

**Department of Defence**

**Budget Estimates Hearing – 2 & 3 June 2014**

**Question on Notice No. 1 - Special Operation Task Force**

**Senator Whish-Wilson** asked on 2 June 2014, Hansard page 8:

**Senator WHISH-WILSON:** Special operations task force. You put out a department media release on 8 May 2013 regarding an operation in Zabul province in Afghanistan—an investigation.

**Gen. Hurley:** There are two aspects to that investigation. There was an inquiry officer's investigation conducted and the Australian Defence Force Investigative Service was doing an investigation. Both of those are still open. I think the former is close to completion, but the investigative service is still working on particular aspects of it, so they are still in hand.

**Senator WHISH-WILSON:** Will it be publicly released when it is finished?

**Gen. Hurley:** Once we have the outcome, I will provide advice to the minister on that. I will reserve that until I have actually read it myself.

**Senator WHISH-WILSON:** Are you able to provide the date on which it was submitted to CJOPS?

**Gen. Hurley:** I will take it on notice.

**Response:**

The Inquiry Officer's Inquiry Report was submitted to CJOPS on 26 July 2013. The related Australian Defence Force Investigative Service investigation continues.

## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 2 - Afghan civilian casualties

**Senator Whish-Wilson** asked on 2 June 2014, Hansard page 8:

**Senator WHISH-WILSON:** With reference to the inquiry into an Afghan child sustaining a gunshot wound in Uruzgan province in May 2012, could you tell us how long it took to investigate this matter?

**Gen. Hurley:** Again I will take that on notice. I will have the information and I will come back to you.

**Senator WHISH-WILSON:** Okay; and whether that was a normal length of time for an investigation and why it took nearly 12 months for that to be publicly released.

**Gen. Hurley:** Okay.

#### **Response:**

- (1) The inquiry into this matter took just under 12 months.
- (2) There is no normal length of time for the completion of an investigation. The due date for the completion of an inquiry officer inquiry is specified by the appointing officer in accordance with the circumstances of the case. Extensions may be given if more time is required to complete the inquiry in accordance with the terms of reference. In this instance, the due date was extended due to complex legal issues.
- (3) Following completion of an inquiry officer report, a number of actions must be completed before the report can be released publicly. In this instance, Defence completed the following actions to facilitate public release:
  - considered the findings of the report and implementation of recommendations,
  - prepared a redacted version of the report, appropriate for public release, for the purposes of security, privacy and international relations,
  - consulted with partners, including the International Security Assistance Force, on the findings and on the proposed public release, and
  - sought ministerial authorisation for release in accordance with the Defence (Inquiry) Regulations 1985.

## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 3 - Increase in budget

**Senator Fawcett** asked on 2 June 2014, Hansard page 12:

**Senator FAWCETT:** Mr Thomson has made comments in his work about Defence's ability to absorb an increase. I think this year was a six per cent increase in Defence funding, which is the first time that has occurred for a while. But given the backlog of maintenance-type activities, what I am concerned to understand—and I am happy to take it on notice—to see is a more detailed breakdown of where that funding is not just being directed to the things that make good announcements but directed to those things that we need to actually keep the capability running. Fuel farms are a classic example. We had a number of discussions around fuel farms and a backlog of maintenance to actually keep those operational. I would like to see a breakdown that indicates that the priorities Defence is putting on its additional funding is actually addressing those key sustainment issues for the force, in being, as opposed to be all directed at future acquisition and capability.

**Gen. Hurley:** I do not think that is the case. We will give you the detail. The bulk of the funding that has been brought forward has been applied to priorities. They are not all in the sustainment of the force, in what people might think in terms of equipment, but we have facilities issues we need to address in terms of OH&S, maintenance of the Defence estate and ICT issues that we need to address that both support our management of the department and conduct of operations. There is remediation going on in some of those areas which needed remediation. Again, we will get you the breakdown of the figures. We have not just put that into DMO DCP capital expense. It is in other areas of the portfolio that needed to be addressed.

#### **Response:**

The increase in funding to Defence from 2013-14 to 2014-15 is \$2.2 billion. The extra funding has been allocated to a range of departmental activities including:

- Purchase of Specialist Military Equipment: \$1,118 million;
- Estate sustainment and investment: \$433 million;
- Army, Navy and Air Force Sustainment of capability: \$409 million;
- Purchase of Inventory: \$92 million; and
- Other Budget movements: \$159 million.

## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 4 - Locally Engaged Employees

**Senator Conroy** asked on 2 June 2014, Hansard page 15:

**Senator CONROY:** As I said I agree with your policy. It is just that *The Daily Telegraph* appear to have been given some well-informed information which militates against the very suggestion you are making here that we should not really talk about it too widely. I appreciate the point you are making and I will not press you on that. Based on your answers from November last year, I understand that some applications are made by family members of locally engaged employees. How many of the applications are from family members?

**Gen. Hurley:** I do not have that information to hand. I will take it on notice.

**Senator CONROY:** Roughly how long is it taking to process an application?

**Gen. Hurley:** Again, if I could, I will come back to you on that.

**Senator CONROY:** You can probably take these two on notice as well: what is the longest period of time it has taken to process an application? And given the significant risk of harm that some of the individuals are in, are these visas given a high priority?

**Gen. Hurley:** Senator, I can cover all of that. I would say, on the last one, that we will expedite when we are aware. I will get the other detail for you.

**Senator CONROY:** Have many been refused?

**Gen. Hurley:** Again, it is more with the department of foreign affairs to do the handling of it. We will come back with that.

**Senator CONROY:** Yes, take that on notice—and, also, if there are any reasons that you are able to publicly give, appreciating the sensitivity around this issue that you have identified. I understand there is an initial assessment for eligibility done by the department. Once the application is deemed 'eligible' it is forwarded to Immigration to go through the normal visa application process. Do you follow the application once it has been handed over?

**Senator CONROY:** I appreciate that you will probably need to take this on notice: what is the average time for an applicant from the lodging to being resettled in Australia?

**Gen. Hurley:** Again, I will take it on notice.

#### **Response:**

Defence does not provide specific details of the number and type of applications, including whether or not they are successful, for security reasons. However, more than 500 Afghan nationals, those who were employed in support of Australia's mission in Afghanistan and their families, have been granted visas to Australia under the 2013-14 refugee and humanitarian program. Assessment times can vary significantly depending on the applicant's circumstances. In instances of significant and immediate risks, efforts are made to expedite applications.

Defence's role in the process is limited to the certification of a locally engaged employee by the Minister for Defence as eligible to apply for a refugee and humanitarian visa.

Further questions on the visa process should be directed to the Department of Immigration and Border Protection. Further questions on the settlement process should be directed to the Department of Social Services.

Defence exchanges information regularly with other government agencies on the progress of applications.

**Department of Defence**

**Budget Estimates Hearing – 2 & 3 June 2014**

**Question on Notice No. 5 - Member for Shortland denied access to visit RAAF Base Williamtown**

**Senator Conroy** asked on 2 June 2014, Hansard page 24:

**Senator CONROY:** Minister, are you aware that your office denied the member for Shortland access to Williamtown air base to join me on a visit to the base last week?

**Senator Johnston:** No, I am not.

**Senator CONROY:** Could you tell me who made the decision? Obviously, it was not you.

**Senator Johnston:** I will take that on notice.

**Senator CONROY:** I will just go back to my recent visit to the Williamtown air base. As I indicated, Ms Hall was not allowed to join me on a visit to that base. I asked who made the decision. I think you indicated you would take it on notice, which clearly indicates it was not you. I would have been surprised if it was you.

**Senator Johnston:** I am not sure what the circumstances are. I want some time to have a look at what happened there.

**Senator CONROY:** No, I accept that you have taken it on notice. To assist you in that, we received an email from your office—I am sorry; the email from your office was to Ms Hall, which said, 'You do not have approval as Senator Conroy already has the local member Ms Claydon in attendance.' The member for Shortland, Ms Hall, has constituents who work on this base. The base is very important to the local community and the local economy. I would have thought that you, as defence minister, would want MPs to have a strong understanding of the work of the ADF and the great contribution they are making to the security of our country. I was just a little surprised that such a limitation was enforced. You do not have to comment; I am happy for you to take that on notice.

**Senator Johnston:** Yes.

**Response:**

This question has been answered under Question on Notice No. 78 from Budget Estimates of 2 and 3 June 2014.

## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 6 - Fraud control

**Senator Xenophon** asked on 2 June 2014, Hansard page 24:

**Senator XENOPHON:** I want to ask some questions on an issue of fraud control within Defence. These are issues that I raised at the previous estimates. I want to follow through on some of the answers on notice in respect of that. In terms of the number of complaints that are received in respect of fraud within Defence, I would be grateful, on notice, if you could provide details of how many complaints have been made in the past two financial years. In relation to the questions I asked on notice, there is a regularly updated defence fraud control plan. When was it last updated?

**Mr Prior:** I do not have the exact date. We do update that fraud control plan each year. That fraud control plan is part and parcel of our annual financial management processes.

**Senator XENOPHON:** Does the fraud control plan include a method of encouraging people to come forward if they have concerns about untoward activities in respect of fraud control?

**Mr Prior:** Indeed. We do have what we call a whistleblower regime where individuals can remain anonymous if they wish to raise issues.

**Senator XENOPHON:** How many whistleblowers have come forward in, say, the past 12 months?

**Mr Prior:** I do not have that detail in front of me.

**Senator XENOPHON:** Could you provide that—

**Mr Prior:** I will, indeed.

**Senator XENOPHON:** And, say, for the last three financial years, and this year to date, in respect of the number of whistleblowers coming forward in respect of fraud control, as well as details of the number of prosecutions and recoveries in respect of fraud control?

**Mr Prior:** Yes, we do have that information.

**Senator XENOPHON:** Do you have any of that to hand here today?

**Mr Prior:** Sorry, I do not have it with me. We do, obviously, keep that information.

**Senator XENOPHON:** The answer on notice referred to the fraud control plan being supported by a strong network of fraud control coordinators. Could you provide, on notice, how many fraud control coordinators there are? The IT system includes data collection reporting capabilities. When was that IT system updated and what is the nature of that IT system? Do you have any information on that?

**Mr Prior:** I do not have the sort of detail that I think you are after, except to say that we do run software across our transactions on a regular basis. It is a bit like what the banks do. Banks monitor transactions to look for unusual and what we call outlier transactions. We certainly do that on a very regular basis to try to identify fraudulent activity.

#### **Response:**

The Defence Fraud Control Plan was last updated on 31 January 2014. As well as Inspector General Division staff, the plan is supported by a network of 16 fraud control coordinators appointed within the Groups and Services.

Defence has mandatory reporting requirements for its personnel as well as a framework for the disclosure of wrongdoing through the Defence Public Interest Disclosure Scheme. Defence has a purpose-built case management system, the Defence Policing and Security Management System, which tracks fraud cases. It had a minor upgrade in 2013.

For the last two financial years between 1 July 2012 to 2 June 2014, Defence received 148 alleged fraud complaints from informants who were not classified as whistleblowers or public interest disclosers. The breakdown is as follows:

<b>Financial year</b>	<b>Complaints by informants</b>
2012-2013	80
2013 to 2 June 2014	68
<b>Total</b>	<b>148</b>

For the last four financial years, between 1 July 2010 and 2 June 2014, Defence received 500 whistleblower complaints or public interest disclosures relating to alleged fraud. The breakdown is as follows:

<b>Financial year</b>	<b>Whistleblower Complaints</b>
2010-2011	101
2011-2012	134
2012-2013	102
2013 to 2 June 2014	163
<b>Total</b>	<b>500</b>

With respect to fraud control from 1 July 2010 to the end of Q3 2014, there have been:

- 37 criminal prosecutions,
- 183 Defence Force Discipline Act prosecutions,
- 26 Public Service Act determinations, and
- \$1,412,571 in Commonwealth funds recovered.

The breakdowns are:

#### **Prosecutions**

<b>Financial Year</b>	<b>Criminal</b>	<b>DFDA</b>	<b>Public Service Act</b>
2010-2011	7	69	11
2011-2012	15	48	10
2012-2013	8	37	1
2013-2014	7	29	4
<b>Total</b>	<b>37</b>	<b>183</b>	<b>26</b>

#### **Recoveries**

<b>Financial Year</b>	<b>Amount</b>
2010-2011	\$422,691
2011-2012	\$493,210
2012-2013	\$393,902
2013 to 2 June 2014	\$102,768
<b>Total</b>	<b>\$1,412,571</b>



## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 7 - Afghan civilian casualty

**Senator Milne** asked on 2 June 2014, Hansard page 25:

**Senator MILNE:** I just have a couple of questions with regard to Afghanistan, in particular, incidents of the shooting of children in Afghanistan and the follow-up to that. The first one is in regard to the 2012 incident in Uruzgan province where an Australian soldier shot a child. Can I ask: given the report was submitted to the department in May 2013, why was there such a long delay between the submitting of that report to the department and the release of the report publicly, even though heavily redacted, in April 2014?

**Gen. Hurley:** Which particular incident? Do you have an incident date?

**Senator MILNE:** The victim was a 13-year-old boy. He was survived the incident and was discharged—

**Gen. Hurley:** This would be 1 May 2012.

**Senator MILNE:** Yes.

**Gen. Hurley:** We already have that question on notice from Senator Whish-Wilson. If we could come back to you on that? He asked that this morning.

**Senator MILNE:** I am sorry I was not aware that he had. Did he ask about the compensation payments?

**Gen. Hurley:** No, but we do not provide information about the amounts, if that is the question.

**Senator MILNE:** Let me continue in relation to that. What injuries did that child suffer and is there ongoing treatment that is required associated with his injuries? What are we doing to support that ongoing treatment?

**Gen. Hurley:** In terms of the nature of his injuries, I have here that he was struck by a bullet, injuring his face and neck. He was transferred to the Role 2 medical facility in Tarin Kowt and then to the Role 3 facility in Kandahar. He was discharged into the care of his family some time after 6 May. In relation to the rest of your questions, I do not have any information directly here. I will come back to you, if you are happy with that.

**Senator MILNE:** Okay. My main issue here is what monitoring are we now doing as to his condition, given that the report that has now been made public recommends that there be a process for civilian casualty tracking and that that process be reviewed to ensure that a casualty is routinely monitored post-incident. Has there been any ongoing monitoring of this particular child? Secondly, is there any review into protocols with regard to ongoing tracking of people who have been hurt in these circumstances?

**Gen. Hurley:** Again, Senator, I do not have the detail right in front of me. I will come back to you as soon as I can.

**Senator MILNE:** Can I ask, as a matter of principle, how we are going to proceed from here now that Australian troops have been withdrawn from Afghanistan. What is our follow-up on children and other people who have been injured? What is our

follow-up to make sure that they are being supported and assisted with the medical support that they may need?

**Gen. Hurley:** If I could wrap that up in an answer to that overall question, I will be able to provide that later on, if you are happy with that.

**Response:**

The ADF engaged with the boy's family and community to discuss the incident and provide information about how the boy's injuries occurred. After the boy was discharged from hospital, Australian personnel made a payment to the boy under the Tactical Payment Scheme. There have been no further approaches from the boy's family to the Department of Defence for assistance. The release of medical information to the Department of Defence would be medical-in-confidence and the prerogative of the boy or his family to release.

The International Security Assistance Force (ISAF) and troop-contributing nations do not run programs for civilian-casualty tracking or long-term care for individual victims of war caused by ISAF actions in Afghanistan. Such a program could raise privacy concerns from the perspective of the injured individual or their family, who may not welcome continuing contact with ISAF or other foreign officials. The Department of Defence has not operated such a program in relation to any previous armed conflict in which the ADF has been involved.

**Department of Defence**

**Budget Estimates Hearing – 2 & 3 June 2014**

**Question on Notice No. 8 - Travel costs of AMINDEF adviser attending Senator Conroy visits to Defence Establishments**

**Senator Conroy** asked on 2 June 2014, Hansard page 29:

**Senator CONROY:** Are you also aware that the same staff member was sent to accompany me when I visited RAAF Base Richmond and Holsworthy Army Barracks in New South Wales a few weeks ago, on 6 May?

**Senator Johnston:** I suspect that is standard practice.

**Senator CONROY:** My understanding is it was not something that was done to you as a policy under the previous government. We did not send a minder along to keep an eye on you. I am happy for you to correct the record.

**Senator Johnston:** I seem to remember a minder being present almost at every turn of every corner. I did not have that many opportunities, I must confess, because I was denied a lot of briefings over the period. Point taken!

**Senator FAULKNER:** Not by me. I was the—

**Senator Johnston:** No, certainly not by you.

**Senator FAULKNER:** I can assure you I also made sure you were not followed around.

**Senator Johnston:** If I could correct the record, certainly not by you.

**Senator FAULKNER:** I just make the point that, when I was the minister, Senator Johnston, you were never denied a briefing. In fact, I believe you will find that you were not followed around any Defence establishment. I think you would have to acknowledge that.

**Senator Johnston:** I do acknowledge that.

**Senator FAULKNER:** Thank you.

**Senator Johnston:** I would say that that policy did not subsist—

**Senator FAULKNER:** I do not know about anyone else's policy. I merely know about mine.

**Senator Johnston:** I am sure you do not.

**Senator CONROY:** I will follow up. I am not aware that that was a policy. In fact it has been put to me that was not the policy. I am happy to take your word and follow that one up, Senator Johnston.

**Senator Johnston:** I have tried to give you as many briefings as you have asked for.

**Senator CONROY:** As I said, I wanted to thank you for access. I have a long forward plan of visits, and briefings are being made available. I acknowledge that.

**Senator Johnston:** Good.

**Senator CONROY:** As I said, I was just wondering whether you could take on notice: what was the cost of sending a staff member to Sydney and Newcastle to accompany me on these visits?

**Senator Johnston:** Sure.

**Response:**

This question has been answered under Question on Notice No. 79 from Budget Estimates of 2 & 3 June 2014.

## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 9 - DLOs in Minister's offices

**Senator Conroy** asked on 2 June 2014, Hansard page 30:

**Senator CONROY:** If I could also take this on notice: how many DLOs have there been in each of these offices since the change of government? Could you please include temporary and permanent staff?

**Senator Johnston:** Sure.

#### **Response:**

For period 7 September 2013 to 2 June 2014, the table below shows the number of Departmental Liaison Officers (DLOs) in each of the offices. Relief DLOs are provided to the offices to cover permanent DLOs absent on leave.

Office	Current DLOs	Previous DLOs	Relief DLOs
Minister for Defence	2	2	1
Assistant Minister for Defence	1	2	2
Parliamentary Secretary for Defence	1	1	1

## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 10 - Appointment of MINDEF's Chief of Staff

**Senator Conroy** asked on 2 June 2014, Hansard page 31:

**Senator CONROY:** Did your new chief of staff work with the Prime Minister's chief of staff in Mr Nelson's office?

**Senator Johnston:** I would take that on notice. I am just not sure.

**Senator CONROY:** Are you aware of another media article that was in the Australian Financial Review on 8 May titled 'Credlin's hit list'? It says that Ms Credlin had compiled her own hit list of underperforming ministers and: 'Watch out defence minister David Johnston! The over ambitious immigration minister Scott Morrison is eyeing off your job.' Do you want to respond to any of this scurrilous media?

**Senator Johnston:** What do you think?

**Senator CONROY:** I offer you the opportunity.

**Senator Johnston:** Lovely. I am not going to respond.

**Senator CONROY:** It also says that you are in line to become the next President of the Senate. Is that correct? Can you categorically rule out that you are going to become President of the Senate?

**Senator Johnston:** I actually can categorically rule that out.

**Senator CONROY:** Has the party room picked the successor yet? I think they have, have they not?

**Senator Johnston:** I am not going to discuss party room tactics.

**Senator CONROY:** The senators are nodding here. Senator Parry is even with us!

**Senator KROGER:** Senator Parry has turned up just for the question. What are you talking about?

**Senator CONROY:** Just for the question! You can categorically rule that out?

**Senator Johnston:** I can categorically rule that out.

**Senator CONROY:** I am sure that is good news for many. Can I ask you about your new chief of staff. Before working at ASC, what position did the chief of staff hold?

**Senator Johnston:** I do not know.

**Senator CONROY:** I understood he worked as a director for Government Relations Australia. Does that sound familiar?

**Senator Johnston:** I would have to take that on notice. I am not sure about that.

**Questions:**

**(1): Senator CONROY:** Did your new chief of staff work with the Prime Minister's chief of staff in Mr Nelson's office?

**(2): Senator CONROY:** I understood he worked as a director for Government Relations Australia. Does that sound familiar?

**Senator Johnston:** I would have to take that on notice. I am not sure about that.

**Response:**

1. No.
2. Personal employment history is a matter between the Minister and the employee.

## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 11 - Hot Issue Briefs

**Senator Faulkner** asked on 2 June 2014, Hansard page 32:

**Senator FAULKNER:** Before Senator Conroy continues with his line of questioning, could you or someone from the department explain what the clearance process is for the hot issues briefs.

**Mr Richardson:** I would need to get—

**Senator FAULKNER:** I suppose that I am really asking: is it exclusively departmental or is there currently a ministerial office—

**Mr Richardson:** Whatever the process was before the election is what the process is now.

**Senator FAULKNER:** I am asking what the process was before the election.

**Mr Richardson:** I will have to take that on notice.

**Senator CONROY:** Coming back to the evidence that you gave, Mr Richardson, back in February, you indicated that the minister had not been briefed on hot issues briefs?

**Mr Richardson:** That is right.

**Senator CONROY:** But the answer to the question on notice said that the minister's office agreed to the suspension of hot issues briefs. So what has caused that confusion?

**Mr Richardson:** I am not sure.

**Senator CONROY:** I accept in good faith that Senator Johnston said, 'No; let's just put it back on board.'

**Mr Richardson:** What has caused it is simply poor work within the department, quite frankly, and a lack of appreciation that issues such as the hot issues briefs can become sensitive; and, if you let something like that slip for too long, it can become an issue.

**Senator CONROY:** Appreciating that by definition they are not likely to be hot issues any more, will the outstanding 47 be added to the website any time soon? They are probably cold issues briefs by now, but—

**Mr Richardson:** We can do that.

**Senator CONROY:** For the purposes of the historical record, on the 47, you are comfortable with that?

**Mr Richardson:** Yes, absolutely. In terms of transparency, which the minister has highlighted, there is no reason why that would not be done.

**Senator CONROY:** Thanks for clearing that up. Congratulations, Minister, on proactively seeking to restore that transparency measure that the department had slowed down, shall we say.

**Senator FAULKNER:** Could I just ask for one other thing, if you do not mind, Mr Richardson, to be taken on notice, if you cannot answer it. It is not entirely clear to me, and has not been for a while, precisely who the determining authority is as to what a hot issue is. What makes it—how do you cross the line into a hot issues brief? You may know the answer to that but, if not, could I ask you to take that on notice too?

**Mr Richardson:** I will.

**Senator FAULKNER:** Thank you.

**Response:**

Hot Issue Briefs are cleared at the 2 Star/SES Band 2 level by the responsible Group or Service. The Minister's office has no role in the clearance process.

Hot Issue Briefs are confined to reporting of non-operational incidents. Their purpose is to inform the Secretary, CDF and Minister of a significant incident requiring their attention.

These incidents may include (but are not limited to): serious matters that are subject to Federal/State police criminal investigation and are likely to result in court action; matters that are related to serious alcohol, drug or other serious misbehaviour, including in operational theatres; and matters that relate to serious work-related motor vehicle accidents, injuries or other serious workplace misadventure resulting in hospitalisation.



**Department of Defence**

**Budget Estimates Hearing – 2 & 3 June 2014**

**Question on Notice No. 12 – ACT APS workforce**

**Senator Conroy** asked on 2 June 2014, Hansard page 39:

**Senator CONROY:** Could you tell us the FTE for each year for the ACT?

**Mr Richardson:** I would need to take that on notice. Again, we have not yet done the precise sculpturing of that because I assume that is something which the first principles review will want to look at and we have been careful to avoid making decisions which could be seen to pre-empt the first principles review.

**Response:**

Defence budgets for its APS workforce on a Full-Time Equivalent (ie paid) basis. Table 8 on page 22 of the *Defence Portfolio Budget Statements 2014-15* provides FTE forecasts for the current and forward estimates. Defence's workforce is allocated on an organisational basis, not by location. While forecast figures are not broken down by state or territory, the response to Question on Notice No. 13 from Budget Estimates 2 and 3 June 2014 contains the actual FTE figure for the ACT as at 5 June 2014.

## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 13 - Staffing – APS numbers by region

**Senator Macdonald** asked on 2 June 2014, Hansard page 46:

**Mr Richardson:** No, the total number of Defence APS, as of a couple of weeks ago, was full-time equivalent, not a head count, 20,154.

**Senator IAN MACDONALD:** That is what I thought I said. That is what I thought I asked, but anyhow. Are they APS, Australian public servants?

**Mr Richardson:** They are APS.

**Senator IAN MACDONALD:** Do you have, on the top of your head, roughly where they are all based?

**Mr Richardson:** About 40 per cent of them are in Canberra and about 60 per cent of them are in capital cities and regional Australia.

**Senator IAN MACDONALD:** Can you tell me on notice approximately where they are all based?

**Mr Richardson:** We can certainly provide that for you.

#### Response:

The following table provides the location of Defence Australian Public Servants by region and state. The data reflects full-time equivalents of 20,056 as at 5 June 2014.

State	Region	Number
ACT	Australian Capital Territory	8,214
	Jervis Bay	20
	<b>Total ACT</b>	<b>8,234</b>
VIC	Melbourne	3,180
	Wodonga	211
	Puckapunyal	174
	West Victoria	132
	Gippsland	116
	Geelong	60
	Flinders	53
	North East Victoria	2
	<b>Total VIC</b>	<b>3,928</b>
	NSW	Sydney
Newcastle		619
Nowra		312
South NSW		261
Wagga Wagga		116
Queanbeyan		73
Central NSW		12
North NSW		2
<b>Total NSW</b>		<b>3,250</b>
SA	Adelaide	2,149
	South Australia other	33
	Woomera	10
	<b>Total SA</b>	<b>2,192</b>
QLD	Brisbane	705

	Townsville	336
	Toowoomba	194
	South Queensland	80
	Cairns	72
	North Queensland	2
	<b>Total QLD</b>	<b>1,389</b>
<b>WA</b>	Perth	521
	North Western Australia	27
	<b>Total WA</b>	<b>548</b>
<b>NT</b>	Darwin	293
	Katherine	20
	Alice Springs	3
	<b>Total NT</b>	<b>316</b>
<b>TAS</b>	Hobart	58
	Tasmania other	22
	<b>Total TAS</b>	<b>80</b>
<b>Total Australia</b>		<b>19,937</b>
<b>Overseas</b>		<b>119</b>
<b>Total Defence</b>		<b>20,056</b>

## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 14 - Pacific Maritime Security Program

**Senator Conroy** asked on 2 June 2014, Hansard page 50:

**Senator CONROY:** How much money did the department spend on PMSP in 2012-13?

**Mr Richardson:** We might have someone here who can answer that. I haven't got it.

**Senator CONROY:** I am sure it will come to the table in a moment. How much money has the department spent on PMSP in the financial year to date?

**Mr Richardson:** Again, I will need to take that on advice.

**Senator CONROY:** I think someone is coming to assist as we speak.

**Mr Richardson:** We have not yet spent money on it. We have had a straight-line development on this over the last 12 months and, as I said, there are certain matters which will be considered by government over the next—

**Senator CONROY:** We are 11 months into the financial year and we have not spent any money on it this year?

**Mr Richardson:** No, but it is not a matter on which we plan to spend money this year.

**Senator CONROY:** How much did the department spend in 2012-13? Do we have some assistance at the table?

**Mr Birrer:** I just wanted to clarify with you, are you discussing the current Pacific patrol boat program or the potential future Pacific Maritime—

**Senator CONROY:** This is maritime security program, PMSP.

**Mr Birrer:** As was discussed before, it has not yet been considered by the government. **Senator CONROY:** We have agreed that we are not spending any money this financial year. We are eleven-twelfths of the way into it. I was just going back to the question: how much was spent on the previous financial year, 2012-13? I assume it should be in the budget papers.

**Mr Birrer:** I am not aware of anything, but we will take that on notice.

#### **Response:**

The Department has not yet expended funds on the PMSP.

## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 15 - Rizzo Review – Pilots of Training Courses

Senator Fawcett asked on 2 June 2014, Hansard page 65:

**Senator FAWCETT:** I would like to take you to Rizzo. In estimates in February I asked some questions which you agreed to take on notice in looking at Rizzo in terms of rebuilding Navy's engineering and technical workforce. You gave a fairly comprehensive answer but there are a few things that I would like to follow up on that. In the answer it talks about the professionalisation of the engineering officers' skill set being part of improved training in an education continuum and the pilots of training courses commenced in early 2014. I was wondering if you could outline briefly what pilots they were and what the success rate is in terms of attracting people, graduation rates and retention as appropriate?

**Vice Adm. Griggs:** I would have to take that on notice.

**Senator FAWCETT:** Would one of your officers have that?

**Vice Adm. Griggs:** No. We do not have that level of detail.

#### Response:

Pilots are in train for the three courses now offered as part of the engineer officers' training continuum:

- *Introduction to Naval Engineering Practice*  
Training will be completed in three phases over a two-year period.
  - Phase 1 – Induction training which imparts the specific intent and philosophy of naval engineering practice and administration (five months)
  - Phase 2 - Sea posting as Assistant Engineer Officer (12-18 months)
  - Phase 3 - Competency certification assessment at HMAS Cerberus (one month).The Phase 1 pilot course was completed in June 2014 with 20 Marine Engineers and 16 Weapons Electrical Engineers graduating.
- *Intermediate Engineering Practice and Support*  
This is a new course that offers in-career professional development activity at the mid-seniority Lieutenant level and prepares the officer for employment in sustainment engineering roles. The education modules are delivered through the University of New South Wales (Australian Defence Force Academy) and run for around six weeks. The pilot course was completed in June 2014 with nine graduates.
- *Advanced Engineering Practice and Management*  
This course is a redevelopment of an existing course that seeks to better prepare mid-seniority Lieutenant Commanders for employment as a Head of Department in a ship or submarine. It is an in-career professional development activity designed along the lines of the Intermediate Engineering Practice and Support course. The pilot course was completed in June 2014 with nine graduates.

As the pilot courses have just completed, it is too early to comment on the effect on retention as a result of these changes to the education and professionalisation of Engineer Officers.

## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 16 - Rizzo Review – Technical Bureaus

**Senator Fawcett** asked on 2 June 2014, Hansard page 66:

**Senator FAWCETT:** Can you explain to me what the answer here talks about with the establishment of a number of in-house specialist technical bureaus? It does not explain whether they exist within the Navy, the SPO or whether they are joint industry/Navy bureaus. Can you talk a little bit about what they are?

**Vice Adm. Griggs:** With the concept of the bureau service, I do not know if you recall that in the Rizzo report there was a diagram which was like a spaghetti diagram about engineering. It went to the fragmentation of the way the engineering function was done, not just in Navy but in DMO and the entire maritime sphere. What we are trying to do with the technical bureaus is to aggregate the skill sets around certain issues and put them in place so that, in effect, there is a shared service in terms of that particular engineering function or maintenance or sustainment function. My vision of this is that they will be integrated. They will certainly be uniformed and APS, both Navy and DMO, and in certain instances they will clearly have contractor support for particular expertise.

**Senator FAWCETT:** What is the target number of those technical bureaus?

**Vice Adm. Griggs:** I would have to take that on notice. Head of Naval Engineering is still working out what the exact scope of that will be.

#### **Response:**

The proposed list of specialist technical bureaus to operate in the naval engineering area includes 29 technical and two 'technical discipline' bureaus.

The ability to establish all of these in the near future depends upon the availability of competent uniformed and APS personnel and the ability to appropriately group personnel from Navy and Defence Materiel Organisation (DMO) programs to form the critical mass required.

While the initial intent was to locate the bureaus within the Navy program, there are already established bureau-like organisations in parts of DMO, especially within Electronic Systems Division. There are specialists in the Defence Science and Technology Organisation who are also providing bureau-like services. While some bureaus will have a clear centre of gravity within the Navy program, it is likely that bureau-like entities will exist outside it.

## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 17 - Submarines APB Program

**Senator Fawcett** asked on 2 June 2014, Hansard page 68:

**Senator FAWCETT:** You may be aware from many previous estimates that the now minister and myself have raised around this that the commercial construct of this APB program works for the US model of defence industry and government ownership of IP but, unless there is more proactive engagement of the Australian government in terms of developing and owning IP, there are roadblocks to our industry being engaged. I think tracing back through the history that is the real reason for that roadblock, so yet again I am asking what is Defence planning to do to put in place a framework that enables our industry to compete on a level playing field with the US, given that we put \$20 million of taxpayers' money into this program every year?

**Mr Gould:** What we get for the \$20 million is the continuous upgrade of the system. I am very much aware of the previous discussions that have taken place, but there are three things that I would point to. We have someone now in Washington whose specific job it is to make sure that opportunities for Australian industry are actually brought to the attention of the US. We have our own requirements. In addition to having observer status on the US requirements group we have our own requirements group that feeds directly into PEO subs there, which is a fairly recent innovation. We also started a seed com process by which we can actually fund promising developments in Australian industry, so that gives them a chance to overcome some of the IP restraints that they previously had because there is a very different model for IP management in the US and in Australia. Those are three things which, perhaps rather late in the day, we are now doing to hopefully produce some improvement there.

**Senator FAWCETT:** On the second point could you let the committee know—and I am happy for you to take it on notice—how many meetings that requirements group has actually attended and how many submissions they have made?

**Mr Gould:** I will take that on notice. They have met but I will take it on notice for a precise answer.

**Senator FAWCETT:** You are probably aware that framework has existed previously. We have discovered through this process of estimates that for a number of years there were no requirements actually put forward, even though the framework existed, so I am keen to know how many meetings they have attended and what requirements have been put forward.

**Mr Gould:** That is fairly recent, but I will get you the answer.

**Senator FAWCETT:** That would be good. I am very encouraged to hear that. On the third point you mentioned the program about trying to put a framework in to support our SMEs and our industry to develop. What takers have there been? Have there been any contracts? How is that structured? Do you put a tender out? Do you seek unsolicited proposals? What funding is attached to it?

**Mr Gould:** We put a tender out. There is funding attached. It is quite low-level research funding and I would say the take up has been mixed. Some people have said

that this is a good step forward, but one or two people have said they think it is too little too late; that is the way that I would summarise it.

**Senator FAWCETT:** What is the quantum of funding that has been attached to it?

**Mr Gould:** I would have to take that on notice. It is fairly low-level funding but I will come back to you on that.

**Response:**

The Capability Requirements Group meets annually and has done so twice. One set of requirements was conveyed to the United States Navy for 2013-14 and an updated set of requirements for 2014-15 will be forwarded after consideration by the Chief of Navy.

The program to develop Australian industry competitiveness commenced with a request for tenders in April 2014. Tenders are currently being evaluated. The first contracts are expected to be in place by the end of July 2014. Funding in the order of one million dollars is being made available in 2014-15 to support this initiative.



## **Department of Defence**

### **Budget Estimates Hearing – 2 & 3 June 2014**

#### **Question on Notice No. 18 - Navy deliverable products**

**Senator Conroy** asked on 2 June 2014, Hansard page 87:

**Senator CONROY:** I refer to table 17 on page 35 about Navy deliverable products. Can you please explain to the committee why the number of charting projects has fallen from 110 under the previous government to just 20 for the 2014-15, 2015-16 financial years and from 140 to just 20 in the 2016-17 financial year.

**Vice Adm. Griggs:** I will have to take that on notice.

#### **Response:**

The lower figures are due to a change in the way that Charting output targets and achievement will be reported from 2014-15 onwards. Rather than nominating the number of charts to be produced, the Australian Hydrographic Office will now refer to the number of Charting projects completed.

A Charting project comprises all priority elements, including paper and electronic charts, produced for particular geographic area projects. The revised method better aligns with Hydroscheme, which is the key document for promulgating the Australian Hydrographer's production plan.

## Department of Defence

### Budget Estimates – 2 & 3 June 2014

#### Question on Notice No. 19 - Savings Programs - Navy deliverables in PBS

Senator Conroy asked on 2 June 2014, Hansard page 87:

**Senator CONROY:** Page 33 takes one of the deliverables of outcome 1.2. It is to deliver reforms and savings. What savings are in the budget in relation to Navy capability? How much has been saved from these programs? You might want to take these on notice; I understand if you want to. What savings are currently being considered within Navy capability? How much would be saved as a result of those decisions?

