## Senate Community Affairs Committee ANSWERS TO ESTIMATES QUESTIONS ON NOTICE FAMILIES, HOUSING, COMMUNITY SERVICES AND INDIGENOUS AFFAIRS PORTFOLIO 2011-12 Supplementary Estimates Hearings

## **Outcome Number:** 7

Question No: 204

**Topic:** Indigenous Business Australia **Hansard Page:** 21 October 2011 CA51

## Senator Scullion asked:

Would you be able to provide a copy of the Strategic Sustainable Financial Futures Review?

## Answer:

The Strategic Sustainable Financial Futures (SFF) Review was an internal review process instigated by the Chief Executive Officer and involving the Executive of IBA, in March 2011. The objective of this exercise was to rationalise overhead costs to sustainable levels given limited annual appropriation and to prioritise investments in efficient systems and processes that would deliver efficiencies in the medium to long term.

The review process resulted in a number of key targets accepted by the IBA Board, including:

- reduction in indirect overheads from 27 per cent to 24 per cent targeted over the next two years, translating into a saving of \$6 million in overheads and
- reducing direct costs by 2.5 per cent or \$1.0 million based on 2011-12 budgeted costs.

IBA has, since July 2011, commenced work on restructuring and re-forecasting budgets to achieve the targeted savings in overheads and direct costs. Work on establishing and managing a sustainable approach to achieving an optimum balance between meeting stated objectives and quality of service will continue into 2012.

The review includes benchmarking data that is confidential to other agencies and is not appropriate to release.