



PARLIAMENT  
OF AUSTRALIA

## HEARING PROGRAM

# Supplementary Budget Estimates 2025–26 Senate Finance and Public Administration Legislation Committee

Monday 1 and Tuesday 2 December 2025

**Committee Room 2S1**, Parliament House, Canberra

Times listed are indicative only



### Hearing location

Committee Room 2S1  
Parliament House, Canberra  
Waiting room: Waiting Room 2S2  
Waiting overflow room: Committee Room 1S3



### Broadcasts of proceedings

Television channel 112  
Radio 90.3  
[https://www.aph.gov.au/News\\_and\\_Events/Watch\\_Parliament](https://www.aph.gov.au/News_and_Events/Watch_Parliament)



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### Committee rooms

Committee Room 2S1: (02) 6277 5843  
Committee Room 2S2: (02) 6277 5851  
Committee Room 1S3: (02) 6277 5845



### Committee members

Senator Karen Grogan, Chair  
Senator Dave Sharma, Deputy Chair  
Senator Jessica Collins  
Senator Richard Dowling  
Senator Barbara Pocock  
Senator Ellie Whiteaker

### Presiding Officer

President the Hon Sue Lines

### Ministers attending

Senator the Hon Don Farrell  
Senator the Hon Katy Gallagher  
Senator the Hon Malarndirri McCarthy  
Senator the Hon Penny Wong

### Secretariat

Nicholas Craft, Committee Secretary  
Alexander Migdalias, Estimates Officer



### Due dates for questions on notice (QoNs)

Thursday, 11 December 2025: Senators' written QoNs  
Thursday, 29 January 2026: answers to QoNs

# Monday, 1 December 2025

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## Parliamentary Departments

9.00am	<b>Department of the Senate</b> <b>Outcome 1: Advisory and administrative support services to enable the Senate and senators to fulfil their representative and legislative duties.</b> Program 1 – Advice and Support
9.20am	<b>Parliamentary Budget Office</b> <b>Outcome 1: Inform the Parliament by providing independent and non-partisan analysis of the budget cycle, fiscal policy and the financial implications of proposals.</b> Program 1.1 – Parliamentary Budget Office
9.40am	<b>Department of Parliamentary Services</b> <b>Outcome 1: Support the functions of Parliament and parliamentarians through the provision of professional services, advice and facilities, maintain Australian Parliament House and engage with the community.</b> Program 1.1 – Parliamentary Services  <b>Parliamentary Service Commissioner</b>
10.30am	Morning tea

## Prime Minister & Cabinet Portfolio

10.45am	<b>National Indigenous Australians Agency</b> <b>Outcome 1: Lead the development and implementation of the Australian Government's agenda to support the self-determination and aspirations of the Aboriginal and Torres Strait Islander peoples and communities through working in partnership and effectively delivering programs.</b> Program 1.1 – Jobs, Land and the Economy Program 1.2 – Children and Schooling Program 1.3 – Safety and Wellbeing Program 1.4 – Culture and Capability Program 1.5 – Remote Australia Strategies Program 1.6 – Evaluation and Research Program 1.7 – Program support
12.00pm	<b>Anindilyakwa Land Council</b>  <b>Central Land Council (via videoconference)</b>  <b>Northern Land Council (via videoconference)</b>  <b>Tiwi Land Council</b>
1.00pm	Lunch

2.00pm	<p><b>Department of the Prime Minister and Cabinet</b></p> <p><b>Outcome 1: Provide high quality policy advice and support to the Prime Minister, the Cabinet, Portfolio Ministers Assistant Ministers including through coordination of government activities, policy development and program delivery.</b></p> <p>Program 1.1 – Prime Minister and Cabinet</p>
4.00pm	Afternoon tea
4.15pm	<p><b>Department of the Prime Minister and Cabinet (cont.)</b></p> <p><b>Outcome 1 continued</b></p>
6.00pm	<p><b>Australian National Audit Office</b></p> <p><b>Outcome 1: To improve public sector performance and accountability through independent reporting on Australian Government administration to Parliament, the Executive and the public.</b></p> <p>Program 1.1 – Financial Statements Audit Services</p> <p>Program 1.2 – Performance Audit Services</p> <p>Program 1.3 – Performance Statements Audit Services</p>
6.30pm	Dinner
7:30pm	<p><b>Office of National Intelligence</b></p> <p><b>Outcome 1: Advancement of Australia’s national interests through increased government awareness of international developments affecting Australia, and integration, coordination and evaluation of Australia’s national intelligence capabilities.</b></p>
8:00pm	<p><b>Office of the Official Secretary to the Governor-General</b></p> <p><b>Outcome 1: The performance of the Governor-General's role is facilitated through organisation and management of official duties, management and maintenance of the official household and property and administration of the Australian Honours and Awards system.</b></p>

## Finance Portfolio

8.30pm	<p><b>Department of Finance</b></p> <p><b>Outcome 2: Support an efficient and high performing public sector through providing leadership to Commonwealth entities in ongoing improvements to public sector governance, including through systems, frameworks, policy advice, service delivery, and managing, acquiring and divesting government investments.</b></p> <p>Program 2.1 – Public Sector Governance (Electoral Policy only—SMOS responsibility)</p> <p><b>Outcome 3: Support for Parliamentarians and others as required by the Australian Government through the delivery of and advice on, work expenses and allowances, entitlements and targeted programs.</b></p> <p>Program 3.1 – Ministerial and Parliamentary Services</p>
9.15pm	<p><b>Australian Electoral Commission</b></p> <p><b>Outcome 1: Maintain an impartial and independent electoral system for eligible voters through active electoral roll management, efficient delivery of polling services and targeted education and public awareness programs.</b></p> <p>Program 1.1 – Deliver Electoral Events</p>