**Vice Adm. Griggs:** We will take the specifics on notice, but what I would say is since 2009 we have been running a continuous improvement program which has looked at a number of different areas of Navy business, including in the aviation arena where we have made considerable savings in terms of the servicing regime of the Seahawk. I will take the detail on notice.

#### Response:

The Navy has implemented continuous improvement projects across capability streams as listed below.

- The Collins Class Submarine project is implementing three work streams: a Maintenance Effectiveness Review, a Logistics Stream implementation project, and a technical sailor up-skilling project. The Maintenance Effectiveness Review is expected to provide cumulative savings of approximately \$262 million by 2021-22.. The Logistics Stream improvement project is anticipated to save approximately \$54 million out to 2019-20. The improvement program as a whole is expected to contribute an additional 90 materiel ready days per annum to the submarine fleet.
- The Fleet Support Unit project has refocused the Navy's internal maintenance organisation to deliver intermediate-level maintenance services to the Fleet. Fleet Support Units are now making more effective use of the Navy's skilled technical workforce to act as 'first-choice' repair agents for in-service items. The project has offset \$7 million (2012-13) and \$4 million (2013-14 to Nov 13) of costs otherwise paid to contractors for repair and maintenance services, and these cost offsets will increase as Fleet Support Units continue to refocus their capabilities.
- The Minor War Vessel Logistics project commenced in May 2014 and seeks to leverage the lessons learned and benefits realised from the Submarine Logistics Stream improvement project and employ them more broadly across the Minor War Vessel fleet. Anticipated savings are not quantifiable at this early stage of review.
- The Navy Seahawk Aviation Squadron has an initiative focusing on reduced maintenance time, and increased maintainer utilisation, within the Squadron. This is aimed at reducing the time needed for regular phased maintenance from 18 weeks to 10 weeks with no impact on safety or capability.

## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 20 - Hydrographic unit

**Senator Conroy** asked on 2 June 2014, Hansard page 88:

**Senator CONROY:** Just to go back to that hydrographic unit question I was asking, just to clarify the question I am asking is about the hydrographic unit ready days relates to the growth from the prediction from page 31 of last year's PBS in table 14, which was 200 for 2014-15 to the prediction in this year's budget PBS, which is 2,800 in table 14. We are asking why that increased—

**Vice Adm. Griggs:** I see.

**Senator CONROY:** in last year's prediction.

**Vice Adm. Griggs:** I will take the detail on notice, but I suspect what that is as a result of the variable speed drive maintenance that we are doing right now on HMAS Leeuwin; in fact Leeuwin has just completed that; she is on her way to Cairns now. Melville is about to go into that, so we think that will go into better availability for the HSs as a result of that maintenance. I will give the detail on notice.

#### **Response:**

The key driver in the overall increase was the estimate figure for the *Paluma* Class Survey Motor Launches. At the time of formulating the 2013-14 PBS, the Class was to be withdrawn from service at the end of 2014, resulting in the Unit Ready Days target for the Class for 2014-15 being reduced by half. By the time the 2014-15 PBS was formulated, the Survey Motor Launches life-of-type extension had been approved and the planned withdrawal date for the Class extended to 2024-25; with the resultant restoration of a full-year target for Unit Ready Days.

## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 21 - Armidale in service support contract

**Senator Conroy** asked on 2 June 2014, Hansard page 88:

**Senator CONROY:** Can you give the committee an update on the performance of the Defence Maritime Service's sustainment contract? How many employees does DMS currently have working on this contract?

**Vice Adm. Griggs:** Are you talking about the contract for the sustainment—

**Senator CONROY:** Sustainment contract, yes.

**Vice Adm. Griggs:** For Armidale sustainment?

**Senator CONROY:** Yes, we are just in the Armidale—

**Vice Adm. Griggs:** I do not have the exact number. I know they have increased the size of their workforce significantly in the last 12 months or so. Unless Rear Admiral Purcell has an exact number, I do not.

**Rear Adm. Purcell:** The Armidale in service support sustainment contract is an outcome based contract. It is a contract for availability. The Commonwealth does not actually control the number of personnel that the company employs. It is really up to the company to determine the appropriate number of personnel. That said, we have been in discussions with the company. We understand that their workforce is currently over and above 100, but that they do employ additional personnel at other shipyards around the country.

**Senator CONROY:** Are there lessons that the Navy has learned from the DMS contract and the sustainment of the Armidale-class vessels?

**Rear Adm. Purcell:** There is a range of lessons that we have identified and we would fly those into any future ship contracts or support contracts.

**Senator CONROY:** I am happy for you to not take us through all those. If you could just give us a broad brush outline on notice on that issue, that would be great.

**Rear Adm. Purcell:** Certainly.

#### **Response:**

In the case of the Armidale In-Service-Support Contract (ISSC), a number of lessons have been learned from the time of original contracting process in 2003, where the Commonwealth intended to utilise a private financial initiative to lease a prime-contractor-owned fleet of vessels, and have the prime contractor provide long-term in-service-support with only one meaningful key performance indicator; 3,500 available days per year. Prior to contract award, the procurement model was changed to the more common practice of Commonwealth ownership of vessels.

Lessons learned can be broadly categorised around the contracting arrangements, the performance measures employed and the materiel state of the vessels.

In the case of contracting arrangements, the change in the procurement model from a prime-contractor-owned fleet, with the prime contractor performing full asset management responsibilities, to a Commonwealth-owned fleet with fully outsourced asset management structures led to a weakened sustainment structure and inappropriate commercial incentives leading to undesirable management behaviours.

In a shipbuilding through-life-support contract, the procurement and subsequent in-service-support structures are inextricably linked, and neither the ship purchase nor ISSC components can be changed without one having an impact on the other.

When DMS undertook the ISSC, it was the construct of a joint venture between Serco and P&O. In this arrangement, Serco brought its serviced-base culture and P&O brought its ship-repair know how. P&O sold its shares to DMS without reference to Defence and with significant diminution of DMS capability.

Lessons learned are that the Commonwealth should avoid long-term contracts with unbroken periods without a major performance review and that managerial behaviours and decision making of a prime contractor in such a long-term contract will not always be economically rational.

In addition, the direct contracting of civilian classification societies to the prime contractor in this sustainment model led to filtered advice on platform materiel state, hesitancy by classification societies to deal directly with the Commonwealth and misinterpreting expectation of the ship class arising from a fee-for-service arrangement as opposed to a formal service-level agreement.

In terms of performance measures, there should have been a requirement for a performance-based ISSC which not only rewarded and penalised the prime contractor for final outcomes (platform availability) but also contained key drivers of managerial behaviours in the essential areas of engineering support and sustainment planning.

Lessons learned in this area are that, beyond outcome key performance indicators, Defence must insist on robust sustainment systems, plans and processes. There was a need for a mature set of engineering support as well as a set of sustainment planning and execution key performance indicators to support the reward/penalty systems of the ISSC.

As far as the materiel state of the vessels is concerned, lessons have been learned about the long-term problems arising from the absence of the controls mentioned above. There is a differential between the operational and maintenance requirements of aluminium and steel vessels. In particular, experience has demonstrated that aluminium vessels require intensive maintenance regimes to address fatigue and corrosion beyond standard practices for steel-hulled vessels.

Another lesson learned is that shortcomings associated with fixed-price contracts arose during the allocation of maintenance costs of 'fair wear and tear' to the prime contractor and operational damage costs to the Commonwealth, such as those incurred by Navy personnel in their usage of the vessel. The dividing line between the two was often ambiguous and contentious in the absence of clear contractual definitions, leading to complex and protracted analysis and negotiations.

**Department of Defence**

**Budget Estimates Hearing – 2 & 3 June 2014**

**Question on Notice No. 22 - Operation Sovereign Borders**

**Senator Conroy** asked on 2 June 2014, Hansard page 91:

**Senator CONROY:** Have any border protection command personnel sought to take unscheduled breaks or leave from OSB duties for health related reasons?

**Gen. Hurley:** That is a level of detail that we would not have with us here.

**Senator CONROY:** Could you take that on notice?

**Gen. Hurley:** It may not appear in the way these things are written down, but we will take it on notice, yes.

**Response:**

Based upon casualty reporting to Headquarters Joint Operations Command for the period 18 September 2013 to 12 June 2014 inclusive, there were 68 injuries and illnesses relating to personnel deployed on Operation Resolute duties recorded as casualty notifications in the relevant Defence system. While 40 of the 68 cases required medical evacuation, significant additional effort would be required to determine if the injuries or illnesses were as a direct result of Operation Resolute tasks.

## Department of Defence

### Budget Estimates – 2 & 3 June 2014

#### Question on Notice No. 23 - Savings from programs 1.2 and 1.3

**Senator Conroy** asked on 2 June 2014, Hansard page 96:

**Senator CONROY:** How much is saved from programmes 1.2 and 1.3? I am happy for you to take that on notice.

**Mr Prior:** That needs to be taken on notice. Regarding the amount of savings from the various years that are now displayed in the PBS you need to go back many, many years to accumulate the various savings that have been accumulated over time. Does that make sense?

#### **Response:**

Budget decisions made since the finalisation of the 2009 White Paper that affect 2014-15 and the Forward Estimates to 2017-18 for Programme 1.2 Navy Capabilities and Programme 1.3 Army Capabilities amount to \$496 million and \$511 million respectively as outlined in the tables below.

#### **Programme 1.2 Navy Capabilities**

Savings Type and Year of Decision	2014-15	2015-16	2016-17	2017-18	Total
	\$m	\$m	\$m	\$m	\$m
2011-12 PBS - Savings and Efficiencies	-72	-78	-76	-70	-296
2011-12 PBS - Efficiency Dividend	-8	-5	-6	-5	-24
2011-12 PAES - Efficiency Dividend	-4	-5	-4	-4	-17
2012-13 PBS - Savings and Efficiencies	-26	-26	-26	-27	-105
2013-14 PEFO - Efficiency Dividend	-1	-4	-6	0	-11
2014-15 PBS - Savings and Efficiencies	-9	-9	-9	-9	-36
2014-15 PBS - Efficiency Dividend	-1	-1	-2	-2	-6
<b>Total Navy - Savings and Efficiencies</b>	<b>-107</b>	<b>-113</b>	<b>-111</b>	<b>-106</b>	<b>-437</b>
<b>Total Navy - Efficiency Dividend</b>	<b>-14</b>	<b>-15</b>	<b>-18</b>	<b>-11</b>	<b>-58</b>
<b>Total Navy</b>	<b>-121</b>	<b>-128</b>	<b>-129</b>	<b>-117</b>	<b>-495</b>

### Programme 1.3 Army Capabilities

Savings Type and Year of Decision	2014-15 \$m	2015-16 \$m	2016-17 \$m	2017-18 \$m	Total \$m
2011-12 PBS - Savings and Efficiencies	-43	-33	-12	-1	-89
2011-12 PBS - Efficiency Dividend	-2	-4	-5	-4	-15
2011-12 PAES - Efficiency Dividend	-5	-7	-7	-7	-26
2012-13 PBS - Savings and Efficiencies	-58	-60	-61	-61	-240
2013-14 PEFO - Efficiency Dividend	-1	-4	-7	0	-12
2014-15 PBS - Savings and Efficiencies	-37	-26	-26	-26	-115
2014-15 PBS - Efficiency Dividend	-1	-3	-4	-5	-13
<b>Total Army - Savings and Efficiencies</b>	<b>-138</b>	<b>-119</b>	<b>-99</b>	<b>-88</b>	<b>-444</b>
<b>Total Army - Efficiency Dividend</b>	<b>-9</b>	<b>-18</b>	<b>-23</b>	<b>-16</b>	<b>-66</b>
<b>Total Army</b>	<b>-147</b>	<b>-137</b>	<b>-122</b>	<b>-104</b>	<b>-510</b>



## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 24 - Helicopters and repairable items

**Senator Fawcett** asked on 2 June 2014, Hansard page 101:

**Senator FAWCETT:** Some of the suppliers I have been speaking to tell me that it is cost neutral. They can do the work here for the same price that they do it in Europe. I encourage you to look deeply into that. How many of the parts come back from Europe with no fault found?

**Rear Adm. Dalton:** I would have to take that one on notice. We are not seeing in Tiger right now a huge issue with parts coming back with no fault found. What we are seeing is the parts getting caught up in different gates in Europe and it is just taking too long. That is slightly different with MRH90 where we are seeing some issue with no fault founds and we are looking to incorporate a test set here in Australia that would at least give us a quick look before the parts are dispatched to Europe.

#### **Response:**

On average, five per cent of the combined Tiger and MRH-90 repairable items inducted into the predominately European-based repair pipeline are returned to Australia with no fault found.

## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 25 - Joint Strike Fighter – Lightning protection

**Senator Ludlam** asked on 2 June 2014, Hansard page 111:

**Senator LUDLAM:** Something that was available publicly was that the aircraft could not fly within 40 kilometres of an electrical storm, and we are proposing to base a substantial number of them in Darwin. Has that been solved.

**Gen. Hurley:** I think it is just pulling on comments that were made at certain stages of the development of the aircraft. It is at a certain stage of development and it does not have all its kit or systems fitted in it. So whilst you are doing that you put some protections around what you do in the aeroplane. Would we ever buy an aeroplane that could not fly within 40 kilometres of an electrical storm? Believe me, we would not.

**Senator LUDLAM:** Has that equipment been reinstalled in the two that we are about to get delivery of in July? I believe the equipment that was meant to protect it from lightning was removed because the airframe is too heavy. Have the two that we have purchased and that we take delivery of in July been refitted?

**Air Marshal Brown:** On the issue around the lightening, until you do some test points on the aeroplane, that is a restriction you often put on. I think at this stage that restriction has been removed.

**Mr King:** It is in the process of it, I think. In fact, I am attending a conference to be updated next week. The work on that, as two people have said, was more a conservative measure. In fact, our own DSTO did some work on the program to assist in doing that evaluation, and I believe that issue has basically been retired.

**Senator LUDLAM:** This all sounds a little vague: 'We believe this. We're not sure. We might have that.' The two aircraft that we are taking delivery of in July in the US—they are not to be flown to Australia, I guess—have had the lightning fasteners installed.

**Gen. Hurley:** I believe you may be confusing two issues. One was a matter of test data about where you can fly the aircraft. The other was the removal of a device to lighten the load. I think it was in fuel control or something. I do not think we removed anything that was lightning protection or something like that. It was a matter of assuring ourselves that the aircraft could fly in that environment safely. I will get some more information on that.

**Senator LUDLAM:** Yes, if you can.

**Senator FAWCETT:** I believe it was the gas generator to generate the gas in the fuel cells. Due to a risk of explosion, it was removed due to weight.

**Senator LUDLAM:** The hour is getting a bit late. If you feel like clarifying that on notice for us but with specific regard to the two aircraft that we have just spent huge amounts of money on, it would be very good. There is a fair bit of material—and Dr Jensen has canvassed some of it in the public debate—to the effect that for a generation 5 aircraft, it is slow, it is heavy and, if you get within a certain distance of it, you can kill it. And that, effectively, its advantage on the battlefield will be that it will be killing things from over the horizon; that its electronic warfare is superior to anything else on the planet.

**Response:**

A key element of the lightning protection system is the On Board Inert Gas Generation System which provides inert gas to the fuel tanks to guard against explosion. While all JSF aircraft are fitted with the system, the current design is yet to be certified.

As a consequence, all F-35 aircraft are currently subject to the following restrictions with regard to lightning:

- restricted from flying within 25 nautical miles of lightning
- open ramp maintenance is prohibited when thunderstorms are within 25 nautical miles of the base, and
- aircraft are to be parked under lightning protection shelters when thunderstorms are within 10 nautical miles of the base.

The certified configuration will not be fully implemented in production aircraft until Low Rate Initial Production lot 7 (LRIP7). Hardware qualification activities are expected to be complete by late 2016. As the final design solution for inert gas system is based on the Block 3F software (due for release in 2017), final qualification will not be complete until after this date. Weight limitations are not constraining this design solution.

Australia's first two aircraft (currently being constructed in LRIP6) will have partial implementation of the system when they come off the production line. Modification of these aircraft to the final lightning protection system configuration has not yet been scheduled, but will be carried out prior to their delivery to Australia in 2020.

## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 26 - Joint Strike Fighter – 4th / 5th Generation Comparison

**Senator Ludlam** asked on 2 June 2014, Hansard page 112:

**Senator LUDLAM:** I do not expect you to have this information at the table, but could you take on notice for us—whoever feels most qualified to provide it—the various criteria by which jets are judged to be either fourth or fifth generation? In addition, can you tell us which of those criteria the JSF meets and which it does not?

**Air Marshal Brown:** Yes, we can do that, but I could talk to you about it now if you wanted me to.

**Senator LUDLAM:** It depends how much latitude I am going to be given by the Chair, because I have a fair bit to cover.

**Air Marshal Brown:** We can take it on notice.

#### **Response:**

There is no central authority on what constitutes each fighter generation and the terms are open to interpretation for marketing purposes by aircraft manufacturers (particularly claims of 4.5 or 4.75 generation aircraft). However, informed observers broadly agree on the attributes of each generation and the aircraft which fall under each category.

Fourth generation fighter aircraft represent aircraft that were developed after the Vietnam War and entered service in the 1980s and 1990s. Compared to Vietnam era fighter aircraft, fourth generation fighters feature more efficient and powerful engines, multi-mode pulse-doppler radars, fly-by-wire flight controls, digital cockpits and improved electronic warfare systems. Fourth generation fighters carry all of their weapons externally and regularly fly with external fuel tanks in order to achieve tactically significant ranges. The F/A-18A Classic Hornet is a perfect example of a fourth generation fighter.

The USAF F-22 Raptor is the only operational fifth generation fighter aircraft and, as such, the attributes of this aircraft have come to define the generation. The key characteristic of a fifth generation fighter is 'designed-in' stealth. Stealth is achieved through low observable shaping, materials and emissions (radio frequency and infra-red) with internal weapons bays and increased internal fuel capacity avoiding the need to carry fuel tanks and weapons externally.

Fifth generation aircraft also feature very powerful Advanced Electronically Scanned Array (AESA) radars with associated electronic attack and protection abilities, integrated and fused sensors, and advanced data links to share information. The combination of advanced stealth, sensors and data links gives the pilot of a fifth generation aircraft unprecedented situational awareness. Fifth generation aircraft have the ability to operate tactically (with a combat load of weapons and fuel) at sustained supersonic speeds. The F-22 has the ability to 'super cruise' which means it can achieve and sustain supersonic flight without using afterburners.

Some commentators list the F-22's advanced maneuverability among fifth generation attributes but this is not universally accepted as a defining requirement or characteristic.

The F-35 possesses all of the attributes of a fifth generation fighter. While the F-35 cannot 'super cruise' it can operate at tactically significant supersonic speeds, using the afterburner when necessary, enabled by its large internal fuel reserve. As an example, the F-35A is significantly faster (both in acceleration and sustained speed) than either the Classic Hornet or Super Hornet in comparable combat configurations.

The F-35A possesses 'F-16 like' turn performance. The designers of the F-35 deliberately traded off a degree of absolute top-end aerodynamic performance in order to achieve the superior range, payload and affordability of a single engine multi-role fighter. As an example, while the F-22 has superior speed and turn performance, the F-35 has superior range, payload and mission flexibility when compared to the F-22. With the introduction of advanced sensors, beyond-visual-range missiles, helmet-mounted sights and highly agile weapons, the relevance of turn performance in air combat has diminished. Modern engagements typically occur prior to the aircraft merging. If situational awareness breaks down and the fighters do enter a close visual fight, they no longer have to manoeuvre to a position behind the adversary to employ weapons. In simple terms, the F-35 can literally shoot an approaching enemy without needing to turn towards the enemy aircraft.

## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 27 - JSF Performance

**Senator Ludlam** asked on 2 June 2014, Hansard page 114:

**Senator LUDLAM:** Can you just spell out for me—Senator Xenophon put a quote to you before where General Mike Hostage—Chief of US Air Combat Command, so not a Greens senator; somebody with a bit of skin in the game—on 3 February this year said: If I do not keep that F-22 fleet viable, the F-35 ... will be irrelevant. [It] is not built as an air superiority platform. Now that is all very well for the US air force, because they have both of those aircraft. We do not, and we probably never will. What is your response to that comment—that is, the F-35 is somewhat defenceless by itself?

**Air Marshal Brown:** Senator, I would like to get the rest of the comment. If we could take that one on notice, what I would like to do is get the full comment back to you and we could read the entire—

**Senator LUDLAM:** By nature it is somewhat out of context.

**Air Marshal Brown:** Yes; it is well and truly out of context.

**Senator LUDLAM:** Okay, I will put that reference to you through the secretary. We will come back to this later.

#### **Response:**

The quote referred to by Senator Xenophon was attributed to General Michael Hostage, Commander of the US Air Force Air Combat Command, in an article that was published on 2 February 2014 in the US *Air Force Times*.

Clarification was sought from General Hostage about the context and meaning of his statements. The following quote was provided by General Hostage in response:

“I believe that the comments I made in an interview with the *Air Force Times* on 2 February 2014, and my comments that ‘...if I do not keep the F-22 fleet viable, the F-35 fleet frankly will be irrelevant...’, have been taken out of context. The overall context was an acquisition focus about building a United States military force capable of independently engaging a near-peer competitor, on their own turf, with the densest and most dangerous Integrated Air Defence System in the world.

I was asked why I needed to upgrade the F-22 if I had the F-35. I said, in that context, a reduced USAF fleet of 1763 F-35s (we had just finished a conversation about how I needed 1763 F-35s, and not a single aircraft less) would not provide the air combat capability necessary without the additional 180+ F-22s. The question I answered was about the F-22, not the F-35. Of note, I used the reference to the F-35 to emphasize the importance of the F-22, and not to denigrate the F-35. And it was in the context of independent US major combat operations with a near-peer competitor.

We did, indeed, develop the F-35 as a very capable multi-role fighter, as opposed to being a dedicated air-superiority-only platform. That said, the Lightning II is a superb air-to-air platform and is more than capable of providing Australia with an unquestioned air superiority capability in defense of the nation. In addition, in any coalition with the United States or other F-35 partners, the aircraft automatically engenders exquisite interoperability and more effective coalition success."

## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 28 - BBJ and Challenger lease agreements

**Senator Conroy** asked on 2 June 2014, Hansard page 118:

**Senator CONROY:** In relation to the flying hours on table 22 on page 42, there are not any hours scheduled for the BBJs or the Challengers. I note the existing contracts have been extended by one year. Is there a plan in place to replace these planes?

**Air Marshal Brown:** Which years are you talking about?

**Senator CONROY:** I am working mainly off 2013-14 as to 2014-15.

**Air Marshal Brown:** In 2014-15 they are down for 1,600 hours for the BBJ and 2,400 for the Challenger.

**Senator CONROY:** Okay. I will seek some clarification on that and come back to you in a moment.

**Gen. Hurley:** Table 22?

**Senator CONROY:** Sorry. In 2017-18 there are no hours. I gave you the wrong year.

**Air Marshal Brown:** The previous government extended the contract on BBJ and Challenger for three years. There are a number of one-year extensions, so we are looking at what we would replace the BBJ and Challenger with in this time.

**Senator CONROY:** Are there any plans in place at the moment?

**Air Marshal Brown:** There is some preliminary planning going on at this stage but nothing concrete.

**Senator CONROY:** How much would it cost to terminate the lease agreements for the current aircraft?

**Air Marshal Brown:** I would have to defer to the DMO as to what it would cost to terminate.

**Senator CONROY:** Air Vice Marshal Gordon, as you were coming to the table I was asking how much it would cost to terminate the lease arrangements for the current aircraft. Can you break down those costs and provide it to the committee? I am happy if you need to take that on notice.

**Air Vice Marshal Gordon:** I will take that on notice.

#### **Response:**

Termination values are specified for individual aircraft, proportionate to the remaining lease term. The values vary on a monthly basis according to a complex formula. To provide an indication, a biannual sample of termination values (total for termination of all five aircraft) is as follows:

July 2014:	US\$ 59m
January 2015:	US\$ 52m
July 2015:	US\$ 42m
January 2016:	US\$ 32m
July 2016:	US\$ 22m
January 2017:	US\$ 12m
July 2017:	US\$ 2m

These termination values are limited to the aircraft operating leases only, and do not include costs associated with termination of the maintenance contract.



## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 29 - Special Purpose Aircraft approvals

**Senator Conroy** asked on 2 June 2014, Hansard page 118:

**Air Marshal Brown:** If you will give me a moment, I will get that information. There are three tasking authorities for special purpose aircraft—the Governor-General, the Prime Minister and the Minister for Defence.

**Senator CONROY:** Can it be delegated to anyone other than those three?

**Air Marshal Brown:** We have the approval authority for military members flying on SPAs.

**Senator CONROY:** What level does that go down to?

**Air Marshal Brown:** I will take that on notice to get better clarification.

**Senator CONROY:** I think you have also mentioned that the Prime Minister is responsible for approving international travel on these aircraft. Is that the case?

**Air Marshal Brown:** It depends on what the tasking is.

**Senator CONROY:** Does this apply to applications for their use by government and opposition office holders?

**Air Marshal Brown:** I will take that on notice too.

**Senator CONROY:** Can that authority be delegated? Again, it sounds as if it can.

**Air Marshal Brown:** It can.

**Senator CONROY:** Perhaps if you can give us an explanation. In the absence of a delegation, would the Prime Minister's staff be able to authorise or reject the use of special purpose aircraft?

**Air Marshal Brown:** Air Force's delegation covers domestic travel for entitled persons, other than the Governor-General and the Prime Minister, and that is where a suitable commercial alternative is not available.

**Senator CONROY:** I understand those criteria, but I was asking whether the Prime Minister's staff can authorise or approve or reject the use of special purpose aircraft?

**Air Marshal Brown:** No, the tasking authorities are the Governor-General, the Prime Minister and the Minister for Defence.

**Senator CONROY:** Could the minister delegate it to a staff member? Could the Prime Minister delegate it? It does not sound like it from what you are describing to me. If they wrote a letter saying, 'I pass my delegation on,' would that have legal authority?

**Air Marshal Brown:** I will take that on notice. I do not believe that is the case.

**Senator CONROY:** Outside of elections, can you outline the arrangements for approving domestic travel and international travel. I happy for you to take that on notice. I would now like to move on to 1.6.

#### **Response:**

*Guidelines for the Use of Special Purpose Aircraft*, which include approving authorities, can be found on the Department of Finance website at:

[http://www.maps.finance.gov.au/entitlements\\_handbooks/ministers-of-state/Appendix\\_D\\_Guidelines\\_for\\_the\\_Use\\_of\\_Special\\_Purpose\\_Aircraft.asp](http://www.maps.finance.gov.au/entitlements_handbooks/ministers-of-state/Appendix_D_Guidelines_for_the_Use_of_Special_Purpose_Aircraft.asp)

**Department of Defence**

**Budget Estimates Hearing – 2 & 3 June 2014**

**Question on Notice No. 30 - Facilities becoming redundant due to the reduction in Protective Service Officers**

**Senator Conroy** asked on 2 June 2014, Hansard page 119:

**Senator CONROY:** I note that it was announced in October last year that 110 PSO positions at various ADF bases were to be cut. Has this been implemented?

**Mr Grzeskowiak:** The reduction of those PSO positions across the footprint of Defence has been completed and that was one of the savings measures that we have put in place.

**Senator CONROY:** Okay. What is the security risk assessment as a result of these changes?

**Mr Grzeskowiak:** I do not have any details with me of the security risk assessment, but we are always cognisant of security risk when we make any changes to our security posture. We do not believe that the security risk has increased as a result of what we have done.

**Senator CONROY:** We have cut 110 positions but there is no increase in security risk from that.

**Mr Grzeskowiak:** Correct.

**Senator CONROY:** So is it not the case that Defence has built facilities for PSOs at ADF bases that will now no longer be required?

**Mr Grzeskowiak:** I am not sure that we have built facilities that would not be required. I would have to take that on notice.

**Senator CONROY:** They were built specifically for PSOs, is my understanding. I am happy for you to take it on notice but, given we do not have those PSOs it would seem like –

**Mr Grzeskowiak:** In the facilities where we had PSOs in the past, we still have PSOs at present and will have them in the future—just in reduced numbers.

**Senator CONROY:** Could you take on notice whether there are any facilities that have become redundant because of this?

**Mr Grzeskowiak:** Yes, I will take that on notice.

**Response:**

No.

**Department of Defence**

**Budget Estimates Hearing – 2 & 3 June 2014**

**Question on Notice No. 31 - WHS risk assessments across Defence Estate**

**Senator Conroy** asked on 2 June 2014, Hansard page 122:

**Senator CONROY:** You mentioned WHS risk a couple of times. What assessments have been carried out over the Defence estate?

**Mr Grzeskowiak:** As I said, we run a three-year forward look at WHS risks. Where we find areas that are presenting a risk, we seek to have that rectified through maintenance activity or disposal activity, perhaps. If in extremis we cannot fix the issue, we would generally close down the facility, usually a building or a part of a building, until such time as it could be made safe to occupy and use.

**Senator CONROY:** Have any significant new risks been identified and been managed since the election?

**Mr Grzeskowiak:** Requests for WHS works come in on a daily basis; in terms of significant new risks, I would have to take that on notice.

**Response:**

Defence has not identified any significant new WHS risks on the estate since the 2013 Federal election.

**Department of Defence**

**Budget Estimates Hearing – 2 & 3 June 2014**

**Question on Notice No. 32 - Solider combat ensemble (TBAS)**

**Senator Conroy** asked on 2 June 2014, Hansard page 127:

**Senator CONROY:** I want to ask you to talk us through the soldier combat ensemble and how it works.

**Senator Johnston:** TBAS.

**Dr Zelinsky:** TBAS, yes. I might have to take that one on notice. I have to think it through. The main part of the acquisition was led by the DMO. DSTO was more of the innovation evaluator. We did a lot of evaluations of the parts of the ensemble and put it together. But all the bits of equipment I would have to take on notice. If the DMO were here I would have asked my friends to come forward and suggest some answers.

**Response:**

The function of the soldier combat ensemble is much better explained through a verbal brief and a demonstration rather than through a written response. Defence would be happy to provide such a brief should the Senator require one.

## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 33 - Former Sri Lankan police or army members working in Defence

**Senator Rhiannon** asked on 3 June 2014, Hansard page 6:

**Senator RHIANNON:** Thank you, Chair. Are there any former members of the Sri Lankan army or Sri Lankan police working for the Department of Defence or the Australian Defence Force?

**Mr Richardson:** In terms of the Department of Defence, I would not have a clue. I would need to check.

**Senator RHIANNON:** Could you take that on notice, please?

**Mr Richardson:** Sure.

**Senator RHIANNON:** Have any former members of the Sri Lankan army or Sri Lankan police been on the payroll of the Department of Defence or the Australian Defence Force? Could you take that on notice as well?

**Mr Richardson:** When you say 'payroll', Senator, what do you mean? Do you mean someone who has a contract with Defence or someone who is employed by Defence?

**Senator RHIANNON:** I use the word 'payroll' in the wider sense, so it is anyone who receives a form of payment, whether it is a regular weekly salary or a form of contract.

**Mr Richardson:** If it is a form of contract, we would not be able to give you that information. For instance, there are literally thousands of service providers to Defence. We do not necessarily know what every employee of a service provider has been involved in in the past. So in terms of people employed by Defence, we can certainly examine that. But in terms of service providers, no.

**Senator RHIANNON:** If we stop with the first one, that would be very useful.

**Mr Richardson:** All right.

#### **Response:**

According to departmental records, and based on available and declared data, there is one APS member who is a former member of the Sri Lankan Army. Such details may not always be available to Defence and it is not possible to rule out other instances.

## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 34 - Goods and Services revenue reduction

**Senator Conroy** asked on 3 June 2014, Hansard page 7:

**Senator CONROY:** Table 29, page 56, shows big increases in costs from the previous budget, over \$60 million in 2015-16 from employee costs and write-downs of assets, and over \$45 million in 2016-17. What are the reasons behind these increases in costs and write-downs over the previous year?

**Mr Prior:** In regard to the write-downs—are you talking about table—

**Senator CONROY:** Table 29 on page 56. In 2015-16 it is up by \$60 million and in 2016-17 it is up by \$45.

**Mr Prior:** With the write-downs in impairments and the reverse of the previous assets and so on, again, it has been a process over time of cleaning up that accrual adjustment. As I explained yesterday, we base those forward estimates of those actual adjustments on the history of the organisation over time; and, over time, we are seeing some changes in those adjustments.

**Senator CONROY:** So those figures are almost entirely made up of those adjustments?

**Mr Prior:** They are, because there are no cash adjustments as a result of those, so there is no acquisition or disposal embedded in those numbers.

**Senator CONROY:** In the bottom half of the table we are expecting much less revenue, nearly \$20 million less in 2015-16 and 2016-17. What is behind your forecast there?

**Mr Prior:** I would have to check that. I would have to see whether I have that with me. I do not have that particular number in front of me, Senator.

**Senator CONROY:** Take it on notice?

**Mr Prior:** Yes, I will.

#### **Response:**

The reduction in anticipated revenue from 2014-15 to 2015-16 relates to:

- Fewer inventory sales due to inventory holdings being reduced for the transition to new warehouse facilities under the Defence Logistics Transformation Program; and
- Lower than anticipated revenue from the Defence Materiel Organisation for the maintenance of the land vehicle fleet.

## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 35 - Cadets

**Senator Conroy** asked on 3 June 2014, Hansard page 8:

**Senator CONROY:** You gave a response to question 62 for supplementary estimates—and I am happy for you to take this on notice: could you provide an update on the figures of the number of fit-outs and new units established that you provided in that response to question 62? As I said I am happy for that to be taken on notice. Are you expecting any further growth in numbers? I think you indicated that there is no disbanding, which has been bandied about before, so I am very reassured by that. It is just that future growth issue that I am hoping to get some joy on.

#### **Response:**

Four Cadet Units have opened in 2014 with one more due to open later in this calendar year. The standing up of Provisional Training Ship Australia in Sydney's western suburbs is attracting many interested youth to join the Navy Cadets. Air Force Cadet Units have opened in Beaconsfield and Point Cook in Victoria and Rockingham in Western Australia, with another unit in Cannington WA to open in late 2014.

Cadet numbers continue to grow in each of the Service Cadet streams. The Navy Cadets organisation has recruited extensively since early 2014 and expects cadet numbers to increase over the remainder of the year. Additionally, significant effort and resources have been expended in recovering staff and cadet numbers in several poorly attended Training Ships throughout Australia. Waiting lists for many Army Cadet Units indicate strong community demand, while Air Force cadet numbers and units continue to increase.

## Department of Defence

### Budget Estimates Hearing - 2 & 3 June 2014

#### Question on Notice No. 36 - Reserves – Military post and technical competencies

**Senator Fawcett** asked on 3 June 2014, Hansard page 14:

**Senator FAWCETT:** In a reserve context, from the discussion I had with Chief of Navy yesterday about Rizzo and rebuilding the technical workforce in Navy, I am aware that across DMO and the three services there are a number of reservists who come back in to fill particular roles, because Defence has not had people with the appropriate competence, as in years of experience as well as qualifications. I am happy for you to take this on notice, but I am interested in getting some figures about how many people, for example, there are within SPOs. I think Navy's SPO did have a chief engineer; he was a reservist and I think he still is, in fact. I refer also to design engineers and people holding various delegations, and where Defence has had to bring in people from the Reserve because it has been unable to grow or retain people within the force. I am interested in looking 10 years out, when those reservists are no longer available, as to how we grow and sustain those technical competencies that we need. Also, I would be interested in getting a snapshot of how many posts that have a specific delegation of authority are currently filled in the three services and DMO by reservists.

**Vice Adm. Griggs:** We can certainly do that; I obviously do not have the detail of that here. As you know, we have a number of people who fill that bill. I am not convinced that, in 10 years, there will not be any reservists, particularly in Air Force and Navy, and regarding the way we use them as part of the integrated workforce. I think we are going to see, particularly as Suakin comes in, much more flexibility for our workforce generally that will translate into more of the permanent part-time—

**Senator FAWCETT:** I perhaps expressed that poorly. It is not that there will not be reservists; but the current reservists who have the competencies required will probably have retired and, if we are not growing regular staff now who have those competencies, neither will we have grown reservists for 10 years' time. I am interested in what the current draw for reservists is, to get a sense of what is the task moving forward to make sure that we grow the range of competencies.

