



PARLIAMENT
OF AUSTRALIA

HEARING PROGRAM

Budget Estimates 2025–26

Environment and Communications Legislation Committee

*Thursday 27 March, Monday 31 March, Tuesday 1 April and
Friday 4 April 2025

Committee Room 2S3, Parliament House, Canberra

** Dates for the 2025-26 Budget estimates hearings are pursuant to the resolution of the Senate of 25 March 2025.*

Times listed are indicative only



Hearing location

Committee Room 2S3,
Parliament House, Canberra
Waiting room: Committee Room 1S4



Broadcasts of proceedings

Television channel 111
Radio 91.1

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Contact

ec.sen@aph.gov.au
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Committee rooms

Committee Room 2S3: (02) 6277 5853
Committee Room 1S4: (02) 6277 5847

Questions on notice

Questions from Senators due: Wednesday 16 April 2025
Answers due from Departments: Thursday 29 May 2025



Committee members

Senator Karen Grogan, Chair
Senator Sarah Hanson-Young, Deputy Chair
Senator Catryna Bilyk
Senator Ross Cadell
Senator Lisa Darmanin
Senator Leah Blyth

Ministers attending

Senator the Hon Tim Ayres
Senator the Hon Jenny McAllister

Secretariat

Stephen Palethorpe, Committee Secretary
James Blair, Estimates Officer

Thursday, 27 March

Climate Change, Energy, the Environment and Water

9.00am	Department of Climate Change, Energy, the Environment and Water Corporate matters and general questions
9.30am	Outcome 1: Support the transition of Australia's economy to net-zero emissions by 2050; transition energy to support net zero while maintaining security, reliability and affordability; support actions to promote adaptation and strengthen resilience of Australia's economy, society and environment; and take a leadership role internationally in responding to climate change. Program 1.1: Reduce Australia's greenhouse gas emissions
10.30am	Emissions Reduction Assurance Committee
10.45am	Morning tea
11.00am	Outcome 1: Continued Program 1.2: Support reliable, secure and affordable energy
12.00pm	Australian Renewable Energy Agency
12.30pm	Australian Energy Regulator
1.00pm	Lunch
2.00pm	Outcome 2: Conserve, protect and sustainably manage our natural resources including through a nature positive approach; protect and conserve our natural and cultural heritage; reduce and regulate the use of pollutants and hazardous substances; and take a leadership role on these issues internationally. Program 2.1: Conserve, protect and sustainably manage Australia's environment through a nature positive approach, including the Office of the Threatened Species Commissioner
3.00pm	Director of National Parks
3.15pm	Bureau of Meteorology

3.45pm	Outcome 2: Continued Program 2.2: Protect Australia's cultural, historic and First Nations heritage
4.30pm	Afternoon tea
4.45pm	Outcome 2: Continued Program 2.3: Accelerate the transition to a circular economy, while safely managing pollutants and hazardous substances.
5.15pm	Outcome 3: Advance Australia's environmental, scientific, strategic and economic interests in the Antarctic region by protecting, researching and administering in the region, including through international engagement. Program 3.1: Contribute to Australia's national Antarctic interests through science, environmental management and international engagement, including delivering Australia's scientific research and operations in Antarctica and the Southern Ocean
5.45pm	Outcome 4: Improve the health of rivers and wetlands and enhance the sustainable, efficient and productive use of Australia's water resources. Program 4.1 - Protect, restore and sustainably manage Australia's water resources, including: Commonwealth Environmental Water Holder and Commonwealth Environmental Water Office Murray-Darling Basin Authority (via videoconference) National Water Grid Authority

Infrastructure, Transport, Regional Development, Communications and the Arts, excluding Infrastructure, Transport and Regional Development

6.15pm	Department of Infrastructure, Transport, Regional Development, Communications and the Arts Corporate matters and general questions
6.45pm	Outcome 5: Promote an innovative and competitive communications sector, through policy development, advice and program delivery, so all Australians can realise the full potential of digital technologies and communications services. Program 5.1 – Digital Technologies and Communications Services
7.15pm	Dinner
8.15pm	Outcome 5: continued
9.15pm	NBN Co Limited (via videoconference)
9.45pm	Evening tea

10.00pm	<p>Department of Infrastructure, Transport, Regional Development, Communications and the Arts</p> <p>Outcome 6: Participation in, and access to, Australia's arts and culture through developing and supporting cultural expression</p> <p>Program 6.1 – Arts and Cultural Development</p>
10.30pm	Creative Australia
11.00pm	Adjournment

Monday, 31 March (CANCELLED*)

Climate Change, Energy, the Environment and Water

9.00am	Department of Climate Change, Energy, the Environment and Water Corporate matters and general questions
9.30am	Outcome 1: Support the transition of Australia's economy to net-zero emissions by 2050; transition energy to support net zero while maintaining security, reliability and affordability; support actions to promote adaptation and strengthen resilience of Australia's economy, society and environment; and take a leadership role internationally in responding to climate change. Program 1.1: Reduce Australia's greenhouse gas emissions
10.30pm	Climate Change Authority
10.45am	Morning tea
11.00am	Outcome 1: Continued Program 1.2: Support reliable, secure and affordable energy
12.30pm	Clean Energy Finance Corporation
1.15pm	Lunch
2.15pm	Clean Energy Regulator
2.30pm	Snowy Hydro Limited
3.45pm	Afternoon tea

4.00pm	<p>Department of Climate Change, Energy, the Environment and Water</p> <p>Outcome 2: Conserve, protect and sustainably manage our natural resources including through a nature positive approach; protect and conserve our natural and cultural heritage; reduce and regulate the use of pollutants and hazardous substances; and take a leadership role on these issues internationally.</p> <p>Program 2.1: Conserve, protect and sustainably manage Australia's environment through a nature positive approach, including the Office of the Threatened Species Commissioner</p>
5.30pm	Threatened Species Scientific Committee (via videoconference)
5.45pm	Great Barrier Reef Marine Park Authority (via videoconference)
6.15pm	Adjournment

*Due to the 47th Parliament being prorogued at 8.29am on Friday 28 March 2025, the estimates hearings for Friday 28 March 2025 to Friday 4 April 2025 were cancelled.

Tuesday, 1 April (CANCELLED*)

Infrastructure, Transport, Regional Development,
Communications and the Arts, excluding Infrastructure,
Transport and Regional Development

9.00am	Department of Infrastructure, Transport, Regional Development, Communications and the Arts Corporate matters and general questions
9.30am	Outcome 5: Promote an innovative and competitive communications sector, through policy development, advice and program delivery, so all Australians can realise the full potential of digital technologies and communications services. Program 5.1 – Digital Technologies and Communications Services
10.45am	Morning tea
11.00am	Australian Broadcasting Corporation
12.30pm	Special Broadcasting Service Corporation (via videoconference)
1.00pm	Lunch
2.00pm	Australian Communications and Media Authority
3.00pm	Office of the eSafety Commissioner
4.00pm	Afternoon tea
4.15pm	Australian Postal Corporation
5.15pm	Classification Board

6.00pm	<p>Department of Infrastructure, Transport, Regional Development, Communications and the Arts</p> <p>Outcome 6: Participation in, and access to, Australia's arts and culture through developing and supporting cultural expression</p> <p>Program 6.1 – Arts and Cultural Development</p>
6.30pm	Adjournment

*Due to the 47th Parliament being prorogued at 8.29am on Friday 28 March 2025, the estimates hearings for Friday 28 March 2025 to Friday 4 April 2025 were cancelled.

CANCELLED



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Environment and Communications Legislation Committee

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Committee Room 2S3, Parliament House, Canberra

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Questions on notice

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Senator Catryna Bilyk
Senator Ross Cadell
Senator Lisa Darmanin
Senator Leah Blyth

Ministers attending

Senator the Hon Tim Ayres
Senator the Hon Jenny McAllister

Secretariat

Stephen Palethorpe, Committee Secretary
James Blair, Estimates Officer

Friday, 4 April (CANCELLED*)

Cross Portfolio Murray Darling Basin Plan matters

9.00am	Inspector-General of Water Compliance
10.00am	Department of Climate Change, Energy, the Environment and Water Outcome 4: Improve the health of rivers and wetlands and enhance the sustainable, efficient and productive use of Australia's water resources. Program 4.1 - Protect, restore and sustainably manage Australia's water resources, including: Commonwealth Environmental Water Holder and Commonwealth Environmental Water Office Murray-Darling Basin Authority National Water Grid Authority Australian Competition and Consumer Commission (Water Reform Branch)
11.00am	Morning tea
11.15am	Outcome 4, Program 4.1 continued Commonwealth Environmental Water Holder and Commonwealth Environmental Water Office Murray-Darling Basin Authority National Water Grid Authority Australian Competition and Consumer Commission (Water Reform Branch)
1.00pm	Lunch
2.00pm	Outcome 4, Program 4.1 continued Commonwealth Environmental Water Holder and Commonwealth Environmental Water Office Murray-Darling Basin Authority National Water Grid Authority
3.30pm	Adjournment

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Budget Estimates 2025–26

Senate Finance and Public Administration Legislation Committee

*Thursday 27 March, Monday 31 March, Tuesday 1 April, and Friday 4 April
2025

Committee Room 2S1, Parliament House, Canberra

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Committee rooms

Committee Room 2S1: (02) 6277 5843
Committee Room 2S2: (02) 6277 5851
Committee Room 1S3: (02) 6277 5845



Committee members

Senator Louise Pratt, Chair
Senator the Hon Richard Colbeck, Deputy Chair
Senator the Hon James McGrath
Senator Barbara Pocock
Senator Tony Sheldon
Senator Jana Stewart

