The Parliament of the Commonwealth of Australia
Seventy-ninth Annual Report (2015)
Parliamentary Standing Committee on Public Works
March 2016 Canberra

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#### **Foreword**

2015 was a busy and productive year for the Committee.

I thank both current and past members of the Committee in the 44<sup>th</sup> Parliament for their commitment and valuable contribution to the work of the Committee.

Senator Dean Smith Chair

## Membership of the Committee

Chair Senator Dean Smith (from 2/3/15; Chair from 5/3/15)

Deputy Chair Mr Graham Perrett MP

Members Senator Matthew Canavan (to 2/3/15) (from 4/3/15 to 4/2/16)

Ms Sharon Claydon MP

Senator Alex Gallacher

Mr Ian Goodenough MP

Senator the Hon Bill Heffernan (to 4/3/15)

Ms Joanne Ryan MP

Ms Fiona Scott MP (from 3/3/15)

Dr Andrew Southcott MP

Senator John Williams (from 4/2/16)

#### Committee Secretariat

Secretary Dr Alison Clegg

Inquiry Secretaries Dr Cathryn Ollif

Ms Susan Cardell (from 29/9/15)

Senior Researchers Ms Fiona Gardner (to 6/3/15)

Ms Melita Caulfield (from 9/2/15)

Office Manager Mrs Fiona McCann

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#### Chapter 1 Annual Report

- 1.1 Under Section 16 of the *Public Works Committee Act 1969* (the Act), the Parliamentary Standing Committee on Public Works must table in each House of the Parliament a report of its proceedings from 1 January to 31 December for the preceding year.
- 1.2 All public works that have an estimated cost exceeding \$15 million must be referred to the Committee. Public works cannot commence until the Committee has reported on the works to Parliament, and the House of Representatives resolves that it is expedient to carry out the works.<sup>1</sup>
- 1.3 The Act states that in considering and reporting on a public work, the Committee shall have regard to:
  - the stated purpose of the work and its suitability for that purpose;
  - the necessity for, or the advisability of, carrying out the work;
  - the most effective use that can be made, in the carrying out of the work, of the monies to be expended on the work;
  - where the work purports to be of a revenue-producing character, the amount of revenue that it may reasonably be expected to produce; and
  - the present and prospective public value of the work.<sup>2</sup>
- 1.4 During 2015, the Committee reported on 22 works.<sup>3</sup> The combined cost of works approved was approximately \$3.1 billion. A list of the works and their individual costs is at Appendix A.

<sup>1</sup> *Public Works Act* 1969 (the Act), Part III, Section 18(8). Exemptions from this requirement are provided for work of an urgent nature, defence work contrary to the public interest, repetitive work, and work by prescribed authorities listed in the *Regulations*.

<sup>2</sup> The Act, Part III, Section 17(3).

<sup>3</sup> The report deals with works referred in 2014 and 2015. Some referrals made in 2015 will be reported on in the 2016 Annual Report.

- 1.5 The Committee also requires agencies to notify it of proposed expenditure on public works with an estimated value of between \$2 million and \$15 million (medium works). This practice has arisen because, in the past, some agencies divided proposed works into several smaller components, each costing less than the referral threshold, to avoid scrutiny.
- 1.6 The Committee reviews medium work notifications to determine if it has any concerns or objections to works proceeding. Medium works must not proceed until the Committee has given its approval. In 2015, the Committee approved 37 medium works with a combined value of \$235.3 million. A list of medium works approved by the Committee is at Appendix B.
- 1.7 In 2015 the Committee held a total of 44 meetings comprising private meetings, inspections, public and in-camera hearings. Of these meetings 26 were in Canberra and 17 were interstate, with the remaining meeting being conducted by teleconference. A list of all Committee meetings and hearings held during 2015 is at Appendix C.
- 1.8 For referrals made after 2010, the Committee expects to receive postimplementation reports on completed projects. These reports indicate whether projects have been delivered within the advised scope, cost and timeframe.
- 1.9 In July 2015, the Committee wrote to all agencies that had made referrals since 2010 reminding them of their obligation to provide post-implementation reports. As a result, the Committee received 18 post-implementation reports for completed projects and several status-updates for projects that are still in the delivery phase. A list of post-implementation reports received in 2015 is at Appendix D.
- 1.10 The Committee's website provides information on all past and current projects referred to it for inquiry, a regularly updated list of medium works approved by the Committee and information on project delivery for completed projects where post-implementation reports have been received. The Act and the Public Works Committee Procedure Manual, which assists agencies to prepare projects for Committee review, are also available on the website.<sup>4</sup>

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#### Inquiries and reports

1.11 The Act requires that the Committee consider and report on each referred work 'as expeditiously as is practicable'. Therefore, the Committee endeavours to ensure that all inquiries are conducted in a timely manner, without compromising the rigour of scrutiny.

