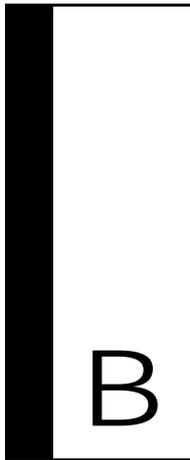


Appendix A - Submissions

1. Australian National Audit Office
2. Department of Defence



Appendix B – Public Hearings

Friday 27 February 2015

Defence Materiel Organisation

Mr Harry Dunstall, Deputy Chief Executive Officer

Mr Steven Wearn, Chief Finance Office

Ms Shireane McKinnie, General Manager

Mr Col Thorne, General Manager

Department of Defence

Vice Admiral Ray Griggs, Vice Chief of the Defence Force

Australian National Audit Office

Mr Ian McPhee, Auditor-General

Mr Michael White, Executive Director

Mr Tony Steele, Senior Director