

28 August 2023

Senate Finance and Public Administration Committee
PO Box 6100
Parliament House
Canberra ACT 2600

By email: fpa.sen@aph.gov.au

Dear Committee Secretary

Written response to questions on notice

Thank you for the further questions on notice dated 9 August 2023 forwarded to Deloitte at the request of Senator Deborah O'Neill.

In the questions on notice, Senator O'Neill has requested certain information in relation to the concept of 'Power Mapping' which is described as a process in which consulting firms maintain records that characterise any/all of the following:

- which public servants in government departments hold influence;
- what the relationships of public servants are to one another;
- what the attitude of individual public servants is towards your firm and/or external consultancies more generally; or
- any similar information.

In response, we advise that we do not engage in 'Power Mapping' and this is not a process, nor term, that is used internally.

As per standard business practice, we do identify the relationships Deloitte has with several of our key government and private clients to help us better understand our clients' roles, their strategic priorities, and their history with Deloitte.

We trust this additional information assists the Committee in its inquiries.

Yours faithfully

Adam Powick
Chief Executive Officer

Tom Imbesi
Chair

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