- 1.12 The standard inquiry process allows time for public comment on proposed works, and opportunity for the Committee to inspect the proposed work site(s) should it wish to, prior to holding public and incamera hearings.
- 1.13 In 2015 the Committee dealt with 22 referrals, substantially more than in any of the preceding five years. By comparison, in 2014 the Committee dealt with 13 referrals and in 2013, 14 referrals.
- 1.14 In 2015 the average time from referral of works to report tabling was approximately 14 weeks. However timeframes varied considerably between individual projects. The shortest time from referral to tabling was nine weeks for the 'Royal Australian Air Force Base Williamtown Redevelopment Stage Two Project' and the longest was 26 weeks for the 'Cox Peninsula Remediation Project'.
- 1.15 In the case of the Cox Peninsula Remediation Project, the Committee decided that it would be a better use of the Committee's time and resources to combine the site inspection with another proposed work in the Northern Territory, which contributed to the extended timeframe. This was discussed with the proponent agency first, to ensure that this approach would not adversely impact on project delivery.
- 1.16 There are several factors which can influence the timeframe for reporting. While the Committee is conscious of its responsibility to consider works expeditiously, in practical terms, a heavy workload and timing constraints associated with the parliamentary sitting calendar can affect the scheduling of inspections and hearings.
- 1.17 Under provisions of the Act, referrals are generally initiated only when the Parliament is sitting<sup>6</sup> and reports must be tabled in both houses of the Parliament.<sup>7</sup> Substantial breaks between parliamentary sittings and federal elections can also impact on project timeframes.

<sup>5</sup> The Act, Part III, Section 17(1).

<sup>6</sup> The Act, Part III, Section 18(1) requires that a referral motion be moved in either House of the Parliament.

The Act, Part III, Section 18(7) stipulates that a work cannot commence until after the Committee has reported to both houses and the House of Representatives has resolved that the work can commence – the latter of which can only occur when the House is sitting.

1.18 In relation to the latter, the Committee takes this opportunity to remind agencies anticipating referrals in the coming months that it is important to consider the implications of the 2016 election and include appropriate contingencies in their planning.

#### Comparison of Committee activities 2010-2015

1.19 As mentioned earlier, 2015 has been an extremely busy one for the Committee, as illustrated by data presented in Table 1, which provides a comparison of Committee activities in 2015 with those of the preceding five years.

Year	Number of referrals reported on	Cost (\$m)	Number of medium works approved	Number of meetings and hearings
2010*	9	491.5	45	24
2011	11	782.7	48	36
2012	20	3248.1	31	35
2013*	14	1622.1	35	24
2014	13	2308.5	38	35
2015	22	3087.6	37	44

Source Public Works Committee Annual Reports (74th – 78th)

- 1.20 The Committee held more meetings and dealt with more referrals in 2015 than in any of the preceding five years.
- 1.21 Also of note is that the Department of Defence was the proponent agency for 11 of the 22 works that the Committee reported on in 2015, totalling approximately \$2.7 billion worth, or around 87% of the almost \$3.1 billion worth of public works expenditure approved.

#### **Medium works**

- 1.22 In 2015 the Committee received notification of 40 medium works projects and provided approval for 37 to proceed as medium works.
- 1.23 Approval for a number of medium works projects was only given following proponent agencies providing additional information at the Committee's request. Approval for some was conditional on the agencies providing regular reporting or a post-implementation report.

<sup>\*</sup> Election year – Activity levels are generally lower in election years as the Committee does not conduct business over the election period from the time that the House is dissolved and resumes following the election when government is formed and committee members have been appointed.

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1.24 Two of the medium works notifications from the Department of Foreign Affairs and Trade were determined by the Committee, due to their geographical, temporal and functional associations, to be considered together and, when combined, exceeded the mandatory \$15 million threshold. Consequently, the Committee sought a full referral of the project, which was granted on 26 March 2015. The remaining medium works project was withdrawn.

