

## **Senate Finance and Public Administration References Committee**

### **ANSWERS TO QUESTIONS ON NOTICE**

**Inquiry into the management and assurance of integrity by consulting services**

**Department/Agency:** Department of the Prime Minister and Cabinet

**Topic:** Consultancy Services – 2021-22 FY and 2022-23 FY expenditure

**Senator:** Barbara Pocock

**Type of question:** Written

**Date set by the committee for the return of answer:** 14 April 2023

**Number of pages:** 1

#### **Question:**

Will the Department of the Prime Minister and Cabinet spend less on consultancy services in the 2022-23 FY than in the 2021-22 FY?

#### **Answer:**

The Department of the Prime Minister and Cabinet has budgeted to spend less on consultancy services in 2022-23 compared to 2021-22.

## **Senate Finance and Public Administration References Committee**

### **ANSWERS TO QUESTIONS ON NOTICE**

Inquiry into the management and assurance of integrity by consulting services

**Department/Agency:** Department of the Prime Minister and Cabinet

**Topic:** Consultancy Services - 2022-23 FY predicted expenditure

**Senator:** Barbara Pocock

**Type of question:** Written

**Date set by the committee for the return of answer:** 14 April 2023

**Number of pages:** 1

#### **Question:**

What is the Department of the Prime Minister and Cabinet predicted spend on consultancy services in the 2022-23 FY?

#### **Answer:**

The Department of the Prime Minister and Cabinet is budgeting to spend \$1.2m (GST excl.) on consultancy services in 2022-23.

## **Senate Finance and Public Administration References Committee**

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Inquiry into the management and assurance of integrity by consulting services

**Department/Agency:** Department of the Prime Minister and Cabinet

**Topic:** Consultancy Services - 2021-22 FY expenditure

**Senator:** Barbara Pocock

**Type of question:** Written

**Date set by the committee for the return of answer:** 14 April 2023

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#### **Question:**

What did the Department of the Prime Minister and Cabinet spend on consultancy services in the 2021-22 FY?

#### **Answer:**

In 2021-22, the Department of the Prime Minister and Cabinet spent \$2.3m (GST excl.) on consultancy services.

## **Senate Finance and Public Administration References Committee**

### **ANSWERS TO QUESTIONS ON NOTICE**

**Inquiry into the management and assurance of integrity by consulting services**

**Department/Agency:** Department of the Prime Minister and Cabinet

**Topic:** Consultancy Services - 2022-2023 FY expenditure to date

**Senator:** Barbara Pocock

**Type of question:** Written

**Date set by the committee for the return of answer:** 14 April 2023

**Number of pages:** 1

#### **Question:**

How much has the Department of the Prime Minister and Cabinet spent on consultancy services to date in the 2022-23 FY?

#### **Answer:**

As at 31 March 2023, the Department of the Prime Minister and Cabinet has spent \$1.0m (GST excl.) on consultancy services.

## **Senate Finance and Public Administration References Committee**

### **ANSWERS TO QUESTIONS ON NOTICE**

**Inquiry into the management and assurance of integrity by consulting services**

**Department/Agency:** Department of the Prime Minister and Cabinet

**Topic:** Number of Reports from Consultants 2019-2020 to 2021-2022

**Senator:** Barbara Pocock

**Type of question:** Written

**Date set by the committee for the return of answer:** 14 April 2023

**Number of pages:** 1

#### **Question:**

How many reports did the Department of the Prime Minister and Cabinet commission from consultants in the last three financial years: 2019-2020 – 2021-2022?

- a. Of any reports commissioned in the last three financial years, how many have been publicly released (in whole or in part)?

#### **Answer:**

Seven reports were commissioned from consultants in the last three financial years (not including contracts for functions that have since moved from the department due to Machinery of Government changes), and three of these reports have been made public.

## **Senate Finance and Public Administration References Committee**

### **ANSWERS TO QUESTIONS ON NOTICE**

**Inquiry into the management and assurance of integrity by consulting services**

**Department/Agency:** Department of the Prime Minister and Cabinet

**Topic:** Consultancy Services - Non-fulfilment of contracts

**Senator:** Barbara Pocock

**Type of question:** Written

**Date set by the committee for the return of answer:** 14 April 2023

**Number of pages:** 1

#### **Question:**

Has the Department of the Prime Minister and Cabinet determined in the last ten years that a consulting firm has not fulfilled their contract? If yes, list all occurrences, including the name of the consulting firm, name of project, date of contract and reason consulting firm did not fulfil the contract.

#### **Answer:**

In accordance with the obligations of the *Archives Act 1983*, the Department of the Prime Minister and Cabinet (PM&C) holds all records relating to a contract for a period up to seven years after the expiration or early termination of a contract, noting these do not include contracts for functions that have since moved from the Department due to Machinery of Government changes and terminating functions such as taskforces. PM&C is not aware of any instances in this period where a consultancy firm has not fulfilled its contract.

## **Senate Finance and Public Administration References Committee**

### **ANSWERS TO QUESTIONS ON NOTICE**

**Inquiry into the management and assurance of integrity by consulting services**

**Department/Agency:** Department of the Prime Minister and Cabinet

**Topic:** Consultancy Services - Termination of contracts

**Senator:** Barbara Pocock

**Type of question:** Written

**Date set by the committee for the return of answer:** 14 April 2023

**Number of pages:** 1

#### **Question:**

Has the Department of the Prime Minister and Cabinet terminated any consultancy contract and why in the last ten years?

#### **Answer:**

In accordance with the obligations of the *Archives Act 1983*, the Department of the Prime Minister and Cabinet (PM&C) holds all records relating to a contract for a period up to seven years after the expiration or early termination of a contract. PM&C is not aware of any instances in this period where a consultancy has been terminated in the last seven years.