Presiding Officer

President the Hon Sue Lines

Ministers attending

Senator the Hon Don Farrell
Senator the Hon Katy Gallagher
Senator the Hon Malarndirri McCarthy
Senator the Hon Penny Wong

Secretariat

Nicholas Craft, A/g Committee Secretary
Alexander Migdalias, Estimates Officer

Thursday, 27 March 2025

Parliamentary Departments

9.00am	<p>Department of Parliamentary Services</p> <p>Outcome 1: Support the functions of Parliament and parliamentarians through the provision of professional services, advice and facilities, maintain Australian Parliament House and engage with the community.</p> <p>Program 1.1 – Parliamentary Services</p> <p>Parliamentary Service Commissioner</p>
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Prime Minister & Cabinet Portfolio

9.15am	<p>Department of the Prime Minister and Cabinet</p> <p>Outcome 1: Provide high quality policy advice and support to the Prime Minister, the Cabinet, Portfolio Ministers and Parliamentary Secretaries including through the coordination of government activities, policy development and program delivery.</p> <p>Program 1.1 – Prime Minister and Cabinet</p>
10.30am	Morning tea
10.45am	<p>Department of the Prime Minister and Cabinet (cont.)</p> <p>Outcome 1 continued</p>
12.45pm	Lunch
1.45pm	<p>Department of the Prime Minister and Cabinet (cont.)</p> <p>Outcome 1 continued</p>

Finance Portfolio

2.15pm	<p>Department of Finance</p> <p>Outcome 2: Support an efficient and high-performing public sector through providing leadership to Commonwealth entities in ongoing improvements to public sector governance, including through systems, frameworks, policy, advice and service delivery.</p> <p>Program 2.1 – Public Sector Governance (Electoral Policy only—SMOS responsibility)</p> <p>Outcome 3: Support for Parliamentarians and others as required by the Australian Government through the delivery of and advice on, work expenses and allowances, entitlements and targeted programs.</p> <p>Program 3.1 – Ministerial and Parliamentary Services</p>
2.45pm	<p>Independent Parliamentary Expenses Authority</p> <p>Outcome 1: Support for current and former parliamentarians and others as required by the Australian Government through the delivery of, independent oversight and advice on, work resources and travel resources.</p> <p>Program 1.1 – Independent Parliamentary Expenses Authority – Travel Oversight and Reporting</p>

3.25pm	Australian Electoral Commission Outcome 1: Maintain an impartial and independent electoral system for eligible voters through active electoral roll management, efficient delivery of polling services and targeted education and public awareness programs. Program 1.1 – Deliver Electoral Events
4.00pm	Afternoon tea

Prime Minister & Cabinet Portfolio

4.15pm	Department of the Prime Minister and Cabinet Office for Women Workplace Gender Equality Agency Outcome 1: Promote and improve gender equality in Australian workplaces including through the provision of advice and assistance to employers and the assessment and measurement of workplace gender data.
4.45pm	Australian Public Service Commission The APS Commissioner will not appear in the capacity of Parliamentary Service Commissioner in this session. Instead, questions can be asked at 10:15am, Monday, 31 March. Outcome 1: Increased awareness and adoption of best practice public administration by the public service through leadership, promotion, advice and professional development, drawing on research and evaluation.

Finance Portfolio

5.15pm	Department of Finance Outcome 1: Support sustainable Australian Government finances through providing high quality policy advice and operational support to the government and Commonwealth entities to maintain effective and efficient use of public resources. Program 1.1 – Budget and Financial Management Outcome 2: Support an efficient and high-performing public sector through providing leadership to Commonwealth entities in ongoing improvements to public sector governance, including through systems, frameworks, policy, advice and service delivery. Program 2.1 – Public Sector Governance (excludes—Electoral Policy) Program 2.2 – Data Scheme Program 2.3 – Property and Construction Program 2.4 – Insurance and Risk Management Program 2.5 – Procurement Program 2.6 – Delivery of government technology services Program 2.7 – Service Delivery Office Program 2.8 – Public Sector Superannuation Program 2.9 – Australian Government Investment Funds Program 2.10 – Nuclear Powered Submarine Program Advice
7.15pm	Dinner

8.15pm	Department of Finance Outcome 1 and Outcome 2 continued
10.00pm	Tea break
10.15pm	Australian Naval Infrastructure Pty Ltd
10.35pm	ASC Pty Ltd
11.00pm	Adjournment

Monday, 31 March 2025 (CANCELLED*)

Parliamentary Departments

9.00am	Department of the Senate Outcome 1: Advisory and administrative support services to enable the Senate and senators to fulfil their representative and legislative duties. Program 1 – Advice and Support
9.15am	Parliamentary Budget Office Outcome 1: Inform the Parliament by providing independent and non-partisan analysis of the budget cycle, fiscal policy and the financial implications of proposals. Program 1.1 – Parliamentary Budget Office
9.30am	Department of Parliamentary Services Outcome 1: Support the functions of Parliament and parliamentarians through the provision of professional services, advice and facilities, maintain Australian Parliament House and engage with the community. Program 1.1 – Parliamentary Services Parliamentary Service Commissioner
10.35am	Morning tea

Prime Minister & Cabinet Portfolio

10.50am	Department of the Prime Minister and Cabinet Outcome 1: Provide high quality policy advice and support to the Prime Minister, the Cabinet, Portfolio Ministers and Parliamentary Secretaries including through the coordination of government activities, policy development and program delivery. Program 1.1 – Prime Minister and Cabinet
12.45pm	Lunch
1.45pm	Department of the Prime Minister and Cabinet (cont.) Outcome 1 continued
4.00pm	Afternoon tea
4.15pm	Department of the Prime Minister and Cabinet (cont.) Outcome 1 continued
5.00pm	Net Zero Economy Authority

5.30pm	Office of National Intelligence Outcome 1: Advancement of Australia's national interests through increased government awareness of international developments affecting Australia, and integration, coordination and evaluation of Australia's national intelligence capabilities.
6.00pm	Dinner break
7.00pm	Australian National Audit Office Outcome 1: To improve public sector performance and accountability through independent reporting on Australian Government administration to Parliament, the Executive and the public. Program 1.1 – Financial Statements Audit Services Program 1.2 – Performance Audit Services Program 1.3 – Performance Statements Audit Services
7.45pm	National Australia Day Council Outcome 1: A shared celebration of Australia and Australians through promoting the meaning of and participation in Australia Day and the Australian of Year Awards.

Finance Portfolio

8.15pm	Department of Finance Outcome 2: Support an efficient and high-performing public sector through providing leadership to Commonwealth entities in ongoing improvements to public sector governance, including through systems, frameworks, policy, advice and service delivery. Program 2.1 – Public Sector Governance (Electoral Policy only—SMOS responsibility) Outcome 3: Support for Parliamentarians and others as required by the Australian Government through the delivery of and advice on, work expenses and allowances, entitlements and targeted programs. Program 3.1 – Ministerial and Parliamentary Services
9.00pm	Australian Electoral Commission Outcome 1: Maintain an impartial and independent electoral system for eligible voters through active electoral roll management, efficient delivery of polling services and targeted education and public awareness programs. Program 1.1 – Deliver Electoral Events
9.45pm	Tea break
10.00pm	Parliamentary Workplace Support Service
10.30pm	Independent Parliamentary Expenses Authority Outcome 1: Support for current and former parliamentarians and others as required by the Australian Government through the delivery of, independent oversight and advice on, work resources and travel resources. Program 1.1 – Independent Parliamentary Expenses Authority – Travel Oversight and Reporting
11.00pm	Adjournment

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Tuesday, 1 April 2025 (CANCELLED*)

Prime Minister & Cabinet Portfolio

9:00am	<p>Office of the Official Secretary to the Governor-General</p> <p>Outcome 1: The performance of the Governor-General's role is facilitated through organisation and management of official duties, management and maintenance of the official household and property and administration of the Australian Honours and Awards system.</p>
9.30am	<p>Department of the Prime Minister and Cabinet</p> <p>Office for Women</p> <p>Workplace Gender Equality Agency</p> <p>Outcome 1: Promote and improve gender equality in Australian workplaces including through the provision of advice and assistance to employers and the assessment and measurement of workplace gender data.</p>
10.30am	<p>Australian Public Service Commission</p> <p>The APS Commissioner will not appear in the capacity of Parliamentary Service Commissioner in this session. Instead, questions can be asked at 10:15am, Monday, 24 February.</p> <p>Outcome 1: Increased awareness and adoption of best practice public administration by the public service through leadership, promotion, advice and professional development, drawing on research and evaluation.</p> <p>Department of the Prime Minister and Cabinet</p> <p>Australian Government Consulting</p>
11.30am	Morning tea