- 1.25 The Committee reminds all Australian Government entities of their obligations under the medium works process. The medium works process forms an important part of the Parliamentary scrutiny of Commonwealth public works expenditure.
- 1.26 Australian Government entities are also reminded of their responsibility to notify the Committee if there are significant changes to scope, time, cost, function or design for previously approved projects.

#### Post-implementation reporting

- 1.27 As noted, in 2015 the Committee received post-implementation reports for 18 projects from nine agencies (Appendix D). Post-implementation reports require agencies responsible for project delivery to advise the Committee on whether completed projects have proceeded in accordance with scope, purpose, function, design, space, cost and timetable.
- 1.28 To enhance accountability and transparency, when post-implementation reports are received, the Committee publishes a summary of the advice for each project on its website.
- 1.29 The practice of requiring post-implementation reports is relatively recent, applying to all projects referred to the Committee since 2010. Due to the timeframes for project delivery, which may range from several months to many years, the value of this practice is being more fully appreciated. For example, based on the post implementation reports provided by the Department of Defence, the Committee was able to determine that seven had been delivered on or under budget, albeit that the timeframe for a number of these projects had been extended beyond the anticipated delivery date.
- 1.30 The Committee strongly supports the requirement for postimplementation reporting. In addition to improved accountability and transparency, there are real benefits to be gained by responsible agencies undertaking their own critical assessment of project outcomes against key objectives such as timeliness and cost.

- 1.31 The Committee thanks the agencies that have submitted post-implementation reports to date, and reminds those with projects in the delivery phase of their obligation to keep the Committee informed of changes to scope, purpose, function, design, space, cost and timetable and of the requirement for post-implementation reports on project completion.
- 1.32 The Committee will continue to put great emphasis on the findings from post-implementation reports provided at project completion.

#### Committee powers, practices and processes

- 1.33 At various times during 2015, the Committee has given consideration to a range of issues relating to its powers of scrutiny, the consistency of its practices, and its role and capacity to monitor previously approved works. Furthermore, 2015 has seen the release of two significant government reviews that have made reference to the Committee's processes and made recommendations for change.
- 1.34 The first of these reviews, the First Principles Review<sup>8</sup> released in April 2015 by the Department of Defence, states that the current Committee approval process provided for by legislation adds around three to six months to the timeframe for commencing major capital works.
- 1.35 It also argues that the referral threshold of \$15 million does not 'align well with thresholds for the approval of military equipment'. The First Principles Review recommends that for Defence projects:
  - ... the Government amend the *Public Works Committee Act* 1969 to set a \$75 million threshold for referring proposed works to the Public Works Committee ... <sup>9</sup>
- 1.36 The second review, the Independent Review of Whole-of-Government Internal Regulation (Belcher Review), was released by the Department of Finance in November 2015. The Belcher Review indicates that feedback from agencies focused on the thresholds for referral of projects and medium works notifications, noting that these had not been reviewed since 2006.
- 1.37 Entities also questioned whether Canberra-based office accommodation fit-outs warranted the level of parliamentary scrutiny conferred by

<sup>8</sup> First Principles Review - Creating One Defence, Department of Defence, 2015.

<sup>9</sup> First Principles Review - Creating One Defence, Department of Defence, 2015, p. 47.

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- Committee inquiry, given that they are generally low risk and have little public impact.<sup>10</sup>
- 1.38 To promote Committee scrutiny that is directed toward higher value, and higher risk projects the Belcher Review recommends:
  - Finance examine whether the threshold for projects to be referred to the Public Works Committee (the Committee) could be increased to allow the Committee to focus on higher risk and higher value proposals with more significant public impact.
  - Finance examine the need for the inclusion of fit-outs within the scope of the Committee's consideration and if they are retained, consider increasing the level of the thresholds involved, as for [the previous recommendation], to allow for a focus on higher risk and higher value proposals.
  - Finance propose to the Committee that project risk be incorporated into the criteria for referral of projects to the Committee.<sup>11</sup>
- 1.39 In late 2015 representatives of the Department of Finance met with the Committee Chair, to discuss a number of proposals including a review of the referral threshold.<sup>12</sup>
- 1.40 The Committee considers that as it is now approaching a decade since the referral threshold was last increased, a review at this time may be appropriate. However, the Committee is of the view that any revision to the threshold has a sound and clearly articulated basis. The Committee expects to be consulted on this matter, and given the opportunity to express its view.
- 1.41 Any proposed changes to the Act would need to be carefully considered that the Committee upholds the foundation principle that parliamentary scrutiny of public works is in the interest of the Australian tax payer.
- 1.42 Notwithstanding possible changes to the referral threshold or amendments to the Act, the Committee is aware of the need to review its own practices and processes from time to time so that they are consistent with current Government property management frameworks and construction practices. The Public Works Committee Procedure Manual, which provides guidance for entities that need to engage with the Public

