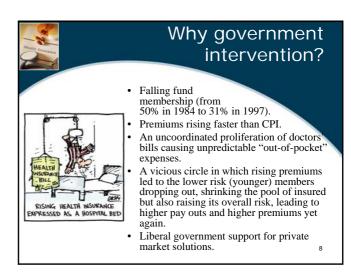
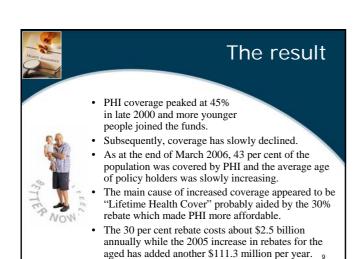
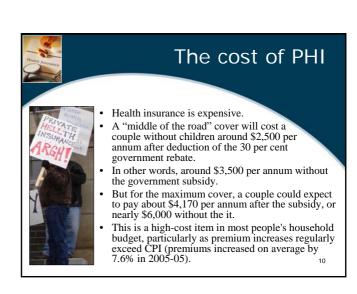


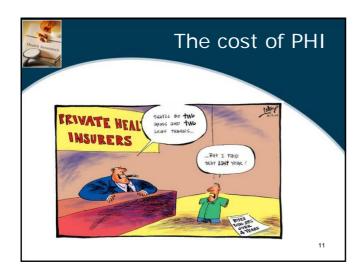
Taxation "incentives" to encourage PHI (such as the 1 per cent Medicare levy for high income earners without PHI); A 30 per cent government PHI rebate (from April 2005 increased to 35 per cent for those aged between 65 and 69, and to 40 per cent for those aged 70 or older); Legislation requiring 'no gaps' or 'known gaps' policies to be offered by all health insurers, and "Lifetime Health Cover" allowing health funds to offer lower premium rates to people entering insurance early in their lives and higher premiums for people joining later;

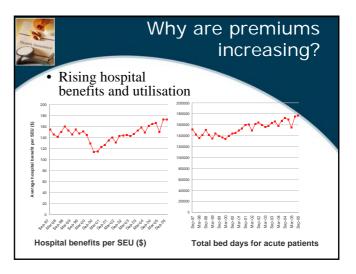
A massive advertising campaign.

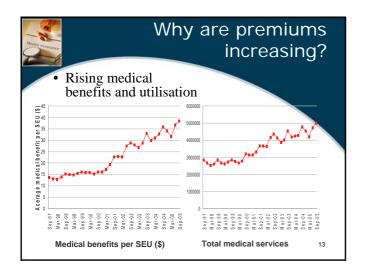


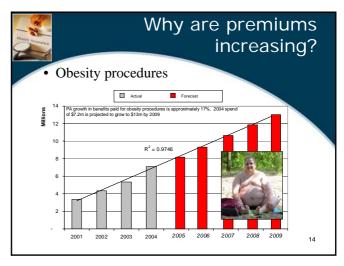


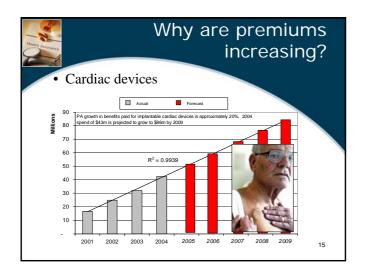


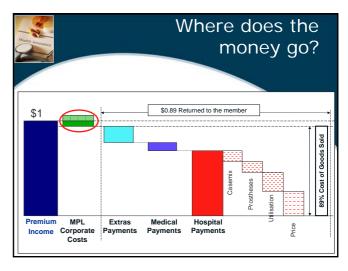


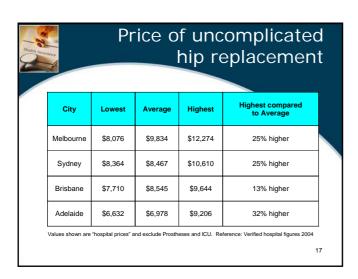
















Is the private health sector efficient?



- The Prime Minister argues that coalition policy measures have provided "private health choice for most Australians".
- The government notes that private hospital beds are increasing and that more than 50 per cent of surgery is now done in private hospitals.
- They quote research (sponsored by Medibank Private) that argues that for every dollar the government spends on the private health insurance rebate, the state and federal governments would otherwise have to spend \$2 providing these services via the public system.

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Is the private health sector efficient?

- This is disputed.
- When controlled for case type, a number of surgical procedures cost considerably more in private hospitals than in public hospitals
- Some, for example operative interventions during childbirth delivery, also appear to be performed excessively.
- Less cost controls are imposed on private hospitals by health insurers than are demanded of public hospitals by State Health Departments.
 - the use of diagnostic related grouping (DRG) case payment, volume-outcome purchasing and pay for performance are common in the public sector but rare in the private sector.