Finance Portfolio

11.45am	<p>Department of Finance</p> <p>Outcome 1: Support sustainable Australian Government finances through providing high quality policy advice and operational support to the government and Commonwealth entities to maintain effective and efficient use of public resources.</p> <p>Program 1.1 – Budget and Financial Management</p> <p>Outcome 2: Support an efficient and high-performing public sector through providing leadership to Commonwealth entities in ongoing improvements to public sector governance, including through systems, frameworks, policy, advice and service delivery.</p> <p>Program 2.1 – Public Sector Governance (excludes—Electoral Policy)</p> <p>Program 2.2 – Data Scheme</p> <p>Program 2.3 – Property and Construction</p> <p>Program 2.4 – Insurance and Risk Management</p> <p>Program 2.5 – Procurement</p> <p>Program 2.6 – Delivery of government technology services</p> <p>Program 2.7 – Service Delivery Office</p> <p>Program 2.8 – Public Sector Superannuation</p> <p>Program 2.9 – Australian Government Investment Funds</p>
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	Program 2.10 – Nuclear Powered Submarine Program Advice
1.00pm	Lunch
2.00pm	Department of Finance (cont.) Outcomes 1 and 2 continued
3.45pm	Afternoon tea
4.00pm	Department of Finance (cont.) Outcomes 1 and 2 continued
6.00pm	Dinner break
7:00pm	Department of Finance (cont.) Outcomes 1 and 2 continued
8.45pm	Australian Naval Infrastructure Pty Ltd
9.30pm	Tea break
9.45pm	Future Fund Management Agency Outcome 1: Strengthen the Commonwealth's financial position for the benefit of the Australian people, by managing the investment activities of the Future Fund and certain other Australian Government investment funds in line with their investment mandates Program 1.1 – Management of the Investment of the Future Fund Program 1.2 – Management of the Investment of the Australian Government Investment Funds <i>To be examined concurrently with:</i> Department of Finance Program 2.9 – Australian Government Investment Funds
10.30pm	Digital Transformation Agency
11.00pm	Adjournment

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Senate Finance and Public Administration Legislation Committee

*Thursday 27 March, Monday 31 March, Tuesday 1 April, and Friday 4 April
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Committee Room 2S1, Parliament House, Canberra

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Senator Louise Pratt, Chair
Senator the Hon Richard Colbeck, Deputy Chair
Senator the Hon James McGrath
Senator Barbara Pocock
Senator Tony Sheldon
Senator Jana Stewart

Presiding Officer

President the Hon Sue Lines

Ministers attending

Senator the Hon Don Farrell
Senator the Hon Katy Gallagher
Senator the Hon Malarndirri McCarthy
Senator the Hon Penny Wong

Secretariat

Nicholas Craft, A/g Committee Secretary
Alexander Migdalias, Estimates Officer

Friday, 4 April 2025 (CANCELLED*)

Cross Portfolio Indigenous Matters

9.00am	<p>Cross Portfolio Indigenous Matters</p> <p>National Indigenous Australians Agency</p> <p>Attorney-General's Department—Justice and Communities Group</p> <p>Department of Education—First Nations and Closing the Gap</p> <p>Department of Health and Aged Care—Aboriginal and Torres Strait Islander Health</p> <p>Department of Social Services—Closing the Gap Taskforce</p>
10.00am	<p>National Indigenous Australians Agency</p> <p>Outcome 1: Lead the development and implementation of the Australian Government's agenda to support the self-determination and aspirations of the Aboriginal and Torres Strait Islander peoples and communities through working in partnership and effectively delivering programs.</p> <p>Program 1.1 – Jobs, Land and the Economy</p> <p>Program 1.2 – Children and Schooling</p> <p>Program 1.3 – Safety and Wellbeing</p> <p>Program 1.4 – Culture and Capability</p> <p>Program 1.5 – Remote Australia Strategies</p> <p>Program 1.6 – Evaluation and Research</p> <p>Program 1.7 – Program support</p>
11.15am	Morning tea break
11.30am	<p>Anindilyakwa Land Council</p> <p>Central Land Council</p> <p>Northern Land Council</p> <p>Tiwi Land Council</p>
12.45pm	Office of the Registrar of Indigenous Corporations
1.05pm	Lunch
2.05pm	<p>Indigenous Land and Sea Corporation</p> <p>Outcome 1: Enhanced socio-economic development, maintenance of cultural identity and protection of the environment by Indigenous Australians through the acquisition and management of land, water and water-related rights.</p>
2.25pm	<p>Indigenous Business Australia</p> <p>Outcome 1: Improved wealth acquisition to support the economic independence of Aboriginal and Torres Strait Islander peoples through commercial enterprise, asset acquisition, construction and access to concessional home and business loans.</p> <p>Program 1.1 – Aboriginal and Torres Strait Islander Economic Participation and Wealth Creation</p>

2.45pm	Outback Stores Pty Ltd
3.05pm	Aboriginal Hostels Limited Outcome 1: Improved access to education, employment, health and other services for Aboriginal and Torres Strait Islander people travelling or relocating through the operation of temporary hostel accommodation services.
3.25pm	Afternoon tea
3.40pm	Aboriginal Investment NT
4.00pm	Office of Township Leasing
4.20pm	Torres Strait Regional Authority Outcome 1: Progress towards Closing the Gap for Torres Strait Islander and Aboriginal people living in the Torres Strait Region through development planning, coordination, sustainable resource management and preservation and promotion of Indigenous culture
4.40pm	Australian Institute of Aboriginal and Torres Strait Islander Studies Outcome 1: Further understanding of Australian Indigenous cultures, past and present through undertaking and publishing research and providing access to print and audio-visual collections.
5.00pm	Adjournment

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HEARING PROGRAM

Budget Estimates 2025–26

Legal and Constitutional Affairs Legislation Committee

Thursday, 27 March, Monday, 31 March and Tuesday, 1 April 2025

Main Committee Room (MCR), Parliament House, Canberra

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Committee rooms

Main Committee Room (MCR): (02) 6277 5840
Committee Room 1S2: (02) 6277 5849
MCR Waiting Room 1: (02) 6277 4440/4245
MCR Waiting Room 2: (02) 6277 2346/5839
Committee Room 1S3: (02) 6277 5845



Committee members

Senator Nita Green, Chair
Senator Paul Scarr, Deputy Chair
Senator Alex Antic
Senator Varun Ghosh
Senator Helen Polley
Senator David Shoebridge

Ministers attending

Senator the Hon Jenny
McAllister
Senator the Hon Murray Watt
Senator the Hon Don Farrell

Secretariat

Sophie Dunstone, Committee Secretary
Senal Kiridena, Estimates Officer



Questions on notice

Written questions on notice should be provided to the secretariat by **16 April 2025**.

Answers to questions taken on notice are due to the committee by **29 May 2025**.

Thursday, 27 March 2025

Home Affairs Portfolio

9.00am	Department of Home Affairs (incl. Australian Border Force) Cross-portfolio, corporate and general matters
10.00am	<i>Morning tea</i>
10.15am	Outcome 1: Protect Australia from national security and criminal threats, and support national resilience, through effective national coordination, policy and strategy development, and regional co-operation 1.1 Transport Security 1.2 National Security and Resilience 1.3 Cyber Security 1.4 Counter Terrorism 1.5 Regional Cooperation
12.05pm	<i>Lunch</i>
12.50pm	Outcome 2: Support a prosperous and united Australia through effective coordination and delivery of immigration and social cohesion policies and programs 2.1 Migration 2.2 Visas 2.3 Refugee Humanitarian, Settlement and Migrant Services 2.4 UMA Offshore Management 2.5 Multicultural Affairs and Citizenship
2.20pm	Outcome 3: Advance a prosperous and secure Australia through trade and travel facilitation and modernisation, and effective customs, immigration, maritime and enforcement activities across the border continuum 3.1 Trade Facilitation and Industry Engagement 3.2 Border Management 3.3 Border-Revenue Collection 3.4 Border Enforcement 3.5 Onshore Compliance and Detention
4.30pm	<i>Afternoon tea</i>

Attorney-General's Portfolio

4.45pm	Australian Federal Police
7.15pm	<i>Dinner</i>
8.00pm	Australian Security Intelligence Organisation
9.15pm	<i>Tea break</i>

9.30pm	National Anti-Corruption Commission
10.30pm	<i>Adjournment</i>

Home Affairs Portfolio

9.00am	National Emergency Management Agency
10.00am	Morning tea
10.15am	Department of Home Affairs (incl. Australian Border Force) Cross-portfolio, corporate and general matters
12.00pm	Lunch
12.45pm	Outcome 1: Protect Australia from national security and criminal threats, and support national resilience, through effective national coordination, policy and strategy development, and regional co-operation 1.1 Transport Security 1.2 National Security and Resilience 1.3 Cyber Security 1.4 Counter Terrorism 1.5 Regional Cooperation
3.25pm	Afternoon tea
3.40pm	Outcome 2: Support a prosperous and united Australia through effective coordination and delivery of immigration and social cohesion policies and programs 2.1 Migration 2.2 Visas 2.3 Refugee Humanitarian, Settlement and Migrant Services 2.4 UMA Offshore Management 2.5 Multicultural Affairs and Citizenship
6.40pm	Dinner
7.25pm	Outcome 3: Advance a prosperous and secure Australia through trade and travel facilitation and modernisation, and effective customs, immigration, maritime and enforcement activities across the border continuum 3.1 Trade Facilitation and Industry Engagement 3.2 Border Management 3.3 Border-Revenue Collection 3.4 Border Enforcement 3.5 Onshore Compliance and Detention
9.15pm	Tea break
9.30pm	Outcome 3 (cont.)
10.30pm	Adjournment

*Due to the 47th Parliament being prorogued at 8.29am on Friday 28 March 2025, the estimates hearings for Friday 28 March 2025 to Friday 4 April 2025 were cancelled.