**Gen. Hurley:** Could we treat that in two parts: the data you want in terms of figures on competencies and so forth, and what each is doing in relation to growth of engineering capabilities, where it is relevant and so forth. You will get a whole picture then rather than part of it.

**Senator FAWCETT:** That would be great; thank you.



**Response:**

As at 1 June 2014, there were 651 Reservists filling permanent ADF positions (399 Navy, 220 Army and 32 Air Force). Of these, there were five Reservists (all Navy) with technical delegations of authority in permanent ADF positions.

The Permanent Navy Engineer trained workforce has grown from 436 in June 2013 to 468 at present; the requirement is for 486. The shortfall is at mid-seniority rank and the health of the junior officer workforce indicates this will be remediated in the near to mid-term. The Engineer Officer training continuum is being augmented with additional training and education initiatives as a result of the Rizzo review recommendations. The Navy is also investigating mid-career entry, which would allow immediate capability shortfalls to be met by direct recruitment of the required skill set. The employment of Navy Reservists has been integrated within the broader Navy workforce, which allows for Reservists to be offered opportunities to develop their skills alongside permanent members.

Currently, the Australian Defence Force Academy provides the majority of the Army's engineer-qualified officers with a smaller number sponsored through other universities or as postgraduates. The Army's demand for engineers is stable and reliably met through these avenues and there are no significant vacancies in these appointments.

The Royal Australian Air Force has established and conducts an Aerospace Engineering Professional Development Program, which provides all Permanent Air Force Engineers with the means to pursue continuing professional development in broad areas of Aerospace Engineering Officer employment. The program is aligned with, and complements, the Air Force Engineering Officer training continuum and ensures that Air Force Engineering Officers maintain Professional Engineering competence.

**Department of Defence**

**Budget Estimates Hearing – 2 & 3 June 2014**

**Question on Notice No. 37 - ADF Parliamentary Program**

**Senator Eggleston** asked on 3 June 2014, Hansard page 19:

**Rear Adm. Jones:** What I can say is that our own ADF parliamentary program had its genesis in fact in a UK program of a similar nature. I also understand the US run a similar program as well. But our program has been running now for well over 10 years.

**CHAIR:** That must mean a lot of MPs have been through it. Have there been any problems with it in any area?

**Rear Adm. Jones:** Not that I am aware of. We can check that for you. I do not believe there has been any problem. I think it has been a highly successful program. The strength of it is the bipartisan nature of the support we get for it.

**Response:**

No problems or incidents have been reported in relation to this program.

## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 38 - Pension Indexation

**Senator Conroy** asked on 3 June 2014, Hansard page 26:

**Senator CONROY:** On pension indexation—there was a bit of discussion on this yesterday—I note that the government's decision to change the indexation on some Defence pensions will cost \$1.4 billion over the forward estimates. That is at table 3 on page 17. If I am reading the PBS right, the total cost of nominal interest on these schemes is about \$14.5 billion—table 34, page 68. Is it fair to say that the new indexation of superannuation has increased the cost by about 10 per cent?

**Mr Prior:** I do not know the percentage but it certainly is an increase because of the change.

**Senator CONROY:** Could you come back to us on notice?

**Mr Prior:** Yes, I can.

**Senator CONROY:** A quick comparison regarding the total Defence spend on this particular item would indicate that the contribution towards the pensions of DFRDB, DFRB and MSBS makes up more than 11 per cent of the total Defence budget in 2014-15; is that the case?

**Mr Prior:** On the contributions that are made, are you talking about the administered budget or the departmental budget? In table 3, Defence makes notional contributions for superannuation, as do all organisation employers. Defence also administers, in a book-keeping sense, the scheme payments to pension recipients. That is administered as a separate appropriation to the running costs, if you like, and the capital costs of Defence. You will see in table 3 that there are two components to our budget, both departmentally administered. I can look at both of those and provide an answer—

**Senator CONROY:** Thanks. How much of the current spending on nominal interest is being paid to current serving soldiers, in nominal terms and as a percentage of total Defence spending?

**Mr Prior:** I will provide those to you.

#### **Response:**

The new indexation of superannuation has increased the notional interest cost by \$1.4 billion over the Forward Estimates based on the previous budget of \$13.1 billion for the same Forward Estimates period

Military superannuation contributions toward the pensions of DFRDB, DFRB and MSBS in 2014-15 are estimated to be about 5% of Defence's departmental budget.

Defence does not pay notional interest to current members.

## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 39 - Ex-Service Personnel expenses

**Senator Conroy** asked on 3 June 2014, Hansard page 26:

**Senator CONROY:** Thank you. Are there any other expenses in the Defence portfolio that relate to former ADF personnel?

**Mr Prior:** Any other expenses related to former ADF personnel? Superannuation is the obvious one.

**Mr Richardson:** The defence abuse task force. All of that does not relate to former ADF. There are administrative costs there. But where there are payments to be made to individuals, we provide that.

**Senator CONROY:** As an example, a left-field one that gets covered by the sort of question I have asked is about identification of soldiers in Fromelles in France. That is paid for by Defence rather than DVA. I am just looking to see if there is any other.

**Mr Richardson:** We certainly get involved—

**Senator CONROY:** I understand that it is paid for by Defence?

**Mr Richardson:** Yes.

**Senator CONROY:** Maybe you just take the money and hand it to them. That is the sort of example I am talking about, a sort of left-field example.

**Mr Richardson:** Yes, got you.

**Mr Prior:** You would like us to provide you with a list of those; is that what you are asking?

**Senator CONROY:** Yes, thank you—the cost, and across the forwards.

#### Response:

In addition to superannuation payments and payments related to the Defence Abuse Response Task Force, Defence makes a range of payments in respect of former ADF personnel. The following list provides details of such payments. The majority of the payments are made on an adhoc basis and are dependant on when a member leaves the service. Accordingly, the cost across the Forward Estimates for former ADF personnel cannot always be accurately calculated. Where relevant, the likely cost for each activity is included below.

- a. Legal Proceedings/Litigation - Payment arising from legal action against the department through the civil court system made by ex-ADF members.
- b. Compensation for Detriment caused by Defective Administration - The CDDA Scheme enables Government portfolio Ministers and authorised officials in FMA Act agencies to compensate individuals or other bodies who have experienced losses caused by an agency's defective administration.
- c. Ex-Gratia - The authority to make ex gratia payments comes from the executive power of the Commonwealth under section 61 of the Constitution. Ex gratia payments enable the Australian Government to deliver financial relief at short notice. The Prime Minister and/or Cabinet decide, case-by-case, whether an ex gratia payment will be made.
- d. Act of Grace - The act of grace power under section 65 of the PGPA Act allows the Finance Minister or delegate to authorise one-off and periodic payments to individuals or other bodies (such as companies), if he or she considers it appropriate because of special circumstances.

- e. Pay and Conditions Entitlements - There is a range of payments and benefits provided for former members. The detail of these benefits is available at <http://www.defence.gov.au/dpe/pac> in the Australian Defence Force (ADF) Pay and Conditions Manual (PACMAN).
- f. Defence Home Ownership Assistance Scheme (DHOAS) - provides a subsidy on home loan interest for ADF members who have met requirements for qualifying service. The benefit varies according to length and type of service. It is accrued while serving and must be accessed by the eligible former member within two years after their service ends.
- g. Defence Home Owner Scheme (DHOS) - This scheme precedes the DHOAS and has closed for new applications. However, former members may remain in the scheme until their benefit is exhausted.
- h. Additional Military Compensation – Severe Injury or Death - The severe injury adjustment and additional death benefit is a lump sum provided for former members (or their families) if the member suffered a severe injury or death between 10 June 1997 and 30 June 2004, after which date the *Military Compensation and Rehabilitation Act 2004* commenced to cover such injuries. The payment topped up benefits provided under the previous compensation legislation for military members. Defence provides the legal determination for providing the authority to spend. Funding is provided by the Department of Veterans' Affairs.
- i. Funeral Expenses - A member who dies while serving (including a reservist who dies on duty or as a result of injury or illness arising out of service) and limited other members are able to have up to \$12,500 paid toward the costs of a military or private funeral. Limited funds are also available for floral and non-floral tributes, commemoration (in the form of a niche and plaque at a crematorium or a headstone at a cemetery) and travel expenses for dependants to attend the funeral. These benefits do not require the death to arise during Service (those are covered by the *Military Compensation and Rehabilitation Act 2004*). A funeral at Commonwealth expense may be provided for retired members who held the rank of two-Star or above or, for Air Force members, those who held a substantive air rank (i.e. one star or above) and were promoted before 7 May 1999. At the request of the relevant Service Chief, a funeral at Commonwealth expense may also be provided for deceased ex-ADF members who had long or distinguished service in the ADF.
- j. Legal and Financial Assistance for Dependants - Up to \$2,000 is provided for each of financial and legal advice required to assist a person who might have difficulty in decision making following the death of the former member. This is intended to assist a young, frail, aged or ill surviving family member with the serious financial and legal decisions they must make following the member's death. It is additional to any assistance provided under the *Military Compensation and Rehabilitation Act 2004*.
- k. Additional Housing for Statutory Office Holders - A member who is a statutory office holder who ceases to serve while still occupying a service residence is permitted up to 7 days to vacate the residence. This may be extended to 21 days in special circumstances. This special benefit is made available because the office holder may be required to perform duty and stay in the tied residence right up until their last day and so the removal may not occur until after that time.

- l. Removals & Storage - A removal on cessation of service is available at Commonwealth expense. It may take up to 12 months after the final day of service. The member may choose to take this removal in advance of the end of their service. The member's vehicle may also be removed. Storage of goods is also provided for a limited period to assist with this process.
- m. Career Transition Assistance - Defence provides a variety of financial support to assist eligible ADF members and ex-ADF members to prepare for a new civilian career. This support may include assistance towards education and training, career advice, resume coaching and financial counseling and is available for up to 12 months after separation. For members who separate medically, an extension may be authorised.
- n. Assistance with Travel to Court of Inquiry - If a member dies in service, then assistance may be provided to their family for attendance at the relevant court of inquiry into the death.
- o. Special Discretion to Extend Benefits - There is discretion for a Service Chief to provide up to four months' additional benefits (housing, medical and other benefits) exclusive of salary to assist a former member to effectively transition into civilian life.
- p. Bereavement Payments for Dependants - Dependants who were financially reliant upon a deceased ADF member may be entitled to a series of bereavement payments. This assistance consists of four payments of the member's fortnightly salary and is tax free.
- q. Partner Education and Employment Program - Defence provides assistance towards initiatives which improve the chances of employment for Defence-recognised partners when they are relocated as a consequence of their ADF partner's military service. Should an ADF member die during Service, an approved applicant of the Partner Education and Employment Program may access funds for up to two years after the member's death.
- r. Honours & Awards - The Directorate of Honours & Awards provides recognition to current serving and discharged Australian Defence Force personnel and Defence civilians. Awards are issued from the Australian and Imperial honours and awards systems from World War One to current day.
- s. SeMPRO - The Sexual Misconduct Prevention & Response Office provides a 24 hour / 7 day a week hotline, text and e-mail reporting services which can be accessed by ex-ADF as well as current ADF members.
- t. Navy is currently in the detailed planning process to assess and consider the recovery of the remains of Stoker Percy Cameron who is believed to be buried on an island off the coast of the Northern Territory. Should the activity proceed, Navy's contribution is estimated at \$30,000 and is funded as a component of the FY14-15 budget. A Navy Landing Craft which is undertaking training in the region may also support this activity.

- u. Army is responsible to its members and the Australian people to recover fallen soldiers whenever possible. To achieve this objective, on 1 July 2010, Army established the Unrecovered War Casualties - Army (UWC-A) unit. The role of UWC-A is to investigate all notifications to Army relating to the discovery of human remains, or evidence of the presence of human remains, believed to be those of Australian soldiers. Where necessary, UWC-A will manage the interment of human remains identified as those of Australian soldiers. Army spent \$723,230 in 2013-14 to achieve this objective.
- v. The Victoria Cross is the pre-eminent award for acts of bravery in wartime and Australia's highest military honour. The Department provides administrative support to all Victoria Cross recipients. Corporal Cameron Baird, VC, MG was posthumously invested with the Victoria Cross for Australia on 18 February 2014. The Army spent \$54,000 in 2013-14 in support of this investiture and associated ceremonies.

## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 40 - Military Superannuation

**Senator Conroy** asked on 3 June 2014, Hansard page 27:

**Senator CONROY:** No. I am more encouraging the secretary and the minister to see if they could convince some of their colleagues to change their perspective rather than changing Defence's perspective. Thank you for that. I note that the budget papers list the new superannuation arrangements as a saving of \$426 million over just two years of the forward estimates. How much money will it save you per soldier to shift from the current pension arrangements to the new ones?

**Mr Prior:** Per soldier?

**Senator CONROY:** I am happy for you to take that on notice. I appreciate you might not have done it yet.

**Mr Richardson:** I am not sure that is a saving.

**Senator Johnston:** It is from 2016.

**Senator CONROY:** I was not suggesting it was on your existing at all. I am just saying, actuarially and importantly, this is the sort of thing Finance claim is structural savings, and that sort of argument. I am just looking to understand what the actual savings are. So if you are paying a soldier from 2016 forward, under the current scheme versus what you would be paying him under the new scheme, what is the saving on that?

**Mr Prior:** The actuaries were involved in making those sorts of assessments.

**Senator CONROY:** I am sure there were.

**Mr Prior:** That work we will look into and provide some information.

**Senator CONROY:** Great. Thank you very much.

**Mr Prior:** To be clear, it is a reduced amount of money; not so many savings that would come back to Defence.

**Senator CONROY:** You would probably call it a 'reduction in future growth' if you were the Prime Minister. I appreciate that they are not getting paid less, by definition, because they are not getting paid anything at the moment.

**Mr Prior:** Correct.

**Senator CONROY:** In terms of future projection versus new future projection, it would be a different and lower amount, by definition. I am just looking to identify that per soldier. Have you done any calculations about the savings that will be made to the budget over the defence guidance period from the reduction in superannuation benefits? I am sure you have. It is just a question of breaking up that specific period as well as the longer one. If you could give us the specific period as well? Thank you.



**Response:**

The Australian Government Actuary has advised that that it is unable to accurately estimate the savings per soldier.

It is estimated that the new scheme will reduce the unfunded liability by \$126 billion by 2050.

## Department of Defence

### Budget Estimates Hearing - 2-3 June 2014

#### Question on Notice No. 41 - ICT funding cut

**Senator Conroy** asked on 3 June 2014, Hansard page 29:

**Senator CONROY:** In table 5 on page 19 there has been a cut of over \$400 million from the ICT integrated plan of work, including 20—I am assuming that is million—in 2015-16, and 220 million in 2016-17, and no funding at all, it looks like, in 2017-18. What will no longer be delivered as a result of this funding cut? Are we ceasing the integrated plan of work?

**Mr Prior:** No, we are not ceasing the integrated plan of work.

**Senator CONROY:** It is just going to go very slowly, or will it have been completed?

**Mr Prior:** No. The integrated plan of work is a program of works for ICT. It encompasses quite a number of different projects. What you are seeing is really a remnant from the previous budgeting decisions that were made in terms of reducing Defence's funding. When we had reductions in our funding we went to particular places to find the money to meet the government's fiscal strategy.

**Senator CONROY:** Could you give me a list of projects being undertaken as part of the integrated plan of work which are being discontinued, delayed or downgraded as a result of this?

**Mr Prior:** I do not have that with me.

**Senator CONROY:** I am happy for you to take that on notice.

**Mr Prior:** I can do that. As a result of previous budget decisions?

**Senator CONROY:** Yes.

#### **Response:**

Funding previously allocated for potential ICT investment has been redirected to meet shortfalls in ICT sustainment. No projects have ceased or been delayed as the funds allocated for ICT investment were not allocated to specific projects.

## **Department of Defence**

### **Budget Estimates Hearing – 2 & 3 June 2014**

#### **Question on Notice No. 42 - Sale of specialist military items**

**Senator Conroy** asked on 3 June 2014, Hansard page 29:

**Senator CONROY:** In table 7 on page 20 there is a notional \$7.5 million in each year for proceeds of sale of specialist military equipment. That is a fascinating line item. What are we selling and whom are we selling it to? I am happy for you to take that on notice.

**Mr Prior:** Certainly, to give you the exact answer, I will take it on notice.

#### **Response:**

The \$7.5m reflects the disposal of Army B vehicles, which are all road transport vehicles designed to transport freight and/or passengers, their variants or derivatives. This budget estimate primarily covers disposal of Land Rovers, Mack trucks, Unimogs and trailers. The Commonwealth entered into a contract with Australian National Disposals Pty Ltd on 19 November 2012 to dispose of surplus Defence vehicles, predominantly B vehicles. Under this contract arrangement, ownership of vehicles transfers to the contractor for disposal and on-selling at auction.

## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 43 - Income from sale of infrastructure, plant and equipment

**Senator Conroy** asked on Tuesday, 3 June 2014, Hansard page 29:

**Senator CONROY:** I note that we are also receiving less income from the sale of infrastructure, plant and equipment than predicated in the 2013-14 budget. What changes have there been to deliver that result?

**Mr Prior:** That would be—

**Senator CONROY:** That is the offset to—

**Mr Prior:** No. Those line items would just be a matter of fact of what we thought we could sell and what our estimates were in terms of what the sale proceeds were.

Again, if you wanted particular items, I could provide that to you.

**Senator CONROY:** That would be good; thanks.

#### **Response:**

The reduction in estimated proceeds from the sale of infrastructure, plant and equipment from the 2013-14 Budget (\$36.2 million) to the 2014-15 Budget (\$28.0 million) relates to revised forecasts for the sale of commercial vehicles. Defence has refined its estimate based on the expected market value per vehicle and the number of commercial vehicles to be sold. The revised estimate of \$28 million in 2014-15 is based on:

- Sale of 1,086 light commercial vehicles with total proceeds estimated at \$21.8 million; and
- Sale of medium to heavy and specialist vehicles estimated at \$6.2 million.

## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 44 - Money paid to suppliers by Chief Operating Officer

**Senator Conroy** asked on 3 June 2014, Hansard page 30:

**Senator CONROY:** At table 24, page 46, there is a big jump in money being paid to suppliers by the Chief Operating Officer. I think it is an extra billion in 2017-18 when compared to the previous year. What is happening there?

**Mr Prior:** Chief Operating Officer is a composite of three elements: CIO Group, People Group and Defence Support Group. I would have to provide the granularity of that by going to each of those groups.

**Senator CONROY:** I am happy to take that on notice.

#### **Response:**

The variance of \$966 million from 2016-17 to 2017-18 in supplier expenses within Chief Operational Officer (COO) is due to:

- (a) The 2013-14 PBS budget reprogrammed estate maintenance funding from 2016-17 into 2013-14, 2014-15 and 2017-18 - \$511 million;
- (b) Reprogramming of major capital facilities capital funding from 2016-17 into supplier funding in 2017-18 – \$96 million;
- (c) Additional funding for non capital development costs in 2017-18 for Single Living in Accommodation - \$137 million;
- (d) An increase in Information and Communication Technology (ICT) sustainment programs caused by ICT investment program ceasing in 2016-17 and transitioning to sustainment in 2017-18 - \$89 million;
- (e) Increased ICT and Estate sustainment costs - \$66 million;
- (f) The 2016-17 Supplier budget has been reduced to offset an expected loss in the property disposal programme - \$24 million; and
- (g) The conclusion of the 2013 Pre-election Economic and Fiscal Outlook (PEFO) efficiency dividend, which was applied in 2013-14 and across the Forward Estimates to 2016-17 - \$43 million.

## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 45 - Changes to interest rates

**Senator Conroy** asked on 3 June 2014, Hansard page 32:

**Senator CONROY:** Thank you. In table 33 on page 66, the expenses are shown to decrease over time, whereas, in the previous budget, they were planned to grow over time. Is that all associated with the change to superannuation arrangements for the new ADF recruits?

**Mr Prior:** Table 33, yes, it is. Also, there may be an interest rate change in there. These numbers are generated by our actuary to provide to us and to put those in, but they incorporate all of the changes that—

**Senator CONROY:** Could you give us what the parameter changes, interest rates and, obviously, accrued dollars paid were?

**Mr Prior:** Primary changes include personnel, rank et cetera.

**Senator CONROY:** Could you give us a breakdown of which parts have contributed to the fall?

**Mr Prior:** Can do, yes.

**Senator CONROY:** Income is also shown to decrease over time whereas, in the previous budget, it was growing over time. Is this also a result purely of there being a super change?

**Mr Prior:** It is both super change and actuarial adjustments that occur over time.

**Senator CONROY:** If you could give us those breakdowns in the same manner, that would be great.

**Mr Prior:** Yes.

#### **Response:**

The changes to the budget estimates on page 66 of the 2014-15 PBS from previous estimates are due to:

- changes to the interest rate assumptions applied to the estimate;
- changes to the assumption regarding number, rank and retention of personnel; and
- the introduction of the new military superannuation scheme from 2016-17.

The interest rate used in the 2013-14 Estimated Actual in the 2014-15 PBS is the current market yield on Government Bonds of 4.3% in accordance with Australian Accounting Standards AASB 119, 78-82 (market yields on government bonds shall be used to discount post-employment benefit obligations denominated in Australian currency).

The interest rate used in 2014-15, and across the Forward Estimates, is intended to provide information on the longer-term liability associated with Military Superannuation. As such, the Australian Government Actuary's recommendation is to use the long-term interest rate of 6.0%.

The effect of using a 6% interest rate for future years and a 4.3% interest rate for 2013-14 creates a significant drop in expense from 2013-14 to 2014-15 due to the impact of the higher discount rate in 2014-15. The 2013-14 PBS shows a similar drop between the 2012-13 Estimated Actual and the 2013-14 Budget Estimate.

The introduction of the new military superannuation scheme from 2016-17 has also reduced the estimates in 2016-17 and 2017-18. The reduced income from 2016-17 is based on the assessment of the introduction of the new military accumulation scheme.

## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 46 - Costs of Operations

**Senator Conroy** asked on 3 June 2014, Hansard page 32:

**Senator CONROY:** In table 39 on page 76, there is not any allocated funding for 2017-18 to support the UN in international efforts to uphold global security. Are there active plans to withdraw ADF troops from all of our overseas deployments prior to the 2017-18 financial year?

**Mr Prior:** No. As I said before, these are operations that are budgeted on a year-by-year basis.

**Senator CONROY:** I appreciate that, but supply and grant figures go through the whole of the forward estimates.

**Mr Prior:** Are you looking at the grants line?

**Senator CONROY:** Yes. I am just trying to understand whether the government is changing—I do not think it has changed it—our position on Paladin, Mazurka, Slipper, Manitou, Accordion.

**Mr Prior:** No.

**Senator CONROY:** And Palate II and Aslan? I am just trying to understand why there is a gap there that has not been there previously. I am happy for you to take that on notice.

**Mr Prior:** I will have to take that on notice. I do not know the answer to that, sorry.

#### **Response:**

Major Defence operations are approved by the Government on an annual basis. Funding beyond the budget year relates to remediation of equipment upon its planned return to Australia. The forward estimates for operations in Afghanistan also include the final two years of the annual US\$80 million grant contribution over three years (2015-2017) for the sustainment of the Afghan National Security Forces.

The Government has allocated \$56.6 million to fund Operation Manitou and \$58.6 million to fund Operation Accordion over the 2014-15 Budget and Forward Estimates period.

Australia's contribution to non-regional peace operations, including UN missions conducted under Operations Paladin, Palate II and Aslan and the Multinational Forces and Observers mission in Egypt (Operation Mazurka), are also approved on an annual basis and are absorbed within existing resources of Defence's baseline budget.



## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 47 – Grants and Tenders

**Senator Conroy** asked on 3 June 2014, Hansard page 33:

**Senator CONROY:** I would like to ask some questions about grants from table 44 on page 84.

**Mr Prior:** Table 44, yes.

**Senator CONROY:** This table appears to show that organisations like ASPI and the Kokoda Foundation will not receive any funding in 2014-15. It does seem very unlikely. Are details of the funding that they are likely to receive this year available in the budget?

**Mr Prior:** These are grants to be approved. ASPI has a grant program which goes across three years, from recollection, so it will not be an approved grant in that period.

**Senator CONROY:** So help me with the white paper. There is an approved grant, yes, very interesting. How much has been set aside for grants in this portfolio in 2014-15? I am presuming that is what it is, although I have 2014-14 here?

**Mr Prior:** I do not have that information here, but we can provide that to you.

**Senator CONROY:** Can you provide a full list of all grant recipients within the Defence portfolio, including high-level details of the projects that are being funded under programs like the Army history research grants scheme?

**Mr Prior:** We can.

**Senator CONROY:** For the larger grant recipients, like ASPI and the ANU, can you provide a copy of the funding deed?

**Mr Prior:** I do not understand why we could not, but there may be some commercial sensitivities around looking at that.

**Senator CONROY:** Or jealousies.

**Senator Johnston:** Do they count?

**Mr Prior:** There may be some commercial issues.

#### **Response:**

A full list of all Department of Defence grant recipients for 2013-14 and grants approved to date in 2014-15 can be found at [www.defence.gov.au/Publications/#D](http://www.defence.gov.au/Publications/#D).

Full details of all grants made by the Defence Materiel Organisation (DMO) are reported on the following websites:

- Skilling Australia's Defence Industry (SADI) Program for financial year 2013-14 is available at:  
[www.defence.gov.au/dmo/ID/SADI/SADI\\_CommonwealthGrantsTable\\_FY1314\\_r1.pdf](http://www.defence.gov.au/dmo/ID/SADI/SADI_CommonwealthGrantsTable_FY1314_r1.pdf)
- Defence Industry Innovation Centre (DIIC) is available at:  
[www.defence.gov.au/dmo/id/industry\\_skilling/ISPE\\_GrantsReporting.pdf](http://www.defence.gov.au/dmo/id/industry_skilling/ISPE_GrantsReporting.pdf)
- Priority Industry Capability Innovation Program (PICIP) is available at:  
[www.defence.gov.au/dmo/id/picip/PICIP\\_Round2\\_Grant\\_recipients.pdf](http://www.defence.gov.au/dmo/id/picip/PICIP_Round2_Grant_recipients.pdf)

- New Air Combat Capability Industry Support Program for financial year 2013-14 is available at:  
[www.defence.gov.au/dmo/jsf/NACC-ISP\\_Grant\\_Recipients\\_FY2013\\_14.pdf](http://www.defence.gov.au/dmo/jsf/NACC-ISP_Grant_Recipients_FY2013_14.pdf)

Funding agreements for the larger grant recipients, the Australian National University (two grants), ASPI (agreement and variation to deed are attached) and the Kokoda Foundation, are included at Attachments A, B and C.

## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 48 - Strategic Facilities

**Senator Conroy** asked on 3 June 2014, Hansard page 33:

**Senator CONROY:** Private enterprise within the Defence industry owns a lot of facilities around the country and these are facilities which contribute to our national security and are strategically important. Does the government have the ability to protect strategic assets from being dismantled once they are in private hands?

**Mr Richardson:** I am sorry, could you—

**Senator CONROY:** I am just saying that private enterprise within the Defence industry owns a lot of facilities around the country and they are facilities which contribute to our national security and are strategically important. Does the government have the ability to protect strategic assets from being dismantled once they are in private hands?

**Mr King:** I am not sure of the specific matters you may be raising but normally they are protected by the fact that, for the company to continue to deliver that service to us, they have to retain those facilities in the provision of that service.

**Senator CONROY:** It is all a bit of a chicken-and-egg situation here, though. They are defined as strategically important and we may lose them because they have not been able to get work or for whatever reason, or they may have just decided that they can make more money by flogging them off to a developer. I am thinking, say, of Williamstown Naval Base, although that is probably still Commonwealth land. I am thinking of that sort of example.

**Mr King:** Strategic facilities are identified and programs are put in place to protect them and their retention. The other facilities that we use, whilst important, are not defined as being strategic.

**Senator CONROY:** Are you able to identify the strategic ones?

**Mr King:** I will take it on notice.

**Senator CONROY:** If you were to identify areas that were not normally identified, except by Google Maps, that would be—

**Mr King:** Some are held by the Commonwealth and operated by industry; others are owned by industry and managed for the Commonwealth. I can get you that list.

#### **Response:**

Following is a list of strategically important facilities either owned and/or operated domestically by Australian-based defence manufacturers. The list is based on facilities which have been identified, through periodic reviews of Priority Industry Capabilities (PIC), as making the most important contributions to the operational effectiveness of the Australian Defence Force (ADF). The list concentrates on facilities which rely heavily on physical infrastructure.

## Priority Industry Capability - Strategic Facilities

Strategic Facility	Major Equipment Infrastructure	Owner	Operator	Location
<b>Ship Dry Docking and Common User Facility</b>				
NSW - Captain Cook Graving Dock	Yes	CoA	Thales Australia	Garden Island, Sydney NSW
SA – ASC	Yes	ASC (Govt. Owned)	ASC	Osborne, Adelaide SA
SA – Common User Facility	Yes	SA Govt.	SA Govt.	Osborne, Adelaide SA
WA – Common User Facility	Yes	WA Govt.	AMC Management	Henderson, Fremantle WA
<b>Selected Ballistic Munitions and Explosives</b>				
VIC – Munitions Loading, Assembly and Packaging	Yes	Thales Australia	Thales Australia	Benalla, VIC
NSW – Explosives and Propellant Manufacture	Yes	CoA	Thales Australia	Mulwala, NSW
<b>Infantry Weapons</b>				
NSW – Small Arms and Direct Fire Support Weapons	Yes	Thales	Thales	Lithgow, NSW

**Notes:**

1. List drawn from Priority Industry Capabilities (PICs)
2. List focussed on PICs reliant on major items of physical infrastructure
3. Facilities may be Government owned or privately owned
4. Only facilities central to each PIC are included

**Department of Defence**

**Budget Estimates Hearing – 2 & 3 June 2014**

**Question on Notice No. 49 – Australia-Indonesia joint exercises**

**Senator Conroy** asked on 3 June 2014, Hansard page 35:

**Senator McEWEN:** There are no joint exercises between the two defence forces of Australia and Indonesia at the moment?

**Gen. Hurley:** Correct.

**Senator McEWEN:** Is there any indication when any of the ones that have been suspended are going to resume?

**Gen. Hurley:** No, not until the political leadership of both countries agree that we will do so.

**Senator McEWEN:** I presume that will be a subject of the discussions by the Prime Minister.

**Gen. Hurley:** It could well be.

**Senator CONROY:** Will they have to wait until after the new President is sworn in?

**Gen. Hurley:** I have no idea. It will be a political decision. We will get signals from both governments as to when we go back to business as usual.

**Senator CONROY:** They are the ones that have been cancelled so far. How many would we have been involved in the next three to six months, which is not an unreasonable time frame?

**Gen. Hurley:** I will take it on notice, but we have a program of activities that we would be running through.

**Response:**

Five in the next six months.

## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 50 - Milestones for JSF

**Senator Conroy** asked on 3 June 2014, Hansard page 43:

**Senator CONROY:** What is the total cost of this acquisition in the financial year 2014-15 and over the forward estimates?

**Air Vice Marshal Deeble:** There are two stages of the program. Stage 1 was agreed in 2009. The budget for stage 1 was \$3.1 million. The second stage was agreed in April of this year. That is \$12.4 million. The total value of phase 2A-2B is effectively \$15.5 billion. Could you say again those years that you are interested in?

**Senator CONROY:** I just said 2014-15 and over the forward estimates.

**Air Vice Marshal Deeble:** Total funding for 2014-15 is approximately \$377 million; 2015-16, \$598 million; 2016-17, \$948 million; and 2017-18, \$1.483 billion. These figures may be subject to a small amount of change.

**CHAIR:** Was that billion?

**Air Vice Marshal Deeble:** Billion.

**Senator CONROY:** Is payment tied to delivery milestones? If so, what are they?

**Air Vice Marshal Deeble:** Payment is tied to when we take delivery of various aspects of the JSF capability. We will pay for elements associated with long lead time items for the aircraft and there will be various payments made as the various development of those aircraft continues. We will also pay at the point in time that we take delivery of various component parts of the ground and support system.

**Senator CONROY:** Can a timetable of these milestones be provided to the committee? Or are they simply as you have just described?

**Air Vice Marshal Deeble:** We could provide some level of detail. They are subject to changes as a result of changes to the US acquisition cycle and contracting cycle, but we could provide some broad indication.

#### **Response:**

Australia's acquisition of the JSF is managed, in conjunction with US Services and other Partner Nations, through the US F-35 Joint Program Office (JPO). Australia does not have a direct commercial relationship with prime contractors Lockheed Martin and Pratt and Whitney. Until the commencement of multi-year contracts in approximately 2019, the aircraft and other materiel and services will be contracted annually through Low Rate Initial Production (LRIP) contracts. The contract vehicles are complex and utilise a number of payment mechanisms. However, for the primary aircraft materiel elements these are generally performance based and linked to milestone events in the production and delivery process. For the propulsion elements, they are progress based. While the JPO manages the contracts and negotiates contract payment schedules, Australia makes payments against contractor invoices.

Currently, Australia has on contract the first two aircraft, engines, spares and other equipment and services required to support the commencement of training in the US (LRIP 6). The contracts supporting this activity are valued at \$AUS 319 million; of which the project has expensed \$AUS 150.6 million (as at 30 March 2014).

The majority of the project's scope is still to be negotiated. New contracts will be negotiated annually. The JPO has commenced negotiations on LRIP 9 and 10. Australia's next eight aircraft are included in LRIP 10. Further contracts will be negotiated to support the delivery of all 72 aircraft by 2023. The funding spread from 2014-15 and over the forward estimates reflects the project's forecast expenditures required to meet the planned aircraft production and facilities program.

Although the timing can vary, the timeline from the commencement of tendering activity, through long lead, to production and delivery is four to five years. The detailed schedule will vary from contract to contract and, for aircraft production, we expect to schedule two to three payment milestone events per month, each of which is linked to a proportion of overall cost. For LRIP contracts with Australian aircraft, Australia will make payments tied to those milestone events based on the overall production lot progress. If production is slowed, Australia will make payments at a reduced rate. Final payments are made after aircraft acceptance.

## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 51 - F35 international participation

**Senator Conroy** asked on 3 June 2014, Hansard page 43:

**Senator CONROY:** Has there been any change in international participation in the F35 program since the February estimates?

**Mr King:** We will have to take that on notice.

**Senator CONROY:** I am talking more in terms of other countries.

**Mr King:** We should be able to get it this afternoon.

**Senator CONROY:** Has anyone joined in?

**Gen. Hurley:** Is this countries that are making purchases or—

**Mr King:** There have been a couple of changes, nothing substantial. I think it was mostly—

**Air Marshal Brown:** I think Japan—

**Gen. Hurley:** Japan was indicated.

**Senator Johnston:** And Korea.

**Senator CONROY:** So, no-one is out that we are aware of? You keep hearing these stories of people who are about to drop out or Canada is reconsidering. Is there none of that sort of stuff?

**Air Marshal Brown:** Canada is delayed, but they have not dropped out of the program.

**Senator CONROY:** If there is anything other than that, can we get—

**Mr King:** We will get the details. I will just check between February and to date.

**Senator CONROY:** Thanks.

#### **Response:**

Changes in international commitment to the JSF Program since February 2014 are as follows:

Republic of Korea: In March 2014, the Republic of Korea formally announced its decision to procure the Lockheed Martin F-35 Lightning II aircraft for its F-X fighter acquisition program.

Turkey: In April 2014, Turkey's Defense Industry Executive Committee advised it intended to procure up to 100 F-35A aircraft commencing with two aircraft deliveries in 2018. This represents a delay of 12 months to the commencement of previously planned deliveries.

Italy: In March 2014, the Italian Government announced it will undertake a review of its military needs, including a review of the fighter acquisition program, by the end of 2014. However, Italy remains a Partner in the JSF Program and its first aircraft will be delivered under LRIP6 in 2015.

There has been no change for Canada or Japan since February 2014.



## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 52 - LAND 121 Ph3B

**Senator Fawcett** asked on 3 June 2014, Hansard page 47:

**Senator FAWCETT:** As a learning organisation, what will you pass to your successor as a list of not-to-dos or to-dos as a result of this project and what has occurred over the last 24 months?

