Foreign Affairs, Defence and Trade Legislation Committee

QUESTIONS ON NOTICE—SUPPLEMENTARY BUDGET ESTIMATES, 23 FEBRUARY 2016

Defence Housing Australia

Q No.	Senator	Broad Topic	Question	Proof Hansard	Date Rec'd	Date Tabled
				page & hearing date or Written Q		
1	Ludwig	Taxi costs	 Since the change of Prime Minister on 14 September, 2015: How much did each department/agency spend on taxis during the specified period? Provide a breakdown for each business group in each department/agency. What are the reasons for taxi costs? How much did the department spend on taxis during the specified period for their minister or minister's office? 	Written Q	14/10/16	
2	Ludwig	Hospitality and entertainment	 Since the change of Prime Minister on 14 September, 2015: What has been the Department/Agency's hospitality spend including any catering and drinks costs. For each Minister and Parliamentary Secretary office, please detail total hospitality spend. Detail date, location, purpose and cost of all events including any catering and drinks costs. What has been the Department/Agency's entertainment spend? Detail date, location, purpose and cost of all events including any catering and drinks costs. 	Written Q	14/10/16	

			 For each Minister and Parliamentary Secretary office, please detail total entertainment spend. Detail date, location, purpose and cost of all events including any catering and drinks costs. What hospitality spend is the Department/Agency's planning on spending? Detail date, location, purpose and cost of all events including any catering and drinks costs. For each Minister and Parliamentary Secretary office, what hospitality spend is currently being planned for? Detail date, location, purpose and cost of all events including any catering and drinks costs. What entertainment spend is the Department/Agency's planning on spending? Detail date, location, purpose and cost of all events including any catering and drinks costs. For each Minister and Parliamentary Secretary office, what entertainment spend is currently being planned for? Detail date, location, purpose and cost of all events including any catering and drinks costs. Is the Department/Agency planning on reducing any of its spending on these items? If so, how will reductions be achieved? 			
3	Ludwig	Executive coaching and leadership training	Since the change of Prime Minister on 14 September, 2015: Please provide the following information in relation to executive coaching and/or other leadership training services purchased by each department/agency: 1. Total spending on these services 2. The number of employees offered these services and their employment classification 3. The number of employees who have utilised these services, their employment classification and how much study leave each employee was granted (provide a breakdown for each employment classification) 4. The names of all service providers engaged For each service purchased form a provider listed under (4), please provide:	Written Q	14/10/16	

4	Ludwig	Staffing profile	 The name and nature of the service purchased Whether the service is one-on-one or group based The number of employees who received the service and their employment classification The total number of hours involved for all employees (provide a breakdown for each employment classification) The total amount spent on the service A description of the fees charged (i.e. per hour, complete package) Where a service was provided at any location other than the department or agency's own premises, please provide: The location used The number of employees who took part on each occasion (provide a breakdown for each employment classification) The total number of hours involved for all employees who took part (provide a breakdown for each employment classification) Any costs the department or agency's incurred to use the location In relation to education/executive coaching and/or other leadership training services paid for by the department what agreements are made with employees in regards to continuing employment after training has been completed? For graduate or post graduate study, please breakdown each approved study leave by staffing allocation and degree or program title. Since the change of Prime Minister on 14 September, 2015:	Written Q	14/10/16	
	zaang	Starring provinc	 Has there been any change to the staffing profile of the department/agency? Provide a list of changes to staffing numbers, broken down by classification level, division, home base location (including town/city 	William Q	11,10,10	

			and state)			
5	Ludwig	Staffing reductions	 Since the change of Prime Minister on 14 September, 2015: How many staff reductions/voluntary redundancies have occurred?	Written Q	14/10/16	
6	Ludwig	Staffing recruitment	 Since the change of Prime Minister on 14 September, 2015: How many ongoing staff have been recruited? What classification are these staff? How many non-ongoing positions exist or have been created? What classification are these staff? How many staff have been employed on contract and what is the 	Written Q	14/10/16	

			average length of their employment period?		
7	Ludwig	Kitchen Appliances	Since the change of Prime Minister on 14 September, 2015: 1. Has the department/agency purchased, leased or rented any kitchen appliances over the value of \$1000? 1. If yes, provide a list that includes the type of appliance, the cost, the amount, and any ongoing costs such as purchase of consumables and when the appliance was purchased? 2. Why were the appliances purchased? 3. Has there been a noticeable difference in staff productivity since the appliances were purchased? Are staff leaving the office premises less during business hours as a result? 4. Where did the funding for the appliances come from? 5. Who has access? 6. Who is responsible for the maintenance of the appliances? How much was spent on maintenance, include a list of what maintenance has been undertaken. Where does the funding for maintenance come from? 7. What are the other ongoing costs of the appliances?	Written Q	14/10/16
8	Ludwig	Boards (for Departments or agencies with boards)	 Since the change of Prime Minister on 14 September, 2015: how often has each board met, break down by board name; what travel expenses have been incured; what has been the average attendance at board meetings; List each member's attendance at meetings; how does the board deal with conflict of interest; what conflicts of interest have been registered; what remuneration has been provided to board members; how does the board dismiss board members who do not meet attendance standards? Have any requests been made to ministers to dismiss board 	Written Q	14/10/16

			members? 10. Please list board members who have attended less than 51% of meetings 11. what have been the catering costs for the board meetings held during this period? Please break down the cost list.			
9	Ludwig	Corporate cars	Since the change of Prime Minister on 14 September, 2015: 1. How many cars are owned by each department/agency? 1. Where are the cars located? 2. What are the cars used for? 3. What is the cost of each car during the specified period? 4. How far did each car travel during the specified period? 2. How many cars are leased by each department/agency? 1. Where are the cars located? 2. What are the cars used for? 3. What is the cost of each car during the specified period? 4. How far did each car travel during the specified period?	Written Q	14/10/16	
10	Ludwig	Government payments of accounts	 Since the change of Prime Minister on 14 September, 2015: What has been the average time period for the department/agency paid its accounts to contractors, consultants or others? How many payments owed (as a number andas a percentage of the total) have been paid in under 30 days? How many payments owed (as a number andas a percentage of the total) have been paid in between 30 and 60 days? How many payments owed (as a number andas a percentage of the total) have been paid in between 60 and 90 days? How many payments owed (as a number andas a percentage of the total) have been paid in between 90 and 120 days? f) How many payments owed (as a number andas a percentage of the total) have been paid in over 120 days? 	Written Q	14/10/16	