Tuesday, 1 April 2025 (CANCELLED*)

Attorney-General's Portfolio

9.00am	Attorney-General's Department Cross-portfolio, corporate and general matters
10.00am	<i>Morning tea</i>
10.15am	Justice and Communities Group - Encompassing: First Nations and Justice Policy Division (First Nations and Justice Policy Division, First Nations Justice Branch, Native Title and Priority Reforms Branch, Legal Assistance Branch, Justice Agreement Taskforce, National Justice Reinvestment Branch); Courts and Commercial Division (Federal Courts Branch, Commercial and Copyright Law Branch, Commercial Unit); and Children and Families Division (Family Law Branch, Family and Community Safety Branch, National Office for Child Safety).
11.15am	National Security and Criminal Justice Group – Encompassing: International and Security Cooperation Division (International Cooperation Unit, Pacific Branch, Identity and Biometrics Policy); Criminal Justice Division (Criminal Law Policy Branch, Transnational Crime Branch, High Tech Crime Branch); and Security and Counter-Terrorism Division (Security Law and Policy Branch, High Risk Terrorist Offenders Branch, National Security Information Branch).
12.15pm	<i>Lunch</i>
1.00pm	Integrity and International Group – Encompassing: Integrity Frameworks Division (Fraud Prevention & Anti-Corruption Branch, Information Law Branch, Privacy Reform Taskforce, Transparency Frameworks Branch); International Law and Human Rights Division (General Counsel, Office of International Law, Human Rights Branch); and Public Law and Modern Slavery Division (Office of Constitutional Law, Administrative Law Branch, Office of Legal Services Coordination, Modern Slavery and Human Trafficking).
2.00pm	Australian Human Rights Commission* Mr Hugh de Kretser, President Ms Katie Kiss, Aboriginal and Torres Strait Islander Social Justice Commissioner Mr Robert Fitzgerald AM, Age Discrimination Commissioner Ms Anne Hollonds, Children's Commissioner Ms Rosemary Kayess, Disability Discrimination Commissioner Ms Lorraine Finlay, Human Rights Commissioner Mr Giridharan Sivaraman, Race Discrimination Commissioner Dr Anna Cody, Sex Discrimination Commissioner Ms Leanne Smith, Chief Executive
3.00pm	<i>Afternoon tea</i>
3.15pm	Administrative Review Tribunal*
4.15pm	Australian Financial Security Authority*

4.35pm	Australian Law Reform Commission*
5.00pm	Commonwealth Director of Public Prosecutions*
5.20pm	Office of the Commonwealth Ombudsman National Student Ombudsman
6.20pm	<i>Dinner</i>
7.05pm	Federal Circuit Court and Family Court of Australia*
8.05pm	Federal Court of Australia*
9.15pm	<i>Tea break</i>
9.30pm	Office of the Australian Information Commissioner*
10.15pm	Office of the Special Investigator
10.30pm	Adjournment

*Due to the 47th Parliament being prorogued at 8.29am on Friday 28 March 2025, the estimates hearings for Friday 28 March 2025 to Friday 4 April 2025 were cancelled.



PARLIAMENT
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HEARING PROGRAM

Budget Estimates 2025–26

Rural and Regional Affairs and Transport Legislation Committee

Thursday 27 March, Monday 31 March and Tuesday 1 April 2025*

Committee Room 2R1, Parliament House, Canberra

*Dates for the 2025–26 Budget estimates hearings are pursuant to the resolution of the Senate of 25 March 2025.

Times listed are indicative only



Hearing location

Committee Room 2R1,
Parliament House, Canberra
Waiting room: Committee Room
2R2
Waiting overflow room:
Committee Room 1S3



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Committee rooms

Committee Room 2R1: (02) 6277 2272
Committee Room 2R2: (02) 6277 4197



Committee members

Senator Glenn Sterle, Chair
Senator the Hon Matthew Canavan,
Deputy Chair
Senator the Hon Carol Brown
Senator Raff Ciccone
Senator the Hon Richard Colbeck
Senator Peter Whish-Wilson

Ministers attending

Senator the Hon Anthony Chisholm
Senator the Hon Jenny McAllister

Secretariat

Tas Larnach, Committee Secretary
Will Peden, Estimates Officer



Questions on notice

Questions from Senators due: 16 April 2025
Answers due from Departments: 29 May 2025

Thursday, 27 March 2025

Infrastructure, Transport, Regional Development, Communications and the Arts, excluding Communications and the Arts

9.00am	Department of Infrastructure, Transport, Regional Development, Communications and the Arts Corporate Matters
9.45am	Department of Infrastructure, Transport, Regional Development, Communications and the Arts Outcome 1: Improved infrastructure across Australia through investment in and coordination of transport and other infrastructure Program 1.1 - Infrastructure Investment
11.00am	Morning tea
11.15am	Department of Infrastructure, Transport, Regional Development, Communications and the Arts Outcome 2: An efficient, sustainable, competitive, safe and secure transport system for all transport users through regulation, financial assistance and safety investigations Program 2.1 - Surface Transport Program 2.2 - Road Safety Program 2.3 - Air Transport
1.15pm	Lunch
2.15pm	Department of Infrastructure, Transport, Regional Development, Communications and the Arts Outcome 3: Strengthening the sustainability, capacity and diversity of Australia's cities and regions including northern Australia, through facilitating local partnerships between all levels of government and local communities; through investment in infrastructure and measures that stimulate economic growth; and providing grants and financial assistance Program 3.3 - Cities Program 3.1 - Regional Development Program Program 3.2 - Local Government Program 3.4 - Growing a Stronger Northern Australian Economy
4.00pm	Afternoon tea

Agriculture, Fisheries and Forestry

4.15pm	Department of Agriculture, Fisheries and Forestry Corporate matters
5.15pm	Department of Agriculture, Fisheries and Forestry Outcome 1: More sustainable, productive, internationally competitive and profitable Australian agricultural, food and fibre industries through policies and initiatives that promote better resource management practices, innovation, self-reliance and improved access to international markets
7.15pm	Dinner
8.15pm	Outcome 1 continued
9.15pm	Evening tea
9.30pm	Department of Agriculture, Fisheries and Forestry (continued) Outcome 2: Safeguard Australia's animal and plant health status to maintain overseas markets and protect the economy and environment from the impact of exotic pests and diseases, through risk assessment, inspection and certification, and the implementation of emergency response arrangements for Australian agricultural, food and fibre industries
11.00pm	Adjournment

Monday, 31 March 2025 (CANCELLED*)

Infrastructure, Transport, Regional Development, Communications and the Arts, excluding Communications and the Arts

9.00am	Department of Infrastructure, Transport, Regional Development, Communications and the Arts Corporate Matters
9.45am	Department of Infrastructure, Transport, Regional Development, Communications and the Arts Outcome 1: Improved infrastructure across Australia through investment in and coordination of transport and other infrastructure Program 1.1 - Infrastructure Investment
11.00am	Morning tea
11.15am	Department of Infrastructure, Transport, Regional Development, Communications and the Arts Outcome 2: An efficient, sustainable, competitive, safe and secure transport system for all transport users through regulation, financial assistance and safety investigations Program 2.1 - Surface Transport Program 2.2 - Road Safety Program 2.3 - Air Transport
1.15pm	Lunch
2.15pm	Department of Infrastructure, Transport, Regional Development, Communications and the Arts Outcome 3: Strengthening the sustainability, capacity and diversity of Australia's cities and regions including northern Australia, through facilitating local partnerships between all levels of government and local communities; through investment in infrastructure and measures that stimulate economic growth; and providing grants and financial assistance Program 3.3 - Cities Program 3.1 - Regional Development Program Program 3.2 - Local Government Program 3.4 - Growing a Stronger Northern Australian Economy
4.00pm	Afternoon tea

	Department of Infrastructure, Transport, Regional Development, Communications and the Arts
4.15pm	Outcome 4: Good governance and service delivery in the Australian territories including through the maintenance and improvement of the laws and services for non-self-governing territories, and the overarching legislative framework for the self-governing territories Program 4.1 - Services to Territories
5.15pm	Airservices Australia
6.00pm	Civil Aviation Safety Authority
6.30pm	Dinner
7.30pm	Infrastructure Australia
7.45pm	Australian Rail Track Corporation & Inland Rail
8.00pm	High Speed Rail Authority
8.15pm	Northern Australia Infrastructure Facility
9.15pm	Evening tea
9.30pm	Australian Maritime Safety Authority
9.45pm	National Capital Authority
10.00pm	National Intermodal Corporation
10.15pm	Australian Transport Safety Bureau
10.30pm	National Transport Commission
10.45pm	Western Sydney Airport Corporation
11.00pm	Adjournment

*Due to the 47th Parliament being prorogued at 8.29am on Friday 28 March 2025, the estimates hearings for Friday 28 March 2025 to Friday 4 April 2025 were cancelled.

Tuesday, 1 April 2025 (CANCELLED*)

Agriculture, Fisheries and Forestry

9.00am	Department of Agriculture, Fisheries and Forestry Corporate matters
11.00am	Morning tea
11.15am	Department of Agriculture, Fisheries and Forestry Outcome 1: More sustainable, productive, internationally competitive and profitable Australian agricultural, food and fibre industries through policies and initiatives that promote better resource management practices, innovation, self-reliance and improved access to international markets
1.15pm	Lunch
2.15pm	Outcome 1 continued
4.00pm	Afternoon tea
4.15pm	Department of Agriculture, Fisheries and Forestry (continued) Outcome 2: Safeguard Australia's animal and plant health status to maintain overseas markets and protect the economy and environment from the impact of exotic pests and diseases, through risk assessment, inspection and certification, and the implementation of emergency response arrangements for Australian agricultural, food and fibre industries
6.30pm	Dinner
7.30pm	Australian Pesticides and Veterinary Medicines Authority
8.00pm	Regional Investment Corporation
8.30pm	The Australian Livestock Export Corporation (LiveCorp)
9.00pm	Inspector-General of Animal Welfare and Live Animal Exports
9.15pm	Evening tea

9.30pm	Wine Australia
10.00pm	Rural Industries Research and Development Corporation (AgriFutures)
10.15pm	Australian Fisheries Management Authority
10.30pm	Fisheries Research and Development Corporation
10.40pm	Inspector-General of Biosecurity
10.50pm	Meat and Livestock Australia
11.00pm	Adjournment

*Due to the 47th Parliament being prorogued at 8.29am on Friday 28 March 2025, the estimates hearings for Friday 28 March 2025 to Friday 4 April 2025 were cancelled.



