Law | 44.00 |
| | Department of Agriculture | APS5 | 2 | Bachelor of Commerce | 64.00 |
| | Department of Agriculture | APS6 | 2 | Deckeler of Communication | 112.40 |
| | Department of Agriculture | APS5 | 1 | Bachelor of Communication | 6.00 |
| | Department of Agriculture | APS2 | 2 | Bachelor of Health Science | 120.00 |
| | Department of Agriculture | APS6 | 1 | Bachelor of Management | 93.00 |
| | Department of Agriculture | APS4 | 2 | | 12.00 |
| | Department of Agriculture | APS5 | 1 | Bachelor of Science | 48.00 |
| | Department of Agriculture | EL1 | 1 | | 61.30 |
| | Department of Agriculture | EL1 | 1 | Bachelor of Wine Science | 32.00 |
| | Department of Agriculture | APS4 | 1 | Cert IV in Community Development | 37.30 |
| | Department of Agriculture | APS4 | 1 | Certificate III in Fitness | 74.00 |
| | Department of Agriculture | APS5 | 1 | Contificate IV/ in Covernment (Investigation) | 57.00 |
| | Department of Agriculture | APS4 | 2 | Certificate IV in Government (Investigation) | 108.00 |
| | Department of Agriculture | APS5 | 2 | Certificate IV in Training and Assessment | 78.00 |
| | Department of Agriculture | EL2 | 1 | Certified Practicing Accountants - Professional Segment | 18.15 |
| | Department of Agriculture | APS4 | 1 | Climete Change Mula sushility and Adaptation | 30.00 |
| | Department of Agriculture | EL1 | 1 | Climate Change Vulnerability and Adaptation | 45.00 |
| | Department of Agriculture | APS5 | 1 | Diploma of Building and Construction | 0.00 |
| | Department of Agriculture | APS5 | 1 | Diploma of Business | 50.00 |
| | Department of Agriculture | APS5 | 1 | Diploma of Horticulture | 76.30 |
| | Department of Agriculture | APS6 | 1 | Diploma of Project Management | 117.00 |
| | Department of Agriculture | APS6 | 1 | Diploma of Veterinary Public Health | 24.00 |

Question on Notice (QoN 213) Approved study leave since Budget Estimates in June 2014

| | DEPARTMENT | Employee | classification | FORMAL COURSE TITLE | HOURS APPROVED |
|--------------|---------------------------|-----------------|----------------|--|----------------|
| Attachment B | | Classification1 | Number | | |
| | Department of Agriculture | APS4 | 1 | | 60.30 |
| | Department of Agriculture | APS5 | 2 | Doctor of Philosophy (Economics) | 90.0 |
| | Department of Agriculture | APS5 | 1 | Doctor of Philosphy (Agriculture) | 72.00 |
| | Department of Agriculture | EL2 | 1 | Graduate Certificate in Management | 60.00 |
| | Department of Agriculture | APS6 | 1 | Graduate Certificate in Science Communication | 16.1 |
| | Department of Agriculture | APS5 | 1 | Graduate Diploma in Arts - International Relations | 22.30 |
| | Department of Agriculture | APS6 | 1 | Graduate Diploma Education | 54.00 |
| | Department of Agriculture | EL2 | 1 | Graduate Diploma in Legal Practice | 24.00 |
| | Department of Agriculture | APS4 | 1 | Graduate Diploma in Public Administration | 104.1 |
| | Department of Agriculture | APS4 | 1 | Graduate Diploma of Plant Biosecurity | 120.00 |
| | Department of Agriculture | EL2 | 1 | kuria Dastar | 84.30 |
| | Department of Agriculture | APS6 | 1 | Juris Doctor | 51.00 |
| | Department of Agriculture | APS4 | 1 | Law of the Sea | 45.00 |
| | Department of Agriculture | APS5 | 1 | Master of Agriculture | 71.50 |
| | Department of Agriculture | EL2 | 1 | Master of Animal Science | 42.00 |
| | Department of Agriculture | EL2 | 1 | Master of Applied Linguistics | 45.00 |
| | Department of Agriculture | APS6 | 1 | Master of Asia Pacific Studies | 35.00 |
| | Department of Agriculture | EL1 | 1 | Master of Duciness | 45.00 |
| | Department of Agriculture | APS6 | 1 | Master of Business | 54.30 |
| | Department of Agriculture | EL1 | 1 | Master of Dusiness Administration | 15.00 |
| | Department of Agriculture | APS5 | 2 | Master of Business Administration | 78.00 |
| | Department of Agriculture | EL1 | 1 | Master of Coaching Psychology | 48.4 |
| | Department of Agriculture | EL1 | 1 | Master of Commerce | 75.00 |
| | Department of Agriculture | APS4 | 1 | Master of Computing | 89.30 |
| | Department of Agriculture | APS4 | 1 | Master of Economics | 42.00 |
| | Department of Agriculture | APS5 | 1 | Master of Environment | 69.30 |
| | Department of Agriculture | APS5 | 2 | Master of Environmental Law | 127.30 |
| | Department of Agriculture | APS6 | 1 | Master of Environmental Management | 42.00 |
| | Department of Agriculture | APS4 | 1 | Master of Environmental Management and Development | 93.00 |
| | Department of Agriculture | APS6 | 1 | Master of International Affairs | 33.30 |
| | Department of Agriculture | APS5 | 2 | Master of International and Development Economics | 120.30 |
| | Department of Agriculture | EL4 | 1 | Master of International Trade and Economic Relations | 67.00 |
| | Department of Agriculture | APS4 | 1 1 | Master of National Security Policy | 63.00 |
| | Department of Agriculture | EL2 | 1 1 | Master of Plant Biosecurity | 54.00 |
| | Department of Agriculture | EL2 | 1 | Master of Public Policy and Governance | 0.00 |
| | Department of Agriculture | APS4 | 1 1 | Master of Translation | 48.30 |
| | Department of Agriculture | APS6 | 2 | Master of Veterinary Public Health Management | 78.00 |
| | Department of Agriculture | APS6 | 1 | Master of Veterinary Studies | 41.20 |
| | Department of Agriculture | APS4 | 1 | Project Planning and Management | 36.00 |
| | | | 84 | | 4050.50 |

