

Department of Finance

Response to Question on Notice

JOINT COMMITTEE OF PUBLIC ACCOUNTS AND AUDIT

Australian Government Contract Reporting Inquiry based on Auditor-General's report No. 19 (2017-18)

QUESTION ON NOTICE

Question 1

Could you provide a list of your agency's projects contracted to the 'big 4' consulting firms (Deloitte, EY, KPMG, and PwC) that have been completed or commenced in the last five years? In this list please include the following details:

- A description of the type of work contracted;
- The initial contract value; and
- The final project expenditure (including relevant contract variations or extensions), or if the project is continuing the current project expenditure.

Response

Attachment A provides a list of contracts (including a description) awarded to Deloitte Touche Tohmatsu Limited, Ernst and Young, KPMG Australia and PricewaterhouseCoopers and the associated expenditure incurred over the period 2014-15 to 2018-19 (as at 31 October 2018).

| Vendor | Project Description | Initial Total Contract Value | Contract Expenditure (2014-15) | Contract Expenditure (2015-16) | Contract Expenditure (2016-17) | Contract Expenditure (2017-18) | Contract Expenditure (2018-19) (31 Oct YTD) | Total Contract Expenditure | |
|---|---|--|--------------------------------|--------------------------------|--------------------------------|--------------------------------|---|----------------------------|------------|
| Deloitte Touche Tohmatsu | Content management system (GovCMS feasibility study - pre-initiation phase) | 150,000 | 78,518 | | | | | 78,518 | |
| | Strategic business and workforce planning services | 75,000 | 65,700 | | | | | 65,700 | |
| | GovCMS implementation support activities (pre-initiation phase 2) | 168,828 | 153,480 | | | | | 153,480 | |
| | Feasibility study for GovMail and GovDesk | 155,102 | 141,002 | | | | | 141,002 | |
| | GovCMS implementation support activities (GovCMS initiation phase 5) | 93,908 | 82,934 | | | | | 82,934 | |
| | GovCMS implementation support activities (GovCMS initiation phase 6) | 50,032 | 45,484 | | | | | 45,484 | |
| | GovCMS implementation support activities (GovCMS initiation phase 7) | 19,756 | 17,201 | | | | | 17,201 | |
| | Strategic alignment review | 92,033 | 80,939 | | | | | 80,939 | |
| | External performance audit of Commonwealth Property Data Collection (PRODACC) | 186,823 | | 167,678 | | | | 167,678 | |
| | Provision of compilation of entity compliance and reporting obligations | 75,000 | 54,545 | | | | | 54,545 | |
| | Assessment of entity compliance and reporting requirements | 200,000 | 100,455 | 18,182 | | | | 118,636 | |
| | Investment data services (cyber security performance evaluation) | 79,304 | 71,013 | | | | | 71,013 | |
| | Consultancy on fair value measures | 87,560 | | 18,182 | | | | 18,182 | |
| | Accounting advisory services for the Australian Securities and Investments Commission registry project | 2,650,000 | | 1,491,352 | 646,365 | | | 2,137,716 | |
| | IT advisory services for the Australian Securities and Investments Commission registry project | 1,410,000 | | 581,449 | 529,938 | | | 1,111,387 | |
| | Business advisory services (Australian Submarine Corporation Reform) | 745,000 | | 677,273 | | | | 677,273 | |
| | Accounting advisory services (Australian Submarine Corporation Reform) | 375,000 | | 340,909 | | | | 340,909 | |
| | Govdex 2.0 feasibility study | 142,000 | | 128,680 | | | | 128,680 | |
| | Review an economic impact assessment (financial advice of local and economic impacts of relocation of public service entitlements around Canberra) | 82,500 | | 75,000 | | | | 75,000 | |
| | Govdex 2.0 execution plan | 109,635 | | 99,668 | | | | 99,668 | |
| | Fair value measurement of Defence Weapons Platforms | 508,000 | | 461,704 | | | | 461,704 | |
