



PARLIAMENT OF AUSTRALIA

Eighty Ninth Annual Report

Parliamentary Standing Committee on Public Works

February 2026

CANBERRA

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Members

Membership of the 48th Parliament (current)

Chair

Mr Tony Zappia MP Makin, SA

Deputy Chair

Mr Andrew Willcox MP Dawson, QLD

Members

Ms Ash Ambhaipahar MP Barton, NSW

Senator the Hon Richard Colbeck LP, TAS

Senator Josh Dolega ALP, TAS

Senator Maria Kovacic LP, NSW

Ms Tania Lawrence MP (from 28 August 2025) Hasluck, WA

Mr David Smith MP Bean, ACT

Mr Rick Wilson MP O'Connor, WA

Previous Members

Mr Josh Burns MP (to 28 August 2025) Macnamara, VIC

This Committee is supported by staff of the Department of the House of Representatives.

Membership of the 47th Parliament (former)

Chair

Mr Graham Perrett MP Moreton, QLD

Deputy Chair

Hon Keith Pitt MP (*to 20 January 2025*) Hinkler, QLD

Mr Andrew Willcox MP (*from 6 February 2025*) Dawson, QLD

Members

Hon Karen Andrews MP McPherson, QLD

Senator the Hon Richard Colbeck LP, TAS

Senator Maria Kovacic LP, NSW

Senator Louise Pratt ALP, WA

Ms Tracey Roberts MP Pearce, WA

Mr David Smith MP Bean, ACT

Mr Tony Zappia MP Makin, SA

List of recommendations

Recommendation 1

- 2.33 The Committee recommends that the Government prioritises the consultative review of the *Public Works Committee Act 1969*, agreed to in-principle in 2024, and progresses the repeal and replacement of the legislation as a matter of urgency.



1. Eighty Ninth Annual Report

- 1.1 Under section 16 of the *Public Works Committee Act 1969* (the Act), the Parliamentary Standing Committee on Public Works (the Committee) must table a report of its proceedings from 1 January to 31 December for the preceding year in each house of the Parliament.
- 1.2 The Act requires that the Committee considers and reports on each referred public work ‘as expeditiously as practicable’.¹ Public works cannot commence until the Committee has reported on the works to the Parliament and the House of Representatives resolves that it is expedient to carry out the work.
- 1.3 The Act states that in considering and reporting on a public work, the Committee shall have regard to:
 - the stated purpose of the work and its suitability for that purpose
 - the necessity for, or the advisability of, carrying out the work
 - the most effective use that can be made, in the carrying out of the work, of the monies to be expended on the work
 - where the work purports to be of a revenue-producing character, the amount of revenue that it may reasonably be expected to provide
 - the present and prospective public value of the work.
- 1.4 The standard inquiry process allows time for public comment on proposed works and opportunities for the Committee to inspect the proposed work sites prior to holding public and in-camera hearings. The Committee’s website provides information on all past and current projects referred to it for inquiry.
- 1.5 The Committee’s website also has a copy of the Act and the *Public Works Committee Procedure Manual* (the Procedure Manual). The Procedure Manual provides guidance for proponent entities involved in delivering public works. It presents information to help entities understand:
 - their obligations to the Committee
 - the information that must be provided to the Committee
 - the Committee inquiry process.
- 1.6 In 2025, the Committee tabled four inquiry reports and one annual report, and held 23 meetings, including private meetings, site inspections, and public and in-camera

¹ *Public Works Committee Act 1969* (the Act), ss 17(1).

hearings. Appendix A contains a list of all Committee meetings and hearings held during 2025.

- 1.7 2025 also included a federal election and spanned the end of the 47th Parliament and commencement of the 48th Parliament. Accordingly, some inquiries, activities and reports referred to in this Annual Report were conducted by the former Public Works Committee of the 47th Parliament. All further references to activities of both committees will be made as 'the Committee' for convenience.

Figure 1.1 Site inspection at CSIRO Australian Centre for Disease Preparedness



Source: Parliamentary Standing Committee on Public Works

The Committee conducted a site inspection at the Commonwealth Scientific and Industrial Research Organisation's Australian Centre for Disease Preparedness, Geelong, Victoria in November 2025. The site inspection was conducted for the Committee's inquiry into the Commonwealth Scientific and Industrial Research Organisation Australian Centre for Disease Preparedness - Stage 1 Part Life Refit.

Inquiries and reports

- 1.8 The Minister for Finance refers all public works with an estimated cost of over \$15 million to the Committee. This threshold cost has been revised over time, reflecting increases to construction costs. Since 2006, all major capital works proposed by

Commonwealth departments and statutory authorities with an estimated cost in excess of \$15 million,² or in excess of \$75 million for works for defence purposes,³ must be referred to the Committee for consideration.

- 1.9 Since the Act was created, the threshold has been:
- in excess of \$2 million (until 1989)
 - in excess of \$6 million (1989 to 2006)
 - in excess of \$15 million (from 2006 onwards)
 - in excess of \$75 million (from 2019 for defence purposes only).
- 1.10 During 2025, the Committee reported on 10 referrals (seven were referred in 2024 and three in 2025) with a combined cost of approximately \$1.344 billion. In comparison, the Committee reported on 22 referrals in 2024 with a combined cost of approximately \$6.485 billion. The Committee received a total of 14 referrals in 2025.
- 1.11 Appendix B contains a list of all major works reported on by the Committee in 2025 and their individual costs.