<b>9.45pm</b>	Tea break
<b>10.00pm</b>	<b>Parliamentary Workplace Support Service</b> <b>Outcome 1: Support Commonwealth Parliamentary Workplace Participants to build and maintain safe and respectful workplaces, including by supporting positive cultural change and providing human resource functions to parliamentarians and their staff.</b>
<b>10.30pm</b>	<b>Independent Parliamentary Expenses Authority</b> <b>Outcome 1: Support for current and former parliamentarians and others as required by the Australian Government through the delivery of, independent oversight and advice on, work resources and travel resources.</b> Program 1.1 – Independent Parliamentary Expenses Authority – Travel Oversight and Reporting
<b>11.00pm</b>	Adjournment

Tuesday, 2 December 2025

## Prime Minister & Cabinet Portfolio

9.00am	Office of the Registrar of Indigenous Corporations Office of Township Leasing
9.30am	Aboriginal Investment NT <i>fj JUj JXYcWbZfYbVΛ</i> Indigenous Land and Sea Corporation <i>fj JUj JXYcWbZfYbVΛ</i> <b>Outcome 1: Enhanced socio-economic development, maintenance of cultural identity and protection of the environment by Indigenous Australians through the acquisition and management of land, water and water-related rights.</b>
10.00am	Aboriginal Hostels Limited Outback Stores Pty Ltd ( <i>via videoconference</i> )
10.30am	Morning tea
10.45am	Department of the Prime Minister and Cabinet Office for Women Workplace Gender Equality Agency <b>Outcome 1: Promote and improve gender equality in Australian workplaces including through the provision of advice and assistance to employers and the assessment and measurement of workplace gender data.</b>
11.45am	Australian Public Service Commission <b>Outcome 1: Increased awareness and adoption of best practice public administration by the public service through leadership, promotion, advice and professional development, drawing on research and evaluation.</b> Department of the Prime Minister and Cabinet Australian Government Consulting
12.45pm	Lunch

## Finance Portfolio

1.45pm	Department of Finance <b>Outcome 1: Support sustainable Australian Government finances through providing high quality policy advice and operational support to the government and Commonwealth entities to maintain effective and efficient use of public resources.</b> Program 1.1 – Budget and Financial Management
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	<p><b>Outcome 2: Support an efficient and high performing public sector through providing leadership to Commonwealth entities in ongoing improvements to public sector governance, including through systems, frameworks, policy advice, service delivery, and managing, acquiring and divesting government investments.</b></p> <p>Program 2.1 – Public Sector Governance (excludes—Electoral Policy)</p> <p>Program 2.2 – Data Scheme</p> <p>Program 2.3 – Property and Construction</p> <p>Program 2.4 – Insurance and Risk Management</p> <p>Program 2.5 – Procurement</p> <p>Program 2.6 – Delivery of government technology services</p> <p>Program 2.7 – Service Delivery Office</p> <p>Program 2.8 – Public Sector Superannuation</p> <p>Program 2.9 – Australian Government Investment Funds</p> <p>Program 2.10 – Nuclear Powered Submarine Program Advice</p>
<b>4.00pm</b>	Afternoon tea
<b>4.15pm</b>	<p><b>Department of Finance (cont.)</b></p> <p><b>Outcomes 1 and 2 continued</b></p>
<b>5.15pm</b>	<p><b>Services Australia</b></p> <p><b>Outcome 1: Deliver high quality, accessible services and payments to individuals, families, businesses and partner agencies on behalf of Government; with a focus on contemporary service delivery and customer experience.</b></p>
<b>6.45pm</b>	Dinner
<b>7.45pm</b>	<p><b>Future Fund Management Agency</b></p> <p><b>Outcome 1: Strengthen the Commonwealth’s financial position for the benefit of the Australian people, by managing the investment activities of the Future Fund and certain other Australian Government investment funds in line with their Investment Mandates.</b></p> <p>Program 1.1 – Management of the Investment of the Future Fund</p> <p>Program 1.2 – Management of the Investment of the Australian Government Investment Funds</p> <p><i>To be examined concurrently with:</i></p> <p>Department of Finance Program 2.9 – Australian Government Investment Funds</p>
<b>8.15pm</b>	<p><b>Digital Transformation Agency</b></p> <p><b>Outcome 1: Support the government’s digital transformation, and simplify processes, reduce costs and generate reuse opportunities, through strategic and policy leadership, advice, strategic coordination and oversight of digital and ICT investment, and management of whole-of government digital and ICT procurement.</b></p>
<b>8.45pm</b>	<b>ASC Pty Ltd</b>
<b>9.15pm</b>	Tea break
<b>9.30pm</b>	<b>Australian Naval Infrastructure Pty Ltd</b>
<b>10.00pm</b>	<b>CEA Technologies Pty Limited</b>

10.30pm	<p><b>Commonwealth Superannuation Corporation</b></p> <p><b>Outcome 1: Retirement and insurance benefits for scheme members and beneficiaries, including past, present and future employees of the Australian Government and other eligible employers and members of the Australian Defence Force, through investment and administration of their superannuation funds and schemes.</b></p> <p>Program 1.1: Superannuation Scheme Governance</p>
11.00pm	Adjournment