| | Coordinated procurement, ICT consultancy advice for Whole-of-Government email and desktop | 248,779 | | 113,081 | 113,081 | | | 226,163 | |
| | Engagement of a business analyst (best practice reporting processes Whole-of-Government procurement panels) | 135,000 | | 107,414 | | | | 107,414 | |
| | Provision of consultancy services for online service delivery | 247,718 | | | 204,725 | | | 204,725 | |
| | Business advisory services (Australian Submarine Corporation Reform) | 2,249,120 | | | 1,585,584 | 231,153 | | 1,816,737 | |
| | Development of a customer engagement model for govCMS | 140,218 | | | 127,471 | | | 127,471 | |
| | Strategic property adviser (Whole-of-Government property divestment) | 874,067 | | | | 208,882 | | 208,882 | |
| | Video creation services (Dynamic Sourcing for Panels) | 31,808 | | | 28,916 | | | 28,916 | |
| | GrantConnect video creation services | 36,061 | | | 41,346 | | | 41,346 | |
| | Strategic advice in relation to the Commonwealth's leased property portfolio | 3,695,399 | | | 270,960 | 1,445,709 | | 1,716,669 | |
| | Web based Whole-of-Government training | 95,300 | | | 60,939 | 25,500 | | 86,439 | |
| | GrantConnect information services | 36,120 | | | 32,836 | | | 32,836 | |
| | Service Delivery Office governance framework | 44,000 | | | 40,000 | | | 40,000 | |
| | Financial viability assessment (Financial modelling for Malabar to incorporate: upgraded shooting range) | 23,340 | | | 21,218 | | | 21,218 | |
| | Business advisory panel (Australian Submarine Corporation valuation) | 114,225 | | | | 68,841 | 5,000 | 73,841 | |
| Development of Govdex 2.0 prototypes | 20,000 | | | | 18,182 | | 18,182 | | |
| Accounting adviser services (Snowy Hydro negotiations) | 233,000 | | | | 197,161 | | 197,161 | | |
| Leasing - local impact assessments | 30,000 | | | | 27,273 | | 27,273 | | |
| 2017 Legal Services Panel financial viability report | 85,213 | | | | 82,012 | | 82,012 | | |
| Accounting advisory services (Australian Submarine Corporation separation) | 75,000 | | | | | 68,182 | 68,182 | | |
| Accounting advisory services (Australian Submarine Corporation phase 2 reform) | 831,904 | | | | | 283,548 | 283,548 | | |
| Provision of risk management benchmarking services | 267,348 | 117,693 | | | | | 117,693 | | |
| Ernst & Young | Accounting adviser for the Medibank scoping study and sale | 2,897,000 | 2,569,968 | | | | | 2,569,968 | |
| | Accounting advice and audit services (property special account - forensic accounting) | 47,946 | 21,876 | | | | | 21,876 | |
| | Contestability Review (Commonwealth insurable risk) | 390,000 | 354,545 | | | | | 354,545 | |
| | GST advice for the sale of Medibank Private | 45,690 | 45,690 | | | | | 45,690 | |
| | Guided discussions with Department of Finance staff (design for Finance Transformation) | 44,000 | 40,000 | | | | | 40,000 | |
| | Review of Ministerial and Parliamentary Services operating system | 231,139 | | 210,126 | | | | 210,126 | |
| | Structural and cultural change support services (Finance Transformation) | 500,000 | | 454,545 | | | | 454,545 | |
| | Expert adviser consultancy services (Shared and Common Services) | 1,301,070 | | 172,727 | 1,010,062 | | | 1,182,789 | |
| | Functional and efficiency review and contestability review of Ministerial and Parliamentary Services | 880,000 | | 640,000 | | | | 800,000 | |
| | Property data strategy | 668,256 | | | 607,505 | | | 607,505 | |
| | Australian Government Property Data Collection managed service | 359,835 | | | | 72,577 | 9,114 | 81,691 | |
| | Property data register | 640,934 | | | | 562,667 | | 562,667 | |
| | Expert adviser consultancy services (Shared and Common Services) | 1,150,000 | | | | 1,045,455 | | 1,045,455 | |
| | Business advisory services (National Broadband Network review) | 1,634,215 | | | | 700,300 | 510,350 | 1,210,650 | |
| | Enhance the Australian Government property register | 924,206 | | | | | 336,000 | 336,000 | |
