## **Senate Economics Legislation Committee**

# ANSWERS TO QUESTIONS ON NOTICE

## **Treasury Portfolio**

Supplementary Budget Estimates

2015 - 2016

**Department/Agency:** APRA

Question: SBT 889-895

**Topic:** Executive Coaching

Reference: written - 30 October 2015

Senator: Wong, Penny

## **Question:**

Since 1 January 2015: Please provide the following information in relation to executive coaching and/or other leadership training services purchased by each department/agency:

- 889. Total spending on these services
- 890. The number of employees offered these services and their employment classification
- 891. The number of employees who have utilised these services, their employment classification and how much study leave each employee was granted (provide a breakdown for each employment classification)
- 892. The names of all service providers engaged. For each service purchased from a provider listed under (4), please provide:
  - a. The name and nature of the service purchased
  - b. Whether the service is one-on-one or group based
  - c. The number of employees who received the service and their employment classification
  - d. The total number of hours involved for all employees (provide a breakdown for each employment classification)
  - e. The total amount spent on the service
  - f. A description of the fees charged (i.e. per hour, complete package)
- 893. Where a service was provided at any location other than the department or agency's own premises, please provide:
  - a) The location used
  - b) The number of employees who took part on each occasion (provide a breakdown for each employment classification)
  - c) The total number of hours involved for all employees who took part (provide a breakdown for each employment classification)
  - d) Any costs the department or agency's incurred to use the location
- 894. In relation to education/executive coaching and/or other leadership training services paid for by the department what agreements are made with employees in regards to continuing employment after training has been completed?
- 895. For graduate or post graduate study, please breakdown each approved study leave by staffing allocation and degree or program title.

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#### **Answer:**

- 889. The total expenditure on the Australian Prudential Regulation Authority's (APRA's) executive coaching and/or other leadership training services from 1 January to 30 October 2015 was \$398,798.70.
- 890. 891. APRA has had 102 managers participate in leadership training and/or executive coaching. The employment classification of participants in leadership training included Level 4 Managers, Level 5 Senior Managers, and General Managers. No study leave was granted for participation in executive coaching and/or other leadership training services.
- 892. a) -b) Service providers for executive coaching and leadership training from 1 January to 30 October 2015 are:
  - The Australia and New Zealand School of Government leadership development program, group based;
  - The Australian Graduate School of Management leadership development program, group based;
  - Perry Berry Consulting Pty Ltd leadership development program, group based and one on one;
  - Australian Institute of Management leadership development program, group based;
  - Australian Customs and Border Protection Service mentoring program, group based and one on one;
  - The Donington Group Pty Ltd coaching services, one-on-one;
  - Sympatico Coaching Practice leadership development program, group based and mentoring program and one on one;
  - UGM Consulting Pty Ltd leadership development programs, group based.
  - c) f) APRA does not record the requested data in a way that would readily allow answers to be provided to these questions. To attempt to provide this level of detail would involve an unreasonable diversion of APRA's resources.
- 893. See response to 892. c) to f) above.
- 894. In regards to APRA Studies Support program for education/executive coaching and/or leadership training, if an employee leaves APRA within 36 months of receiving a Studies Support Payment, they are required to repay APRA a percentage of financial assistance received in accordance with the following scale: 18 months at a 100 per cent repayment, 18-24 months at a 75 per cent repayment, 24-36 months at a 50 per cent repayment and more than 36 months there is nil repayment.
- 895. No study leave was granted for participation in graduate or post graduate study that related to executive coaching and/or other leadership training services.