



Appendix A – Delegation Program

United Kingdom

16 April

Plymouth/Devonport

Babcock/Royal Naval Dockyard Devonport

Site visits including HMS Torbay in refit (inside and outside), and an external view of HMS Vengeance

Tour of the nuclear fuelling/defueling facilities.

Spain

17 April

Ferrol

Working dinner at Parador Hotel with Australian DMO LHD Project Team and AWD Project representatives

18 April

Briefing by Navantia

Briefings by Australian team leaders on LHD / AWD.

View LHD 2 (future HMAS *Adelaide*) from wharf and inspect AWD Blocks (close to LHD 2 slipway)

Guided Tour of LHD 1 (future HMAS *Canberra*; under construction)

Guided tour by Spanish Armada personnel of an F100 frigate (VADM Cortés – Lead Armada representative)

Guided tour by Spanish Armada personnel of SNS *Cantabria* (VADM Cortés – Lead Armada representative)

Lunch hosted by Navantia

Depart Navantia shipyard for La Coruna airport

Depart La Coruna airport on Iberia flight IB 523

1 Arrive Madrid airport

19 April

Madrid

Meeting with NH90 Program Managers (Ministry of Defence)

Visit Navantia headquarters

Road transport to Airbus Military (Getafe) to meet Airbus Military senior management

Light Lunch hosted by Airbus Military

Airbus Military Briefings (MRTT Program Briefs)

Airbus Military Getafe facility tour

Depart Airbus Military

Function at residence hosted by HE Ambassador Zorica McCarthy

20 April

Cartagena

Visit Navantia Cartagena shipyard for S80 Submarine project briefings

Lunch hosted by Navantia (Dockyard)

Guided tour of S80 construction areas

21 April

Madrid

Free Day

Germany

22 April

Hamburg/Kiel

23 April

Meeting with Hans Christoph Atzpodien, CEO and Chairman of the Board for ThyssenKrupp Marine Systems (TKMS), and Andreas Burmester, Chairman of the Board for Howaldtswerke-Deutsche Werft (HDW),
Guided tour of the dockyard, including a Type 212 submarine in maintenance, the submarine production facilities and the AIP development and testing facility.

United States

24 April

Washington

Meeting with MAJGEN Tim McOwan, Head Australian Defence Staff
(Washington)

25 April

ANZAC Day Dawn Service

ANZAC Day Gunfire Breakfast, Embassy of New Zealand

Meeting with the Hon Mr Frank Kendall, hActing Under Secretary of Defense for Acquisition, Technology & Logistics

Meeting with Vice Admiral William E Landay III, Director, Defense Security Cooperation Agency

ANZAC Day Reception, Hosted by HE the Hon Kim Beazley, Australian Ambassador to the United States

Export Control Reform Roundtable

Roundtable with Defence Branch Heads, Embassy of Australia

Meeting with Mr Keith Webster, Deputy Assistant Secretary of the Army for Defense Exports and Cooperation

Meeting with Government Accountability Office

Meeting with Mr Brett B Lambert, Deputy Assistant Secretary of Defense, Manufacturing and Industrial Base Policy, Office of the Under Secretary of Defense for Acquisition, Technology & Logistics

Meeting with Dr J Michael Gilmore, Director of Operational Test and Evaluation, US Department of Defense

Meeting with Congressman Adam Smith (D-WA), Ranking Member, House Armed Services Committee

Meeting with Congressman Joe Courtney (D-CT), Member of House Armed Services Committee

Dinner hosted by HE The Hon Kim Beazley, Australian Ambassador to the United States

27 April

Meeting with Major General John F Thompson, USAF, Deputy Program Executive Officer, Joint Strike Fighter Program, Joint Strike Fighter Program Office

Boston

Briefings at Raytheon Company, Integrated Defense Systems, Hosted by Mr Sam Rose, Vice President of Integrated Supply Chain

28 April

Rest Day

29 April

Dallas / Fort Worth

Working Dinner

30 April

Briefing, Lunch and Tour Lockheed Martin Aeronautics Company

Depart Dallas Fort Worth Airport for Airport

1 May

San Diego

Briefings at General Atomics Aeronautical Systems

Briefings at Northrop Grumman

Los Angeles

Reception hosted by Mr Chris De Cure

3 May

Delegation members return to Australia