

PARLIAMENT OF THE COMMONWEALTH OF AUSTRALIA

Eighty Fourth Annual Report

Parliamentary Standing Committee on Public Works

February 2021
CANBERRA

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Committee membership

Chair	Mr Rick Wilson MP (<i>From 3 December 2020</i>) The Hon Dr John McVeigh MP (<i>Until 18 September 2020</i>)
Deputy Chair	Mr Tony Zappia MP (<i>Acting Chair from 19 September 2020 until 2 December 2020</i>)
Members	Ms Lisa Chesters MP Senator Alex Gallacher Senator Hollie Hughes The Hon Barnaby Joyce MP Senator Susan McDonald Mr Tony Pasin MP (<i>From 13 November 2020</i>) Mr David Smith MP
Committee Secretary	Pauline Cullen
Inquiry Secretary	Klara Fay
Office Manager	Tanya Pratt

1. Eighty Fourth Annual Report

Parliamentary Standing Committee on Public Works

- 1.1 Under Section 16 of the *Public Works Committee Act 1969* (the Act), the Parliamentary Standing Committee on Public Works must table in each House of the Parliament a report of its proceedings for 1 January to 31 December for the preceding year.
- 1.2 All public works that have an estimated cost exceeding \$15 million¹ must be referred to the Committee and cannot be commenced until the Committee has made its report to Parliament and the House of Representatives receives that report and resolves that it is expedient to carry out the work.
- 1.3 The Act states that in considering and reporting on a public work, the Committee shall have regard to:
 - The stated purpose of the work and its suitability for that purpose;
 - The necessity for, or the advisability of, carrying out the work;
 - The most effective use that can be made, in the carrying out of the work, of the monies to be expended on the work;
 - Where the work purports to be of a revenue-producing character, the amount of revenue that it may reasonably be expected to provide; and
 - The present and prospective public value of the work.²

¹ The threshold amount for a public work for Defence purposes is \$75 million as per *Public Works Committee Regulation 2016*, Part II, Section 7(a).

² The Act, Section 17(3).

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- 1.4 During 2020, the Committee reported on 13 referrals. The combined cost of works approved was approximately \$2.28 billion. A list of the referrals and their individual costs is at Appendix A.
 - 1.5 The Committee also requires proponent entities to notify it of proposed expenditure on all public works with an estimated value of between \$2 million and \$15 million, and between \$15 million and \$75 million for defence purposes (medium works). The medium works process provides the Committee with the opportunity to scrutinise smaller projects on a shorter timeframe and with a lower level of information.
 - 1.6 The Committee reviews medium works notifications to determine whether it has any concerns or objections to works proceeding. Medium works must not proceed until the Committee has given its approval.
 - 1.7 The number of medium works considered by the Committee continued to be at a high level and made up a large proportion of the regular work of the Committee. A list of medium works approved by the Committee is at Appendix B.
 - 1.8 In 2020, the Committee held a total of 32 meetings comprising private meetings, inspections, and public and in-camera hearings. Of these meetings 2 were interstate, with the remaining meetings being conducted by teleconference or in person depending on COVID-19 restrictions. A list of all Committee meetings and hearings held during 2020 is at Appendix C.
 - 1.9 For referrals made after 2010, the Committee expects to receive post-implementation reports on completed projects. These reports indicate whether projects have been delivered within the advised scope, cost and timeframe. A list of all post-implementation reports received in 2020 is at Appendix D.
 - 1.10 The Committee's website provides information on all past and current projects referred to it for inquiry, a regularly updated list of medium works approved by the Committee and information on project delivery for completed projects where post-implementation reports have been received.
 - 1.11 The Committee's website also features a copy of the Act and the Public Works Committee Procedure Manual. The Procedure Manual provides guidance for Australian Government entities involved in delivering public works. It presents information to help entities understand:
 - Their obligations to the Committee;
 - The information that must be provided to the Committee; and

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- The Committee inquiry process.