HEARING PROGRAM

Budget Estimates 2025–26 Community Affairs Legislation Committee

*Friday, 28 March, Wednesday, 2 April–Thursday, 3 April 2025
Committee Room 2S1, Parliament House, Canberra

**Dates for the 2025-26 Budget estimates hearings are pursuant to the resolution of the Senate of 25 March 2025.*

Times listed are indicative only



Hearing location

Committee Room 2S1,
Parliament House, Canberra
Waiting room: Committee Room 2S2
Overflow room: Committee Room 1S3



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Committee rooms

Committee Room 2S1: (02) 6277 5843
Committee Room 2S2: (02) 6277 5851



Committee members

Senator Marielle Smith, Chair
Senator Penny Allman-Payne, Deputy Chair
Senator Hollie Hughes
Senator Maria Kovacic
Senator Louise Pratt
Senator Anne Urquhart

Ministers attending

Senator the Hon Malarndirri McCarthy
Senator the Hon Don Farrell
Senator the Hon Katy Gallagher

Secretariat

Apolline Kohen, Committee Secretary
Ayrton Kiraly, Estimates Officer



Due dates for questions on notice (QoNs)

Wednesday, 16 April 2025: Senators' written QoNs
Thursday, 29 May 2025: answers to QoNs

Friday, 28 March (CANCELLED*)

Health and Aged Care Portfolio

9.00am	Department of Health and Aged Care Whole of Portfolio/Corporate Matters
9.30am	Outcome 1: Health Policy, Access and Support <u>(including the TGA)</u> Program 1.1: Health Research, Coordination and Access Program 1.2: Mental Health <u>(including the National Mental Health Commission)</u> Program 1.4: Health Workforce Program 1.5: Preventative Health and Chronic Disease Support Program 1.6: Primary Health Care Quality and Coordination Program 1.7: Primary Care Practice Incentives and Medical Indemnity Program 1.8: Health Protection, Emergency Response and Regulation Program 1.9: Immunisation
11.00am	Morning Break
11.15am	Outcome 1: Health Policy, Access and Support (continued)
12.15pm	Outcome 2: Individual Health Benefits Program 2.1: Medical Benefits Program 2.2: Hearing Services Program 2.3: Pharmaceutical Benefits Program 2.4: Private Health Insurance Program 2.5: Dental Services Program 2.6: Health Benefit Compliance Program 2.7: Assistance through Aids and Appliances
1.00pm	Lunch Break
2.00pm	Outcome 2: Individual Health Benefits (continued)
2.30pm	Outcome 3: Ageing and Aged Care Program 3.1: Access and Information Program 3.2: Aged Care Services Program 3.3: Aged Care Quality Aged Care Quality and Safety Commission
4.00pm	Afternoon Break

Social Services Portfolio

4.15pm	Department of Social Services Outcome 3: Disability and Carers Program 3.1: Disability and Carers Program 3.2: National Disability Insurance Scheme National Disability Insurance Agency NDIS Quality and Safeguards Commission
6.00pm	Dinner Break
7.00pm	Outcome 3: Disability and Carers (continued) All agencies listed in the previous session (continued)
7.30pm	Outcome 4: Housing Program 4.1: Housing and Homelessness Program 4.2: Affordable Housing
7.45pm	Whole of Portfolio/Corporate Matters Outcome 1: Social Security Program 1.1: Support for Families Program 1.2: Paid Parental Leave Program 1.3: Support for Seniors Program 1.4: Financial Support for People with Disability Program 1.5: Financial Support for Carers Program 1.6: Working Age Payments Program 1.7: Student Payments Cross Program – Rent Assistance
8.30pm	Outcome 2: Families and Communities Program 2.1: Families and Communities
8.45pm	Evening Break
9.00pm	Outcome 2: Families and Communities (continued)
9.30pm	Services Australia Whole of Portfolio/Corporate Matters Outcome 1: Deliver high-quality, accessible services and payments to individuals, families, businesses and partner agencies on behalf of Government; with a focus on contemporary service delivery and customer experience Program 1.1: Strategy and Corporate Enabling Program 1.2: Customer Service Delivery Program 1.3: Technology and Transformation
11.00pm	Adjournment

*Due to the 47th Parliament being prorogued at 8.29am on Friday 28 March 2025, the estimates hearings for Friday 28 March 2025 to Friday 4 April 2025 were cancelled.

Wednesday, 2 April (CANCELLED*)

Health and Aged Care Portfolio

9.00am	Department of Health and Aged Care Whole of Portfolio/Corporate Matters
9.30am	Outcome 1: Health Policy, Access and Support <u>(including the TGA)</u> Program 1.1: Health Research, Coordination and Access Program 1.2: Mental Health <u>(including the National Mental Health Commission)</u> Program 1.4: Health Workforce Program 1.5: Preventative Health and Chronic Disease Support Program 1.6: Primary Health Care Quality and Coordination Program 1.7: Primary Care Practice Incentives and Medical Indemnity Australian Health Practitioner Regulation Agency Australian Institute of Health and Welfare National Health and Medical Research Council National Rural Health Commissioner
11.00am	Morning Break
11.15am	Outcome 1: Health Policy, Access and Support (continued) All agencies listed in the previous session (continued)
1.00pm	Lunch Break
2.00pm	Outcome 1: Health Policy, Access and Support (continued) All agencies listed in the previous session (continued)
3.45pm	Afternoon Break
4.00pm	Outcome 2: Individual Health Benefits Program 2.1: Medical Benefits Program 2.2: Hearing Services Program 2.3: Pharmaceutical Benefits Program 2.4: Private Health Insurance Program 2.5: Dental Services Program 2.6: Health Benefit Compliance Program 2.7: Assistance through Aids and Appliances Professional Services Review Australian Digital Health Agency
6.00pm	Dinner Break
7.00pm	Outcome 2: Individual Health Benefits (continued) All agencies listed in the previous session (continued)

7.30pm	Outcome 3: Ageing and Aged Care Program 3.1: Access and Information Program 3.2: Aged Care Services Program 3.3: Aged Care Quality Aged Care Quality and Safety Commission Independent Health and Aged Care Pricing Authority Inspector-General of Aged Care
9.00pm	Evening Break
9.15pm	Outcome 1: Health Policy, Access and Support <u>(including the TGA and ATAGI)</u> Program 1.8: Health Protection, Emergency Response and Regulation Program 1.9: Immunisation Australian Radiation Protection and Nuclear Safety Agency National Blood Authority Office of the Gene Technology Regulator
10.30pm	Outcome 4: Sport and Physical Activity Program 4.1: Sport and Physical Activity Australian Sports Commission
11.00pm	Adjournment

*Due to the 47th Parliament being prorogued at 8.29am on Friday 28 March 2025, the estimates hearings for Friday 28 March 2025 to Friday 4 April 2025 were cancelled.

Thursday, 3 April (CANCELLED*)

Social Services Portfolio

9.00am	National Disability Insurance Agency NDIS Quality and Safeguards Commission
11.00am	Morning Break
11.15am	National Disability Insurance Agency (continued) NDIS Quality and Safeguards Commission (continued)
1.00pm	Lunch Break
2.00pm	National Disability Insurance Agency (continued) NDIS Quality and Safeguards Commission (continued)

2.30pm	Department of Social Services Outcome 3: Disability and Carers Program 3.1: Disability and Carers Program 3.2: National Disability Insurance Scheme
3.00pm	Outcome 4: Housing Program 4.1: Housing and Homelessness Program 4.2: Affordable Housing
3.30pm	Whole of Portfolio/Corporate Matters
4.00pm	Afternoon Break
4.15pm	Outcome 1: Social Security Program 1.1: Support for Families Program 1.2: Paid Parental Leave Program 1.3: Support for Seniors Program 1.4: Financial Support for People with Disability Program 1.5: Financial Support for Carers Program 1.6: Working Age Payments Program 1.7: Student Payments Cross Program – Rent Assistance
5.30pm	Outcome 2: Families and Communities Program 2.1: Families and Communities Domestic, Family and Sexual Violence Commission
6.00pm	Dinner Break
7.00pm	Outcome 2: Families and Communities (continued) All agencies listed in the previous session (continued)
8.15pm	Services Australia Whole of Portfolio/Corporate Matters Outcome 1: Deliver high-quality, accessible services and payments to individuals, families, businesses and partner agencies on behalf of Government; with a focus on contemporary service delivery and customer experience Program 1.1: Strategy and Corporate Enabling Program 1.2: Customer Service Delivery Program 1.3: Technology and Transformation
9.00pm	Evening Break
9.15pm	Whole of Portfolio/Corporate Matters (continued) Outcome 1: Deliver high-quality, accessible services and payments to individuals, families, businesses and partner agencies on behalf of Government; with a focus on contemporary service delivery and customer experience (continued)
11.00pm	Adjournment

*Due to the 47th Parliament being prorogued at 8.29am on Friday 28 March 2025, the estimates hearings for Friday 28 March 2025 to Friday 4 April 2025 were cancelled.



