Additional Estimates 2014-15

Education and Employment Committee

Document number: \

Date and time: 9AM 10 415
Tabled by: SENATOR CAMERON

1 The Jobs Game, 23 February 2015

- 2 KERRY O'BRIEN, PRESENTER: Welcome to Four Corners.
- 3 As unemployment rises in Australia, so too does the money the Abbott Government pays out
- 4 to job agencies, ostensibly to help people find work something like \$5 billion in the next
- 5 three years.
- 6 But there's one fundamental problem: there are many more unemployed people than there are
- 7 available jobs.
- 8 When the National Employment Service was privatised 17 years ago, it spawned a big
- 9 industry run by both commercial and not-for-profit agencies. Some people have become very
- wealthy off fees charged for various re-training and job search programs.
- 11 There are credible claims of widespread rorting by some agencies but the relevant minister
- has declined to discuss the problems with us.
- We have now completed an investigation, with the help of whistleblowers, which suggests
- that significant fraud criminality is going on.
- 15 This should not surprise the Government because a top-level audit by the Federal Department
- of Employment in 2012 discovered that only 40 per cent of fees paid to agencies were
- 17 verifiable.
- 18 There are changes underway but will they stop the fraud?
- 19 Tonight, Linton Besser reports on the true state of this multi-billion dollar, taxpayer-funded
- 20 industry.
- 21 KYM DEVLIN, JOBSEEKER: And I see all these people on the train, all going to work and
- 22 it's: why is it hard for me? It makes me wonder why, why, why is it easier for them to get a
- job and not me? What makes me different? Why can't I have that? Why can't I have the help I
- 24 need to get a job? It's demeaning; depressing, even.
- 25 LINTON BESSER, REPORTER: Does it ever just get too much...?
- 26 KYM DEVLIN: Every day. Every day.
- 27 LINTON BESSER: Elizabeth. The northern suburbs of Adelaide, home to the most extreme
- 28 urban unemployment in the country: almost one in three people. This is what life looks like
- 29 when the jobs run out.
- 30 KYM DEVLIN: I want to work and I want to get back in the workforce, but it's hard to get a
- 31 job with an eight-year gap in your résumé. Centrelink is not the ideal pay cheque. It's not
- 32 something you choose, so...
- LINTON BESSER: Unemployment hasn't been this high in Australia for 12 years and the
- 34 Government has a program to get people back into work. It's called Job Services Australia
- and it costs \$1.3 billion a year.
- 36 But does it work?

- 1 Tonight on Four Corners we reveal the corruption at the heart of a scheme designed to help
- 2 some of our most vulnerable and how it's turning the unemployed into a commodity.
- 3 BILL MITCHELL, PROF., ECONOMIST, UNI. OF NEWCASTLE: It started to reveal
- 4 corruption and, you know, fraud.
- 5 RUPERT TAYLOR-PRICE, CEO, JN SOLUTIONS: Hundreds of thousands of dollars, if
- 6 not more millions of dollars in some cases -, has been reclaimed by the Government. No-
- 7 one that I know of has ever had their business sanctioned, even when they have found
- 8 systemic fraud.
- 9 DAVID KEMP, EMPLOYMENT MINISTER (December 1997): Mr Speaker, today marks
- the start of the most significant reforms in 50 years to improve services for job seekers and
- employers and get more unemployed people into jobs.
- 12 LINTON BESSER: In 1998, the Commonwealth Employment Service or CES as it was
- known was effectively privatised.
- 14 PETER SHERGOLD, DR, FMR SECRETARY, DEPT. OF EMPLOYMENT: I think it was
- probably the most innovative measure in terms of public administration that happened during
- the Howard years.
- ANNOUNCER (TV ad, 1998): On May 1st, the CES will be replaced with a better way to
- help get unemployed people jobs. Over 300 private, community and government
- organisations competing to connect the right person to the right job. The new Job Network.
- 20 LINTON BESSER: Today it's called Job Services Australia and it boils down to this: when
- 21 you're on the dole, it's compulsory to report to an employment agency. They're owned by
- charities as well as for-profit operators.
- When you arrive, you're classified by your level of disadvantage. If you didn't finish school,
- don't have access to transport, have a mental illness or a substance abuse problem, or if you're
- 25 Indigenous, you're deemed harder to place in work.
- The worse off you are, the more your agency makes.
- 27 When you walk in the door, it's paid up to \$587. Find a job and the agency claims up to \$385.
- Stay in the job for three months: up to \$2,900. Hit the six month mark: up to \$2,900 more.
- Along the way, the Government allocates up to \$1,100 to improve your chances of getting a
- 30 job. This covers things like learning to drive a car, new clothes for a job interview or even
- 31 wage subsidies to make you more attractive to an employer. There are funds for marketing
- 32 and training and on it goes.
- In all, the program has cost taxpayers almost \$18 billion since 1998.
- 34 DAVID THOMPSON, CEO, JOBS AUSTRALIA: A system that's got so many billions of
- dollars floating around in it, so many billions of taxpayers' dollars, there will always be or at
- least the possibility that opportunists will be there, trying to push the barriers.
- 37 LINTON BESSER: The incentive to push these barriers is exacerbated by a simple
- arithmetic: there are just not enough jobs for the unemployed.