			6. For accounts not paid within 30 days, is interest being paid on overdue amounts and if so how much has been paid by the portfolio/department agency since Estimates, 2014?7. Where interest is being paid, what rate of interest is being paid and how is this rate determined?		
11	Ludwig	Hire cars	 Since the change of Prime Minister on 14 September, 2015: How much did each department/agency spend on hire cars during the specified period? Provide a breakdown of each business group in each department/agency. What are the reasons for hire car costs? How much did the department spend on hire cars during the specified period for their minister or minister's office? 	Written Q	14/10/16
12	Ludwig	Credit cards	 Since the change of Prime Minister on 14 September, 2015: Provide a breakdown of any changes to employment classifications that have access to a corporate credit card. Have there been any changes to action taken in the event that the corporate credit card is misued? Have there been any changes to how corporate credit card use is monitored? Have any instances of corporate credit card misuse have been discovered during the specified period? If so: Please list staff classification and what the misuse was, and the action taken. Have their been any changes to what action is taken to prevent corporate credit card misuse? How any credit cards available to the Minister or their office? If so, please list by classification. Have there been any misuse of credit cards by the Minister or their office? Has any action been taken against the Minister or their office for credit card misuse? If so, list 	Written Q	14/10/16

			each occurance, including the cost of the misuse.		
13	Ludwig	Functions	Since the change of Prime Minister on 14 September, 2015: 1. Provide a list of all formal functions or forms of hospitality conducted for the Minister. Include:	Written Q	14/10/16
			 The guest list of each function The party or individual who initiated the request for the function The menu, program or list of proceedings of the function A list of drinks consumed at the function Provide a list of the current wine, beer or other alcoholic beverages in 		
			stock or on order in the Minister's office. Breakdown by item, quantity and cost.		
14	Ludwig	Red tape reduction	Since the change of Prime Minister on 14 September, 2015:	Written Q	14/10/16
			 Please detail changes to structures, officials, offices, units, taskforce or other processes has the department dedicated to meeting the government's red tape reduction targets? What is the progress of that red tape reduction target 		
			2. How many officers have been placed in those units and at what level?3. How have they been recruited?4. What process was used for their appointment?		
			5. What is the total cost of this unit?6. What is the estimated total salary cost of the officers assigned to the unit.		
			7. Do members of the unit have access to cabinet documents?8. Lease list the security classification and date the classification was issued for each officer, broken down by APS or SES level, in the red		
			tape reduction unit or similar body. 9. What is the formal name given to this		

			unit/taskforce/team/workgroup or agency within the department?			
15	Ludwig	Land costs	 How much land (if any) does the Department or agencies or authorities or Government corporation within each portfolio own or lease? Please list by each individual land holding, the size of the piece of land, the location of that piece of land and the latest valuation of that piece of land, where that land is owned or leased by the Department, or agency or authority or Government Corporation within that portfolio? (In regards to this question please ignore land upon which Australian Defence force bases are located. Non Defence Force base land is to be included) List the current assets, items or purse (buildings, facilities or other) on the land identified above. What is the current occupancy level and occupant of the items identified in (3)? What is the value of the items identified in (3)? What contractual or other arrangements are in place for the items identified in (3)? How many buildings (if any) does the Department or agencies or authorities or Government Corporation within each portfolio own or lease? Please list by each building owned, its name, the size of the building in terms of square metres, the location of that of that building and the latest valuation of that building, where that building is owned by the Department, or agency or authority or Government corporation within that portfolio? (In regards to this question please ignore buildings that are situated on Australian Defence force bases. Non Defence Force base buildings are to be included). In regards to any building identified in Q4, please also detail, the occupancy rate as expressed as a percentage of the building size. If occupancy is identified as less than 100%, for what is the remaining space used? 	Written Q	14/10/16	
16	Ludwig	Contracts for Temporary Staff	Since the change of Prime Minister on 14 September, 2015: 1. How much did the department/agency spend on temporary or contract staff? 2. How many temporary or contract staff have been employed? 3. What is the total number of temporary or contract staff currently	Written Q	14/10/16	

17	Ludwig	Printing	employed? 4. How much was paid for agencies/companies to find temporary/contract staff? 5. Have there been any changes to the policies/criteria that govern the appointment of contract staff? Since the change of Prime Minister on 14 September, 2015: 1. How many documents (include the amount of copies) have been printed? 1. How many of these printed documents were also published online? 2. Has the Department/Agency used external printing services for any print jobs? 1. If so, what companies were used? 2. How were they selected? 3. What was the total cost of this printing by item?	Written Q	14/10/16	
18	Ludwig	Communicatio ns staff	 For all departments and agencies, please provide – in relation to all public relations, communications and media staff – the following: How many ongoing staff, the classification, the type of work they undertake and their location. How many non-ongoing staff, their classification, type of work they undertake and their location How many contractors, their classification, type of work they undertake and their location How many are graphic designers? How many are media managers? How many organise events? Have these arangements changed since the change of Prime Minister on 14 September, 2015? If yes, please detail.	Written Q	14/10/16	