PARLIAMENT
OF AUSTRALIA

HEARING PROGRAM

Budget Estimates 2025–26 Economics Legislation Committee

Friday, 28 March and Wednesday–Thursday, 2–3 April 2025

Committee Room 2R1, Parliament House, Canberra

Dates for the 2025–26 Budget estimates hearings are pursuant to the resolution of the Senate of 25 March 2025. Times listed are indicative only



Hearing location

Committee Room 2R1,

Parliament House, Canberra

Waiting room: Committee Room 2R2

Overflow waiting room: Committee Room 1S1



Committee members

Senator Jess Walsh (Chair)

Senator Andrew Bragg (Deputy Chair)

Senator Deborah O'Neill

Senator Jana Stewart

Senator Nick McKim

Senator Dean Smith



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Committee rooms

Committee Room 2R1: (02) 6277 2986

Committee Room 2R2: (02) 6277 2270

Ministers attending

Senator the Hon Katy Gallagher, representing the Treasurer

Senator the Hon Tim Ayres, representing the Treasurer, representing the Minister for Industry and Science, and representing the Minister for Resources

Secretariat

Dr Sean Turner, Committee Secretary

Mr Flynn Benson, Estimates Officer

Questions on Notice

Written questions on notice due:

16 April, 2025

Answers to Questions on Notice due:

29 May, 2025

Friday, 28 March 2025 (CANCELLED*)

Treasury Portfolio

9.00am (120 mins)	Department of the Treasury Including Dr Steven Kennedy PSM (until 11am) Macroeconomic Group International and Foreign Investment Group
11.00am	Break (10)
11.10am (50 mins)	Department of the Treasury Small Business, Housing, Corporate and Law Group
12.00am (50 mins)	Department of the Treasury Revenue Group
12.50pm	Lunch (45)
1.35pm (50 mins)	Department of the Treasury Markets Group
2.25pm (35mins)	Department of the Treasury Fiscal Group
3.00pm (60 mins)	Housing Australia
4.00pm	Break (10)

Industry, Science and Resources Portfolio

4.10pm (30 mins)	Department of Industry, Science and Resources Corporate, Enabling and Business Services
4.40pm (90 mins)	Department of Industry, Science and Resources Outcome 1: Support economic growth, productivity and job creation for all Australians by investing in science and technology, growing innovative and competitive businesses, industries and regions, and supporting resources sector.

	Program 1.1: Growing innovative and competitive businesses, industries and regions Manufacturing and National Reconstruction Fund Anti-Dumping Commission Australian Building Codes Board Office of Industry Innovation and Science Australia
6.10pm	Dinner (45)
6.55pm (60 mins)	Department of Industry, Science and Resources Outcome 1: (Continued) Program 1.2: Investing in science, technology and commercialisation The Chief Scientist
7.55pm (45 mins)	Department of Industry, Science and Resources Outcome 1: (Continued) Program 1.3: Supporting a strong resources sector <u>Topics and entities</u> Minerals and Resources Oil and Gas
8.40pm	Break (10)
8.50pm (70 mins)	Department of Industry, Science and Resources Outcome 1: (Continued) Program 1.3: (Cont.) <u>Topics and entities</u> Radioactive Waste Management Maralinga Maintenance and Site Remediation National Offshore Petroleum Titles Administrator Australian Radioactive Waste Agency Australian Nuclear Science and Technology Organisation
10.00pm	Adjournment

*Due to the 47th Parliament being prorogued at 8.29am on Friday 28 March 2025, the estimates hearings for Friday 28 March 2025 to Friday 4 April 2025 were cancelled.

Wednesday, 2 April 2025 (CANCELLED*)

Treasury Portfolio

9.00am (90 mins)	Department of the Treasury Macroeconomic Group International and Foreign Investment Group
10.30am	Break (10)
10.40am (90 mins)	Department of the Treasury Small Business, Housing, Corporate and Law Group
12.10pm	Lunch (45)
12.55pm (60mins)	Department of the Treasury Fiscal Group
1.55pm (90mins)	Department of the Treasury Markets Group
3.25pm	Break (10)
3.35pm (155 mins)	Department of the Treasury Revenue Group Australian Taxation Office Tax Practitioners Board Australian Charities and Not-for-Profit Commission
6.10pm	Dinner (45)
6.55pm (60 mins)	Housing Australia
7.55pm (50 mins)	Australian Competition and Consumer Commission
8.45pm	Break (10)
8.55pm (35 mins)	Australian Bureau of Statistics

9.30pm (30 mins)	Australian Small Business and Family Enterprise Ombudsman
10.00pm	<i>Adjournment</i>

*Due to the 47th Parliament being prorogued at 8.29am on Friday 28 March 2025, the estimates hearings for Friday 28 March 2025 to Friday 4 April 2025 were cancelled.

Thursday, 3 April 2025 (CANCELLED*)

Treasury Portfolio

(60 mins)	Reserve Bank of Australia
(40 mins)	Australian Securities and Investments Commission
(40 mins)	Australian Prudential Regulation Authority
(30 mins)	Productivity Commission

Industry, Science and Resources Portfolio

12.00pm (30 mins)	Department of Industry, Science and Resources Corporate, Enabling and Business Services
	Lunch (45)
1.15pm (105 mins)	<p>Department of Industry, Science and Resources</p> <p>Outcome 1: Support economic growth, productivity and job creation for all Australians by investing in science and technology, growing innovative and competitive businesses, industries and regions, and supporting resources sector.</p> <p>Program 1.1: Growing innovative and competitive businesses, industries and regions</p> <p>Manufacturing and National Reconstruction Fund Anti-Dumping Commission Australian Building Codes Board</p> <p>Office of Industry Innovation and Science Australia</p>
(30 mins)	National Reconstruction Fund Corporation
	Break (10)

3.40pm (75 mins)	<p>Department of Industry, Science and Resources</p> <p>Outcome 1: (Continued)</p> <p>Program 1.2: Investing in science, technology and commercialisation</p> <p>The Chief Scientist</p>
4.55pm (75 mins)	<p>Department of Industry, Science and Resources</p> <p>Outcome 1: (Continued)</p> <p>Program 1.3: Supporting a strong resources sector</p> <p><u>Topics and entities</u></p> <p>Minerals and Resources</p> <p>Oil and Gas</p>
6.10pm	Dinner (45)
6.55pm (75 mins)	<p>Department of Industry, Science and Resources</p> <p>Outcome 1: (Continued)</p> <p>Program 1.3: (Cont.)</p> <p><u>Topics and entities</u></p> <p>Radioactive Waste Management</p> <p>Maralinga Maintenance and Site Remediation</p> <p>National Offshore Petroleum Titles Administrator</p> <p>Australian Radioactive Waste Agency</p> <p>Australian Nuclear Science and Technology Organisation</p>
8.10pm (25 mins)	Commonwealth Scientific and Industrial Research Organisation
8.35pm	Break (10)
8.45pm (45 mins)	National Offshore Petroleum Safety and Environmental Management Authority
9.30pm (30 mins)	Geoscience Australia
10.00pm	Adjournment

*Due to the 47th Parliament being prorogued at 8.29am on Friday 28 March 2025, the estimates hearings for Friday 28 March 2025 to Friday 4 April 2025 were cancelled.



PARLIAMENT
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HEARING PROGRAM

Budget Estimates 2025–26

Senate Education and Employment Legislation Committee

Friday, 28 March, Wednesday, 2 April and Thursday, 3 April

Committee Room 2S3, Parliament House, Canberra

Dates for the 2025-26 Budget estimates hearings are pursuant to the resolution of the Senate of 25 March 2025.



Hearing location

Committee Room 2S3
Parliament House, Canberra
Waiting room: Waiting Room 1S4



Committee members

Senator Tony Sheldon, Chair
Senator Matt O'Sullivan, Deputy Chair
Senator Mehreen Faruqi
Senator Slade Brockman
Senator Karen Grogan
Senator the Hon Carol Brown



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Committee rooms

Committee Room 2S3: (02) 6277 3305

Waiting Room 1S4: (02) 6277 5847

Ministers attending

Senator the Hon Murray Watt
Senator the Hon Anthony Chisholm

Secretariat

Patrick Hodder, Committee Secretary
Aisha Bottrill, Estimates Officer

Friday, 28 March (CANCELLED*)

Employment and Workplace Relations portfolio

9.00am	Department of Employment and Workplace Relations Corporate and Enabling Services, Cross-portfolio and general matters
9.45am	Outcome 3 – Workplace Relations 3.1: Workplace Support 3.2: Worker's Compensation Payments
11.00am	Morning tea
11.15am	Outcome 3 – Workplace Relations (continued)
12.00pm	Outcome 1 – Employment 1.1: Employment Services
12.15pm	Lunch
1.15pm	Fair Work Commission
2.45pm	Outcome 2: Skills and Training (including Jobs and Skills Australia) 2.1: Building Skills and Capacity 2.2: VET Student Loans 2.3: DEWR – Nuclear-Powered Submarine Program
3.30pm	Afternoon tea and change of portfolio

Education portfolio

3.45pm	Department of Education Corporate and Enabling Services
4.15pm	Outcome 1: Schools 1.3: Government Schools National Support 1.4: Non-Government Schools National Support 1.5: Early Learning and Schools Support
5.00pm	Australian Institute for Teaching and School Leadership Limited
5.30pm	Dinner

6.30pm	Outcome 1: Early Childhood and Youth 1.1: Support for the Childcare System 1.2: Child Care Subsidy
7.30pm	Australian Children's Education and Care Quality Authority
8.00pm	Tea break
8.15pm	Outcome 2: Higher Education, Research and International 2.1 : Commonwealth Grant Scheme 2.2 : Higher Education Superannuation Scheme 2.3 : Higher Education Support 2.4 : Higher Education Loan Program 2.5 : Investment in Higher Education Research 2.6 : Research Capacity 2.7 : International Education Support 2.8: Nuclear Powered Submarine Program
9.45pm	Australian National University
10.30pm	Tertiary Education Quality and Standards Agency
11.00pm	Adjournment

*Due to the 47th Parliament being prorogued at 8.29am on Friday 28 March 2025, the estimates hearings for Friday 28 March 2025 to Friday 4 April 2025 were cancelled.

