3

Issues and Conclusions

Future Expansion

- 3.1 In its submission to the inquiry, AGD stated that it presently accommodates 750 employees but plans to expand to 843 staff in the next three years.¹
- 3.2 At the public hearing, the Committee asked the Department to comment on its growth pattern.²
- 3.3 AGD replied that there had been a sizeable increase in the Department's workload following the terrorist attacks of September 11, 2001:

We have received significant additional budget funding in relation mainly to security and counter-terrorism activities handled and managed by the Department. Our increase more generally has been associated with the increased demands that government has of the department...in respect of national security.³

- 3.4 The Committee wished to know what provision AGD will make for the accommodation of staff beyond 2007 in the new building, over the period of the 15 year lease.⁴
- 3.5 AGD told the Committee that it had asked each of the Department's 13 divisions to estimate their staffing level requirements over the next 25 years. Projections had confirmed the need to house between 850 and 900 employees, including 69 new staff from the devolution of the Aboriginal and Torres Strait Islander Services (ATSIS).⁵

¹ Appendix C, Submission No. 1, paragraph 1.2.1

² Appendix D, Official Transcript of Evidence, page 3

³ ib id

⁴ ib id, page 4

⁵ ib id

Consultation

Workstations

- 3.6 In written evidence, AGD noted that it intends to provide work points measuring 6.5m² for APS Level 1-5 Employees and 8.0m² for APS Level 6 employees. AGD said that the space allowances were based on a number of factors including Commonwealth standards.⁶
- 3.7 The Committee asked the Department to elaborate on the standards it used and whether employees were consulted about workstations.⁷
- 3.8 AGD told the Committee that it had looked at a range of other recent fitouts, including the Australian Bureau of Statistics and Department of Immigration, Multicultural and Indigenous Affairs buildings, and staff consultation had begun:

"We have involved the divisions and work areas throughout the Department in the early projection process."8

3.9 As the project progresses, AGD intends to organise site visits for staff in order to encourage additional feedback. The site will include a mock workstation area.⁹

Staff

- 3.10 At the hearing, AGD stated that the consultation process with staff had not been extensive to-date because the floor plans were yet to be finalised.¹⁰
- 3.11 The Committee emphasised the importance of involving staff from the very beginning in the design and fit-out of workspaces.¹¹
- 3.12 AGD responded that its project plan provides for the development of a consultative forum which will include representatives from all of the Department's divisions and occupational health and safety, women's network and union representatives. AGD said

"We envisage that this group will have significant input into the design and fit-out of the building.¹²

⁶ Appendix C, Submission No. 1, paragraph 2.2.3

⁷ Appendix D, Official Transcript of Evidence, page 5

⁸ ib id

⁹ ib id

¹⁰ ib id

¹¹ ib id

¹² ib id

Advance Preparation

Reasons for Presenting Early

- 3.13 At an earlier confidential briefing, the Committee expressed concern about being asked to approve a public work –and the expenditure of public monies- when construction is not due to commence for three years. At the public hearing, the Committee asked AGD to explain, for the public record, its reasons for submitting the 3-5 National Circuit proposal early.¹³
- 3.14 AGD explained that there were strong interdependencies with PM&C's program and it was advantageous to submit the proposals concurrently. The Department could ensure due diligence processes were put in place to facilitate the best possible results for AGD. The Department's current leases for its key three building expire in early 2007 and by presenting the proposal in advance, AGD had negotiated with the building owner Industry Superannuation Property Trust (ISPT) to secure ongoing accommodation throughout the construction period and effect an attractive future rental situation for the Commonwealth.¹⁴

Lease Arrangements

- 3.15 The Committee asked AGD whether it was unusual to negotiate and finalise lease arrangements four years in advance. AGD confirmed that it was not customary but reiterated that the Department had procured a favourable outcome for the Commonwealth.¹⁵
- 3.16 The Committee requested that AGD supply it with details of the finalised lease arrangement in-confidence. AGD later provided the Committee with that information.

Costings

Lack of Detail

3.17 At the hearing, the Committee said that while it agreed in-principle with AGD's proposed development, it had concerns about the way it was being asked to approve the proposal at such an early stage and the lack of detail in relation to costings and design.¹⁷

¹³ Appendix D, Official Transcript of Evidence, page 6

¹⁴ ib id

¹⁵ **ib id**

¹⁶ ib id, page 7

¹⁷ ib id, page 8

3.18 The Chair quoted the *Public Works Committee Act 1969* which states that works shall only be referred to the Committee,

"when all particulars of the work substantially affecting its costs have been determined." ¹⁸

3.19 In response to the Committee's concerns, AGD said that it had developed a strong business case and did not forsee major variations to the current proposal. However, it undertook to keep the Committee updated on any requirement for additional funding.¹⁹

Recommendation 1

The Committee formally requests that the Attorney-General's Department provide it with an update of the fit-out costings and design of the proposed development at 3-5 National Circuit, Barton, ACT, closer to the commencement of construction.