Inquiries and Reports

- 1.12 The Act requires that the Committee consider and report on each referred work ‘as expeditiously as practicable’. The Committee takes this very seriously and acts to ensure that referred works are scrutinised and reported on in a timely manner and without compromising the rigour of the scrutiny.
- 1.13 The standard inquiry process allows time for public comment on proposed works and opportunities for the Committee to inspect the proposed work site(s), should it wish to, prior to holding public and in-camera hearings.
- 1.14 The number of inquiries undertaken by the Committee is determined by the number of referrals it receives from the Parliament. During 2020 the Committee scrutinised 13 referrals, compared to 10 in 2019 and 14 referrals in 2018.
- 1.15 The change in the referral threshold for projects for defence purposes between \$15 and \$75 million means that these projects are considered as medium works projects rather than a full referral process. There were 7 Department of Defence medium works projects with a total value of \$215.9 million dollars which were valued between \$15 million and \$75 million which previously would have counted as referrals.
- 1.16 The Committee tabled 6 reports and one annual report in 2020.
- 1.17 When planning inquiry timetables, the Committee and proponent entities must consider the parliamentary sitting calendar. Generally referrals are initiated only when the House is sitting, and reports needs to be tabled in both houses of the Parliament.
- 1.18 In 2020, the parliamentary sitting calendar was changed several times in response to the COVID-19 pandemic. The Committee worked closely with proponent entities and the Department of Finance to ensure that projects were not negatively impacted by changes in the sitting calendar.

COVID-19

- 1.19 The COVID-19 pandemic impacted the work of the Committee in 2020 and continues to have an impact on the Committee’s work on an ongoing basis.
- 1.20 The Committee had a busy plan of inquiries at the start of 2020. In February 2020, the Committee travelled to Sydney to review the projects of the

Reserve Bank³ and the Australian Securities and Investment Commission⁴. Plans were underway for the Committee to travel to RAAF Base Tindal⁵ in Katherine, Northern Territory in April 2020.

- 1.21 In response to the COVID-19 pandemic and the restrictions that were put in place to contain its impact in the community, the Committee had by the end of March 2020 moved to working in a remote environment, conducting most of its business via teleconference.
- 1.22 In April 2020, the Committee conducted its first site inspection, public and *in-camera* hearing via teleconference. The Department of Defence responded and moved from a planned on-site inspection at RAAF Tindal and created a presentation that could be viewed by all members remotely. This was a more than reasonable substitute for an in person inspection. The public were able to listen in to the public hearing via the usual web format.
- 1.23 Recognising that the work of the Committee could impact on construction activities around Australia down to the level of subcontractors in small towns, the Committee made a decision to prioritise its work and worked with proponent entities to schedule hearings and complete its scrutiny and reports as efficiently as possible.
- 1.24 The Committee was aided by the Department of Finance who facilitated the referrals to the Committee via a provision in the Act which enables the Governor-General to refer a public work to the Committee:
- ...when the Parliament is not in session or the House of Representatives is adjourned for a period exceeding one month or for an indefinite period.⁶
- 1.25 As the restrictions of the COVID-19 pandemic were gradually lifted the Committee continued its work. Plans were made to visit some sites unable to be visited during the lock-down period and going forward the Committee expects to undertake its scrutiny in person if possible or via teleconference if in person is not possible.

³ Reserve Bank of Australia Head Office Workplace Project, Report 1/2020

⁴ ASIC Proposed fit out of new premises, Market Street, Sydney, Report 2/2020

⁵ RAAF Base Tindal Stage 6 Redevelopment and United States Force Posture Initiative Airfield Works, Report 2/2020

⁶ The Act, Section 18(4)

Medium Works

- 1.26 The Committee must be notified of proposed public works projects with an estimated cost between \$2 million and \$15 million for all purposes including defence, and between \$15 million and \$75 million for defence purposes (excluding GST, unless GST is not recoverable). These projects are referred to as 'medium works'.
- 1.27 This is a longstanding practice of the Committee and one where the process requires proponent entities to provide less information in the notification process than that required for a full referral. The process also usually has a faster approval cycle but this is dependent on the Committee receiving all the necessary information up front, and on the parliamentary sitting pattern.
- 1.28 In 2020, there were 120 medium works approved with a combined value of \$807 million. A list of medium works approved by the Committee is at Appendix B.

Conclusion

- 1.29 The Committee has continued its busy program of work in 2020. Committee members continued to prioritise the important work of the Public Works Committee in their busy schedules and scrutinise referrals and medium works projects with thoughtful consideration.
- 1.30 The Committee would like to register its appreciation to the previous Chair, the Hon Dr John McVeigh for his service to the Committee.
- 1.31 The Committee also appreciates the cooperation of all entities in their flexibility and understanding in 2020 as this has greatly assisted the Committee in its work.
- 1.32 Finally, the Committee thanks everyone who has assisted or participated in its inquiries in 2020. The Committee always appreciates the input of proponent entities, interested parties and members of the public.