² Major capital works are also referred to as major works, inquiries, or referrals.

³ Public Works Committee Regulation 2016, s 7(a).

Figure 1.2 Site inspection at the Former Fire Training Ground at Rockhampton Airport



Source: Parliamentary Standing Committee on Public Works

The Committee conducted a site inspection of the Former Fire Training Ground at Rockhampton Airport, Rockhampton, Queensland in September 2025. The site inspection was conducted for the Committee's inquiry into the Airservices Australia - PFAS Remediation of the Former Fire Training Ground at Rockhampton Airport, Queensland.

- 1.12 For referrals made after 2010, the Committee requires post-implementation reports on completed projects. These reports indicate whether projects have been delivered within the advised scope, cost, and timeframe.
- 1.13 Appendix C contains a list of all post-implementation reports received by the Committee in 2025.
- 1.14 When planning inquiry schedules, the Committee and proponent entities must consider the parliamentary sitting calendar. Generally, referrals are initiated only during weeks where both houses of Parliament are sitting, and reports are tabled in both houses of Parliament. Expediency motions can only be made once reports are

tabled in both houses of Parliament and can only be moved and passed in the House of Representatives.⁴

Medium works

- 1.15 The Committee also considers medium works, which refer to any proposed public works with an estimated cost between \$5 million and \$15 million for all purposes,⁵ and between \$5 million and \$75 million for defence purposes (excluding GST, unless GST is not recoverable). Proponent entities sponsoring any medium works are required to directly notify the Committee to seek approval to commence the works.
- 1.16 The Committee reviews medium works notifications to determine whether it has any concerns or objections to works proceeding. This longstanding practice provides an avenue for proponent entities to seek Committee approval for lower value projects in a shorter timeframe than required for major works. Medium works must not proceed to tender until the Committee has granted its approval.
- 1.17 Medium works are not a statutory requirement. The government agreed to the practice of Committee approval for medium works after the first major works threshold increase from \$2 million to \$6 million. This was to discourage entities from splitting larger projects into smaller components in an effort to avoid parliamentary scrutiny.
- 1.18 Like the threshold for major works, the threshold for medium works has also been adjusted over time to account for construction cost increases. The following provides an overview of the increases of medium works since the practice was established:
- \$2 million to \$6 million (1989 to 2006)
 - \$2 million to \$15 million (2006 to 2023)
 - \$5 million to \$75 million (2019 onwards, for defence purposes only)
 - \$5 million to \$15 million (2023 onwards).
- 1.19 In 2025, the Committee considered 75 new medium works notifications with a combined value \$825.38 million. Of these, 40 medium works notifications were for defence purposes with a combined value of \$630.3 million. The Committee also received 30 medium works change notifications. In comparison to 2024, the Committee considered 98 medium works notifications with a combined value of \$1.341 billion.
- 1.20 In 2022, when the lower medium works threshold remained at \$2 million, the committee reviewed 290 medium works with a combined value of \$1.818 billion. Further, in 2021, the Committee was notified of 289 medium works with a combined value of \$2.176 billion.

⁴ The Act, ss 18(7).

⁵ The lower threshold was increased from \$2 million to \$5 million on 1 January 2023.

1.21 Appendix D contains a list of medium works approved by the Committee in 2025 and Appendix E contains a list of medium works change notifications received by the Committee in 2025.

Figure 1.3 Public Works Committee public hearing at the Parliament of Western Australia



Source: Parliamentary Standing Committee on Public Works

The Committee held a public hearing at the Legislative Council of Western Australia in December 2025 for its inquiry into the Department of Home Affairs - Yongah Hill Immigration Detention Centre Hawk Compound Redevelopment project.

Government response to the Eighty Eighth Annual Report

1.22 The Committee's Eighty Eighth Annual Report discussed how the post-implementation report is the only mechanism by which the Committee can ensure approved major works have been completed as proposed. Although no specific recommendations were included in this report, future legislative reviews should consider how to enhance this oversight mechanism during and post-construction to

ensure proponent entities are delivering the proposed works as approved by the House of Representatives.

- 1.23 The Committee's Eighty Seventh Annual Report contended that the Act is in critical need of update to ensure it reflects the evolution in the volume, type, and expenditure for public works considered by the Committee. Although regulatory amendments have been made to increase thresholds in response to inflation in the construction market and increasingly complex infrastructure priorities, the Committee recommended that the Government conduct a thorough and consultative review of the Act with a view to repealing and replacing it.
- 1.24 The Government responded in August 2024, agreeing in-principle with the recommendation. The Government response also noted that:
- the Department of Finance develop options for a review of the legislation
 - the timing of any review would be determined by Government in line with policy priorities.

2025 Federal election

- 1.25 The Committee of the 47th Parliament ceased to exist on 28 March 2025 with the dissolution of the House of Representatives prior to the federal election. The Committee re-formed in the 48th Parliament and held its first meeting on Thursday, 31 July 2025. Three inquiries lapsed at the end of the 47th Parliament. Two of those inquiries were re-referred and have been reported on by the Committee in 2025. The remaining lapsed inquiry has not been re-referred to the Committee to date.

