INQUIRY INTO CENTRELINK'S COMPLIANCE PROGRAM

ANSWER TO QUESTION ON NOTICE

Services Australia

Topic: Date of changes to program

Question reference number: QoN 1

Type of question: Written **Date set by the committee for the return of answer:** 7 February 2020 **Number of pages:** 1

Question:

What date did the Department make a decision to stop relying solely on income averaging method when calculating and generating debt recovery notices?

Answer:

Services Australia implemented this refinement following a decision of Government, announced by the Minister for Government Services on 19 November 2019.

INQUIRY INTO CENTRELINK'S COMPLIANCE PROGRAM

ANSWER TO QUESTION ON NOTICE

Services Australia

Topic: Date of announcement of changes to program

Question reference number: QoN 2

Type of question: Written **Date set by the committee for the return of answer:** 7 February 2020 **Number of pages:** 1

Question:

When was the department planning to announce that it was going to stop raising debts based solely on averaged income data?

Answer:

The Minister for Government Services announced refinements to the Income Compliance Programme on 19 November 2019.

INQUIRY INTO CENTRELINK'S COMPLIANCE PROGRAM

ANSWER TO QUESTION ON NOTICE

Services Australia

Topic: New/existing program iterations

Question reference number: QoN 3

Type of question: Written **Date set by the committee for the return of answer:** 7 February 2020 **Number of pages:** 1

Question:

Will the changes announced on 19 November 2019 result in a further iteration of the compliance program software, or will the program continue to operate under the CUPI system?

Answer:

The existing Check and Update Past Income online portal continues to be used for income compliance reviews. Services Australia is taking a customer-centric approach to the design and implementation of the refinements announced on 19 November 2019. We will continue to user-test any new products, processes and correspondence with customers, staff and third party organisations before implementing.

INQUIRY INTO CENTRELINK'S COMPLIANCE PROGRAM

ANSWER TO WRITTEN QUESTION ON NOTICE

Services Australia

Topic: Income data to identify/establish debts

Question reference number: QoN 4

Type of question: Written **Date set by the committee for the return of answer:** 7 February 2020 **Number of pages:** 1

Question:

Following the announcement that averaged income data alone will not be used to raised debts, what income data will the department use to identify and establish online compliance debts?

Answer:

Services Australia (the Agency) will continue to use income information from the Australian Taxation Office to identify significant discrepancies with income information reported to the Agency by customers. The Agency will continue to engage with people where a discrepancy has been raised to determine appropriate payment.

INQUIRY INTO CENTRELINK'S COMPLIANCE PROGRAM

ANSWER TO QUESTION ON NOTICE

Services Australia

Topic: Use of net-to-gross calculated income data

Question reference number: QoN 5

Type of question: Written **Date set by the committee for the return of answer:** 7 February 2020 **Number of pages:** 1

Question:

At the Canberra hearing on 3 October, the department explained how net income data contained in recipients' bank statements could be used to calculate gross income data, which the department described as "certainly not a perfect process". Now that averaged income will not be used to calculate debts, to what extent does the department expect debts will be raised using its net-to-gross income calculations?

Answer:

Services Australia will continue to work with customers and third parties to obtain additional information to determine whether a debt is raised. Additional information includes bank statements, payslips and customer income declarations.

INQUIRY INTO CENTRELINK'S COMPLIANCE PROGRAM

ANSWER TO QUESTION ON NOTICE

Services Australia

Topic: Quality of net-to-gross calculated income data

Question reference number: QoN 6

Type of question: Written **Date set by the committee for the return of answer:** 7 February 2020 **Number of pages:** 1

Question:

Is the department satisfied that its net-to-gross calculations provide a legal basis for raising a debt?

Answer:

The Minister has made a public interest immunity claim with respect to any legal advice obtained in relation to the income compliance programme and to the circumstances surrounding any legal advice obtained in relation to the income compliance programme.

INQUIRY INTO CENTRELINK'S COMPLIANCE PROGRAM

ANSWER TO QUESTION ON NOTICE

Services Australia

Topic: Legal rigour of the online compliance program

Question reference number: QoN 7

Type of question: Written **Date set by the committee for the return of answer:** 7 February 2020 **Number of pages:** 1

Question:

What processes is the department undertaking to ensure the legal rigour of the online compliance program, including the latest changes to the program?

Answer:

Services Australia gives full consideration to any refinements to the program.

INQUIRY INTO CENTRELINK'S COMPLIANCE PROGRAM

ANSWER TO WRITTEN QUESTION ON NOTICE

Services Australia

Topic: Legal basis for garnisheeing tax returns

Question reference number: QoN 8

Type of question: Written **Date set by the committee for the return of answer:** 7 February 2020 **Number of pages:** 1

Question:

Please provide a reference to the relevant legislation by which the department is able to garnishee debtors' tax returns.

Answer:

Please refer to QoN 6 from the 3 October 2019 public hearing.

INQUIRY INTO CENTRELINK'S COMPLIANCE PROGRAM

ANSWER TO QUESTION ON NOTICE

Services Australia

Topic: Legal advice

Question reference number: QoN 9

Type of question: Written **Date set by the committee for the return of answer:** 7 February 2020 **Number of pages:** 1

Question:

Since the establishment of the current Senate Committee inquiry into Centrelink's Online Compliance Program has the department received internal or external legal advice relating to the legal basis for garnisheeing debtors tax returns?

Answer:

The Minister has made a public interest immunity claim with respect to any legal advice obtained in relation to the income compliance programme and to the circumstances surrounding any legal advice obtained in relation to the income compliance programme.

INQUIRY INTO CENTRELINK'S COMPLIANCE PROGRAM

ANSWER TO QUESTION ON NOTICE

Services Australia

Topic: Potential legal obligations

Question reference number: QoN 10

Type of question: Written **Date set by the committee for the return of answer:** 7 February 2020 **Number of pages:** 1

Question:

What is the department's strategy for meeting any potential obligations that could come from current or future legal action from individuals who have had debts raised using averaged income data?

Answer:

As there are current matters before the courts, it is not appropriate for Services Australia to comment on these or related matters.

INQUIRY INTO CENTRELINK'S COMPLIANCE PROGRAM

ANSWER TO QUESTION ON NOTICE

Services Australia

Topic: Averaged income debts in other programs

Question reference number: QoN 11

Type of question: Written **Date set by the committee for the return of answer:** 7 February 2020 **Number of pages:** 1

Question:

Are there debts raised on the basis of averaged income data in programs other than the online compliance program which could be subject to legal challenge based on the Federal Court's finding?

Answer:

With respect to any administrative decision by Services Australia (the Agency) to raise a debt, a customer can seek review by requesting an internal review by the Agency and/or an external review via the Administrative Appeals Tribunal or the courts.

INQUIRY INTO CENTRELINK'S COMPLIANCE PROGRAM

ANSWER TO QUESTION ON NOTICE

Services Australia

Topic: Timelines for debt identification

Question reference number: QoN 12

Type of question: Written **Date set by the committee for the return of answer:** 7 February 2020 **Number of pages:** 1

Question:

How long does the department expect the identification of debts take?

Answer:

Services Australia anticipates that the identification process will be completed in early 2020.

INQUIRY INTO CENTRELINK'S COMPLIANCE PROGRAM

ANSWER TO QUESTION ON NOTICE

Services Australia

Topic: Contacting debtors with incorrect debts

Question reference number: QoN 13

Type of question: Written **Date set by the committee for the return of answer:** 7 February 2020 **Number of pages:** 1

Question:

How will the department be contacting debtors who have paid an incorrect debt? What processes will the department follow if it is unable to contact debtors who have paid incorrect debts?

Answer:

Services Australia (the Agency) is undertaking an analysis of all income compliance reviews to identify and prioritise those cases where income averaging was used to determine a debt. This is a robust process designed to ensure all affected customers are identified. The Agency will contact affected customers as appropriate, once that identification process is complete.

INQUIRY INTO CENTRELINK'S COMPLIANCE PROGRAM

ANSWER TO QUESTION ON NOTICE

Services Australia

Topic: Staff workloads

Question reference number: QoN 14

Type of question: Written **Date set by the committee for the return of answer:** 7 February 2020 **Number of pages:** 1

Question:

What impact will the announced review of compliance debt have on staff workloads and conditions?

Answer:

Nil.

INQUIRY INTO CENTRELINK'S COMPLIANCE PROGRAM

ANSWER TO QUESTION ON NOTICE

Services Australia

Topic: Staff levels and training

Question reference number: QoN 15

Type of question: Written **Date set by the committee for the return of answer:** 7 February 2020 **Number of pages:** 1

Question:

Will the department need to employ or contract additional staff to review the debts? Will additional staff training be required?

Answer:

No.

INQUIRY INTO CENTRELINK'S COMPLIANCE PROGRAM

ANSWER TO QUESTIONS ON NOTICE

Services Australia

Topic: Refunding debt payments

Question reference number: QoN 16

Type of question: Written **Date set by the committee for the return of answer:** 7 February 2020 **Number of pages:** 1

Question:

How will the department refund incorrect debts that have already been paid? Will any interest or compensation be paid for these debts?

Answer:

Please refer to response provided in written QoN 10.

INQUIRY INTO CENTRELINK'S COMPLIANCE PROGRAM

ANSWER TO QUESTION ON NOTICE

Services Australia

Topic: Costs

Question reference number: QoN 17

Type of question: Written **Date set by the committee for the return of answer:** 7 February 2020 **Number of pages:** 1

Question:

What is the total cost be for the review of all online debts and the repayment of incorrect debts, including staffing costs and any compensation/interest payments?

Answer:

Services Australia is undertaking an analysis of all income compliance reviews, and this work is ongoing. Associated financial impacts cannot be ascertained at this stage.

INQUIRY INTO CENTRELINK'S COMPLIANCE PROGRAM

ANSWER TO QUESTION ON NOTICE

Services Australia

Topic: Budget implications

Question reference number: QoN 18

Type of question: Written **Date set by the committee for the return of answer:** 7 February 2020 **Number of pages:** 1

Question:

What impact will refunding incorrect debts have on the Government's estimated \$2.1 billion in savings generated from income compliance program?

Answer:

Refer to written QoN 17.

INQUIRY INTO CENTRELINK'S COMPLIANCE PROGRAM

ANSWER TO QUESTION ON NOTICE

Services Australia

Topic: Inclusion of Services Australia in DSS - Administration

Question reference number: QoN 19

Type of question: Written **Date set by the committee for the return of answer:** 7 February 2020 **Number of pages:** 1

Question:

How will the recently announced inclusion of Services Australia as an executive agency within DSS affect the administration of the online compliance program?

Answer:

Changes to the Australian Public Service announced on 5 December 2019 will not affect the administration of the Income Compliance Programme.

INQUIRY INTO CENTRELINK'S COMPLIANCE PROGRAM

ANSWER TO QUESTION ON NOTICE

Services Australia

Topic: Inclusion of Services Australia in DSS - Staff

Question reference number: QoN 20

Type of question: Written **Date set by the committee for the return of answer:** 7 February 2020 **Number of pages:** 1

Question:

Will the announced inclusion of Services Australia as an executive agency within the Department of Social Services affect the number of departmental staff engaged in online compliance program work? Will it affect the number of contracted staff engaged in online compliance work?

Answer:

No.

INQUIRY INTO CENTRELINK'S COMPLIANCE PROGRAM

ANSWER TO QUESTION ON NOTICE

Services Australia

Topic: Definition of vulnerable

Question reference number: QoN 21

Type of question: Written **Date set by the committee for the return of answer:** 7 February 2020 **Number of pages:** 1

Question:

What is the department's definition of 'vulnerable' for the purposes of identifying vulnerable recipients? Is this definition consistent with other government departments' definition of 'vulnerable'?

Answer:

Services Australia does not have a 'definition' of vulnerable, but rather an approach to understanding a recipient's circumstances, and if they may be vulnerable.

INQUIRY INTO CENTRELINK'S COMPLIANCE PROGRAM

ANSWER TO QUESTION ON NOTICE

Services Australia

Topic: Support for vulnerable individuals

Question reference number: QoN 22

Type of question: Written **Date set by the committee for the return of answer:** 7 February 2020 **Number of pages:** 1

Question:

How does Services Australia identify and support vulnerable individuals, including those with multiple vulnerabilities, for compliance requirements and debt recovery?