**Major Gen. McLachlan:** How long have you got, Senator Fawcett?

**Senator FAWCETT:** Give me the top five.

**Major Gen. McLachlan:** It is a very open question.

**Senator FAWCETT:** It is, but it is also a project, the conduct of which has negatively impacted upon a number of Australian companies right through from the original announcement by the minister raising expectations about AIC to the prolonged contract negotiations, the value for money considerations that have driven changes in what was eventually called for in the contract. All of that has had an impact on industry. I understand Defence's capability needs to be the main driver, but there have clearly been a range of actions that have occurred that have had a negative impact on the broader Australian Defence community. I am interested to know what we have learned from that, and I am happy to take it on notice. I am sure you have internal processes that look at these things.

#### **Response:**

The top five lessons associated with LAND 121 Phase 3B are:

- (a) **Preferred Tenderers** Preferred tenderers should not be announced until negotiations are complete. Public announcements undermine negotiation leverage and may provide detail which is subject to change to during negotiations.
- (b) **Approved capability documents** Projects must have a robust suite of up-to-date capability documents (Operational Concept Document and Functional Performance Specification) available during tender evaluation and negotiations to provide critical contextual information for the negotiation team.
- (c) **Requirements stability** It is essential that requirements are fully agreed before negotiations commence to avoid any uncertainty and potential for delays.
- (d) **Objective evidence** Project teams should seek high-quality, objective evidence during tender evaluation when there is doubt about compliance claims, or there is significant risk attached to a performance requirement. This will minimise the need to acquire further evidence during design acceptance and acceptance test & evaluation phases.
- (e) **Team experience** For projects of this size and complexity, team members require highly developed project management and contracting skills and experience. In preparing for contract negotiations on this phase of the project, the need was identified for external expertise and advice to support the negotiation process. The presence of an experienced negotiator and technical adviser was key to being able to negotiate a successful contract.

## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 53 - Delayed DCP Projects

**Senator Conroy** asked on 3 June 2014, Hansard page 55:

**Senator Johnston:** Yes, but you fundamentally do not understand what I am talking about. When we are confronted with the current state of play, that is, the current status of the DCP and its relevance to the projected time frames in each of the programs, we got to a point where it was clear that the 119 were late, 45-odd had been reduced in size and eight had been cancelled. In seeking to explain that to you, I was giving an example of what we had been confronting in terms of the state of the Defence Capability Plan.

I am happy to give you a list of the 2009 to September 2013 programs that have been delayed. If your question is since September what has been delayed, I will take that on notice. I actually do not think there are any programs that have been delayed since September, but I will take on notice to see and to make sure that the officials can give me all of the benefit of their wisdom to confirm to you exactly which—and I am sure it is one or two—have been delayed since that time. However—....

**Senator CONROY:** Are there indications of when they have been delayed to?

**Senator Johnston:** I will take that on notice and I will give you a full summary of what those one-line statements actually mean.

**Senator CONROY:** Have you just got, 'Project delayed from 2009 to Sep 2013' and a list of them?

**Senator Johnston:** That is right. I am happy to give you a more—

**Senator CONROY:** I was asking where they had been moved to.

**Senator Johnston:** In fact, I am happy to give you a briefing on all of the programs that have been delayed during that period pursuant to the document I have just tabled.

**Senator CONROY:** As I said, I will happily take your briefings but, first of all, before I do that, if I could get the actual dates that they have been delayed to.

**Senator Johnston:** I will take it on notice. I will give you the dates.

**Senator CONROY:** I am happy to take it on notice.

**Senator Johnston:** I will give you a full outline of what measures have been taken in terms of finding the money that I have been talking about, the robbing of Peter to pay Paul, which has gone on for the last five years. ....

**Senator CONROY:** I have been on the DMO website in the interim. I have had a look at what the DMO website says about survivability and any time you would like to call it up on your computer or have any of your officials call it up for you, then you can read what it is about. What I am seeking to confirm is that Soldier Enhancement Version 2—Survivability was not delayed prior to the election. It is not on the list provided by the Department of Defence, which I am sure Mr Richardson was responsible for providing to the PMO at the time and the Minister for Defence's office at the time.

**Senator Johnston:** Put it to me and I will take it on notice to explain it to you and give you a briefing if you would like. ....

**Senator CONROY:** I thought it was later rather than earlier. In that process of Diggerworks \$1.6 billion was then put into what is broadly described as force protection. Could you identify what that \$1.6 billion in force protection was spent on?

**Major Gen. McLachlan:** Certainly. The \$1.6 billion that you are talking about I think was the total figure surrounding the force protection review that was a very

seriously and widely considered approach directed at that particular point in time. Aspects of that \$1.6 billion were immediately directed to a very quick improvement in the TBAS armour set. Clearly the feedback that we were getting from theatre, from the soldiers, was that the MACBAS armour set, which was developed for a completely different threat scenario, was not what was needed in Afghanistan and as a result of that particular force protection review there was a much greater priority and significantly increased resources assigned to developing a system that satisfied the Afghanistan threat scenarios insofar as the soldier protection aspect.

**Senator CONROY:** Was there anything that the review identified that was not actioned?

**Major Gen. McLachlan:** I would have to take that on notice. ....

**Senator CONROY:** With the JP 154 counter-IED project, was it due to money or technical problems?

**Gen. Hurley:** I would have to take that on notice, because 154 had a number of capabilities to be delivered underneath it. I think we have delivered some but not all. I will have to come back to you on that. Mr Jones might have more information. It had myriad aspects to it. ....

**Senator CONROY:** I would like Mr Richardson to explain why I have a list that does not include LAND 125 Phase 3B Soldier Enhancement Version 2 – Survivability, which is body armour if you go on the website. I am sure Mr King can give us a much robust explanation of it than I just did if we need to. Mr Richardson, can you help solve this conundrum?

**Mr Richardson:** I would clearly need to take on notice any differences between the list that you have which you say was provided to the previous government before the election and the list that was provided in response to questions at estimates in February. There could be all sorts of technical and other reasons for the differences. I would need to take the two lists away, have them examined and have a proper explanation provided for you. ....

**Senator CONROY:** I am talking about LAND 125 Phase 3B Soldier Enhancement Version 2 – Survivability. I am seeking an answer.

**Senator Johnston:** That is a good one.

**Senator CONROY:** I am seeking an answer to understand why you are claiming, Minister, that this was moved to the right prior to the last election. It is your claim. It is not Mr Richardson's claim; it is your claim.

**Senator Johnston:** I have asked for information on what programs in the DCP have been moved to the right pursuant to those headings 'Delays from 2009 to 2013', and that is the list that I have been presented with.

**Senator CONROY:** I am accepting that is the list that you have been presented with.

**Senator Johnston:** There are many more like those two.

**Senator CONROY:** To be fair, it does say to September 2013. I am saying to Mr Richardson that I have a list prepared by his department prior to the election that does not include that.

**Senator Johnston:** You need to put all of that on notice and we will explain it to you in detail. I will give you a briefing, if you would like.

**Senator CONROY:** I am sure we are going to have an ongoing discussion on this. That stands out right away to me and I am sure once others have had a chance to examine the list we will have some more issues to discuss around it. I was not sure whether Mr Richardson was going to add anything there.

**Mr Richardson:** No. I said that I would need to take that on notice in terms of differences. There could be a whole variety of reasons and they would really need to be worked through carefully to ensure that you received accurate advice. ....

**Senator CONROY:** Now, coming back to the major general, could you assist us by identifying whether these came through as a process of Diggerworks or whether they came through the review that was talked about earlier? Are you able to assist?

**Mr King:** We would have to review that. I just do not have that immediate detail. It is a long list, so we would have to check it and come back.

**Vice Adm. Jones:** These are the DCP pre-second pass. As we indicated in the response to your question, the delays came from a range of causes some of which are budgetary but there are also others where they were delayed because they needed additional time to reassess requirements. Also some of the requirements may have changed and that inserted a delay. There could have also been workforce constraints, both from the departmental and industry, which have led to delays in those projects since their inception in 2009.

**Senator CONROY:** I understand also that some of those became outdated technology. They were originally requested and another technology came along that might have superseded them as well.

**Vice Adm. Jones:** Yes, correct.

**Senator CONROY:** Do any of those stand out that fall into some of those categories? I appreciate you will not be able to give us –

**Gen. Hurley:** We are getting into the memory test here.

**Senator CONROY:** Vice Admiral Jones seems to have an excellent memory for this.

**Gen. Hurley:** I think he has just read a document.

**Vice Adm. Jones:** I do not have the detail. All I have is that list. What we have provided were the causal factors. I would suggest that it is best for me to take that on notice. I would then be able to provide you with the causal information for those delays. ....

**Senator CONROY:** Can I just clarify from anyone at the table the 154 Counter IED? There was an issue that further work was needed on it which falls into the category that Vice Admiral Jones has indicated.

**Vice Adm. Jones:** I would like to take that on notice and I will provide that with the rest of those projects to provide the causal data for why those projects were delayed.

....

**Senator CONROY:** I accept the point but that is not the point that you made earlier. I wanted to go to JP154 Phase 3A. These are the only two that I have been able to chase up so far, but I promise you we will be chasing them all up. I think JP154 was also identified.

**Senator Johnston:** We will take it on notice.

**Senator CONROY:** I would like to clarify JP154 Phase 3A, Mr King. Are you familiar with that one?

**Senator Johnston:** It is not on the list.

**Senator CONROY:** I am just reading from the portfolio budget statement. I will read it to you. It says, 'During 2013-14 this project will undertake final testing, platform design acceptance, statement of work and APRCC system simulation training and development, integrate Army future communications and battle management system reporting information.' Where is that at?

**Mr King:** I have 180 major projects with an average value of \$500 million. It would really be more informative for the discussion if we could take it on notice and analyse each of the projects with what is in a phase and why it is on the list and then we can respond. I just cannot respond to that level of detail on the fly.

**Senator CONROY:** I am sure we will provide you with a whole range of more questions to come based on the information that we have been supplied. I have some questions but I am conscious of the time. I will put some questions on notice on the future submarine project, the Anzac Anti-Ship Missile Defence Upgrade and SEA

4000 AWD and projects of concern. I just wanted to ask some questions about Defence Housing.

**CHAIR:** You can put it on notice.

**Response:**

To assist the Committee, the questions being responded to are as follows:

- (1) What projects have been delayed since September 2013?

The Defence Capability Plan (DCP) is not affordable or achievable, particularly in the Forward Estimates. Therefore the current DCP does not provide a reliable baseline for project schedules. To address this, the Government has charged the Defence White Paper team and supporting Force Structure Review with developing a DCP 2015 that is affordable, achievable and will deliver the capabilities Defence needs to meet the Government's strategic direction. Defence will release a public version of DCP 2015, which will provide a baseline against which future project delays can be assessed.

- (2) In the list 'Projects delayed from 2009 to Sep 2013' where have the projects been moved to? What are the actual dates they have been delayed to?

Until the White Paper produces DCP 2015, it is not possible to provide reliable information on project approval schedules.

- (3) Was there anything in the force protection review that was not actioned? With the JP 154 counter-IED project, was it due to money or technical problems?

The DCP projects which were Force Protection Review measures were delivered, except for:

- LAND 112 Phase 4 (ASLAV Enhancement/Upgrade), which was cancelled due to insurmountable technical risks; and
- certain facilities components of JP 154 Phase 1 (Counter Improvised Explosive Device), which have been delayed due to negotiations with indigenous landholders.

- (4) Why does the pre-election list have 57 projects and the list to September 2013 have 119 projects? Why are some things on the list that were not on the list provided by Mr Richardson's department prior to the election?

Senator Conroy has a list of 57 projects which were delayed in a particular activity (the preparation of the draft DCP 2012 that supported the 2012-13 Budget). The Minister has provided a list of 119 projects which were delayed over a period of four years (from 2009 to September 2013). The 57 projects are contained within the list of 119 projects, except for projects which were no longer in the DCP when the list of 119 was prepared.

- (5) Why do I have a list which does not contain LAND 125 Ph 3B? Why is Integrated Soldier Enhancement Version 2 – Survivability not recorded in documents prior to the election?

LAND 125 Phase 3B was on the list of 119 projects but not on the list of 57 projects because the delay to this project occurred prior to the preparation of the draft DCP 2012 that supported the 2012-13 Budget; that is, it was not one of the 57 projects delayed as part of draft DCP 2012.

- (6) On page 63 of Hansard is a list of delayed projects which were considered relevant to force protection. Of these relevant delayed projects, did they come through the Diggerworks process or the force protection review? Why was LAND 19 Ph 7A on the list of delays when the PBS said it was delivered 10 months ahead of schedule and it is only the sustainment contract which is outstanding?

Of the projects listed, LAND 19 Ph 7A (Counter Rocket Artillery Mortar/Missile) was in part a Force Protection Review measure. The project has delivered a capability into service in Afghanistan. The delayed element is the approval of the operating and sustainment funding required for keeping the capability in service after the cessation of operations in Afghanistan.

Diggerworks itself does not conduct acquisition activities to deliver DCP projects. Delays to individual DCP projects do not affect Diggerworks' primary role of informing the requirements and solutions for all projects that contribute to the soldier combat system, including the LAND 125 and LAND 75 series of projects.

- (7) For all the 119 delayed projects, what was the cause of the delays?

The reasons for the delays are at Attachment A.

- (8) Were delays in JP 154 Ph 2 related to outdated technology?

The delays in JP 154 Ph 2 prior to September 2013 were not related to technology.

- (9) JP 154 Ph 3A – The PBS says it is nearing completion. Where is it at?

JP154 Phase 3A is an approved project and it has delivered the primary capability to support operations in the Middle East Area of Operations (MEAO). Its deliveries included the High Mobility Engineer Excavator, Vehicle Mounted Mine Detector (Husky) fitted with Ground Penetrating Radar and Interrogation Arm. The equipment has been returned to Australia from the MEAO and it is undergoing final integration with Australian command, control and communication systems to allow the equipment to be used in a 'Raise, Train and Sustain' role within Australia. This project is scheduled to be closed in early 2015.

## Project Delays from 2009 to 2013 - Reasons for Delays

**DCP 2009:** The last Government approved DCP was in 2009.

**DCP 2012 and DCP 2013** were considered by the Defence Minister but were never considered or approved by the National Security Committee.

Nevertheless, these versions of the DCP have guided Defence capability development planning.

List of 119 Project Count	List of 57 Project Count	Project No.	Project Name	DCP2009 to DCP2012  Reasons for Delay	DCP2012 to DCP2013  Reasons for delay
1	1	AIR 5077 Phase 4	AEW&C Capability Assurance Study	Schedule re-baselined in DCP Review 2011. Project delayed one additional year as part of Defence's contribution to the budgetary measures. Project subsumed into the scope of AIR 5077 Phase 5A due reprioritisation of DCP.	

List of 119  Project Count	List of 57  Project Count	Project No.	Project Name	DCP2009 to DCP2012  Reasons for Delay	DCP2012 to DCP2013  Reasons for delay
2	2	AIR 5232 Phase 1	Air Combat Officer Training System	Project moved as part of the prioritisation exercise in DCP Review 2011 to reduce the volume of project approvals within a given year. Project schedule has been refined based on a new Acquisition and Support Implementation Strategy. The current system can continue to operate. Project delayed an additional one year as part of Defence's budgetary measures for Budget 2012-13.	Project delayed two years to ensure overall DCP affordability.
3		AIR 5276 Phase CAP 2	AP-3C Capability Assurance Program	Project moved as part of the prioritisation exercise in DCP Review 2011 to reduce the volume of project approvals within a given year. Project achieved two Minister approvals in FY12/13.	
4		AIR 5397 Phase 2	Upgrade Australian Military Airspace Communications and Control System (AMACCS)	Project delayed to allow Voice Over Internet Protocol (VoIP) / Radio Over Internet Protocol (RoIP) technology to mature.	Delayed to enable investigation of Internet Protocol (IP) based communication technologies and future secure voice solutions to better inform the final scope of the project. A large spares purchase has confirmed that the current radio fleet is sustainable to the end of the next decade.



List of 119 Project Count	List of 57 Project Count	Project No.	Project Name	DCP2009 to DCP2012  Reasons for Delay	DCP2012 to DCP2013  Reasons for delay
5	3	AIR 5405 Phase 1	Replacement Mobile Region Operations Centre	Project moved as part of the DCP prioritisation exercise in DCP Review 2011 to reduce the volume of project approvals within a given year, and recent refurbishment of the existing Mobile Region Operations Centre has reduced the urgency for replacement. IOC has been moved further to achieve interoperability with joint and allied forces. Project delayed an additional one year as part of Defence's budgetary measures for Budget 2012-13.	Project rescheduled to reflect an achievable project schedule.
6		AIR 5416 Phase 4B.2	C-130J Large Aircraft Infrared Counter Measure (LAIRCM)	DMO proposed a change in acquisition strategy from Direct Commercial Sale (DCS) to Foreign Military Sales (FMS) for LAIRCM. YOD and IOC schedule adjusted as per submission to Government in December 2011.	One year delay to 2nd Pass approval to reflect achievable project schedule. Two year delay to IOC.

List of 119  Project Count	List of 57  Project Count	Project No.	Project Name	DCP2009 to DCP2012  Reasons for Delay	DCP2012 to DCP2013  Reasons for delay
7	4	AIR 5428 Phase 1	Pilot Training System	Project has experienced schedule delays due to finalising tender responses for Government consideration and maintaining Army and Navy's training continuum. Project delayed an additional one year as part of Defence's budgetary measures for Budget 2012-13.	
8	5	AIR 5431 Phase 2/3	Fixed Base Defence Air Traffic Management and Control System	Additional time was included in the schedule between First and Second Pass to manage the joint request for tender with Air Services Australia. This was reflected in the recent First Pass approval (Nov 2011). Project delayed an additional one year as part of Defence's budgetary measures for Budget 2012-13.	
9	6	AIR 5431 Phase 1	Deployable Defence Air Traffic Management and Control System	First Pass approval was delayed by three months during the 2010 Government Caretaker period. Delaying Second Pass three months has moved the approval into the following Financial Year. Project delayed an additional one year as part of Defence's budgetary measures for Budget 2012-13.	

List of 119 Project Count	List of 57 Project Count	Project No.	Project Name	DCP2009 to DCP2012 Reasons for Delay	DCP2012 to DCP2013 Reasons for delay
10	7	AIR 5438 Phase 1A	Lead-In-Fighter Capability Assurance Program	The delays were due to Defence undertaking additional commercial activity pre-First Pass with the sole source provider to lock in commercial terms.	
11	8	AIR 5440 Phase 1	C-130J Block Upgrade Program 7.0	Project has been delayed two years due to delays in the USAF and Joint User Group program, and some changes in the Australian schedule to reduce program risk. Project delayed an additional one year as part of Defence's budgetary measures for Budget 2012-13.	2nd Pass YOD and IOC delayed one year to ensure overall DCP affordability. Delay also due to Air Force choosing to follow USAF installation strategy, which Defence is now also considering.
12	9	AIR 5440 Phase 2	C-130J Block Upgrade Program 8.0.	Project YOD and IOC delayed one year as part of Defence's budgetary measures for Budget 2012-13. An additional one year delay incurred to allow sufficient time to meet IOC.	2nd Pass YOD delayed four years; IOC delayed three years to ensure overall DCP affordability.
13	10	AIR 6000 Phase 2A/2B	New Air Combat Capability - 3 squadrons	Project delayed two years as part of Defence's contribution to the budgetary measures, However Defence will continue to examine delivery options that fit within budgetary constraints and delivery IOC that minimises capability gap risks.	

List of 119  Project Count	List of 57  Project Count	Project No.	Project Name	DCP2009 to DCP2012  Reasons for Delay	DCP2012 to DCP2013  Reasons for delay
14	11	AIR 6000 Phase 2C	New Air Combat Capability – 4th squadron	Second Pass Cabinet Submission to Government in 2009 for AIR 6000 Phase 2A/2B recommended a planned IOC of 2024 for the fourth squadron of JSF's. Project delayed an additional one year as part of Defence's budgetary measures for Budget 2012-13. IOC will be confirmed once delivery options have been further examined.	2nd Pass YOD delayed one year to ensure overall DCP affordability. IOC moved out to 2030/31 to align with Air Combat Transition Plan submission provided to Government in May 2013.
15	12	AIR 6000 Phase 3	Weapons for New Air Combat Capability	Project delayed one year as part of Defence's budgetary measures for Budget 2012-13. IOC will be confirmed once delivery options have been further examined.	Project 2nd pass delayed one year to ensure overall DCP affordability.
16	13	AIR 6000 Phase 5	Future Air-to-Air Weapons for New Air Combat Capability and Super Hornet	Project delayed two years as part of Defence's budgetary measures for Budget 2012-13. Defence intends to propose a combined First and Second Pass, with a YOD of 2015/16. IOC will be confirmed once delivery options have been further examined.	

List of 119 Project Count	List of 57 Project Count	Project No.	Project Name	DCP2009 to DCP2012 Reasons for Delay	DCP2012 to DCP2013 Reasons for delay
17	14	AIR 7000 Phase 2B	Maritime Patrol Aircraft Replacement		IOC delayed one year to reflect viable schedule.
18	15	AIR 9000 Phase 7	Helicopter Aircrew Training System	Project has been delayed due to the need to investigate alternate acquisition strategies. Project delayed an additional one year as part of Defence's budgetary measures for Budget 2012-13.	
19	16	AIR 9000 Phase CH CAP	Chinook (CH-47F) Capability Alignment Program (CH CAP)	Original schedule was not realistic as the US program was still under development. Project delayed an additional one year as part of Defence's budgetary measures for Budget 2012-13.	Provision delayed two years to ensure overall DCP affordability.
20		DEF 7013 Phase 4	Joint Intelligence Support System	Project schedule amended to reflect a combined pass approval approach to Government.	2nd Pass delayed one year based on achievable project schedule.
21		JP 129 Phase 3	Tactical Unmanned Aerial Vehicle – Enhancements/Upgrade	Project delayed one year as part of Defence's contribution to the budgetary measures.	

List of 119 Project Count	List of 57 Project Count	Project No.	Project Name	DCP2009 to DCP2012  Reasons for Delay	DCP2012 to DCP2013  Reasons for delay
22	17	JP 129 Phase 4	Tier 1 Unmanned Aerial Vehicle (UAV)	Project moved in the prioritisation exercise in DCP Review 2011 to reduce the volume of project approvals within a given year. An additional one year delay to YOD as capability needs can be met in-theatre through current systems and Allies.	Project delayed one year to ensure overall DCP affordability.
23	18	JP 154 Phase 2	Joint Counter Improvised Explosive Device Capability	Project moved one year as DMO anticipates a more complex vehicle integration requiring two years between first and second pass. Project delayed an additional one year as part of Defence's budgetary measures for Budget 2012-13.	YOD was delayed by one year based on achievable project schedule. A further one year delay to YOD and IOC to ensure overall DCP affordability.
24	19	JP 157 Phase 1	Replacement National Support Base Aviation Refueling Vehicles	First pass submission requires commercial options that were not explored in original submission, delaying first pass approval by two years. Subsequently the YOD and IOC have both moved two years. Project delayed an additional one year as part of Defence's budgetary measures for Budget 2012-13.	

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25	20	JP 1544 Phase 1	Enterprise Content Management System	Due to successful implementation of the current document handling system upgrade, this project will not be required until three years later. An additional two year were added in the prioritisation exercise in DCP Review 2011 to reduce the volume of approvals in a given year and two further years for Defence's budgetary measures for Budget 2012-13.	
26	21	JP 1544 Phase 2	Enterprise Content Management System Enhancement	Schedule for IOC has been adjusted based on expectation that approximately two years is required to deliver IOC, however no real development has been done. Project delayed an additional one year as part of Defence's budgetary measures for Budget 2012-13.	
27		JP 1770 Phase 1	Rapid Environmental Assessment	Project delivery schedule has been refined based on better knowledge. An additional one year delay was included as part of the prioritisation exercise in DCP Review 2011.	

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28	22	JP 1771 Phase 1	Geospatial Support Systems for the Land Force	Project delayed one year as part of Defence's budgetary measures for Budget 2012-13.	
29		JP 2008 Phase 3H	Military Satellite Communications - Wideband Terrestrial Terminals	Project was originally planned for combined First and Second Pass approval. Ongoing analysis, development of the option set, and the inclusion of a trial in the project scope indicated that separate 1st and 2nd Pass considerations were required. This has delayed YOD and IOC.	
30		JP 2008 Phase 5B.2	Satellite Ground Station East and Wideband SATCOM Network Management		Project delayed one year to ensure overall DCP affordability.
31	23	JP 2025 Phase 6	Jindalee Operational Radar Network (JORN)	Project delayed one year as part of Defence's budgetary measures for Budget 2012-13.	
32	24	JP 2030 Phase 9	ADF Joint Command Support Environment	Project delayed two years as part of Defence's budgetary measures for Budget 2012-13.	Project removed from DCP 2013
33	25	JP 2044 Phase 4B	Digital Topographical Systems (DTS) Upgrade		Project delayed two years to ensure overall DCP affordability.



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34		JP 2044 Phase 5	Defence Geospatial Intelligence Capability Enhancement	Project delayed two years to ensure overall DCP affordability.	
35		JP 2047 Phase 3	Terrestrial Communications	The planned Second Pass approval date for the project has been delayed by one month. This moves it into the following Financial Year and changes the YOD.	
36		JP 2048 Phase 5	Landing Craft Heavy Replacement		2nd Pass YOD delayed one year to ensure overall DCP affordability.
37	26	JP 2060 Phase 3	ADF Deployable Health Capability	Project delivery schedule has been refined based on better knowledge of the time required to deliver the capability. Project delayed an additional one year as part of Defence's budgetary measures for Budget 2012-13.	Defence decision to delay project one year in order to better define requirements.
38		JP 2064 Phase 3	Geospatial Information Infrastructure and Services	A change in capability strategy to the creation of a 'Defence Geospatial Domain' has led to a delay in YOD and IOC.	Defence change to approval schedule to seek combined pass approval in 2013/14. IOC delayed one year to reflect viable schedule.

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39	27	JP 2065 Phase 2	Integrated Broadcast Service	JP 2065 Phase 1 required remediation of technical and software requirements. Phase 2 delayed as result of these events. Project delayed an additional one year as part of Defence's budgetary measures for Budget 2012-13.	Defence decision to change approval process from combined pass to 1st & 2nd pass.
40	28	JP 2065 Phase 3	Integrated Broadcast Service	JP 2065 Phase 3 YOD and IOC dates have been moved to align with sequential approval for Phase 2. Project delayed an additional one year as part of Defence's budgetary measures for Budget 2012-13.	Project delayed two years to ensure overall DCP affordability.
41		JP 2068 Phase 2B.2	Computer Network Defence	Project delayed to reflect viable project schedule.	Project delayed one year to ensure overall DCP affordability.
42		JP 2069 Phase 3	High Grade Cryptographic Equipment		Project delayed one year to reflect viable project schedule.
43		JP 2072 Phase 2B	Battlespace Communications System (Land)		2nd Pass delayed by two years to reflect viable project schedule.

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44		JP 2072 Phase 3	Battlespace Communications System (Land)	Submission to Government in Nov 2011 agreed to the proposed JP 2072 Phase restructure. YOD and IOC schedule adjusted to align with the next combined pass approval approach to Government.	Project delayed one year to reflect viable project schedule.
45	29	JP 2077 Phase 2D	Improved Logistics Information Systems	Project has been delayed due to difficulties around defining requirements, scope, and a plan to move forward. The priority given to delivering the new Military Integrated Logistics Information System under Phase 2B has also affected project development. Project delayed an additional two years as part of Defence's budgetary measures for Budget 2012-13.	Project delayed two years to ensure overall DCP affordability.
46		JP 2078 Phase 2	Hyper-Spectral Imaging	Project moved as part of the prioritisation exercise in DCP Review 2011 to reduce the volume of project approvals within a given year. Project schedule has been refined based on better knowledge of the schedule required to deliver the capability. Project may split in the future to bring forward low risk capability elements and achieve an earlier IOC.	Project delayed five years to ensure overall DCP affordability.

List of 119 Project Count	List of 57 Project Count	Project No.	Project Name	DCP2009 to DCP2012  Reasons for Delay	DCP2012 to DCP2013  Reasons for delay
47		JP 2080 Phase 3	Defence Management Systems Improvement – Financial System	Two year delay to improve project planning. The previous ROMAN upgrade (JP 2080 Phase 2B.2) has been completed successfully, and the operational impact of this delay is minimal as the current systems can be maintained.	Project delayed one year to ensure overall DCP affordability.
48		JP 2080 Phase 4	Defence Management Systems Improvement – Financial Systems		Project delayed one year to ensure overall DCP affordability.
49		JP 2080 Phase 2B.1	Defence Management System Improvement – Personnel Systems Modernisation	Project received an initial approval from Government in May 2011. Project delayed to reflect viable project schedule.	
50	30	JP 2085 Phase 2/3	Explosive Ordnance Warstock	Project delayed two years as part of Defence's budgetary measures for Budget 2012-13. Project delayed one year to reflect viable delivery schedule.	Project delayed two years to ensure overall DCP affordability.
51		JP 2089 Phase 3A	Tactical Information Exchange Domain (Data Links) - Common Support Infrastructure		Project delayed one year to reflect viable project schedule. Project delayed a further year to ensure overall DCP affordability.

List of 119 Project Count	List of 57 Project Count	Project No.	Project Name	DCP2009 to DCP2012 Reasons for Delay	DCP2012 to DCP2013 Reasons for delay
52	31	JP 2089 Phase 4	Tactical Information Exchange Domain (Data Links) - Upgrade	Project delayed one year as part of Defence's budgetary measures for Budget 2012-13.	
53		JP 2096 Phase 1	Intelligence Surveillance and Reconnaissance Integration	Alternate means of progressing this project to deliver the required capability are being evaluated. A delay is required to consider the options in detail.	2nd pass YOD delayed one year to ensure overall DCP affordability.
54	32	JP 2096 Phase 2	Intelligence Surveillance and Reconnaissance Integration	Project delayed one year as part of Defence's budgetary measures for Budget 2012-13.	
55	33	JP 2097 Phase 1B	REDFIN – Enhancements to Special Operations Capability	As advised at First Pass (Feb 2011) the project will undertake additional risk reduction activities prior to Second Pass requiring additional time. Project delayed an additional one year as part of Defence's budgetary measures for Budget 2012-13.	

List of 119 Project Count	List of 57 Project Count	Project No.	Project Name	DCP2009 to DCP2012 Reasons for Delay	DCP2012 to DCP2013 Reasons for delay
56	34	JP 2110 Phase 1B	Chemical, Biological, Radiological and Nuclear Defence	Delay has been caused by the need to conduct additional requirement analysis to refine information before First Pass and the release of a tender. Project delayed an additional one year as part of Defence's budgetary measures for Budget 2012-13.	2nd pass YOD & IOC delayed one year to ensure overall DCP affordability.
57	35	JP 3021 Phase 1	Mobile Electronic Warfare Threat Emitter System	The project has achieved First Pass approval. Project delayed one year to reflect viable project schedule. Project delayed an additional one year as part of Defence's budgetary measures for Budget 2012-13.	2nd pass YOD and IOC delayed one year to ensure overall DCP affordability.
58	36	JP 3023 Phase 1	Maritime Strike Weapon for New Air Combat Capability	Project delayed one year as part of Defence's budgetary measures for Budget 2012-13.	
59		JP 3024 Phase 1	Woomera Range Remediation	Project received First Pass approval in Dec 2011. Revised schedule is based on the work done for First Pass. Defence decision to delay the project due to Defence workforce constraints.	

List of 119  Project Count	List of 57  Project Count	Project No.	Project Name	DCP2009 to DCP2012  Reasons for Delay	DCP2012 to DCP2013  Reasons for delay
60		JP 3025 Phase 1	Deployable Special Operations Engineer Capability	Project was re-baselined and then delayed further during the DCP Review	
61		JP 3025 Phase 2	Deployable Special Operations Engineer Capability		Project delayed two years to ensure overall DCP affordability.
62		JP 3029 Phase 1	Space Surveillance		One year delay due to US foreign disclosure process. No capability gap as this is a new capability.
63		JP 3035 Phase 1	Navy Training Pipeline Simulation Requirements		Project delayed to reflect viable project schedule.
64		JP 5408 Phase 3	ADF Navigation Warfare (NAVWAR) Capability	Project has been rephased into two Second Pass approvals for the handheld and platform capability elements. The Second Pass approval for the platform capability elements has been delayed to allow platform design and risk reduction activities to occur.	
65	37	LAND 17 Phase 1C.1	Artillery Replacement - Towed Howitzer		New schedule to reflect the requirement that there be an additional Second pass approval.

List of 119 Project Count	List of 57 Project Count	Project No.	Project Name	DCP2009 to DCP2012 Reasons for Delay	DCP2012 to DCP2013 Reasons for delay
66	38	LAND 17 Phase 1C.2	Future Artillery Ammunition		Project delayed one year to reflect viable project schedule.
67		LAND 19 Phase 7A	Counter-Rocket, Artillery and Mortar/Missile (C-RAM)		NPOC component of the project delayed one year to ensure overall DCP affordability. Acquisition component already approved.
68	39	LAND 19 Phase 7B	Ground Based Air and Missile Defence Enhancements or Replacement	Project moved in Dec 2011 one year for project approval prioritisation in DCP Review 2011 and a further two years for Defence's budgetary measures for Budget 2012-13.	
69		LAND 53 Phase 1BR	Night Fighting Equipment Replacement	Project was delayed to allow the latest night vision technology to mature. The project is now progressing the scope and option set for First Pass approval. Project delayed an additional one year to ensure overall DCP affordability.	
70		LAND 75 Phase 4	Battlefield Command Systems	Project schedule has been refined based on the consolidated Land Networking Plan and the need to sequence the delivery of the JP 2072 Phases with LAND 75.	Project delayed one year to reflect viable project schedule.



List of 119 Project Count	List of 57 Project Count	Project No.	Project Name	DCP2009 to DCP2012 Reasons for Delay	DCP2012 to DCP2013 Reasons for delay
71		LAND 121 Phase 4	Overlander – Protected Mobility Vehicle - Light	The schedule for this project has been refined based on the industry responses to the “Manufactured and Supported in Australia” option.	IOC delayed one year to ensure overall DCP affordability.
72	40	LAND 125 Phase 3C	Soldier Enhancement Version 2 – Lethality	Project has just received Intermediate Pass for further development. The development schedule has reset the YOD and IOC schedules. Project delayed an additional one year as part of Defence’s budgetary measures for Budget 2012-13.	
73	41	LAND 125 Phase 4	Integrated Soldier System Version 3	Project moved as part of the prioritisation exercise in DCP Review 2011 to reduce the volume of project approvals within a given year. Project delayed an additional one year as part of Defence’s budgetary measures for Budget 2012-13.	1st pass YOD moved one year to ensure overall DCP affordability.
74		LAND 125 Phase 3B	Soldier Enhancement Version 2 – Survivability	Project delayed one year as there is no urgency since current soldier protection needs are being met from sustainment and operations funding.	

List of 119  Project Count	List of 57  Project Count	Project No.	Project Name	DCP2009 to DCP2012  Reasons for Delay	DCP2012 to DCP2013  Reasons for delay
75		LAND 136 Phase 1	Land Force Mortar Replacement	Project moved as part of the prioritization exercise in DCP Review 2011 to reduce the volume of project approvals within a given year. Project was delayed at First Pass due to the need to undertake a request for information from the United States and a technical feasibility study to fully evaluate the options set, which has changed YOD & IOC.	
76		LAND 155 Phase 1	Enhanced Gap Crossing Capability	Project moved as part of the prioritisation exercise in DCP Review 2011 to reduce the volume of project approvals within a given year.	
77		LAND 998 Phase 1	Replacement Aviation Fire Trucks	Project moved as part of the prioritisation exercise in DCP Review 2011 to reduce the volume of project approvals within a given year.	