- 1 In Australia there are about 780,000 unemployed people competing for only 150,000 job
- 2 vacancies.
- 3 BILL MITCHELL: It's an impossible task. There's not enough jobs to go around. You can't
- 4 make people search for jobs that aren't there and that's the dilemma of the whole system.
- 5 PETER SANDEMAN, REV., CEO, ANGLICARE SA: Well, Job Services Australia: the
- 6 whole system presumes that there are jobs available for people. And, of course, in many parts
- 7 of Australia that's just not true.
- 8 LINTON BESSER: Here in Elizabeth, there are whole streets where they say no one has
- 9 worked for a generation.
- 10 KYM DEVLIN: My Mum didn't work, but I'm one of five siblings. She was a single mum
- too. My Dad and my Mum split up before I was born, so my Mum did the best she could.
- Like I said, I'm one of five, so I guess my Mum didn't really have the opportunity to get out
- there and show us, you know, teach us even confidence and what you need to... the skills to
- 14 work.
- LINTON BESSER: Established in the 1950s for a booming manufacturing sector, 60 years
- later these areas of Adelaide have fallen by the wayside as the global economy has found
- 17 cheaper labour elsewhere.
- 18 KYM DEVLIN: I've thrown myself back out there and tried to pick my life back up and
- make it for the better. I have my daughter. You know, I don't want her to live a horrible life. I
- want her to have better than what I had.
- 21 LINTON BESSER: Kym Devlin hasn't had a job in eight years and is signed up with Max
- 22 Employment. Kym has been obligated to visit Max roughly every fortnight for the past two-
- and-a-half years.
- Despite this, she says she hasn't been put forward for a single job interview.
- 25 KYM DEVLIN: It's so frustrating because it's been going on for a couple of years. You get
- treated like you don't matter. You know, you're just... you're just another name on their list
- 27 that they get to cross off so that when it comes down to it, they can hand back and say, "Yep,
- look, I've filled my quota," whether you get help or not. It's, it's... it's demeaning. It's... it's
- 29 frustrating.
- 30 LINTON BESSER: Today Kym is going into Max Employment for another meeting, hoping
- 31 for a breakthrough.
- 32 But what is Max?
- The agency is actually one arm of a giant multinational that is traded on the US stock market.
- Despite a controversial history in the welfare sector in America, it has come to dominate
- 35 Australia's jobs program.
- In her meeting, Kym discovered the résumé Max sends out on her behalf was riddled with
- 37 errors.

- 1 (to Kym Devlin) So what happened? Did you have to tell your story again?
- 2 KYM DEVLIN: Yeah. Update a résumé. My name was spelt wrong.
- 3 LINTON BESSER: Really?
- 4 KYM DEVLIN: Oh yeah. Um, there's jobs in here that wrong years. Some of them weren't
- 5 even added. It had my Grandma on there, which she passed away last year as a reference.
- 6 So, a mess. My Business Admin and Business Cert II and III weren't even on my résumé.
- 7 LINTON BESSER: So, sorry: the courses they helped put you through...
- 8 KYM DEVLIN: Yeah, they put me through...
- 9 LINTON BESSER: They hadn't put on your résumé and...?
- 10 KYM DEVLIN: Nope. There was nothing on my résumé about them and that- I finished
- 11 those last year.
- 12 LINTON BESSER: Is there any evidence at all that they have put you forward for jobs in that
- 13 area?
- 14 KYM DEVLIN: Nope. Nope.
- Oh, I've been trying to get them to transfer me...
- 16 LINTON BESSER: Kym doesn't realise it but she has been "parked."
- 17 In employment parlance, this is what happens to thousands of jobseekers when agencies put
- them in the "too-hard basket."
- 19 BILL MITCHELL: They would take their first fee from the Government for taking them on
- and then they would quickly work out that it was going to be, cost them too much resources
- 21 to get them skilled, so they'd just park them and forget about them.
- 22 RUPERT TAYLOR-PRICE: In the industry it's called "parking", where you get a jobseeker
- 23 in, you don't think there's much prospects of getting them an outcome, so you essentially try
- and do the minimum amount of compliance activities that are required with them.
- 25 LINTON BESSER: So how many people are being parked and how many are getting real
- 26 help?
- 27 Rupert Taylor-Price is in a unique position to answer these questions. As a software provider
- 28 to many agencies, he has access to the vast volumes of data that flow between the
- 29 Government and its contractors.
- 30 RUPERT TAYLOR-PRICE: I'd say probably about one in 10 people have sort of a
- 31 significant interaction with the system that results in them... in a better chance of gaining
- 32 employment. It's a bit of luck, really. It's if you get the right service provider at the right time,
- you get the right consultant.