21



Is the private health sector efficient?



Even the health minister
recently acknowledged that
many patients still face "nasty
surprises" when their bills arrive
despite the introduction of 'no-gap'
PHI policies.

21



What about equity?



- The lower a person's income the less likely it is that they will have PHI yet poorer people tend to have greater health needs than those with higher socioeconomic status.
- While there are about a million Australians over 65 who are privately insured there is another 1.5 million, mostly age pension recipients, who rely on the public system.
- In addition, there are far fewer private hospitals in the country compared to the cities so that people in rural areas (who also have lower income) also miss out.

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What about equity?



- People with PHI (often with less health care needs) make more use of health services, probably because of capacity to pay & consumer and supplier-induced demand.
- Given constraints on health services supply, such as the number of surgeons available, it is likely that services provided for patients with PHI come at the expense those without it (but whose needs are greater).
- Finally, the PHI rebate is regressive, reducing the contribution gap between the rich and the poor.

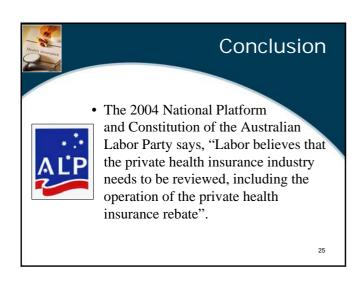


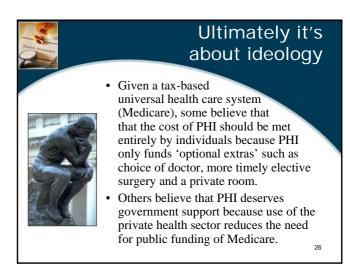
Conclusion

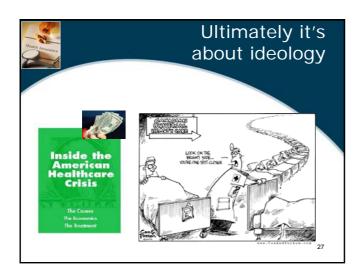


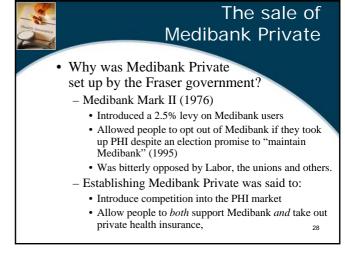
- Given the inefficiencies and inequity of the private sector, many believe the PHI rebate would have been better spent funding:
 - more public hospital beds for the chronically ill,
 - decreased public elective surgery waiting times
 - improved services in hospital accident and emergency centres.

2

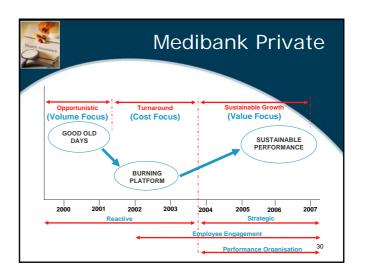








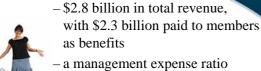






Medibank Private today

• In 2004-05:



(management expenses as a percentage of premium income) of 9.2 per cent, compared with the industry average of 9.8 per cent



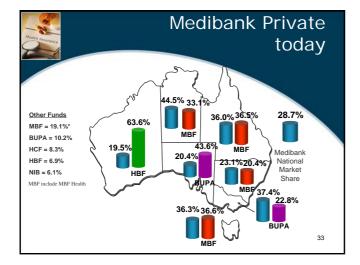
Medibank Private today

• In 2004-05:



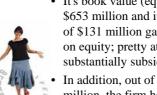
- Helped by an equity injection of \$85 million from their shareholder (the Federal government), investment income rose to \$68 million. investment income of 68.3 million and an underwriting profit of 62.5 million (the first such profit in four years).

Net profit of \$130.8 million. This was an increase of 192 per cent on the previous year and a further substantial improvement on the \$175.5 million loss in 2001-02.





Attractive to investors?



- It's book value (equity) is \$653 million and its operating profit of \$131 million gave a 25 per cent return on equity; pretty attractive for a business substantially subsidised by government.
- In addition, out of its total assets of \$1300 million, the firm had \$900 million in cash.
- Any private company so highly cashed up would be considered ripe for a takeover.



Attractive to investors?



- So it's not surprising some in government think Medibank Private should be flogged off as soon as possible, especially before the slow decline in PHI membership accelerates as a result of inexorably increasing premiums.
- If floated on the market, some analysts think Medibank Private could be the biggest listing for years (with the exception of Telstra) with a market capitalisation estimated to be around \$2 billion.
- The alternative approach is a trade sale (to other funds all or in part).