Answer:

Services Australia provides prioritised support to customers as required through our social worker network at any point of the review process. Our social work services are offered through face-to-face and via telephone for people who have highly complex needs that require individualised support.

Please refer to the response provided to written QoN 21.

INQUIRY INTO CENTRELINK'S COMPLIANCE PROGRAM

PUBLIC HEARING 16 DECEMBER 2019

ANSWER TO QUESTION ON NOTICE

Services Australia

Topic: Vulnerability flags

Question reference number: QoN 23

Type of question: Written **Date set by the committee for the return of answer:** 7 February 2020 **Number of pages:** 1

Question:

How can these 'vulnerability flags' be changed or removed?

Answer:

Vulnerability indicators are placed on a recipient's record when personal circumstances are disclosed by the recipient or identified by Services Australia, and these circumstances may impact a recipient's ability to meet their mutual obligation requirements.

Vulnerability indicators are added in the following ways:

- where recommended as part of an accepted Employment Services Assessment or Job Capacity Assessment
- where certain recipient circumstances are disclosed and appropriate evidence is provided.

Vulnerability indicators are removed when they no longer reflect the recipient's current circumstances, however historical information remains on the recipient's record of all indicators recorded.

INQUIRY INTO CENTRELINK'S COMPLIANCE PROGRAM

ANSWER TO QUESTION ON NOTICE

Services Australia

Topic: Targeted support for specific groups of vulnerable individuals

Question reference number: QoN 24

Type of question: Written **Date set by the committee for the return of answer:** 7 February 2020 **Number of pages:** 1

Question:

Are there any additional or targeted supports available for specific populations of vulnerable people affected by the online compliance program, such as those in rural and remote communities, those with disabilities or mental health issues, those whose have experience of domestic violence and those with literacy issues?

Answer:

The Income Compliance Programme was revised so that it does not initiate income compliance reviews for customers who are identified as vulnerable, remote or older Australians. Services Australia (the Agency) has a well-staffed, dedicated phone line with short wait times, so that vulnerable customers can access support and assistance as required.

The Agency provides prioritised support to customers through our social worker network at any point of the review process. Our social work services are offered through face-to-face and via telephone for people who have highly complex needs that require individualised support.

INQUIRY INTO CENTRELINK'S COMPLIANCE PROGRAM

ANSWER TO QUESTION ON NOTICE

Services Australia

Topic: Supporting individuals through announced changes

Question reference number: QoN 25

Type of question: Written **Date set by the committee for the return of answer:** 7 February 2020 **Number of pages:** 1

Question:

Following the changes to the program as announced on 19 November, what additional support will be provided to vulnerable individuals to assist them understand and engage with those changes?

Answer:

In implementing the refinements announced by the Government on 19 November 2019, Services Australia (the Agency) will consider the best way of supporting vulnerable customers. The Agency takes a customer-centric approach to the design and implementation of changes, and user-tests any new products, processes and correspondence with customers, staff and third party organisations before implementing.

INQUIRY INTO CENTRELINK'S COMPLIANCE PROGRAM

ANSWER TO QUESTION ON NOTICE

Services Australia

Topic: BOOST approach to debt recovery targets

Question reference number: QoN 26

Type of question: Written **Date set by the committee for the return of answer:** 7 February 2020 **Number of pages:** 1

Question:

The committee has heard concerns that the department's BOOST approach places an emphasis on quantity of debts raised/reviewed at the expense of the quality of that work. Will the department continue to use the BOOST approach of establishing targets for staff in future?

Answer:

Staff are not required to meet targets for debt raising.

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ANSWER TO QUESTION ON NOTICE

Services Australia

Topic: BOOST Approach to Review of Debts

Question reference number: QoN 27

Type of question: Written **Date set by the committee for the return of answer:** 7 February 2020 **Number of pages:** 1

Question:

Will the BOOST approach be applied to staff engaged in the review of debts as announced on 19 November?

Answer:

See written QoN 26.

INQUIRY INTO CENTRELINK'S COMPLIANCE PROGRAM

ANSWER TO QUESTION ON NOTICE

Services Australia

Topic: Flagging Debts for External Collection or Tax Garnisheeing

Question reference number: QoN 28

Type of question: Written **Date set by the committee for the return of answer:** 7 February 2020 **Number of pages:** 1

Question:

What criteria and processes does Services Australia use in deciding to refer debt recovery action to a debt collector or flagged with the ATO for garnishing?

Answer:

For referral of a case to an External Collection Agent (ECA) to occur, the debtor must no longer be in receipt of a social welfare payment, must have an outstanding debt amount of \$50 or more, and must not have entered into or maintained a suitable recovery arrangement with Services Australia. The process and timing for referral to an ECA is at page 29 of the Services Australia written submission to the Inquiry into the Income Compliance Programme.

The criteria and processes for garnishee of tax refunds is outlined in QoN 6 from the 3 October 2019 public hearing, as provided on 28 October 2019

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ANSWER TO QUESTION ON NOTICE

Services Australia

Topic: Garnisheeing Family Tax Benefits

Question reference number: QoN 29

Type of question: Written **Date set by the committee for the return of answer:** 7 February 2020 **Number of pages:** 1

Question:

What is the process for garnisheeing debtors' Family Tax Benefits? Which department is responsible for garnisheeing Family Tax Benefits, and how are those debtors 'flagged'?

Answer:

Services Australia does not garnishee Family Tax Benefit payments.

INQUIRY INTO CENTRELINK'S COMPLIANCE PROGRAM

ANSWER TO QUESTION ON NOTICE

Services Australia

Topic: Debt Recovery Fee

Question reference number: QoN 30

Type of question: Written **Date set by the committee for the return of answer:** 7 February 2020 **Number of pages:** 1

Question:

The Committee has heard concerns about the ten per cent recovery fee applied to some debts under the program. What criteria does the department apply when deciding to charge a recovery fee, and are any participants exempt from recovery fees?

Answer:

Services Australia applies a recovery fee in accordance with section 1228B of the *Social Security Act 1991*.

INQUIRY INTO CENTRELINK'S COMPLIANCE PROGRAM

ANSWER TO QUESTION ON NOTICE

Services Australia

Topic: Legal Basis for Recovery Fee

Question reference number: QoN 31

Type of question: Written **Date set by the committee for the return of answer:** 7 February 2020 **Number of pages:** 1

Question:

On what grounds is the department satisfied that is has a legal basis on which to apply the recovery fee?

Answer:

Section 1228B of the *Social Security Act 1991* provides that an additional 10 percent recovery fee may be added on a debt incurred when a person has::

- refused or failed, without reasonable excuse, to provide information, or
- knowingly or recklessly provided false information in relation to the person's income from personal extertion,

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ANSWER TO QUESTION ON NOTICE

Services Australia

Topic: Implementation of Ombudsman's Recommendations

Question reference number: QoN 32

Type of question: Written **Date set by the committee for the return of answer:** 7 February 2020 **Number of pages:** 1

Question:

At the hearing in Canberra on 3 October the department indicated that implementation of the Ombudsman's recommendations relating to the recovery fee was underway. To what extent has the department acted on those recommendations, and will this response be affected by the changes announced on 19 November?

Answer:

Services Australia is working to update accounts payable notices and subsequent reminder letters to simplify language, improve debt explanation and include recovery fee information. Changes to debt correspondence is costly and time consuming and these letters require changes to our legacy systems. We have re-designed our accounts payable template, commencing with the account payable notice for Family Tax Benefit (FTB) non-lodgement debts which will be implemented in June 2020. Learnings from the improved FTB accounts payable notice has been used to redesign more complex debt correspondence, addressing the Ombudsman's recommendations relating to improved recovery fee information.

The refinements to the Income Compliance Programme announced on 19 November 2019 will not impact on the implementation of this recommendation.

INQUIRY INTO CENTRELINK'S COMPLIANCE PROGRAM

ANSWER TO QUESTION ON NOTICE

Services Australia

Topic: Ombudsman's Recommendations about Recovery Fee

Question reference number: QoN 33

Type of question: Written **Date set by the committee for the return of answer:** 7 February 2020 **Number of pages:** 1

Question:

Has the department undertaken a review of how the recovery fee is applied as part of its response to the Ombudsman's recommendations?

Answer:

The Commonwealth Ombudsman recognised that the Agency has implemented a number of improvements to the Income Compliance Programme, which has reduced the application of the recovery fee significantly. (Refer to page 8 of the Commonwealth Ombudsman 2019 Report).

The report acknowledges that the Agency no longer applies in a recovery fee where a customer engages with the Agency (online or by telephone) prior to raising a debt. (Refer to page 9 of the Commonwealth Ombudsman 2019 Report).

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ANSWER TO QUESTION ON NOTICE

Services Australia

Topic: Recovery Fee on Averaged Income

Question reference number: QoN 34

Type of question: Written **Date set by the committee for the return of answer:** 7 February 2020 **Number of pages:** 1

Question:

At the hearing in Canberra on 16 December 2019 the department was in the process of identifying debts raised solely on the basis of averaged income data. If any of these debts are found to have attracted a recovery fee, will the recovery fee be refunded?

Answer:

See answer to written QoN 10.

INQUIRY INTO CENTRELINK'S COMPLIANCE PROGRAM

ANSWER TO QUESTION ON NOTICE

Services Australia

Topic: FOI Requests

Question reference number: QoN 35

Type of question: Written **Date set by the committee for the return of answer:** 7 February 2020 **Number of pages:** 1

Question:

On what basis can the Department ask individuals to withdraw their FOI requests?

Answer:

Services Australia has administrative access arrangements for the release of certain documents without the need for a formal Freedom of Information (FOI) request. Services Australia may seek an individual's agreement to withdraw a FOI request where that individual is satisfied with the documents being administratively released to them.

Services Australia also asks individuals to withdraw their request where the information requested is publicly available.

INQUIRY INTO CENTRELINK'S COMPLIANCE PROGRAM

ANSWER TO QUESTION ON NOTICE

Services Australia

Topic: OCI Debts

Question reference number: QoN 36

Type of question: Written **Date set by the committee for the return of answer:** 7 February 2020 **Number of pages:** 1

Question:

Answer to QoN 1 as of 25 October 2019 stated there were no OCI reviews currently in progress. Does this mean that there will be no further reviews or debts under the OCI process?

Answer:

All Online Compliance Intervention (OCI) reviews have been finalised. As a result, no new debt will be raised under the OCI process. At any time, a customer may seek a reassessment of a debt, at which time a review would then be undertaken by Services Australia.

INQUIRY INTO CENTRELINK'S COMPLIANCE PROGRAM

ANSWER TO QUESTION ON NOTICE

Services Australia

Topic: Specialist Team to Investigate Income Data Anomalies

Question reference number: QoN 37

Type of question: Written **Date set by the committee for the return of answer:** 7 February 2020 **Number of pages:** 1

Question:

Re: Answer to QoN 8 a) i) received 26 September. The answer refers to the statement 'a specialist team investigates the anomaly' between available income data and recipients' income data. Who is on this team and how is the investigation process managed in the team?

Answer:

The team consists of Senior Analysts who are responsible for investigating individual cases referred to them through Services Australia's workload management framework. The investigation process can include verifying and checking payment summary information and customer identification details.

INQUIRY INTO CENTRELINK'S COMPLIANCE PROGRAM

ANSWER TO QUESTION ON NOTICE

Services Australia

Topic: Anomalies Identified in Compliance Reviews

Question reference number: QoN 38

Type of question: Written **Date set by the committee for the return of answer:** 7 February 2020 **Number of pages:** 1

Question:

Re: Answer to QoN 8 a) i) received 26 September. The answer refers to 292 compliance reviews in which anomalies were identified. How were the anomalies identified in these reviews?

Answer:

Anomalies can be identified through a customer responding to the income compliance initiation letter and advising the employment income details on the payment summary may not be correct. Staff can also identify anomalies during the review process. There is no data that can be extracted to differentiate the way that the 292 anomalies were identified.