<sup>10</sup> *Independent Review of Whole-of-Government Internal Regulation*, Department of Finance, 2015, Vol 2, p. 45.

<sup>11</sup> *Independent Review of Whole-of-Government Internal Regulation*, Department of Finance, 2015, Vol 2, p. 45.

<sup>12</sup> Although Section 18(8)(b) of the Act allows for an expediency motion in the House of Representatives for works that are deemed urgent without the need to first refer the work to the Committee for inquiry, as it is currently framed this provision does not provide for urgent works that may arise when the Parliament is not in session.

Works Committee process, will be updated prior to the beginning of the 45<sup>th</sup> Parliament to ensure that it is consistent with current practice and provides greater clarity for agencies.

#### Conclusion

- 1.43 As noted, 2015 has been a particularly productive year, and the Committee thanks all those who have assisted or participated in its inquiries over the period for their cooperation and efforts to facilitate the work of the Committee.
- 1.44 The Committee also thanks staff in the Policy and Advice Branch in the Property and Construction Division of the Department of Finance. This branch assists entities with preparation of their written statements of evidence, and assists the Minister for Finance, or his delegate, with management of referrals and expediency motions as required under the Act.
- 1.45 In 2015, the Minister's delegate was initially the Hon Michael McCormack MP who was Parliamentary Secretary to the Minister for Finance to 21 September 2015. From 21 September 2015, the Minister's delegate has been the Hon Dr Peter Hendy MP, Assistant Minister for Finance. The Committee would like to thank them and their respective staff, for facilitating the referral and reporting processes.
- 1.46 The Committee looks forward to another productive year in 2016.

Senator Dean Smith Chair 3 March 2016



# Appendix A - Reports presented and value of works approved by the Committee in the year ending 31 December 2015

In 2015, the Committee reported on various works that were referred in 2014 and 2015.

The Committee received some referrals late in 2015 that it will report on in 2016.

Report number	Report Title and/or works addressed	Tabled	Cost (\$m) <sup>1</sup>
1/2015	Project AIR7000 Phase 2B – Maritime Patrol Aircraft Replacement Project	23 February 2015	707.9
1/2015	Project AIR9000 Phase 7 – Helicopter Aircrew Training System Facilities Project	23 February 2015	157.1
2/2015	Hamilton Island Replacement Fire Station Project	16 March 2015	13.42
3/2015	Fit-out of new leased premises for the Department of Finance, Australian Capital Territory	12 May 2015	32.1
N/A	Seventy-eighth Annual Report	12 May 2015	N/A
4/2015	Cox Peninsula Remediation Project	2 June 2015	31.8
4/2015	Multi-User Barge Ramp Facility, East Arm, Darwin, Northern Territory	2 June 2015	18.0 <sup>3</sup>
4/2015	Residential Accommodation and Staff Amenities at the Australian Embassy, Kabul, Afghanistan	2 June 2015	23.3

- 1 Costs do not necessarily include GST; see relevant report for full details. Figures are rounded to the nearest one hundred thousand dollars.
- 2 This work does not exceed the \$15 million threshold for referral to the Committee. However, following instances of non-compliance with requirements to notify the Committee of medium works (i.e. works with an estimated cost of between \$2-\$15 million), the Committee sought to have this project referred for full inquiry.
- 3 The cost to the Department of Defence is estimated to be \$16.1 million.