19	Ludwig	Reviews	Since the change of Prime Minister on 14 September, 2015:	Written Q	14/10/16	
			 How many new reviews (defined as review, inter-departmental group, 			
			inquiry, internal review or similar activity) have been commenced?			
			Please list them including:			
			1. the date they were ordered			
			2. the date they commenced			
			3. the minister responsible			
			4. the department responsible			
			5. the nature of the review			
			6. their terms of reference			
			7. the scope of the review			
			8. Who is conducting the review			
			9. the number of officers, and their classification level,			
			involved in conducting the review			
			10. the expected report date			
			11. the budgeted, projected or expected costs			
			12. If the report will be tabled in parliament or made			
			public			
			2. For any review commenced or ordered, have any external people,			
			companies or contractors being engaged to assist or conduct the			
			review?			
			 If so, please list them, including their name and/or 			
			trading name/s and any known alias or other trading names			
			2. If so, please list their managing director and the board			
			of directors or equivalent			
			3. If yes, for each is the cost associated with their			
			involvement, including a break down for each cost			
			item			
			4. If yes, for each, what is the nature of their			
			involvement			
			5. If yes, for each, are they on the lobbyist register,			

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	provide details.	
	6. If yes, for each, what contact has the Minister or their	
	office had with them	
	7. If yes, for each, who selected them	
	8. If yes, for each, did the minister or their office have	
	any involvement in selecting them,	
	If yes, please detail what involvement	
	it was	
	2. If yes, did they see or provided input	
	to a short list	
	3. If yes, on what dates did this	
	involvement occur	
	4. If yes, did this involve any verbal	
	discussions with the department	
	5. If yes, on what dates did this	
	involvement occur	
	3. Which reviews are on-going?	
	1. Please list them.	
	What is the current cost to date expended on the	
	reviews?	
	4. Have any reviews been stopped, paused or ceased? Please list them.	
	5. Which reviews have concluded? Please list them.	
	6. How many reviews have been provided to Government? Please list	
	them and the date they were provided.	
	7. When will the Government be responding to the respective reviews	
	that have been completed?	
	8. What reviews are planned?	
	When will each planned review be commenced?	
	2. When will each of these reviews be concluded?	
	3. When will government respond to each review?	
	4. Will the government release each review?	
	1. If so, when? If not, why not?	

20	Ludwig	Commissioned reports	Since the change of Prime Minister on 14 September, 2015:	Written Q	14/10/16
			 How many reports (including paid external advice) have been commissioned by the Minister, department or agency? Please provide details of each report including date commissioned, date report handed to Government, date of public release, Terms of Reference and Committee members. How much did each report cost/or is estimated to cost? How many departmental or external staff were involved in each report and at what level? What is the current status of each report? When is the Government intending to respond to these reports? 		
21	Ludwig	Appointments	 Since the change of Prime Minister on 14 September, 2015: Please detail any board appointments made to date. What is the gender ratio on each board and across the portfolio? Has the department instigated of changed its gender ratio target and/or any other policy intended to increase the participation rate of women on boards? If yes, please specify what the target and policy is for each board. Please specify when these gender ratio or participation policies were changed. 	Written Q	14/10/16
22	Ludwig	Stationery Requirements	 Since the change of Prime Minister on 14 September, 2015: How much has been spent by each department and agency on the government (Ministers / Parliamentary Secretaries) stationery requirements in your portfolio to date? Detail the items provided to the minister's office. Please specify how many reams of paper have been supplied to the Minister's office. How much has been spent on departmental stationary requirements 	Written Q	14/10/16

			 to date. 3. Has any customised stationery been requested or provided to the Minister or Ministerial Staff? If yes, please include a photo/scan, detail the type of stationery, date it was requested, date it was provided and the cost. 		
23	Ludwig	Electronic equipment	Since the change of Prime Minister on 14 September, 2015: 1. Other than phones, ipads or computers – please list the electronic equipment provided to the Minister's office. 1. List the items 2. List the items location or normal location 3. List if the item is in the possession of the office or an individual staff member of minister, if with an individual list their employment classification level 4. List the total cost of the items 5. List an itemised cost breakdown of these items 6. List the date they were provided to the office 7. Note if the items were requested by the office or proactively provided by the department	Written Q	14/10/16
24	Ludwig	Media subscriptions	 Since the change of Prime Minister on 14 September, 2015: What pay TV subscriptions does your department/agency have? Please provide a list of channels and the reason for each channel. What has been the cost of this package/s during the specified period? What is provided to the Minister or their office? What has been the cost of this package/s during the specified period? What newspaper subscriptions does your department/agency have? 	Written Q	14/10/16

			 Please provide a list of newspaper subscriptions and the reason for each. What has been the cost of this package/s during the specified period? What is provided to the Minister or their office? What has been the cost of this package/s during the specified period? What magazine subscriptions does your department/agency have? Please provide a list of magazine subscriptions and the reason for each. What has been the cost of this package/s during the specified period? What is provided to the Minister or their office? What publications does your department/agency purchase? Please provide a list of publications purchased by the department and the reason for each. What has been the cost of this package/s during the specified period? What is provided to the Minister or their office? What has been the cost of this package/s during the specified period? What has been the cost of this package/s during the specified period? 			
25	Ludwig	Meeting costs	 Since the change of Prime Minister on 14 September, 2015: How much has the Department/Agency spent on meeting costs? Detail date, location, purpose and cost of all events, including any catering and drinks costs. For each Minister and Parliamentary Secretary office, please detail total meeting spend from to date. Detail date, location, purpose and cost of each event including any catering and drinks costs. What meeting spend is the Department/Agency's planning on 	Written Q	14/10/16	

			 spending? Detail date, location, purpose and cost of all events including any catering and drinks costs. 4. For each Minister and Parliamentary Secretary office, what meeting spend is currently being planned for? Detail date, location, purpose and cost of each event including any catering and drinks costs. 			
26	Ludwig	Media training	Since the change of Prime Minister on 14 September, 2015: 1. In relation to media training services purchased by each department/agency, please provide the following information: 1. Total spending on these services 2. An itemised cost breakdown of these services and their employment classification 4. The number of employees who have utilised these services and their employment classification 5. The names of all service providers engaged 6. The location that this training was provided 2. For each service purchased from a provider listed under (1), please provide: 1. The name and nature of the service purchased 2. Whether the service is one-on-one or group based 3. The number of employees who received the service and their employment classification (provide a breakdown for each employment classification) 4. The total number of hours involved for all employees (provide a breakdown for each employment classification) 5. The total amount spent on the service 6. A description of the fees charged (i.e. per hour, complete package) 3. Where a service was provided at any location other than the department or agency's own premises, please provide: 4. The location used	Written Q	14/10/16	

