

**Senate Finance and Public Administration Legislation Committee**  
**ANSWERS TO QUESTIONS ON NOTICE**  
**Budget Estimates Hearing 25-29 May 2015**

**Prime Minister and Cabinet Portfolio**

**Department/Agency:** Department of the Prime Minister and Cabinet  
**Outcome/Program:** Outcome 1: Prime Minister and Cabinet  
**Topic:** Air Warfare Destroyer project

**Senator:** Senator the Hon Penny Wong

**Question reference number:** 205

**Type of question:** 26 May 2015 p. 32

**Date set by the committee for the return of answer:** 10 July 2015

**Number of pages:** 1

**Question:**

Senator Cormann: Of course, cost was one part of it and schedule overruns were another part of it. The exercise was led by the AWD Alliance in accordance with the appropriate standard, AS4817, project performance measurement using earned value. The Commonwealth also had a range of external advisers—first maritime international, Navantia Australia, BAE Systems and the Commonwealth shipbuilding industry adviser, Mr Barry Barnes—supporting this forensic audit and providing assurance to the process and outcome. And there was also—

Senator WONG: No, I do not—

Senator Cormann: Sorry, there is some further information I would like to share—

Senator WONG: Could I just stop you for a minute there?

Senator Cormann: No, I have not finished my answer.

Senator WONG: It is just—please.

Senator Cormann: Senator Wong, I have not actually finished my answer.

CHAIR: The minister is entitled to conclude his answer.

Senator WONG: Can I just tell you: I cannot write this down as fast as you are saying it, because I do not do shorthand, so I am wondering if we could just get that list tabled; that is all.

Senator Cormann: I will see what we can provide on notice.

Senator WONG: Thank you

**Answer:**

The Department of the Prime Minister and Cabinet had no role in the re-baselining work.