| | Consultancy and business services (Shared and Common Services and Streamlining Grants administration programs) | 660,000 | | | | 65,000 | | 65,000 | |
| | KPMG Australia | Internal audit services | 1,500,000 | 1,246,510 | 633,642 | 614,691 | 1,024,200 | 283,093 | 3,802,136 |
| | | Actuarial services for Comcover | 566,500 | 221,379 | 193,177 | 192,170 | 195,091 | | 801,817 |
| | | Financial Statements 2013-14 assistance with update of Medibank Private Ltd valuation | 63,686 | 57,896 | | | | | 57,896 |
| | | National Disaster Relief and Recovery Arrangements review | 19,500 | 17,727 | | | | | 17,727 |
| | | Business advice - Contestability Review - property services | 353,100 | 267,500 | | | | | 267,500 |
| | | Reporting tool for 2014-15 financial statements (departmental) | 26,400 | 24,000 | | | | | 24,000 |
| | | Digital Government Investment and Assurance ICT consultant | 72,000 | 65,455 | | | | | 65,455 |
| | | KPMG to quality assurance fringe benefit tax return for 2014-15 (Ministerial and Parliamentary Services) | 10,450 | | 9,500 | | | | 9,500 |
| | | Business advice for scoping study (Intra-government Communications Network) | 341,000 | | 302,592 | | | | 302,592 |
| | | Program management adviser for the Streamlining Grants Administration program | 103,230 | | 91,043 | | | | 91,043 |
| | | KPMG to prepare fringe benefit tax return for 2015-16 (Ministerial and Parliamentary Services) | 49,500 | | | 41,100 | | | 41,100 |
| | | KPMG annual reporting model (financial statements - departmental) | 45,100 | | 41,000 | | | | 41,000 |
| | | Business advisory services (Capability Reform) | 118,080 | | | 107,345 | | | 107,345 |
| | | Advice in relation to investment funds accounting and impairment of software assets | 33,600 | | | 24,682 | | | 24,682 |
| | | Business advisory services to Comcover | 164,894 | | | 149,904 | | | 149,904 |
| | | Communications strategy development (GrantConnect Communications Plan) | 34,900 | | | 31,727 | | | 31,727 |
| | | Communications strategy development (Dynamic Sourcing for Panels - communications strategy) | 15,155 | | | 13,777 | | | 13,777 |
| | | KPMG to prepare fringe benefit tax return (Ministerial and Parliamentary Services) | 170,500 | | | | 100,000 | | 100,000 |
| | | Communications strategy implementation - GrantConnect | 78,640 | | | 31,971 | | | 31,971 |
| Communications strategy implementation - Dynamic Sourcing for Panels | | 48,760 | | | 21,365 | | | 21,365 | |
| KPMG annual actuals model (Central Budget Management System upload model) | | 39,316 | | | 35,742 | | | 35,742 | |
| Business advisory services to Comcover | | 92,100 | | | 75,706 | | | 75,706 | |
| Benefits planning for the Streamlining Government Grants Administration program | | 63,030 | | | 57,300 | | | 57,300 | |
| Premium allocation services for Comcover | | 60,000 | | | 45,000 | 5,000 | | 50,000 | |
| KPMG annual reporting model 2016-17 (annual reporting model for financial statements - departmental) | | 26,400 | | | 24,000 | | | 24,000 | |
| Internal control advisory services consultancy | | 267,225 | | | 242,932 | | | 242,932 | |
| Provision of services to redesign and develop a "Final Monies Package" | | 45,983 | | | | 41,802 | | 41,802 | |
| IT Consultation Services (GrantConnect implementation) | | 70,000 | | | 63,515 | | | 63,515 | |
| Internal controls (review for the Service Delivery Office) | | 135,285 | | | | 122,986 | | 122,986 | |
| Premium allocation services for Comcover | | 55,000 | | | | | 45,455 | 45,455 | |
| Accounting and financial management services (Whole-of-Government, Financial Analysis and Reporting division) | | 8,410,640 | | | | 437,579 | 450,737 | 888,316 | |
| Internal audit services | | 2,000,000 | | | | | 72,982 | 72,982 | |
| Business advisory services (Review COMCOVER pricing for selected classes of cover) | | 200,000 | | | | | 181,818 | 181,818 | |
