

**HOME AFFAIRS PORTFOLIO  
DEPARTMENT OF HOME AFFAIRS**

**PARLIAMENTARY INQUIRY WRITTEN QUESTION ON NOTICE**

Senate Finance and Public Administration References Committee

**QoN Number: 1**

**Subject: consultancy services fees**

***Asked by:*** Barbara Pocock

***Question:***

Will the Department of Home Affairs spend less on consultancy services in the 2022-23 FY than in the 2021-22 FY?

***Answer:***

The 2022-23 financial year is yet to be finalised and therefore a response to this question can be provided once the 2022-23 financial statements have been audited.

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DEPARTMENT OF HOME AFFAIRS**

**PARLIAMENTARY INQUIRY WRITTEN QUESTION ON NOTICE**

Senate Finance and Public Administration References Committee

**QoN Number: 2**

**Subject: Predicted spend on consultancy services**

***Asked by:*** Barbara Pocock

***Question:***

What is the Department of Home Affairs predicted spend on consultancy services in the 2022-23 FY?

***Answer:***

The 2022-23 financial year is yet to be finalised and therefore a response to this question can be provided once the 2022-23 financial statements have been audited.

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**PARLIAMENTARY INQUIRY WRITTEN QUESTION ON NOTICE**

Senate Finance and Public Administration References Committee

**QoN Number: 3**

**Subject: Actual spend on consultancy services**

***Asked by:*** Barbara Pocock

***Question:***

What did the Department of home Affairs spend on consultancy services in the 2021-22 FY?

***Answer:***

The Department of Home Affairs spent \$7.6 million on consultancy services in the 2021-22 FY.

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**PARLIAMENTARY INQUIRY WRITTEN QUESTION ON NOTICE**

Senate Finance and Public Administration References Committee

**QoN Number: 4**

**Subject: Cost of consultancy services to date**

***Asked by:*** Barbara Pocock

***Question:***

How much has the Department of Home Affairs spent on consultancy services to date in the 2022-23 FY?

***Answer:***

The Department of Home Affairs has spent \$5 million on consultancy services as at the end of February 2023.

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**PARLIAMENTARY INQUIRY WRITTEN QUESTION ON NOTICE**

Senate Finance and Public Administration References Committee

**QoN Number: 5**

**Subject: Reports commissioned by the Department from consultants**

***Asked by:*** Barbara Pocock

***Question:***

How many reports did the Department of Home Affairs commission from consultants in the last three financial years: 2019-2020 – 2021-2022?

a. Of any reports commissioned in the last three financial years, how many have been publicly released (in whole or in part)?

***Answer:***

During financial years 2019-2020 – 2021-2022, the Department commissioned 46 reports from consultants.

- a. None of these reports have been publicly released, either in whole or in part. For clarity, the Department considers 'publicly released' to mean disclosed by the Department to a member or members of the public without a specific connection or relationship to the relevant material.

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**PARLIAMENTARY INQUIRY WRITTEN QUESTION ON NOTICE**

Senate Finance and Public Administration References Committee

**QoN Number: 6**

**Subject: in the past 10 years has a consulting firm not fulfill their contract.**

***Asked by:*** Barbara Pocock

***Question:***

Has the Department of Home Affairs determined in the last ten years that a consulting firm has not fulfilled their contract? If yes, list all occurrences, including the name of the consulting firm, name of project, date of contract and reason consulting firm did not fulfill the contract.

***Answer:***

The Department currently has approximately 3,421 active contracts (as at 1 March 2023). Out of these, 688 contracts have been identified as being related to consultancy arrangements. Due to the size and scope of the request, the Department believes this would be an unreasonable diversion of resources to obtain the requested information.

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**PARLIAMENTARY INQUIRY WRITTEN QUESTION ON NOTICE**

Senate Finance and Public Administration References Committee

**QoN Number: 7**

**Subject: termination of consulting contract**

***Asked by:*** Barbara Pocock

***Question:***

Has the Department of Home Affairs terminated any consultancy contract and why in the last ten years?

***Answer:***

The Department currently has approximately 3,421 active contracts (as at 1 March 2023). Out of these, 688 contracts have been identified as being related to consultancy arrangements. Due to the size and scope of the request, the Department believes this would be an unreasonable diversion of resources to obtain the requested information.

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**QoN Number: 8**

**Subject: legal disputes with contracts**

**Asked by:** Barbara Pocock

**Question:**

Have any contracts been the subject of dispute or legal action in the last ten years?

**Answer:**

Yes there have been contracts that have been the subject of dispute or legal action in the last ten years.

The Department currently has approximately 3,421 active contracts (as at 1 March 2023). The Department was created on 20 December 2017, and identifying the disputes in all contracts over the ten year period would involve reviewing records of various entities for different periods, through multiple Machinery of Government changes. Records show approximately 688 of the Department's contracts over the past ten years to have been categorised as consultancy arrangements. A significant number of contracts will have been the subject of dispute or legal action because that is a normal part of contract management including disputed invoices, issues around scope of deliverables, milestone payments, timeframes and so on, as well as more significant actions such as litigation.



**HOME AFFAIRS PORTFOLIO  
DEPARTMENT OF HOME AFFAIRS  
AUSTRALIAN BORDER FORCE  
NATIONAL EMERGENCY MANAGEMENT AGENCY**

**PARLIAMENTARY INQUIRY WRITTEN QUESTION ON NOTICE**

Senate Finance and Public Administration References Committee

**QoN Number: 9**

**Subject: contracts awarded to PwC**

**Asked by:** Barbara Pocock

**Question:**

List all contracts awarded to PwC since 16 November 2022 to date. Include:

- a. name of project
- b. type of project (advice, evaluation, service delivery etc.)
- c. cost
- d. contract commencement date
- e. contract finalisation date.