- 1 Sometimes, ah, someone will feel very passionate about a jobseeker and put a lot of energy
- 2 in, but naturally the contract doesn't give the resource required in many cases to, to reform
- 3 someone's life back to employment.
- 4 LINTON BESSER: There may not be the money to reform the lives of the long-term
- 5 unemployed, but maybe that's not the point anyway.
- 6 If an unemployed person fails to attend a meeting at their agency or fulfil other obligations,
- 7 their payments are suspended.
- 8 It's what they call "breaching" and some argue that this is the scheme's true purpose.
- 9 BILL MITCHELL: That's been a scandal in Australian history: the breaching, where, where
- an unemployed person is fined. That is, they lose their income support if they don't satisfy
- certain, ah, attendance rules and documentation rules and what- and, you know, record
- 12 keeping and all of that.
- 13 There's a whole industry of punishment and coercion and monitoring of the unemployed
- when there's not enough jobs anyway.
- LINTON BESSER: This is exactly what's happened to Kym. But in her case, she says she's
- been breached unfairly many times including when her consultant failed to show up for
- their scheduled appointment.
- 18 KYM DEVLIN: Half the time, my payment gets cut off because they say I haven't attended
- and get marked down as though I haven't attended. And Centrelink will call through and see
- 20 what's happened and I'll, I'll tell them I've been there and it has just come down to a case of a
- 21 few times that the secretary hasn't handed in the sign-in sheet. You know, like they literally
- barely even notice you're there.
- 23 LUKE HARTSUYKER, ASSISTANT MINISTER FOR EMPLOYMENT: We as a nation
- 24 need to get more Australians into work...
- 25 LINTON BESSER: Four Corners requested an interview with the Minister who oversees the
- scheme, Luke Hartsuyker. He declined. But the public servant who ushered in the program 16
- years ago, Peter Shergold, says that despite its flaws, he believes the program is working.
- 28 PETER SHERGOLD: I know many fine members of Job Services Australia who are working
- very hard to find people employment. But overall there is no doubt to me that it has been
- 30 pretty effective at helping people get into work.
- LINTON BESSER: Ninety minutes out of Sydney, we meet another jobseeker who went
- 32 through Job Services Australia.
- His employment agency was the for-profit company called ORS Group. It's a Perth-based
- outfit with more than 60 offices around the country. Last year its turnover was \$66 million.
- LINTON BESSER: Can you list for me the number of job interviews that ORS organised for
- 36 you in the time that you were there?
- 37 ADAM MATCHETT: Yeah, well I can list it: um, there was none. They didn't give me one
- 38 job interview.

- 1 LINTON BESSER: In 2010, Adam Matchett was a young carpenter living on the New South
- Wales central coast. But one night tragedy struck when he was hit by a car.
- 3 In a coma for 19 days, Adam was lucky to survive. But when he woke up, everything had
- 4 changed.
- 5 ADAM MATCHETT: I had everything planned out. But that all of a sudden was just taken
- 6 away in an instant. I was in hospital for around about three to four months. Then I was in a
- 7 rehab centre for brain injuries. I was in there for about six months. And then after that I tried
- 8 to go back to work as a carpenter, but couldn't do that from the physical injuries.
- 9 I couldn't do a lot of things. Holding a bit of timber up there for architraves or something, I
- couldn't, I didn't have enough strength to hold the gun up there, so I'd swap hands and hold
- the timber up there, but I didn't have enough strength to hold the timber up there either.
- 12 LINTON BESSER: Adam was forced onto unemployment benefits. He had to rebuild his life
- and find a new career.
- ADAM MATCHETT: It's like, yeah, starting again from scratch. Well, I'd never been on
- 15 Newstart or Centrelink or anything like that and it was sort of a bit depressing getting help for
- the first time. But I wanted to have a go and, um, I had no skills, so I needed help.
- 17 They sent me to this job a-agency, ORS, and I thought that was a great thing. I thought they
- were going to help me to get new skills and all that sort of stuff.
- 19 LINTON BESSER: But that didn't happen.
- 20 After 10 months with ORS, Adam found himself a job at a wine bar called BPO.
- 21 Although ORS had not found him the position, it was still entitled to claim fees as a result of
- Adam's success but it had to obtain his signature to do so.
- 23 LINTON BESSER: When is the last time you think you ever signed any documents with
- 24 ORS Group?
- 25 ADAM MATCHETT (sighs): Um... the last time... well, I know I spoke to them after I had a
- job but the last time I would've sat down with them and signed anything would've been
- before the date that I got the job because now that I had a job I didn't have any reason to go in
- 28 there.
- 29 LINTON BESSER: So can I show you this document? Have a look at that. That's a form
- 30 that's dated six months after you started at BPO. Do you recognise that document?
- 31 ADAM MATCHETT: I remember filling out a form like this but I can't say it was six months
- 32 later.
- 33 The thing is: they'd send me these forms. I'd fill out the parts, like I'd put me name and BPO
- and my signature. They'd say, "Oh, don't worry about the rest. We'll do that."
- 35 LINTON BESSER: So they were asking you to sign blank forms?
- 36 ADAM MATCHETT: Pretty much yes. Well, yeah, they were.

