



12 August 2019

Ms Ann Palmer
Secretary
Senate Finance and Public Administration References Committee
PO Box 6100, Parliament House Canberra ACT 2600
Tel: (02) 6277 3439 Fax: (02) 6277 5809
Email: fpa.sen@aph.gov.au

Dear Ms Palmer,

Thank you for your recent letter dated 25 July 2019.

We strongly endorse the requirement for former Ministers of State to adhere to all obligations concerning post-ministerial employment.

With regards to the inquiry, please let us know should you require any further information.

Yours sincerely,

Christopher Hirst
Chief Executive Officer
Palladium