List of 119 Project Count	List of 57 Project Count	Project No.	Project Name	DCP2009 to DCP2012 Reasons for Delay	DCP2012 to DCP2013 Reasons for delay
78		SEA 1000 Phase 1 & 2	Future Submarine Design and Construction		Project IOC refined based on further development of SEA 1000. This was advised in SEA 1000 Progress of Options Cabinet submission. Project changed to a multi-pass rather than simple 1st and 2nd Pass due to complexity.
79		SEA 1000 Phase 4	Future Submarine - Maritime Based Strike		Project delayed four years to align with SEA 1000 Phase 1 & 2 schedule.
80		SEA 1180 Phase 1	Patrol Boat, Mine Hunter Coastal and Hydrographic Ship Replacement Project		Project delayed 15 years due immaturity of technical solutions for remote mission systems. Other phases were introduced to fill the capability gap.
81		SEA 1350 Phase 1	Navy Surface and Subsurface Ranges	Project moved as part of the prioritisation exercise in DCP Review 2011 to reduce the volume of project approvals within a given year. Project delayed to revise capability priorities for underwater ranges, investigate collaboration with the United States, and review the overall affordability of underwater tracking ranges.	Project delayed one year to ensure overall DCP affordability.
82		SEA 1352 Phase 1	Evolved Sea Sparrow Missile (ESSM) Upgrade and	Project received a partial Second Pass approval for collaborative risk reduction	

List of 119 Project Count	List of 57 Project Count	Project No.	Project Name	DCP2009 to DCP2012  Reasons for Delay	DCP2012 to DCP2013  Reasons for delay
			Inventory Replenishment	activities in Aug 2011. To align with approved project schedule, YOD and IOC dates have been moved to meet internationally agreed IOC of 2020.	
83		SEA 1354 Phase 1	Submarine Escape Rescue and Abandonment Systems (SERAS)	Project moved as part of the prioritisation exercise in DCP Review 2011 to reduce the volume of project approvals within a given year. Project delayed to review current SERAS, and outcomes of re-certification activities to understand the potential for re-using elements of existing equipment.	Approval schedule delayed one year to ensure overall DCP affordability.
84		SEA 1357 Phase 1	Close-In Weapon System (CIWS) Phalanx Block Upgrade	Project YOD and IOC re-baselined during DCP review based on schedule required to complete the first Phalanx block upgrade and acceptance into service, however schedule depends on US production lines for modification kits, and it may need to come forward.	Project delayed to align with expected Foreign Military Sales timelines.
85		SEA 1358 Phase 1	ANZAC Class Close-Range Asymmetric Defence	Project moved as part of the prioritisation exercise in DCP Review 2011 to reduce the volume of project approvals within a given year.	Project delayed three years to ensure overall DCP affordability.

List of 119 Project Count	List of 57 Project Count	Project No.	Project Name	DCP2009 to DCP2012  Reasons for Delay	DCP2012 to DCP2013  Reasons for delay
86	42	SEA 1360 Phase 1	Maritime Extended Range Air Defence	Project delayed one year as part of Defence's budgetary measures for Budget 2012-13.	
87		SEA 1397 Phase 5B	Nulka Missile Decoy Enhancements	Project delayed during DCP Review to realign with SEA 1397 Phase 5C. Delays for Phase 5B include the need to align the project with the Engineering Development Schedule provided by the Nulka Original Equipment Manufacturer (OEM). The project was further delayed one year to address DCP funding pressures	
88	43	SEA 1408 Phase 2	Torpedo Self Defence	Project is under development for First Pass with the detailed planning leading to a revised Second Pass schedule. Project delayed an additional two years as part of Defence's budgetary measures for Budget 2012-13.	Project delayed two years to reflect viable project schedule.
89		SEA 1430 Phase 5	Digital Hydrographic Database Upgrade	Project moved as part of the prioritisation exercise in DCP Review 2011 to reduce the volume of project approvals within a given year.	

List of 119 Project Count	List of 57 Project Count	Project No.	Project Name	DCP2009 to DCP2012  Reasons for Delay	DCP2012 to DCP2013  Reasons for delay
90	44	SEA 1439 Phase 6	Collins Sonar Replacement	Project moved as part of the prioritisation exercise in DCP Review 2011 to reduce the volume of project approvals within a given year. This project has been delayed while initial investigations into strategic partnering with the United States Navy (USN) were undertaken. It has also suffered delay due to a desire to stabilise the Collins Class sustainment system, before adding more projects. Project delayed an additional one year as part of Defence's budgetary measures for Budget 2012-13.	Defence decision to delay 1st & 2nd pass YOD by one year to incorporate outcomes from Submarine Life Evaluation Program (SLEP) and Coles Reviews.
91		SEA 1439 Phase 3.1	Collins Obsolescence Management	The project was delayed initially to allow further studies to be completed to fully understand the minimum technical change required to update the system whilst not impacting operational availability. Project delayed an additional year as part of Defence's budgetary measures for Budget 2012-13.	

List of 119 Project Count	List of 57 Project Count	Project No.	Project Name	DCP2009 to DCP2012  Reasons for Delay	DCP2012 to DCP2013  Reasons for delay
92	45	SEA 1439 Phase 5B.2	Collins Communications and Electronic Warfare Improvement Program	Project delayed to combine two previous submarine phases, to synchronise with the Collins Class docking cycle, and to allow time for the Collins Class sustainment system to stabilise.	
93	46	SEA 1442 Phase 4	Maritime Communication Modernisation	As advised at First Pass in Dec 2010, the project needed additional time for risk reduction activities prior to Second Pass. Project delayed an additional one year as part of Defence's budgetary measures for Budget 2012-13.	
94	47	SEA 1442 Phase 5	Maritime Communication Modernisation	Project delayed one year as part of Defence's budgetary measures for Budget 2012-13.	
95		SEA 1448 Phase 4B	ANZAC Air Search Radar Replacement	Project moved as part of the prioritisation exercise in DCP Review 2011 to reduce the volume of project approvals within a given year. Additional delay to allow several developmental options to mature and to better manage the integrated master schedule for ANZAC upgrades.	

List of 119 Project Count	List of 57 Project Count	Project No.	Project Name	DCP2009 to DCP2012 Reasons for Delay	DCP2012 to DCP2013 Reasons for delay
96		SEA 1448 Phase 4A	ANZAC Electronic Support System Improvements	Delayed to reflect a viable project schedule. (Project later approved in Feb 2013)	
97		SEA 1778 Phase 1	Deployable MCM – Organic Mine Counter Measures	Project delayed one year to ensure overall DCP affordability.	
98		SEA 4000 Phase 3.3	Air Warfare Destroyer (AWD) - Operational Test and Evaluation		Defence decision to delay 2nd Pass YOD by one year to align with AWD delivery schedule.
99	48	SEA 4100 Phase 1 (previously SEA 4000 Phase 4)	Maritime Strike Capabilities	SEA 4000 Ph 4 delayed one year as part of Defence's contribution to the budgetary measures. Project re-scoped to SEA 4100 (Maritime Strike Capabilities) at DCIC 22 Jul 13. Project is now scoped to provide Harpoon replacement for DDG (replacing SEA 4000-4) and ANZAC and Future Frigate (replacing SEA 5000-3). YOD and IOC unchanged from 2009-2012 slip.	
100	49	SEA 5000 Phase 1A	Future Frigate		Slight delay in order to develop an achievable number of approvals in 2013/14. (project has been subsumed into SEA5000-1 as agreed in Apr 14 initial pass approval)



**Notes:**

(1) The list of 119 included 19 classified projects

(2) The list of 57 comprised

(a) The 49 projects shown above

(b) 3 classified projects which were delayed by one year

(c) 5 projects which were not include in the list of 119, because they were no longer in the DCP:

i. AIR 7000 Ph 2C Maritime Patrol Aircraft Replacement - P8 Increment 3 - approved

ii. JP 66 Ph 1 Air Defence Targets - cancelled

iii. JP 3011 Ph 1 Non-Lethal Weapons - cancelled

iv. LAND 400 Land Combat Vehicle System delayed (hence in the list of 57) and later brought forward (and no longer in list of delayed projects)

v. JP 3028 Defence Simulation Program - cancelled and scope became part of JP 3035

## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 54 - PTSD

**Senator Eggleston** provided in writing:

What is the Department doing to assist service personnel with dealing with and overcoming PTSD?

**Response:**

Defence has in place a comprehensive support continuum, from prevention through to treatment, to respond to the full range of mental health conditions experienced by Australian Defence Force (ADF) members, including Post Traumatic Stress Disorder (PTSD). Since 2009, Defence has invested over \$112 million on mental health services and support: increasing the mental health workforce, improving policy and training for ADF health professionals, increasing mental health research and surveillance, and strengthening resilience training and prevention strategies.

Treatment for PTSD is provided by Defence mental health professionals and specialists, external providers, and through referral to PTSD treatment programs accredited with the Department of Veterans' Affairs (DVA) and conducted at private hospitals around Australia.

Individuals diagnosed with PTSD are managed case by case, utilising the most appropriate evidence-based treatment according to the individual's clinical need and presentation. Treatments typically consist of a combination of trauma-focused psychological interventions and medication. Defence endorses the treatment strategies contained in the *2013 Australian Guidelines for Evidence-Based Treatment of Adults with Acute Stress Disorder and PTSD*.

ADF members continue to be employed during their treatment and rehabilitation and are given support and opportunity to recover and return to their previous, or new, work within the ADF. If this is not possible, Defence will oversee the transfer of health care and rehabilitation to DVA or specialist providers.

ADF members who have deployed, and their family members, are also eligible to self refer to the Veterans and Veterans Families Counselling Service. This is a free service provided by DVA.

Defence is committed to improving awareness and reducing stigma and barriers to care in order to encourage ADF personnel and their families to seek help as early as possible.

## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 55 - US Marines in Darwin

Senator Rhiannon provided in writing:

In answer to my February 2014 estimates question of “why are US marines routinely stationed in Darwin?” I was provided with the answer: “On 16 November 2011, the then Prime Minister Gillard and President Obama announced two force posture initiatives: rotational US Marine Corps deployments and increased rotations of US Air Force aircraft in northern Australia.” May I have actual details please:

- (1) For what strategic reasons did Australia agree to the ‘rotational deployment’ of US marines to Australian territory in November 2011, especially when there is no military threat to Australia?
- (2) What is the reason for this departure from previous practice?
- (3) How will the Australian government respond if the US marines deployed to Darwin engage in military action somewhere in our region? May I please have details.
- (4) Bearing in mind the fact that, according to a Ministerial Statement of June 26 2013, ‘Full Knowledge and Concurrence’ does not mean that Australia approves every activity undertaken, has the Australian government sought an assurance from the US government that the marines deployed to Darwin will not take part in any military action in our region without prior approval from the Australian government?
  - (a) If such an assurance has not been sought, will the government seek it?
  - (b) If not, why not?
- (5) The US has gained a ‘forward position’ for its military forces when they make use of Australian facilities, giving that country considerable strategic advantage. What strategic benefit accrues to Australia from these arrangements?
- (6) Is ex-PM Malcolm Fraser correct in suggesting that the presence of the US forces places Australia at risk?
  - (a) Where is he wrong in this analysis?

#### Response

(1) and (2) Australia’s alliance with the United States (US) remains vital to our security and defence arrangements. The initiatives are an extension of Australia’s existing defence cooperation and arrangements and are consistent with Australia’s longstanding strategic interests in supporting US engagement in the Asia-Pacific in a manner that promotes peace and stability. The initiatives provide tangible benefits to Australia through enhanced Australian Defence Force training opportunities and improved interoperability with US forces. These initiatives are about improving cooperation between Australia, the US, and other countries in the region.

- (3) It would be inappropriate to speculate on hypotheticals.

(4) (a) and (b) Full Knowledge & Concurrence is an expression of Australian sovereignty; of Australia's fundamental right to know what activities foreign governments conduct in, through or from Australian territory or national assets.

The activities at all Australian Defence facilities, including Australia's joint facilities and those to which the US has access, are managed in a manner which is consistent with Australia's national interests.

(5) Australia supports the continued commitment of the US to the Asia-Pacific and sees continued US engagement as essential to its continued peace, security and prosperity. The US has underwritten stability in the Asia-Pacific for more than 60 years, and it is Australia's view that the US will continue to be the most influential global actor for the foreseeable future.

It is in Australia's national interest for the US to be active and engaged in our region as economic, political and military influence shifts towards it. Australia welcomes the opportunities the US rebalance brings for greater collaboration between defence partners to build regional cooperation and capacity. These initiatives are about improving cooperation between Australia, the US, and other countries in the region. They are not directed at any other country.

(6) (a) The US force posture initiatives are an extension of our existing defence cooperation and arrangements. These are consistent with Australia's longstanding strategic interests in supporting US engagement in our region in a manner that promotes peace and stability.

## **Department of Defence**

### **Budget Estimates Hearing – 2 & 3 June 2014**

#### **Question on Notice No. 56 - Replacement medals**

**Senator Wright** provided in writing:

- (1) Is the Department aware that there are veterans who have had to march without medals, because of significantly increased waiting times for replacement medals?
- (2) The Department advised the office of Adam Bandt MP that the waiting time for replacements is six to eight months. Is it correct that there have been significant staff reductions for the function of processing replacement medals?
- (3) Is it correct that that the number of public-facing positions have been 'rationalised' from 7 to 1.5, and that the number of people processing the requests has dropped from 10 to 4?

**Response:**

(1) and (2) Defence is aware that some veterans are experiencing increased waiting times for replacement medals. There is a delay of six to eight months for the processing of applications received from discharged Army personnel.

Defence does not have staff assigned specifically to process applications for replacement medals.

- (3) No.

## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 57 - Discharge from Service – Retrospective change to mode of Separation

**Senator Wright** provided in writing:

- (1) Looking specifically at applications for retrospective medical discharge from the ADF - How many reviews of this nature are being performed by the department at present?
- (2) What safeguards does the department have in place to ensure that such reviews are conducted in an independent and unbiased way?
- (3) In the case of veterans seeking a retrospective medical discharge from the ADF, what are the avenues of independent merits review or appeal of decisions made to either change or retain the mode of separation from the ADF? Is this different for veterans who were discharged before 30 September 1972 who seek a retrospective medical discharge compared to those who were discharged after 1 October 1972?
- (4) If there is a difference in the avenues of review of decisions available to these two scenarios, why is this so and what is the rationale for this difference?
- (5) What are the options available for veterans seeking a retrospective medical discharge if they experienced improper assessment or improper recording at the time of their discharge? How is this taken into account in the decision process?
- (6) What options are available when new medical or other evidence has become available following the discharge which indicates that the medical assessment undertaken at the time of discharge was lacking or was improper?
- (7) What options are available to veterans when new medical or other evidence subsequently becomes available which suggests a medical discharge should have been made? How would this be taken into account in the decision making process?

**Response:**

- (1) As at 4 July 2014, Defence is considering 22 applications for review of mode of separation.
- (2) Decisions made regarding retrospective change of discharge mode are made under an enactment and, as such, administrative decision-making principles apply. Administrative decision makers in Defence are required to make lawful and accountable administrative decisions. Each case is examined from the beginning and is assessed on its merits within the legislative framework.

In order for a separation delegate to change a separation mode, a number of principles must be adhered to. The separation delegate:

- must afford procedural fairness;
- must take into account relevant considerations and disregard irrelevant considerations;

- must have the delegation to determine the separation modes in question; and
- should not have made the original separation determination.

If the separation delegate does not have the delegation to determine all applicable separation modes that apply to a member, then a recommendation to a higher authority with the appropriate delegation is required.

This process ensures a change of mode determination remains independent and free of any potential bias. The application of the basic considerations described above ensures separation between Medical Employment Classification Review Board Determinations and separation decisions/actions.

(3) Decisions in relation to reclassification are subject to review under the *Administrative Decisions (Judicial Review) Act 1977*. Section 5 of the Act sets out the various grounds on which the lawfulness of a decision can be challenged. In any application, a Court looks to see whether such grounds have been established.

Decisions made with respect to superannuation entitlements following a decision to change a mode of discharge are made by the Commonwealth Superannuation Corporation. These decisions are reviewable. In the first instance, a review can be conducted by a Defence Force Case Assessment Panel. The Administrative Appeals Tribunal has jurisdiction to further review such a decision.

There is no difference in the avenues for review or appeal for veterans who were discharged before 30 September 1972 compared to those who were discharged after 1 October 1972, the date the DFRDB Act was promulgated.

(4) There is no difference.

(5) A veteran (or person with the veteran's consent) can write to Defence detailing their request and providing a statement of reasons as to why they believe their discharge mode should be changed. This should be accompanied by supporting documentation, including medical reports that would provide evidence of the condition suffered at the time of discharge and medical reports post separation.

Applications from the veteran or advocate can be received in a number of ways: direct to the Service Chief, by post to the Directorate of National Programs in the Defence Community Organisation, direct to ComSuper or emailed to the Defence Single Access Mechanism mailbox (Defence.Sam@defence.gov.au).

Once all documentation is received from a veteran, Defence Joint Health Command provides professional advice on whether grounds existed such that, at the time of discharge, the veteran could have been discharged on medical grounds (that is, there was a diagnosed condition at the time of discharge).

It is difficult to determine whether a past medical record (for example, the final medical assessment) of a veteran reflects an improper assessment or recording. Symptoms will only be recorded if disclosed and conditions noted only if the Medical Officer is aware of them (claimed by the veteran or recorded in the medical record). Specific probing assessments would not normally occur unless there was a clinical indication; that is, the veteran has disclosed specific symptoms. In addition, standards and expectations regarding medical record keeping have changed over time and what was 'normal' or accepted practice 30 years ago may not be acceptable now.

As a guide, the delegate needs to satisfy themselves of the following general test conditions:

- Was the veteran suffering from an identifiable physical or mental condition at the time of separation from Defence?
- Did the identifiable physical or mental condition significantly affect the capacity of the veteran to perform military duties at the time of separation from Defence?
- Can these general test conditions be demonstrated by application of available clinical assessment, making use of available medical (clinical) examination results; administrative documentation and employment performance reports; psychological/aptitude testing results; employment history records during service and extending from the period of discharge through time? In other words, can an identifiable link to present-day conditions from the clinical traits identifiable at the time of separation be established?

(6) and (7) Retrospective change to mode-of-separation applications allow the Service Chiefs (or their authorised delegate) to consider whether veterans who retired for reasons other than for medical reasons may be treated as though they had separated medically for certain invalidity benefits.

Veterans can provide new medical evidence to the relevant Service Chief or directly to the Directorate of National Programs and the new evidence will be reviewed by Joint Health Command.

Medical information that becomes available after the discharge of a veteran is fully reviewed and considered in the assessment of whether a retrospective discharge should be supported. The weight given to this evidence will vary depending on how long after discharge it was recorded. Medical information generated soon after discharge will carry more weight than medical information and opinion generated decades later. Further information, provided after an initial review, will also be reviewed and the recommendation may change depending on the new information.



## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 58 - Cooperation with France in the Southern Ocean

Senator Whish-Wilson provided in writing:

- (1) What are Australia's obligations under our arrangements with France in patrolling the Southern Ocean?
- (2) What is the Department of Defence's role in this arrangement?
- (3) Are there meetings between the Navy of France and Navy of Australian regarding this treaty?
  - (a) How often does this occur?
- (4) How does Australia judge the effectiveness of this arrangement?

#### Response:

(1) Australia's obligations are contained in two Treaty-level Agreements entered into with France that establish a framework for cooperation with France on certain fishing-related activities in parts of the Southern Ocean.

*(A) Treaty between the Government of Australia and the Government of the French Republic on Cooperation in the Maritime Areas Adjacent to the French Southern and Antarctic Territories (TAAF), Heard Island and the McDonald Islands (Cooperative Fisheries Surveillance Treaty) signed on 24 November 2003, and entered into force on 1 February 2005: [2005] ATS 6.*

- More details of the specific obligations in the Treaty are set out in the national interest analysis which was tabled in Parliament as part of the domestic treaty process ([2004] ATNIA 9).

*(B) Agreement on Cooperative Enforcement of Fisheries Laws between the Government of Australia and the Government of the French Republic in the Maritime Areas Adjacent to the French Southern and Antarctic Territories, Heard Island and the McDonald Islands (Cooperative Fisheries Enforcement Treaty), done at Paris 8 January 200, entered into force 7 January 2011: [2011] ATS 1*

- More details of the specific obligations in the Treaty are set out in the national interest analysis which was tabled in Parliament as part of the domestic treaty process ([2010] ATNIA 3).

(2) The Australian Defence Force may provide authorised vessels alongside other Australian Government agencies, if requested by the Australian Customs and Border Protection Service.

(3) No. Navy-to-Navy talks take place with the French, but they are generic in nature and do not specifically address these treaties.

(4) This question should be directed to Border Protection Command and the Australian Fisheries Management Authority, as the agencies responsible for coordinating Australia's response to illegal fishing in the Southern Ocean and any bilateral cooperation with France.

## **Department of Defence**

### **Budget Estimates Hearing – 2 & 3 June 2014**

#### **Question on Notice No. 59 - Defence Spending**

**Senator Whish-Wilson** provided in writing:

Could the Department provide a detailed rationale for why the 2% of GDP figure is considered appropriate, particularly with reference to:

- (a) Are there any serious potential international threats in the short or long term?
- (b) If so, what strategies are required for protection?

#### **Response:**

The Government has committed to growing Defence funding to two per cent of Australia's Gross Domestic Product by 2023-24 to ensure that Australia maintains a credible and capable Defence Force that can deter, deny and defeat any threats to Australia and its interests in the future.

Australia faces an uncertain future security environment, tied to developments in our region and globally. Transnational security threats and challenges, including from global terrorism, and threats to Australia's cyber security remain pressing national security concerns.

Strengthened investment will help ensure that Defence is able to protect and secure Australia's interests and respond to future challenges. The Government's new Defence White Paper, to be released in 2015, will provide an affordable and achievable means for ensuring Australia's defence and security now and over the coming decades. It will guide investment in capability, and provide strategies for dealing with future uncertainty.

**Department of Defence**

**Budget Estimates Hearing – 2 & 3 June 2014**

**Question on Notice No. 60 - Climate Change**

**Senator Whish-Wilson** provided in writing:

Does ADF share the Pentagon's concerns about the security threats from the effects of climate change? What are ADF concerns about regional security threats in relation to effects of climate change? (eg destabilisation of Pacific states, mass migration, extreme weather events, etc) How does ADF plan to prepare for and respond to these threats?

**Response:**

Defence is aware of the Pentagon's concerns about the security threats from the effects of climate change. Defence is examining the potential impact of change to climate and the disposition of people in our region into the White Paper, which is currently under development.

**Department of Defence**

**Budget Estimates Hearing – 2 & 3 June 2014**

**Question on Notice No. 61 - Energy Security**

**Senator Whish-Wilson** provided in writing:

Does the ADF share the Pentagon's concerns regarding energy security? How does it plan to respond to these?

**Response:**

Defence is aware of recent United States Department of Defense's initiatives, including its recently released operational energy policy. Energy security issues specific to Defence are being considered as a part of Defence's White Paper process. Defence is also supporting the development of a national energy security position as part of the National Energy White Paper process.

**Department of Defence**

**Budget Estimates Hearing – 2 & 3 June 2014**

**Question on Notice No. 62 - DSTO Scottsdale Facility**

**Senator Whish-Wilson** provided in writing:

- (1) Has the DSTO had discussions with the Member for Bass about expanding the facility?
- (2) Has DSTO provided a briefing to the Minister on the merits or otherwise of any potential expansion?

**Response:**

(1) and (2) No.

## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 63 - Defence Fraud/ANAO Audit Implementation

Senator Xenophon provided in writing:

In the February 2014 Additional Estimates, I asked about the 'Busuttil Report'. You advised that the 'Report of LCDR J. P. Busuttil RANR Concerning RANAD Newington' was reported on the 18th December 1996.

- (1) Did the contents of the report warrant reporting to the then Chief of Navy? If so, on what date was the Chief of Naval Staff/Chief of Navy informed?
- (2) Did the contents warrant advising the responsible Minister? If so, on what date was the responsible Minister advised?
- (3) Can you advise what inventory a Royal Australian Naval Arms Depot would be expected to carry and have on hand in the 1990's? Say at RANAD Newington?
- (4) Can you advise what value in dollar terms was written off from the RANAD Newington inventory in the years 1995-96, 1996-97, 1997-98 as a result of fraud, financial error and theft or just lost?

#### Response:

- (1) Correspondence registers indicate that a copy of the report was received in the office of Chief of Navy on 21 December 2000.
- (2) A search of the Ministerial Advice database indicates that no advice was provided to the Minister regarding the contents of the report.
- (3) As an Armaments Depot in the 1990's, RANAD Newington could be expected to hold armaments from across the entire spectrum of Royal Australian Navy use at the time, including: missiles, torpedoes, large calibre weapons and small calibre weapons.
- (4) The Busuttil Report identified the value of equipment which was missing from RANAD Newington. As the Busuttil Report was conducted under the *Defence (Inquiry) Regulations 1985*, release of any part of the Report will require specific authorisation from the Minister for Defence.

## Department of Defence

### Budget Estimates – 2 & 3 June 2014

#### Question on Notice No. 64 - Trial Balances

**Senator Xenophon** provided in writing:

Can the Chief of the Defence Force, provide a copy of the current Trial Balance for each Service and an aggregate trial balance for Defence?

(1) Can this be accompanied by the Chart of Accounts applicable to each Service and Defence itself?

(2) What Accounting Management Information system does each Service run and what does Defence run overall?

#### **Response:**

A copy of Defence's and each Service Group's 'Budgeted' Trial Balance as per the 2014-15 Portfolio Budget Statements (PBS), inclusive of funding for operations is at Attachment 1. It should be noted that funding related to operations is reported separately in the 2014-15 PBS against Outcome 2. The aggregate Trial Balances do not include DMO.

(1) The attached 'Budgeted' Trial Balance identifies the general ledger code and description for each line item. The cost centre hierarchy, which is utilised by all Groups and Services, is at Attachment 2.

(2) Defence's corporate financial management information system is SAP, which is used by all Groups and Services.



## Top of Defence and Services - Trial Balance as at PBS 2014-15

	2014-15 TOP OF DEFENCE \$'000	2014-15 NAVY \$'000	2014-15 ARMY \$'000	2014-15 AIR FORCE \$'000	
<b>Income Statement</b>					
<b>GL Code</b>	<b>Revenue:</b>				
10002	s.31 Recovery - Oncosts	(5,339)	(1)	(5,331)	-
10010	s.31 Revenue - Charts and maps	(1,943)	(1,943)	-	-
10011	S.31 Sale of goods - Sale of non assets	(30)	-	-	-
10016	Revenue foreign govt (not s.31)	(2,940)	(538)	(630)	(1,692)
10017	s.31 Recovery logistics sup foreign force	(14,103)	-	(130)	(11,086)
10027	s.31 Revenue - Energy	626	626	-	-
10029	s.31 Rev sale,hire out,other dealings - Goods	(8)	-	-	-
10030	s.31 Revenue-Course/conf fees (Defence run)	(1,317)	(929)	(250)	(134)
10031	s.31 Recovery - Training foreign forces(non-DCP)	(3,334)	-	(320)	-
10032	s.31 Revenue - Casual meal	(1)	-	-	(1)
10035	s.31 Clothing revenue - GSI	(3,794)	-	(3,794)	-
10038	s.31 Recovery - Unfair wear and tear: Army	(520)	-	-	-
10040	s.31 Recovery - Unfair wear and tear: Navy	(96)	-	-	-
10042	s.31 Recovery - Unfair wear and tear: Air Force	(109)	-	-	-
10044	Revenue other services (not s.31)	(3,160)	(533)	(350)	(21)
10047	S.31 Revenue - Prov of staff and other services	(13,653)	(22)	-	(1,649)
10048	s.31 Recovery - Resident medical officers	(5,106)	(195)	(3,771)	(1,074)
10050	s.31 Rev settlement damage	(82)	(82)	-	-
10054	Minor Revenues - Goods	(173)	-	-	-
10102	s.31 Property rent land, build and inf	(9,518)	-	-	-
10126	s.31 Sale obsolete and surplus inventory	(7,571)	(18)	-	(1)
10152	s.31 Contributions - Group rental scheme: Army	(116,861)	-	-	-
10153	s.31 Contributions - Group rental scheme: Navy	(40,917)	-	-	-
10154	s.31 Contributions - Group rental scheme:Air Force	(58,285)	-	-	-
10160	s.31 Rent & utilities contribution;overseas	(2,804)	(739)	(650)	(372)
10161	s.31 Rent received - MQs: APS	(265)	-	-	-
10166	s.31 Rent recd married quarts foreign military	(1,961)	-	-	-
10167	s.31 Rent received - MQs: other personnel	(424)	-	-	-
10169	s.31 Contb rec MWOD choice access trial:Darwin	(3,605)	-	-	-
10170	s.31 Revenue rations & qutrs ADF	(63,826)	-	-	-
10182	s.31 Revenue benefits received	(12,606)	-	(65)	(1)
10185	s.31 Refunds - Excess water: ADF	(6,488)	-	-	-
10210	s.31 Recovery - Air services charges	(90)	-	-	(90)
10220	s.31 Sale fuel foreign government	(31,602)	(13,425)	(852)	(17,325)
10230	Proceeds from asset disposal - Land	(25,215)	-	-	-
10234	Proceeds from asset disposal - SME	(7,549)	-	(7,549)	-
10238	Proceeds from asset disposal - OP&E	(28,000)	-	(28,000)	-
10239	Sale price on disposal - ROMAN - OP&E	31,651	-	31,651	-
10248	Proceeds from asset disposal - Buildings UFL	(12,417)	-	-	-
10257	Sale price on disposal - ROMAN - Buildings LHI	12,107	-	-	-
10259	Sale price on disposal - ROMAN - Land	25,215	-	-	-
10272	Gain on sale - ROMAN - Land	(23,485)	-	-	-
10285	Rev other government/agency (not s.31)	(319)	(56)	-	-
12006	Recoveries - Fraud investigations	(103)	-	-	-
12010	Refund foreign Military Sale(not s.31)	(11,197)	-	-	-
12012	Fuel rebate revenue - s.31	(40,198)	(31,159)	(3,953)	(5,086)
12016	s.31 Revenue - Conference/course fees	(12,585)	(1,303)	(9,879)	-
12017	s.31 Revenue - Court awarded costs	10	-	-	-
12020	Assets now recognised - Other plant & equipment	(13,722)	(491)	(729)	(794)
12021	Inventory now recognised - GSI	(214,270)	(1,643)	(1,785)	(2,119)
12072	Assets now recognised - SME-MILIS	(111,099)	(28,303)	(19,585)	(34,814)
15020	Resources received free of charge - ANAO	(5,254)	-	-	-
15050	Resources received free of charge - Defence/DMO	(787,724)	-	-	-
17050	s.31 Recovery - ADF (from DMO)	(215,600)	(45,466)	(52,043)	(118,091)
17051	s.31 Services prov to DMO	(136,111)	-	-	-
17052	s.31 Recovery-expenses(DoD exp recovery from DMO)	(31,665)	(2,620)	-	-
18010	Appropriations for outputs	(25,882,986)	(4,854,437)	(6,125,862)	(4,798,021)
23280	Property disposal costs - Land	1,485	-	-	-
23281	Cost of asset disposal - Buildings	310	-	-	-
23284	Cost of asset disposal - OP&E	992	-	-	-
	<b>Total Revenue</b>	<b>(27,899,634)</b>	<b>(4,983,277)</b>	<b>(6,233,877)</b>	<b>(4,992,371)</b>
<b>Expenses:</b>					
20003	Salaries - Overseas net - ADF	36,636	11,373	13,723	11,540
20015	Discharged or deceased members - ADF	6,835	1,407	4,067	1,361
20018	Gross salary - ADF	4,479,860	1,144,642	2,164,192	1,130,197
20140	Allowances - Hostel charges - Navy	988	988	-	-
20141	Home purchase assistance scheme	22,542	4,549	9,931	8,062
20155	Temp accommodation allowance (TAA) - ADF	9,068	1,473	4,420	3,175
20158	TAA in serviced apartments (TAASA) - ADF	13,148	3,301	5,295	4,552
20165	Field allowance - ADF	55,186	1,051	43,780	10,355
20171	In-Port allowance - Navy	874	874	-	-
20174	Other allowances - ADF	217,368	90,321	86,896	40,151
20177	Defence academy textbook allowance - ADF	76	76	-	-

	2014-15	2014-15	2014-15	2014-15	
	TOP OF DEFENCE	NAVY	ARMY	AIR FORCE	
	\$'000	\$'000	\$'000	\$'000	
20186	Separation allowance - ADF	10,215	3,338	3,698	3,179
20195	Extra tuition allowance - ADF	44	44	-	-
20198	ADF retention bonus period expense - DPC tier 2	73	73	-	-
20199	ADF retention bonus period expense - R2 tier 1	6,305	6,305	-	-
20200	ADF retention bonus period expense - Other	51	51	-	-
20201	ADF completion bonus period expense - DPC tier 2	7,966	3,597	-	4,369
20202	ADF completion bonus period expense - R2 tier 1	3,248	3,248	-	-
20203	ADF completion bonus period expense - Other	8,093	-	4,165	3,928
20263	Education allowance - Overseas - ADF	4,669	910	2,453	1,306
20266	Tertiary accommodation - ADF	73	73	-	-
20270	Critical years extra tuition - ADF	110	110	-	-
20280	Overseas allowances - Settling in/out - ADF	1,544	897	647	-
20283	Overseas allowances - Rental & utilities - ADF	17,247	3,863	6,154	7,230
20286	Other overseas allowances - FBT - ADF	167	167	-	-
20289	Other overseas allowances - Non FBT - ADF	36,574	7,593	16,336	12,639
20295	International campaign additional allows - ADF	49,316	26,862	15,949	6,505
20370	Reserve salary & allowances-Navy	25,960	25,960	-	-
20371	Home training - Army	115,190	-	115,190	-
20372	Home training - RAAF	41,987	-	-	41,987
20376	Continuous training - Other	17,612	820	14,927	1,865
20385	Separation allowance	2	2	-	-
20388	Parachute diving and other allowances	4,616	485	2,531	1,600
20391	Field allowance	6,361	1	6,360	-
20415	Cadet forces allowance	11,029	2,377	4,422	4,230
20500	Salaries & wages - Civilian	1,302,024	67,169	65,048	55,952
20501	Overseas salaries & wages net - Civilian	6,709	215	-	83
20502	Overseas allowances-Fringe benefits tax -Civilian	1,657	-	-	-
20503	Overseas allowanc-Non fringe benefits tax-Civilian	3,505	-	-	-
20504	Residential rent - Overseas - Civilian	1,500	-	-	-
20505	Overseas representation allowance-Civilian	51	-	-	-
20506	Salary allowances - Civilian	5,964	-	366	1,124
20514	Education allowance-Within Aust-Civilian	2	-	-	-
20515	Education expenses-Civilian	25	-	-	-
20516	Travel APS-ALFA	301	-	57	57
20520	Penalty pay - Civilian	1,665	-	75	326
20521	Overtime - Civilian	6,951	958	254	-
20545	MSBS employer contributions - ADF	1,162,887	268,484	593,523	300,880
20550	DFRDB employer contributions - ADF	102,950	31,690	46,300	24,960
20553	3% Super prod (MSBS) - ADF	129,819	29,810	64,910	35,099
20556	3% Super prod (DFRDB) - ADF	27,337	7,538	13,907	5,892
20560	Super guarantee levy - Cadet forces	608	228	-	380
20580	Superannuation contributions - Civilian	175,564	8,761	9,060	6,003
20581	Superannuation productivity - Civilian	15,345	1,382	920	1,737
20582	Superannuation guarantee charge - Civilian	3,934	442	531	125
20583	Superannuation guarantee charge - Contractors	248	-	-	-
20590	Annual leave expense - Military ADF	403,981	88,269	221,909	93,803
20593	Pay in lieu of recreation leave - ADF	79	79	-	-
20610	Annual leave expense - Civilian	52,368	6,388	(215)	1,492
20620	Long service leave expense - ADF	54,720	344	25,137	29,239
20630	Long service leave expense - Civilian	37,616	4,949	1,004	791
20640	APS workers compensation premiums	44,208	-	-	-
20641	Long service leave expence clearing account - Mil	2,717	108	1,609	1,000
20698	Separation and redundancy - Civilian	47	-	-	-
20700	Rent paid to Defence housing authority - Military	559,344	-	-	-
20701	Excess water charges - Military	8,400	-	-	-
20702	Repair & maintenance costs - Military	45,206	(4)	-	-
20704	Food allowance - Rent Allow MWD (s) Military	6,212	1	39	10
20705	Temp rent allowance (TRA) - Military	55,053	-	-	-
20709	Living out allowance - Military	110,742	-	-	-
20710	Living away from home allowance - Military	38,152	37	-	-
20712	Travel ADF - Remote locality leave	2,087	6	-	2,081
20713	Travel ADF - Remote locality leave: Family	1,075	116	-	959
20714	Travel ADF - Recreation leave	16,607	5,084	9,072	2,451
20715	Travel ADF - Other leave	4,497	709	2,982	806
20740	Travel APS - Remote locality leave: ATO defined	2	-	-	-
20742	Travel APS - Member reunion	15	-	-	-
20744	Travel APS - Student reunion (other)	1	-	-	-
20745	Travel APS - Dependants reunion	4	-	-	-
20747	Home purchase/sale expense allowance - Civilian	47	-	-	(26)
20750	Rent paid to DHA - MCA trial	11	11	-	-
20751	Residential housing rent - Not DHA	12,961	24	-	-
20752	Residential housing costs - Not rent and not DHA	65,443	-	-	-
20771	Attendance allowance - Military	6,927	449	6,478	-
20772	Travel ADF - Medical	5,373	608	2,803	1,962
20773	Travel ADF - Legal/discipline	272	272	-	-
20774	Travel ADF - Other conditions of service	1,089	1,017	14	2
20775	ADF employee costs - Meal allowance	3	3	-	-
20777	Travel ADF - Reunion	6,818	1,746	3,447	1,623
20778	Travel ADF - Compassionate	1,108	340	768	-
20779	Travel ADF - Student reunion (yrs 9-12)	9	9	-	-
20780	Travel ADF - Student reunion (other)	8	8	-	-

