

AUSTRALIAN WAR MEMORIAL REDEVELOPMENT PROGRAM - MASTER PROGRAM										2019								2024							
ID	WBS	Task Name	Duration	Start	Baseline Finish	Finish	Actual Finish	% Complete		'19	'20	'21	'22	'23	'24	'25	'26	'27	'28						
1	1	Project Commencement	71 days	Fri 12/07/19	Mon 23/09/19	Fri 18/10/19	Fri 18/10/19	100%		100%															
16	2	Procurement Completion Activities	123 days	Wed 21/08/19	Thu 25/06/20	Fri 28/02/20	NA	96%		96%															
21	3	Design Packages	519 days	Wed 21/08/19	Thu 19/05/22	Mon 18/10/21	NA	27%				27%													
22	3.1	DP3 Anzac Hall and Glazed Link	272 days	Wed 21/08/19	Wed 21/10/20	Fri 2/10/20	NA	39%				39%													
57	3.2	DP4 Southern Entrance	310 days	Wed 21/08/19	Wed 21/10/20	Thu 26/11/20	NA	37%				37%													
92	3.3	DP5 Bean Building and Research Centre and Central Energy Plant	334 days	Wed 21/08/19	Wed 21/10/20	Wed 20/01/21	NA	42%				42%													
127	3.4	DP6 Main Building	396 days	Mon 2/03/20	Thu 19/05/22	Mon 18/10/21	NA	0%				0%													
160	3.5	Public Realm	211 days	Fri 15/05/20	Fri 16/07/21	Tue 6/04/21	NA	0%				0%													
175	4	Gallery Concept Description Development and Brief	721 days	Fri 12/07/19	Mon 8/11/21	Wed 20/07/22	NA	17%				17%													
176	4.1	Gallery Management and Design Approach	555 days	Fri 12/07/19	Mon 30/09/19	Fri 29/10/21	NA	35%				35%													
252	4.2	Exhibitions Design Procurement	156 days	Tue 1/10/19	NA	Wed 3/06/20	NA	56%				56%													
256	4.3	Exhibition Description	446 days	Mon 2/12/19	Mon 29/03/21	Mon 18/10/21	NA	10%				10%													
276	4.4	Concept Development and Brief (In House)	570 days	Tue 3/03/20	Mon 8/11/21	Wed 20/07/22	NA	0%				0%													
293	5	Gallery Consultant Procurement and Design	1470 days	Tue 3/12/19	Wed 26/03/25	Mon 15/12/25	NA	0%				0%													
345	6	Statutory Approvals	940 days	Mon 29/04/19	Tue 19/05/20	Mon 3/04/23	NA	21%				21%													
346	6.1	EPBC Approval	124 days	Tue 15/10/19	Fri 24/01/20	Thu 30/04/20	NA	46%				46%													
371	6.2	Public Works Committee	236 days	Mon 29/04/19	Tue 31/03/20	Thu 16/04/20	NA	18%				18%													
380	6.3	National Capital Authority Works Approval - Anzac, Southern Entry, Bear	91 days	Fri 1/05/20	Tue 19/05/20	Tue 8/09/20	NA	0%				0%													
386	6.4	National Capital Authority Works Approval - Public Realm, Main Building	339 days	Tue 19/10/21	Tue 19/05/20	Mon 3/04/23	NA	0%				0%													
392	7	Early Works Activities	356 days	Fri 12/07/19	Mon 1/02/21	Wed 13/01/21	NA	16%				16%													
393	7.1	Works Package EW1 Poppy's Carpark	222 days	Fri 12/07/19	Mon 13/04/20	Wed 17/06/20	NA	52%				52%													
402	7.2	Works Package EW2 Worker Accommodation	125 days	Wed 3/06/20	Mon 21/09/20	Thu 26/11/20	NA	0%				0%													
410	7.3	Works Package EW3 Aircraft Hall Preliminary Works	268 days	Wed 21/08/19	Mon 13/07/20	Mon 28/09/20	NA	0%				0%													