			 5. The number of employees who took part on each occasion 6. The total number of hours involved for all employees who took part (provide a breakdown for each employment classification) 7. Any costs the department or agency's incurred to use the location 		
27	Ludwig	Consultancies	 Since the change of Prime Minister on 14 September, 2015: How many consultancies have been undertaken? Identify the name of the consultant, the subject matter of the consultancy, the duration and cost of the arrangement, and the method of procurement (ie. open tender, direct source, etc). Also include total value for all consultancies. How many consultancies are planned for this calendar year? Have these been published in your Annual Procurement Plan (APP) on the AusTender website and if not why not? In each case please identify the subject matter, duration, cost and method of procurement as above, and the name of the consultant if known. Have any consultancies not gone out for tender? List each, including name, cost and purpose If so, why? 	Written Q	14/10/16
28	Ludwig	Provision of equipment - ministerial	 Since the change of Prime Minister on 14 September, 2015: For departments/agencies that provide mobile phones to Ministers and/or Parliamentary Secretaries and/or their offices, what type of mobile phone has been provided and the costs? Itemise equipment and cost broken down by staff or minister classification Has electronic equipment (such as ipad, laptop, wireless card, vasco token, blackberry, mobile phone (list type if relevant), thumb drive, video cameras) been provided by the department/agency? If yes provide a list of: What is provided? 	Written Q	14/10/16

			 The purchase cost. The ongoing cost. A list of any accessories provided for the equipment and the cost of those accessories. (e.g. iPad keyboards, laptop carry bags, additional chargers etc). A breakdown of what staff and staff classification receives each item. 			
29	Ludwig	Provision of equipment - departmental	 Since the change of Prime Minister on 14 September, 2015: Has electronic equipment (such as ipad, laptop, wireless card, vasco token, blackberry, mobile phone (list type if relevant), thumb drive, video cameras) been provided by the department/agency to departmental staff? If yes provide a list of: What has been provided? The purchase cost. A list of any accessories provided for the equipment and the cost of those accessories. (e.g. iPad keyboards, laptop carry bags, additional chargers etc). A breakdown of what staff and staff classification receives each item. 	Written Q	14/10/16	
30	Ludwig	Computers	 List the current inventory of computers owned, leased, stored, or able to be accessed by the Ministers office as provided by the department, listing the equipment cost and location and employment classification of the staff member that is allocated the equipment, or if the equipment is currently not being used List the current inventory of computers owned, leased, stored, or able to be accessed by the department, listing the equipment cost and location Please detail the operating systems used by the departments computers, the contractual arrangements for operating software and the on-going costs 	Written Q	14/10/16	

31	Ludwig	Travel costs - department	 Is the minister or their office or their delegate required to approve all departmental and agency international travel? If so, under what policy? Provide a copy of that policy. When was this policy implemented? When is the minister notifed, when is approved provided? Detail all travel (domestic and international) for Departmental officers that accompanied the Minister and/or Parliamentary Secretary on their travel. Please include a total cost plus a breakdown that include airfares (and type of airfare), accommodation, meals and other travel expenses (such as incidentals). Detail all travel for Departmental officers. Please include a total cost plus a breakdown that include airfares (and type of airfare), accommodation, meals and other travel expenses (such as incidentals). Also provide a reason and brief explanation for the travel. What date was the minister or their office notified of the travel? What date did the minister or their office approve the travel? What travel is planned for the rest of this calendar year? Also provide a reason and brief explanation for the travel. 	Written Q	14/10/16	
32	Ludwig	Travel costs - ministerial	 Since the change of Prime Minister on 14 September, 2015: Please detail all travel conducted by the Minister/parliamentary secretary List each location, method of travel, itinerary and purpose of trip; List the total cost plus a breakdown that include airfares (and type of airfare), accommodation, meals and other travel expenses (such as incidentals), and; List the number of staff that accompanied the Minister/parliamentary 	Written Q	14/10/16	

			secretary, listing the total costs per staff member, the class of airplane travelled, the classification of staff accompanying the Minister/parliamentary secretary. 5. What travel is planned for the rest of this calendar year? Also provide a reason and brief explanation for the travel.			
33	Ludwig	Grants	Since the change of Prime Minister on 14 September, 2015: 1. What guidelines are in place to administer grants? 2. How are grants applied for? 3. Are there any restrictions on who can apply for a grant? If yes, please detail. 1. Can these restrictions be waved? If yes, please detail the process for waving them and list any grants where the restrictions were waved. 4. What is the procedure for selecting who will be awarded a grant? 5. Who is involved in this selection process? 6. Does the minister or the minister's office play any role in awarding grants? If yes, please detail. 1. Has the minister or the minister's office exercised or attempted to exersise any influence over the awarding of any grants? If yes, please detail. 7. Provide a list of all grants, including ad hoc, one-off discretionary grants awarded to date. Provide the recipients, amount, intended use of the grants, what locations have benefited from the grants and the electorate and state of those locations. 8. Update the status of each grant that was approved prior to the specified period, but did not have financial contracts in place at that time. Provide details of the recipients, the amount, the intended use of the grants, what locations have benefited from the grants and the electorate and state of those grants.	Written Q	14/10/16	

