

**Finance And Public Administration**  
Answers to questions on notice  
**Climate Change, Energy, the Environment and Water Portfolio**

**Inquiry:** Inquiry into the management and assurance of integrity by consulting services (Consulting services)

**Question No:** IQ23-000112

**Division/Agency:** Finance Division

**Topic:** Consultancy services

**Question Date:** 23 March 2023

**Question Type:** Written

**Senator Barbara Pocock asked:**

1. Will [agency] spend less on consultancy services in the 2022-23 FY than in the 2021-22 FY?
2. What is [agency] predicted spend on consultancy services in the 2022-23 FY?
3. What did [agency] spend on consultancy services in the 2021-22 FY?
4. How much has [agency] spent on consultancy services to date in the 2022-23 FY?
5. How many reports did [agency] commission from consultants in the last three financial years: 2019-2020 – 2021-2022?
  - a. Of any reports commissioned in the last three financial years, how many have been publicly released (in whole or in part)?
6. Has [agency] determined in the last ten years that a consulting firm has not fulfilled their contract? If yes, list all occurrences, including the name of the consulting firm, name of project, date of contract and reason consulting firm did not fulfill the contract.
7. Has [agency] terminated any consultancy contract and why in the last ten years?
8. Have any contracts been the subject of dispute or legal action in the last ten years?
9. List all contracts awarded to PwC since 16 November 2022 to date. Include:
  - a. name of project
  - b. type of project (advice, evaluation, service delivery etc..)
  - c. cost
  - d. contract commencement date
  - e. contract finalisation date.

The following questions relate to the below consulting/accounting firms that will be referred to as the “Big 7.” If answering in the affirmative to any of the below questions, specify which of the Big 7 firms you are referring to.

- Deloitte
  - EY
  - KPMG
  - PwC
  - McKinsey
  - Boston Consulting
  - Accenture
10. Are any former partners of each of the Big 7 employed at [agency]?
  11. Are any of these former partners receiving ongoing payments from their former association with these firms, including as part of any retirement plans?
  12. Has [agency] established if these ongoing payments are tied to the financial performance these firms?
  13. Are any former partners of each of the Big 7 appointed to any boards or sub-committees of [agency]?

14. Are any of these former partners receiving ongoing payments from their former association with these firms, including as part of any retirement plans?
15. Has [agency] established if these ongoing payments are tied to the financial performance these firms?
16. Are any former partners of the Big 7 involved in any policy consultation committees, panels or other formal processes at [agency]?
17. Are any of these former partners receiving ongoing payments from their former association with these firms, including as part of any retirement plans?
18. Has [agency] established if these ongoing payments are tied to the financial performance these firms?

**Answer:**

1. The Department of Climate Change, Energy, the Environment and Water was established on 1 July 2022 and will only have data available from this date.
2. The department has spent \$27.285m on consultancy contracts to date. All consultant expenditure for the 2022-23 will be included in the department's annual report.
3. Data is not available for this period.
4. \$27.285m. This includes expenditure prior to 1 July 2022 for contracts that transferred to the department from other agencies following establishment.
5. Data is not available for this period.
6. No.
7. The department is aware of one consultancy contract that has been terminated by mutual agreement with the consultant.
8. The department is not aware of any consultancy contracts which have been subject to dispute or legal action.
9. No contracts have been awarded to PwC since 16 November 2022.
10. No.
11. Not applicable.
12. Not applicable.
13. No.
14. Not applicable.
15. Not applicable.
16. No.
17. Not applicable.
18. Not applicable.