

HEARING PROGRAM

Supplementary Budget Estimates 2025-26

Senate Finance and Public Administration Legislation Committee

Monday 1 and Tuesday 2 December 2025 **Committee Room 2S1**, Parliament House, Canberra

Times listed are indicative only



Hearing location

Committee Room 2S1 Parliament House, Canberra Waiting room: Waiting Room 2S2

Waiting overflow room: Committee Room 1S3



Broadcasts of proceedings

Television channel 112

Radio 90.3

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Committee rooms

Committee Room 2S1: (02) 6277 5843 Committee Room 2S2: (02) 6277 5851 Committee Room 1S3: (02) 6277 5845



Committee members

Senator Karen Grogan, Chair Senator Dave Sharma, Deputy Chair Senator Jessica Collins Senator Richard Dowling Senator Barbara Pocock Senator Ellie Whiteaker

Presiding Officer

President the Hon Sue Lines

Ministers attending

Senator the Hon Don Farrell Senator the Hon Katy Gallagher Senator the Hon Malarndirri McCarthy Senator the Hon Penny Wong

Secretariat

Nicholas Craft, Committee Secretary Alexander Migdalias, Estimates Officer



Due dates for questions on notice (QoNs)

Thursday, 11 December 2025: Senators' written QoNs Thursday, 29 January 2026: answers to QoNs

Monday, 1 December 2025

Parliamentary Departments

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9.00am	Department of the Senate Outcome 1: Advisory and administrative support services to enable the Senate and senators to fulfil their representative and legislative duties. Program 1 – Advice and Support	
9.20am	Parliamentary Budget Office Outcome 1: Inform the Parliament by providing independent and non-partisan analysis of the budget cycle, fiscal policy and the financial implications of proposals. Program 1.1 – Parliamentary Budget Office	
9.40am	Department of Parliamentary Services Outcome 1: Support the functions of Parliament and parliamentarians through the provision of professional services, advice and facilities, maintain Australian Parliament House and engage with the community. Program 1.1 – Parliamentary Services Parliamentary Service Commissioner	
10.30am	Morning tea	

Prime Minister & Cabinet Portfolio

10.45am	National Indigenous Australians Agency
	Outcome 1: Lead the development and implementation of the Australian Government's agenda to support the self-determination and aspirations of the Aboriginal and Torres Strait Islander peoples and communities through working in partnership and effectively delivering programs.
	Program 1.1 – Jobs, Land and the Economy
	Program 1.2 – Children and Schooling
	Program 1.3 – Safety and Wellbeing
	Program 1.4 – Culture and Capability Program 1.5 – Remote Australia Strategies
	Program 1.6 – Evaluation and Research Program 1.7 – Program support
12.00pm	Anindilyakwa Land Council
	Central Land Council
	Northern Land Council
	Tiwi Land Council
1.00pm	Lunch

2.00pm	Department of the Prime Minister and Cabinet Outcome 1: Provide high quality policy advice and support to the Prime Minister, the Cabinet, Portfolio Ministers Assistant Ministers including through coordination of government activities, policy development and program delivery. Program 1.1 – Prime Minister and Cabinet
4.00pm	Afternoon tea
4.15pm	Department of the Prime Minister and Cabinet (cont.) Outcome 1 continued
6.00pm	Australian National Audit Office Outcome 1: To improve public sector performance and accountability through independent reporting on Australian Government administration to Parliament, the Executive and the public. Program 1.1 – Financial Statements Audit Services Program 1.2 – Performance Audit Services Program 1.3 – Performance Statements Audit Services
6.30pm	Dinner
7:30pm	Office of National Intelligence Outcome 1: Advancement of Australia's national interests through increased government awareness of international developments affecting Australia, and integration, coordination and evaluation of Australia's national intelligence capabilities.
8:00pm	Office of the Official Secretary to the Governor-General Outcome 1: The performance of the Governor-General's role is facilitated through organisation and management of official duties, management and maintenance of the official household and property and administration of the Australian Honours and Awards system.