INQUIRY INTO CENTRELINK'S COMPLIANCE PROGRAM

ANSWER TO QUESTION ON NOTICE

Services Australia

Topic: Identified Underpayments

Question reference number: QoN 39

Type of question: Written **Date set by the committee for the return of answer:** 7 February 2020 **Number of pages:** 1

Question:

Re: Answer to QoN 10 received 26 September 2019. The question refers to underpayments identified as part of the review process. If the department identifies that recipients were underpaid does it contact the recipients by letter to notify them that they did not get their full entitlement?

Answer:

Any underpayments identified during a review period are taken into account as part of the income compliance review process and are reflected in any subsequent decision made.

INQUIRY INTO CENTRELINK'S COMPLIANCE PROGRAM

ANSWER TO QUESTION ON NOTICE

Services Australia

Topic: Income Compliance Programme – Debts Reviewed

Question reference number: QoN 40

Member: O'Neill Type of question: Written Date set by the committee for the return of answer: 7 February 2020 Number of pages: 1

Question:

With respect to the announcement on 19 November 2019 that income averaging will no longer be solely used to raise compliance debt, and that existing compliance debts are being assessed for income averaging:

- a) How many individual debts have been counted in this cohort to date?
- b) What is the total value of these debts?
- c) Could a breakdown be provided of the type of compliance program they have been raised under (OCI, EIC, or CUPI)?
- d) Could a breakdown of the geographical location of the recipients of these debts be provided by postcode?

Answer:

- a) See answer to Question on Notice 3 from the 16 December 2019 public hearing.
- b) d)

The total value of the debts, and the breakdown by type of compliance program and the geographical location, where income averaging was used to determine the debt cannot be ascertained until Services Australia has completed its review of the debts raised over the life of the income compliance programme. Work is continuing but is yet to be completed.

INQUIRY INTO CENTRELINK'S COMPLIANCE PROGRAM

ANSWER TO QUESTION ON NOTICE

Services Australia

Topic: Kathryn Campbell CV

Question reference number: QoN 41

Member: O'Neill Type of question: Written Date set by the committee for the return of answer: 7 February 2020 Number of pages: 1

Question:

Could a copy of Kathryn Campbell's Curriculum Vitae be provided, including any cover letters submitted in relation to positions applied for in Australian Government Departments?

Answer:

Services Australia does not hold the requested documents.

INQUIRY INTO CENTRELINK'S COMPLIANCE PROGRAM

ANSWER TO QUESTION ON NOTICE

Services Australia

Topic: Implementation of the Online Compliance Programme

Question reference number: QoN 42

Member: O'Neill Type of question: Written Date set by the committee for the return of answer: 7 February 2020 Number of pages: 9

Question:

Could a complete list be provided of all Department of Human Services staff employed at the General Manager level or higher in any division or team who:

- a) oversaw or had input into the initial design and implementation of the online compliance initiative;
- b) was involved in the refinement of the program through the development of the EIC or CUPI programs?

Answer:

Development and implementation of significant initiatives, like the Income Compliance Programme, involve many parts of Services Australia working together. Please find attached copies of Services Australia (the Agency) organisational charts from 2016 to 2019 which identify SES staff from across the Agency.

ORGANISATIONAL STRUCTURE

Figure 2: Organisational structure at 30 June 2016

Jo	Payments Reform ohn Murphy Deputy Secretary	Service Delivery Opera Russell Egan, A/g Deputy Secretary	ations	Participation, Aged Care, and Integrity Malisa Golightly Deputy Secretary
Mark Jenkin, CFO A Financial Management R Kari Ahmer, NM B Financial Accounting Si Kym Partington, NM Si Financial Systems M Drago Stanojcic, NM A Group Financial B Management B Rohan Wong, NM C CIO Group Financial C Management S Andrew Harvey, NM P Service Strategy V Nathan Williamson, GM F Strategic Advice S Karen Ballintyne, NM C Chief Digital Officer M	Payments Reform ssurance Robert McKellar, A/g NM Business Transformation Janagement and Data saron Wilkins, A/g NM Usisiness Architecture Des Kirwan, A/g, NM Thange Management and communications sally Thauvette, A/g NM Programme Delivery (acant, GM Programme Office Jabeena Oberoi, NM Commercial Partner Aanagement thil Lindenmayer, NM	Child Support Smart Centres Bill Volkers, GM Child Support Smart Centres, VIC and TAS Bruce Young, NM Child Support Smart Centres, VIC and TAS Bruce Young, NM Child Support Smart Centres, NSW and QLD Jill Simpson, NM Child Support Smart Centres, NSW and ACT Tracey Sheather, NM Telephony Service Delivery Projects John Manthey, NM Smart Centres South Paul McNae, NM Smart Centres East Louise Hamilton, NM Smart Centres Contral and West Bridget Brill, NM Smart Centres North Narelle Cameron, NM Smart Centres North Narelle Cameron, NM Smart Centres Channel Operations Matt Clarke, A/g NM Indigenous, Regional and Intensive Services Michelle Lees, GM Northern Australia Sirian Wilkinson, SL Northern Gueensland Peter Searston, SL South Australia Simon Edwards, SL Western Australia Simon Edwards, SL Multicultural Services Margo Souden, A/g NM Social Work Services Monica Bacusi, A/g NM	Face to Face Service Delivery Kate Hay, A/g GM North NSW Chantal Oxenham, A/g SL South Queensland Mark le Dieu, SL Southem NSW Barbara Causon, SL Sydney Scott Chant, SL Central NSW William Garton, SL Northem Victoria Stan Neely, SL Tasmania David Mole, SL Eastern Victoria Anthony McArdle, A/g SL West Victoria Jane Steinkamp, A/g SL Central Queensland Marianne Evans, A/g SL Service, Performance and Coordination Darren Box, GM Customer Service Lorna Andrews, NM Service Delivery Performance and Analysis Brendan Jacomb, NM Demand, Supply and Scheduling Julia Stinson, A/g NM Demand, Supply and Scheduling Julia Stinson, A/g NM Demand, Supply and Scheduling Julia Stinson, A/g NM Business Process Operations Susan Morrison, NM Customer First Kylie Crane, NM	Participation Jo-Anne Mason, A/g GM Working Age Programmes and Compliance Melissa Hatch, NM Education and Job Seeker Contact Paul Creech, NM Aged Care and Disability Craig Storen, GM Aged Care Reform Lisiane Barao-MacLeod, A/g NM Disability Laura Gannon, NM Business Integrity Mark Withnell, GM Serious Non-Compliance Mark Brown, NM Internal Fraud Control and Investigations Mary Jerrim, A/g NM Payment Integrity Jan Bailey, NM Compliance Strategy Rhonda Morris, NM Taskforce Integrity Ray Johnson, AC Customer Compliance Karen Harfield, GM Compliance Risk Scott Britton, NM

Key:	
Key: AC	Assistant Commissioner
A/g	Acting arrangements are only shown
0	when the tenure is for four weeks or more.
CC	Chief Counsel

- Chief Counsel Chief Digital Officer Chief Financial Officer Chief Information Officer Chief Technology Officer Freedom of Information

- CDO CFO CIO CTO FOI GC GM ICT NM SL General Manager Information and Communication Technology National Manager
- Service Leader

the Secretary was on leave from 3 May until 7 August 2016

- Reports directly to the Deputy Secretary, ٠ Payments Reform
- Temporary role
- Reports directly to the Deputy Secretary,
- Enabling Services Reports directly to the Secretary regarding policy matters *
- é Reports directly to the Chief Information Officer, CIÓ Group

DEPARTMENT OF HUMAN SERVICES 4

Families, Older Australians and Payment Services David Learmonth Deputy Secretary

Families

George Thiveos, GM New Parents, Child Care and Program Improvement Tina Anderson, A/g NM Families and Child Support Policy Dennis Mahony, NM Families Programme Assurance and Coordination Alison McCann, NM

Older Australians

Vicki Beath, GN Seniors, Carers and International Pam Saunders, NM Multicultural and Rural Programmes Tulip Chaudhury, NM Deduction and Confirmation Leigh Allison, A/g NM **Customer** Payment Services Marcus Markovic, GM Child Support System Redesign Mark Garrity, NM Centrepay Alex Anderson, NM Debt Management Debbie Weise, NM Appeals

Angela Geerdink, NM

Enabling Services Jonathan Hutson Deputy Secretary Portfolio Strategic Manager Jason Armstrong Whole of Government Coordination Rosemary Deininger, GM Governance

John Kalokerinos, NM Ministerial Coordination and Parliamentary Patrick Cremen, NM Functional and Efficiency Review Paul Hupalo, NM Deregulation and Portfolio Advice

Simone Pensko, NM Legal Services

Annette Musolino, CC Commercial Law Lisa Carmody, GC Business Transformation Legal

Paul Menzies-McVey, EC Programme Advice and Ombudsman Maris Stipnieks, GC Privacy and Information Release Marc Mowbray-d'Arbela, GC FOI and Litigation

Alice Linacre, GC People Legal and Customer Compensation Tim Éfrench. G(

Community Engagement Kristen Hannah, GM Departmental

Spokesperson Hank Jongen Customer and Media

Engagement Scott Anderson, NM Production and Support

Services Melanie Kalamaras, A/g NM

Audit Jason McNamara, GM

Audit

Michael Robinson, NM

Health and Information Caroline Edwards Deputy Secretary Health Service Delivery Melissa McClusky, GM

Service Delivery Projects Lee Rasmussen, A/g NM Health Support and Performance Shareez Farouk, NM Payment and Claiming Stephen Kelly, NM Medicare Providers Steve Farrell, NM Medicare Public Monique Hamilton, A/g NM

Health Programmes Kirsty Faichney, A/g GM Assistance Programmes Jane Crowe, A/g NM Digital Health Garth McDonald, A/g NM

Pharmaceutical Benefits Donna Griffin, NM Medicare and Veterans Karen Hebditch, A/g NM

Strategic Information Michelle Wilson, GM Information Services Craig Kelly, A/g NM

Information Gateway and Research Matt Corkhill, NM Data, Analytics and Information Requirements

Cranston Wilson, A/g NM

Shared Services Deputy Secretary

Special Adviser Tracy Muddle **Corporate Operations** Graham GN

Property Robert Towner, NM Security Steve O'Loughlin, NM

Procurement and Records Management Mark Young, NM

People Capability Shane Bennett, A/g GM

Workforce Planning Robyn Calder, NM Recruitment Alison Fitzgerald, NM Learning and Development Andrea Paschalis, NM Payroll and HR System Jacqui Hughes, NM

People Services

Adrian Hudson, A/g GM Workplace Health and Safety

Carl Princehorn, NM People Support Owen Livermore, NM Workplace Relations Jody Nicholson, A/g NM

Portfolio Project Office Kim Terrell, GM

Project Delivery and Assurance Bianca Ruut, NM

Project Support Soraya Weber, NM

Business Modernisation Marianne Cullen, GM

Advisory Services Robert Higgins, NM Shared Services and Contract Management Liz Bundy, NM Government Partnerships and New Work Alex Dolan, NM

CIO Group Gary Sterrenberg Chief Information Officer

Cyber Security Narelle Devine, N

Chief Technology Office Enterprise Architecture

Peter Mills, A/g NM ICT Product Architecture Rob Doughty, NM PMO and Business Relationship Management Elaine Ninham, NM Vendor Management Elise Poiner, A/g NM Business Information and

Data Services Andrea Jones, NM Brisbane Delivery Centre

Bisballe Delivery Certitle Bob Lyons, GM Service Network Systems Michael Gee, A/g NM Brisbane Applications Support

Josh Bosschieter, NM Child Support Applications Richard Hayward, NM Aged Care Redevelopmer

Rūbyn Wipiiti, A/g ŃM Adelaide Delivery Centre Andrew Larkin, GM

Enterprise Services Matt Smith, NM

Business Integrity Systems Maurice Savelli, NM Adelaide Campus and Coordination

lim McMahon, NM Canberra Delivery Centre

Grazyna Zejdler, A/g GM Insurance and Disability

Services Devika Weereratne, NM Online Services Annette Hayes, A/g NM

Child Care, Customer Communication and Corporate Systems Dale Naughton, NM Digital Services Lorraine Hollis, A/g NM