	2014-15	2014-15	2014-15	2014-15
	TOP OF DEFENCE	NAVY	ARMY	AIR FORCE
	\$'000	\$'000	\$'000	\$'000
20781	Travel ADF - Dependents reunion	453	451	-
20782	Travel ADF - Remote local leave: Non-ATO defined	2,494	423	2,071
20783	Travel ADF - Remote local leave family:Non - ATO	10,139	1,281	7,141
20785	Travel ADF - Attachments	731	58	-
20786	Home purchase/sale expense - Allowance - Military	6,934	1,131	2,668
20787	Travel ADF - Relief out of country:Fare assistance	486	149	335
20789	Travel ADF - House hunting	43	43	-
20790	ADF reg contribution	493	-	-
20800	ADF health - Sessionalist - Medical GP	596	-	18
20801	ADF health - Sessionalist - Medical specialis	5	1	-
20815	ADF health - Contract: GP	121	-	-
20825	ADF health - Contract: Physiotherapist	32	-	-
20828	ADF health - Contract: Pharmacist	42	-	-
20829	ADF health - Contract: Other professional	1,520	2	-
20830	ADF health - FFS:Gen pract	(32)	17	-
20831	ADF health - FFS:Anaesthetist	1	-	-
20833	ADF health - FFS:Ophthalmologist	5	-	-
20834	ADF health - FFS:Orthopedic surgeon	(14)	-	-
20835	ADF health - FFS:Psychiatrist	1	-	-
20840	ADF health - FFS:Plastic surgeon	1	-	-
20841	ADF health - FFS:Other specialist surgeon	6	-	-
20842	ADF health - FFS:Other specialist physician	4	-	-
20843	ADF health - FFS:Obstetrics	4	-	-
20844	ADF health - FFS:Neuro surgeon	1	1	-
20846	ADF health - FFS:Dental GP	22	1	-
20847	ADF health - FFS:Dental oral surgeon	2	-	-
20848	ADF health - FFS:Dental orthodontist	4	-	-
20853	ADF health - FFS:Dental other	1	-	-
20854	ADF health - FFS:Dental radiology	8	-	-
20856	ADF health - Fee for service: Physiotherapist	18	-	-
20861	ADF health - FFS:Other costs	173	-	-
20862	ADF health - FFS:Podiatry	11	-	-
20863	ADF health - FFS:Psychologist	1,084	-	-
20867	ADF health - FFS:Public hospital - Medical	25	-	-
20869	ADF health - FFS:Private hospital - Medical	3,584	-	-
20871	ADF health - Optical aids	9	1	-
20873	ADF health - FFS:Radiology	15	3	-
20875	ADF health - FFS:Pathology	19	-	-
20876	ADF health - FFS:Road ambulance	313	-	-
20877	ADF Health - Domestic	371,898	-	-
20878	ADF health - FFS:Air ambulance	24	-	-
20879	ADF health - FFS:Pharmacy	353	-	-
20880	ADF health - FFS:Hearing	1	-	-
20881	ADF health - Random urine analysis program	42	42	-
20884	APS health - Occupational health screening	14	-	-
20885	APS health - GP fees	36	-	36
20887	APS health - Occupational health screen	174	-	-
20888	APS health - Optical fees	1	-	-
20891	APS health - Other health service fees	694	-	-
20893	APS health - CMO permanent appointments	223	-	-
20894	APS health - Rehabilitation	4,262	-	-
20895	ADF health - Overseas posts	3,580	12	-
20899	Rehabilitation - Case management	161	-	-
20900	Travel expenses for health professionals	78	-	-
20950	ADF health - Appliance repairs/purchases	84	-	-
20960	Rations - Not fresh fruit & veg - Military	18,631	6,435	-
20961	Rations - Fresh fruit and veg - Military	651	326	-
20990	Fringe benefits tax (FBT) - Military	451,114	-	-
20991	Fringe benefits tax (FBT) - Civilian	11,871	-	-
21004	Printing and Reproduction	3,139	469	170
21006	Publications	1,775	224	383
21008	Stationery and office requisites	16,032	338	4,793
21010	Postage	14,041	-	31
21011	Magazine subscriptions	49	-	2
21012	TV subscriptions	200	-	5
21013	Newspaper subscriptions	52	-	8
21016	Leased vehicle non SES operating costs	292	-	1
21017	Spt to OPS & EX - Goods - HQJOC only	17,275	-	-
21019	General - Office services	6,332	450	315
21021	Minor office equipment repairs and maintenance	2,563	13	184
21022	Hire and other fees	22,941	9,250	6,530
21023	Geospatial data, imagery, products and services	11,631	81	-
21024	Industry workforce development	1,971	-	-
21026	Develop capability definition documents	24,730	260	300
21027	Technical & Engineering Support	79,033	35,965	-
21028	Photographic, video and internet support	659	227	63
21029	Domestic navigational charting expenses	7,087	3,598	-
21030	International navigational charting expenses	8	8	-
21032	Military handling charges	6,527	22	-
21034	Media support services	44	-	-
21035	Management & Strategic Advice	156,499	2,446	6,835

	2014-15 TOP OF DEFENCE \$'000	2014-15 NAVY \$'000	2014-15 ARMY \$'000	2014-15 AIR FORCE \$'000
21036	Defence employees - Locally engaged staff overseas	1,669	-	1,454
21037	Garrison support contracts	569,455	1	134
21038	Capital construction support charges	234,425	-	-
21042	Funeral costs and expenses	187	1	-
21044	Special events hospitality	275	-	25
21045	Memberships of professional bodies	5,249	1,477	401
21046	Leased vehicle SES operating costs	198	-	13
21049	Representation allowance	798	136	-
21050	Financial advice - Separation & redundancies - APS	30	-	2
21051	Childcare	2,481	-	184
21060	Prizes and awards	1,116	-	4
21061	APS health - Employee wellbeing	363	-	-
21062	Animal management fees	43,300	1,127	2,582
21063	Presentations/commemoration expenses	995	4	12
21064	Official gifts	111	-	1
21065	Official hospitality	921	77	175
21067	Reward and recognition scheme	2	-	-
21068	Working meals	1,704	104	97
21069	Rescue and Fire Fighting	23,913	-	-
21074	Materials etc. Supporting aid activities	21,480	-	303
21075	Spt to OPS & EX - Services - HQJOC only	16,909	-	-
21080	DCP STIPEND - Salary support and allowances	5,059	-	-
21081	DFAT employee - LES o/seas	12,733	91	-
21091	Agency banking fees	328	-	-
21092	Credit card merchant facty charges	51	-	1
21095	Other bank fees and charges	2,360	1,816	10
21099	Promotional goods for Defence	515	40	11
21110	Public relations	640	474	8
21115	Library materials	272	-	47
21116	Production of multi-media and CD-ROM	273	249	10
21117	Library serials	1,125	-	-
21118	Library electronic resources	1,149	-	-
21125	Commonwealth government common services	27,142	67	29
21126	Superannuation charges	32,810	-	-
21129	Vehicle oper costs - Defence owned (not services)	1,201	-	5
21130	Land tax and rates	9	-	-
21132	Custom duty for defence imports	1,162	5	12
21145	State based cadet scheme fees	6	-	-
21160	Paymt to employers of res under empl supp pay sch	19,244	1,338	17,234
21161	Paymt to self employed res under empl supp pay sch	5,480	4,530	-
21182	Clothing, Laundry & Dry Cleaning	636	-	-
21183	Certificate/licences & oth official documentation	460	-	-
21185	Purchase of in-flight rations	2,821	-	-
21187	Rations - Other	14,903	5	-
21188	Rations expenses at overseas posts	39	-	-
21250	Engineering - Indus_R&D	51,416	-	-
21251	Engineering - University (R&D)	2,292	-	-
21252	Engineering - Other research (R&D)	327	1	-
21259	General R&D	32,442	775	-
21260	External R&D - Industry	1,685	1,684	-
21265	Internal R&D	11,317	44	-
21266	Patent fees (R&D)	240	-	-
21282	Facilities NPOC operating costs	1,009	-	-
21300	Travel - O/seas:Fares&charter	32,850	2,238	1,898
21301	Travel - Overseas:Allowances	1,166	279	80
21302	Equipment allow - Overseas - Non - FBT	214	10	36
21303	ADF Training related travel:Overseas expenses	12,042	805	5,600
21304	Travel - Overseas:Spouse accompanied	26	-	10
21305	International strategic lift - Air	6,964	-	11
21306	International strategic lift - Sea	752	-	-
21307	Travel - Overseas:Overseas post expenses	5,410	180	863
21308	Travel - Removal:Overseas expenses	15,180	6,103	3,467
21309	Travel - Domestic fares and chges	84,938	11,888	11,994
21310	Travel - Domestic:Allowances	1,692	690	555
21311	ADF Training related travel:Student movement	795	178	298
21312	ADF Training related travel:Domestic expenses	62,669	8,721	39,987
21314	Travel - Domestic:Part day travel costs	182	3	103
21315	ADF Training related travel:Recruit and enlistment	891	7	884
21316	ADF Student movement vehicle allowance	549	546	3
21317	Domestic exercise travel and travel allowances	8,940	1	217
21318	Travel - Removal:Domestic expenses	20,436	1,653	12,627
21319	Travel - Domestic:Non APS/ADF	1,692	1	355
21320	Travel - Domestic short term vehicle hire	3,014	310	1,562
21321	International strategic lift - Land	3,512	-	10
21322	Overseas exercise travel and travel allowances	9,355	3	31
21331	Vehicle allowance	513	-	431
21332	Review travel allowance	119	-	12
21335	Travel - Domestic: Spouse accompanied	40	-	40
21345	Domestic strategic lift - Air	798	-	568
21346	Domestic strategic lift - Sea	1,241	-	1,241
21347	Domestic strategic lift - Land	809	-	806

	2014-15	2014-15	2014-15	2014-15
	TOP OF DEFENCE	NAVY	ARMY	AIR FORCE
	\$'000	\$'000	\$'000	\$'000
21350 Freight (non removals)	65,763	4,788	1,767	5,842
21351 Removal costs - Storage charges	4,490	53	2,584	1,852
21356 Quarantine and inspection services	1,106	99	71	36
21357 Warehousing services	147,246	-	29	-
21359 Travel - Removal:Discharges	17,627	3,640	11,426	2,487
21370 Removal costs - Defence	91,833	11,968	51,357	25,033
21374 Disturbance allowance	21,815	7,003	10,810	3,986
21375 Allowance - Transfer allowance	488	7	276	197
21376 Reimbursement - Pet relocation	2,550	15	1,820	714
21377 Allowance - Loss on sale private motor veh/furn	217	2	103	104
21378 Removals miscellaneous costs	1,399	-	477	292
21379 Travel - Removal:Incidentals	131	17	22	60
21381 Relocations agreement	27,764	2,715	-	-
21382 Lateral recruit costs	380	7	237	133
21390 Travel - Domestic:Meals and incidentals	12,747	1,575	4,398	199
21391 Travel - Domestic:Accommodation	6,705	676	2,110	-
21393 Travel - Overseas:Accommodation	5,558	284	493	-
21394 Travel - Overseas:Short term vehicle hire	1,235	107	133	-
21395 Travel - Overseas:Meals and incidentals	3,990	991	485	-
21400 Voice & Data Usage	46,741	25	305	160
21401 Mobile telephones - Usage	5,632	1	226	-
21402 Satellite - Usage	24,131	51	1,286	2
21403 Video conferencing - Usage	1,912	1	96	-
21404 Semi - Official phones private res (purch)	45	-	-	-
21410 ICT user devices - Mobile telephones - Purc	338	-	231	-
21415 Spectrum fees and charges	10,354	-	1	340
21416 Software licence fees	10,622	484	4,157	210
21418 ICT Administration Charges in Bundled Contracts	307	-	44	-
21419 ICT bearers - Expensed	18,194	264	2,171	2
21422 ICT Management and Advisory Services	210,081	1,202	802	40
21425 ICT Network Hardware - Purchase and Support	48,346	29	1,021	5
21428 ICT User Hardware - Purchase and Support	3,566	183	1,113	324
21438 ICT common service- Software maint	55,995	1,098	32	-
21439 ICT user devices - Hardware maintenance	7,907	-	4	18
21440 Software Services	190,121	1,075	7,044	729
21441 ICT networks and data links - Hardware maint	16,068	15	2,619	18
21442 ICT bearers- Hardware maintenance	9,832	218	83	34
21443 Data lines usage	14,532	41	998	979
21450 ICT Systems Hardware - Purchase and Support	6,588	11	413	2
21452 ICT consumables	46,154	111	860	1,392
21500 Cleaning and Housekeeping	1,639	1	7	40
21501 Light and power	174,873	478	92	3
21502 Water	21,754	4	3	-
21503 Liquid petroleum products	6,488	20	14	34
21504 Gas	3,961	150	315	1,448
21506 Sanitation and Toxic Waste	14,078	381	99	44
21536 Defence estate property maintenance	10,176	-	1,854	1,811
21537 Estate Upkeep	265,182	-	-	-
21538 Work planning fees	272	-	-	-
21539 Annual fees/levies	1,155	-	-	33
21540 Grounds Maintenance & Land Management	1,058	-	542	-
21542 GEW reactive maintenance	982	-	556	420
21543 FP&E reactive maintenance	77,128	-	-	2
21544 Estate Projects	386,479	4	2,900	1,089
21547 Furnishings and fittings	6	-	-	6
21573 Asbestos	25,033	-	-	1
21703 General service/medical examinations	1,396	-	50	42
21709 Audit fees	37	-	-	17
21710 Non technical services	60,197	53,659	-	-
21711 Recruitment services	100,700	11	55	-
21712 DFDA Legal expenses/disbursements	658	78	-	26
21713 Reserve legal officers fees	5,500	-	-	-
21715 Legal disbursements	3,624	-	-	-
21722 Legal professional fees	16,526	-	-	-
21727 Settlements	21,237	-	-	-
21731 Common law COMCOVER	18,690	-	-	-
21750 Advertising costs - ADF recruiting	1,253	-	26	-
21761 Advertising Costs - Non ADF Recruiting	62,956	9	91	232
21762 Provision of sponsorship	293	-	4	8
21903 ADF DASS course fees/costs	2	-	-	-
21904 APS Studybank	38	-	-	-
21906 ADF post graduate education loans scheme	1	-	-	-
21907 ADF CTT - Financial counselling	2,666	-	-	-
21911 ADF training - Military	130,519	46,838	51,181	22,012
21912 APS training - Separation related	3,511	-	-	-
21915 ADF training overseas - Posted/deployed	6,604	1,791	3,153	-
21924 ADF training - Tier 2 separation	9	-	-	-
21925 ADF HECS/help	21	21	-	-
21926 Defence delivered conferences and seminars	16,305	205	-	314
21941 ADF training - Non military	3,374	-	-	2,002
21942 ADF Conference/seminar attendance	546	-	-	374

	2014-15	2014-15	2014-15	2014-15	
	TOP OF DEFENCE	NAVY	ARMY	AIR FORCE	
	\$'000	\$'000	\$'000	\$'000	
21945	APS Training	43,941	888	906	726
21946	APS Conference/seminar attendance	239	-	-	1
21947	APS Training related travel:Overseas expenses	1,000	-	-	32
21948	APS Training related travel:Domestic expenses	4,382	135	-	1,543
21949	Tertiary education contracted services	75,197	-	-	-
21950	Contracted training development	286	-	-	60
21951	Contracted training delivery	48,688	-	-	40,901
21990	Security Services - Guards & Access Control	58,721	166	-	60
21991	Security Clearance Costs - Vetting	19,874	-	-	35
22000	Repair and overhaul - OP&E	47,049	3,977	350	8,017
22010	Material support contracts	46,670	-	5	-
22020	Repairs - Unplanned SME	48,889	-	-	-
22030	Repairs - Planned SME	6,266	-	-	6,260
22040	Repairable items - Maintenance costs	2,218	1,614	15	15
22042	Technical services	29,659	(4,310)	2,305	19,470
22070	Repairs - Service order - MILIS	101	-	-	-
22071	Repairs - Purchase order - MILIS	2	-	-	-
23006	Project accounting only - OP&E	40	-	-	-
23007	Project accounting only - Software	411	-	-	-
23210	Accountable and consumables - Buildings	1,999	-	1,999	-
23211	Accountable and consumables - Infrastructure	34	-	-	-
23212	Accountable and consumables - ICT hardware	42,273	831	29,195	446
23213	Accountable and consumables - Software	4,687	35	3,772	114
23214	Accountable and consumables - OP&E	20,374	77	10,235	6,470
24000	Inventory consumption - Fuel	609,778	182,726	101,766	325,286
24004	Inventory cons'n - Other gen con stores	87	-	-	-
24005	COGS - Foreign fuel sales	464,632	118,393	233,949	86,520
24501	Purchases GSI II - MILIS PO	209	-	-	208
24512	Purchases contractor held - GSI	2,186	-	-	-
24919	Op lease office equipment and furniture	6,295	-	15	13
24925	Op lease aircraft	30,111	18,211	-	-
24928	Op lease ship	4,899	4,899	-	-
24930	Op lease equipment (not office)	7,535	-	1	-
24931	Op lease EVS SES vehicle	454	-	116	-
24932	Op lease non SES domestic vehicle	1,306	-	-	6
24933	Op lease non SES overseas vehicle	1	-	-	-
24940	Op lease voice and data line	10,333	-	2	-
24942	Op lease satellite	16,143	-	9	-
24951	Op lease sale and leaseback	12,077	418	-	-
24953	Op lease domestic property (not residential)	128,551	-	79	-
24954	Op lease overseas property (not residential)	4,325	-	-	-
24960	Op lease contingent rentals (not residential)	6,662	-	-	-
25000	Depreciation - Specialist military equipment	2,987,596	812,400	678,080	916,148
25001	Depreciation - Buildings	533,268	-	4	127
25002	Depreciation - Plant and equip	214,658	7,818	4,032	5,780
25003	Depreciation - Infrastructure	304,955	14	-	348
25005	Amortisation - Infra under fin lease	1,984	-	-	-
25006	Amortisation - Software - Purchased	78,084	2,106	2,616	4,051
25007	Amortisation - Intangibles - Purchased	5,873	-	3	-
25008	Amortisation - Buildings under finance lease	38,869	-	-	-
25010	Goods-LVA-OP&E	42,722	-	24,239	-
25014	Amortisation - OP&E under finance lease	12,863	2,596	-	-
25050	Write off - Buildings	55,397	-	-	-
25052	Write off - Specialised military equipment	330,023	84,075	58,176	103,416
25053	Write off - Other plant and equipment	30,706	1,138	1,630	1,775
25055	GSI reclassified as repairable items	412,511	3,164	3,436	4,080
25058	Decontamination expense - Land	43,683	-	-	-
25200	Act of grace pmnts - Section 33	1,000	-	-	-
25204	Accounting & Financial Support	3,792	11	-	-
25205	Defective administration	700	-	-	-
25207	Tactical payments scheme - Section 123H	6	-	-	-
25212	Purchasing card-accrued expenses	41	-	20	-
25213	Travel - DTC accrued expenses	18	-	18	-
25232	Research agreements	7,872	-	-	-
25234	Grants to not for profit entities	2,514	-	84	-
25235	Grants to private sector	9,475	-	-	-
25239	Grants overseas	79,572	-	-	-
25330	Finance lease interst charges	110,532	11,054	-	-
25331	Lease cost - Property contract fees	4,186	-	-	-
25332	Lease costs - Other	29,259	-	190	-
25345	Unwinding of discounted provisions - SME	36,112	17,530	3,554	12,506
26050	Suppliers expense free of charge DMO-Defence	787,724	-	-	-
28000	DMO sustainment contract expenses	4,582,560	1,585,434	1,165,423	1,363,544
28003	DMO acquisition operating expenditure	352,135	-	-	-
	<b>Total Expenses</b>	<b>27,899,634</b>	<b>4,983,277</b>	<b>6,233,877</b>	<b>4,992,371</b>

## Balance Sheet

### Financial Assets:

50009	Department of Defence official UNMISS bank account	41	-	-	-
50013	Cash on hand - PGK	13	-	1	-
50019	Army bank account 850135	130	-	130	-

	2014-15 TOP OF DEFENCE \$'000	2014-15 NAVY \$'000	2014-15 ARMY \$'000	2014-15 AIR FORCE \$'000
50023	Administrative bank account 116325	504	-	-
50024	Administrative bank account 922693	197	-	-
50025	OP Mazurka official bank account	21	-	-
50027	Strategy bank account 34541 (USD)	32	-	-
50028	Strategy bank account 39136 (USD)	114	-	-
50030	Strategy bank account 95108101 (AUD)	69	-	-
50031	Strategy bank account 168235901 (NZD)	-	-	-
50033	HQJOC bank account Solomon Isle - SBD	75	-	-
50036	HQJOC bank account Kuwait - USD	-	-	-
50037	HQJOC bank account Kuwait - KWD	-	-	-
50038	HQJOC cash on hand Kuwait - USD	1,007	-	-
50039	HQJOC cash on hand Kuwait - KWD	-	-	-
50043	HQJOC bank account 633.2.1 - USD	4	-	-
50044	RAAF bank account 5371 - MYR	181	-	181
50045	Property receipts bank account 116448 - AUD	1	-	-
50046	Property payments bank account 116536 - AUD	14	-	-
50047	ADFPAY bank account 315673 - AUD	(2)	3,038	6,365
50048	Flexible remuneration bank account 110089 - AUD	20,073	-	4,303
50051	Army cash on hand Enoggera	61	-	62
50057	HQJOC cash on hand Solomon Isle - SBD	16	-	-
50058	HQJOC cash on hand Solomon Isle - AUD	6	-	-
50059	HQJOC cash on hand Amtg - IQD	-	-	-
50061	RAAF Cash on hand butterworth - MYR	62	-	63
50062	HQJOC Cash on hand TG 633.2.1 - USD	-	-	-
50064	RAAF bank account 058452	-	-	-
50065	HQJOC cash on hand TG 633.2.2 - AED	-	-	-
50066	OP Mazurka cash on hand USD	14	-	-
50070	Cash on hand - USD	1,703	-	125
50071	Cash on hand - EUR	178	-	-
50074	Cash on hand - IDR	1	-	-
50075	Cash on hand - AUD	230	-	276
50076	Cash on hand - GBP	2	-	-
50080	Cash on hand - AFN	21	-	-
50082	Cash on hand - PGK	-	-	-
50089	Department of Defence official JTF633 account-AED	958	-	-
50091	Department of Defence official JTF633 account-EUR	83	-	-
50092	Department of Defence official JTF633 account-USD	2,992	-	-
50093	Cash on hand - SDG	(1)	-	-
50095	Cash on hand - CYP	-	-	-
50096	Cash on hand - TRY	1	-	-
50097	Cash on hand - AED	284	-	-
50098	Cash on hand - PKR	7	-	-
50100	Official departmental head office bank account	(30,750)	-	-
50103	Head office direct entry returns CI	(22)	-	-
50105	Head office direct revenue clearing	(2)	-	-
50139	RAPS clearing account	(2)	-	(2)
50150	Official departmental head office issue	167	-	-
50151	Head office issue clearing account	(166)	(2)	(39)
50200	Official departmental civilian payroll bank acct	519	-	-
50203	Civilian direct entry returns clearing	(14)	-	-
50220	Official Departmental ADF Payroll Bank Account	242	-	-
50240	ADF payroll discharge chq issue bank account	1	-	-
50241	ADF payroll discharge issue clearing account	(1)	-	-
50251	ADF payroll salary issue bank account	(1)	-	-
50260	Official dept DVA-MCRS bank account	200	-	-
50320	Official depart forex third party pmt bank account	201	-	-
50400	Official dept foreign curr payments	1,000	-	-
50509	Departmental receipts account	2	-	2
50996	CFO cash balance reallocation account	-	(3,036)	(6,582)
51100	Goods and services receivables current	(732)	-	-
51102	R&Q and MQ receivables current	8,081	-	-
51200	Trade debtors c/wealth govt control	7,406	163	209
51201	Trade debtors overseas current - Control	25,159	187	105
51202	Trade debtors other current - Control	19,558	362	971
51500	Provision for doubtful debts	(4,774)	(374)	(426)
51600	Appropriation receivable - Output current	-	-	-
51700	Other receivables	404,566	36,403	285,842
51701	GST on purchases (interface only)	9	-	-
51703	GST on purchases	1,419,375	-	-
51705	Trade debtors employees current control	3,796	837	1,420
51710	ADFPAY salary advance - Navy	(387)	(386)	(1)
51711	ADFPAY salary advance - Army	668	(1)	669
51712	ADFPAY salary advance - RAAF	166	-	(2)
51713	Salary receivable - Other debts	445	(1)	6
51717	Rental allowances bonds - Military	3,324	(3)	20
51719	Bonds and utilities recoverable - Civilian	30	14	5
51722	Employee receivables - Civilian other	707	(42)	60
51723	Recoverable foreign tax	579	54	10
51725	Overseas outlay allowance civilian	272	-	-
51726	Overseas outlay allowance military	1,911	832	371
51728	Comcare civilian compensation refunds	(6)	24	20

	2014-15	2014-15	2014-15	2014-15	
	TOP OF DEFENCE	NAVY	ARMY	AIR FORCE	
	\$'000	\$'000	\$'000	\$'000	
51729	Rent allowance advance & advance recovery - MIL	1,485	(2)	(3)	(2)
51760	Marine diesel rebate clearing account	10,749	13,192	1,617	1,441
51782	Deferred lease receivables - Non current	153	-	-	-
51783	Deferred lease receivables - Current	59	-	-	-
51900	Accrued revenue	50,126	5,414	1,809	7,150
31232	PAYG withholding tax control account (Military)	-	(81)	-	-
31234	PAYG withholding tax control account (Civilian)	(70)	-	-	-
31246	Ret'n benefit super fund receivable - RAAF	47	-	-	47
31362	GST on sales	(698,979)	-	-	-
31364	Goods & services tax (GST) tax control account	(662,130)	-	-	-
<b>Total Financial Assets</b>	<b>592,059</b>	<b>56,592</b>	<b>293,038</b>	<b>18,390</b>	
<b>Non-Financial Assets:</b>					
52004	Gross book value - Land - ROMAN	4,470,931	-	-	-
52024	Gross book value - Land UFL - ROMAN	89,135	-	-	-
52033	Assets held for sale - Land - Non ROMAN	(716)	-	-	-
52060	Gross book value - Land - Project settlemt - ROMAN	26,751	-	-	-
52100	Buildings at cost purchases - CY	93,592	-	188	-
52101	ACC Depn BLDGS at cost purch - CY	(1,488)	-	-	-
52104	Gross book value - Buildings - ROMAN	10,698,700	-	76	797
52105	Accum depn - Buildings - ROMAN	(1,452,861)	-	(9)	(307)
52160	Work in progress - Buildings - WIP accrual	(19,191)	-	-	-
52162	Work in progress - Buildings - ROMAN	1,411,536	-	-	-
52204	Gross book value - Buildings LHI - ROMAN	103,815	-	-	-
52205	Accum depn - Buildings LHI - ROMAN	(24,260)	-	-	-
52214	GBV - Buildings UFL - ROMAN	900,774	-	-	-
52215	Accum depn - Buildings under finance lease - ROMAN	(13,981)	-	-	-
52300	Asset purchases current year - SME	2,208,502	(38,725)	1,205,064	386,131
52301	Accum depn - SME purchase CY	(673,822)	26,172	(543,715)	(88,060)
52303	SME assets AUC - MILIS	1,784,680	26,449	96,631	139,010
52304	Gross book value - SME - ROMAN	57,725,493	18,730,402	6,592,184	22,337,535
52305	Accum depn - SME - ROMAN	(32,431,688)	(13,245,151)	(4,635,432)	(13,599,794)
52306	SME assets - MILIS	14,541,205	3,064,218	7,125,955	4,275,973
52307	SME accumulated depn - MILIS	(8,429,103)	(1,638,258)	(4,182,719)	(2,523,539)
52333	Assets held for sale - GBV - SME	(1,115,124)	(402,580)	(77,671)	(634,873)
52334	Assets held for sale - Acc depn - SME	1,078,945	402,580	73,361	603,004
52360	Work in progress - SME - Accrual	(3,139,683)	(26,185)	(186,990)	(243,854)
52362	Work in progress - SME - ROMAN	12,297,272	7,388	50,405	22,366
52400	Gross book value - Other plant & equip	56,095	33	3,324	-
52401	Acc depn - Other plant & equipment	(3,553)	(1)	36	-
52404	Gross book value - Other plant & equip - ROMAN	1,475,675	64,513	137,732	157,712
52405	Acc depn - Other plant & equipment - ROMAN	(727,258)	(25,823)	(33,519)	(135,671)
52424	Gross book value - OP&E UFL - ROMAN	584,849	33,840	-	-
52425	Accum depn - OP&E under finance lease - ROMAN	(18,511)	(1,056)	-	-
52433	Assets held for sale - Other plant and equipment	(51)	-	-	-
52434	Assets held for sale - Acc depn - OP&E	1	-	-	-
52460	Work in progress - OP&E - WIP Accrual	(453)	-	-	-
52461	Work in progress - Other plant and equipment	11,321	-	-	-
52462	Work in progress - OP&E - ROMAN	676,816	185	295	1,699
52501	Accum depn - Infrastructure	(339)	-	-	-
52504	Infrastructure- ROMAN	5,792,973	334	-	6,403
52505	Accum depn - Infrastructure - ROMAN	(791,907)	(136)	-	(2,281)
52510	Gross book value - Infrastructure	27,943	-	-	-
52524	Gross book value - Infra UFL - ROMAN	71,111	-	-	-
52525	Accum depn - Infrastructure UFL - ROMAN	(1,105)	-	-	-
52560	Work in progress - Infrastructure	(23,912)	-	-	-
52562	Work in progress - Infrastructure - ROMAN	241,856	-	-	-
52604	Restoration prov GBV - Buildings UFL	(7)	-	-	-
52700	Gross book value - Software pur	19,590	-	-	-
52701	Accum amort - Software purch	(723)	-	-	-
52704	Gross book value - Software pur- ROMAN	765,704	17,839	18,417	46,747
52705	Accum amort - Software purch - ROMAN	(573,281)	(16,273)	(17,902)	(36,617)
52710	Gross book value - Software I/G	16,783	-	-	-
52711	Accum amort - Software I/G - Non control account	(1,734)	-	-	-
52751	Gross book value - Intangibles pur - ROMAN	88,085	-	22	-
52756	Accum amortisation - Intangibles pur- ROMAN	(65,625)	-	(6)	-
52760	Work in progress - Software pur	20,339	-	-	-
52762	Work in progress - Software pur - ROMAN	119,225	194	7,440	242
52764	Gross book value - Intangibles I/G - ROMAN	69,447	1,277	-	-
52765	Accum amortisation - Intangibles I/G- ROMAN	(55,873)	(1,277)	-	-
52766	Gross book value - Software I/G-ROMAN	222,760	11,082	8,178	-
52767	Accum amort - Software I/G - ROMAN	(70,781)	(8,331)	(2,877)	-
52900	Gross book value - Low value assets - ROMAN	76,111	1,989	5,759	3,339
52901	Accum depn Low value assets - OP&E - ROMAN	(70,240)	(1,991)	(955)	(3,339)
52902	GBV- Low value asset - Buildings - ROMAN	2,924	-	-	-
52903	GBV - Low value assets - Infrastructure - ROMAN	1,593	8	86	5
52904	Gross book value-Heritage and cultural-ROMAN	1,023,969	58,491	41,584	10,143
52912	GBV - Low value assets - Software - ROMAN	4,398	51	204	884
52913	Acc depn-Low value asset - Buildings - ROMAN	(2,924)	-	-	-
52914	Acc depn -Low value asset - Infrastructure - ROMAN	(1,593)	(8)	(86)	(5)



	2014-15 TOP OF DEFENCE \$'000	2014-15 NAVY \$'000	2014-15 ARMY \$'000	2014-15 AIR FORCE \$'000	
52915	Acc dephn-Low value asset - Software - ROMAN	(4,398)	(51)	(204)	(884)
53000	Inventory - Fuel (Curr)	1,131,844	376,536	71,820	572,115
53001	Build WIP Sustainment - MILIS	(3,981)	-	-	-
53010	Inventory - EO (Curr)	295,006	14,138	128,908	72,200
53011	Inventory - EO (N/Curr)	4,021,416	190	-	-
53020	Inventory - GSI (curr)	(1,049,999)	(344,949)	(151,269)	(585,046)
53021	Inventory - GSI (n/curr)	2,255,194	-	-	-
53022	Inventory in transit MILIS	35,541	-	-	-
53035	Inventory II AUC offset account - MILIS	5,922	-	421	-
53040	AUC C/A - EO:COMSARM project & inventory	9,413	-	-	-
53041	Inventory contractor held - GSI (Curr)	990	-	-	-
53042	Inventory contractor held - GSI (N/Curr)	1	-	-	-
53050	Repairable item control - MILIS	2,324	-	-	-
53069	Depreciation clearing - MILIS	(1)	4	1	1
53900	Provision for obsolete inventory - EO	(393,781)	-	-	-
53901	Provision for obsolescence GSI - MILIS	(371,598)	-	-	-
54000	Prepayments-Non capital-Current	98,228	1,395	2,669	82
54001	Prepayments-Non capital-Non current	19,417	476	-	-
54100	Assets held for sale - Land and buildings	716	-	-	-
54101	Assets held for sale - SME	36,178	-	4,310	31,868
54105	Assets held for sale - Inventories	15,454	-	-	-
54107	Assets held for sale - Other plant and equipment	51	-	-	-
54400	Prepayments capital - Current	10,711	-	-	-
54500	DMO prepayment - MSA - Contracted services	(4)	-	-	-
54504	DMO prepayment - MAA - Major capital	(10)	-	-	-
54508	Prepayment retention bonus-DPC tier 2 - Current	2,730	476	-	2,254
54509	Prepayment retention bonus-R2 tier 1 - Current	9,955	9,838	25	92
54511	Prepayment retention bonus-DPC tier 2 - Non curr	663	663	-	-
54512	Prepayment retention bonus - R2 tier 1 -Non curren	5,637	5,636	1	-
54514	Prepayment clearing	778	(1)	-	63
59986	Workshop clearing - MILIS	(713)	-	-	-
59987	Capitalisation offset account - MILIS	-	2,254	(2,254)	-
59989	Asset managed system other than MILIS clearing	5	-	-	-
59991	External system purchase transfer - MILIS	(1)	(28)	-	2
59994	Foreign military sales clearing account MILIS	1	28	(28)	(12,913)
	<b>Total Non-Financial Assets</b>	<b>75,222,801</b>	<b>7,107,855</b>	<b>5,739,460</b>	<b>10,803,484</b>