- 1 LINTON BESSER: The confusion in Adam's paperwork is not an isolated case.
- 2 His form was among a suite of internal documents obtained by Four Corners that ORS has
- 3 used to claim thousands of dollars from the taxpayer.
- 4 We tracked down some of those former ORS clients whose signatures appeared on the
- 5 documents.
- 6 LINTON BESSER: So do you think you signed that?
- 7 MONICA KOPP: It doesn't really look like me. Jesus, I don't know, to be honest. I don't
- 8 think so.
- 9 LINTON BESSER: Is that your signature?
- 10 MONICA KOPP: I don't think so.
- 11 LINTON BESSER (to Linda Edwards): Linda, have a look at that...
- 12 LINTON BESSER: In some cases, the job details appeared completely fabricated.
- LINDA EDWARDS: It says, "I, Linda Edwards, confirm I commenced employment with..."
- and I don't know who these, this...
- 15 LINTON BESSER: What does it say? It says...
- LINDA EDWARDS: Samaritans Accommodation is that what it says? I've never heard of
- 17 Samaritans Accommodation, so I'm not really sure what that means.
- 18 AIMEE TESTER: Yeah, that's not my writing.
- 19 LINTON BESSER: So do you think...
- 20 AIMEE TESTER: At all. Yeah, I don't write like that. I don't write in running writing. The
- 21 dates are definitely wrong, 'cause I was working already. And the company name's spelt
- wrong. Don't even think that's actually my signature, 'cause I don't write it like that.
- LINTON BESSER: Do you want to show me one? Here, why don't you do a signature on
- 24 here.
- 25 (Aimee writes her signature in a notebook)
- 26 LINTON BESSER: Wow. That's completely different.
- 27 AIMEE TESTER: Yep. (laughs) Yeah.
- 28 LINTON BESSER: So they've forged your signature?
- 29 AIMEE TESTER: Yeah.
- 30 LINTON BESSER: So the whole thing is a complete forgery?
- 31 AIMEE TESTER: Yeah.

- 1 LINTON BESSER (to Arwen Norbury): Just have a look at that. Do you recognise that
- 2 document?
- 3 ARWEN NORBURY (reads): Really! Really?
- 4 LINTON BESSER: What do you think's happened there?
- 5 Arwen Norbury: I'm shocked, 'cause I didn't fill this in. And you know what? That's how I do
- 6 my signature but that's not even on the line. I cross over on the line so they've, they've
- 7 Photoshopped that in.
- 8 And that is my signature, but it doesn't hit the line and I can tell you for a fact that I write
- 9 over the line, how my "A" goes, so they've, that's fraud.
- 10 LINTON BESSER: Dozens of ORS claims have been examined by Four Corners and more
- than 70 per cent of them relied on suspect paperwork, with clients repeatedly disputing the
- 12 company's records.
- Hours were bumped up, wages were inflated and, in several cases, the claim forms appear to
- 14 have been forged.
- Now a company whistleblower says such fraud is rampant and that ORS routinely lodges
- false claims worth millions of dollars.
- We can't reveal his identity and have replaced his voice.
- ORS WHISTLEBLOWER (voiceover): I would say about 80 per cent of claims that came
- 19 through had some sort of manipulation on them, from a forged signature with everything
- 20 completely falsified to manipulation of a date or the hours worked.
- 21 LINTON BESSER: How many wage tables have you seen manipulated or that you know
- have been manipulated?
- ORS WHISTLEBLOWER (voiceover): I couldn't even give you a number. It'd be in the
- thousands.
- 25 LINTON BESSER: He says details are regularly whited out and altered; that signatures are
- cut and pasted from one form to the next. The photocopied documents are uploaded to the
- 27 company's server and the originals are destroyed.
- 28 LINTON BESSER: And to what extent does the management of the company know this is
- 29 happening?
- ORS WHISTLEBLOWER (voiceover): They know. It's called the "grey area."
- 31 LINTON BESSER: He says ORS promotes staff willing to do whatever it takes to earn fees
- 32 for the company.
- ORS WHISTLEBLOWER (voiceover): It seems to become normalised throughout the
- organisation, so when you have staff members that come brand new staff members it's
- drilled into them from the very beginning, because they see everyone else doing it, that it is

- 1 normal culture throughout ORS to white something out, to manipulate a document that a
- 2 jobseeker has signed.
- 3 LINTON BESSER: He says he was driven to speak out after a particularly disturbing
- 4 incident.
- 5 An older unemployed man had his Centrelink payments cut off and he was forced on to the
- 6 street, all thanks to a false claim lodged by ORS.
- 7 ORS WHISTLEBLOWER (voiceover): He had to actually pay back money to the
- 8 Government because he had supposedly worked when he actually hadn't. The jobseeker
- 9 subsequently couldn't pay his rent so he became homeless. He actually came to our office
- with a trolley with as much belongings as he could fit in it, because he actually had nowhere
- 11 else to go.
- When he rocked up into the office it was gut-wrenching, because it was... it actually hit home
- that we had actually done that to a particular person.
- 14 LINTON BESSER: These stories should come as no surprise to the Federal Government. In
- 2008, another ORS whistleblower came forward with almost exactly the same story.
- LINTON BESSER (to Brooke Purvis): So what shocked you the most about working at
- 17 ORS?
- 18 BROOKE PURVIS, FMR ORS CONSULTANT: Um, the fact that we didn't help the
- 19 jobseeker; we tended to hinder them a lot more.
- 20 LINTON BESSER: Brooke Purvis was working for ORS on the NSW central coast and
- realised something was wrong when the company scrambled to prepare for a Government
- 22 audit.
- 23 BROOKE PURVIS: You know, that I guess caused alarm bells for me. Um, there were things
- 24 that should have been there: um, you know, claims that have been claimed, signatures that
- weren't on them.
- Um, and we were sort of told, you know, if the signature's not on it, get it in any way that you
- can. It's a little bit of an office joke: you know, you go away for the night and you come back
- and all your files are fat.
- 29 LINTON BESSER: And what does that mean?
- 30 BROOKE PURVIS: A fairy's been in them and added whatever needs to go in to get through
- 31 an audit.
- 32 LINTON BESSER: And the jobseekers didn't put them on?
- BROOKE PURVIS: Not unless they come in at night when no one's there to see them.
- 34 LINTON BESSER: The Department of Employment decided not to investigate Brooke's
- 35 claims, citing a lack of evidence.