34	Ludwig	Departmental Rebranding	Since the change of Prime Minister on 14 September, 2015: 1. Has the department/Agency undergone a name change or any other form of rebranding? If so: a. Please detail why this name change / rebrand were considered necessary and a justified use of departmental funds? i. Please provide a copy of any reports that were commissioned to study the benefits and costs associated with the rebranding. b. Please provide the total cost associated with this rebrand and then break down by amount spent replacing: i. Signage. ii. Stationery (please include details of existing stationery and how it was disposed of). iii. Logos iv. Consultancy v. Any relevant IT changes. vi. Office reconfiguration. c. How was the decision reached to rename and/or rebrand the department? i. Who was involved in reaching this decision? ii. Please provide a copy of any communication (including but not limited to emails, letters, memos, notes etc) from within the department, or between the department and the	Written Q	14/10/16	
			government regarding the rename/rebranding.			
35	Ludwig	Media monitoring	 Since the change of Prime Minister on 14 September, 2015: What was the total cost of media monitoring services, including press clippings, electronic media transcripts etcetera, provided to the Minister's office during the specified period? Which agency or agencies provided these services? What has been spent providing these services during the specified period? Itemise these expenses. What was the total cost of media monitoring services, including press clippings, electronic media transcripts etcetera, provided to the 	Written Q	14/10/16	

			 department/agency during the specified period? 1. Which agency or agencies provided these services? 2. What has been spent providing these services during the specified period? 3. Itemise these expenses 		
36	Ludwig	Procedure Manuals (Ministerial)	 Does the minister's office have a procedure manual for communication between the minister's office and the department? If yes, please provide a copy and: When was the manual last updated? Who is responsible for updating the manual? Who is the manual distributed to? Is anyone responsible for clearing communications before they are sent to the department? 	Written Q	14/10/16
37	Ludwig	Ministerial staff code	Since the change of Prime Minister on 14 September, 2015: 1. Have there been any identified breaches of the Ministerial Staff Code of Conduct by the Minister, their office or the department? 1. If so, list the breaches identified, broken by staffing classification level 2. If so, what remedy was put in place to manage the breach? If no remedy has been put in place, why not? 3. If so, when was the breach identified? By whom? When was the Minister made aware? 2. Can the Minister confirm that all ministerial and electorate officers in their office comply fully with the ministerial staff code of conduct? 1. If not, how many staff don't comply, broken down by classification level? 2. How long have they worked for the Minister? 3. Can you confirm they all complied with the code on the date of their employment? 1. If not, on what date did they comply?	Written Q	14/10/16

			 Can you confirm that all disclosures as required by the code were made to the government staffing committee? If so, on what date were those disclosure made? By position title list the date each staff member was approved by government staff committee Can you confirm all staff have divested themselves of any and all relevant shares as of the date of their appointment Can you list by number if any staff have been granted exception by the SMOS to remain a director of a company as allowed by the Ministerial Staff Code of Conduct, break down by position level 			
38	Ludwig	Enterprise Bargaining Agreements (EBAs)	 Please list all related EBAs with coverage of the department. Please list their starting and expiration dates. What is the current status of negotiations for the next agreement/s? Please detail. 	Written Q	14/10/16	
39	Ludwig	Existing Resources Program	 Since the change of Prime Minister on 14 September, 2015: How many projects, work, programs or other tasks has the department started as a consequence of government policies or priorities that are required to be funded 'within existing resources'? List each List the staffing assigned to each task What is the nominal total salary cost of the officers assigned to the project? What resources or equipment has been assigned to the project? 	Written Q	14/10/16	
40	Ludwig	Conditions of Government Contracts and Agreements	 Do any contracts managed by the Department/Agency contain any limitations or restrictions on advocacy or criticising Government policy? If so, please name each contact. When was it formed or created? What are the specific clauses and/or sections which state this, or in effect, create a limitation or restriction? 	Written Q	14/10/16	

			 Do any agreements managed by the Department/Agency contain any limitations on restrictions on advocacy or criticisms of Government policy? If so, please name each agreement. When was it formed or created? What are the specific clauses and/or sections which state this, or in effect, create a limitation or restriction? For each of the contracts and agreements, are there any particular reason, such as genuine commercial in confidence information, for this restriction? Have any changes to financial or resource support to services which advocate on behalf of groups or individuals in Australian society been made? If so, which groups? What was the change? Has any consultation occurred between the Department/Agency and any individuals and/or community groups about these changes? If so, what consultation process was used? Was it public? If not, why not? Are public submissions available on a website? If no consultation has occurred, why not? Did the Minister/Parliamentary Secretary meet with any stakeholders about changes to advocacy in their contracts and/or agreements? If so, when? Who did he/she meet with? 			
41	Ludwig	Statutory Review Provisions	Please list all current legislation, covered by the department's portfolio, which contain a statutory review provision/s. For each, please provide: 1. What work has been done towards preparing for the review? If none, why not? 2. Please provide a schedule or a workplan for the review 3. When did/will this work begin? 4. When is/was the review due to commence. 5. What is the expected report date. 6. Who is the minister responsible for the review 7. What department is responsible for the review 8. List the specific clauses or legislation under review caused by the	Written Q	14/10/16	

			statutory provision. 9. List the terms of reference. 10. What is the scope of the review. 11. Who is conducting the review. How were they selected? What are the legislated obligation for the selection of the person to conduct the review? 12. What is the budgeted, projected or expected costs of the review? 13. When was the Minister briefed on this matter? 14. What decision points are upcoming for the minister on this matter? 15. List the number of officers, and their classification level, involved in conducting the review 16. Will the the report will be tabled in parliament or made public. If so, when?			
42	Ludwig	Sunset Provisions	 Please list all current legislation, covered by the department's portfolio, which contain a sunset provision/s. For each, please provide: What work has been done towards preparing for the activation of sunset provisions? If no work has commenced, why not? Has any consideration been given to delaying or alerting the sunset provisions? Please provide a schedule or a workplan for the sunset provisions becoming active When did/will this work begin? Will there be any reviews of or relating to the legislation before or after the sunset provision is enacted? If yes: When is/was the review due to commence. What is the expected report date. Who is the minister responsible for the review What department is responsible for the review caused by the statutory provision. 	Written Q	14/10/16	