## **Senate Finance and Public Administration References Committee**

### **ANSWERS TO QUESTIONS ON NOTICE**

Inquiry into the management and assurance of integrity by consulting services

**Department/Agency:** Department of the Prime Minister and Cabinet

**Topic:** Consultancy Services - Contracts subject of dispute or legal action

**Senator:** Barbara Pocock

**Type of question:** Written

**Date set by the committee for the return of answer:** 14 April 2023

**Number of pages:** 1

#### **Question:**

Have any [consultancy] contracts been the subject of dispute or legal action in the last ten years?

#### **Answer:**

In accordance with the obligations of the *Archives Act 1983*, the Department of the Prime Minister and Cabinet (PM&C) holds all records relating to a contract for a period up to seven years after the expiration or early termination of a contract. PM&C is not aware of any instances of contracts being the subject to dispute or legal action in the last seven years.



## **Senate Finance and Public Administration References Committee**

### **ANSWERS TO QUESTIONS ON NOTICE**

**Inquiry into the management and assurance of integrity by consulting services**

**Department/Agency:** Department of the Prime Minister and Cabinet

**Topic:** Contracts awarded to PwC since 16 November 2022

**Senator:** Barbara Pocock

**Type of question:** Written

**Date set by the committee for the return of answer:** 14 April 2023

**Number of pages:** 1

#### **Question:**

List all contracts awarded to PwC since 16 November 2022 to date. Include:

- a. name of project
- b. type of project (advice, evaluation, service delivery etc..)
- c. cost
- d. contract commencement date
- e. contract finalisation date.

#### **Answer:**

The Department of the Prime Minister and Cabinet has not awarded any contracts to PwC since 16 November 2022.

## **Senate Finance and Public Administration References Committee**

### **ANSWERS TO QUESTIONS ON NOTICE**

**Inquiry into the management and assurance of integrity by consulting services**

**Department/Agency:** Department of the Prime Minister and Cabinet

**Topic:** Employment of former 'Big 7' partners

**Senator:** Barbara Pocock

**Type of question:** Written

**Date set by the committee for the return of answer:** 14 April 2023

**Number of pages:** 1

#### **Question:**

*The following questions relate to the below consulting/accounting firms that will be referred to as the “Big 7.” If answering in the affirmative to any of the below questions, specify which of the Big 7 firms you are referring to.*

- *Deloitte*
- *EY*
- *KPMG*
- *PwC*
- *McKinsey*
- *Boston Consulting*
- *Accenture*

Are any former partners of each of the Big 7 employed at the Department of the Prime Minister and Cabinet?

Are any of these former partners receiving ongoing payments from their former association with these firms, including as part of any retirement plans?

Has the Department of the Prime Minister and Cabinet established if these ongoing payments are tied to the financial performance these firms?

#### **Answer:**

The Department of the Prime Minister and Cabinet (PM&C) does not record details of former employment of its employees. All PM&C staff are required to report any conflicts of interest, and members of the Senior Executive Service are required to submit an annual disclosure and declaration of personal interest.

## **Senate Finance and Public Administration References Committee**

### **ANSWERS TO QUESTIONS ON NOTICE**

**Inquiry into the management and assurance of integrity by consulting services**

**Department/Agency:** Department of the Prime Minister and Cabinet

**Topic:** Former 'Big 7' partners - appointment to departmental boards or sub-committees

**Senator:** Barbara Pocock

**Type of question:** Written

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#### **Question:**

*The following questions relate to the below consulting/accounting firms that will be referred to as the “Big 7.” If answering in the affirmative to any of the below questions, specify which of the Big 7 firms you are referring to.*

- *Deloitte*
- *EY*
- *KPMG*
- *PwC*
- *McKinsey*
- *Boston Consulting*
- *Accenture*

Are any former partners of each of the Big 7 appointed to any boards or sub-committees of the Department of the Prime Minister and Cabinet?

Are any of these former partners receiving ongoing payments from their former association with these firms, including as part of any retirement plans?

Has the Department of the Prime Minister and Cabinet established if these ongoing payments are tied to the financial performance these firms?

#### **Answer:**

The Department of the Prime Minister and Cabinet (PM&C) does not record information of former employment of members appointed to any of PM&C's boards or sub-committees. However, all board and sub-committee members are required to declare conflicts of interest.

## **Senate Finance and Public Administration References Committee**

### **ANSWERS TO QUESTIONS ON NOTICE**

**Inquiry into the management and assurance of integrity by consulting services**

**Department/Agency:** Department of the Prime Minister and Cabinet

**Topic:** Former 'Big 7' partners - involvement in policy consultation committees, panels or other formal processes

**Senator:** Barbara Pocock

**Type of question:** Written

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#### **Question:**

*The following questions relate to the below consulting/accounting firms that will be referred to as the “Big 7.” If answering in the affirmative to any of the below questions, specify which of the Big 7 firms you are referring to.*

- *Deloitte*
- *EY*
- *KPMG*
- *PwC*
- *McKinsey*
- *Boston Consulting*
- *Accenture*

Are any former partners of the Big 7 involved in any policy consultation committees, panels or other formal processes at the Department of the Prime Minister and Cabinet?

Are any of these former partners receiving ongoing payments from their former association with these firms, including as part of any retirement plans?

Are any of these former partners receiving ongoing payments from their former association with these firms, including as part of any retirement plans?

#### **Answer:**

The Department of the Prime Minister and Cabinet does not record this information, however those involved in any policy consultation committees, panels or other formal processes are required to declare conflicts of interests.