Mr Rick Wilson MP
Chair

A. Reports presented and value of works approved by the Committee

Table A.1 List of reports presented in 2020

Report	Project Title	Tabled	Cost (\$m)
1/2020	Reserve Bank of Australia, Head Office Workplace Project	23/03/2020	\$259.70
2/2020	ASIC Proposed fit out of new premises, Market Street, Sydney	6/05/2020	\$29.80
2/2020	ATO Proposed fit out of 152 Wharf Street Brisbane	6/05/2020	\$49.59
2/2020	RAAF Base Tindal Stage 6 Redevelopment and United States Force Posture Initiative Airfield Works	6/05/2020	\$1,170
3/2020	Land 121 Stage 5B Facilities Project	10/06/2020	\$183.30
3/2020	Armoured Fighting	10/06/2020	\$235.10

Vehicles Facilities Program Stage 1			
3/2020	Critical safety works for the continued safe operation of the National Education Centre for the Great Barrier Reef, Reef HQ	10/06/2020	\$26.90
4/2020	Proposed Fit-out and Security Hardening of New Leased Australian Federal Police Premises at West Perth	19/08/2020	\$27.10
4/2020	AIR 555 Phase 1 Airborne Intelligence Surveillance Reconnaissance Electronic Warfare Capability Facilities Works	19/08/2020	\$293.65
5/2020	Department of Agriculture, Water and the Environment Proposed fit out of New Leased Premises Canberra	28/09/2020	\$78
6/2020	Department of Health Proposed fit out of New Leased Premises, Fairbairn Business Park, Canberra	7/12/2020	\$60.70
6/2020	Services Australia Proposed fit out of New Leased Premises at 52-62 King William Street Adelaide	7/12/2020	\$53

B. Medium works approved by the Committee

Table 2.1 Medium works 2020

EST03776 - RAAF Base Williamtown Building Works, NSW	Department of Defence	24 January 2020
EST00490 Demolition works at RAAF Pearce, WA	Department of Defence	24 January 2020
EST03298 Roads Maintenance at RAAF Base Amberley, QLD	Department of Defence	24 January 2020
EST03626 Range works at Puckapunyal Military Area, VIC	Department of Defence	24 January 2020
EST03627 Sporting Facility works at Puckapunyal Military Area, VIC	Department of Defence	24 January 2020
EST04564 Ration Store works at	Department of Defence	24 January 2020

RAAF Tindal, NT		
EST05300 RAAF Townsville Live-In-Accommodation 300 Series Refurbishments, QLD	Department of Defence	24 January 2020
EST05305 Building refurbishments at Blamey Barracks, Kapooka, NSW	Department of Defence	24 January 2020
EST05684 Navy Minors Modular Egress Training Simulator (Mets) Upgrade at HMAS Albatross, NSW	Department of Defence	24 January 2020
EST05343 RAAF Williamtown Roofing works, RAAF Williamtown, NSW	Department of Defence	24 January 2020
EST04912 RAAF Woomera Defence Fuel Installation (DFI) works, RAAF Woomera, SA	Department of Defence	24 January 2020
EST05244 RAAF Tindal Stormwater Remediation, RAAF Tindal, NT	Department of Defence	24 January 2020
Fit out NDIS, Level 1, 1075 Pascoe Vale Road, Broadmeadows VIC 3047	National Disability Insurance Agency	29 January 2020
New fit out for 21-53 Learmonth Road, Wendouree, VIC	Department of Defence	30 January 2020
New fit out for 21-53 Learmonth Road, Wendouree, VIC	Services Australia	30 January 2020
New On-Base Service Residences, Heritage Close, Royal Military College, Duntroon, ACT	Department of Defence	30 January 2020

Upgrades of Services Residences, Puckapunyal Army Base, VIC	Department of Defence	30 January 2020
Lake Burley Griffin Walls Remediation, ACT	National Capital Authority	14 February 2020
Fit out of 198-208 Robina Town Centre Drive, Robina, QLD	Services Australia	20 February 2020
Warradjan Cultural Centre upgrade, Kakadu National Park, NT	Parks Australia	6 March 2020
Office fit out 2 Constitution Avenue, Canberra, ACT	Department of Home Affairs	11 March 2020
Replacement of Three Landslide / Rockfall Fences in Flying Fish Cove, Christmas Island	Department of Infrastructure, Transport, Regional Development and Communications	13 March 2020
PDS Project EST03658 Underground Storage Tank Works, SA	Department of Defence	16 March 2020
PDS Project EST03746 Building Works at RAAF Base Wagga, NSW	Department of Defence	16 March 2020
Fit out of leased premises at 14 Moore Street, Canberra ACT	Administrative Appeals Tribunal	17 March 2020
PDS Project EST03373 HMAS Cerberus Marine Engineering Demonstration Building, VIC	Department of Defence	17 March 2020
PDS Project EST03504 Ipswich Depot Building Works, QLD	Department of Defence	17 March 2020
Fit out of leased premises for the	Attorney-General's	17 March 2020