Wednesday, 2 April (CANCELLED*)

Employment and Workplace Relations

9.00am	Department of Employment and Workplace Relations Corporate and Enabling Services, Cross-portfolio and general matters
10.00am	Outcome 3 – Workplace Relations 3.1: Workplace Support 3.2: Worker's Compensation Payments
11.00am	Morning tea
11.10am	Outcome 3 – Workplace Relations (continued) 3.1: Workplace Support 3.2: Worker's Compensation Payments
12.40pm	Lunch
1.25pm	Outcome 3 – Workplace Relations (continued) 3.1: Workplace Support 3.2: Worker's Compensation Payments
1.55pm	Outcome 1 – Employment 1.1: Employment Services
3.25pm	Afternoon tea
3.35pm	Outcome 1 – Employment (continued) 1.1: Employment Services
4.05pm	Office of the Fair Work Ombudsman
4.55pm	Fair Work Commission
5.35pm	Comcare
6.05pm	Coal Mining Industry (Long Service Leave Funding) Corporation
6.30pm	Dinner break

7.45pm	Outcome 2: Skills and Training (including Jobs and Skills Australia) 2.1: Building Skills and Capacity 2.2: VET Student Loans 2.3: DEWR – Nuclear-Powered Submarine Program
8.15pm	Tea break
8.25pm	Outcome 2: Skills and Training (including Jobs and Skills Australia) (continued)
9.00pm	Australian Skills Quality Authority
9.30pm	National Centre for Vocational Education Research
10.00pm	Adjournment

*Due to the 47th Parliament being prorogued at 8.29am on Friday 28 March 2025, the estimates hearings for Friday 28 March 2025 to Friday 4 April 2025 were cancelled.

Thursday, 3 April (CANCELLED*)

Education portfolio

9.00am	Department of Education Corporate and Enabling Services
10.00am	Outcome 1: Schools 1.3: Government Schools National Support 1.4: Non-Government Schools National Support 1.5: Early Learning and Schools Support
10.30am	Morning tea
10.40am	Outcome 1: Schools (continued)
12.35pm	Lunch
1.20pm	Australian Education Research Organisation
1.50pm	Australian Institute for Teaching and School Leadership Limited
2.20pm	Australian Curriculum, Assessment and Reporting Authority
2.50pm	Outcome 1: Early Childhood and Youth 1.1: Support for the Childcare System 1.2: Child Care Subsidy
3.25pm	Afternoon tea
3.35pm	Outcome 1: Early Childhood and Youth (continued)
5.00pm	Australian Children's Education and Care Quality Authority
5.30pm	Outcome 2: Higher Education, Research and International 2.1 : Commonwealth Grant Scheme 2.2 : Higher Education Superannuation Scheme 2.3 : Higher Education Support 2.4 : Higher Education Loan Program 2.5 : Investment in Higher Education Research

	2.6 : Research Capacity 2.7 : International Education Support 2.8: Nuclear Powered Submarine Program
6.30pm	Dinner break
7.15pm	Outcome 2: Higher Education, Research and International (continued)
8.45pm	Tea break
8.55pm	Tertiary Education Quality and Standards Agency
9.25pm	Australian Research Council
10.00pm	Adjournment

*Due to the 47th Parliament being prorogued at 8.29am on Friday 28 March 2025, the estimates hearings for Friday 28 March 2025 to Friday 4 April 2025 were cancelled.



HEARING PROGRAM

Budget Estimates 2025–26

Senate Foreign Affairs, Defence and Trade Legislation Committee

Friday, 28 March and Wednesday, 2 April – Thursday, 3 April 2025*

Main Committee Room, Parliament House, Canberra

**Dates for the 2025-26 Budget Estimates hearings are pursuant to the resolution of the Senate of 25 March 2025.*

Times listed are indicative only



Hearing location

Main Committee Room (MCR)
Parliament House, Canberra
Waiting room: Committee Room 1S2
Waiting overflow room: Committee Room: 1S3



Broadcasts of proceedings

Television channel 110
Radio 92.7
https://www.aph.gov.au/News_and_Events/Watch_Read_Listen



Contact

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Committee rooms

Main Committee Room: (02) 6277 5840
Waiting Room 1S2: (02) 6277 5849
Committee Room 1S3: (02) 6277 5845



Committee members

Senator Raff Ciccone (Chair)
Senator Dave Sharma (Deputy Chair)
Senator the Hon David Fawcett
Senator Lisa Darmanin
Senator Nita Green
Senator Jordon Steele-John

Ministers attending

Senator the Hon Jenny McAllister
Senator the Hon Penny Wong
Senator the Hon Don Farrell

Secretariat

Pothida Youhorn, Committee Secretary
Georgia O'Connor, Estimates Officer



Written questions on notice should be provided to the secretariat by 16 April 2025.

Answers to questions taken on notice are due to the committee by 29 May 2025.

Defence Portfolio

9.00am	<p>Department of Defence</p> <p>Outcome 1: Defend Australia and its national interests through the conduct of operations and provision of support for the Australian community and civilian authorities in accordance with Government direction.</p> <p>Program 1.1: Operations Contributing to the Safety of the Immediate Neighbourhood</p> <p>Program 1.2: Operations Supporting Wider Interests</p> <p>Program 1.3: Defence Contribution to National Support Tasks in Australia</p> <p>Outcome 2: Protect and advance Australia's strategic interests through the provision of strategic policy, the development, delivery and sustainment of military, intelligence and enabling capabilities, and the promotion of regional and global security and stability as directed by Government.</p> <p>Program 2.1: Strategy, Policy and Industry</p> <p>Program 2.2: Defence Executive Support</p> <p>Program 2.3: Defence Finance</p> <p>Program 2.4: Joint Capabilities</p> <p>Program 2.5: Navy Capabilities</p> <p>Program 2.6: Army Capabilities</p> <p>Program 2.7: Air Force Capabilities</p> <p>Program 2.8: Australian Defence Force Headquarters</p> <p>Program 2.9: Capability Acquisition and Sustainment (including Guided Weapons and Explosive Ordnance Group)</p> <p>Program 2.10: Security and Estate</p> <p>Program 2.11: Defence Digital</p> <p>Program 2.12: Defence People (including Chief of Personnel)</p> <p>Program 2.13: Defence Science and Technology</p> <p>Program 2.14: Defence Intelligence</p> <p>Program 2.15: Naval Shipbuilding and Sustainment</p> <p>Program 2.16: Nuclear-Powered Submarines</p> <p>Program 2.19: Defence Trusts and Joint Accounts</p> <p>Program 2.20: Defence Force Superannuation Benefits</p> <p>Program 2.21: Defence Force Superannuation Nominal Interest</p> <p>Program 2.22: Housing Assistance</p> <p>Program 2.23: Other Administered</p>
11.00am	Morning tea
11.10am	Department of Defence (continued)
1.00pm	Lunch

1.45pm	<p>Department of Veterans' Affairs</p> <p>Outcome 1: Maintain and enhance the financial wellbeing and self-sufficiency of eligible persons and their dependents through access to income support, compensation, and other support services, including advice and information about entitlements.</p> <p>Program 1.1: Veterans' Income Support and Allowances</p> <p>Program 1.2: Veterans' Disability Support</p> <p>Program 1.3: Assistance to Defence Widow/ers and Dependants</p> <p>Program 1.4: Assistance and Other Compensation for Veterans and Dependants</p> <p>Program 1.5: Veterans' Children Education Scheme</p> <p>Program 1.6: Military Rehabilitation and Compensation Acts Payments - Income Support and Compensation</p> <p>Outcome 2: Maintain and enhance the physical and mental wellbeing and quality of life of eligible persons and their dependents through health and other care services that promote early intervention, prevention and treatment, including advice and other information about health service entitlements.</p> <p>Program 2.1: General Medical Consultations and Services</p> <p>Program 2.2: Veterans' Hospital Services</p> <p>Program 2.3: Veterans' Pharmaceutical Benefits</p> <p>Program 2.4: Veterans' Community Care and Support</p> <p>Program 2.5: Veterans' Counselling and Other Health Services</p> <p>Program 2.6: Military Rehabilitation and Compensation Acts - Health and Other Care Services</p> <p>Outcome 3: Acknowledgement and commemoration of those who served Australia and its allies in wars, conflicts and peace operations through promoting recognition of service and sacrifice, preservation of Australia's wartime heritage, and official commemorations.</p> <p>Program 3.1: War Graves</p> <p>Program 3.2: Commemorative Activities</p>
2.45pm	Adjournment