**Answer:**

The Home Affairs Portfolio (National Emergency Management Agency) has awarded one contract to PwC since 16 November 2022, detailed information about this contract as below:

Responsible Agency	National Emergency Management Agency.
Name of project	Provision of National Joint Common Operating Picture Project Management Support.
Type of project	The National Joint Common Operating Picture is a situational awareness and decision-making platform. This contractor engagement is to assist with support services relating to the project including stakeholder engagement, governance, and implementation.
Cost	\$339,891.40 (original cost was \$199,879, plus extension of \$158,183.40).
Contract commencement date	1 December 2022.
Contract finalisation date	30 June 2023 (original contract finalisation date was 30 March 2023 however the contract was extended).

The Department of Home Affairs reported this contract on AusTender on behalf of the National Emergency Management Agency as a result of the transition of the Machinery of Government Changes that took effect on 1 July 2022.

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**PARLIAMENTARY INQUIRY WRITTEN QUESTION ON NOTICE**

Senate Finance and Public Administration References Committee

**QoN Number: 10**

**Subject: Former Partners of consulting/accounting firms employed by the Department**

**Asked by:** Barbara Pocock

**Question:**

The following question relates to the below consulting/accounting firms that will be referred to as the “Big 7.” If answering in the affirmative to any of the below questions, specify which of the Big 7 firms you are referring to.

- Deloitte
- EY
- KPMG
- PwC
- McKinsey
- Boston Consulting
- Accenture

Are any former partners of each of the Big 7 employed at The Department of Home Affairs?

**Answer:**

Whilst employees’ employment history is provided in the recruitment and onboarding process, it is not stored in an indexed or searchable format. A response to this question requires an unreasonable diversion of resources, including identifying all employees engaged by the Department as at a specific date, manually checking departmental holdings and then verifying with each employee to obtain a complete employment history.

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**PARLIAMENTARY INQUIRY WRITTEN QUESTION ON NOTICE**

Senate Finance and Public Administration References Committee

**QoN Number: 11**

**Subject: Former partners receiving ongoing payments from their former association**

**Asked by:** Barbara Pocock

**Question:**

The following questions relate to the below consulting/accounting firms that will be referred to as the “Big 7.” If answering in the affirmative to any of the below questions, specify which of the Big 7 firms you are referring to.

- Deloitte
- EY
- KPMG
- PwC
- McKinsey
- Boston Consulting
- Accenture

Are any of these former partners receiving ongoing payments from their former association with these firms, including as part of any retirement plans?

a. Has the Department of Home Affairs established if these ongoing payments are tied to the financial performance these firms?

**Answer:**

Refer to response at Question on Notice 10.

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**PARLIAMENTARY INQUIRY WRITTEN QUESTION ON NOTICE**

Senate Finance and Public Administration References Committee

**QoN Number: 13**

**Subject: Boards and Sub-Committees**

***Asked by:*** Barbara Pocock

***Question:***

The following question relates to the below consulting/accounting firms that will be referred to as the “Big 7.” If answering in the affirmative to any of the below questions, specify which of the Big 7 firms you are referring to.

- Deloitte
- EY
- KPMG
- PwC
- McKinsey
- Boston Consulting
- Accenture

Are any former partners of each of the Big 7 appointed to any boards or sub-committees of the Department of Home Affairs?

***Answer:***

Board and Sub-Committee member employment history is not stored in an indexed or searchable format. A response to this question requires an unreasonable diversion of resources, including identifying manually checking curriculum vitae's of individual Board and Sub-Committee members appointed and then verifying with each member to obtain a complete employment history.

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**PARLIAMENTARY INQUIRY WRITTEN QUESTION ON NOTICE**

Senate Finance and Public Administration References Committee

**QoN Number: 16**

**Subject: Former partners of the Big 7 involved in any policy consultation committees**

**Asked by:** Barbara Pocock

**Question:**

The following question relates to the below consulting/accounting firms that will be referred to as the “Big 7.” If answering in the affirmative to any of the below questions, specify which of the Big 7 firms you are referring to.

- Deloitte
- EY
- KPMG
- PwC
- McKinsey
- Boston Consulting
- Accenture

Are any former partners of the Big 7 involved in any policy consultation committees, panels or other formal processes at the Department of Home Affairs?

**Answer:**

Members of policy consultation committees, panels or other formal processes employment history is not stored in an indexed or searchable format. A response to this question requires an unreasonable diversion of resources, including identifying manually checking curriculum vitae’s of members and then verifying with each member to obtain a complete employment history.

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**PARLIAMENTARY INQUIRY WRITTEN QUESTION ON NOTICE**

Senate Finance and Public Administration References Committee

**QoN Number: 17**

**Subject: Former Partners at consulting firms - ongoing payments**

**Asked by:** Barbara Pocock

**Question:**

The following questions relate to the below consulting/accounting firms that will be referred to as the “Big 7.” If answering in the affirmative to any of the below questions, specify which of the Big 7 firms you are referring to.

- Deloitte
- EY
- KPMG
- PwC
- McKinsey
- Boston Consulting
- Accenture

Are any of these former partners receiving ongoing payments from their former association with these firms, including as part of any retirement plans?

a. Has the Department of Home Affairs established if these ongoing payments are tied to the financial performance these firms?

**Answer:**

Refer to response at Question on Notice 10.