ANSWERS TO QUESTIONS ON NOTICE

Supplementary Budget Estimates November 2014

Agriculture

Question: 214

Division/Agency: Service Delivery Division

Topic: Redundancies

Proof Hansard page: Written

Senator LUDWIG asked:

1. How many positions have been made redundant in your department since the 2013 federal election?

a. How many of these positions were ongoing?

b. How many of these positions were non-ongoing?

c. How many of these positions were situated in the Australian Capital Territory?

2. How many of the employees filling these redundant positions were redeployed since the 2013 federal election?

a. How many of these employees were ongoing?

b. How many of these employees were non-ongoing?

c. How many of these employees were situated in the Australian Capital Territory?

3. How many of these employees were offered voluntary redundancies since the 2013 federal election?

- a. How many of these employees were ongoing?
- b. How many of these employees were non-ongoing?
- c. How many of these employees were situated in the Australian Capital Territory?
- 4. How many accepted voluntary redundancies since the 2013 federal election?
 - a. How many of these employees were ongoing?
 - b. How many of these employees were non-ongoing?

c. How many of these employees were situated in the Australian Capital Territory?

5. How many employees were offered the choice between a voluntary redundancy and redeployment since the 2013 federal election?

- a. How many of these employees were ongoing?
- b. How many of these employees were non-ongoing?
- c. How many of these employees were situated in the Australian Capital Territory?

6. For all employees who accepted voluntary redundancies since the 2013 federal election please:

a. Provide a dollar figure of their pay out, their age, gender and a description of their position including APS level, contract type (non-ongoing versus ongoing), responsibilities and where they were located.

b. Please specify what component of that figure was paid out entitlements (annual leave etc).

c. Please specify any other costs incurred by the department because of this redundancy.

d. Please provide the reason a voluntary redundancy was offered for their position.

e. Please provide all relevant dates.

7. For all employees who were redeployed please provide:

a. Their age, gender and a description of their position prior to and after redeployment, including the wages of these positions, the APS level of these positions, the contract type (non-ongoing versus ongoing) and where they were located.

b. Please specify any other costs incurred by the department because of this redeployment.

c. Please provide the reason for that redeployment.

d. Please provide all relevant dates.

8. Since the 2013 federal election, how many employees in your department have been made forcibly redundant?

- a. How many of these employees were ongoing?
- b. How many of these employees were non-ongoing?

c. How many of these employees were situated in the Australian Capital Territory?

9. How many of these employees were offered voluntary redundancies or redeployments prior to being made forcibly redundant?

- a. How many of these employees were ongoing?
- b. How many of these employees were non-ongoing?
- c. How many of these employees were situated in the Australian Capital Territory?

10. For employees who were made forcibly redundant since the 2013 federal election please provide:

a. Their age, gender, the dollar figure of their pay out and a description of their position including APS level, contract type (non-ongoing versus ongoing) responsibilities and where they were located.

b. Please specify what component of that figure was paid out entitlements (annual leave etc).

c. Please specify any other costs incurred by the department because of this redundancy.

d. Please provide the reason for that redundancy.

e. Please provide all relevant dates.

Answer:

1. Between 1 August 2013 and 31 October 2014, there have been a total of 441 employees accept a voluntary redundancy.

- a. All of these positions were ongoing.
- b. None of these positions were non-ongoing.
- c. 159 of these positions were based in the ACT.