427	7.4	Works Package EW4 Anzac Hall Decant (From Separate Program)	60 days	Wed 1/07/20	Mon 1/02/21	Tue 22/09/20	NA	0%				0%													
429	7.5	Works Package EW5 Anzac Hall Demolition	145 days	Tue 2/06/20	NA	Wed 13/01/21	NA	0%				0%													
436	8	Enabling and Staging Works	843 days	Mon 2/03/20	NA	Wed 6/09/23	NA	0%				0%													
437	8.1	Works Package Southern Entrance Temporary Works	843 days	Mon 2/03/20	NA	Wed 6/09/23	NA	0%				0%													
461	9	Contractor Procurements	1483.3 days	Wed 26/02/20	Wed 18/06/25	Mon 9/03/26	NA	0%				0%													
462	9.1	Building Works Expression of Interest (B1, B2 & B3)	105 days	Wed 26/02/20	Mon 22/06/20	Thu 30/07/20	NA	0%				0%													
470	9.2	Building Works Request for Tender (B1, B2 & B3)	283.3 days	Wed 26/02/20	Wed 17/02/21	Wed 5/05/21	NA	0%				0%													
508	9.3	Project Scope Review	13 days	Tue 20/04/21	NA	Mon 10/05/21	NA	0%				0%													
513	9.4	Scope Defined for Main Building, Public Realm and Galleries	74 days	Thu 27/10/22	Tue 8/11/22	Thu 2/03/23	NA	0%				0%													
524	9.5	Works Package PR1_Public Realm Request for Tender	149 days	Mon 25/10/21	Tue 22/03/22	Mon 20/06/22	NA	0%				0%													
541	9.6	Galleries Fit-Out Request for Tender (G1, G2, G3, G4, G5)	726 days	Fri 5/05/23	Wed 18/06/25	Mon 9/03/26	NA	0%				0%													
546	10	Main Works Activities	1658 days	Sun 25/04/21	Tue 16/03/27	Tue 30/11/27	NA	0%				0%													
547	10.1	Construction Activities Phase 1	451 days	Sun 25/04/21	Wed 23/11/22	Mon 20/03/23	NA	0%				0%													
580	10.2	Galleries Phase 1	440 days	Tue 21/03/23	NA	Wed 11/12/24	NA	0%				0%													
593	10.3	Transition 1 - Open AH Upper Level & Atrium /Close MB Lower level	92 days	Wed 21/02/24	NA	Thu 4/07/24	NA	0%				0%													
603	10.4	Transition 2 - Open Anzac Hall Gallery Lower Level	10 days	Thu 12/12/24	Wed 22/11/23	Wed 25/12/24	NA	0%				0%													
606	10.5	Construction Activities Phase 2	717 days	Mon 6/03/23	Tue 15/04/25	Tue 30/12/25	NA	0%				0%													
622	10.6	Gallery Fit-out Phase 2	500 days	Wed 31/12/25	Tue 16/03/27	Tue 30/11/27	NA	0%				0%													
633	11	Project Finalisation	65 days	Wed 1/12/27	Tue 15/06/27	Tue 29/02/28	NA	0%				0%													
634	11.1	Complete Physical Works and Remediate	40 days	Wed 1/12/27	Tue 11/05/27	Tue 25/01/28	NA	0%				0%													
638	11.2	Finalise Project Administration	65 days	Wed 1/12/27	Tue 15/06/27	Tue 29/02/28	NA	0%				0%													

Critical		Task		Manual Task		Duration-only		Baseline Milestone		Summary		External Tasks		Inactive Milestone	
Critical Split		Split		Start-only		Baseline		Milestone		Manual Summary		External Milestone		Inactive Summary	
Critical Progress		Task Progress		Finish-only		Baseline Split		Summary Progress		Project Summary		Inactive Task		Deadline	