Budget Figures

3.20 In AGD's opening statement, the Department informed the Committee that funding for the fit-out had been provided in the 2004-05 budget and \$23 million will be spent over three years:

"\$2.2 million in 2004, \$9.4 million in 2005-06, and \$11.4 million in 2006-07."²⁰

- 3.21 At the hearing, the Committee wished to know how these monies were to be expended, given that the project is not due to start until 2007.²¹
- 3.22 AGD told the Committee that the figures related to original costings for an earlier relocation date and these amounts need to be reconfigured in accordance with the new dates.²²
- 3.23 The Committee asked that it be kept advised of the revised figures. AGD undertook to keep the Committee informed.²³

¹⁸ Public Works Committee Act 1969, Part 111, Section 18 (9)

¹⁹ Appendix D, Official Transcript of Evidence, page 9

²⁰ ib id, page 3

²¹ ib id, page 8

²² ib id

²³ ib id

Recommendation 2

The Committee formally requests that the Attorney-General's Department advise it of any revision to the original budget figures for the proposed development at 3-5 National Circuit, Barton, ACT.

Ecological Sustainability

- 3.24 AGD has resolved to maximise the ecologically sustainable design of the proposed fit-out. Initiatives will include:
 - increased reliance on renewable energy and renewable materials;
 - minimisation of emissions;
 - efficient energy use; and
 - waste avoidance.²⁴
- 3.25 In response to the Committee's questions on energy and water conservation, the Department replied,
 - "We think that it will be an outstanding building and very energy efficient." ²⁵
- 3.26 AGD specified that the developer ISPT is committed to owning "long-term green buildings" and the proposed development will have a 4½-star energy rating. AGD had held discussions with the Australian Greenhouse Office (AGO) and the lease for 3-5 National Circuit will be a green one,
 - "...green leases incorporate a number of obligations on the building owner not only to build the building to achieve a four-star rating but to maintain that for the duration of the lease." ²⁶
- 3.27 The Committee wished to learn what the maximum star rating was and why this was not being applied to the new building.²⁷
- 3.28 AGD said that the new building will rate highly on energy efficiency in areas such as building services and water recycling. However, while there were instances where buildings could obtain higher star ratings it would be difficult for the 3-5 National Circuit site to achieve a greater score than

²⁴ Appendix C, Submission No. 1, paragraph 2.9.2

²⁵ Appendix D, Official Transcript of Evidence, page 10

²⁶ ib id

²⁷ ib id, page 11

4½. This was because a higher rating involves factors which are outside the Department's control such as good access to public transport.²⁸

Energy Management System

3.29 AGD mentioned that it had developed an energy management system for the operation of its existing building. Policies on recycling and waste disposal were being developed in consultation with the AGO and would be instigated in the new building.²⁹

Car Parking

- 3.30 AGD's submission states that the new building will cater for 400 carparking spaces.³⁰
- 3.31 At the hearing, the Committee noted that the new building will accommodate approximately 850 staff and questioned the Department on how it proposed to manage the allocation of car spaces.³¹
- 3.32 The Department said that it had based its number of car spaces on the National Capital Authority's (NCA) required quota for a building of this size in the Barton precinct. A number of spaces will be set aside for senior executive staff and departmental vehicles. The allocation of remaining car spaces is yet to be determined.³²
- 3.33 Noting the shortage of parking in the Barton precinct, AGD asserted that it had tried to maximise the number of car parking spaces for staff in its new building.³³

Bicycle Storage

- 3.34 The Committee also wanted to know if the proposed development would cater for those employees who wished to cycle to work.³⁴
- 3.35 AGD confirmed that provision had been made for cyclists:

²⁸ Appendix D, Official Transcript of Evidence, page 11

²⁹ ib id, page 11-12

³⁰ Appendix C, Submission No. 1, paragraph 1.6.4

³¹ Appendix D, Official Transcript of Evidence, page 12

³² ib id

³³ ib id

³⁴ ib id

"In our early plans of the basement of the building we have a secure bicycle and motorcycle parking area for people who choose to use that form of transport." 35

Recommendation 3

The Committee recommends that the proposed fit-out of new leased premises for the Attorney-General's Department at 3-5 National Circuit, Barton, ACT, proceed at the estimated cost of \$23 million.

Hon Judi Moylan MP Chair 8 December 2004