2. a, b and c. All positions made redundant were done so using voluntary redundancies. This was facilitated in some cases through job swap arrangements using voluntary redeployment of staff. There were no compulsory redeployments of staff.

3. See QoN 214 question 1

- a. See QoN 214 question 1a
- b. See QoN 214 question 1b
- c. See QoN 214 question 1c

4. All 441 redundancies accepted since the 2013 federal election to 31 October 2014 have been voluntary.

- a. See QoN 208 question 1
- b. See QoN 208 question 1a
- c. See QoN 208 question 1b

5. a, b and c. Please refer to the information provided at Questions 2. The department utilises a flexible workforce and employees are regularly redeployed internally to meet business needs. The provision of additional information would entail a substantial diversion of resources.

6. a, b, c, d and e. The provision of this information would entail a substantial diversion of resources.

7. a. The provision of this information would entail a substantial diversion of resources.

b. No other costs were incurred by the department in relation to redeployment.

c. The department utilises a flexible workforce and employees are regularly deployed internally to meed business needs.

d. The provision of this information would entail a substantial diversion of resources.

8. No employees have been made forcibly redundant during the period following the 2013 federal election to 31 October 2014.

- a. Not applicable.
- b. Not applicable
- c. Not applicable
- 9. Not applicable
 - a. Not applicable.
 - b. Not applicable
 - c. Not applicable
- 10. Not applicable
 - a. Not applicable.
 - b. Not applicable
 - c. Not applicable
 - d. Not applicable
 - e. Not applicable

ANSWERS TO QUESTIONS ON NOTICE

Supplementary Budget Estimates November 2014

Agriculture

Question: 215

Division/Agency: Service Delivery Division

Topic: Hiring

Proof Hansard page: Written

Senator LUDWIG asked:

- 1. How many people are employed in your department on non-ongoing contracts?
- 2. How many people are employed in your department on ongoing contracts?
- 3. How many non-ongoing contracts has your department extended since the 2013 federal election?
- 4. How many non-ongoing contract extensions did your department submit the Public Service Commission for approval?
- 5. How many of these extensions were approved by the Public Service Commission?

a. For every approved extension please provide the following details: the employee's age, gender, wage, APS level, a description of their job, their length of continuous employment by the APS, the length of approved extension, the reasons why the extensions was submitted and the reasons why the extension was approved by the Public Service Commission, as well as all relevant dates.

6. How many of these extensions were rejected by the Public Service Commission?

a. For every rejected extension please provide the following details: the employee's age, gender, wage, APS level, a description of their job, their length of continuous employment by the APS, the length of extension sought by the department, the reasons why the extensions was submitted and the reasons why the extension was rejected by the Public Service Commission, as well as all relevant dates.

7. How many non-ongoing contracts have been extended by your department without the Public Service Commissions' approval?

a. For every unapproved extension please provide the following details: the employee's age, gender, wage, APS level, a description of their job, their length of continuous employment by the APS, the length of the unapproved extension, the reasons why the extension was granted, whether the extension was submitted to the Public Service Commission for approval, and the reasons why the extension was granted without the approval of the Public Service Commission, as well as all relevant dates.

8. How many non-ongoing contracts have expired without extension since the 2013 federal election?

a. For every expired non-ongoing contract please provide the following details: the employee's age, gender, wage, APS level, a description of their job, their length of continuous employment by the APS, the reason why an extension was not sought, as well as all relevant dates.

- 9. How many new employees have been engaged by your department on non-ongoing contracts since the 2013 federal election?
- 10. How many new non-ongoing engagements were submitted to the Public Service Commission for approval since the 2013 federal election?
- 11. How many of these new non-ongoing engagements were approved by the Public Service Commission?

a. For every approved new engagement of a non-ongoing employee please provide the following details: the employee's age, gender, wage, APS level, a description of their job, the length of their non-ongoing contract, whether this position was advertised externally, the reason for engaging this new employee and the reason given by the Public Service Commission for approving this engagement, as well as all relevant dates relating to this application.

12. How many of these new non-ongoing employee applications were rejected by the Public Service Commission?

a. For every new non-ongoing engagement rejected by the Public Service Commission please provide the following details: APS level, a description of their job, the length of their non-ongoing contract, the reason for engaging the new employee and the reason given by the Public Service Commission for rejecting this engagement, as well as all relevant dates relating to this application.

13. How many new employees have been engaged on non-ongoing contracts without the approval of the Public Service Commission?

a. For every non-ongoing employee engaged without the Public Service Commission's approval please provide the following details: the employee's age, gender, wage, APS level, a description of their job, the length of their non-ongoing contract, whether this position was advertised externally, the reason for engaging this new employee and the reason for engaging this employee without the Public Service Commission's approval, as well as all relevant dates.