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			6. List the terms of reference.			
			7. What is the scope of the review.			
			8. Who is conducting the review. How were they selected? What			
			are the legislated obligation for the selection of the person to			
			conduct the review?			
			9. What is the budgeted, projected or expected costs of the			
			review?			
			10. When was the Minister briefed on this matter?			
			11. What decision points are upcoming for the minister on this			
			matter?			
			12. List the number of officers, and their classification level,			
			involved in conducting the review			
			13. Will the the report will be tabled in parliament or made			
			public. If so, when?			
43	Ludwig	Legal Costs	Since the change of Prime Minister on 14 September, 2015:	Written Q	14/10/16	
			List all legal costs incurred by the department or agency			
			2. List the total cost for these items, broken down by source of legal			
			advice, hours retained or taken to prepare the advice and the level of			
			counsel used in preparing the advice, whether the advice was internal			
			or external			
			3. List cost spend briefing Counsel, broken down by hours spent briefing,			
			whether it was direct or indirect briefing, the gender ratio of Counsel,			
			how each Counsel was engaged (departmental, ministerial)			
			4. How was each piece of advice procured? Detail the method of			
			identifying legal advice			
			,,,,			
44	Ludwig	Procedure	Does the department have a procedure manual for	Written Q	14/10/16	
		Manuals	communication between the department and the minister? If			
		(Departmental	yes, please provide a copy and:			
)	2. When was the manual last updated?			
		'	3. Who is responsible for updating the manual?			
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			 4. Has the minister's office had any input into the content of the manual? If so, please detail. 5. Who is the manual distributed to? 6. Is anyone responsible for clearing communications before they are sent to the minister or the minister's office? 		
45	Ludwig	Vending machines	Since the change of Prime Minister on 14 September, 2015: 1. Has the department/agency purchased or leased or taken under contract any vending machine facilities? 1. If so, list these 2. If so, list the total cost for these items 3. If so, list the itemised cost for each item of expenditure 4. If so, where were these purchased 5. If so, list the process for identifying how they would be purchased 6. If so, what is the current location for these items? 7. If so, what is the current usage for each of these items?	Written Q	14/10/16
46	Ludwig	Self Initiated work	 Does the department have a program for staff to engage in self-initiated work (projects, plans etc that are devised by staff without being directed by the minister's office or department management)? Please list all ongoing projects. For each, please detail: When did the project commence? When is it expected to conclude? What will the total cost of the project be? Where did the money for the project come from? Where is the project based? 	Written Q	14/10/16
47	Ludwig	Staff Awards	Since the change of Prime Minister on 14 September, 2015:	Written Q	14/10/16

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			 Has the Department / Agency given out awards to staff for any reason? If yes: What was the reason for the awards? What form did the award take? (e.g. Certificate, gift vouchers etc) How much was spent on the award? How were the awards presented? Who presented the awards? Was there a ceremony or party for the awards? If yes: Where was it held? Was there a fee for the venue? If yes, how much? How much was spent on catering? How many people attended? Did the minister attend? Did the minister's staff attend? If yes, how many? 			
48	Ludwig	Change Management	Since the change of Prime Minister on 14 September, 2015: 1. Has the Department/Agency engaged in a policy of Change Management? If yes: 1. Please detail the policy. 2. When was the policy introduced? 3. What are the goals of the policy? 4. How much was spent on consulting for the policy and who was contracted for this consultation? 5. How much was spent implementing this policy?	Written Q	14/10/16	
49	Ludwig	Departmental Staff Misconduct	Since the change of Prime Minister on 14 September, 2015: 1. Please provide a copy of the departmental staff code of conduct. 2. Have there been any identified breaches of this code of conduct by	Written Q	14/10/16	

			 departmental staff? If yes, list the breaches identified, broken by staffing classification level. If yes, what remedy was put in place to manage the breach? If no remedy has been put in place, why not? If yes, when was the breach identified? By whom? When was the Minister made aware? If yes, were there any legal ramifications for the department or staff member? Please detail. 			
50	Ludwig	Fee for services	 Since the change of Prime Minister on 14 September, 2015: Have any existing services provided by the department / agency moved from being free to a user-pay service? Have any additional fees been placed on existing services? If yes please provide a list and include: Name of the fee and a short description of what it covers. How much is the fee (and is it a flat fee or a percentage of the service). The date the fee came into place. Were any reviews requested, commenced or complemented into the benefits and drawbacks of attaching the fee to the service? If yes, please detail and provide a copy of the review. What consultation was carried out before the fee was put into place? How was the fee put into place (e.g. through legislation, regulation changes etc)? What justification is there for the fee? test 	Written Q	14/10/16	
51	Ludwig	Documents provided to minister	 Excluding policy or correspondence briefs, how many documents are provided to the Minister's office on a regular and scheduled basis? Including documents that are not briefs to the minister and do not require ministerial signature. 	Written Q	14/10/16	

			 List those documents, their schedule and their purpose (broken down by ministerial signature and office for noting documents) How are they transmitted to the office? What mode of delivery is used (hardcopy, email) for those documents? What level officer are they provided to in the minister's office? 		
52	Ludwig	merchandise or promotional material	Since the change of Prime Minister on 14 September, 2015: 1. Has the department purchased any merchandise or promotional material? 2. List by item, and purpose for each item, including if the material is for a specific policy or program or for a generic puporse (note that purpose) 3. List the cost for each item 4. List the quanitity of each item 5. Who suggested these material be created? 6. Who approved its creation? 7. Provide copies of authorisation 8. When was the Minister informed of the material being created? 9. Who created the material? 10. How was that person selected? 11. How many individuals or groups were considered in selecting who to create the material?	Written Q	14/10/16
53	Ludwig	Domain Usage	Since the change of Prime Minister on 14 September, 2015: 1. Please provide a breakdown of the domain usage for the 50 most utilised (by data sent and received), unique (internet) domains accessed by the minister's office. Please provide: 1. Domain name of the website being accessed (or IP address if the Domain is unavailable in the tracking system). 2. Amount of data downloaded and uploaded to the site. 3. Number of times the site was accessed.	Written Q	14/10/16
54	Ludwig	Ministerial Website	Since the change of Prime Minister on 14 September, 2015:	Written Q	14/10/16