**Liabilities:**

30015	Finance lease current	(409,755)	5,507	-	-
30016	Finance lease non current	(898,178)	(32,478)	-	-
30100	Civilian long service leave - Current	(24,804)	(1,467)	1,633	(1,379)
30101	Civilian long service leave - Non current	(282,534)	(14,051)	(13,598)	(13,648)
30102	Military LSL - current	(92,056)	(20,297)	(43,671)	(28,088)
30105	Military LSL - Non current	(881,372)	(234,705)	(369,191)	(277,476)
30109	Annual leave civilian - Non current	(50,892)	(2,463)	(2,389)	(2,200)
30110	Annual leave civilian - Current	(105,610)	(2,201)	(122)	(1,048)
30111	Annual leave military - Non current	(83,466)	(23,774)	(42,887)	(16,805)
30112	Annual leave military - Current	(440,685)	(137,281)	(211,057)	(92,347)
30113	Provn for superannuation annual leave on-costs -Mil	(145,216)	(41,609)	(75,060)	(28,547)
30114	Provn for non-current super LSL on costs - Militar	(150,181)	(28,050)	(70,186)	(51,945)
30115	Provn for superannuation annual leave on-costs-Civ	(34,439)	(1,986)	(1,359)	(1,619)
30116	Provn for non-Current super LSL on-costs - Civ	(31,143)	(982)	(885)	(861)
30120	Accrued civilian salaries - Current	(36,327)	(1,570)	(1,835)	(1,849)
30122	Accrued Mil salaries & wages - Current	(161,981)	(38,247)	(78,801)	(39,272)
30130	Accrued civilian super - Current	(6,059)	(222)	(231)	(283)
30132	Accrued military super - Current	(39,896)	(9,806)	(19,583)	(10,507)
30140	Civilian redundancies - Current	(335)	(76)	(74)	-
30162	Provision for restoration - Building LHI	(30,332)	-	-	-
30165	Provision for restoration - Spec military equip	(466,127)	(241,011)	(48,860)	(171,924)
30190	Provision - Melbourne voyager	(1,510)	-	-	-
30191	Provision F-111 Boi reseal / deaseal	(1,504)	-	-	(280)
31000	Accrued trade creditors - Non capital -Current	99,796	(12,590)	(28,284)	(4,517)
31010	Accrued trade creditors - Capital - Current	(82,207)	-	(127)	-
31020	Trade creditors control domestic current	(290,396)	(20,998)	(9,933)	(8,431)
31021	Smart salary employee contributions	(20,073)	-	-	-
31022	Trade creditors overseas control current	(20,183)	(868)	(1,313)	(383)
31025	Trade creditors employees control current	(1,544)	(319)	(618)	(440)
31030	Trade Creditors c/w govt control	(44,049)	-	(2)	(73)
31051	Unearned revenue	(771)	-	(605)	-
31061	DFAT GL clearing	(3,180)	(494)	(373)	(370)
31068	Overseas salary - Clearing	131	-	-	-
31071	Defence purchasing card clearing	(23,593)	(4,094)	(10,118)	(5,344)
31073	Defence travel card clearing	(17,356)	(3,316)	(8,732)	(5,135)
31080	Goods received / invoice received clearing	(13,631)	(2,171)	(299)	(46)
31091	Consignment stock - MILIS	(28)	-	-	-
31092	G/R I/R MILIS	(129)	(106)	43	322
31093	GL posting suspense - MILIS	(2,838)	-	-	-
31096	Paid parental leave	(377)	-	-	5
31200	Other creditors - Current	(535,245)	-	(103)	(24,568)
31201	Other creditors - Non current	(92,450)	-	-	-

	2014-15 TOP OF DEFENCE \$'000	2014-15 NAVY \$'000	2014-15 ARMY \$'000	2014-15 AIR FORCE \$'000
31202 Trade creditors other control current	(180)	(4)	(6)	-
31205 Accrued civilian FBT - Current	(2,894)	-	-	-
31207 Withholding tax - PAYG - Current	(29)	-	-	-
31210 Accrued FBT expn - Military - Current	(110,105)	-	-	-
31220 PAYG civilian tax - current	(14,211)	-	-	-
31240 PAYG tax - Current - Navy	(11,119)	(6,336)	-	-
31241 PAYG tax - Current - Army	(18,812)	-	(18,760)	-
31242 PAYG tax - Current - Airforce	(11,241)	-	-	(6,855)
31278 ADFPAY RTF FRP - Navy - Current	-	1	-	(1)
31279 ADFPAY RTF FRP - Army - Current	-	22	(22)	-
31280 ADFPAY RTF FRP - RAAF - Current	-	47	-	(47)
31288 ADF completion bonus - DPC tier 2 - Current	(561)	(561)	-	-
31297 ADF completion bonus - DPC tier 2 - Noncurrent	(10,028)	(137)	(9,891)	-
31405 Other liabilities	(342)	-	-	-
31408 Rent premium - Current	(150)	-	-	-
31409 Rent premium - Non-current	(1,202)	-	-	-
31410 Lease incentive current	(1,649)	-	-	-
31411 Lease incentive - Non current	(11,983)	-	-	-
31412 Deferred lease payments - Current	(2,184)	-	-	-
31413 Deferred lease payments - Non current	(25,334)	-	-	-
31991 I/C payable to 2000	144	-	-	-
32050 Provision for decontamination - Land	(437,972)	-	-	-
32111 Add. taxes invoice pending - MILIS	(2)	-	-	-
32116 Payments clearing - MILIS	(13)	-	-	-
<b>Total Liabilities</b>	<b>(6,082,392)</b>	<b>(878,693)</b>	<b>(1,067,299)</b>	<b>(795,961)</b>
<b>Equity:</b>				
40000 Accumulated result	(33,231,859)	20,021,902	27,080,954	20,639,569
40001 Reallocation of equity	12	(28,698,494)	(31,789,269)	(32,023,157)
40003 Current year adjustment for prior period errors	(67,833)	(20,076)	(43,801)	(61,810)
40020 Appropriation - Capital injection	(25,108,095)	2,448,448	1,920,815	2,479,178
40030 Return of equity to owner	5,635,152	399	(101,200)	105,812
40062 Contribution by owner - Land	(16,607)	-	-	-
40064 Contribution by owner - OP&E	(58)	-	-	-
40074 Contribution by owner - Buildings	(17,869)	-	-	-
40075 Contribution by owner - Infrastructure	(2,014)	-	-	-
40081 Distribution to owner - Receivables	131,894	-	(2,368)	-
40084 Distribution to owner - Infrastructure	7,112	-	-	-
40086 Distribution to owner - Other assets	706,633	-	-	-
40087 Distribution to owner - Intangibles	10,069	-	-	-
40091 Distribution to owner - Employee provisions	(2,414,758)	-	-	-
40093 Distribution to owner - Other liabilities	(634,526)	-	-	-
40100 Asset revaluation reserve - Land	(3,443,518)	-	-	-
40101 Asset revaluation reserve - Land UFL	(100,886)	-	-	-
40110 Asset revaluation reserve - Buildings	(3,727,308)	-	-	(9)
40111 Asset revaluation reserve - Buildings LHI	(27,460)	-	-	-
40112 Asset revaluation reserve - Buildings UFL	(373,657)	-	-	-
40120 Asset revaluation reserve - SME	(3,001,391)	(18,492)	(2,014,713)	(1,164,612)
40130 Asset revaluation reserve - Infrastructure	(3,210,081)	(43)	-	(1,733)
40131 Asset revaluation reserve - Infra UFL	(338)	-	-	-
40140 Asset revaluation reserve - OP&E	(113,708)	(5,957)	(5,943)	(3,311)
40141 Asset revaluation reserve - OP&E UFL	(20,365)	(555)	-	-
40170 Asset revaluation reserve - Heritage and cultural	(711,012)	(12,886)	(9,675)	4,160
52495 Asset revaluation reserve - Suspense - OP&E	2	-	-	-
59988 Intercompany assets take on	1	-	1	-
	<b>69,732,468</b>	<b>6,285,754</b>	<b>4,965,199</b>	<b>10,025,913</b>

Department of Defence - Chart of Accounts - Cost Centres		
Cost Centres	Cost Centre Description	Service Group
CA01TOP	LIVE_CA01TOP	
CA01A100009	JOINT OPERATIONS COMMAND	
CA01A000009	JOINT OPERATIONS COMMAND	
CA01A00000A	JOC	
CA01A000013	HEADQUARTERS JOINT OPERATIONS COMMAND	
CA01A00013S	HQ JOINT OPERATIONS COMMAND - OTHER	
A70000	HQ JOC	
CA01A100120	HQ JOINT OPERATIONS COMMAND SUB GROUP	
CA01C00013S	C2 IMPLEMENTATION TEAM	
761104	C2 IMPLEMENTATION TEAM	
CA01A100123	COST CENTRES FOR BLOCKING & ARCHIVING	
CA01A00013N	AIR OPERATIONS BRANCH	
CA01A000106	JNT OPS INTELLIGENCE CENTRE AUSTRALIA	
151300	JOINT INTELL CENTRE	
151310	HQJOIC	
151314	JOIC IMB	
CA01A000107	HQJOC BUSINESS UNIT	
151466	COMMS & INFO SYSTEMS (J6)	
CA01A100128	JOC BLOCKED COST CENTRES	
100168	COORDINATION-DIRECTORATE BUSINESS MGT	
100208	COORDINATION-DIRECTORATE FINANCE	
CA01A100225	OP CATALYST	
CA01A100130	ATTRIBUTED OUTPUT ACTIVITIES	
CA01A000016	STRATEGIC OPERATIONS DIVISION	
CA01A001001	STRATEGIC COMMAND EXECUTIVE	
CA01A000115	JOINT OPERATIONS AND PLANS	
CA01A00013I	HQ JOINT OPERATIONS COMMAND (T)	
CA01A000126	J7 AUST DEF SIM & TRNG CTR	
100002	EX TALISMAN SABRE	
100197	J73 JOINT COMBINED TRAINING & DEVELOPMNT	
126901	ADSO MINOR CAPITAL PROJECTS	
128100	AUST DEFENCE SIMULATION & TRAINING CTR	
152137	J7 EXERCISES	
200200	AUST DEFENCE SIMULATION OFFICE	
CA01A100129	J8 ENGAGEMENT & ASSESSMENT	
100003	J8 EXERCISES	
100004	J80 ASSESSMENT	
100190	J85 ENGAGEMENT	
100193	J8 EXECUTIVE	
100194	J83 LESSONS	
100195	J88 ANALYSIS	
CA01A000122	J1/4 SUPPORT BRANCH	
100171	J1/4 EXECUTIVE	
100198	J1 DIR PERSONNEL	
100199	J43 DIR LOGISTICS OPERATIONS	
100200	J45 DIR LOGISTICS PLANNING	
100204	J07 DIR HEALTH	
100206	NATIONAL WELFARE COORDINATION CENTRE	
151405	FORCES ENTERTAINMENT	
CA01A100122	FINANCIAL SUPPORT TO OPS	
CA01A000224	FINANCIAL SUPPORT TO OPERATIONS	
152132	FINANCIAL SUPPORT TO OPERATIONS	
CA01A100124	NON-REGIONAL OPERATIONS	
CA01A100226	OP SLIPPER	
152134	OP SLIPPER MTF (633.6)	
152138	OP SLIPPER TG 633.15	
152139	OP SLIPPER RWG (633.7)	
152141	OP SLIPPER SOTG (633.11)	
152144	HQJOC NON REGIONAL OPS	
152145	OP SLIPPER JLC	
152146	OP SLIPPER JMOVGP	
152147	OP SLIPPER CTU (633.8)	
152149	OP SLIPPER ACOMD-A (633.0.2)	
152150	OP SLIPPER PRT-ENG-PROJ (633.8.9)	
152151	OP SLIPPER CSU (633.2.2)	
152152	OP SLIPPER TRP TEAM	
152153	OP SLIPPER FORCE ENGINEERING UNIT	
152400	OP SLIPPER FSU (633.9)	
152405	OP SLIPPER MARITIME	
152408	OP SLIPPER AIR (633.2)	
152410	OP SLIPPER FCU (633.14)	
152444	OP SLIPPER HQJTF633 (633.0.1)	
D10501	AIR LIFT DETACHMENT	
D10601	MARITIME PATROL DETACHMENT	
CA01A100125	REGIONAL+MINOR+DOMESTIC OPERATIONS	
CA01A100230	DOMESTIC OPERATIONS	
152143	OP RESOLUTE	
152148	DOMESTIC OPERATIONS	
CA01A100229	MINOR OPERATIONS	
151492	OP MAZURKA	
151493	OP PALADIN	
151494	MINOR OPS JMOVGP	

Department of Defence - Chart of Accounts - Cost Centres		
Cost Centres	Cost Centre Description	Service Group
151509	OP ASLAN	
CA01A100228	REGIONAL OPERATIONS	
151489	OP ASTUTE (TG631)	
151490	OP ANODE (TG635)	
151495	HQJOC REGIONAL OPS	
151496	OP ASTUTE JLC	
151497	OP ASTUTE HQJOC	
151498	OP ANODE HQJOC	
151499	OP ANODE JMOVGP	
151507	OP ASTUTE - JMOVGP	
151508	OP ANODE - JLC	
CA01A100227	EMERGENT OPERATIONS	
151487	EMERGENT OPERATIONS	
CA01A00013Q	BORDER PROTECTION COMMAND	
116126	BORDER PROTECTION COMMAND	
CA01A000108	NORCOM	
116100	HQNORCOM J05 BRANCH	
116105	OPERATIONS (J3)	
116110	INTELLIGENCE (J2)	
116115	PLANS (J5)	
116120	OFFICE OF COMMORCOM (J00)	
116130	JCIS (J6)	
116140	EXECUTIVE SUPPORT	
CA01A00013P	EXECUTIVE BRANCH	
100160	HQJOC EXECUTIVE	
100166	CHIEF OF STAFF EXECUTIVE	
100170	COS WORKFORCE SUSTAINABILITY & ESTAB	
100202	COS J06 LEGAL	
100203	COS J09 PUBLIC AFFAIRS	
CA01A00013O	J5 PLANS BRANCH	
100181	J5 EXECUTIVE	
100184	J55 DIR MILITARY OPTIONS	
100185	J53 DIR OPERATIONAL PLANS	
100188	J5 CONTINGENCY PLANNING ADVISORY TEAM	
100189	J5E DIR JOINT EFFECTS	
103555	J50 DIR CAMPAIGNING	
103556	J5E CNO	
CA01A00013M	J3 OPERATIONS BRANCH	
100176	J3 EXECUTIVE	
100177	J35 GLOBAL OPERATIONS	
100178	J35 DOMESTIC & REGIONAL OPERATIONS	
100180	J33 CURRENT OPERATIONS (JCC)	
CA01A00013L	J2 OPERATIONS INTEL BRANCH	
100179	J23 DIR OP INTEL ANALYSIS	
100186	J2 EXECUTIVE	
100187	J25 DIR OP INTEL SUPPORT	
112710	J22 DIR TARGET SYSTEM ANALYSIS	
CA01A00013K	1 JOINT MOVEMENTS GROUP	
CA01A000104	1 JOINT MOVT GP	
332291	JOINT MCO - BRISBANE	
332293	HQ 1 JOINT MOVEMENT GP	
332390	JOINT MCO 1	
332391	JOINT MCO - SYDNEY	
332460	JOINT MCO - MELBOURNE	
332530	JOINT MCO - ADELAIDE	
332630	JOINT MCO - PERTH	
332830	JOINT MCO - DARWIN	
332930	JOINT MCO - TOWNSVILLE	
CA01A00013R	JMOVGP OPERATIONS	
332281	JMOVGP OPERATIONS	
CA01A00013J	J6 COMMS & INFORMATION SERVICES	
100169	DIR CORPORATE INFORMATION MANAGEMENT	
100205	DIR COMMUNICATIONS & INFORMATION SYSTEMS	
CA01F100040	JLC-COST CENTRES TO BE ARCHIVED	
331103	SCA - LCBP	
F31400	NLG(HQ)	
CA01A00000B	JOC DMO - SUSTAINMENT	
231200	JOC DMO - SUSTAINMENT	
CA01A100011	VCDF	
CA01A000011	VCDF	
CA01A00001A	VCDF	
CA01A000101	MILITARY STRATEGIC COMMITMENTS DIVISION	
CA01A000138	MSC EXECUTIVE	
103570	MSC EXECUTIVE	
CA01A001027	ADF INVESTIGATIVE SERVICES	
151500	ADF INVESTGATIVE SERVICES	
CA01A000140	MILITARY STRATEGIC COMMITMENTS BRANCH	
100201	MILITARY STRATEGIC COMMITMENTS BRANCH	
235253	MSC OVERSEAS LIASON OFFICER MANAGEMENT	
CA01A000251	NATURE OF SERVICE REVIEW BRANCH	
A60002	NATURE OF SERVICE REVIEW BRANCH	
CA01A1017S3	STRATEGIC COMMUNICATION BRANCH	

Department of Defence - Chart of Accounts - Cost Centres		
Cost Centres	Cost Centre Description	Service Group
A92430	STRATEGIC COMMUNICATION BRANCH	
CA01A000201	JOINT LOGISTICS COMMAND	
CA01A000500	LOGISTICS ASSURANCE BRANCH	
CA01F000103	LOGISTICS COMPLIANCE & ASSURANCE	
112715	DIRECTORATE OF STRATEGIC FUEL	
231125	HEADQUARTERS LOGISTICS ASSURANCE BRANCH	
502020	DIR LOGISTICS COMPLIANCE & ASSURANCE	
502022	DIR INVENTORY ASSURANCE	
502023	DIR RADIATION SAFETY & ASSURANCE	
CA01F000104	LOGISTICS PERFORMANCE	
502016	DIR LOGISTICS PERFORMANCE MEASUREMENT	
502018	DIR LOGISTICS PERFORMANCE IMPROVEMENT	
CA01A001008	STRATEGIC LOGISTICS BRANCH	
100358	DIR STRAT LOG REFORM PROGRAM	
231179	LOGISTIC PROCESSES & PROCEDURES	
231203	ASLO J4 JS	
235248	SLB ASSET MANAGEMENT	
235251	DLIS SUSTAINMENT	
502002	STRATEGIC LOGISTICS POLICY	
502004	STRATEGIC LOGISTICS DEVELOPMENT	
502010	DGSL	
502012	LOGISTICS INFORMATION SYSTEMS MANAGEMENT	
502014	LOGISTICS MINORS PROJECTS	
504010	INTERNATIONAL LOGS	
633306	NATIONAL LOGISTICS	
CA01B000500	JLC BLOCKED COST CENTRES	
CA01F000133	SUPPLY CHAIN BRANCH	
CA01F000352	LOGISTICS UNITS	
CA01F00136S	JOINT LOGISTICS UNIT - NORTH QUEENSLAND	
312605	JLU NQ	
332282	JLU-NQ LABOUR HIRE - BDE	
CA01F000132	DEFENCE NATIONAL STORAGE & DISTRB CENTRE	
332310	DNSDC (CORE)	
332312	DNSDC WILLIAMTOWN	
332313	DNSDC NOWRA	
332315	DNSDC RICHMOND	
332320	DNSDC RANDWICK	
351253	DNSDC HUNTER VALLEY	
351255	DNSDC CLOTHING STORES	
431747	DNSDC MAINTENANCE	
CA01F000137	JOINT LOGISTICS UNIT - VICTORIA	
332410	JLU-V (B)	
332430	JLU-V (P)	
332710	JLU-V (H)	
CA01F000135	JOINT LOGISTICS UNIT - NORTH	
351790	JOINT LOG UNIT (NORTH)	
CA01F000136	JOINT LOGISTICS UNIT - SOUTH	
332510	JLU-S HQ	
431021	JLU-S RAAF SUPPORT	
CA01F000153	JOINT LOGISTICS UNIT - WEST	
231150	JLU(W)-HQ	
332610	JLU(W)-OTHER	
CA01F000138	JOINT LOGISTICS UNIT - SOUTH QUEENSLAND	
332129	JLU-SQ (NIC)	
332210	JLU-SOUTH QUEENSLAND	
332250	JLU-SQ (WALLANGARRA)	
332275	JLU-SQ (AMBERLEY)	
332276	JLU-SQ (OAKEY)	
CA01F000354	DIRECTORATE SUPPLY CHAIN SUPPORT	
231201	DIRECTORATE OF SUPPLY CHAIN OPS/PLANS	
231202	DIRECTORATE OF SUPPLY CHAIN SUPPORT	
231861	ADF CUSTOMS	
331112	OFFICE OF SUPPLY CHAIN BRANCH	
331182	WAREHOUSING & DISTRIBUTION	
331190	DIRECTORATE OF SUPPLY CHAIN CONTRACTING	
512419	DPGS BUSINESS SYSTEMS	
CA01F000353	DEFENCE INTEGRATED DISTRIBUTION SERVICES	
CA01F00053A	DIDS CONTRACT	
104041	DISPOSALS PROGRAM	
331106	DIDS CONTRACT	
331108	DMO SERVICES	
CA01F00053G	DNSDC DIDS	
CA01F000500	EXPLOSIVE ORDNANCE BRANCH	
CA01F000501	EXPLOSIVE ORDNANCE BRANCH SLRP	
100238	DIRECTORATE OF EO LOGISTICS REFORM	
235250	WEAPONS MUNITIONS & EXPLOSIVES	
CA01F000102	DIRECTORATE ORDNANCE SAFETY	
F10800	DOS	
CA01F000139	HEADQUARTERS EXPLOSIVE ORDNANCE BRANCH	
332180	HEADQUARTERS EXPLOSIVE ORDNANCE BRANCH	
CA01F000240	DIRECTORATE OF EXPLOSIVE ORDNANCE SERV	
231021	DEOS BUSINESS MANAGEMENT	

Department of Defence - Chart of Accounts - Cost Centres		
Cost Centres	Cost Centre Description	Service Group
231022	EO REGULATIONS	
231027	EO MONITORING AUTHORITY	
231030	EO STORAGE & DISTRIBUTION	
411818	EO SERVICES	
CA01F010059	JOINT PROOF & EXPERIMENTAL UNIT (JPEU)	
331170	JPEU HQ	
332171	JPEU-P&EE GRAYTOWN	
332172	JPEU-P&EE PORT WAKEFIELD	
332173	JPEU DMO DSA FUNDING	
CA01F00103S	HQ JOINT LOGISTICS COMMAND	
CA01A000051	DLTP INITIATIVES & ACTIVITIES	
103565	DLTP DIDS RE TENDER	
103566	AUTOMATIC DATA CAPTURE TO UNITS	
103567	DLTP WAREHOUSE MANAGEMENT SYSTEM	
103568	DLTP TRANSITION	
103569	DLTP AUTOMATED IDENTIFICATION TECH	
112716	DLTP PROJECT OPERATING COST	
CA01A000050	DEFENCE INVENTORY BALANCE SHEET ITEMS	
157900	ADF FUEL MANAGEMENT	
157901	ADF FUEL MANAGEMENT - NAVY	
157902	ADF FUEL MANAGEMENT - ARMY	
157903	ADF FUEL MANAGEMENT - RAAF	
157904	MARITIME SYSTEMS DIVISION	
157905	LAND SYSTEMS DIVISION	
157906	AEROSPACE SYSTEMS DIVISION	
157907	ELECTRONIC & WEAPONS SYSTEMS DIVISION	
157908	EXPLOSIVE ORDNANCE	
157909	SDSS CORPORATE OFFSET	
157910	MHC-WHOLE OF CLASS	
157911	LEAD IN FIGHT - ISS	
157912	MCD SPO	
157913	VCDF CORPORATE INVENTORY MANAGEMENT	
157914	NON ADF FUEL - NAVY	
157915	NON ADF FUEL - A/F	
502024	INVENTORY ACCOUNTING QA	
502026	BALANCE SHEET REPORTING	
CA01A00020A	CORPORATE MANAGEMENT BRANCH	
502028	DIR COORD COMMUNICATION & SECURITY	
512420	COMMAND SUPPORT TEAM	
CA01A00020B	OFFICE OF CJLOG	
331111	OFFICE OF CJLOG	
CA01A000301	JOINT HEALTH COMMAND	
CA01A001100	JHC EXECUTIVE	
CA01H000100	JOINT HEALTH COMMAND - REVIEW	
CA01H003500	REGIONAL HEALTH SERVICES - REVIEW	
199142	DONT USE -AREA HLTH SERV - RESERVE (AIRN	
199157	DONT USE - PSS - NSW (RANDWICK)	
199158	DONT USE - PSS - VIC (SIMPSON)	
CA01H00100S	REVIEW FOR BLOCKING	
100341	DON'T USE - OTHER MENTAL HEALTH SERVICES	
148200	DON'T USE - HEALTHKEYS PROJECT	
199130	DON'T USE - DIRECTORATE OF PROJECTS	
199132	DON'T USE - AREA HLTH SER-NNSW	
231532	DON'T USE - DENTAL	
231570	DON'T USE - HEALTH ACTIVITIES	
323550	DO NOT USE PSG HEADQUARTERS	
351233	DON'T USE - HUNTER VALLEY HLTH SVS	
352488	DON'T USE - ARMY MALARIA INSTITUTE PROJE	
424200	DON'T USE PSYCH POLICY & PROFESSIONAL GO	
H40200	DON'T USE - JOINT HEALTH SPT AGENC	
CA01H00100Q	JOINT HEALTH COMMAND - BLOCKED	
CA01H001000	SURGEON GENERAL ADF RESERVES	
141000	OFFICE OF THE SGADFR	
CA01H001200	OFFICE OF JHC	
199127	OFFICE OF CJHLTH	
CA01H002702	MEDICAL OFFICER PROFESSIONAL DEVELOPMENT	
141511	CONTINUED PROFESSIONAL DEVELOPMENT-NAVY	
141521	CONTINUED PROFESSIONAL DEVELOPMENT-ARMY	
141531	CONTINUED PROFESSIONAL DEVELOPMENT-RAAF	
CA01A001300	DMO SUSTAINMENT	
CA01A000020	MATERIAL SUSTAINMENT AGREEMENT (MSA)	
100369	DLIS01 DEFENCE LOGISTICS INFORMATION SYS	
235246	VCDFG SUSTAINMENT	
235247	JHC01 HEALTH SYSTEMS	
CA01H001300	HEALTH CAPABILITY BRANCH	
CA01H003200	STRATEGIC ALLIANCES / MILITARY SURGICAL	
103564	STRATEGIC ALLIANCES / MILITARY SURGICAL	
CA01H001400	FUTURE HEALTH CAPABILITY	
144000	FUTURE HEALTH CAPABILITY	
CA01H001500	HEALTH MATERIEL	
142200	HEALTH MATERIEL	
235242	DNA REPOSITORY	

Department of Defence - Chart of Accounts - Cost Centres		
Cost Centres	Cost Centre Description	Service Group
315237	JOINT HEALTH COMMAND 01	
CA01H001065	DG HEALTH CAPABILITY	
112714	DG HEALTH CAPABILITY	
CA01H001062	WORKFORCE DEVELOPMENT TRAINING/NURSING	
147201	WORKFORCE DEVELOPMENT TRAINING/NURSING	
CA01H001600	DIRECTORATE OF CORPORATE MANAGEMENT	
CA01H001063	DIRECTORATE OF CORPORATE MANAGEMENT	
199124	DIRECTORATE OF CORPORATE MANAGEMENT	
CA01H001700	GARRISON HEALTH OPERATIONS	
CA01H000107	HEAD QUARTERS GARRISON HEALTH OPERATIONS	
CA01H001061	CLINICAL GOVERNANCE & PROJECTS	
199128	CLINICAL GOVERNANCE & PROJECTS	
CA01H001800	DG GARRISON HEALTH OPERATIONS	
199150	DG GARRISON HEALTH OPERATIONS	
CA01H000108	HEALTH SERVICES DELIVERY	
142000	MEDICAL SERVICES	
231510	HEALTH SERVICE DELIVERY	
CA01H003800	ADF DENTISTRY/SPECIALIST CLINICAL ADVICE	
147100	DIRECTORATE DEFENCE FORCE DENTISTRY	
CA01H001900	HEALTH SERVICES	
CA01H004000	REGIONAL HEALTH SERVICES	
CA01H001009	REGIONAL HEALTH SERVICE - SNSW	
144210	DON'T USE - DRS ACT/SNSW	
199070	DON'T USE - HMAS HARMAN	
231535	DON'T USE - HC HMAS CRESWELL	
231540	DON'T USE - ALBATROSS HEALTH CENTRE	
323551	DON'T USE - PSS - ACT (KAPOOKA)	
351207	REGION HEALTH SERVICE SNSW	
351208	DON'T USE - KAPOOKA HEALTH CENTRE	
351273	DON'T USE - CADU	
351274	DON'T USE - DUNTROON HEALTH CENTRE	
442403	DON'T USE - WAGGA HEALTH CENTRE	
800700	DON'T USE - PSS - ACT (ADFA)	
800703	DON'T USE - PSS - ACT (DUNTROON)	
800708	DON'T USE - PSS - ACT (WAGGA WAGGA)	
CA01H001016	REGIONAL HEALTH SERVICE - NNSW	
199173	DON'T USE - SINGLETON HEALTH CENTRE	
199174	REGIONAL HEALTH SERVICE NNSW	
231520	DON'T USE - NAVY WARD (ST VINCENT)	
231555	DON'T USE - KUTTABUL HEALTH CENTRE	
332101	DON'T USE - HOLSWORTHY HEALTH CENTRE	
351226	DON'T USE - RESERVE HEALTH SERVICE - ARM	
351232	DON'T USE - RANDWICK HEALTH CENTRE	
351275	DON'T USE - PENGUIN HEALTH CENTRE	
412678	DON'T USE - WILLIAMTOWN HEALTH CENTRE	
413540	DON'T USE - RICHMOND HEALTH CENTRE	
CA01H002750	REGIONAL HEALTH SERVICE - CENTRAL & WEST	
CA01H001011	JOINT HEALTH UNIT - NT	
199145	REGIONAL HEALTH SERVICE - NT	
199175	DON'T USE - HMAS COONAWARRA MEDICAL CENT	
199178	DON'T USE - RBMC - MANUNDA WARD	
231590	DON'T USE - LARRAKEYAH HEALTH CENTRE	
351133	DON'T USE - ROBERTSON HEALTH CENTRE	
412195	DON'T USE - DARWIN HEALTH CENTRE	
412803	DON'T USE - TINDAL HEALTH CENTRE	
800704	DON'T USE - MENTAL PSYCHOLOGY HLTH SERVI	
CA01H001014	JOINT HEALTH UNIT - SA	
199143	REGIONAL HEALTH SERVICE - SA	
199159	DON'T USE - PSS - SA (EDINBURGH)	
231595	DON'T USE - KESWICK HEALTH CENTRE	
412227	DON'T USE - EDINBURGH HEALTH CENTRE	
CA01H001018	JOINT HEALTH UNIT - WA	
144216	DON'T USE - DRS WA	
199148	DON'T USE - REGIONAL HEALTH SERVICE - WA	
199160	DON'T USE - MENTAL PSYCHOLOGY HLTH SERVI	
199220	DON'T USE - LEEUWIN HEALTH CENTRE	
231550	DON'T USE - STIRLING HEALTH CENTRE	
442311	DON'T USE - PEARCE HEALTH CENTRE	
755400	DON'T USE - CAMPBELL HEALTH CENTRE	
CA01H002751	REGIONAL HEALTH SERVICE - QLD	
CA01H001013	JOINT HEALTH UNIT - NQLD	
144213	DON'T USE - DRS NQLD	
199134	REGIONAL HEALTH SERVICE - NTH QLD	
231515	DON'T USE - CAIRNS HEALTH CENTRE	
231594	DON'T USE - TOWNSVILLE HEALTH CENTRE	
231598	DON'T USE - LAVARACK HEALTH CENTRE	
231601	DON'T USE - LAVARACK CLINICS	
332104	DON'T USE - 3 BASB DENTAL COY	
800701	DON'T USE - MENTAL PSYCHOLOGY HLTH SERVI	
CA01H001015	JOINT HEALTH UNIT - SQLD	
144215	DON'T USE - DRS SQLD	
199133	REGIONAL HEALTH SERVICE - STH QLD	

Department of Defence - Chart of Accounts - Cost Centres		
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199156	DON'T USE - PSS - SQ (GALLIPOLI BARRACKS)	
351122	DON'T USE - ENOGGERRA HEALTH CENTRE	
351123	DON'T USE - OAKEY HEALTH CENTRE	
351129	DON'T USE - CANUNGRA MEDICAL CENTRE	
351132	DON'T USE - 2 HEALTH SUPPORT BATTALION -	
412036	DON'T USE - AMBERLEY HEALTH CENTRE	
CA01H002752	REGIONAL HEALTH SERVICE - VIC/TAS	
CA01H001017	JOINT HEALTH UNIT - VIC/TAS	
149293	DON'T USE - REGIONAL HEALTH / RAP-VIC	
199135	REGION HEALTH SERVICE VIC/TAS	
231530	DON'T USE - CERBERUS HEALTH CENTRE	
231597	DON'T USE - ANGELSEA CLINIC	
351124	DON'T USE - ALBURY/WODONGA HEALTH CENTRE	
351329	DON'T USE - SIMPSON BARRACKS HEALTH CENT	
351330	DON'T USE - PUCKAPUNYAL HEALTH CENTRE	
442120	DON'T USE - EAST SALE HEALTH CENTRE	
443597	DON'T USE - LAVERTON CLINIC	
443599	DON'T USE - VICTORIA BARRACKS MELBOURNE	
CA01H004100	OTHER HEALTH SERVICES	
CA01H001020	FLEET HEALTH SERVICES	
214253	FLEET HEALTH SERVICES	
CA01H001021	BUTTERWORTH HEALTH SERVICES	
231501	BUTTERWORTH HEALTH SERVICES	
CA01H001023	OVERSEAS POSTS	
100233	APIA (SOMOA)	
100234	KUWAIT	
100235	MARSHALL ISLANDS	
100236	SOUTHERN EUROPE	
100343	ABU DHABI (UNITED ARAB EMIRATES)	
100344	PORT VILLA (VANUATU)	
100345	POHNPEI (MICRONESIA)	
100346	KOROR (PALAU)	
100347	HANOI (VIETNAM)	
100348	DILI (EAST TIMOR)	
100349	BRUSSELS (BELGIUM)	
100350	BERLIN (GERMANY)	
100351	ANKARA (TURKEY)	
100352	SEOUL (KOREA)	
100353	SINGAPORE RANLO	
100355	RIYADH - SAUDI ARABIA	
100356	SOUTHERN EUROPE DMO	
199040	BANGKOK (THAILAND)	
199041	BEIJING (CHINA)	
199045	ISLAMABAD (PAKISTAN)	
199046	JAKARTA (INDONESIA)	
199048	KUALA LUMPUR - MALAYSIA	
199049	LONDON (UNITED KINGDOM)	
199050	MANILA (PHILIPPINES)	
199051	NEW DELHI (INDIA)	
199052	UN NEW YORK (UNITED STATES OF AMERICA)	
199053	PARIS (FRANCE)	
199054	PHNOM PENH - CAMBODIA	
199055	PORT MORESBY (PAPUA NEW GUINEA)	
199058	SINGAPORE	
199060	SUVA (FIJI)	
199061	TONGA	
199062	TOKYO (JAPAN)	
199064	WASHINGTON (UNITED STATE OF AMERICA)	
199065	WELLINGTON (NEW ZEALAND)	
199069	OTTAWA (CANADA)	
199114	OTHER O'S POSTS EXP	
CA01H002200	STRATEGIC HEALTH CO-ORDINATION BRANCH	
CA01H003700	JOINT EHEALTH DATA AND INFORMATION	
100336	E-HEALTH	
148100	BUSINESS IMPLEMENTATION	
CA01H003900	HEALTH RESEARCH	
CA01H002201	HEALTH RESEARCH COORD	
142102	DEF HLTH SUR PROJECT MANAGEMENT OFFICE	
148300	MEAO HEALTH STUDY PROJECT	
CA01H002600	CENTRE FOR MILITARY & VETERANS' HEALTH	
149000	CENTRE FOR MILITARY & VETERANS HEALTH	
CA01H003300	AUST DEF HUMAN RESEARCH ETHICS COMMITTEE	
199162	AUST DEF HUMAN RESEARCH ETHICS COMMITTEE	
CA01H004200	DIRECTORATE OF INFOMATICS	
100337	DIRECTORATE OF INFOMATICS	
CA01H002900	ADF FAMILY HEALTH	
235241	ADF FAMILY HEALTH	
CA01H001070	ARMY MALARIA INSTITUTE	
352485	ARMY MALARIA INSTITUTE	
352486	AMI EXTERNAL FUNDED RESEARCH	
CA01H002100	DG STRATEGIC HEALTH COORDINATION	
231500	DG STRATEGIC HEALTH COORDINATION	