Report number	Report Title and/or works addressed	Tabled	Cost (\$m)
5/2015	17th Construction Squadron Relocation Infrastructure Project	23 June 2015	71.8
6/2015	Sir John Monash Centre, Australian National Memorial, Villers-Bretonneux, France	18 August 2015	93.2
6/2015	Royal Australian Air Force Base Williamtown Redevelopment Stage Two Project	18 August 2015	274.0
7/2015	Campbell Barracks Redevelopment Project, Swanbourne, Western Australia	8 September 2015	223.6
7/2015	REDFIN Phase 1B Infrastructure – Facilities required for the new fleet of Special Operations Vehicles	8 September 2015	50.5
7/2015	OneSKY Perth Air Traffic Centre – Modernisation Works	8 September 2015	23.1
8/2015	Fit-out of existing leased premises for the Australian Taxation Office at 121-125 Henry Street, Penrith, NSW	15 September 2015	19.6
8/2015	Fit-out of leased premises for the Administrative Appeals Tribunal at 83 Clarence Street, Sydney, NSW	15 September 2015	21.7
8/2015	OneSKY Equipment Rooms Project in Melbourne and Brisbane	15 September 2015	35.4
9/2015	HMAS <i>Stirling</i> Redevelopment, Stage 3A, Garden Island, Western Australia	24 November 2015	366.8
9/2015	Brisbane and Cairns Control Tower Life Extensions	24 November 2015	23.9
9/2015	Melbourne and Brisbane Air Traffic Service Centre – Extension Works	24 November 2015	107.0
10/2015	Battlefield Airflifter Facilities Project, Royal Australian Air Force Base Amberley, Queensland	1 December 2015	370.4
10/2015	Growler Airborne Electronic Attack Capability Facilities Project	1 December 2015	348.6
10/2015	Delamere Air Weapons Range Redevelopment Project, Northern Territory	1 December 2015	74.4
Total			3087.6



# Appendix B - Works between \$2 million and \$15 million approved by the Committee in the year ending 31 December 2015

The table lists all medium works **approved** by the Committee in 2015.

Medium works notified in late 2015 which are approved by the Committee in 2016 will be listed in the next Annual Report.

Project Title	Agency Name	Date notified to Committee
A9034 Holsworthy Fuel Point, Holsworthy NSW	Department of Defence	5 February 2015
Notification of proposed construction of fit-out works at 28 Sydney Avenue Forrest	Office of Parliamentary Counsel	10 February 2015
Nuku'alofa Chancery Refurbishment	Department of Foreign Affairs and Trade	11 February 2015
Port Moresby Australian High Commission Annex	Department of Foreign Affairs and Trade	11 February 2015
Tweed Heads Smart Centre and Kotara (Newcastle) Smart Centre	Department of Human Services	26 February 2015
Defence's Centralised Processing Facilities Project	Department of Defence	26 February 2015
Internal fitout of the R.G. Casey Building, North Wing levels 2 and 3	Department of Foreign Affairs and Trade	3 March 2015
J0103 Shoal Bay Receiving Station Facilities Upgrade Phase 3, Darwin, Northern Territory	Department of Defence	19 March 2015
Majura Operations Warehouse Project at Majura, ACT	Australian Federal Police	20 March 2015
Fit-out of Offices for the Fair Work Building Industry Inspectorate	Fair Work Building & Construction	21 April 2015