- 1 But three years later, ORS staff in Tasmania made similar allegations and, mid-way through
- 2 last year, the Department conducted inspections of ORS offices around the country.
- 3 LINTON BESSER: What proportion of claims for fees made by ORS that you were aware of
- 4 do you think were suspect in one way or another?
- 5 BROOKE PURVIS: I- With my caseload that I know, at least half. I don't know how they're
- 6 still open. I really don't.
- 7 LINTON BESSER: Periodically, ORS prepares for Government audits that check the validity
- 8 of claims already made by the company.
- 9 ORS WHISTLEBLOWER (voiceover): An email is sent out once a month to all the
- managers highlighting "yes" if they're correct and "no" if they're not. And if they're not
- 11 correct, we need to get new evidence.
- 12 LINTON BESSER: Four Corners has obtained one such email from July 2013.
- In it, an ORS manager reminds the company's senior employees that they should not be
- 14 claiming fees...
- ORS MANAGER EMAIL (voiceover): Unless all evidence requirements are met.
- 16 LINTON BESSER: But then she asks:
- ORS MANAGER EMAIL (voiceover): Could all sites that did not achieve 100 per cent
- please forward through the correct and updated documentary evidence. I will then review and
- 19 upload... and remove the old evidence. Just to reiterate, I will delete the old evidence and
- 20 upload the new.
- 21 LINTON BESSER: In a statement, ORS said it deleted information only when it was
- 22 incorrect, extraneous or redundant.
- ORS WHISTLEBLOWER (voiceover): Some of the times, the evidence has already been
- disposed of or has disappeared, so they just need to they literally will just print off the one
- 25 that they've got up on the internet, fill in the changes that they've recommended, whiting it
- out or manipulating it somehow and then upload it.
- 27 LINTON BESSER: And it looks perfect.
- ORS WHISTLEBLOWER (voiceover): It does look perfect.
- 29 LINTON BESSER: It's a falsehood.
- 30 ORS WHISTLEBLOWER (voiceover): Yeah.
- 31 LINTON BESSER: Jobseekers who have found work aren't often interested in returning to
- 32 their job agency to fill in forms.
- 33 So at ORS gift cards are used to entice them back.

- 1 BROOKE PURVIS: Gift vouchers were used as bait. So if we needed a client to do anything,
- you'd dangle the bait in front of them, which was a gift voucher, and say, "Well, look, if you
- 3 could just come in, sign for your gift voucher and, you know, you're on your way." They just
- 4 thought they were signing for their gift voucher but three-quarters of the time the paper they
- 5 were signing was the evidence that we needed them to sign off on to say that they agreed that
- 6 this had been undertaken.
- 7 ORS WHISTLEBLOWER (voiceover): The jobseekers: they're in hardship. They're going
- 8 through a hard time. They haven't got the financial resources to pay for fuel. A Coles Myer
- 9 gift card can be beneficial for them. So when that is shown to them, they're more focused on
- the gift card the fuel that's going to assist them with buying food or buying petrol and
- getting them to work than that form they're actually signing.
- 12 LINTON BESSER: Industry insiders say there are many loopholes in the program.
- 13 RUPERT TAYLOR-PRICE: I think one of the problems is that the Government assesses
- whether people are inside the confines of the contract, rather than whether they've gamed
- things successfully. When you optimise the contract within the rules in a way that isn't
- 16 necessarily best for the citizens, your performance is left intact. The Government will reward
- the provider that successfully gamed the system.
- 18 LINTON BESSER: A common practice is for agencies to push their clients into a category of
- 19 greater disadvantage because it attracts a higher fee.
- 20 BROOKE PURVIS: You were kind of digging in their past to see if there was something that
- 21 may come up that may help ORS get them re-classified. We were told to make sure that we
- re-classified as many people and sent them off for... for this, 'cause we'd get, ORS'd get paid
- for it. So they kind of double-dipped and, and that was a big pushing point. We had to push
- 24 anyone that we thought that may have something that could get them re-classified.
- 25 LINTON BESSER: The biggest loophole is when agencies put jobseekers into training
- 26 courses run by their own registered training organisations.
- 27 In just four years to 2013, these courses cost taxpayers almost \$600 million. The unemployed
- are poured into them.
- 29 RUPERT TAYLOR-PRICE: It's certainly prevalent that, um, people are put into, er, training,
- ah, that the jobseeker may not have necessarily found beneficial, um, but the provider will
- 31 receive a payment from the Government for, for conducting.
- 32 (footage of Catherine O'Rourke conducting a jobseeker training class)
- 33 CATHERINE O'ROURKE: So what we're looking at this morning is customer service. When
- we're dealing with, um, jobseekers...
- 35 LINTON BESSER: Catherine O'Rourke used to be the national training manager for Max
- 36 Employment. It too has its own training arm.
- 37 CATHERINE O'ROURKE: Communication is...
- 38 (footage ends)