Committee of the 47th Parliament

- 1.26 The Committee recognises the work of the Committee of the 47th Parliament. During the 47th Parliament, the Committee reported on over 30 referrals for major works and reviewed notifications for over 330 medium works. The Committee performed a critical role in ensuring value for money for the Australian taxpayer. The significant efforts to scrutinise many referrals prior to the 2025 federal election also allowed the current Committee to commence its tenure efficiently and effectively with limited delay.
- 1.27 The Committee also acknowledges the continuing members who have served across several parliaments and commends their ongoing commitment and the contribution of their expertise and experience. Their contribution continues to prove invaluable to the Committee's work.
- 1.28 The Committee also thanks the secretariat of the 47th Parliament Committee for their valuable support of the Committee through the parliament.



2. Continuing need for reform

Public Works scrutiny under a 60 year old legislative framework

Overview

- 2.1 2025, as a federal election year, with a the four-month period of dissolution, meant that the Parliamentary Standing Committee on Public Works (the Committee) of the 48th Parliament received a significant work program upon its establishment. From this influx of major work referrals and medium work notifications, the Committee observed several recurring and emerging trends. This chapter will provide a brief overview of these observations and commentary about how proponent entities should manage their engagement with the Committee to ensure an appropriate level of scrutiny and an expeditious consideration of their proposals.
- 2.2 All of these observations are made under the lens of the Committee's continuing call for the *Public Works Committee Act 1969* (the Act) to be reviewed and modernised. The former Committee made a recommendation for this in its Eighty Seventh Annual Report in early 2024.
- 2.3 The Committee also notes that it makes these brief observations collectively based on only the first six months of the operation of this current Committee. More commentary will be forthcoming in future referral reports and the next Annual Report as exposure to public works activity increases over the course of the 48th Parliament.

Major works referrals

Engagement with inquiry process

- 2.4 The Committee has observed a change in the way some proponent entities engage in the inquiry process. While the majority of proponent entities continue to engage in good faith, there is a select cohort who appear to misunderstand the function of the Committee. The Committee process is a formal parliamentary scrutiny mechanism, and is designed to provide the Parliament and the public with confidence that public expenditure on infrastructure meets the needs and expectations of the community.
- 2.5 Public hearings of the Committee are not only for the benefit of the Committee, but also for the information of interested and affected members of the public. When engaging in the inquiry process, proponent entities are expected to be forthcoming

and accurate in providing information and responding to questions of the Committee. Evasive, unclear or obstructive responses from proponent entities limit the effectiveness of the Committee's scrutiny and undermine good parliamentary process and public trust. An inability or reluctance to readily respond to the reasonable requests or questions of the Committee can cast doubt on whether a proponent entity is clear about what they seek parliamentary approval for.

- 2.6 The Committee commends those proponent entities that continue to engage in the inquiry process in good faith. For proponent entities that are unsure of their obligations and responsibilities, the Committee encourages them to reach out to the Committee secretariat or Department of Finance for support and guidance.

Consultants

- 2.7 The Committee has observed that many proponent entities rely on the services of consultancy firms to assist or lead on the development of designs, calculation of confidence levels, whole-of-life costs and cost-benefit analyses for proposed works. While there is a clear need to utilise the expertise and resources of consultancy firms, the Committee has grown concerned with the inability of proponent entities to clearly explain the nature, scope, and duration of their consultancy arrangements.
- 2.8 An increasing number of proposed works attribute significant proportions of their budget to consultancy costs. This is not inherently an issue, but where the Committee has specifically sought the reasoning behind this, proponent entities have seldom provided a cogent explanation. Proponent entities have sometimes suggested decreasing demand or low capability for skills or services as a justification for outsourcing these services to consultancy firms. While organisational structure and limited resources across the Commonwealth necessitate the use of consultancy firms, the Committee challenges the assumption that engagement of consultants means guaranteed value for money. For example, where an entity sponsors routine works on a repetitive basis, it may be more valuable to invest in internal capability to handle the design, management and delivery of the proposed works.
- 2.9 If engagement of a consultancy firm is genuinely required, the Committee encourages proponent entities to scrutinise how to best capitalise on those services. This could include limiting the scope of the works outsourced to consultants, only engaging consultants for a particular component of delivery, or engage only the services necessary, rather than the full suite of capabilities offered. The Committee cautions proponent entities against defaulting to consultancy arrangements for every aspect of delivery to ensure the services rendered are appropriate and relevant, and represent the best value for money option.
- 2.10 The Committee is also of the view that greater transparency regarding the process by which consultancy firms are engaged on Commonwealth panels and on specific projects is needed for its scrutiny of proposed works. Across several proposed works, the Committee has observed the same select group of consultancy firms utilised. Without a clear justification for their consistent re-engagement, this could undermine public confidence that these decisions are made fairly and impartially, and with an

eye to the best value for money on engagement of their services. The Committee is concerned to ensure that, where consultants are necessary, there is adequate competition built into the tender and engagement process to maximise value for the Commonwealth.

- 2.11 Opacity regarding use of consultancy firms is also a concern for the Committee for medium works notification, but not to the same scale as major works referrals.

Post-referral consultation

- 2.12 As part of major works referrals, proponent entities are expected to appropriately engage in consultation with all relevant stakeholders, both internal and external.¹ The Committee's *Procedure Manual* notes that information should be provided on:

- anticipated impacts on local community and measures taken to mitigate any negative impact (for example, employment, traffic flow, community resources)
- details of consultations with relevant stakeholders, key issues of concern raised and information on how these will be addressed.²

- 2.13 The Committee has noted a recent trend of proponent entities providing supplementary submissions outlining further consultation with relevant stakeholders after the proposed works have been referred to the Committee (sometimes referred to as a Community Consultation Report). While a submission of this nature is not an explicit requirement of the Committee, proactive and ongoing engagement is encouraged to ensure that any emerging effects are appropriately mitigated. This is not, however, a substitute for consultation during the process of designing or developing the proposed work. It is also not appropriate to rely on the Committee's process of public and stakeholder consultation during the inquiry as a replacement for a proponent entity conducting its own consultation.