Foreign Affairs and Trade Portfolio

3.00pm	<p>Department of Foreign Affairs and Trade (non-trade programs)</p> <p>Outcome 1: The advancement of Australia's international strategic, security and economic interests including through bilateral, regional and multilateral engagement on Australian Government foreign, trade and international development policy priorities.</p> <p>Program 1.1: Foreign Affairs and Trade Operations</p> <p>Program 1.2: Official Development Assistance</p> <p>Program 1.3: Official Development Assistance - Multilateral Replenishments</p> <p>Program 1.4: Payments to International Organisations</p> <p>Program 1.5: New Colombo Plan - Transforming Regional Relationships</p> <p>Program 1.6: Public Information Services and Public Diplomacy</p> <p>Program 1.7: Programs to Promote Australia's International Tourism Interests</p> <p>Program 1.8: Nuclear Powered Submarine Program</p> <p>Outcome 2: The protection and welfare of Australians abroad and access to secure international travel documentation through timely and responsive travel advice and consular and passport services in Australia and overseas.</p> <p>Program 2.1: Consular Services</p>
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	<p>Program 2.2: Passport Services</p> <p>Outcome 3: A secure Australian Government presence overseas through the provision of security services and information and communications technology infrastructure, and the management of the Commonwealth's overseas property estate.</p> <p>Program 3.1: Foreign Affairs and Trade Security and IT</p> <p>Program 3.2: Overseas Property</p>
5.00pm	Afternoon tea
5.10pm	Department of Foreign Affairs and Trade (non-trade programs) (continued)
7.00pm	Dinner break
7.45pm	Department of Foreign Affairs and Trade (non-trade programs) (continued)
9.00pm	Department of Foreign Affairs and Trade (trade programs)
10.00pm	Adjournment

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Defence Portfolio

9.00am	<p>Department of Defence</p> <p>Outcome 1: Defend Australia and its national interests through the conduct of operations and provision of support for the Australian community and civilian authorities in accordance with Government direction.</p> <p>Program 1.1: Operations Contributing to the Safety of the Immediate Neighbourhood</p> <p>Program 1.2: Operations Supporting Wider Interests</p> <p>Program 1.3: Defence Contribution to National Support Tasks in Australia</p> <p>Outcome 2: Protect and advance Australia's strategic interests through the provision of strategic policy, the development, delivery and sustainment of military, intelligence and enabling capabilities, and the promotion of regional and global security and stability as directed by Government.</p> <p>Program 2.1: Strategy, Policy and Industry</p> <p>Program 2.2: Defence Executive Support</p> <p>Program 2.3: Defence Finance</p> <p>Program 2.4: Joint Capabilities</p> <p>Program 2.5: Navy Capabilities</p> <p>Program 2.6: Army Capabilities</p> <p>Program 2.7: Air Force Capabilities</p> <p>Program 2.8: Australian Defence Force Headquarters</p> <p>Program 2.9: Capability Acquisition and Sustainment (including Guided Weapons and Explosive Ordnance Group)</p> <p>Program 2.10: Security and Estate</p> <p>Program 2.11: Defence Digital</p> <p>Program 2.12: Defence People (including Chief of Personnel)</p> <p>Program 2.13: Defence Science and Technology</p> <p>Program 2.14: Defence Intelligence</p> <p>Program 2.15: Naval Shipbuilding and Sustainment</p> <p>Program 2.16: Nuclear-Powered Submarines</p> <p>Program 2.19: Defence Trusts and Joint Accounts</p> <p>Program 2.20: Defence Force Superannuation Benefits</p> <p>Program 2.21: Defence Force Superannuation Nominal Interest</p> <p>Program 2.22: Housing Assistance</p> <p>Program 2.23: Other Administered</p>
11.00am	Morning tea
11.10am	Department of Defence (continued)
1.00pm	Lunch

1.45pm	Department of Defence (continued)
3.00pm	<p>Australian Submarine Agency</p> <p>Outcome 1: Safely and securely acquire, construct, deliver, technically govern, sustain and dispose of Australia's conventionally-armed nuclear-powered submarine capability, via the AUKUS partnership.</p> <p>Program 1.1: Nuclear-Powered Submarines</p>
4.00pm	Afternoon tea
4.10pm	Australian Submarine Agency (continued)
5.30pm	<p>Australian Signals Directorate</p> <p>Outcome 1: Defend Australia from global threats and advance our national interests through the provision of foreign signals intelligence, cyber security offensive cyber operations, as directed by Government.</p> <p>Program 1.1: Foreign Signals Intelligence, Cyber Security and Offensive Cyber Operations</p>
6.00pm	<p>Defence Housing Australia</p> <p>Outcome 1: To contribute to Defence outcomes by providing total housing services that meet Defence Operational and client needs through a strong customer and business focus.</p> <p>Program 1.1: The provision of Defence housing and housing related services</p>
6.30pm	Dinner break
7.15pm	<p>Department of Veterans' Affairs</p> <p>Outcome 1: Maintain and enhance the financial wellbeing and self-sufficiency of eligible persons and their dependents through access to income support, compensation, and other support services, including advice and information about entitlements.</p> <p>Program 1.1: Veterans' Income Support and Allowances</p> <p>Program 1.2: Veterans' Disability Support</p> <p>Program 1.3: Assistance to Defence Widow/ers and Dependants</p> <p>Program 1.4: Assistance and Other Compensation for Veterans and Dependants</p> <p>Program 1.5: Veterans' Children Education Scheme</p> <p>Program 1.6: Military Rehabilitation and Compensation Acts Payments - Income Support and Compensation</p> <p>Outcome 2: Maintain and enhance the physical and mental wellbeing and quality of life of eligible persons and their dependents through health and other care services that promote early intervention, prevention and treatment, including advice and other information about health service entitlements.</p> <p>Program 2.1: General Medical Consultations and Services</p> <p>Program 2.2: Veterans' Hospital Services</p> <p>Program 2.3: Veterans' Pharmaceutical Benefits</p> <p>Program 2.4: Veterans' Community Care and Support</p> <p>Program 2.5: Veterans' Counselling and Other Health Services</p> <p>Program 2.6: Military Rehabilitation and Compensation Acts - Health and Other Care Services</p>

	<p>Outcome 3: Acknowledgement and commemoration of those who served Australia and its allies in wars, conflicts and peace operations through promoting recognition of service and sacrifice, preservation of Australia's wartime heritage, and official commemorations.</p> <p>Program 3.1: War Graves</p> <p>Program 3.2: Commemorative Activities</p>
9.30pm	<p>Australian War Memorial</p> <p>Outcome 1: Australians remembering, interpreting and understanding the Australian experience of war and its enduring impact through maintaining and developing the National Memorial, its collection and exhibition of historical material, commemorative ceremonies and research.</p> <p>Program 1.1: To maintain and develop the National Memorial and a National Collection of historical material and through commemorative ceremonies, exhibitions, research, interpretation and dissemination</p>
10.00pm	Adjournment

*Due to the 47th Parliament being prorogued at 8.29am on Friday 28 March 2025, the estimates hearings for Friday 28 March 2025 to Friday 4 April 2025 were cancelled.

Thursday, 3 April (CANCELLED*)

Foreign Affairs and Trade Portfolio

9.00am	<p>Department of Foreign Affairs and Trade (non-trade programs)</p> <p>Outcome 1: The advancement of Australia's international strategic, security and economic interests including through bilateral, regional and multilateral engagement on Australian Government foreign, trade and international development policy priorities.</p> <p>Program 1.1: Foreign Affairs and Trade Operations Program 1.2: Official Development Assistance Program 1.3: Official Development Assistance - Multilateral Replenishments Program 1.4: Payments to International Organisations Program 1.5: New Colombo Plan - Transforming Regional Relationships Program 1.6: Public Information Services and Public Diplomacy Program 1.7: Programs to Promote Australia's International Tourism Interests Program 1.8: Nuclear Powered Submarine Program</p> <p>Outcome 2: The protection and welfare of Australians abroad and access to secure international travel documentation through timely and responsive travel advice and consular and passport services in Australia and overseas.</p> <p>Program 2.1: Consular Services Program 2.2: Passport Services</p> <p>Outcome 3: A secure Australian Government presence overseas through the provision of security services and information and communications technology infrastructure, and the management of the Commonwealth's overseas property estate.</p> <p>Program 3.1: Foreign Affairs and Trade Security and IT Program 3.2: Overseas Property</p>
11.00am	Morning tea
11.10am	Department of Foreign Affairs and Trade (non-trade programs) (continued)
1.00pm	Lunch
1.45pm	Department of Foreign Affairs and Trade (non-trade programs) (continued)
4.00pm	Afternoon tea
4.10pm	Department of Foreign Affairs and Trade (non-trade programs) (continued)
6.00pm	Dinner break

6.45pm	Department of Foreign Affairs and Trade (trade programs)
8:30pm	Export Finance Australia
9.00pm	<p>Australian Trade and Investment Commission</p> <p>Outcome 1: To contribute to Australia's economic prosperity by supporting Australian exporters to expand internationally, attracting productive international investment, and growing the visitor economy.</p> <p>Program 1.1: Supporting Australian exporters to expand internationally, attracting productive international investment, and growing the visitor economy</p> <p>Program 1.2: Programs to support Australian exporters to expand internationally, attract productive international investment, and grow the visitor economy</p> <p>Outcome 2: The protection and welfare of Australians abroad through timely and responsive consular and passport services in specific locations overseas.</p> <p>Program 2.1: Consular and Passport Services</p>
9.30pm	<p>Tourism Australia</p> <p>Outcome 1: Grow demand and foster a competitive and sustainable Australian tourism industry through partnership marketing to targeted global consumers in key markets.</p> <p>Program 1.1: Supporting Outcome 1</p>
10.00pm	Adjournment

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