| Fringe benefit tax return 2018-19 (Departmental) | | 24,750 | | | | 22,500 | | 22,500 | |
| Actuarial services (Comcover) | | 858,000 | | | | | 65,000 | 65,000 | |
| KPMG reporting model (accelerated reporting model for financial statements - departmental) | 26,400 | | | | 24,000 | | 24,000 | | |
| KPMG actuals model (Central Budget Management System (redevelopment) upload model) | 15,400 | | | | 14,000 | | 14,000 | | |
| PriceWaterhouseCoopers | Financial reporting alliance services for Whole-of-Government accounts | 5,000,000 | 1,505,910 | 1,449,555 | 1,566,734 | 1,499,777 | | 6,021,976 | |
| | Business advisory services in relation to the future of Australian Hearing | 1,587,364 | 199,876 | 293,963 | 610,888 | | | 1,104,727 | |
| | Services in relation to the offering of shares in foreign jurisdictions for the sale of Medibank | 681,000 | 751,575 | | | | | 751,575 | |
| | Business advisory services for the wind-up of the Albury-Wodonga Corporation | 381,351 | 259,431 | | | | | 259,431 | |
| | Preparation Albury - Wodonga Development Corporation final statements and report | 100,000 | 90,000 | | | | | 90,000 | |
| | Business advice for a property review (office accommodation scoping study into divestment of Commonwealth general office accommodation in Canberra) | 1,896,000 | 203,073 | 313,636 | 642,085 | 440,653 | | 1,599,447 | |
| | Engagement of an independent expert adviser for the shared and common services project | 115,000 | 60,435 | 20,370 | | | | 80,805 | |
| | Business advice in relation to property market testing | 1,445,000 | | 222,727 | 490,000 | | | 712,727 | |
| | Capital city property service provider market analysis project | 80,000 | | 66,675 | | | | 66,675 | |
| | Defence Housing Australia corporate plan review | 130,000 | | | 123,008 | | | 123,008 | |
| | Finance Future State Think Piece (budget process) | 78,000 | | | 70,909 | | | 70,909 | |
| | Business advice on Government Business Enterprises | 105,000 | | | 95,455 | | | 95,455 | |
| | Business advice for Comcover | 275,000 | | | 226,540 | | | 226,540 | |
| | Strategic property adviser | 37,400 | | | | 34,000 | | 34,000 | |
| | Cost model development (Service Delivery Office - cost and pricing model) | 128,694 | | | 116,994 | | | 116,994 | |
| | Business adviser - establishing Whole-of-Government arrangements for property services | 330,000 | | | | 299,999 | | 299,999 | |
| | Strategic property divestment adviser | 237,600 | | | | 822,163 | | 822,163 | |
| | Branding Services for ICT Products | 80,000 | | | 72,727 | | | 72,727 | |
| | Consultancy Services (ICT enabled proposals in the 2016-17 MYEFO and 2017-18 Budget) | 180,000 | | | | 163,636 | | 163,636 | |
| | Contractor Services (Payroll Function Optimisation (Service Delivery Office)) | 373,270 | | | | 251,270 | | 251,270 | |
| | Management advisory services (property divestment project) | 19,000 | | | | 17,273 | | 17,273 | |
| | Business advisory services (property services coordinated procurement arrangements) | 337,000 | | | | | 306,364 | 306,364 | |
| | Specialist advice to support Government's investigation into Internodal Terminals in Melbourne and Brisbane | 111,373 | | | | | 92,044 | 92,044 | |
| | Strategic property divestment adviser | 961,810 | | | | | 872,516 | 872,516 | |
| | Consolidated financial statements for 2017-18 | 58,500 | | | | | 31,818 | 31,818 | |
| | Business advisory services (transition of Department of Finance leased property to the Whole-of-Government property services) | 38,500 | | | | | 35,000 | 35,000 | |
| | Property services coordinated procurement (phase 1b) | 495,000 | | | | | 337,500 | 337,500 | |
| | Canberra Office Accommodation scoping study - phase 2 | 421,624 | | 383,294 | | | | 383,294 | |
| | | | 61,231,399 | 9,011,810 | 9,779,144 | 11,269,215 | 10,266,641 | 3,986,519 | 44,313,329 |