Production Systems Delivery Centre Mitch Levy, A/g GM

Families and Pensions Systems Graham Archer, NM Employment, Payment and Child Support Systems Derek Lawrence, A/g NM Health Systems Mike Mitchelmore, NM

ICT Infrastructure Mike Brett, GM

Service Operations Brynton Taylor, NM Infrastructure and Applications Engineering Belinda Gloyne, A/g NM Production Support Derek Byrnes, A/g NM 5

Enterprise Testing Denise Lanyon, NM Social Services Project Delivery Janice Silby, NM

Programme Design Jill Charker

. Deputy Secretary

George Thiveos, GM

Family Tax Benefit Tulip Chaudhury, NM New Child Care Subsidy James Peterswald, NM

New Parents, Child

Care and Programme

Improvement Nicole Pietrucha, NM

Child Support and

Child Support Program Dennis Mahony, NM Child Support System

Susan Cartwright, NM

Older Australians

Melissa Ryan, GM Seniors, Carers and

Pam Saunders, NM Multicultural and Rural

Brendan Moon, NM

International

Programmes

Deduction and

Confirmation

Deb Harrison, NM Financial Support

Bruce Taloni, NM

Redesign Sue Kitchin, NM Institutional Redre

Redress Maree Bridger, GM

Families

1.8 ORGANISATIONAL STRUCTURE AT 30 JUNE 2017

Kathryn Campbell, Secretary

Payments Reform John Murphy Deputy Secretary

♦ Payments Reform

Assurance Robert McKellar, NM

John Kilner, NM

Digital and DVA

Transformation

Business Transformation

Chief Financial

Officer Mark Jenkin, CFO

Kari Ahmer, NM Financial Accounting

Andrew Harvey, NM

Financial Systems Drago Stanojcic, NM Group Financial

Management Rohan Wong, NM CIO Group Financial

Management Alison Frewin, NM

Service Strategy

John Kalokerinos, NM

Shane Bennett,

Strategic Advice

Financial Management Service Delivery Operations Barry Jackson Deputy Secretary

♦ Channel Optimisation Mark Cousins, NM Smart Centres

Bill Volkers, GM

Michelle Lees, GM Smart Centres South Strategic Information Paul McNae, NM Management and Data Aaron Wilkins, NM Smart Centres East John Hughes, A/g NM Smart Centres Central Business Architecture and West Business Transformation Helen Oberg, A/g NM Smart Centres North Susan Morrison, NM Future Business Model Leanne Smith, NM Narelle Cameron, NM Assessment Services and Smart Centres Larissa Hinds, NM

Programme Delivery Stephen Planincic, GM

Programme Office Vacant Commercial Partner Management Jacinda Still, A/g NM Project Delivery Kylie Finnigan, A/g NM Organisational Change

Michelle Lees, GM Workforce Strategy Shannon Schuster, NM Transformation Change

Management Julie Hockey, A/g NM

Coordination Robert Williams, NM Channel Operations, Indigenous and Intensive Servicing Bridget Brill, GM Channel Operations Matt Clarke, NM Workload Management Gavin Wolfe, A/g NM Digital Operations and Service Integration Jo Hammersley, NM Indigenous and Remote Servicing John Gibbs, NM Social Work Services Monica Bacusi, NM Multicultural Services Tricia Flanagan, NM Service Strategy and

Transformation Chris Horsley, GM Channel Strategy and

Transformation Michelle Kinmonth, A/g NM Telephony Services Projects John Manthey, NM Capacity and Workforce Management Julia Stinson, A/g NM Change Management and Coordination Business Processing Louise Hamilton, NM Capacity Improvement Hamid Heydarian, NM

Face to Face Service Mark le Dieu. GM Central NSW Simon Noble, A/g SL Central Queenslanc Anita Summers, A/g SL Eastern Victoria Jane Steinkamp, SL North NSW Chantal Oxenham, SL Northern Australia Brian Wilkinson, SL Northern Queensland Peter Searston, Sl Northern Victoria Brenton Halliday, SL South Australia Kathy Volkert, A/g SL South Queensland Jody Taylor-Robinson, SL Southern NSW Barbara Causon, SL Sydney Scott Chant, SL Tasmania David Mole, SL Western Victoria

Stan Neely, SL Western Australia Sandy Mamo, SL Child Support Smart Centres Kate Hay, A/g GM Child Support Smart Centres, VIC and TAS

Stuart Brazendale, A/g NM Child Support Smart Centres, WA, SA and QLD Bruce Young, NM Child Support Smart Centres, NSW and ACT Fracey Sheather, NM Customer Service Lorna Andrews, NM

Integrity and Information Malisa Golightly Deputy Secretary

Business Integrity Mark Withnell, Č Serious Non-Compliance Rhonda Morris, NM Internal Fraud Contro and Investigations Kate Buggy, NM Payment Integrity Jan Bailey, NM

Customer Compliance Craig Storen, GM Compliance Risk

Alison McCann, NM Compliance Workforce Alison Fitzgerald, NM Information, Debt and

Appeals Karen Harfield, GM

Information Services Craig Kelly, A/g NM Information Management Matt Corkhill, NM Debt Management Mark Morrison, A/g NM Appeals Jim McMahon, NM

Taskforce Integrity Andrea Quinn, AC

Integrity Modernisation

Jason McNamara, GM Integrity Implementation Liz Bundy, NM

Participation and Disability Janine Pitt, GM

Initiatives

Working Age Programmes and Compliance Joanna Stanion, NM Education and lob Seeker Contact Deborah Masani, NM Disability Laura Gannon, NM

	C	.u
Key:	Н	la
AC	Assistant Commissioner	
A/g	Acting arrangements are only shown	
	when the tenure is for four weeks or more	Э.
CC	Chief Counsel	
CFO	Chief Financial Officer	
CIO	Chief Information Officer	
CTO	Chief Technology Officer	
FOI	Freedom of Information	
GC	General Counsel	

- GМ General Manager
- Human Resources Information and Communications Technology HR
- ΝM National Manager
- Portfolio Management Office PMO SDO
- Service Delivery Operations SL Service Leader

- SES Band 1 reports directly to the Deputy Secretary

12 DEPARTMENT OF HUMAN SERVICES Temporary role

Enabling Services	Health and Aged Care	Shared Services
Jonathan Hutson	Caroline Edwards	Kim Terrell,
Deputy Secretary	Deputy Secretary	A/g Deputy Secretary
Whole of Government	Health Service Delivery	Corporate Operations
Coordination	Paul Creech, GM	Robert Higgins, GM
Jenny Teece, GM	Health Support and	Property
Governance	Performance	Robert Towner, NM
Marc Mowbray-d'Arbela, NM	Jane Crowe, A/g, NM	Security
Ministerial Coordination and	Payment and Claiming	Steve O'Loughlin, NM
Parliamentary	Stephen Kelly, NM	Procurement and Records
Patrick Cremen, NM	Medicare Providers	Management
Portfolio Strategic Manager	Steve Farrell, NM	Mark Young, NM
Jason Stott, NM	Medicare Public	Shared Services and
Legal Services	Jill Simpson, NM	Contract Management
Annette Musolino, CC	Health Programmes	Angela Geerdink, NM
Commercial Law	Kirsty Faichney, GM	People Policy and
Lisa Carmody, GC	Assistance Programmes	Operations
Business Transformation	Jenny Benjamin, NM	Ian Fitzgerald, GM
Legal	Pharmaceutical Benefits	HR Policy
Jeff Derix, GC	Natalie Frommel, A/g, NM	Susan Moriarty, A/g NM
Programme Advice and	Medicare and Veterans	Payroll and HR Operations
Privacy	Jason Armstrong, NM	Jacqui Hughes, NM
Maris Stipnieks, GC Ombudsman and Information Release Michael Robinson, NM FOI and Litigation	Health and Aged Care Payments Transformation Simone Pensko, NM Aged Care and Industry Programmes	Adrian Hudson, GM HR Support – SDO Sally Martin, A/g NM HR Support – Enabling,
Matthew Roser, GC	Gavin Matthews, A/g GM	Shared Services and ICT
Employment Law and	Aged Care Programmes	Carl Princehorn, NM
Customer Compensation	Christine Mulhearn, A/g NM	HR Support – Programme,
Tim Ffrench, GC	Digital Health	Health, Integrity and
Community Engagement	Karen Lock, NM	Payments Reform
Cathy Sear, GM	Industry Programmes	Andrea Paschalis, NM
Departmental Spokesperson Hank Jongen Internal Engagement Richard Briedis, NM	Shareez Farouk, NM	Workplace Relations Stephen Cooney, NM Portfolio Project Office Kylie Crane, A/g GM Project Delivery and
External Engagement Scott Anderson, NM Media Engagement Bevan Hannan, A/g NM		Assurance Bianca Ruut, NM Government Partnerships and New Work
Audit Michelle Kelly, GM		

Audit

David Gray, NM

CIO Group Gary Sterrenberg Chief Information Officer

Cyber Security Narelle Devine, NM Chief Technology Office Charles McHardie, CTO Enterprise Architecture Enterprise Architecture Garrett McDonald, NM ICT Product Architecture Rob Doughty, NM PMO and Business Relationship Management Helen Peel, NM Vendor Management Anthoory Barać A/a NM Anthony Barać, A/g NM Innovation, User Experience and Design Pam Spur, NM Digital Projects Lisiane Barao Macleod, A/g NM ICT Welfare Payment

Transformation Grazyna Zejdler, NM Brisbane Delivery Centre

Bob Lyons, GM Service Network Systems Vacant Brisbane Applications Support Josh Bosschieter, NM Aged Care Redevelopment Rubyn Wipiiti, A/g NM

Adelaide Delivery Centre

Andrew Larkin, GM Professional Services Denise Lanyon, NM Applications Delivery Compliance Maurice Savelli, NM Applications Delivery Social Services

Matt Smith, NM Canberra Delivery Centre Susan Monkley, GM

Insurance and Disability Insurance and Disability Services Siva Venkat Venkatraman, A/g NM Online Services Megan Bunfield, NM Child Care, Customer Compresistion and

Communication and

Communication and Corporate Systems Dale Naughton, NM Digital Services Lorraine Hollis, NM Business Information and Data Services Andrea Jones, NM

Production Systems Delivery Centre Tracy Muddle, GM Families and

Pensions Systems Graham Archer, NM Employment, Payment and Child Support Systems Derek Lawrence, NM Health Systems Health Systems Elaine Ninham, NM

ICT Infrastructure Mike Brett, GM

Service Operations Brynton Taylor, NM Infrastructure and Applications Engineering Abhi Kashyap, A/g NM Production Support Derek Byrnes, NM Infrastructure Design and Accuracy Assurance Kirk Batty, NM

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1.2 ORGANISATIONAL STRUCTURE