Project Title	Agency Name	Date notified to Committee
Family Court and Federal Circuit Court (The Courts) for Level 13, 80 William Street Sydney	Family Court of Australia/ Federal Circuit Court of Australia	28 April 2015
Project J0067 - JP2072PH2B Battlespace Communications System (Land) System Support Facility	Department of Defence	5 May 2015
Proposed fit-out of reduced accommodation footprint for the Australian Taxation Office - 266 King Street, Newcastle	Australian Taxation Office	11 June 2015
Cape Ferguson Facility Main Complex Refurbishment Project	Australian Institute of Marine Science	18 June 2015
Brisbane Immigration Transit Accommodation (BITA)	Department of Immigration and Border Protection	18 June 2015
Upgrade physical security of Explosive Storehouses at Myambat, NSW and Mangalore	Department of Defence	19 June 2015
CASA Office fit-out part of Level 13, 720 Bourke Street Melbourne	Civil Aviation Safety Authority	27 July 2015
Offsite Water Infrastructure Project (Capital Hill, ACT)	Department of Parliamentary Services	5 August 2015
Proposed refurbishment of fit-out for the Australian Tax Office Sub-lease to Department of Veterans' Affairs - 21 Genge Street, Canberra	Australian Taxation Office	5 August 2015
Proposed fit-out for the Australian Crime Commission by the Australian Taxation Office - 4 National Circuit, Barton	Australian Taxation Office	7 August 2015
DEF2069 Phase 3, High Grade Cryptographic Equipment, Facilities Upgrade	Department of Defence	13 August 2015
Yangon Chancery Relocation	Department of Foreign Affairs and Trade	28 August 2015
One Canberra Avenue Fit-out Project	Department of Human Services	3 September 2015
A9048 Land 400 Phase 2 Land Combat Vehicle System - Risk Mitigation Activity	Department of Defence	3 September 2015
Chief Information Officer Group (CIOG) Deakin Relocation Project	Department of Defence	10 September 2015
Proposed fit-out for the Australian Tax Office - 747 Collins Street, Melbourne	Australian Taxation Office	11 September 2015
Australian Consulate Phuket	Department of Foreign Affairs and Trade	22 September 2015
Australian Consulate Makassar	Department of Foreign Affairs and Trade	22 September 2015
Norfolk Island Cascade Pier Refurbishment and Extension	Department of Infrastructure and Regional Development	9 October 2015

Project Title	Agency Name	Date notified to Committee
Proposed works for Army Aboriginal Community Assistance Program (AACAP) for the township of Laura, Queensland	Army Aboriginal Community Assistance Program (AACAP)	2 November 2015
PM&C Activity Based Working Project	Department of the Prime Minister & Cabinet	6 November 2015
Christmas Island Immigration Detention Centre (CIIDC) Security Enhancement Works - Notification of Planned Works	Australian Border Force/ Department of Immigration and Border Protection	10 November 2015
Proposed fit-out of new leased premises for the Australian Bureau of Statistics at 818 Bourke Street, Docklands, Victoria	Australian Bureau of Statistics	12 November 2015
Permanent Load Bank Installation Project for Electric Services, Ben Chifley Building, Parkes ACT	Department of Finance	18 November 2015
Canberra Aviation Rescue Fire Fighting Station Upgrade	Airservices Australia	19 November 2015
Fit-out at 570 Bourke Street, Melbourne, Victoria	Department of Human Services	19 November 2015
Structural Repairs to Sydney Infrastructure	Airservices Australia	23 November 2015



## Appendix C - Committee meetings and hearings in the year ending 31 December 2015

Private meetings may include deliberative meetings, private briefings, site inspections and in-camera hearings. Public indicates public hearings.

Number	Date	Location	Meeting type
38	29 January 2015	Hindmarsh, SA	Public/private
39	30 January 2015	Nowra, NSW	Public/private
40	12 February 2015	Canberra, ACT	Private
41	13 February 2015	Canberra, ACT	Public/private
42	16 February 2015	Hamilton Island, QLD	Public/private
43	5 March 2015	Canberra, ACT	Private
44	19 March 2015	Canberra, ACT	Private
45	20 March 2015	Canberra, ACT	Public/private
46	26 March 2015	Canberra, ACT	Private
47	10 April 2015	Teleconference	Private
48	22 April 2015	Darwin, NT	Public/private
49	23 April 2015	Darwin, NT	Public/private
50	11 May 2015	Canberra, ACT	Public/private
51	14 May 2015	Canberra, ACT	Private
52	20 May 2015	Ipswich, QLD	Public/private
53	26 May 2015	Canberra, ACT	Private
54	2 June 2015	Canberra, ACT	Private
55	18 June 2015	Canberra, ACT	Private
56	25 June 2015	Canberra, ACT	Private
57	26 June 2015	Canberra, ACT	Public/private
58	22 July 2015	Williamtown, NSW	Public/private
59	6 August 2015	Scarborough, WA	Public/private

