What Does It Take To Go Deep Tech in High Tech?

Energy Storage – Opportunities and Challenges



CRICOS 00026/

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Key Points for Discussion

Vision x Competence

Anxiety

Motivation:

- Need for storage
- Types of storage

Opportunities:

Transformation =

- R&D only
- Manufacture

Technology:

- Not just one type of chemistry
- Not just one type of storage mechanism

Challenges:

- Timelines
- Investment volume
- Supply chain
- Production Ecosystem

Pace of Change – Hard to Predict and Consistently Underestimated

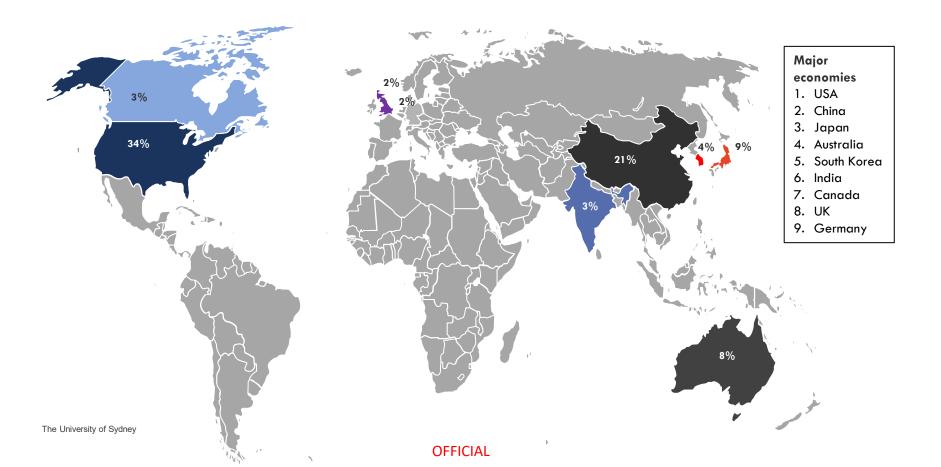


1903 1913 1913 New York City

Source: Robert Morgan CEO, Energy Storage Renewable Hybrids GE Renewable Energy

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IEA Prediction: Global Stationary Battery Storage Capacity 2024: 158 GWh



Motivation – Need and Types of Power and Storage

- Wind and Solar Power:
 - 1,500 GW (2020)
 - 4,000 GW (2030)

- Fossil Fuel Power:
 - 4,000 GW (2020)
 - 4,400 GW (2030)

- Green buffering power:
 - ~ 175 GW (2020, ~11%)
 - ~ 600 GW (2030, ~15%)

- Green buffering capacity:
 - 1,530 TWh (2020)
 - 5,250 TWh (2030)

Motivation – Need and Types of Storage

- At least 5,250 TWh needed by 2030
- China's 2023 battery production capacity per annum: 900 GWh = 77% of global capacity, but only 0.02% of buffering needs
- Many technologies needed:
 - Pumped hydro (capacity good / power poor)
 - Batteries
 - Green hydrogen/ammonia
 - Bioenergy

- Green electricity production is running way ahead of the ability to implement unless there is a huge uplift in storage capability with good power characteristics
- We need to transition to green power to meet climate goals
- Increasing energy density leverages production capacity => key strategic target

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Technology (just a selection)

- Lithium (anodes):
 - Li-ion
 - Li-metal (solid state)
- Lithium (cathodes):
 - NMC
 - Iron Phosphate
 - Titanate
 - Sulfur
- Sodium-ion ("rinse and repeat", but)
 - Different carbons (hard)
 - Different cathodes (ferrous cyanides) and electrolytes

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Flow batteries:

- Vanadium redox flow
- Zinc bromide
- Iron/Iron
- Organic redox couples
- Ultra(super)capacitors (very high power):
 - EDLC
 - Fast, millions of cycles
 - Hybrid (battery-like)
 - Tens of thousands of cycles
 - Moderate energy density

8 Supply chain benefit – changing from critical metals (NMC) to sulfur



Global sulfur supply chain

Total global sulfur production (waste product from oil refining)

80 MT p.a.

Just 1% is enough to replace all battery cathodes



Replacement with sulfur, the $5^{\rm th}$ most abundant element on earth by mass. $^{\rm 1}$



Removal of cobalt from the NMC cathode reduces reliance on inputs with ethical concerns.



Sulfur sources are "almost limitless"; supply chain stability is expected.¹



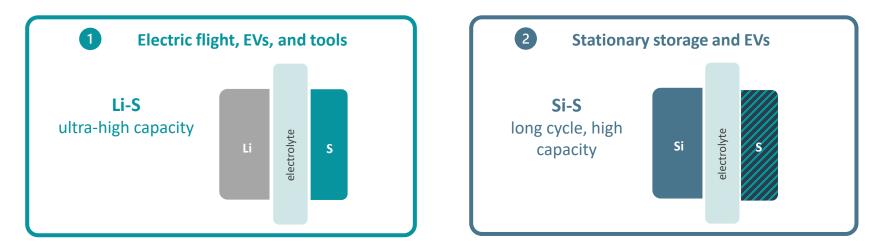
All Li-ion cathodes (2.7 TWh by 2030)² could be replaced with sulfur using just 1.1% sulfur supply.

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¹Mineral Commodity Summaries, U.S. Geological Survey, 2022 ²BNEF, Long-term Electric Vehicle Outlook 2021

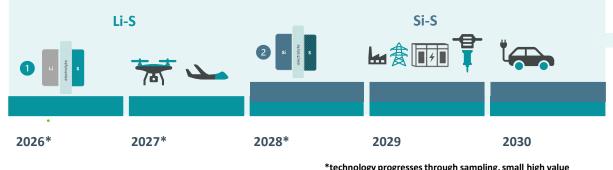
OFFICIAL Complexity – more than one pathway in Lithium Sulfur: Li-ion/LiSi/Li-metal



Smart market entry balances lower risk development and faster market presence

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*technology progresses through sampling, small high value quantities, to volume applications in later years

Opportunities

- R&D only, or also Manufacture ?
 - Manufacturing is a strategic move requiring a large commitment
 - Is it worth doing?
 - 1. Battery tech will determine product performance (cars, grid)
 - Access to the latest technology not that from three generations ago (enshrines structural disadvantage)
 - 3. Be increasingly a part of the supply chain, harvesting value at each step

Opportunities:

- Supply Chain and Production Ecosystem
 - Some of Australia's advantages:
 - large raw materials base
 - huge renewable resources
 - highly skilled R&D workforce
 - very substantial internal markets (e.g. decarbonization of mining sector)

Challenges:

- **Production workforce**, manufacturing capability, logistics, etc.
- Lack of a bi-partisan, dependable array of policy settings
- Compare with USA (DoE-lead energy storage strategy), EU ('Green deal' initiatives)
- <u>Timelines</u>:
 - Energy transition last fossil-oil-based infrastructure took ~150 years to build
 - Strategic positioning across multiple decades needed, like defense
 - After 150 years only less than 10 battery techs at scale
- Investment volume:
 - 1 GWh/y = US\$130m for fully optimised, off-the-shelf technology
 - many TWh needed => trillions of investment across the supply chain

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Why should we bother, aren't other countries way ahead?

- Yes, but not in the latest battery technology there is still room to be at the top for NEW technologies
- Australia is scientifically leading in many battery fields
- Connecting access to resources with co-investment into the growth of new battery technology capability can position Australia as a global high and deep tech player
- Examples: Indonesia (Nickel), China (access to internal market)

Let's move from the old to the new!

Many thanks

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