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			 How much has been spent on the Minister's website? List each item of expenditure and cost Who is responsible for uploading information to the Minister's website? Have any departmental staff been required to work outside regular hours to maintain the Minister's website? Please detail. 		
55	Ludwig	Report Printing	 Since the change of Prime Minister on 14 September, 2015: Have any reports, budget papers, statements, white papers or report-like documents printed for or by the department been pulped, put in storage, shredded or disposed of? If so please give details; name of report, number of copies, cost of printing, who order the disposal, reason for disposal 	Written Q	14/10/16
56	Ludwig	Fol Requests	 Since the change of Prime Minister on 14 September, 2015: How many requests for documents under the FOI Act have been received? Of these, how many documents have been determined to be deliberative documents? Of those assessed as deliberative documents: For how many has access to the document been refused on the basis that it would be contrary to the public interest? For how many has a redacted document been provided? 	Written Q	14/10/16
57	Ludwig	Ministerial Motor vehicle	Since the change of Prime Minister on 14 September, 2015: 1. Has the minister been provided with or had access to a motor vehicle? If so:	Written Q	14/10/16

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			1. What is the make and model?			
			2. How much did it cost?			
			3. When was it provided?			
			4. Was the entire cost met by the department? If not,			
			how was the cost met?			
			5. What, if any, have been the ongoing costs associated			
			with this motor vehicle? Please include costs such as			
			maintenance and fuel.			
			6. Are these costs met by the department? If not, how			
			are these costs met?			
			7. Please provide a copy of the guidelines that			
			determine if a minister is entitled to a motor vehicle.			
			8. Have these guidelines changed during the specified			
			period of time? If so, please detail.			
			9. Please provide a copy of the guidelines that			
			determine how a minister is to use a motor vehicle			
			they have been provided with. Please include details			
			such as whether the motor vehicle can be used for			
			personal uses.			
			10. Have these guidelines changed during the specified			
			period of time? If so, please detail.			
58	Ludwig	Ministerial	Since the change of Prime Minister on 14 September, 2015:	Written Q	14/10/16	
		Staff vehicles			, ,	
		(non-MoPS)	1. Outside of MoPS Act entitlements, have any of the Minister's staff			
		,	been provided with a motor vehicle? If so:			
			1. What is the make and model?			
			2. How much did it cost?			
			3. When was it provided?			
			4. Was the entire cost met by the department? If not,			
			how was the cost met?			
			5. What, if any, have been the ongoing costs associated			
			with this motor vehicle? Please include costs such as			
			The state of the s	I	l	

		 maintenance and fuel. 6. Are these costs met by the department? If not, how are these costs met? 7. Please provide a copy of the guidelines that determine this entitlement to a motor vehicle. 8. Have these guidelines changed during the specified period? If so, please detail. 9. Please provide a copy of the guidelines that determine how a motor vehicle is to be used that they have been provided with. Please include details such as whether the motor vehicle can be used for personal uses. 10. Have these guidelines changed during the specified period? If so, please detail. 			
59 Ludwig	Ministerial Staff vehicles	Since the change of Prime Minister on 14 September, 2015: 1. Have any of the Minister's staff been provided with a motor vehicle under the MoPS Act entitlements? If so: 1. What is the make and model? 2. How much did it cost? 3. When was it provided? 4. Was the entire cost met by the department? If not, how was the cost met? 5. What, if any, have been the ongoing costs associated with this motor vehicle? Please include costs such as maintenance and fuel. 6. Are these costs met by the department? If not, how are these costs met? 7. Please provide a copy of the guidelines that determine this entitlement to a motor vehicle. 8. Have these guidelines changed during the specified period? If so, please detail.	Written Q	14/10/16	

			 Please provide a copy of the guidelines that determine how a motor vehicle is to be used that they have been provided with. Please include details such as whether the motor vehicle can be used for personal uses. Have these guidelines changed during the specified period? If so, please detail. 		
60	Ludwig	Lobbyist Register Meetings	 List all interactions between the department/agency with any representative listed on the lobbyist register List the participants in the meeting, the topic of the discussion, who arranged or requested the meeting, the location of the meeting List all interactions between the Minister/parliamentary Secretary and/or their offices with any representative listed on the lobbyist register during the specified period. List the participants in the meeting, the topic of the discussion, who arranged or requested the meeting, the location of the meeting 	Written Q	14/10/16
61	Ludwig	Workplace assessments	 Since the change of Prime Minister on 14 September, 2015: How much has been spent on workplace ergonomic assessments? List each item of expenditure and cost Have any assessments, not related to an existing disability, resulted in changes to workplace equipment or set up? If so, list each item of expenditure and cost related to those changes 	Written Q	14/10/16
62	Ludwig	Freedom of Information - Stats	Since the change of Prime Minister on 14 September, 2015: 1. How many FOI requests were received to date. 2. How many of those requests were finalised within the regular	Written Q	14/10/16

			 timeframes provided under the FOI Act? 3. How many of those requests were granted an extension of time under s 15AA of the FOI Act? 4. How many of those requests were granted an extension of time under s 15AB of the FOI Act? 5. How many of those requests were finalised out of time? 			
63	Ludwig	Ministerial staff turnover	 List the current staffing allocation for each Minister and Parliamentary Secretary For each Minister or Parliamentary Secretary list the number of staff recruited, broken down by their staffing classification For each Minister or Parliamentary Secretary list the number of staff that have resigned, broken down by their staffing classification For each Minister or Parliamentary Secretary list the number of staff that have been terminated, broken down by their staffing classification For each Ministerial staff position, please provide a table of how many individual people have been engaged against each position since the swearing in of the Abbott Government, broken down by employing member and the dates of their employment 	Written Q	14/10/16	
64	Ludwig	Multiple tenders	Since the change of Prime Minister on 14 September, 2015: 1. List any tenders that were re-issued or issued multiple times: 1. Why were they re-issued or issued multiple times? 2. Were any applicants received for the tenders before they were re-issued or repeatedly issued? 3. Were those applicants asked to resubmit their tender proposal?	Written Q	14/10/16	
65	Ludwig	Market Research	Since the change of Prime Minister on 14 September, 2015: 1. List any market research conducted by the department/agency:	Written Q	14/10/16	