Is it the governments to sell?

- The founding CEO said,
 - there is not one cent of Government money invested in Medibank Private, thus any attempt to make a profit out of the sale/privatisation of Medibank Private would be an act of theft".
- · Senator Nick Minchin said,
 - Medibank Private is a company owned by the Australian Government. It is not a mutual organisation and is not owned by its customers. The premiums paid by Medibank Private's customers buy health insurance - not a stake in the company.



Is it the governments ____ to sell?

- Following separation from the HIC annual reports have said,
 - No dividends are paid and all of Medibank Private's financial resources are directed to member benefits.
 - As a not-for-profit organisation, every dollar of profit is retained within the fund for the benefit of members.



- Beyond excellence in insurance, Medibank Private will increasingly become a guide for our members and their advocate in the health system, providing access to information and working with providers to develop packages tailored to met the diverse needs of families and individuals.
- It has been argued that the use of terms such as 'guide' and 'advocate', 'for our members' is more in the character of a friendly society or mutual, than that of an insurer engaged merely in selling contracts of insurance.

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Is it the governments to sell?

• These considerations lead to the conclusion that:



- Medibank Private, though owned legally and beneficially by the Commonwealth, is a corporate vehicle used to facilitate the operation of the Medibank Private fund for the benefit of its members.
- The assets of the company, including the fund itself, are held by it on trust for the members of the Medibank Private fund.

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Is it the governments ___ to sell?



- There seems to be general agreement that, prior to 2005, Medibank Private owed nothing to the Commonwealth Government.
- In 2005, the Commonwealth made an equity injection into Medibank Private Limited of \$85 million in return for 85 million \$1 shares to consolidate its capital structure.



 In its 2005 annual report Medibank Private reported net assets of \$653.3 million. Clearly, any demutualisation or similar process would need to account for the Government's equity, which appears to be at least \$85 million.

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Is it wise to sell?

· Arguments against,



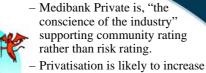
- Provides "competition" e.g. Medibank Private is consistently below the industry average on administrative costs.
- Size and national presence provides bargaining power to negotiate costeffective agreements with health care providers.

4



Is it wise to sell?





- Privatisation is likely to increase salaries of executives and thus premiums (although competition with other funds presumably would provide some check on this).

41



Is it wise to sell?

• Arguments for,



Medibank Private provides "unfair competition", e.g. co-location of offices with Medicare, equity injection of \$85 million.



A privatised Medibank Private might negotiate
 cost-effective services more aggressively, e.g.
 existing Government ownership (and sensitivity)
 may hamper commercial negotiations, particularly
 with high cost hospitals in marginal electorates.

42



Is it wise to sell?

· Arguments for,



 A privatised, freer, more innovative Medibank Private might stimulate a wave of demutualisation, amalgamation and increased efficiency of the remaining 42 health funds, many of whom are far too small to achieve economies of scale.

43



Is it wise to sell?

 However, like all funds, a privatised Medibank Private will still be constrained by existing perverse government regulation.



- For example, urinary incontinence is prevalent in older women and its management has traditionally been surgical with the cost of treatment around \$4000.
- Physiotherapy has been shown to be an equally effective, low-risk, first-line treatment but costs only about \$300.
- Yet surgery is routinely covered by PHI hospital tables (and Medicare item numbers) whereas physiotherapy is only covered if consumers take out 'extra' PHI cover.

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Is it wise to sell?



Another example is the successful pilot programs run by Medicare Private to encourage health risk assessment by members and better self-management of diabetes.
 Currently, any financial benefit that accrues to Medibank Private from a reduction in members' hospital claims as a consequence of preventative programs is largely nullified

by the reinsurance pool to which all funds

45



Is it wise to sell?



- There is little incentive for one fund to spend substantial money on preventative programs for their members if they end up having to contribute to the hospital costs of other funds who have not undertaken such activities.
- In short, regulatory issues also need to be addressed by government if PHI funds (and private health care) are to become more efficient.

4



Conclusion

 Should Medibank Private be sold?

must contribute.



- Only if existing members were involved in the organisation's float and transformation, for example by being offered shares and greater involvement preventative health programs in return for past loyalty.
- 30
- And the government introduces regulatory changes to encourage all funds to become more innovative and cost-effective.



Further reading

- Community campaign to save Medibank Private http://www.savemedibank.net.au/
- Private Health Insurance Administration Council. Insure? Not Sure? Your quick guide to private health insurance. http://www.phiac.gov.au/insurenotsure/index.htm
- Australian Consumers' Association. Health Insurance. http://www.choice.com.au/ (search health insurance).

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