Number	Date	Location	Meeting type
60	7 August 2015	Scarborough, WA	Public/private
61	7 August 2015	Scarborough, WA	Public/private
62	13 August 2015	Canberra, ACT	Private
63	20 August 2015	Canberra, ACT	Private
64	24 August 2015	Sydney, NSW	Public/private
65	24 August 2015	Sydney, NSW	Public/private
66	25 August 2015	Attwood, VIC	Public/private
67	10 September 2015	Canberra, ACT	Private
68	17 September 2015	Canberra, ACT	Private
69	8 October 2015	Rockingham, WA	Public/private
70	15 October 2015	Canberra, ACT	Private
71	16 October 2015	Canberra, ACT	Public/private
72	16 October 2015	Canberra, ACT	Public/private
73	3 November 2015	Ipswich, QLD	Public/private
74	4 November 2015	Ipswich, QLD	Public/private
75	4 November 2015	Ipswich, QLD	Public/private
76	12 November 2015	Canberra, ACT	Private
77	26 November 2015	Canberra, ACT	Private
78	27 November 2015	Canberra, ACT	Public/private
79	27 November 2015	Canberra, ACT	Public/private
80	3 December 2015	Canberra, ACT	Private
81	4 December 2015	Canberra, ACT	Public/private



## Appendix D - Post-implementation reports received during 2015<sup>1</sup>

Project title	Agency name	PWC report	Post- implementation received
Infrastructure and upgrade works to establish a regional processing centre on Manus Island, Papua New Guinea	Department of Immigration and Border Protection <sup>2</sup>	2/2013	24 August 2015
Construction of housing for Defence at Muirhead, Darwin, Northern Territory	Defence Housing Australia	2/2010	27 August 2015
Proposed development and construction of housing for Defence at Largs North (Bayriver), Port Adelaide, South Australia	Defence Housing Australia	4/2010	27 August 2015
Construction of Projects Two and Three of the Christmas Island New Housing Program	Department of Infrastructure and Regional Development <sup>3</sup>	2/2012	27 August 2015
Upgrade of on-base housing for Defence at Larrakeyah Barracks, Darwin, Northern Territory	Defence Housing Australia	6/2012	27 August 2015
Proposed fit-out of Commonwealth Parliamentary offices at 1 Bligh Street, Sydney, NSW	Department of Finance <sup>4</sup>	3/2012	28 August 2015

- 1 Post-implementation reports are mandatory for full referrals. Sometimes the Committee requests/receives 'post-implementation reports' at various stages during project delivery, or for medium works. These reports are not published on the Committee's website and are not listed in this table.
- 2 Original proponent agency: Department of Immigration and Citizenship.
- Original proponent agency: Department of Regional Australia, Regional Development and Local Government.
- 4 Original proponent agency: Department of Finance and Deregulation.

Project title	Agency name	PWC report	Post- implementation received
Proposed HMAS <i>Penguin</i> and Pittwater Annexe Redevelopment, Mosman and Clareville, New South Wales	Department of Defence	4/2010	2 September 2015
Proposed Robertson Barracks Electrical Reticulation System Upgrade, Darwin, NT	Department of Defence	3/2011	2 September 2015
Proposed Australian Defence Force Academy Redevelopment, Canberra, ACT	Department of Defence	3/2011	2 September 2015
Proposed Specific Nutritional Capability Project for Defence Science and Technology Organisation at Scottsdale, Tasmania	Department of Defence	4/2011	2 September 2015
LAND 17 Phase 1A Infrastructure Project	Department of Defence	1/2012	2 September 2015
Multi National Base - Tarin Kot Remediation Project, Uruzgan Province, Afghanistan	Department of Defence	2/2013	2 September 2015
Proposed Contamination Remediation Works, Former Fire Training Area, RAAF Base Williams, Point Cook, Victoria	Department of Defence	4/2011	29 September 2015
High Voltage Electrical Distribution Upgrade, Liverpool Military Area, NSW	Department of Defence	5/2012	29 September 2015
Proposed fit-out of new leased premises for the Department of Climate Change and Energy Efficiency at the New Acton Nishi building, Edinburgh Avenue, Canberra City, ACT	Department of Industry, Innovation and Science <sup>5</sup>	2/2010	30 September 2015
Pawsey High Performance Computing Centre for SKA Science at Kensington, Western Australia	CSIRO	3/2010	6 October 2015
Proposed integrated fit-out of new leased premises for the Australian Taxation Office at the site known as 913 Whitehorse Road, Box Hill, Victoria	Australian Taxation Office	4/2012	21 October 2015
Proposed fit-out of new leased premises for the Human Services Portfolio at Greenway, Australian Capital Territory	Department of Human Services	4/2011	5 November 2015

<sup>5</sup> Original proponent agency: Department of Climate Change and Energy Efficiency.