Figure 1: Organisational structure as at 30 June 2018

J	Payments Reform Iohn Murphy Deputy Secretary	Service Delivery Operations Barry Jackson Deputy Secretary		Health and Aged Care Amanda Cattermole Deputy Secretary	Integrity and Information Rebecca Cross Deputy Secretary
a Carmody, CoS	 Payments Reform Assurance Danielle Finnigan, A/g NM Business Transformation Mark le Dieu, GM Digital and DVA Transformation Larissa Hinds, NM Business Architecture lodi Cassar, A/g NM Programme Delivery Stephen Planincic, GM Programme Office Leanne McCormick, NM Commercial Partner Management lacinda Still, NM Strategic Information Management and Data Aaron Wikins, NM Business Transformation Susan Morrison, NM Business Transformation Susan Morrison, NM Business Transformation Susan Morrison, NM Transformation Change Management Leanne Smith, NM Transformation Design and Planning Leanne Smith, NM Chief Citizen Experience Office Mukul Agrawal, CCEO Innovation, User Experience and Design am Design ama Barao Macleod, NM sisal 	Face to Face Services Sandy Mamo, Ag GM Central NSW Tricia Flanagan, NM Central Queensland lan McInnes, NM Eastern Victoria Jane Steinkamp, NM North NSW Chantal Oxenham, NM Northern Australia Katrina Zander, A/g NM Northern Queensland Peter Searston, NM Northern Victoria Sue Kitchin, NM South Australia Brenton Halliday, NM South Australia Brenton Halliday, NM South Queensland Jody Taylor-Robinson, NM Southern NSW Tracey Sheather, NM Sydney Scott Chant, NM Tasmania David Mole, NM West Victoria Stan Neely, NM Western Australia Rhonda Williams, A/g NM Child Support Smart Centres, VIC and TAS Stuart Brazendale, A/g NM Child Support Smart Centres, NW and ACT Bruce Young, NM Customer Service Lorna Andrews, NM	Smart Centres, Indigenous and Intensive Servicing Jennifer Rufati, GM Smart Centres South Paul McNae, NM Smart Centres East Louise Hamilton, NM Smart Centres Central and West Brian Wilkinson, NM Smart Centres North Narelle Cameron, NM Assessment Services and Smart Centres Coordination Robert Williams, NM Social Work and Multicultural Services Monica Bacusi, NM Indigenous and Remote Servicing Lauren Callinan, A/g NM Operations Management Bridget Brill, GM Channel Operations Matt Clarke, NM Workload and Performance Management Gavin Wolfe, A/g NM Correspondence Jo Hammersley, NM Telephony Services Craig Kelly, NM Service Delivery Strategy Chris Horsley, GM Channel Strategy and Transformation Mark Cousins, NM Business Processing Helen Oberg, A/g NM Capability Improvement Hamid Heydarian, NM	Health Service Delivery Steve Farrell, A/g GM Health Support and Performance Jane Crowe, A/g NM Payment and Claiming Karen Lock, NM Medicare Providers Steve Farrell, NM Medicare Public jill Simpson, NM Health Programmes Jenny Benjamin, NM Pharmaceutical Benefits Gavin Matthews, NM Medicare and Veterans Kylie Barsley, A/g NM Aged Care and Industry Programmes Paul Creech, GM Aged Care Programmes Paul Creech, GM Aged Care Programmes Digital Health Stephen Kelly, NM Industry Programmes Shareez Farouk, NM	Business Integrity Robert McKellar, A/g GM Fraud Investigation Kate Buggy, NM Fraud Control and Assurance Eilish Richardson, A/g NM Payment Review Jan Bailey, NM Taskforce Integrity Kate Buggy, Cmdr Customer Compliance Craig Storen, GM Compliance Risk Alison McCann, NM Information, Debt and Appeals Karen Harfield, GM Information Services Mark Morrison, A/g NM Information Services Mark Morrison, A/g NM Information Management Matt Corkhill, NM Debt Management Matt Corkhill, NM Debt Management Matt, NM Integrity Design Deborah Winkler, NM

- CTO FOI GC GM ICT NM PMO WPIT
- Chief of Staff Chief Technology Officer Freedom of Information General Counsel General Manager Information and Communication Technology National Manager Portfolio Management Office Welfare Payment Infrastructure Transformation

- SES Band 1 reports directly to the Secretary • SES Band 1 reports directly to the Deputy Secretary
- Temporary role

8 DEPARTMENT OF HUMAN SERVICES

Programme Design Catherine Rule Deputy Secretary

Families

n Corporate Services Jonathan Hutson Deputy Secretary

Melissa Ryan, GM

Family Tax Benefit Tulip Chaudhury, NM New Child Care Subsidy James Peterswald, NM New Parents, Child Care and Programme Improvement Angela Ford, A/g NM

Child Support and Redress

Maree Bridger, GM Child Support Program Mitchell Cole, NM Child Support Modernisation Jo-Anne Mason, NM Institutional Redress Susan Cartwright, NM

Older Australians Deb Harrison, A/g GM

Sconiarisor, Carers and International Pam Saunders, NM Multicultural and Rural Programmes Brendan Moon, NM Deduction and Confirmation Jacqui Houghton, A/g NM **Participation and Disability** Rosemary Deininger, GM Job Seeker Joanna Stanion, NM

Student and Parenting Programmes Deborah Masani, NM Disability Rhonda Morris, NM Corporate Operations Robert Higgins, GM Property Robert Towner, NM Security Steve O'Loughlin, NM Procurement and Contract Management Andrew Stephen, NM People Policy and Operations Ian Fitzgerald, GM HR Policy

Owen Livermore, NM Payroll and HR Operations Paul Smith, A/g NM Workplace Relations Stephen Cooney, NM People Services Jenny Teece, GM HR Support – SDO

Doris Gibb, NM HR Support – Enabling, Corporate Services and ICT Carl Princehorn, NM HR Support – Programme, Health, Integrity and Payments Reform Andrea Paschalis, NM Audit

Michelle Kelly, GM Audit Vacant Chief Financial Officer

Mark Jenkin, CFO Financial Management Kari Ahmer, NM Financial Accounting Andrew Harvey, NM Financial Systems Drago Stanojcic, NM Group Financial

Management Rohan Wong, NM CIO Group Financial Management Alison Frewin, NM

Onboarding Taskforce
Linda Young, A/g GM

Enabling Services Andrew Wood Deputy Secretary

Strategic Governance Patrick Cremen, A/g GM

Governance Robin Priddin, A/g NM Ministerial Coordination and Parliamentary Glenn Black, A/g NM Portfolio Strategic Manager Ben Keily, A/g NM Legal Services Annette Musolino, CC Commercial Law David Cooke, A/g GC Business Transformation Legal Jeff Derix, GC Programme Advice and Privacy Maris Stipnieks, GC Ombudsman and Information Release Kristen Foster, A/g NM

Kristen Foster, A/g NM FOI and Litigation Matthew Roser, GC Employment Law and Customer Compensation Tim Ffrench, GC

Communications Cathy Sear, GM

Departmental Spokesperson Hank Jongen Internal Communications Paul Short, A/g NM External Communications

External Communications Scott Anderson, NM Media Bevan Hannan, NM

Project and Services

Kylie Crane, A/g GM
 Project Delivery and
 Assurance
 Bianca Ruut, NM
 Government Partnerships
 Alex Dolan, NM
 Project Support
 Sarau Weber NM

Soraya Weber, NM Bilateral Services and Business Capability Angela Geerdink, NM

Service Strategy Vacant

Strategic Advice Paul Levi, A/g NM Financial Support Initiatives Vacant Strategy Analysis Simon Heath, A/g NM

Cyber Security Narelle Devine, N Chief Technology Office Mike Brett, CTC Enterprise Architecture Thanh Nguyen, A/g NM ICT Product Architecture Rob Doughty, NM PMO and Busines Relationship Management Helen Peel, NM Vendor Management Anthony Barać, NM ICT Quality Assurance David Gray, NM Brisbane Delivery Centre Bob Lyons, GM Technology Delivery and Solutions Josh Bosschieter, NM Business Enablement

CIO Group Charles McHardie, A/g Chief Information Officer

Josh Bosschieter, NM Business Enablement and Quality Kate Hay, NM Core Solutions and Capability Craig Douglass, NM

Production Systems Delivery Centre

Tracy Muddle, GM Families and Pensions Systems Graham Archer, NM Employment, Payment and Child Support Systems Phil Hoyle, A/g NM Health Systems Elaine Ninham, NM Veterans' Systems Journana El Hassan A/g NM

Adelaide Delivery Centre Jim McMahon, A/g GM Professional Services Denise Lanyon, NM Applications Delivery

Applications Delivery Compliance Josh Smith, A/g NM

Applications Delivery Social Services Matt Smith, NM

Canberra Delivery Centre Garrett McDonald, A/g GM

Garrett McDonald, A/g GM Child Care, Subsidy Systems

Date Naughton, NM Data Analytics, Insurance and Disability Services Shane McLeod, NM

Online Services Megan Bunfield, NM Digital Services and Corporate Systems Lorraine Hollis, NM

ICT Infrastructure

Brynten Taylor, A/g GM Service Operations Belinda Gloyne, NM Infrastructure and Applications Engineering Kirk Batty, NM Production Support Derek Byrnes, NM Infrastructure Design and Assurance

Devika Weereratne, NM

WPIT ICT Andrew Larkin, GM ICT Welfare Payment Transformation Derek Lawrence, NM

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13.2 ORGANISATIONAL STRUCTURE

Figure 3: Organisational structure as at 30 June 2019

	Payments Reform John Murphy Deputy Secretary	Service Delivery Operations Michelle Lees A/g Deputy Secretary		Health and Aged Care Paul Creech A/g Deputy Secretary	Integrity and Information Annette Musolino A/g Deputy Secretary	
Chief of Staff isa Carmody	Business Transformation John Kilner, A/g GM Business Design and Architecture Leigh Allison, A/g NM Commercial Partnerships and Engagement Jacinda Still, NM Programme Delivery Stephen Planincic, GM Project Delivery Andrew Zorko, NM Data and Digital Projects Aaron Wilkins, NM Business Transformation Susan Morrison, NM	Face to Face Services Sandy Mamo, A/g GM Central NSW Tricia Flanagan, NM Central Queensland lan McInnes, NM Eastern Victoria Jane Steinkamp, NM North NSW Julie Hockey, A/g NM Northern Australia Katrina Zander, NM Northern Queensland Peter Searston, NM Northern Victoria Sue Kitchin, NM South Australia Brenton Halliday, NM South Australia Brenton Halliday, NM South Queensland Jody Taylor-Robinson, NM South Queensland Jody Taylor-Robinson, NM South Charl, NM Tracey Sheather, NM Sydney Scott Chant, NM Tasmania David Mole, NM Western Australia Denise Craig, A/g NM Child Support Smart Centres Bruce Young, A/g GM Child Support Smart Centres, VIC and TAS Stuart Brazendale, NM Child Support Smart Centres, WA, SA and QLD Tara Pamula, NM Child Support Smart Centres, NSW and ACT Sally Bery, A/g NM	Smart Centres, Indigenous and Intensive Servicing Jennifer Rufati, GM Smart Centres South Paul McNae, NM Smart Centres East Louise Hamilton, NM Smart Centres Central and West Kylie Gruber, A/g NM Smart Centres North Narelle Cameron, NM Assessment Services and Smart Centres Coordination John Hughes, A/g NM Social Work and Multicultural Services Caroline Manning, A/g NM Indigenous and Remote Servicing Lauren Callinan, NM Operational Performance Perdi Mitchell, NM Operational Projects Craig Kelly, NM Future Operational Capability Patrick Collins, A/g NM Channel Strategy and Transformation Mark Cousins, NM Business Process and Change Susan Brooks, A/g NM Capability Improvement Hamid Heydarian, NM Modernisation Vacant, GM	Health and Aged Care Programmes Danielle Regeling, A/g GM Aged Care Programmes Vanessa Beck, NM Pharmaceutical Benefits and Digital Health Stareez Farouk, NM Population Health Steve Farrell, NM Health Strategy Nick Henderson, A/g GM I Health Modernisation Strategy Stuart Turnbull, NM Medicare and Veterans Health Javier Ribalta, A/g NM I Medicare Enrolment and Eligibilty Multidisciplinary Team Kylie Finnigan, A/g PM Health Data Analysis and Strategy Tony Piazza, NM Health Service Delivery Susan Black, GM Aged Care and Allied Health Jill Simpson, NM Delivery Support Karen Lock, NM Medicare Delivery Stephen Kelly, NM	Business Integrity Damien West, GM Taskforce Integrity and Fraud Investigation Kate Buggy, NM Fraud Control and Assurance Alex Dolan, NM Customer Compliance Craig Storen, GM Compliance Risk Bo Robertson, A/g NM Compliance Programme Sheree Harrison, NM Information, Debt and Appeals Karen Harfield, GM Information Management Nicky Bell, A/g NM Debt Management Paulne O'Neill, NM Appeals Deborah Winkler, NM Integrity Modernisation Jason McNamara, GM Integrity Strategy and Engagement Lara Purdy, NM Implementation and Operations Matt Corkhill, NM Chief Data Officer Mark Morrison, NM Data Strategy Mark Morrison, NM Data Pilot Sheriel Hughes, A/g PM	
FOI Freedor GC General GM General HR Human ICT Informa NM Nationa PM Product PMO Portfolio	ounsel formation Officer n of Information Counsel Manager Resources ition and Communication Techno il Manager Manager Manager Danagement Office Payment Infrastructure Transfo		SES Band 1 reports directly SES Band 1 reports directly Temporary role			