- 1 LINTON BESSER (to Catherine O'Rourke): Were job seekers being funnelled into at times
- 2 irrelevant training so that Max's registered training organisation arm could gain a fee?
- 3 CATHERINE O'ROURKE: It was within the best interests of, of Max to place the maximum
- 4 amount of people in there, so they would, um, then get the, the funding placement dollars.
- 5 Um, and then as I said it would be backfilled in other areas. But the main objective was to get
- 6 as many of our Max clients into the different courses as needed to. Yeah.
- 7 LINTON BESSER: Because then Max Employment could, they could cop a fee two times,
- 8 couldn't they?
- 9 CATHERINE O'ROURKE: Yep.
- 10 LINTON BESSER: In 2009, Government investigators were alerted to an obvious training
- scam at one of Max Employment's offices in Sydney.
- Four Corners has obtained a copy of their confidential case report. They discovered Max was
- enrolling vastly more people into training programs than was physically possible.
- One hundred and forty-one jobseekers were receiving training onsite at Max Employment in
- a training room that could fit only 15 jobseekers at a time.
- But the investigation went nowhere because a senior department official told Max they could
- 17 go ahead and claim fees for the students anyway.
- DEWR CASE ASSESSMENT REPORT (voiceover): I did specifically advise them that they
- could claim for... commencements even though there was no prospect of the client
- 20 completing (or in the case of very late June, perhaps even commencing) the training.
- 21 CATHERINE O'ROURKE: And then the, you know, employment service officer would've
- 22 gone back and said, "Yes, they've attended." How long they attended for: might be two
- 23 minutes, might be two hours, might be, you know, never. But they would've had evidence of
- some sort of signature and an acknowledgement to say that they would've been there.
- 25 LINTON BESSER: Is it real training?
- 26 CATHERINE O'ROURKE: No!
- 27 LINTON BESSER: So it's become big business in a way?
- 28 BROOKE PURVIS: Big business. It's not about the jobseeker; it's about the employment
- 29 networks. Look how big they've got...
- 30 LINTON BESSER: Poor quality training has long plagued Job Services Australia.
- 31 BROOKE PURVIS: It just looks like a graveyard of employment places.
- 32 LINTON BESSER: Brooke Purvis says the taxpayer money funnelled into training at ORS
- 33 Group should have been spent elsewhere.
- 34 BROOKE PURVIS: Attendance was shocking. People didn't want to come. It could have
- been spent a lot better i-in a lot of other ways. It would have been exceptional to have that

- funding available, um, you know, to get them a driver's licence which would give them a
- bigger chance of employment than it would sitting in a classroom, swinging around off a
- 3. chair.
- 4 LINTON BESSER: If it would have helped to spend that money on driver's licences, why
- 5 was it not?
- 6 BROOKE PURVIS: 'Cause ORS don't own a driving school.
- 7 LINTON BESSER: Another way the system is exploited is through the use of wage
- subsidies, where the Government pays companies to take on the unemployed. It's an effective
- 9 tool, because employers are suddenly offered cheap labour.
- But the problem is this: when a person's subsidy expires, they can be simply replaced. And so
- the cycle begins again.
- 12 CATHERINE O'ROURKE: And they will well and truly shaft that person and say, "Well,
- you know, see you later" and, and then apply for the next person. So they can do that
- because, you know, it's, it's a trial period. And that's why the milestone is 12, you know, or 26
- weeks.
- LINTON BESSER: And they'll, as in your words, "shaft that person" because the next person
- has a wage subsidy?
- 18 CATHERINE O'ROURKE: Correct. But, you know, to, to, pump them in and pump
- them out: it was, it was just so sad when you'd have them on a high and all of a sudden it's:
- 20 "Sorry, we haven't got the hours anymore." And, and, you know, that- it would be like
- popping a balloon and be deflating them. And that and that was really sad.
- TONY ABBOTT, EMPLOYMENT MINISTER (December 1998): Mr Speaker, the second
- 23 criticism...
- LINTON BESSER: But it's not only the for-profit agencies pushing the envelope.
- 25 TONY ABBOTT: The organisations which provide the heart of the Job Network -
- organisations like Mission Employment, the Salvation Army, Centacare and the Brotherhood
- of St Laurence are completely dedicated to the welfare of the unemployed. And the idea that
- 28 those organisations would rip anyone off is simply wrong.
- 29 LINTON BESSER: It was a bold assertion, but a questionable one.
- 30 Some of the country's most venerated charities have also gamed the system. The Salvation
- 31 Army and the Catholic Church are among the not-for-profits that have had to repay millions
- of dollars for making false claims.
- LINTON BESSER (to Peter Sandeman): Peter, how widespread is the understanding in the
- charity sector that this contract the Job Services Australia contract is heavily gamed with
- misleading or false claims for fees?
- 36 PETER SANDEMAN: I was around for Job Network one, two and three in Mission
- 37 Australia. And certainly at that stage there were a number of perverse incentives available to