- 14. How many new employees have been engaged by your department on ongoing contracts since the 2013 federal election?
- 15. How many new ongoing engagements were submitted to the Public Service Commission for approval since the 2013 federal election?
- 16. How many of these new ongoing engagements were approved by the Public Service Commission?

a. For every approved new engagement of a ongoing employee please provide the following details: the employee's age, gender, wage, APS level, a description of their job, the length of their ongoing contract, whether this position was advertised externally, the reason for engaging this new employee and the reason given by the Public Service Commission for approving this engagement, as well as all relevant dates relating to this application.

17. How many of these new ongoing employee applications were rejected by the Public Service Commission?

a. For every new ongoing engagement rejected by the Public Service Commission please provide the following details: APS level, a description of their job, the length of their ongoing contract, the reason for engaging the new employee and the reason given by the Public Service Commission for rejecting this engagement, as well as all relevant dates relating to this application.

18. How many new employees have been engaged on ongoing contracts without the approval of the Public Service Commission?

a. For every ongoing employee engaged without the Public Service Commission's approval please provide the following details: the employee's age, gender, wage, APS level, a description of their job, the length of their ongoing contract, whether this position was advertised externally, the reason for engaging this new employee and the reason for engaging this employee without the Public Service Commission's approval, as well as all relevant dates.

Answer:

1 and 2. The employment profile (headcount) for the Department of Agriculture as at 31 October 2014 is as follows:

| Employment Type | Number of Staff |
|-----------------|-----------------|
| Ongoing | 4 198 |
| Non ongoing | 43 |
| Casual | 313 |
| Total | 4 554 |

Note: Headcount includes staff on leave without pay and casual staff.

- 3. There have been 87 non-ongoing specified term contracts and 251 non-ongoing casual contracts extended between 1 August 2013 and 31 October 2014.
- 4. The department submitted bulk requests for non-ongoing contracts to the Public Service Commission. These requests covered both new engagements and extensions for a total of up to 488 contracts.
- 5. All of these arrangements were approved by the Public Service Commission.

a. The provision of this information would entail a substantial diversion of resources and may also result in the identification of an individual employee, which would be a breach of privacy.

6. No extensions were rejected by the Public Service Commission.

a. The provision of this information would entail a substantial diversion of resources and may also result in the identification of an individual employee, which would be a breach of privacy.

7.37

a. The provision of this information would entail a substantial diversion of resources and may also result in the identification of an individual employee, which would be a breach of privacy. Extensions were granted without the approval of the Public Service Commission as the Secretary determined these positions were vital to the delivery of the Department's core business.

8. The separation reasons for non-ongoing employees from the 2013 Federal election to 31 October 2014 are as follows:

| Reason for Separation | Number of Staff |
|----------------------------------|-----------------|
| Completed Fixed Term Engagement | 67 |
| Death | 1 |
| Early Termination of Non-ongoing | |
| Contract | 3 |
| Resigned From Contract | 49 |
| Retire after age 55 | 6 |
| Term due to non-performance | 2 |
| Grand Total | 128 |

a. The provision of this information would entail a substantial diversion of resources and may also result in the identification of an individual employee, which would be a breach of privacy.

- 9. 164 non-ongoing employees commenced with the department of Agriculture between 1 August 2013 and 31 October 2014.
- 10. The department submitted bulk requests for non-ongoing contracts to the Public Service Commission. These requests covered both new engagements and extensions for a total of 474 contracts. Please refer to the information provided at Question 4.
- 11. All of these new non-ongoing engagements were approved by the Public Service Commission.

a. The provision of this information would entail a substantial diversion of resources and may also result in the identification of an individual employee, which would be a breach of privacy. Please refer to the information provided at Question 4.

- 12. None of these new non-ongoing employee applications were rejected by the Public Service Commission.
 - a. N/A all applications were approved by the Public Service Commission.
- 13. 93 employees have been engaged on non-ongoing contracts without the approval of the Public Service Commission. These contracts were issued in line with current APS interim recruitment arrangements.

a. The provision of this information would entail a substantial diversion of resources and may also result in the identification of an individual employee, which would be a breach of privacy.

- 14. 70 ongoing employees have commenced with the department of Agriculture between 1 August 2013 and 31 October 2014.
- 15. 41 new ongoing engagements were submitted to the Public Service Commission for approval since the 2013 federal election.
- 16. All 41 new ongoing engagement requests were approved by the Public Service Commission.

a. The provision of this information would entail a substantial diversion of resources and may also result in the identification of an individual employee, which would be a breach of privacy.

- 17. No new ongoing applications were rejected by the Public Service Commission.
 - a. N/A all applications were approved by the Public Service Commission.
- 18. No new employees have been engaged on ongoing contracts without the approval of the Public Service Commission.
 - a. N/A all ongoing recruitment has been approved by the Public Service Commission.