314 SERVICES AUSTRALIA

- SES Band 1 reports directly to the Deputy Secretary
- Temporary role

Programme Design Catherine Rule Deputy Secretary

Families, Veterans and Partnerships Mark le Dieu, GM

Family Programmes and Strategic Partnerships Tulip Chaudhury, NM DVA Transformation Larissa Hinds, NM Families Support and Emergencies Dale Dawson, A/g NM Child Support and

Redress Maree Bridger, GM

Child Support Program Amanda Cenin, A/g NM Entitlement Calculation Engine Alex Clarke, A/g NM National Redress Scheme

Susan Cartwright, NM Older Australians Brendan Moon, A/g GM

Seniors, Carers and International Darin Morris, A/g NM Multicultural and Rural Programmes Au<u>stin Stone, A/g NM</u> Deduction and Confirmation Rachel Goddard, NM

Participation and Disability

Joanna Stanion, A/g GM Job Seeker Jacqui Houghton, A/g NM Student and Parenting Programmes Michael Robinson, NM Disability Rhonda Morris, NM Students Pilot

Laura Gannon, NM **Chief Citizen**

Experience Officer Mukul Agrawal, GM Customer Lifecycle Management Lisiane Barao Macleod, NM Voice of the Customer Mitchell Cole, NM Customer Strategy and Digital Business James Peterswald, NM

CIO Group Michael McNamara Chief Information Officer

Cyber Security Mitchell White, A/g NM Architecture and Innovation Garrett McDonald, A/g GM Enterprise Architecture Shane McLeod, NM ICT Product Architecture Sebastian Stemmet, A/g NM

ICT Strategy and Implementation Megan Bunfield, A/g GM PMO and Business Relationship Management Helen Peel, NM Vendor Managemen Anthony Barać, NM ICT Quality Assurance Pam Spurr, NM ICT Shared Service Belinda Gloyne, NM Brisbane Delivery Centre

Bob Lyons, GM Technology Delivery and Solutions Daniel Ramos, A/g NM Business Enablement

and Quality Josh Bosschieter, NM Core Solutions and Capability Craig Douglass, NM Production Systems

Delivery Centre Dale Naughton, A/g GM

Families and Pensions Systems Graham Archer, NM Employment, Payment and Child Support Systems Phil Hoyle, A/g ŃM Health Systems Elaine Ninham, NM

Adelaide Delivery Centre Matt Smith, A/g GM Professional Services Denise Lanyon, NM Applications Delivery and Analytics Maurice Savelli, NM

Applications Delivery Social Services Paul Robinson, A/g NM Canberra Delivery

Centre Kirsty Faichney, GM Child Care, Subsidy

Systems Kylie Marks, A/g NM Shared Services Applications Delivery Jane Crowe, A/g NM Online Service Tamara Pasturczak, A/g NM Digital Services and Corporate Systems Lorraine Hollis, NM

ICT Infrastructure Brynten Taylor, A/g GM

Service Operations Derek Byrnes, NM Infrastructure and Applications Engineering Abhi Kashyap, A'g NM Production Support Vajira Samaranayake, A/g NM ■ICT Service Management Devika Weereratne, NM

WPIT ICT Andrew Larkin, GM

ICT Welfare Payment Transformation Derek Lawrence, NM

Corporate Enabling Roxanne Kelley Chief Operating Officer

Communications Cathy Sear, GN

Departmental Spokesperson Hank Jongen Internal Communications Sally Harris, NM External Communications Scott Anderson, NM

Bevan Hannan, NM Enterprise

Transformation Jennifer Dobell, A/g GM

Workforce Strategy Helen Knight, A/g NM Transformation Change Management Melissa Conway, A/g NM Transformation Design and Planning Michelle Kinmonth, A/g NM

Operating Model Concept Leanne McCormick, NM

Corporate Operations Robert Higgins, GM

Property Robert Towner, NM Security Steve Kirby, A/g NM Procurement and Records Management Andrew Stephen, NM Corporate Shared Services Angela Geerdink, NM

Audit and Risk Michelle Kelly, GM

Audit Andrew Rodrigues, NM Risk and Business

Continuity Deborah Masani, NM People Services

Jenny Teece, GM HR Support – SDO

Sally Martin, NM HR Support – Corporate, Enabling and ICT Carl Princehorn, NM HR Support – Programme, Health, Integrity and

Payments Reform Doris Gibb. NM

Recruitment Design Soraya Weber, NM

People Policy and Operations lan Fitzgerald, GM Leadership and Diversity

Owen Livermore, NM Payroll and HR Operations Goran Stojanovski, NM Workplace Relations, Safety and Policy Stephen Cooney, NM HR Alignment
 Patrick Cremen, NM

Governance and Strategic Policy Julia Pickworth, GM

Governance Leonie Clemson, A/g NM Ministerial and Parliamentary Shona Batge, A/g NM Strategic Policy Joe Castellino, NM Cabinet and Strategic Advice John Kalokerinos, NM Strategic Priorities Marc Mowbray-d'Arbela, NM Portfolio Coordination Vacant, NM Chief Financial Officer Mark Jenkin

Budget and Financial

Management Timothy Riley, A/g NM Financial Accounting Greg Mitchell, NM Financial System nancial Systems and Operations Drago Stanojcic, NM Group and Project Finance Partners Alison Frewin, NM

Enterprise Project Office Bianca Ruut, NM Legal Services

Tim Ffrench, A/g CC

Commercial Law and Customer Compensation Elise Poiner, A/g GC Business Transformation

Legal J<u>eff Derix, GC</u> Programme Advice and

Privacy Lisa Keeling, GC Litigation and Information Release Matthew Roser, GO Employment Law and Freedom of Information

Kirsty Windeyer, GC

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INQUIRY INTO CENTRELINK'S COMPLIANCE PROGRAM

ANSWER TO QUESTION ON NOTICE

Services Australia

Topic: Ministerial Briefings

Question reference number: QoN 43

Member: O'Neill Type of question: Written Date set by the committee for the return of answer: 7 February 2020 Number of pages: 1

Question:

Could details be provided of any meetings and/or briefings between the Minister for Government Services, Services Australia, or the Department of Human Services in relation to:

- a) Amato v The Commonwealth
- b) Masterton v The Commonwealth
- c) the Gordon Legal class action.

Answer:

The Minister has made a public interest immunity claim with respect to any legal advice obtained in relation to the income compliance programme and to the circumstances surrounding any legal advice obtained in relation to the income compliance programme.

INQUIRY INTO CENTRELINK'S COMPLIANCE PROGRAM

ANSWER TO QUESTION ON NOTICE

Services Australia

Topic: Coercive Powers

Question reference number: QoN 44

Member: O'Neill Type of question: Written Date set by the committee for the return of answer: 7 February 2020 Number of pages: 11

Question:

With respect to the 1,227 employer records obtained by the Department using powers under section 6.3.9 of the Social Security Guide, could a breakdown be provided of:

- a) the type of government entitlements these debts were relating to;
- b) the postcode of the recipients of these debts?

Answer:

The 1,227 related to requests for information from employers to support online income compliance reviews as at 31 August 2019. This included reviews still in progress and reviews that were completed with no debt outcome.

Debt Benefit Group	Number of Debts*
Austudy	23
Carer Allowance	<5
Carer Payment	24
Disability Support Pension	217
Family Tax Benefit (excluding FAO reco.)	5
Newstart Allowance	519
PPP	<5
PPS	79
Sickness Allowance	44
Youth Allowance (Jobseeker)	20
Youth Allowance (Student)	17

a) Breakdown of debts by Debt Benefit Group (*values under five are suppressed)

Postcode	Number of Debts
0810	<5
0812	
0820	<5
0830	<5
0832	<5
0835	<5
2011	<5
2017	<5
2018	<5
2020	<5
2021	<5
2022	<5
2022	<5
2024	<5
2033	< <u>-</u> 5
2037	<5
	<5
2045	<5
2046	<5
2049	<5
2068	<5
2076	<5
2090	<5
2099	<5
2111	<5
2112	<5
2115	<5
2117	<5
2137	<5
2142	<5
2146	<5 6
2148	6
2150	<5
2154	<5 <5 <5 <5 <5 <5 <5 5
2155	<5
2160	<5
2162	<5
2163	<5
2165	5
2166	<5
2170	<5
2171	<5
2176	<5
2190	<5
2192	<5
2196	<5
2197	<5
2198	<5
2200	<5
2200	<u></u>

b	Number of debts b	y customer	postcode	(*values under five are suppressed)
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2464	<5
2470	<5
2477	<5
2478	<5
2482	<5
2483	<5
2485	<5
2486	<5
2488	<5
2500	<5
2505	<5
2515	<5
2517	5
2518	<5
2525	<5
2525	<5
2527	<5 <5 <5 <5 <5 <5 <5 <5 <5 <5 <5 <5 <5 <
2528	<5
2528	<5
2540	<5
2540	<5 <5 <5 <5 <5 <5 <5 <5 <5 <5 <5 <5 <5 <
2548	<5
2550	<5
2550	<5
2560	<5
2564	<5
2566	<5
2570	<5
2576	<5
2577	<5
2580	
2590	<5 <5 <5 <5
2602	<5
2604	<5
2611	5
2615	6
2620	0 <5
2622	<u></u>
2622	<5 <5
2628	< <u>5</u>
2640	6
2643	<5 <5 <5 <5 <5 <5 <5 <5 <5 <5 <5 <5 <5
	< <u>5</u>
2646	<.)
2650	<.5
2705	< <u>5</u>
2712	<.)
2745	<.5
2747	<5
2750	<>
2756	<5
2760	<5

2761	<5
2763	<5
2766	<5
2767	<5
2768	<5
2770	<5
2774	<5
2786	<5
2794	<5
2795	<5
2800	<5
2810	<5
2820	<5
2830	<5
2850	<5
2870	<5
2903	<5
2905	<5
2913	<5
3011	<5 <5 <5 <5 <5 <5 <5 <5 <5 <5
3012	<5
3013	<5
3019	<5
3020	6
3021	<5
3023	<5
3024	<5 <5 <5 <5 <5
3028	<5
3029	<5
3030	<5
3031	
3032	<5 <5 <5 <5 5
3034	<5
3043	<5
3046	5
3048	<5
3049	<5
3053	<5 <5 <5 <5 <5 <5 <5 <5 <5 <5 <5 <5 <5 <
3056	<5
3064	<5
3071	<5
3072	<5
3073	<5
3074	<5
3076	<5
3088	<5
3093	<5
3101	<5
3121	<5
3129	<5
3130	<5
5150	

3131	<5
3134	<5 <5
3136	<5
3138	<5
3139	<5
3140	<5
3143	<5
3147	<5
3153	<5
3155	<5 <5 <5 <5 <5 <5 <5 <5 <5
3156	<5
3160	<5
3161	<5
3163	<5
3167	<5
3168	<5
3169	<5
3173	<5
3174	<5
3175	<5 <5 <5 <5 <5 <5 <5 <5 <5 <5 <5 <5 <5 <
3177	<5
3182	<5
3186	<5
3198	<5
3200	<5
3201	<5
3202	<5
3214	~5
3215	<5
3216	<5
3219	1
3233	<5
3250	<5 <5 <5 <5 <5
3280	<5
3315	<5
3337	<5
3338	<5 <5
3350	<5
3351	<5 <5
3356	<5
3358	<5 <5 <5
3377	<5
3400	< <u>5</u> < <u>5</u>
3400	< <u>5</u>
3402	<5 <5 <5
3431	< <u>5</u>
3450	_J
	<5 <5
3463	< <u>5</u>
3465	<5 <5
3478	
3496	7

