

**Senate Community Affairs Committee**  
**ANSWERS TO ESTIMATES QUESTIONS ON NOTICE**  
**FAMILIES, HOUSING, COMMUNITY SERVICES AND**  
**INDIGENOUS AFFAIRS PORTFOLIO**  
**2011-12 Additional Estimates Hearings**

**Outcome Number:** Cross

**Question No:** 7

**Topic:** Contractors

**Hansard Page:** Written

**Senator Humphries** asked:

Does the department/agency make a habit of employing contractors to fill positions on a permanent basis?

**Answer:**

The need for contractors arises when specific skills are unavailable in the Department or there is a requirement for specialist/professional expertise. Generally most contractors fill a short term requirement.