Attorney-General's Department, ACT	Department	
South Australia State Office refurbishment, SA	Australian Federal Police	18 March 2020
Puckapunyal Health and Wellbeing Centre, VIC	Department of Defence	19 March 2020
EST04556 Demolition of Redundant Services at RAAF Curtin, WA	Department of Defence	19 March 2020
Holsworthy Mid-Term Refresh, NSW	Department of Defence	19 March 2020
Forensic Laboratory, Brisbane, QLD	Australian Federal Police	23 March 2020
Fit out of new leased premises at 697 Collins Street, Melbourne, VIC	Productivity Commission	17 April 2020
PDS Project EST04899 – Holsworthy Barracks Training Area Roads, NSW	Department of Defence	4 May 2020
PDS Project EST01385 Security Infrastructure Works at Russell, ACT	Department of Defence	4 May 2020
PDS Project EST03613, Point Cook Officers Mess, RAAF Williams Point Cook Base, VIC	Department of Defence	4 May 2020
PDS Project EST03559 Marangaroo Road Works, NSW	Department of Defence	4 May 2020
EST00486 HMAS Stirling Building Works, WA	Department of Defence	4 May 2020

CSIRO CGMP Facility, VIC	CSIRO	5 May 2020
CSIRO Parkville Site Relocation to Clayton campus, VIC	CSIRO	5 May 2020
PDS Project EST04930 Hangar 321 Works at RAAF Richmond, NSW	Department of Defence	5 May 2020
Oakey Mid-Term Refresh (Swartz Barracks) Project at Swartz Barracks, QLD	Department of Defence	5 May 2020
PDS Project EST03672 Singleton Building Works	Department of Defence	5 May 2020
EST04279 Defence Fuel Transformation Program Oakey Risk Reduction	Department of Defence	6 May 2020
Proposed works animal life support systems for Reef HQ Aquarium, Townsville, QLD	Great Barrier Reef Marine Park Authority	14 May 2020
PDS Project EST04272 Defence Fuel Transformation Program Holsworthy Risk Reduction, NSW	Department of Defence	5 June 2020
PDS Project N12498 Lightning Protection to Explosive Ordnance Stores Myambat, NSW	Department of Defence	10 June 2020
PDS project EST06082 BP10 Walker Building - Stage 2 Building fit out	Department of Defence	10 June 2020
Australian Space Discovery Centre and Mission Control	Australian Space Agency	10 June 2020
PDS project EST05357 RAAF	Department of Defence	10 June 2020

Tindal Airman's Living in Accommodation Works Package Two, NT		
New York Apartment midlife upgrade	Department of Foreign Affairs and Trade	10 June 2020
Australian Institute of Sport - Major Mechanical Upgrade Projects, ACT	Australian Sport Commission	10 June 2020
PDS Project EST04567 Robertson Barracks 1 Combat Service Support Battalion Works, NT	Department of Defence	10 June 2020
Pilot Floor fit out in the Sirius Building, Woden ACT	Department of Health	10 June 2020
PDS Project EST03915 RAAF Darwin Sewer Works, RAAF Darwin NT	Department of Defence	20 July 2020
PDS Project EST04910 RAAF Scherger Base Wide Maintenance Works RAAF Scherger QLD	Department of Defence	20 July 2020
PDS Project EST04599 RAAF Learmonth Building Works, RAAF Learmonth, WA	Department of Defence	21 July 2020
PDS Project EST03879 HMAS Coonawarra Wharf Electrical Works at Larrakeyah Defence Precinct, NT	Department of Defence	21 July 2020
PDS Project EST03896 Robertson Barracks Other Ranks (OR'S) Live In Accommodation (LIA) Refurbishment Works, NT	Department of Defence	21 July 2020
EST04544 RAAF Edinburgh	Department of Defence	21 July 2020

Accommodation Works at RAAF Base Edinburgh, SA		
PDS Project EST03908 Holsworthy Barracks Road Works, Holsworthy Barracks, NSW	Department of Defence	21 July 2020
PDS Project EST05307 Cantonment Road Works at Puckapunyal Military Area, VIC	Department of Defence	22 July 2020
PDS Project EST04943 Fire Training Facility Works at Gaza Ridge Barracks South Bandiana, VIC	Department of Defence	22 July 2020
28 Macgregor St, Upper Mount Gravatt, QLD	Australian Taxation Office	27 July 2020
PDS Project EST03394 Cultana Training Area Three Year Road Works, Cultana Training Area, SA	Department of Defence	28 July 2020
PDS Project EST05303 RAAF Richmond Live In Accommodation Refurbishment, NSW	Department of Defence	28 July 2020
National Operational State Service Centre (NOSSC) AFP's National Headquarters in Barton, ACT	Australian Federal Police	28 July 2020
PDS Project EST03518 HMAS Kuttabul Building 68 Works, HMAS Kuttabul, NSW	Department of Defence	29 July 2020
Forensic Laboratory in the Southern Command	Australian Federal Police	30 July 2020

Headquarters, VIC		
Australian Federal Police, Eastern Command Headquarters Forensics Laboratory Remediation Project Goulburn Street Sydney, NSW	Australian Federal Police	18 August 2020
PDS project EST04006 Shoalhaven Building Works, NSW & ACT	Department of Defence	25 August 2020
PDS Project EST03331, Biloela Training Depot Building Works at Biloela, QLD	Department of Defence	25 August 2020
PDS Project EST03376 – HMAS Cerberus Sailor Accommodation, HMAS Cerberus, VIC	Department of Defence	25 August 2020
PDS Project EST00609 RAAF Darwin Road Works, RAAF Darwin, NT	Department of Defence	25 August 2020
PDS Project EST01942, RAAF Point Cook Museum Refurbishment, RAAF Point Cook, VIC	Department of Defence	25 August 2020
Department of Defence - SEA 1397 Phase 5D Nulka Assembly and Maintenance Facilities	Department of Defence	26 August 2020
Remediation of Combustible Cladding – Newcastle and Pullenvale, NSW	CSIRO	10 September 2020
PDS Project EST05109, Customer Service Centre (CSC) Building Works at HMAS Stirling, WA	Department of Defence	28 September 2020

PDS Project EST05892 – Shoal Bay Road Works, NSW	Department of Defence	28 September 2020
PDS Project EST05338 – RAAF Base Townsville 5th Aviation Regiment A and B Squadron, Headquarters Building 287 Refurbishment, QLD	Department of Defence	28 September 2020
PDS Project EST03362, Building Works at Carlton Depot, VIC	Department of Defence	29 September 2020
PDS Project EST04947 RAAF Base Wagga Refurbishment Works, RAAF Base Wagga, NSW	Department of Defence	29 September 2020
PDS Project EST06319 – RAAF Darwin Banksian House Refresh, NT	Department of Defence	29 September 2020
PDS Project EST06018 Larrakeyah Officers Mess Refurbishment at Larrakeyah Defence Precinct, Darwin NT	Department of Defence	30 September 2020
Norfolk Island National Park Major Road Reconstruction	National Parks	30 September 2020
CSIRO Herston STARS fit out Project – Brisbane, QLD	CSIRO	1 October 2020
28 Macgregor St, Upper Mount Gravatt, QLD	Australian Taxation Office	8 October 2020
Reef HQ Facade, Admissions, Foyer refurbishment and Exhibits upgrade for the National Education Centre for the Great Barrier Reef, Reef HQ, QLD	Great Barrier Reef Marine Park Authority	12 October 2020

New Federal Circuit Court Premises Rockhampton, QLD	Federal Court of Australia	29 October 2020
HMAS Waterhen Mid-Term Refresh Project, Waverton, NSW	Department of Defence	30 October 2020
PDS Project EST06758, fit out of Tenancies 1, 2 and 6 at 50 Collie Street, Fyshwick, Canberra, ACT	Department of Defence	2 November 2020
PDS Project - EST05879 HMAS Stirling ANZAC Training Centre at Garden Island, WA	Department of Defence	2 November 2020
PDS Project EST05877 Mess Air-Conditioning at RAAF Amberley, QLD	Department of Defence	2 November 2020
PDS Project No – EST05847 Building Works HMAS Penguin, Mosman, NSW	Department of Defence	2 November 2020
PDS Project EST05299 – Building Refurbishment RAAF Base Townsville, QLD	Department of Defence	2 November 2020
EST04782 Irrigation Upgrades at various Bases, NT	Department of Defence	2 November 2020
PDS Projects National Priority 4 and 5 Residual Current Device Remediation	Department of Defence	3 November 2020
EMOS Project EST06627, Australian Defence Force Academy Living in Accommodation, Air Conditioner, ACT	Department of Defence	3 November 2020
Replacement of Desalination (Reverse Osmosis) Plant in	Department of Home	4 November 2020