3500	<5
3515	<5
3523	<5
3550	<5
3552	<5
3555	<5
3564	<5
3566	<5
3629	5
3630	<5
3636	<5
3639	<5
3660	<5
3669	<5
3677	<5
3683	<5
3690	<5
3698	<5
3713	< <u>-</u> 5
3754	< <u>5</u>
3758	<5
3777	<5
	<5
3796 3805	<5
3820	<5
	<5
3825	<5
3840	<5
3842	<5
3850	<5
3909	
3915	<5 <5 <5 <5 <5
3930	<5
3931	<5
3934	<5
3940	<5
3941	<5 <5
3945	<5
3950	<5
3976	<5
3977	<5 <5 <5 <5 <5 <5
3984	<5
3995	<5
4000	<5 <5 <5 <5 <5 <5 <5 <5
4006	<5
4012	<5
4018	<5
4020	<5
4034	<5
4053	<5
4064	<5
4065	<5

4069	<5
4075	<5 <5 <5 <5 <5 <5 <5 <5 <5 <5 <5 <5 <5 <
4107	<5
4108	<5
4118	<5
4122	<5
4125	<5
4127	<5
4129	<5
4132	<5
4133	<5
4152	<5
4154	5
4157	<5
4159	<5
4163	<5
4169	<5
4170	<5
4184	<5 <5 <5 <5 <5 <5 <5 <5 <5 <5 <5 <5 <5 <
4205	<5
4207	<5
4211	<5
4212	<5
4213	<5
4214	<5
4215	<5
4216	<5 <5 <5 <5
4217	<5
4218	<5
4221	<5
4223	
4227	<5 <5 <5 <5 <5
4285	<5
4300	<5
4304	<5
4305	10
4306	5
4310	<5
4312	<5
4340	<5 <5 <5 <5 <5 <5 <5 <5 <5 <5
4350	<5
4352	<5
4358	<5
4370	<5
4401	<5
4415	<5
4500	<5
4501	<5
4507	<5
4508	6
4510	<5

4551	<5
4553	<5 <5 <5 <5 <5 <5 <5 <5 <7
4556	<5
4557	<5
4558	<5
4563	<5
4565	<5
4570	7
4575	<5
4650	5
4655	<5
4670	7
4680	
4697	<5
4700	<5
4701	<5 <5 <5 7
4702	<5
4703	<5
4710	<5
4720	<5 <5 <5 <5 <5 5
4737	<5
4740	5
4800	<5
4811	<5
4814	<5
4815	<5
4819	<5 <5 <5 <5 <5 <5 <5 <5 <5
4820	<5
4854	<5
4869	<5
4870	5
4873	<5
4879	<5
4887	<5
5006	<5 <5 <5 <5 <5
5008	<5
5010	<5
5013	<5
5015	<5 <5 <5 <5 <5
5017	<5
5019	<5
5023	<5
5024	<5
5031	<5 <5 <5 <5 <5 <5 <5 <5 <5
5032	<5
5037	<5
5041	<5
5043	<5
5066	<5
5070	<5
5072	<5
0012	~~

5073	<5
5075	<5 <5
5085	<5
5092	<5
5095	<5
5108	<5
5112	<5
5113	<5
5114	<5 <5 <5 <5 <5 <5 <5 5
5120	<5
5121	<5
5125	<5
5153	<5
5161	<5
5162	<5
5163	<5
5168	<5
5251	<5
5271	<5
5290	<5 <5 <5 <5 <5 <5 <5 <5 <5 <5 <5 <5 <5 <
5343	<5
5355	<5
5433	<5
5454	<5
5608	<5
6004	<5
6008	<5
6021	<5
6024	<5
6027	7
6030	
6035	<5 <5 <5
6051	<5
6052	<5
6054	<5
6056	<5
6058	<5
6060	<5
6061	<5 <5 <5 <5 <5 <5 <5 <5 <5 <5 <5 <5 <5 <
6062	<5
6066	<5
6083	<5
6101	<5
6105	<5
6107	<5
6108	<5
6109	<5
6148	<5
6149	<5
6153	<5
6156	<5 <5
0100	

6157	<5
6160	<5
6162	<5
6163	7
6164	<5
6167	<5
6210	<5
6220	<5
6230	5
6233	5
6258	<5
6271	<5
6280	<5
6290	<5
6330	<5
6743	<5
6988	<5
7000	<5
	<5
7005	<5
7011	<5
7018	<5
7020	<5
7030	<5
7116	<5
7178	<5
7249	<5
7270	<5
7301	<5
7310	<5
7320	<5
7330	<5
7467	<5

INQUIRY INTO CENTRELINK'S COMPLIANCE PROGRAM

ANSWER TO QUESTION ON NOTICE

Services Australia

Topic: External Collection Agents – Debt Referrals

Question reference number: QoN 45

Member: O'Neill Type of question: Written Date set by the committee for the return of answer: 7 February 2020 Number of pages: 1

Question:

From 1 July 2019 to 17 December 2019, how many compliance debts have been referred to External Collection Agents (ECAs)?

Answer:

From 1 July 2019 to 31 December 2019, 12,487 income compliance debts were referred to ECAs.

INQUIRY INTO CENTRELINK'S COMPLIANCE PROGRAM

ANSWER TO QUESTION ON NOTICE

Services Australia

Topic: External Collection Agents - Debt Value

Question reference number: QoN 46

Member: O'Neill Type of question: Written Date set by the committee for the return of answer: 7 February 2020 Number of pages: 1

Question:

From 1 July 2016 to 17 December 2019, what is the total value of debts referred to ECAs?

Answer:

The total value of all social welfare debts referred to External Collection Agencies (ECAs) between the period 1 July 2016 to 31 December 2019 was \$2.29 billion.

INQUIRY INTO CENTRELINK'S COMPLIANCE PROGRAM

ANSWER TO QUESTION ON NOTICE

Services Australia

Topic: External Collection Agents – Debts Recovered

Question reference number: QoN 47

Member: O'Neill Type of question: Written Date set by the committee for the return of answer: 7 February 2020 Number of pages: 1

Question:

From 1 July 2016 to 17 December 2019, what is the total value of debts recovered by ECAs (excluding any subsequent refunds)?

Answer:

The total value of all social welfare debts recovered by External Collection Agencies 1 July 2016 – 31 December 2019 is approximately \$467.3 million, excluding any subsequent refunds.

INQUIRY INTO CENTRELINK'S COMPLIANCE PROGRAM

ANSWER TO QUESTION ON NOTICE

Services Australia

Topic: External Collection Agents – Debts Recovered

Question reference number: QoN 48

Member: O'Neill Type of question: Written Date set by the committee for the return of answer: 7 February 2020 Number of pages: 1

Question:

From 1 July 2016 to 17 December 2019, what is the total value of debts recovered by ECAs (including any subsequent refunds)?

Answer:

Please refer to the response provided to QoN 47.

INQUIRY INTO CENTRELINK'S COMPLIANCE PROGRAM

ANSWER TO QUESTION ON NOTICE

Services Australia

Topic: External Collection Agents – Agents

Question reference number: QoN 49

Member: O'Neill Type of question: Written Date set by the committee for the return of answer: 7 February 2020 Number of pages: 1

Question:

What is the name of each ECA to which a compliance debt has been referred since 1 July 2016?

Answer:

- Illion Australia Pty Ltd trading as Milton Graham;
- Probe Group Pty Ltd; and
- ARL Collect Pty Ltd.

INQUIRY INTO CENTRELINK'S COMPLIANCE PROGRAM

ANSWER TO QUESTION ON NOTICE

Services Australia

Topic: External Collection Agents – Agent Breakdown

Question reference number: QoN 50

Member: O'Neill Type of question: Written Date set by the committee for the return of answer: 7 February 2020 Number of pages: 1

Question:

In respect of each ECA to which a compliance debt has been referred since 1 July 2016, please provide the following information:

- a) the number of compliance debts referred to that ECA;
- b) the total value of all compliance debts that have been referred to that ECA;
- c) the fee paid by the Department in respect of the compliance debts referred (either in dollar terms (if it is a flat fee) or in percentage terms (if the Department pays the ECA a percentage of the amount collected);

Answer:

- a) and b) The information requested is not readily available. Preparation of this information would require an unreasonable diversion of agency resources.
- c) The fee or commission rate paid by Services Australia (the Agency) to External Collection Agents (ECAs) in relation to compliance debts is specific to the individual contract each ECA has with the Agency and is commercial-in-confidence.

INQUIRY INTO CENTRELINK'S COMPLIANCE PROGRAM

ANSWER TO QUESTION ON NOTICE

Services Australia

Topic: External Collection Agents – Expenditure

Question reference number: QoN 51

Member: O'Neill Type of question: Written Date set by the committee for the return of answer: 7 February 2020 Number of pages: 1

Question:

What is the total amount of money paid by the Department to ECAs in relation to compliance debts since 1 July 2016?

Answer:

Please refer to Question on Notice 137 (SQ19-000255) part d) from the 24 October 2019 Supplementary Budget Estimates hearing.

INQUIRY INTO CENTRELINK'S COMPLIANCE PROGRAM

ANSWER TO QUESTION ON NOTICE

Services Australia

Topic: External Collection Agents – Debt Factoring Providers

Question reference number: QoN 52

Member: O'Neill Type of question: Written Date set by the committee for the return of answer: 7 February 2020 Number of pages: 1

Question:

Since 1 July 2016, has the Department sold any compliance debts to debt factoring providers? If so:

- a) How many compliance debts have been sold to debt factoring providers?
- b) What is the total value of the compliance debts that have been sold to those providers?
- c) What is the total amount that the Commonwealth has received from debt factoring providers in exchange for those compliance debts?
- d) Provide a list of all of the debt factoring providers who have purchased debts from the Department.

Answer:

Services Australia has not sold any compliance debts to debt factoring providers.

INQUIRY INTO CENTRELINK'S COMPLIANCE PROGRAM

ANSWER TO QUESTION ON NOTICE

Services Australia

Topic: Legal Advice – Solicitor General

Question reference number: QoN 53

Member: O'Neill Type of question: Written Date set by the committee for the return of answer: 7 February 2020 Number of pages: 1

Question:

Since 1 July 2015 how many times has the Department obtained legal advice from the Solicitor-General in relation to:

- a) any aspect of the compliance program; and
- b) specifically, whether a debt or debt component is able to be founded on extrapolations from Australian Tax Office record?

In respect of each occasion, please provide the date of the advice.

Answer:

The Minister has made a public interest immunity claim with respect to any legal advice obtained in relation to the income compliance programme and to the circumstances surrounding any legal advice obtained in relation to the income compliance programme.

INQUIRY INTO CENTRELINK'S COMPLIANCE PROGRAM

ANSWER TO QUESTION ON NOTICE

Services Australia

Topic: Legal Advice – Australian Government Solicitor

Question reference number: QoN 54

Member: O'Neill Type of question: Written Date set by the committee for the return of answer: 7 February 2020 Number of pages: 1

Question:

Since 1 July 2015, how many times has the Department obtained legal advice from the Australian Government Solicitor in relation to:

- a) any aspect of the compliance program; and
- b) specifically, whether a debt or debt component is able to be founded on extrapolations from Australian Tax Office records?

In respect of each occasion, please provide the date of the advice.

Answer:

The Minister has made a public interest immunity claim with respect to any legal advice obtained in relation to the income compliance programme and to the circumstances surrounding any legal advice obtained in relation to the income compliance programme.

INQUIRY INTO CENTRELINK'S COMPLIANCE PROGRAM

ANSWER TO QUESTION ON NOTICE

Services Australia

Topic: Legal Advice – External Counsel

Question reference number: QoN 55

Member: O'Neill Type of question: Written Date set by the committee for the return of answer: 7 February 2020 Number of pages: 1

Question:

Since 1 July 2015, how many times has the Department obtained legal advice from external counsel (i.e. non-Commonwealth counsel) in relation to:

- a) any aspect of the compliance program; and
- b) specifically, whether a debt or debt component is able to be founded on extrapolations from Australian Tax Office record?

In respect of each occasion, please provide the date of the advice.

Answer:

INQUIRY INTO CENTRELINK'S COMPLIANCE PROGRAM

ANSWER TO QUESTION ON NOTICE

Services Australia

Topic: Legal Advice – External Solicitors

Question reference number: QoN 56

Member: O'Neill Type of question: Written Date set by the committee for the return of answer: 7 February 2020 Number of pages: 1

Question:

Since 1 July 2015, how many times has the Department obtained legal advice from external solicitors (i.e. non-Commonwealth solicitors) in relation to:

- a) any aspect of the compliance program; and
- b) specifically, whether a debt or debt component is able to be founded on extrapolations from Australian Tax Office record?