- organisations who could then, er, make quite, quite large and substantial surpluses from, from
- 2 the Network.
- 3 LINTON BESSER: In 2005 a major Government investigation targeted the Salvation Army
- 4 in Victoria. During a taped interview, a staff member made admissions of:
- 5 DEWR REPORT (voiceover): Unethical and criminal behaviour relating to fraudulently
- 6 upgrading jobseekers to the highly disadvantaged classification, thereby increasing payments
- 7 and bonuses for staff.
- 8 LINTON BESSER: The charity had to repay \$9 million but the Government would not say
- 9 whether anyone was ever prosecuted.
- 10 This is despite investigators concluding that:
- 11 DEWR REPORT (voiceover): Criminal offences, including falsifying documents and
- forgery, have been committed by Salvation Army Employment Plus recruitment consultants.
- 13 LINTON BESSER: Peter Sandeman has refused to involve Anglicare SA in the jobs
- 14 program.
- 15 PETER SANDEMAN: Well, it's really a matter of whether you're going to support the
- families and the individuals, er, in their aspiration and, er, developing them, as opposed to
- being, er, the person who decides that they should have their unemployment benefit cut off.
- So on the one hand you're trying to be their friend and supporter; on the other hand you're an
- agent of the State. You're the, you're the cop on the beat. And the two roles are, are very
- 20 incompatible.
- 21 DAVID THOMPSON: The department constantly claims that they, they think they are still
- 22 getting better, better results.
- 23 LINTON BESSER: For David Thompson, who runs the peak body for non-profit agencies,
- Jobs Australia, it's a familiar dilemma.
- 25 DAVID THOMPSON: And you get this dreadful irony that can happen, in theory at least,
- 26 where a major charity operating an employment service will, ah, breach someone, um, for
- failure to do something and then send them round the corner to get some emergency relief
- 28 from another part of the same agency.
- 29 LINTON BESSER: Sandeman says charities are being forced to behave increasingly like
- 30 commercial operators in a race for Government contracts.
- 31 PETER SANDEMAN: The entrance of for-profit organisations into some of the traditional
- welfare sector is a spectre that's been looming over Australia for some time.
- And if you look at the international experience, often it means that the welfare agencies who
- operate for no profit we plough our resources back into our services are supplanted by
- large, er, international organisations who have a very strong profit motive.
- 36 LINTON BESSER: After the Catholic Church's employment arm was exposed rorting the
- 37 contract in 2011, the Government instituted an industry-wide inquiry.

- 1 It examined the extent to which one particular job placement fee was being abused.
- 2 DAVID THOMPSON: That audit identified a large number of cases where providers had
- 3 inappropriately claimed a higher outcome fee.
- 4 RUPERT TAYLOR-PRICE: There's been some reports with up to an 80 per cent failure rate.
- 5 ah, but, but that includes the soft fraud which is where people are including, er,
- 6 administrative mistakes.
- 7 LINTON BESSER: The inquiry examined only one type of fee and just six months' worth of
- 8 claims, but it still clawed back more than \$6 million.
- 9 But the extent of the rorts did not surprise this man.
- 10 Ian Whitchurch used to be a departmental auditor. Way back in 1999, he warned the
- 11 Government that fraud was rife.
- 12 IAN WHITCHURCH, FMR AUDITOR, DEPT. OF EMPLOYMENT: We found that about a
- third of Job Network job-matching claims in that period, in fact the Job Network member had
- had no involvement in getting the person a job, something which they'd claimed money off
- the Commonwealth for. Probably about 50,000 of the Job Network job-matching claims in
- the first year were probably rorted.
- 17 LINTON BESSER: Whitchurch prepared a scathing report about his concerns for Peter
- 18 Shergold, then the head of the Department.
- 19 PETER SHERGOLD: I can't remember that report but I certainly can remem- There were
- 20 two sep- there are two separate issues. There were... There was, I think, a provider one
- 21 provider I can think of who, in your language, I would say was rorting the system. There's a
- difference, if you will, between gaming a contract and rorting. Rorting is taking funds for a
- false outcome which hasn't been achieved. I've seen truly minimal evidence o-of that.
- NEIL ANDREW, LOWER HOUSE SPEAKER (June 2001): The Minister for Employment
- 25 Services.
- 26 LINTON BESSER: Just two years after Whitchurch's report, another major company, Leonie
- 27 Green & Associates, was accused of shovelling thousands of people into phony jobs.
- 28 When the scandal erupted, the Government moved to defend the system.
- 29 MAL BROUGH, EMPLOYMENT SERVICES MINISTER (June 2001): This Department,
- 30 this Government, does not accepting placing anyone into phony jobs, phantom jobs or
- 31 whatever you care to mention. The fact is we have no problems with Job Network companies
- 32 utilising the services of, ah, labour hire companies as long as those jobs are real.
- 33 LINTON BESSER: An inquiry found no evidence of fraud by Leonie Green & Associates,
- but they were forced to repay \$70,000.
- 35 Fifteen years after first voicing his concerns, and despite repeated changes to the jobs
- 36 program, Whitchurch says it remains vulnerable.

- 1 IAN WHITCHURCH: I'm reading the latest Job Network contract and I'm seeing so much
- 2 material in it that we identified back in 1998, 1999, as these rorts are legal under the contract.
- 3 And they are still legal under the contract.
- 4 So I would ask any secretary of the Department of Employment: have you looked at how the
- 5 system can be rorted? And have you attempted to prevent those rorts? Because we keep
- 6 seeing the same problems.
- 7 BROOKE PURVIS: There are plenty of things, I think, you know, that really should be
- 8 brought to attention. You know, the jobseeker's meant to be getting the help but it, it was
- 9 more so, um, they, they didn't get the help that they needed. It was: we got the help that we
- 10 needed to give them to get our company further ahead.
- DAVID THOMPSON: We need to foster and develop a culture that says that kind, any kind
- of behaviour that's untoward, that's pushing the envelope or the boundaries, will not be
- acceptable. Not on the part of the Government and not on a, on the part of the people like me
- and not on the part of the taxpayer either.
- 15 LINTON BESSER: Four Corners wanted to put these allegations of fraud and rorting to the
- Minister, Luke Hartsuyker, Max Employment, ORS Group, the Salvation Army and the
- 17 Catholic Church. But all of them refused to give an interview.
- ORS told Four Corners it had a relatively low rate of errors and it was not familiar with
- 19 allegations of doctored records but would be concerned if they were correct.
- In the latest iteration of the jobs program, which begins in July, the Government has made
- some changes. But these changes don't address the fundamental economic dilemma at the
- heart of the program: there are too many people and not enough jobs.
- And they cut away some of the red tape that providers say is a major problem.
- 24 DAVID THOMPSON: There were nearly 3,000 A4 pages of guidelines, rules, contracts, et
- cetera, and 146 different types of outcomes. And a system that was so extraordinarily
- 26 complex and focussed on accounting for all of these micro-transactions that it was getting in
- 27 the way of, um, its real job, which was helping, ah, people to get really good job outcomes.
- 28 RUPERT TAYLOR-PRICE: The Government has essentially been removing audit
- requirements rather than increasing them, even though they know that this is going on.
- 30 LINTON BESSER: And why is that a problem?
- 31 RUPERT TAYLOR-PRICE: 'Cause in, in a free market, red tape, er, is generally a bad thing.
- 32 This isn't a free market. This is a Government contract. Red tape in this industry is regulation
- and it's making sure that public funds are accounted for.
- DAVID THOMPSON: The longer somebody remains unemployed, the more damaged and
- scarred and disadvantaged they become. And the prospects of their getting back to work get
- 36 smaller and smaller and smaller.
- 37 If we can sort of spread that around a bit, so that we've got people that are more likely to take
- jobs when things turn better, th-then we will have created, ah, a set of circumstances that's
- better for them and better for the country en-entirely.

- 1 The alternative would be to say, "Well, we can't do anything for those people. We'll just let
- them rot." And I don't think that's much of an option either.
- 3 LINTON BESSER: Back in Adelaide, Kym and eight-year-old Mia have recently become
- 4 homeless. They stay with friends or, when they can, family.
- 5 KYM DEVLIN: Just... I've been through a lot in my life and Max Employment may not seem
- 6 like a big thing to miss appointments or have your consultant not show up, but when you've
- 7 survived what I have and... Things like that, little tiny things are, are huge. It's a little, tiny
- 8 weight that's there, ends up being the world.
- 9 (Mia and Kym are colouring an illustration)
- 10 MIA: I can do it.
- 11 KYM DEVLIN: Yeah, shade. Just do it lightly.
- 12 KYM DEVLIN: God, I hope she never has to go on Centrelink. This is why I'm trying to get
- out there and get a job. I'm trying to better her chances and, and bring her up as in seeing me
- work and, and the rewards from working.
- 15 It's hard enough living as it is. It's hard enough getting up, even waking up in the morning
- and getting out of bed. It's, it's... It's not easy but I have a daughter, so I have to. I can't
- imagine what it's like for people that don't have kids that have to do this, because that's the
- only thing that keeps me going. That's the only thing that makes me think, "Well, no. I have
- 19 to get up today. I have to face today."
- 20 KERRY O'BRIEN: So how many people who genuinely want and desperately need a job is
- 21 the Government really helping to face the day and get a real one?
- There are statements on our website from the Minister, Luke Hartsuyker, Max Employment,
- 23 the Salvation Army and the Catholic Church.
- 24 Before we go, a brief update on last week's story of scandal in the greyhound industry: there
- are official enquiries being conducted in Queensland, NSW and Victoria and we understand
- 26 more than 30 greyhound trainers down the east coast have now been suspended with the
- 27 prospect of more to come.
- Next week: the mighty Apple is the most valued brand on the planet but how does it treat its
- 29 workers? A special undercover investigation.
- 30 Until then, good night.