- 2.14 Consultation should not be undertaken as a perfunctory exercise. Feedback obtained through consultation should be used to appropriately inform the delivery of a proposed work to ensure it does not unfairly impact stakeholders or undermine public value. The Committee cannot accurately scrutinise whether a proponent entity has carried out its due diligence in consulting relevant stakeholders if this is not included in the initial evidence submitted by proponent entities at the point of referral.

- 2.15 The Committee commends proponent entities that continue to meaningfully consult stakeholders, and hopes to see this continued level of engagement in future proposals.

Post-implementation reports

- 2.16 Since 2010, proponent agencies have been required to provide the Committee with a post-implementation report (PIR) outlining a summary of the actual costs and

¹ Parliamentary Standing Committee on Public Works (PWC), *Procedure Manual*, 2022, paras 3.13–3.16.

² PWC, *Procedure Manual*, para 2.16.

timeframes for a completed major work. The purpose of the PIR is to enhance accountability and transparency around public expenditure for proposed works.³ Proponent entities are required to provide their PIR to the Committee within three months of practical completion.

- 2.17 The Committee's Eighty-Eighth Annual Report provided an in-depth analysis of the status of post-implementation reports received by the Committee as at the end of 2024.⁴ At the time of its writing, the Eighty-Eighth Annual Report noted that up to 75 PIRs were outstanding based on the estimated completion time provided to the Committee.
- 2.18 At the time of writing this report, there remain up to 74 PIRs outstanding based on the estimated completion time provided to the Committee.
- 2.19 Proponent agencies may provide a PIR after the expiry of the defects liability period, as opposed to once practical completion has occurred, but they must first notify the Committee of this. Current secretariat records indicate that this still leaves up to 65 PIRs outstanding past both the practical completion date and defect liability period.
- 2.20 The Committee seeks updates every year from proponent entities with outstanding PIRs, but responses remain unacceptably low. Proponent entities are obligated to provide this to ensure that the Committee can effectively discharge its scrutiny of all public works subject to referral.
- 2.21 The Committee provides a list of all the PIRs received in a calendar year in its annual report. Appendix C identifies the 10 PIRs received by the Committee in 2025.

Medium works notifications

Retrospective notification

- 2.22 The Committee acknowledges that the 2025 federal election resulted in a protracted break in Committee proceedings. During this period, however, there were several instances where proponent entities progressed their medium works prior to notifying the Committee. This is not in line with the expectations of Government or the Committee, as stipulated in the Procedure Manual, and has been in place since 1989. Construction on a medium work project must not commence until the Committee has considered the notification and granted approval for the works to proceed.
- 2.23 The Committee acknowledges that a small number of notifications have been received where the cost of a work has just exceeded the \$5 million threshold at the end of a process due to unforeseen circumstances. These cases are understandable

³ PWC, Procedure Manual, para 1.64.

⁴ PWC, *Eighty-Eighth Annual Report*, pp. 5–15.

and the Committee thanks those entities for engaging with the Committee in an open manner.

- 2.24 However, an unacceptable number of medium works notifications have been received since the start of this Parliament where works were commenced without notification, or even commenced and completed, with notification not being received until years later. The Committee will continue to monitor this as a concerning trend.

Costs per square metre

- 2.25 The Procedure Manual provides guidance for proponent entities sponsoring standard office fit outs in metropolitan areas. In October 2021, the Committee resolved to increase the expected cost threshold to between \$1,500 and \$2,000 per square metre.
- 2.26 The Committee acknowledges that this threshold is no longer reflective of the current construction market and does not provide sufficient guidance for non-metropolitan areas. The Committee is currently considering this guidance to ensure it reflects contemporary standards and fluctuations in the market. Proponent entities should continue to provide the Committee with notifications where the fit out costs exceed the threshold, but a justification must be provided.

Change notifications

- 2.27 The Committee expects a P80 confidence or equivalent level on all proposed works. This is calculated using a detailed costs analysis from the Functional Design brief, the Concept Design, and site due diligence with an allowance for risk based on the probabilistic costs. By costing a proposed work to P80 confidence level, the Committee is satisfied that there is a higher chance that the proposed work will be completed as notified. Costing projects to P80 confidence level also limits the likelihood of change notifications for a proposed work.
- 2.28 The Committee found that where a proposed work is not costed to P80 level, this tends to result in significant changes to scope, excessive delays to delivery or considerable overspending. For example, on multiple occasions, the Committee has received change notifications less than eight months after the initial medium work notification was approved. It has also separately received change notifications for medium works up to three years after they were initially scheduled for completion. These medium works were not costed to P80 cost confidence level. These issues are exacerbated where multiple change notifications are submitted for the same medium work. These circumstances imply that a proponent entity has not discharged their due diligence in the development of their proposed work.
- 2.29 The Committee cannot have confidence that a proposed work will be carried out both according to plan and in compliance with best value for money considerations if proponent entities rely on inaccurate methods of determining probabilistic costs or incomplete design briefs and cost calculations.

Legislative reform

2.30 As noted, in the Committee’s Eighty-Seventh Annual Report, the Act is in critical need of a wholesale consultative review. Many of the above observations could be effectively addressed with modernised legislation that can be applied to the evolved type, volume, and expenditure of public works that the Committee scrutinises. To illustrate how much the scope of the Committee’s program has changed, the below snapshot provides a comparison of public works since 1915.

Table 2.1 Comparison of major works referrals considered by the Public Works Committee since 1915.

	Number of public works referred	Total value of referred public works	Type of public works
1915	16	£2,429,824	Railway facilities and extensions, sewers, water reservoirs, a naval base, an arms factory, office buildings, and automatic telephone exchanges
1955	12	£10,846,000	Canberra water supply, bridge, ABC studios, Commonwealth Law Courts, office buildings, telephone exchanges, wharf facilities
1995	23	\$1.5 billion	Defence facilities, office buildings, overseas embassy complexes, CSIRO laboratory facilities, Commonwealth Law Courts building, and airport facilities
2025	10	\$1.987 billion	Defence facilities, office building fit-outs, overseas embassy complexes, laboratory and research facilities, detention centres, aviation fire rescue facilities

Source: Parliamentary Standing Committee on Public Works (PWC), *Twenty-Fourth General Report*, 1955, p. 3; PWC, *Fifty-Ninth General Report*, 1995, Appendix A, pp. 33–34; PWC, *Eighty-Seventh Annual Report*, 2024, p. [13].

2.31 As iterated by the former Committee when commenting on identified areas for reform, there are a number of priority considerations and changes required to ensure the Committee can effectively discharge its duties. To this end, the Committee still considers that the Act should be reformed to:

- improve effective oversight: define the Committee as a strategic scrutiny body; establish a feedback mechanism to replace or improve post implementation reports; and authorise the Committee to re-inquire into works without action from the Executive;
- clarify and expand on the meaning of a public work, from a definitional and operational standpoint;
- review the timing of referrals: consider a two-stage referral process, and provisions for matters to be dealt with before referral including concurrent documentation, early works, design percentage and cost-confident thresholds, and all other approvals;
- address dollar threshold amount for referral in the regulations, and not the Act;

- provide greater authority and guidance for medium works practice;
- modernise exemptions: ensure exemptions go through a consistent process, and reconsider the concept of a single national interest exemption;
- lower quorum and allow the Committee to be governed by the standing orders or resolution of both houses; and
- clarify technical operation: allow the Committee to initiate its own inquiries; allow the Minister to refer outside of session; allow some form of oversight during the dissolution of Parliament; and allow expedience to be moved in either house of Parliament.

2.32 These issues, as well as other emerging and evolving challenges in the ongoing oversight that the Committee undertakes, only add more weight to the outstanding call for review, repeal and replacement of the Act that was called for by the former Committee nearly two years ago.

Recommendation 1

2.33 The Committee recommends that the Government prioritises the consultative review of the *Public Works Committee Act 1969*, agreed to in-principle in 2024, and progresses the repeal and replacement of the legislation as a matter of urgency.

Mr Tony Zappia MP
Chair

5 February 2026

A. Committee meetings and hearings

1.1 Private indicates private meetings, which includes deliberative meetings, private briefings, site inspections and in-camera meetings. Public indicates public hearings.

Table A.1 Committee meetings in 2025

Date	Location	Meeting type
47th Parliament		
6 February 2025	Canberra	Private
13 February 2025	Canberra	Private
18 February 2025	Canberra/videoconference	Public/private
3–5 March 2025	Kakadu National Park	Private
19 March 2025	Canberra/videoconference	Public/private
21 March 2025	Canberra/videoconference	Public/private
24 March 2025	Canberra	Private
27 March 2025	Videoconference	Private
48th Parliament		
31 July 2025	Canberra	Private
21 August 2025	Canberra/videoconference	Private
28 August 2025	Canberra	Public/private
4 September 2025	Canberra	Private
17 September 2025	Rockhampton	Private
18 September 2025	Rockhampton	Public/private
9 October 2025	Canberra	Private
30 October 2025	Canberra	Private
6 November 2025	Canberra	Private
7 November 2025	Canberra	Public/private
21 November 2025	Geelong West	Public/private
27 November 2025	Canberra	Private
1 December 2025	Canberra/videoconference	Private

8 December 2025	Perth	Public/private
9 December 2025	Perth	Private

B. Reports presented and value of works approved by the Committee

Table B.1 Presented reports 2025

Report	Project title	Tabled	Cost (\$m)
1/2025	Department of Climate Change, Energy, the Environment and Water – Davis Station Critical Infrastructure Works	25 March 2025	251.00
1/2025	Services Australia – Proposed Fit-out of Existing Leased Premises at Caroline Chisholm Centre, 57 Athllon Drive, Australian Capital Territory	25 March 2025	144.49
1/2025	Services Australia – Proposed Fit-out of New Leased Premises at 158-186 Walker Street, Townsville, Queensland	25 March 2025	29.16
2/2025	Department of Defence – Facilities to Support LAND 8113 Phase 1 Long Range Fires	25 March 2025	376.7
2/2025	Department of Climate Change, Energy, the Environment and Water – Southern Ocean Research Aquarium	25 March 2025	36.7
2/2025	Australian Institute of Sport Revitalisation project, Canberra, Australian Capital Territory	25 March 2025	249.7
2/2025	Australian Electoral Commission – Proposed Fit-out of New Leased Premises at 26 Narellan Street, Canberra, Australian Capital Territory	25 March 2025	35.85
3/2025	Department of Infrastructure, Transport, Regional Development, Communications, Sports and the Arts – Proposed Fit-out of New Leased Premises at 7 London Circuit, Canberra City	27 October 2025	32.5
4/2025	Airservices Australia – Aviation Rescue Fire Fighting Services NexGen Project for the End-of-life Facilities Upgrades – Phase 1A (Queensland and Victoria)	24 November 2025	163.4

4/2025	Airservices Australia – PFAS Remediation of the Former Fire Training Ground at Rockhampton Airport, Queensland	24 November 2025	24.97
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C. Post-implementation reports received

Table C.1 Post-implementation reports 2025

Project title	Agency	PWC Report	PIR received
JP500 Phase 2A – Electronic Warfare Support Facility	Defence	1/2017	8 January 2025
Technology Objects Store Project, Australian Capital Territory	Australian War Memorial	7/2017	16 January 2025
HMAS Stirling Redevelopment Stage 3A	Defence	9/2015	14 February 2025
Expansion of the National Sea Stimulatory – Update February 2025	Australian Institute of Marine Science	8/2021	3 March 2025
AIR 6000 Phase 2A/B New Air Combat Capability Facilities Project	Defence	6/2014	14 March 2025
Explosive Ordnance Logistics Reform Program	Defence	7/2017	19 March 2025
Australian Broadcasting Corporation – Fit-out of Parramatta and Ultimo Offices	Australian Broadcasting Corporation	5/2022	23 July 2025
JP 2008 Phase 5B2 Wideband Satellite Capability Project, Satellite Ground Station – East Facilities Project, New South Wales	Defence	7/2017	4 August 2025
ATO Proposed fitout of 152 Wharf Street Brisbane	Australian Taxation Office	2/2020	29 August 2025
Proposed Fit-out of New Leased Premises at 255 George Street, Sydney CBD, NSW	Australian Taxation Office	2/2022	29 August 2025

Post-implementation reports are mandatory for referred works. Sometimes the Committee requests or receives post implementation reports in the process of project delivery or for medium works. These reports are not published on the Committee’s website and are not listed in this table.

D. Medium works approved by the Committee

The table lists the medium works¹ approved by the Committee in 2025.

Table D.1 Medium works 2025

Project title	Agency name	Date notified to Committee
47th Parliament		
Development of Service Residences on Gymkhana Road, Royal Military College, Duntroon, Canberra, ACT	Department of Defence	19 November 2024
Traralgon Office Refurbishment, Level 2, 14-22 Grey Street Traralgon office refurbishment works	Australian Securities and Investments Commission	3 December 2024
PDS Project EST07527, RAAF Base Richmond High Voltage Line Relocation	Department of Defence	13 January 2025
PDS EST08613 RAAF Woomera East Electrical Refurbishment, SA	Department of Defence	13 January 2025
EST08654 GIDP Facility Project, Garden Island Defence Precinct, NSW	Department of Defence	13 January 2025
PDS Project EST09925, RAAF Darwin HQ Building Refurbishment, Darwin, NT	Department of Defence	13 January 2025
PDS Project EST09943, Shoalwater Bay Training Area Bushfire Safety Works, Queensland	Department of Defence	13 January 2025
Facilities to Support LAND 4507 UH-60M Black Hawk Utility Helicopter at Swartz Barracks, Oakey, Queensland	Department of Defence	20 January 2025
Low Grade Rare Earth Pilot Plant Facility, Lucas Heights Campus	Australian Nuclear Science and Technology Organisation	21 January 2025
Facilities to Support Project LAND 8710 Littoral Manoeuvre Program – Interim	Department of Defence	23 January 2025

¹ Medium works are projects with an estimated cost of \$5–\$15 million, or \$5–\$75 million for projects with a Defence purpose.

Facilities at Cairncross Dockyard, Brisbane, Queensland		
Fit-out of Level 3 South, Areas 2, 4 and 6 of the RG Casey Building, Barton, Canberra	Department of Foreign Affairs and Trade	24 January 2025
Australian High Commission Singapore Building Services Upgrade Works	Department of Foreign Affairs and Trade	24 January 2025
Project EST09745 Procurement and Installation of 120 Working Accommodation, RAAF Base Darwin, NT	Department of Defence	30 January 2025
Ballina Enhanced Services Program, Ballina Byron Gateway Airport	Airservices Australia	3 February 2025
Yellow Water Boardwalk Upgrades, Jim Jim District Kakadu National Park	Department of Climate Change, Energy, the Environment and Water, Parks Australia	4 February 2025
Ubirr Art Site and 1km Walk Upgrades, East Alligator District, Kakadu National Park	Department of Climate Change, Energy, the Environment and Water, Parks Australia	4 February 2025
Melbourne Commonwealth Law Courts Building Migration levels 6, 7, 9 and 10	Federal Court of Australia	10 February 2025
Parramatta Commonwealth Law Court Migration Hub and 80 William St Level 10, Woolloomooloo – Migration	Federal Court of Australia	10 February 2025
Army Ailan Community Assistance Program, Torres Strait Islands of Erub, Warraber and Poruma	National Indigenous Australians Agency	13 February 2025
Proposed Fitout for Newly Leased Premises at Discovery House, Woden, Canberra	Australian Digital Health Agency	12 March 2025
PDS Project EST10524 Live In Accommodation Works at Gaza Ridge Barracks, South Bandiana, VIC	Department of Defence	14 March 2025
EST09254 Woomera Fitting Shop Refurbishment, RAAF Woomera, SA	Department of Defence	14 March 2025
PDS Project EST09279, Singleton TA MTR 2 Refurbishment, NSW	Department of Defence	14 March 2025
PDS Project EST09929 – Woomera V1147 Swimming Pool Replacement, SA	Department of Defence	14 March 2025
PDS EST09930 - RAAF Edinburgh Roadworks and Storage Facility, RAAF Edinburgh, SA	Department of Defence	14 March 2025

EST10737 Russell R4 Roof Refurbishment, ACT	Department of Defence	14 March 2025
Vehicle Assembly Building, Range E, Woomera Test Range, Woomera Range Complex, South Australia	Department of Defence	14 March 2025
EST05589 Gallipoli and Kokoda Barracks T1A Alarm Panel Upgrade, Gallipoli and Kokoda Barracks, Queensland	Department of Defence	14 March 2025
Electrical Switchboard Safety Program – Tranche 1	Airservices Australia	17 March 2025
48th Parliament		
Avian Facility Design and Construct Project, Australian Centre for Disease Preparedness, Geelong, Victoria	Commonwealth Scientific and Industrial Research Organisation	14 July 2025
Project Delivery Services (PDS) Project EST09268 – Gallipoli Barracks – N Precinct Refurbishment – Queensland	Department of Defence	11 August 2025
EST08600 RAAF Scherger Revetments Replacement – QLD	Department of Defence	11 August 2025
EST09262 Robertson Substation Works – Northern Territory	Department of Defence	11 August 2025
Project Delivery Services (PDS) Project EST08648 – Shoal Bay Receiving Station Specialised Works – NT	Department of Defence	11 August 2025
Project Delivery Services (PDS) Project EST09924 – HMAS <i>Watson</i> Mess Refurbishment – NSW	Department of Defence	11 August 2025
PDS Project EST09961 RAAF Base Learmonth Building Works – WA	Department of Defence	11 August 2025
PDS Project EST8137 Royal Australian Navy School of Survivability and Ship Safety Reclaim Pit Works – Jervis Bay Range Facility – NSW	Department of Defence	11 August 2025
PDS Project EST08351 Living in Accommodation Block Replacement – NSW	Department of Defence	11 August 2025
EST06635 Riverina Type 1A Alarm Panel Upgrade – NSW	Department of Defence	11 August 2025
EST05594 Canberra Airport T1A Alarm Panel Upgrade – Australian Capital Territory	Department of Defence	11 August 2025

Defence Science and Technology Edinburgh T1A Alarm Panel Upgrade, South Australia	Department of Defence	11 August 2025
Project EST08726 Darwin Area Zone 4 Security Upgrades, multiple bases, NT	Department of Defence	11 August 2025
EST05578 – RAAF Base Tindal T1A – Northern Territory	Department of Defence	11 August 2025
EST05586 – Edinburgh, Woomera and Port Wakefield T1A Alarm Panel Upgrade – South Australia	Department of Defence	11 August 2025
EST5583 – T1A Alarm Upgrade – Multiple Sites – Victoria	Department of Defence	11 August 2025
Facilities to support SEA2000 Australian Defence Force Maritime Mining Capability at HMAS <i>Stirling</i> , Western Australia	Department of Defence	18 August 2025
Advanced Composite Development Centre Refurbishment Project Williamstown, Victoria	Department of Defence	15 August 2025
Australian Institute of Sports (AIS) Building 14 Sports Training Facility (STF) Cladding and Glazing Upgrades, Bruce, ACT	Australian Sports Commission	21 August 2025
PDS Project EST10520 Berrimah Live in Accommodation Refurbishment, Defence Establishment Berrimah NT	Department of Defence	22 August 2025
PDS Project EST10692 Cowley Beach Training Area Road Maintenance, Cowley Beach QLD	Department of Defence	22 August 2025
PDS Project EST10689 Mount Stuart Training Area Road Works, Townsville, QLD	Department of Defence	22 August 2025
Lease incentive funded office refurbishment and construction of Zone 4 compartment, 70 Franklin Street, Adelaide, SA	Department of Home Affairs	29 August 2025
PDS Project EST09350 Security Project, Kokoda Barracks, Canungra, QLD	Department of Defence	10 October 2025
PDS Project EST10699 RAAF Pearce Sewer Works, WA	Department of Defence	10 October 2025
PDS Project EST09940 RAAF East Sale Living-In Accommodation (LIA) Heating Ventilation Air Condition (HVAC) Works, East Sale, Victoria	Department of Defence	10 October 2025