In respect of each occasion, please provide the date of the advice.

Answer:

INQUIRY INTO CENTRELINK'S COMPLIANCE PROGRAM

ANSWER TO QUESTION ON NOTICE

Services Australia

Topic: Legal Advice – Departmental Lawyers

Question reference number: QoN 57

Member: O'Neill Type of question: Written Date set by the committee for the return of answer: 7 February 2020 Number of pages: 1

Question:

Since 1 July 2015, how many times has the Department obtained legal advice from departmental lawyers in relation to:

- a) any aspect of the compliance program; and
- b) specifically, whether a debt or debt component is able to be founded on extrapolations from Australian Tax Office record?

In respect of each occasion, please provide the date of the advice.

Answer:

INQUIRY INTO CENTRELINK'S COMPLIANCE PROGRAM

ANSWER TO QUESTION ON NOTICE

Services Australia

Topic: Legal Advice – Compliance Program

Question reference number: QoN 58

Member: O'Neill Type of question: Written Date set by the committee for the return of answer: 7 February 2020 Number of pages: 1

Question:

Since 1 July 2015, how much has the Department spent on obtaining legal advice in relation to the compliance program?

Answer:

INQUIRY INTO CENTRELINK'S COMPLIANCE PROGRAM

ANSWER TO QUESTION ON NOTICE

Services Australia

Topic: Legal Advice – Australian Tax Office Records

Question reference number: QoN 59

Member: O'Neill Type of question: Written Date set by the committee for the return of answer: 7 February 2020 Number of pages: 1

Question:

Has the Department ever received legal advice that states that it is clearly lawful to found a debt or a debt component solely on the basis of extrapolations from Australian Tax Office records? If so, when and from whom?

Answer:

INQUIRY INTO CENTRELINK'S COMPLIANCE PROGRAM

ANSWER TO QUESTION ON NOTICE

Services Australia

Topic: Legal Advice – Australian Tax Office Records

Question reference number: QoN 60

Member: O'Neill Type of question: Written Date set by the committee for the return of answer: 7 February 2020 Number of pages: 1

Question:

Has the Department ever received legal advice that states that it is highly likely to be lawful to found a debt or a debt component solely on the basis of extrapolations from Australian Tax Office records? If so, when and from whom?

Answer:

INQUIRY INTO CENTRELINK'S COMPLIANCE PROGRAM

ANSWER TO QUESTION ON NOTICE

Services Australia

Topic: Legal Advice – Liability

Question reference number: QoN 61

Member: O'Neill Type of question: Written Date set by the committee for the return of answer: 7 February 2020 Number of pages: 1

Question:

Since 1 July 2016, has the Department ever sought legal advice to determine whether it - or any Commonwealth agency or Minister - may be liable for the death of any Australian who received a debt notice under the compliance program? If so, when and from whom?

Answer:

INQUIRY INTO CENTRELINK'S COMPLIANCE PROGRAM

ANSWER TO QUESTION ON NOTICE

Services Australia

Topic: Administrative Appeals Tribunal – Decisions

Question reference number: QoN 62

Member: O'Neill Type of question: Written Date set by the committee for the return of answer: 7 February 2020 Number of pages: 1

Question:

Since 1 July 2016, how many times has the Administrative Appeals Tribunal (AAT) found that no debt or debt component is able to be founded on extrapolations from Australian Tax Office records? In respect of each occasion, please provide:

- a) the date of the relevant AAT decision;
- b) a copy of the relevant AAT decision (with any appropriate redactions to protect private information); and
- c) an explanation as to why the Department did not appeal the relevant AAT decision.

Answer:

a) and c) The information requested is not readily available. Preparation of this information would require manual investigation, which would constitute an unreasonable diversion of agency resources. Further, aspects of the program are currently before the courts and therefore not appropriate to comment.

b) In light of the above, Services Australia is not in a position to provide copies of relevant AAT court decisions or advise of the dates on which they were made.

INQUIRY INTO CENTRELINK'S COMPLIANCE PROGRAM

ANSWER TO QUESTION ON NOTICE

Services Australia

Topic: Administrative Appeals Tribunal – Briefings

Question reference number: QoN 63

Member: O'Neill Type of question: Written Date set by the committee for the return of answer: 7 February 2020 Number of pages: 1

Question:

Since 1 July 2016, how many times has the Department provided a briefing to the Minister that refers to a decision by the Administrative Appeals Tribunal in relation to the compliance program? In respect of each occasion, please provide:

- a) the date of the briefing; and
- b) a copy of the briefing.

Answer:

Services Australia provides regular briefings to the Minister in relation to Administrative Appeals Tribunal decisions. Identification of these details would require manual investigation which would constitute an unreasonable diversion of resources.

INQUIRY INTO CENTRELINK'S COMPLIANCE PROGRAM

ANSWER TO QUESTION ON NOTICE

Services Australia

Topic: Briefings to the Minister

Question reference number: QoN 64

Member: O'Neill Type of question: Written Date set by the committee for the return of answer: 7 February 2020 Number of pages: 1

Question:

Since 1 July 2016, how many times has the Department provided a briefing to the Minister in relation to the legality of any aspect of the compliance program? In respect of each occasion, please provide:

- a) the date of the briefing; and
- b) a copy of the briefing.

Answer:

INQUIRY INTO CENTRELINK'S COMPLIANCE PROGRAM

ANSWER TO QUESTION ON NOTICE

Services Australia

Topic: MYEFO 2015/16 (December 2015) – Enhanced Welfare Payment Integrity income data matching Measure

Question reference number: QoN 65

Member: O'Neill Type of question: Written Date set by the committee for the return of answer: 7 February 2020 Number of pages: 1

Question:

On page 210 of the Government's 2015/16 mid-year economic and fiscal outlook, it states that"[t]he Government will achieve savings of \$1.3 billion over three years from 1 July 2016 by recovering money from a greater number of people where discrepancies have been identified between employment income declared to Centrelink and pay as you go (PAYG) information provided by employers to the Australian Taxation Office".

- a) What "savings" were, in fact, achieved over three years from 1 July 2016?
- b) What have those "savings" been used for?

Answer:

a) and b) The income compliance measures are administered by Services Australia (the Agency) as a single program and reported on a consolidated basis through a range of measures that were announced in the:

- 2015-16 Budget (Strengthening the Integrity of the Welfare System);
- 2015-16 MYEFO (Enhanced Welfare Payment Integrity income data matching and Enhanced Welfare Payment Integrity non-employment income data matching);
- 2016-17 MYEFO (Better Management of the Social Welfare System); and
- 2018-19 Budget (Social Welfare Debt Recovery).

Actual fiscal savings achieved by the Income Compliance Programme are available on page 22 of the Agency's Submission to the Inquiry into the Income Compliance Programme being conducted by the Community Affairs Reference Committee.

INQUIRY INTO CENTRELINK'S COMPLIANCE PROGRAM

ANSWER TO QUESTION ON NOTICE

Services Australia

Topic: MYEFO 2015/16 Enhanced Welfare Payment Integrity non-employment income data matching Measure

Question reference number: QoN 66

Member: O'Neill Type of question: Written Date set by the committee for the return of answer: 7 February 2020 Number of pages: 1

Question:

On page 211 of the Government's 2015/16 mid-year economic and fiscal outlook, it states that "[t]he Government will achieve savings of \$694.8 million over four years by undertaking additional matching of social security data with non-pay as you go (PAYG) information declared by individuals to the Australian Taxation Office as part of their income tax returns."

- a) What "savings" were, in fact, achieved over three years from 1 July 2016?
- b) What have those "savings" been used for?

Answer:

See response to written QoN 65.

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ANSWER TO QUESTION ON NOTICE

Services Australia

Topic: MYEFO 2015/16 – Treasurer

Question reference number: QoN 67

Member: O'Neill Type of question: Written Date set by the committee for the return of answer: 7 February 2020 Number of pages: 1

Question:

Who was the Treasurer who was responsible for the 2015–16 mid-year economic and fiscal outlook?

Answer:

The Hon Scott Morrison MP

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ANSWER TO QUESTION ON NOTICE

Services Australia

Topic: MYEFO 2015/16 – Social Services Minister

Question reference number: QoN 68

Member: O'Neill Type of question: Written Date set by the committee for the return of answer: 7 February 2020 Number of pages: 1

Question:

Who was the Minister for Social Services at the time of the 2015–16 mid-year economic and fiscal outlook?

Answer:

The Hon Christian Porter MP

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ANSWER TO QUESTION ON NOTICE

Services Australia

Topic: MYEFO 2015/16 Enhanced Welfare Payment Integrity Measures – Treasury

Question reference number: QoN 69

Member: O'Neill Type of question: Written Date set by the committee for the return of answer: 7 February 2020 Number of pages: 1

Question:

Did the Department of the Treasury originally propose the idea of:

- a) achieving "savings of \$1.3 billion over three years from 1 July 2016 by recovering money from a greater number of people where discrepancies have been identified between employment income declared to Centrelink and pay as you go (PAYG) information provided by employers to the Australian Taxation Office"; and
- b) achieving "savings of \$694.8 million over four years by undertaking additional matching of social security data with non-pay as you go (PAYG) information declared by individuals to the Australian Taxation Office as part of their income tax returns"?

Answer:

INQUIRY INTO CENTRELINK'S COMPLIANCE PROGRAM

ANSWER TO QUESTION ON NOTICE

Services Australia

Topic: MYEFO 2015/16 Enhanced Welfare Payment Integrity Measures – Department of Social Services

Question reference number: QoN 70

Member: O'Neill Type of question: Written Date set by the committee for the return of answer: 7 February 2020 Number of pages: 1

Question:

Did the Department of Social Services originally propose the idea of:

- a) achieving "savings of \$1.3 billion over three years from 1 July 2016 by recovering money from a greater number of people where discrepancies have been identified between employment income declared to Centrelink and pay as you go (PAYG) information provided by employers to the Australian Taxation Office"; and
- b) achieving "savings of \$694.8 million over four years by undertaking additional matching of social security data with non-pay as you go (PAYG) information declared by individuals to the Australian Taxation Office as part of their income tax returns"?

Answer:

INQUIRY INTO CENTRELINK'S COMPLIANCE PROGRAM

ANSWER TO QUESTION ON NOTICE

Services Australia

Topic: MYEFO 2015/16 Enhanced Welfare Payment Integrity Measures – Department of Human Services

Question reference number: QoN 71

Member: O'Neill Type of question: Written Date set by the committee for the return of answer: 7 February 2020 Number of pages: 1

Question:

Did the Department of Human Services originally propose the idea of:

- a) achieving "savings of \$1.3 billion over three years from 1 July 2016 by recovering money from a greater number of people where discrepancies have been identified between employment income declared to Centrelink and pay as you go (PAYG) information provided by employers to the Australian Taxation Office"; and
- b) achieving "savings of \$694.8 million over four years by undertaking additional matching of social security data with non-pay as you go (PAYG) information declared by individuals to the Australian Taxation Office as part of their income tax returns"?

Answer:

INQUIRY INTO CENTRELINK'S COMPLIANCE PROGRAM

ANSWER TO QUESTION ON NOTICE

Services Australia

Topic: MYEFO 2015/16 Enhanced Welfare Payment Integrity Measures

Question reference number: QoN 72

Member: O'Neill Type of question: Written Date set by the committee for the return of answer: 7 February 2020 Number of pages: 1

Question:

If the answer to questions 69, 70 and 71 is "no", who did originally propose the idea of:

- a) achieving "savings of \$1.3 billion over three years from 1 July 2016 by recovering money from a greater number of people where discrepancies have been identified between employment income declared to Centrelink and pay as you go (PAYG) information provided by employers to the Australian Taxation Office"; and
- b) achieving "savings of \$694.8 million over four years by undertaking additional matching of social security data with non-pay as you go (PAYG) information declared by individuals to the Australian Taxation Office as part of their income tax returns"?

Answer: