



Opening statement

Statement by Dr Raphael Arndt, Chief Executive Officer of the Future Fund Management Agency, to the Senate Finance and Public Administration Committee

Supplementary Budget Estimates, 8 October 2025, Parliament House, Canberra

Thank you for the opportunity to make a brief opening comment.

Since the establishment of the Future Fund in 2006, investment returns have added \$192 billion to its value. The Future Fund is delivering against its long-term investment mandate with a 10-year return of 8.0% per annum, exceeding the target return of 6.9% per annum.

Over the past financial year, the Future Fund delivered an investment return of 12.2%, double its mandated target. These returns reflect the benefit of the thinking we have done since 2021 around the New Investment Order, which considered major themes including deglobalisation, populism, geostrategic competition and technological advances and their impact on investment markets.

We have made and continue to make changes to the portfolio as these themes develop. We have increased the level of structural risk in the portfolio to improve long-term real returns. We have also continued to develop the resilience of the portfolio to a range of scenarios by increasing and diversifying our exposure to developed market currencies and commodities. Many of these changes added to portfolio returns during the year, contributing to the \$32.8bn of total returns generated across the 7 funds managed by the Board.

The Future Fund's investment returns were also achieved whilst making significant investments in the national priority areas of infrastructure, housing and the energy transition, consistent with the Future Fund's revised Investment Mandate. The total value of the Future Fund has now exceeded \$250 billion for the first time.

The value of the six other funds managed by the Future Fund Board of Guardians increased to \$66 billion, after providing almost \$4 billion of distributions towards their intended programs. Total funds managed by the Future Fund Board of Guardians are now over \$318 billion.

I welcome your questions.