North Ryde Chiller Upgrade Project Location: National Measurement Institute, 105 Delhi Road, North Ryde	Department of Industry, Science and Resources	10 October 2025
Replacement of the Ring Main Water System, Regional Processing Centre, Nauru	Department of Home Affairs	13 October 2025
Repairs to Regional Processing Centre 1 Accommodation Units, Nauru	Department of Home Affairs	13 October 2025
Project Delivery Service EST11239 – RAAF Base Woomera Range Complex Interim Physical Security Zone 4 Facility, Woomera, South Australia	Department of Defence	17 October 2025
EST09411 RAAF Base Amberley Land 121 Pavements, for installation of weighbridge, wash bay and fuel arm, Kuwait Road, Amberley, QLD	Department of Defence	17 October 2025
State Office Refurbishment, Darwin, Northern Territory	Department of Climate Change, Energy and Water	17 October 2025
PDS Project EST10700 North and East Bandiana Safety Works, Bandiana, VIC	Department of Defence	17 October 2025
New Ways of Working Office Fitout, Yaradhang Building, Level 10, 23 Furzer Street, Phillip, ACT	Department of Health, Disability and Ageing	20 October 2025
Australian Defence Satellite Communications Station (ADSCS) Electrical Systems Replacement and Upgrade, Kojarena, Western Australia	Department of Defence	20 October 2025
Defence Cooperation Program Compound – Housing Replacement Project, Betio, Tarawa, Kiribati	Department of Defence	30 October 2025
Sydney Air Traffic Services Centre project	Airservices Australia	18 November 2025
Fit-out Ground Floor and Level 4, 50 Flinders Street, Adelaide, SA	National Disability Insurance Agency	19 November 2025
Refurbishment of leased premises, Gound Floor and Level 5, 235-259 Stanley Street, Townsville, QLD	National Disability Insurance Agency	19 November 2025
Fit-out Ground Floor and Levels 7 & 8, 300 Elizabeth Street, Surry Hills, NSW	National Disability Insurance Agency	19 November 2025
Yongah Hill Immigration Detention Centre Fire Mitigation Upgrade Project	Department of Home Affairs	24 November 2025

E. Medium works change notifications received by the Committee

The table lists the medium works change notifications received in 2025 for works previously approved by the Committee.

Table E.1 Medium works change notifications 2025

Project title	Agency name	Date notified to Committee
47th Parliament		
EST08237 Bradshaw Field Training Area Koolendong Road Upgrade, NT	Department of Defence	6 February 2025
Project EST08433, RAAF Williamtown Officers Accommodation Refurbishment, NSW	Department of Defence	14 March 2025
PDS Project EST08637 Surface Weapons Complex Refurbishment, Defence Establishment Orchard Hills, NSW	Department of Defence	24 March 2025
PDS Project EST04621, DSTG Fishermans Bend Fuel Compliance Works Stage 2, VIC	Department of Defence	24 March 2025
48th Parliament		
PDS Project EST04595 RAAF Base Woomera Pipeline Works, South Australia	Department of Defence	11 August 2025
PDS Project EST05351 Woomera Electrical Infrastructure, South Australia	Department of Defence	11 August 2025
PDS Project EST05905, Holsworthy Sewerage Delivery Treatment Plant (STP) Remediation, Holsworthy Barracks, NSW	Department of Defence	11 August 2025
PDS EST06302, Defence Science Technology Edinburgh L0081 Refurbishment, South Australia	Department of Defence	11 August 2025
PDS Project EST08470 Short Delivery Method, Taree Reserve (GRES) Depot Refurbishment, New South Wales	Department of Defence	11 August 2025
PDS Project EST08432 RAAF Williamtown (WLM) Sergeants' (SGT) Mess Refurbishment, NSW	Department of Defence	11 August 2025

PDS EST08480, RAAF Scherger Power Refurbishment, Queensland	Department of Defence	11 August 2025
PDS Project EST08515 RAAF Base Williamtown Fencing, New South Wales	Department of Defence	11 August 2025
PDS Project EST08545 Yampi Sound Replacement Works, South Australia	Department of Defence	11 August 2025
PDS EST08570 RAAF Base Williamtown A0274 and 277 Refurbishments, NSW	Department of Defence	11 August 2025
Facilities to Support LAND3025 Phase 2 – Deployable Special Operations Engineer Capability	Department of Defence	14 August 2025
IPACE INFRA 20-03 Package One Royal Malaysian Air Force Base Butterworth Mid-term Refresh	Department of Defence	15 August 2025
DEF8191 Defence Fuel Resilience Program, Defence Fuel Installation – Aviation Fuels Facility, Risk Reduction; Royal Malaysian Air Force Base Butterworth, Penang, Malaysia	Department of Defence	18 August 2025
EST06732 Mulwala Renewable Energy, Mulwala Factory, NSW	Department of Defence	21 August 2025
Project EST00487 Communications Infrastructure Works at RAAF Pearce, WA	Department of Defence	10 October 2025
Project EST03638 Fuel Hydrant Line Works, RAAF Richmond, NSW	Department of Defence	10 October 2025
Project EST04549 RAAF Woomera Eldo Accommodation Blocks Works, SA	Department of Defence	10 October 2025
Project EST05314 RAAF Edinburgh Infrastructure Support Works, SA	Department of Defence	10 October 2025
Project EST06980 Server Room Fit out, Larrakeyah Defence Precinct, NT	Department of Defence	10 October 2025
Project EST06982 High Voltage (HV) Refurbishment, RAAF Base Darwin, NT	Department of Defence	10 October 2025
Project EST07472 Building Refurbishments, HMAS <i>Cresswell</i> , NSW	Department of Defence	10 October 2025
Project EST08195 Combined Messes Refurbishment, Lavarack Barracks, Qld	Department of Defence	10 October 2025
Project EST08223 HMAS <i>Cresswell</i> Health Clinic, NSW	Department of Defence	10 October 2025

Project EST06627 Australian Defence Force Academy (ADFA) Living in Accommodation (LIA) Air Conditioner, Australian Capital Territory	Department of Defence	10 October 2025
Project EST08709 Fuel System Upgrade, RAAF Base Scherger, Queensland	Department of Defence	10 October 2025
Project EST06240 Building A0290 Works, Simpson Barracks, Vic	Department of Defence	17 October 2025