66	Ludwig	Departmental Upgrades	 List the total cost of this research List each item of expenditure and cost, broken down by division and program Who conducted the research? How were they identified? Where was the research conducted? In what way was the research conducted? Were focus groups, round tables or other forms of research tools used? How were participants for these focus groups et al selected? How was the firm or individual that conducted the review selected? What input did the Minister have? How was it approved? Were other firms or individuals considered? If yes, please detail. Since the change of Prime Minister on 14 September, 2015: Has the department/agency engaged in any new refurbishments, upgrades or changes to their building or facilities? If so, list these If so, list the total cost for these changes If so, list the total cost for each item of expenditure 	Written Q	14/10/16	
			 If so, list these If so, list the total cost for these changes If so, list the itemised cost for each item of expenditure If so, who conducted the works? If so, list the process for identifying who would conduct these works 			
67	Ludwig	Wine Coolers / Fridges	6. If so, when are the works expected to be completed? Since the change of Prime Minister on 14 September, 2015:	Written Q	14/10/16	
			Has the department/agency purchased or leased any new wine			

			coolers, or wine fridges or other devices for the purpose of housing alcohol beverages, including Eskies? 1. If so, list these 2. If so, list the total cost for these items 3. If so, list the itemised cost for each item of expenditure 4. If so, where were these purchased 5. If so, list the process for identifying how they would be purchased 6. If so, what is the current location for these items? 7. If so, what is the current stocking level for each of these items?		
68	Ludwig	Office Plants	Since the change of Prime Minister on 14 September, 2015: 1. Has the department/agency purchased or leased any office plants? 1. If so, list these 2. If so, list the total cost for these items 3. If so, list the itemised cost for each item of expenditure 4. If so, where were these purchased 5. If so, list the process for identifying how they would be purchased 6. If so, what is the current location for these items?	Written Q	14/10/16
69	Ludwig	Office recreation facilities	Since the change of Prime Minister on 14 September, 2015: 1. Has the department/agency purchased or leased or constructed any office recreation facilities, activities or games (including but not limited to pool tables, table tennis tables or others)? 1. If so, list these 2. If so, list the total cost for these items 3. If so, list the itemised cost for each item of	Written Q	14/10/16

			expenditure 4. If so, where were these purchased 5. If so, list the process for identifying how they would be purchased 6. If so, what is the current location for these items? 7. If so, what is the current usage for each of these items?		
70	Ludwig	Building Lease Costs	Since the change of Prime Minister on 14 September, 2015: 1. What has been the total cost of building leases for the agency / department? 2. Please provide a detailed list of each building that is currently leased. Please detail by: 1. Date the lease agreement is active from. 2. Date the lease agreement ends. 3. Is the lease expected to be renewed? If not, why not? 4. Location of the building (City and state). 5. Cost of the lease. 6. Why the building is necessary for the operations of the agency / department. 3. Please provide a detailed list of each building that had a lease that was not renewed during the specified period. Please detail by: 1. Date from which the lease agreement was active. 2. Date the lease agreement ended. 3. Why was the lease not renewed? 4. Location of the building (City and state). 5. Cost of the lease. 6. Why the building was necessary for the operations of the agency / department. 4. Please provide a detailed list of each building that is expected to be leased in the next 12 months. Please detail by: 1. Date the lease agreement is expected to become	Written Q	14/10/16

			active. 2. Date the lease agreement is expected to end. 3. Expected location of the building (City and state). 4. Expected cost of the lease. 1. Has this cost been allocated into the budget? 5. Why the building is necessary for the operations of the agency / department. 5. For each building owned or leased by the department: 1. What is the current occupancy rate for the building? 2. If the rate is less than 100%, detail what the remaining being used for.			
71	Ludwig	Government advertising/m arketing	Since the change of Prime Minister on 14 September, 2015: 1. How much has been spent by the department / agency on marketing? 1. List the total cost 2. List each item of expenditure and cost 3. List the approving officer for each item. 4. Detail the ministerial or ministerial staff involvement in the commissioning process. 5. Which firm provided the marketing? 2. How much has been spent by the department / agency on government advertising (including job ads)? 1. List the total cost 2. List each item of expenditure and cost 3. Where the advertising appeared 4. List the approving officer for each item. 5. Detail the ministerial or ministerial staff involvement in the commissioning process. 6. Detail the outlets that were paid for the advertising. 3. What government advertising is planned for the rest of the financial year?	Written Q	14/10/16	

			 List the total expected cost. List each item of expenditure and cost. Where the advertising will appear List the approving officer for each item. Detail the ministerial or ministerial staff involvement in the commissioning process. Detail the outlets that have been or will be paid for the advertising. 			
			Provide copies of approvals for advertising, including but not limited to, approvals made by the Prime Minister or his delegate, the Minister or their			
			delegate, or the Department or their delegate.			
72	Conroy	DHA – Managing Director Position	With regard to the following at Additional Estimates on 10 February 2016: Senator GALLACHER: Thank you. If we go to DHA governance and reform, Minister, in the Senate on 10 November you said Ms Mason's appointment 'is only for three months'. As the appointment was announced on 2 November, does that mean that Ms Mason has ceased to be acting managing director? Senator Payne: No, it does not. Senator GALLACHER: Has it been rolled over or been made permanent? Senator Payne: There has been some extension as I recall. I am not sure where the finance minister and I are up to in that process. As you will know, there is also a forensic review of a number of processes within DHA underway as well. That has not yet been finalised, and I think we are running on similar time frames there. Senator GALLACHER: Are we at the short-term appointment stage? Is that what has happened? Has there been another short-term appointment?	Written Q	14/10/16	
			Ms Mason: Perhaps I can help. I am continuing to act. The board has initiated			

a recruitment process to fill the position on an ongoing basis. I understand that the position has been advertised in the APS Gazette and will be advertised in national media this coming weekend—I think in The Australian newspaper and The Australian Financial Review.
What is the period for which Ms Mason has been appointed to act?
2. What was the process by which the extension was made?
3. When does DHA expect to make a permanent appointment?
4. What are the roles of the Minister for Defence and the Minister for Finance in the process for permanent appointment of a Managing Director?