Nauru	Affairs	
Brisbane International Cruise terminal - Staff Accommodation project, QLD	Department of Home Affairs	5 November 2020
Darwin Accommodation Consolidation Project - 31 O'Sullivan Circuit, East Arm, Operational Warehouse Facility, NT	Department of Home Affairs	5 November 2020
EST05884 Holsworthy SOCOMD LIA works, Holsworthy Barracks, NSW	Department of Defence	23 November 2020
EST05336 – RAAF Base Townsville 5 Aviation Building 234 and 242 Works, QLD	Department of Defence	23 November 2020
PDS Project EST06750 – Haberfield Civil Works, NSW	Department of Defence	24 November 2020
Puckapunyal Military Area Mid-Term Refresh, VIC	Department of Defence	24 November 2020
PDS Project EST03874, Duntroon Gym and Rehabilitation Centre Works, RMC Duntroon, ACT	Department of Defence	25 November 2020
PDS Project EST05996 Hangar Maintenance Works, RAAF Richmond, NSW	Department of Defence	25 November 2020
Proposed demolition of existing fit out and construction of a new fit out of the RG Casey Building, Level 5 South-East Wing, Barton, ACT	Department of Home Affairs	25 November 2020
Fit out of the Australian	Department of Home	25 November 2020

Embassy, Vienna, Austria	Affairs	
Australian Embassy Relocation, Warsaw, Republic of Poland	Department of Home Affairs	25 November 2020
ASIC Brisbane Office fit out, QLD	Australian Securities & Investments Commission	25 November 2020
PDS Project EST05321 Building Refurbishments Other Ranks Mess Larrakeyah Defence Precinct, NT	Department of Defence	30 November 2020
PDS Project EST06521, R1 Refurbishment Works, Russell Offices, ACT	Department of Defence	1 December 2020
New fit out for 20-22 Stephen Street, Bunbury, WA	Services Australia	2 December 2020
ACCC Sydney Accommodation project, NSW	Australian Competition & Consumer Commission	9 December 2020

C. Committee meetings and hearings

Number	Date	Location	Meeting type
16	6 February 2020	Canberra	Private
17	14 February 2020	Sydney	Public/Private
18	14 February 2020	Sydney	Public/Private
19	26 February 2020	Canberra	Public/Private
20	27 February 2020	Canberra	Private
21	13 March 2020	Canberra	Private
22	1 April 2020	Teleconference	Private
23	21 April 2020	Teleconference	Public/Private
24	5 May 2020	Teleconference	Private
25	6 May 2020	Teleconference	Public/Private
26	6 May 2020	Teleconference	Public/Private
27	14 May 2020	Teleconference	Private
28	15 May 2020	Canberra	Private
29	21 May 2020	Teleconference	Public/Private
30	4 June 2020	Teleconference	Private

31	18 June 2020	Teleconference	Private
32	2 July 2020	Teleconference	Public/Private
33	8 July 2020	Teleconference	Public/Private
34	14 July 2020	Canberra	Public/Private
35	6 August 2020	Teleconference	Private
36	7 August 2020	Teleconference	Public/Private
37	13 August 2020	Teleconference	Private
38	28 August 2020	Canberra	Private
39	28 August 2020	Canberra	Private
40	3 September 2020	Teleconference	Private
41	8 October 2020	Teleconference	Private
42	8 October 2020	Teleconference	Private
43	30 October 2020	Teleconference	Public/Private
44	12 November 2020	Teleconference	Private
45	23 November 2020	Teleconference	Private
46	3 December 2020	Teleconference	Public/Private
47	3 December 2020	Teleconference	Private
48	10 December 2020	Teleconference	Private

D. Post-implementation reports received

Project Title	Agency	PWC Report	PIR Received
IP Australia Accommodation Project – Building refresh Discovery House, 47 Bowes St, Phillip, ACT	IP Australia	7/2017	20 October 2020