Finance Portfolio

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8.30pm	Department of Finance Support an efficient and high performing public sector through providing leadership to Commonwealth entities in ongoing improvements to public sector governance, including through systems, frameworks, policy advice, service delivery, and managing, acquiring and divesting government investments. Program 2.1 – Public Sector Governance (Electoral Policy only—SMOS responsibility) Outcome 3: Support for Parliamentarians and others as required by the Australian Government through the delivery of and advice on, work expenses and allowances, entitlements and targeted programs. Program 3.1 – Ministerial and Parliamentary Services
9.15pm	Australian Electoral Commission Outcome 1: Maintain an impartial and independent electoral system for eligible voters through active electoral roll management, efficient delivery of polling services and targeted education and public awareness programs. Program 1.1 – Deliver Electoral Events

9.45pm	Tea break
10.00pm	Parliamentary Workplace Support Service Outcome 1: Support Commonwealth Parliamentary Workplace Participants to build and maintain safe and respectful workplaces, including by supporting positive cultural change and providing human resource functions to parliamentarians and their staff.
10.30pm	Independent Parliamentary Expenses Authority Outcome 1: Support for current and former parliamentarians and others as required by the Australian Government through the delivery of, independent oversight and advice on, work resources and travel resources. Program 1.1 – Independent Parliamentary Expenses Authority – Travel Oversight and Reporting
11.00pm	Adjournment

Tuesday, 2 December 2025

Prime Minister & Cabinet Portfolio

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9.00am	Office of the Registrar of Indigenous Corporations Office of Township Leasing
9.30am	Aboriginal Investment NT Indigenous Land and Sea Corporation Outcome 1: Enhanced socio-economic development, maintenance of cultural identity and protection of the environment by Indigenous Australians through the acquisition and management of land, water and water-related rights.
10.00am	Aboriginal Hostels Limited Outback Stores Pty Ltd
10.30am	Morning tea
10.45am	Department of the Prime Minister and Cabinet Office for Women Workplace Gender Equality Agency Outcome 1: Promote and improve gender equality in Australian workplaces including through the provision of advice and assistance to employers and the assessment and measurement of workplace gender data.
11.45am	Australian Public Service Commission Outcome 1: Increased awareness and adoption of best practice public administration by the public service through leadership, promotion, advice and professional development, drawing on research and evaluation. Department of the Prime Minister and Cabinet Australian Government Consulting
12.45pm	Lunch

Finance Portfolio

1.45pm	Department of Finance
	Outcome 1: Support sustainable Australian Government finances through providing high quality policy advice and operational support to the government and Commonwealth entities to maintain effective and efficient use of public resources. Program 1.1 – Budget and Financial Management

	Outcome 2: Support an efficient and high performing public sector through providing leadership to Commonwealth entities in ongoing improvements to public sector governance, including through systems, frameworks, policy advice, service delivery, and managing, acquiring and divesting government investments. Program 2.1 – Public Sector Governance (excludes—Electoral Policy) Program 2.2 – Data Scheme
	Program 2.3 – Property and Construction
	Program 2.4 – Insurance and Risk Management
	Program 2.5 – Procurement
	Program 2.6 – Delivery of government technology services
	Program 2.7 – Service Delivery Office
	Program 2.8 – Public Sector Superannuation
	Program 2.9 – Australian Government Investment Funds
	Program 2.10 – Nuclear Powered Submarine Program Advice
4.00pm	Afternoon tea
4.15pm	Department of Finance (cont.) Outcomes 1 and 2 continued
5.15pm	Services Australia Outcome 1: Deliver high quality, accessible services and payments to individuals, families, businesses and partner agencies on behalf of Government; with a focus on contemporary service delivery and customer experience.
6.45pm	Dinner
7.45pm	Future Fund Management Agency
, 101	Outcome 1: Strengthen the Commonwealth's financial position for the benefit of the Australian people, by managing the investment activities of the Future Fund and certain other Australian Government investment funds in line with their Investment Mandates. Program 1.1 – Management of the Investment of the Future Fund Program 1.2 – Management of the Investment of the Australian Government Investment Funds To be examined concurrently with: Department of Finance Program 2.9 – Australian Government Investment Funds
8.15pm	Digital Transformation Agency Outcome 1: Support the government's digital transformation, and simplify processes, reduce costs and generate reuse opportunities, through strategic and policy leadership, advice, strategic coordination and oversight of digital and ICT investment, and management of whole-of government digital and ICT procurement.
8.45pm	ASC Pty Ltd
9.15pm	Tea break
9.30pm	Australian Naval Infrastructure Pty Ltd
10.00pm	CEA Technologies Pty Limited

10.30pm	Commonwealth Superannuation Corporation Outcome 1: Retirement and insurance benefits for scheme members and beneficiaries, including past, present and future employees of the Australian Government and other eligible employers and members of the Australian Defence Force, through investment and administration of their superannuation funds and schemes. Program 1.1: Superannuation Scheme Governance
11.00pm	Adjournment