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Cost Centres	Cost Centre Description	Service Group
CA01H002300	DIRECTORATE OF MILITARY MEDICINE	
143001	DIRECTORATE OF MILITARY MEDICINE	
CA01H003600	STRATEGIC AND CORPORATE GOVERNANCE	
147000	STRATEGIC AND CORPORATE GOVERNANCE	
CA01H003000	MENTAL HEALTH PSYCH & REHAB BRANCH	
100232	DG MENTAL HEALTH PSYCH & REHAB	
100338	SIMPSON ASSIST PROGRAM (SAP)	
100342	ADF CENTRE FOR MENTAL HEALTH	
144200	DIRECTORATE OF REHAB & COMPENSATION	
147300	DIR OF STRAT & OPERATIONAL MENTAL HLT	
147330	DIR MTL HLTH CLINICAL STANDARDS & PRACTI	
352480	DIR OF OCCUPATIONAL PSYCH & HLTH ANALYSI	
CA01A000400	AUSTRALIAN DEFENCE COLLEGE	
CA01H000190	DEFENCE LEARNING BRANCH	
CA01H001038	STRATEGY AND PLANNING	
137012	PORTFOLIO BUSINESS SKILLING	
743012	STRATEGY AND PLANNING	
CA01H000172	AUST DEFENCE SPORT	
131400	ADF SPORTS COUNCIL	
131401	AUST SVCES AUST FOOTBALL ASSOCIATION	
131402	AUSTRALIAN DEFENCE BASKETBALL ASSOCIATIO	
131403	AUSTRALIAN DEFENCE NETBALL ASSOCIATION	
131404	AUST DEF NORDIC SKIING & BIATHLON ASSOC	
131405	DEFENCE CLAY TARGET ASSOCIATION	
131406	AUSTRALIAN SERVICES CRICKET ASSOCIATION	
131407	AUSTRALIAN DEFENCE CYCLING CLUB	
131408	AUSTRALIAN DEFENCE GOLF ASSOCIATION	
131409	AUSTRALIAN SERVICES BOWLS ASSOCIATION	
131410	COMBINED AUSTRALIAN SERVICES RUGBY LEAGU	
131411	AUSTRALIAN DEFENCE SQUASH RACQUETS ASSOC	
131412	AUSTRALIAN DEFENCE HOCKEY ASSOCIATION	
131413	AUST DEF FORCE PARALYMPIC SPORTS ASSOC	
131414	AUSTRALIAN SERVICES RUGBY UNION	
131415	AUST DEF RUNNING & ATHLETICS ASSOC	
131416	AUSTRALIAN DEFENCE SAILING ASSOCIATION	
131417	AUSTRALIAN DEFENCE ALPINE SPORTS ASSOC	
131418	AUSTRALIAN DEFENCE FOOTBALL FEDERATION	
131419	AUSTRALIAN DEFENCE SOFTBALL ASSOCIATION	
131420	AUSTRALIAN DEFENCE TENPIN BOWLING ASSOC	
131421	AUSRALIAN DEFENCE TOUCHFOOTBALL ASSOC	
131422	AUSTRALIAN DEFENCE SPORTS TRIATHLON ASSO	
131423	AUSTRALIAN DEFENCE VOLLEYBALL ASSOCIATIO	
131424	AUSTRALIAN DEFENCE WATERPOLO ASSOCIATION	
131425	AUST DEFENCE PARACHUTING ASSOCIATION	
131426	AUSTRALIAN DEFENCE ROWING ASSOCIATION	
CA01H000170	OFFICE OF DG	
131300	DG LEARNING BRANCH	
743115	SRP ETD REFORMS	
CA01H000191	LEARNER SUPPORT	
199100	LEARNER SUPPORT	
199105	ADF FINANCIAL SERVICES CONSUMER COUNCIL	
743010	VOCATIONAL EDUC & TRAIN	
CA01H000193	E&T SERVICE DELIVERY & REFORM	
CA01H000192	SERVICE DELIVERY - BUSINESS SKILLING	
724500	SERVICE DELIVERY - BUSINESS SKILLING	
743021	PROCUREMENT & CONTRACTING DOMAIN TRNG	
743109	MGT & ADMIN DOMAIN TRAINING	
743112	REGIONAL FACILITATION	
743203	HR DOMAIN TRAINING	
744330	FINANCE DOMAIN TRAINING	
CA01H000194	SERVICE DELIVERY - SERVICES & BASES	
743015	DEFENCE ASSISTED STUDY SCHEME (DASS)	
743020	REGIONAL LEARNING & DEVELOPMENT SUPPORT	
743102	STUDYBANK	
743111	SCHOLARSHIPS & PROGRAMS (DLB EAS)	
743114	PRACTICE MANAGEMENT	
743430	SERVICE DELIVERY - SERVICES & BASES	
CA01H000196	E&T SERVICE DELIVERY & REFORM	
743200	E&T SERVICE DELIVERY AND REFORM	
CA01H000197	SERVICE DELIVERY - MATERIEL CAPABILITY	
114002	SERVICE DELIVERY - MATERIEL CAPABILITY	
CA01H000195	LEARNING SOLUTIONS	
734000	FLEXIBLE LEARNING SOLUTION (CAMPUS)	
743113	DESIGN & DEVELOPMENT CAPABILITY	
743309	LEARNING SOLUTIONS	
CA01A000055	ADC BLOCKED COST CENTRES	
115000	ADF WARFARE CENTRE	
743409	RAAF SINGLE SERVICE COMPONENT	
CA01H000019	CENTRE FOR DEFENCE & STRATEGIC STUDIES	
114004	CENTRE FOR DEFENCE RESEARCH	
743400	DEFENCE & STRATEGIC STUDIES COURSE	
743431	CENTRE FOR DEFENCE LEADERSHIP & ETHICS	

Department of Defence - Chart of Accounts - Cost Centres		
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H60020	CENTRE DEFENCE & STRATEGIC STUDIES	
CA01H000118	AUSTRALIAN DEFENCE FORCE ACADEMY	
100223	AUST DEF FORCE CHAPLAINS COLLEGE	
114014	ADFA POST GRADS AND GUARD HQ	
135100	ADFA - UNIVERSITY OF UNSW	
135200	ADFA EXECUTIVE & BM SUPPORT	
135220	DCOMDT - ADFA	
135230	Physical Recreation and Training	
135250	HQ Instructor	
135270	HQ Cadets	
135280	ADFA CHIEF OF STAFF	
322520	AUSTRALIA'S FEDERATION GUARD	
345005	CAPABILITY TECHNOLOGY MANAGEMENT COLLEGE	
CA01H00019S	AUSTRALIAN COMMAND AND STAFF COLLEGE	
104031	ACSC JT EXECUTIVE	
104032	ACSC JOINT TRAINING	
104035	ACSC DOCTRINE	
104036	ACSC ADF WARFARE TRAINING CENTRE	
104039	ACSC SIMULATION	
104040	ACSC PEACE OPERATIONS TRAINING CENTRE	
445231	ACSC DEFENCE SCHOOL OF LANGUAGES	
445264	ACSC DEFENCE INTERNATIONAL TNG CENTRE	
743403	ACSC HEADQUARTERS	
743405	ACSC ARMY RESERVE COURSE	
743407	ACSC NAVY RESERVE COURSE	
743410	ACSC FACULTY	
743411	ACSC JOINT STAFF COURSE	
CA01H00119S	HQ - AUSTRALIAN DEFENCE COLLEGE (ADC)	
743401	HQ EXECUTIVE	
743404	ADC BUSINESS MANAGEMENT	
743412	HEADQUARTERS ICT	
CA01A000501	JOINT CAPABILITY COORDINATION DIVISION	
CA01A000030	RESILIANCE BRANCH	
114020	RESILIANCE EXECUTIVE	
CA01A000031	JOINT FORCE INTEGRATION BRANCH	
104026	JOINT FORCE INTEGRATION	
114018	DIR JOINT BATTLESPACE INTEGRATION	
114019	INTEROPERABILITY - INFORMATION EXCH	
532279	STRATEGIC OPERATIONS	
CA01A000032	STRATEGIC CAPABILITY COORDINATION BRANCH	
114015	CYBER COORDINATION OFFICE	
114016	STRATEGIC CAPABILITY COORDINATION EXEC	
322471	SPECIAL ACCESS PROGRAMS OFFICE	
512130	MISSILE DEFENCE COORDINATION OFFICE	
CA01A000033	DEFENCE PREPAREDNESS BRANCH	
100354	DIRECTORATE OF PREPAREDNESS MANAGEM	
100357	DIRECTORATE OF MOBILISATION	
100359	DIRECTORATE OF PREPAREDNESS ANALYSIS	
100360	DIRECTORATE PREP COMPLIANCE & EVALUATION	
112712	DIRECTORATE OF PPOC REFORM	
119200	DEFENCE PREPAREDNESS BRANCH	
CA01A000035	JCC EXECUTIVE	
112711	JOINT CAPABILITY CO-ORDINATION EXEC	
CA01A000250	COUNTER IMPROVISED EXPLOSIVE DEVICE TF	
104042	CHEMICAL BIOLOGICAL RADIATION NUCLEAR	
322521	COUNTER IMPROVISED EXPLOSIVE DEVICE TF	
CA01A000600	CADETS RESERVES & EMPLOYER SUPPORT DIV	
CA01A00101C	PLANS POLICY & INTERNATIONAL ENGAGEMENT	
100331	PLANS POLICY & INTERNATIONAL ENGAGEMENT	
CA01A00101D	DEFENCE RESERVE SUPPORT	
157201	DRS - QLD - (DEFENCE RESERVE SUPPORT)	
157202	DRS - NSW - (DEFENCE RESERVE SUPPORT)	
157203	DRS - VIC - (DEFENCE RESERVE SUPPORT)	
157204	DRS - SA - (DEFENCE RESERVE SUPPORT)	
157205	DRS - WA - (DEFENCE RESERVE SUPPORT)	
157206	DRS - TAS - (DEFENCE RESERVE SUPPORT)	
157207	DRS - NT (DEFENCE RESERVE SUPPORT)	
157208	DRS - DEIE NATIONAL OFFICE	
157209	DRS - ACT (DEFENCE RESERVE SUPPORT)	
CA01A00101G	GOVERNANCE & OVERVIEW	
100332	GOVERNANCE	
152002	CRESO ICT MANAGEMENT	
157101	BUSINESS MANAGEMENT & GOVERNANCE	
157118	FORCENET	
CA01A00101P	CRESO EXECUTIVE	
100080	RESERVE STRATEGIC REFORM PROGRAM	
157000	OFFICE OF HCRESO - HEAD CRESO	
157003	COMMUNICATION	
CA01A00101R	RESERVE PROTECTION	
157001	EMPLOYER SUPPORT PAYMENT	
157004	Office of Reserve Service Protection	
CA01A00101S	STRATEGIC YOUTH DEVELOPMENT	

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152003	YOUTH EDUCATION AND TRAINING	
152005	YOUTH DEVELOPMENT	
744133	ADF TEAMWORK & LEADERSHIP	
CA01A00101T	WORK EXPERIENCE & YOUTH	
758202	DEFENCE WORK EXPERIENCE & ENGAGEMENT PRG	
CA01A001031	CADET POLICY BLOCKED COST CENTRES	
157107	CADET INITIATED ACTIVITIES	
CA01A000700	AUSTRALIAN CIVIL-MILITARY CENTRE	
512418	AUSTRALIAN CIVIL-MILITARY CENTRE	
CA01A000800	OVCDF	
CA01A000124	OFFICE OF THE VCDF	
100706	WHITE PAPER FSR	
104029	AFG CEREMONIAL	
152000	OFFICE OF THE VCDF	
CA01A000900	VCDFG CORPORATE MANAGEMENT	
CA01A000026	VCDFG CORPORATE MANAGEMENT	
A40000	VCDF CORPORATE MANAGEMENT	
CA01A00124A	COST CENTRES TO BE ARCHIVED	
100333	POSTTRAUMATIC MENTAL HEALTH PROGRAM	
100339	DMH WORKFORCE (CONTRACT STAFF)	
100340	JHSA WORKFORCE (CONTRACT STAFF)	
104037	ADFWC SIMULATION	
142103	ASTHMA STUDY	
144214	DRS NSW	
144217	DRS NT/K	
144218	DRS VIC & TAS	
149110	HLTH SRV ARMY RESERVE (HSAR) - SA	
199172	DONT USE - AREA GRES	
199210	DONT USE BASIC FLY TRG SCHOOL	
199221	HMAS STIRLING - DENTAL SERVICES	
231531	DONT USE - MEDICAL	
231596	CABARLAH MEDICAL CENTRE	
231600	HEALTH SRV ARMY (HSAR) - TAS	
234118	EO STRATEGIC LOGISTICS PLANNING	
235252	DO NOT USE - VCDF MINOR CAPITAL PROJECTS	
351127	1 BRIGADE RAPS	
351128	305 HSF EAST SALE	
351316	QUEENSCLIFF CLINIC	
351514	REG HLTH SPT AGENCY-WA	
442315	306 HSF PEA DENTAL	
512423	DIRECTORATE OF WORKFORCE PLANNING	
A41000	DO NOT USE - DMO - VCDF	
CA01A000130	VCDF CORPORATE MANAGEMENT BRANCH	
112713	DIR OF BUSINESS PLANNING & COORDINATION	
761103	VCDFG CORPORATE MGT BRANCH	
CA01B100000	NAVY	NAVY
CA01B000000	NAVY	NAVY
CA01B00000A	NAVY	NAVY
CA01B00000S	FLEET COMMAND GROUP	NAVY
CA01B001097	COMMANDER SHORE	NAVY
CA01B001098	DIRECTORATE NAVY HERITAGE COLLECTION	NAVY
232220	NAVY HERITAGE COLLECTION	NAVY
CA01B001103	OFFICE OF COMSHORE	NAVY
232111	COMSHORE	NAVY
CA01B001106	PORT SERVICES	NAVY
211010	PSM - CAIRNS	NAVY
211404	PSM - COONAWARRA	NAVY
213410	PSM - KUTTABUL	NAVY
213455	PSM - STIRLING	NAVY
CA01B001109	COMMANDING OFFICERS	NAVY
214211	CO HMAS ALBATROSS	NAVY
214251	CO HMAS HARMAN	NAVY
214260	CO HMAS KUTTABUL	NAVY
214261	CO HMAS COONAWARRA	NAVY
214270	CO HMAS STIRLING	NAVY
214271	CO HMAS CAIRNS	NAVY
243000	CO HMAS WATSON	NAVY
244000	CO HMAS CERBERUS	NAVY
245000	CO HMAS CRESWELL	NAVY
246000	CO HMAS PENGUIN	NAVY
248000	CO HMAS WATERHEN	NAVY
CA01B001110	NAVY HEADQUARTERS	NAVY
213421	NHQ TAS	NAVY
213422	NHQ SA	NAVY
213423	NHQ SQ	NAVY
CA01B001111	MASTER ATTENDANT	NAVY
232110	MASTER ATTENDANT	NAVY
CA01B001113	ENHANCED FLEET SUPPORT	NAVY
214135	MINIMUM DUTY WATCH INITIATIVE	NAVY
CA01B001126	PERSONNEL SUPPORT UNITS	NAVY
537002	PERSONNEL SUPPORT UNITS	NAVY
CA01B001480	COMMODORE WARFARE GROUP	NAVY

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CA01B001074	COMMODORE WARFARE	NAVY
211115	FLEET BATTLE STAFF	NAVY
211150	AMPHIBIOUS TASK GROUP	NAVY
211300	DEPARTMENTAL MANAGEMENT AUDIT	NAVY
211830	AUSTRALIAN MARITIME WARFARE CNTR ADMIN	NAVY
214280	MINWARFARE AND CLEARANCE TASK GROUP	NAVY
215411	OFFICE OF COMWAR	NAVY
241119	FORCE GENERATION DIVISION	NAVY
CA01B00010S	CHIEF OF STAFF - FLEET COMMAND	NAVY
CA01B001022	FLEET ENGINEERING DIVISION	NAVY
213110	FLEET ENGINEERING DIVISION	NAVY
CA01B001039	COS FLEET COMMAND - DMO	NAVY
B10100	COS FLEET COMMAND - DMO	NAVY
CA01B001077	FLEET SUPPORT DIVISION	NAVY
CA01B001115	CONTRACTS	NAVY
214117	ADF JET CHARTER	NAVY
214167	EWTS CONTRACT MANAGEMENT	NAVY
232100	FLEET MARINE SERVICES CONTRACT	NAVY
CA01B001117	FLEET HEALTH DIVISION	NAVY
214228	FLEET HEALTH DIVISION	NAVY
CA01B001124	OFFICE OF CSO SUPPORT	NAVY
213205	CSO SUP	NAVY
CA01B001130	FLEET LOGISTICS DIVISION	NAVY
CA01B001114	RANLO	NAVY
211815	RANL CINCPACFLT	NAVY
213220	RANLO SINGAPORE	NAVY
CA01B001131	FLEET LOGISTICS SUPPORT	NAVY
537007	FLEET LOGISTICS SUPPORT	NAVY
CA01B001102	OFFICE OF CHIEF OF STAFF - FLEET COMMAND	NAVY
214130	OFFICE OF COS - FLEET COMMAND	NAVY
CA01B001118	FLEET EXECUTIVE DIVISION	NAVY
214115	FLEET GOVERNANCE DIVISION	NAVY
214227	FLEET LEGAL DIVISION	NAVY
537005	OFFICE OF CSO (EXEC)	NAVY
537006	FLEET PERSONNEL DIVISION	NAVY
CA01B001119	FLEET CHAPLAINCY DIVISION	NAVY
214215	FLEET COMMAND CHAPLAIN	NAVY
CA01B000114	COMMANDER MHP (MCD HM PB)	NAVY
CA01B001042	YOUNG ENDEAVOUR	NAVY
200003	YEYS	NAVY
232139	SAIL TRAIN SHIP YOUNG ENDEAV OPERATING	NAVY
CA01B001099	MHP OFFICE	NAVY
212120	COMMANDER MHP FORCE	NAVY
CA01B001090	CAPT HYDROGRAPHIC & METEOROLOGICAL	NAVY
CA01B001005	HYDROGRAPHIC & METEOROLOGICAL GROUP	NAVY
105007	HS PORT VISITS	NAVY
211484	OP MET CENTRE	NAVY
215110	HQ HM GROUP	NAVY
215120	DEPLOYABLE GEOSPATIAL SURVEY TEAM	NAVY
215190	LADS	NAVY
B10800	HYDROGRAPHIC AND METEOROLOGICAL FORCE	NAVY
CA01B001142	HYDRO SHIPS & CREWS	NAVY
215131	HS RED CREW	NAVY
215132	HS WHITE CREW	NAVY
215134	HS BLUE CREW	NAVY
215135	HMAS LEEUWIN	NAVY
215136	HMAS MELVILLE	NAVY
CA01B001143	SURVEY MOTOR LAUNCHES	NAVY
215150	HMAS PALUMA	NAVY
215160	HMAS MERMAID	NAVY
215170	HMAS SHEPPARTON	NAVY
215180	HMAS BENALLA	NAVY
CA01B001046	MINWARFARE & CLEARANCE DIVING GROUP	NAVY
CA01B001086	MCD GROUP HQ	NAVY
211408	HQ MCD GROUP	NAVY
211705	MCD PROJECT NEPTUNE	NAVY
B10700	MINE WARFARE & CLEARANCE DIVING FORCE	NAVY
CA01B001088	MINE HUNTING CAPABILITY	NAVY
105014	MHC & MSA PORT VISITS	NAVY
211421	HMAS HUON	NAVY
211422	HMAS HAWKESBURY	NAVY
211423	HMAS NORMAN	NAVY
211424	HMAS GASCOYNE	NAVY
211425	HMAS DIAMANTINA	NAVY
211426	HMAS YARRA	NAVY
CA01B001009	CLEARANCE DIVING	NAVY
211706	MCD RESERVE ELEMENTS	NAVY
211710	AUSCDT ONE HQ	NAVY
211730	AUSCDT FOUR HQ	NAVY
CA01B001140	MCD MGDST	NAVY
211415	MCD MGDST	NAVY
CA01B000101	PATROL BOAT COMD & SPT	NAVY

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CA01B001069	PATROL BOATS	NAVY
100209	HMAS ALBANY	NAVY
100210	HMAS ARARAT	NAVY
100211	HMAS ARMIDALE	NAVY
100212	HMAS BATHURST	NAVY
100213	HMAS BROOME	NAVY
100214	HMAS BUNDABERG	NAVY
100215	HMAS CHILDERS	NAVY
100216	HMAS GLENELG	NAVY
100217	HMAS LARRAKIA	NAVY
100218	HMAS MAITLAND	NAVY
100219	HMAS MARYBOROUGH	NAVY
100220	HMAS PIRIE	NAVY
100221	HMAS LAUNCESTON - ARMIDALE CLASS PB	NAVY
100222	HMAS WOLLONGONG - ARMIDALE CLASS PB	NAVY
211178	ATTACK ONE	NAVY
211179	ATTACK TWO	NAVY
211180	ATTACK THREE	NAVY
211181	ATTACK FOUR	NAVY
211182	ATTACK FIVE	NAVY
211183	ATTACK SIX	NAVY
211184	ASSAIL ONE	NAVY
211185	ASSAIL TWO	NAVY
211186	ASSAIL THREE	NAVY
211187	ASSAIL FOUR	NAVY
211188	ASSAIL FIVE	NAVY
211189	ASSAIL SIX	NAVY
211190	ARDENT ONE	NAVY
211195	ARDENT TWO	NAVY
211196	ARDENT THREE	NAVY
211197	ARDENT FOUR	NAVY
211198	ARDENT FIVE	NAVY
211199	ARDENT SIX	NAVY
211201	AWARE ONE	NAVY
211202	AWARE TWO	NAVY
211203	AWARE THREE	NAVY
B10400	PATROL BOAT FORCE	NAVY
CA01B001141	PATROL BOAT COMD & SPT	NAVY
105008	PB PORT VISITS	NAVY
211406	TRANSIT SECURITY ELEMENT	NAVY
222602	HQ PB GROUP	NAVY
CA01B000010	FLEET EXECUTIVE GROUP	NAVY
CA01B001122	OSWD & MSB	NAVY
105002	OPERATIONAL SEAWORTHINESS	NAVY
214230	MARITIME SAFETY BUREAU	NAVY
CA01B001041	FLEET EXECUTIVE	NAVY
214140	OFFICE FLEET COMMANDER	NAVY
CA01B00102S	FLEET HOLDING ACCOUNTS	NAVY
100069	FLEET PRIORITY FREIGHT	NAVY
B00200	FLEET COMMAND HOLDING ACCOUNT	NAVY
CA01B000100	COMMANDER SURFACE FORCES	NAVY
CA01B010017	DEPUTY SURFACE FORCE	NAVY
211952	AASGRP - AFLOAT SUPPORT	NAVY
214210	OP RELIEF	NAVY
222600	SURFACE FORCE CAPABILITY TRANSITION	NAVY
222607	FRGGRP - ANZAC	NAVY
222608	FRGGRP - FFG	NAVY
222650	COMSURF & SUPPORT STAFF	NAVY
222651	SURF FORCE CROSS CAPABILITY SUPPORT	NAVY
B10200	SURFACE COMBATANT FORCE	NAVY
B10600	AMPHIBIOUS AND FLOAT SUPPORT GROUP	NAVY
CA01B001051	AFLOAT SUPPORT	NAVY
CA01B001092	AFLOAT PLATFORMS PORT VISITS	NAVY
105006	AFLOAT PLATFORMS PORT VISITS	NAVY
CA01B001085	AO	NAVY
211551	HMAS SIRIUS	NAVY
CA01B001084	AOR	NAVY
211510	HMAS SUCCESS	NAVY
214258	SPS CANTABRIA	NAVY
CA01B000104	AMPHIBIOUS LIFT	NAVY
CA01B001101	LANDING HELICOPTER DOCK	NAVY
103557	NUSHIP CANBERRA	NAVY
CA01B001091	AMPHIBIOUS PLATFORM PORT VISITS	NAVY
105005	AMPHIBIOUS PLATFORMS PORT VISITS	NAVY
CA01B001082	LCH	NAVY
211530	HMAS BETANO	NAVY
211540	HMAS BRUNEI	NAVY
211620	HMAS TARAKAN	NAVY
211640	HMAS BALIKPAPAN	NAVY
211650	HMAS LABUAN	NAVY
211651	HMAS WEWAK	NAVY
CA01B001080	LSH	NAVY

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211610	HMAS TOBRUK	NAVY
CA01B001100	LANDING SHIP DOCK	NAVY
100447	HMAS CHOULES	NAVY
CA01B001070	FFH-SHIPS	NAVY
105003	FFH PORT VISITS	NAVY
211111	HMAS ANZAC	NAVY
211112	HMAS ARUNTA	NAVY
211113	HMAS WARRAMUNGA	NAVY
211114	HMAS STUART	NAVY
211116	HMAS PARRAMATTA	NAVY
211117	HMAS BALLARAT	NAVY
211118	HMAS PERTH	NAVY
211119	HMAS TOOWOOMBA	NAVY
CA01B001072	FFG-SHIP	NAVY
105004	FFG PORT VISITS	NAVY
211106	HMAS SYDNEY	NAVY
211107	HMAS DARWIN	NAVY
211108	HMAS MELBOURNE	NAVY
211109	HMAS NEWCASTLE	NAVY
CA01B000103	COMMANDER SUBMARINE FORCE	NAVY
CA01B00103S	CAPT SUBMARINES	NAVY
105009	SM PORT VISITS	NAVY
211371	HMAS COLLINS	NAVY
211372	HMAS FARNCOMB	NAVY
211373	HMAS WALLER	NAVY
211374	HMAS SHEEHAN	NAVY
211375	HMAS RANKIN	NAVY
211376	HMAS DECHAINEUX	NAVY
211382	SERM	NAVY
212113	SUBFOR AMENITIES	NAVY
212114	OPERATIONAL PREPAREDNESS DIVISION	NAVY
212115	COMMANDER SUBMARINES	NAVY
212117	ENGINEERING (PSO(E))	NAVY
212118	SUPPLY SUPPORT	NAVY
212119	PERS DIVISION	NAVY
221126	SUMU(W)	NAVY
221220	CORPORATE MANAGEMENT (CM)	NAVY
222603	FEG COMMANDERS - SUBMARINE	NAVY
223140	CAPABILITY DIVISION	NAVY
B10500	SUBMARINE FORCE	NAVY
CA01B001013	COMMANDER FLEET AIR ARM	NAVY
CA01B001066	CAPT FLEET AIR ARM	NAVY
100315	808 SQN	NAVY
211200	NAVAL AVIATION FORCE	NAVY
211205	COMMANDER FLEET AIR ARM FORCE	NAVY
211210	817 SQN	NAVY
211215	AMAFTU	NAVY
211250	723 SQN	NAVY
211270	816 SQN	NAVY
211855	725 SQN	NAVY
211860	COMMANDER AVIATION OPERATIONS	NAVY
213125	AVIATION MAINTENANCE STANDARDS	NAVY
B10300	AVIATION FORCE	NAVY
CA01B000011	NAVY STRATEGIC COMMAND	NAVY
CA01B010004	STRATEGIC COMMAND HOLDING ACCOUNT	NAVY
B20100	NAVY STRATEGIC COMMAND HOLDING ACCOUNT	NAVY
CA01B001107	NAVY TRANSFORMATION	NAVY
221116	PROGRAM DIRECTOR NEW GENERATION NAVY	NAVY
CA01B001060	DG MARITIME OPERATIONS	NAVY
214160	DIRECTOR GENERAL MARITIME OPERATIONS	NAVY
CA01B001058	HEAD NAVY ENGINEERING DIVISION	NAVY
CA01B001053	DIRECTORATE NAVY CERTIFICATION & SAFETY	NAVY
211950	DG NAVY CERTIFICATION & SAFETY	NAVY
CA01B01058B	DG TECHNICAL SEAWORTHINESS	NAVY
232143	DIRECTOR TECH REGULATION - NAVY	NAVY
CA01B01058C	DG RIZZO REFORM PROGRAM	NAVY
100442	RIZZO REFORM PROGRAM	NAVY
CA01B01058D	HEAD NAVY ENGINEERING	NAVY
CA01B010060	DIRECTOR NAVY WARFARE SYSTEMS	NAVY
211191	SOFTWARE SAFETY ENGINEERING GROUP	NAVY
211825	WEAPON SYSTEM ENGINEERING GROUP	NAVY
223270	COMBAT SYSTEM ENGINEERING GROUP	NAVY
CA01B001116	FLEET SUPPORT UNIT	NAVY
213120	FLEET SUPPORT UNIT NATIONAL	NAVY
213170	FSU PERTH PRODUCTION	NAVY
213310	FSU SYDNEY PRODUCTION	NAVY
213320	FLEET SUPPORT UNIT PERTH	NAVY
213330	FLEET SUPPORT UNIT SYDNEY	NAVY
213360	FLEET SUPPORT UNIT CAIRNS	NAVY
213370	FLEET SUPPORT UNIT DARWIN	NAVY
CA01B001120	HEAD NAVY ENGINEERING & POLICY	NAVY
211820	OFFICE OF HEAD NAVY ENGINEERING	NAVY

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212150	DIRECTOR NAVAL PLATFORM SYSTEMS	NAVY
213163	DIR NAVY ENGINEERING POLICY	NAVY
CA01B001020	HEAD NAVY CAPABILITY DIVISION	NAVY
CA01B001123	HEAD NAVY CAPABILITY	NAVY
100441	HNC	NAVY
CA01B001028	DG NAVY CAPABILITY TRANSITION & SUSTAIN	NAVY
105010	AWD CAPABILITY IMPLEMENTATION TEAM	NAVY
105011	JT AMPHIB CAPABILITY IMPLEMENTATION TEAM	NAVY
221148	RANTEAA	NAVY
222105	NAVY WARFARE PROF REQ	NAVY
222115	DG NAVY CAPABILITY TRANSITION & SUSTAIN	NAVY
537003	NAVY UNMANNED AERIAL SYSTEMS	NAVY
537008	AVIATION CAPABILITY IMPLEMENTATION TEAM	NAVY
CA01B001095	DIRECTOR GENERAL SUBMARINE CAPABILITY	NAVY
100075	SUBMARINE CAPABILITY BRANCH	NAVY
CA01B001030	DG NAVY CAPABILITY PLANS & ENGAGEMENT	NAVY
105012	NAVY SIMULATION OFFICE	NAVY
221121	SEA POWER CENTRE - AUSTRALIA	NAVY
222118	NAVY INFRASTRUCTURE PLANS	NAVY
223100	DIR GEN CAPABILITY PLAN & ENGAGEMENT-NAVY	NAVY
223105	NAVY INTERNATIONAL ENGAGEMENT	NAVY
223110	NAVY CAPABILITY REQUIREMENTS & ANALYSIS	NAVY
CA01B001037	DIRECTOR GENERAL - LOGISTICS NAVY	NAVY
100426	DIR OF NAVY COMPL. & ASSURANCE FRAMEWORK	NAVY
100439	DIRECTOR GENERAL - LOGISTICS NAVY	NAVY
213165	NAVY UNIFORMS	NAVY
222119	DIRECTORATE OF NAVY LOGISTICS	NAVY
CA01B001061	DG NAVY COMMUNIC & INFORMATION WARFARE	NAVY
211835	DIRECTOR NAVAL DEPLOYABLE SIGINT SYSTEMS	NAVY
212160	DG NAVY COMMUNICATIONS & INFO WARFARE	NAVY
212205	DIR MARITIME C4 ELECTRONIC WARFARE	NAVY
212270	NAVY INFORMATION WARFARE	NAVY
212330	AUSTRALIAN JOINT ACOUSTIC ANALYSIS CNTR	NAVY
212331	NAVY IMAGERY UNIT (EAST)	NAVY
212337	DIRECTOR NAVY INFORMATION MGMT	NAVY
212338	NAVY COMMUNICATIONS INTEL ENGINEERING	NAVY
212344	NC4-NAVY COMMAND CONTROL COMMUN & COMPUT	NAVY
212345	AUSCANNZUKUS	NAVY
214150	FLEET INFORMATION SYSTEM SUPPORT OFFICE	NAVY
214219	TACTICAL DATA LINK	NAVY
214225	MARITIME INTELLIGENCE SUPPORT CENTRE	NAVY
215513	RAN TACTICAL ELECTRONIC WARFARE SUP SEC	NAVY
CA01B001094	HYDROGRAPHIC & METEOROLOGY BRANCH	NAVY
CA01B001004	HM POLICY AND CO ORD	NAVY
215510	CONTRACT SERVICES	NAVY
215520	BUSINESS MANAGEMENT	NAVY
215540	METOC POLICY & PLANS	NAVY
215550	PLANS AND STANDARDS	NAVY
CA01B001011	CHARTING SERVICES	NAVY
100072	CHART PRODUCTION & MAINTENANCE	NAVY
100073	PRODUCT DISTRIBUTION	NAVY
CA01B001006	DATA SERVICES	NAVY
100071	TIDES & GEODETIC CONTROL	NAVY
215310	HYDROGRAPHIC DATA SYSTEMS	NAVY
215320	DATA MANAGEMENT	NAVY
CA01B001010	MMGI & SERVICES	NAVY
215210	METOC GEOSPATIAL SERVICES	NAVY
CA01B01090S	AUSTRALIAN HYDROGRAPHER	NAVY
105013	AUSTRALIAN HYDROGRAPHER	NAVY
222606	PRINT ON DEMAND	NAVY
CA01B001026	OFFICE OF CHIEF OF NAVY	NAVY
100444	NAVY STRATEGIC ADVISERS	NAVY
221110	CN & STAFF	NAVY
221115	WO NAVY	NAVY
221120	DCN & STAFF	NAVY
CA01B001024	NAVAL REPRESENTATION OVERSEAS	NAVY
B20000	NAVY HEADQUARTERS OVERSEAS POSTS	NAVY
CA01B00011S	DCN & HEAD NAVY PEOPLE AND RESOURCES	NAVY
CA01B001104	COMMODORE TRAINING	NAVY
CA01B010011	TRAIN AUTH MARITIME LOGISTICS & HEALTH	NAVY
103562	MARITIME LOGISTICS & HEALTH DECA	NAVY
103563	MARITIME LOGISTICS & HEALTH ADFSC	NAVY
241111	MARITIME LOGISTICS & HEALTH	NAVY
241112	SUPPORT AND SERVICES	NAVY
241113	RAN MEDICAL TRAINING ALTC	NAVY
241114	RAN MEDICAL SCHOOL	NAVY
241116	DENTAL TRG CERBERUS	NAVY
241117	ADF SCH CATERING-CERBE	NAVY
CA01B001093	COMTRAIN	NAVY
100316	OFFICE OF COMTRAIN	NAVY
215512	ADF GAP YEAR	NAVY
CA01B001200	CAPTAIN SEA TRAINING	NAVY

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CA01B01078S	SEA TRAINING GROUPS	NAVY
211370	SEA TRAINING MINOR WAR VESSELS	NAVY
211383	SEA TRAINING GROUP SUBMARINES	NAVY
211870	SEA TRAINING MAJOR FLEET UNITS	NAVY
CA01B01200S	CAPTAIN SEA TRAINING	NAVY
212130	OPERATIONS WEST	NAVY
242321	OFFICE OF CAPTAIN SEA TRAINING	NAVY
CA01B001056	DIRECTOR NAVY TRAINING	NAVY
105018	DIRECTOR NAVY TRAINING	NAVY
241220	DEPUTY DIRECTOR INDIVIDUAL TRAINING	NAVY
241440	NAVY EXTERNAL TRAINING	NAVY
241552	NAVY AMPHIBIOUS TRAINING	NAVY
242222	NAVY TRAINING TRAVEL	NAVY
242315	DEPUTY DIRECTOR TRAINING CAPABILITY	NAVY
242320	TRAINING TECHNOLOGY SUPPORT UNIT	NAVY
537004	DDG TRAINING	NAVY
CA01B001033	TRAINING AUTHORITY ENGINEERING	NAVY
241110	TA ENG - OFFICE	NAVY
241121	ENGINEERING	NAVY
241123	ENGINEERING TRG RMIT	NAVY
242300	ENGINEERING CONTRACTS	NAVY
CA01B001032	TRAINING AUTH INITIAL TRN (TA ITLM)	NAVY
241434	TA - ITLM	NAVY
CA01B001035	TRAINING AUTHORITY SUBMARINE TRAINING	NAVY
241235	TRAINING AUTHORITY SUBMARINE	NAVY
CA01B001034	TRAINING AUTHORITY MARITIME WARFARE	NAVY
CA01B01034S	TRAINING AUTHORITY MARITIME WARFARE-OTH	NAVY
241230	OFFICE OF TRAINING AUTH MARITIME WARFARE	NAVY
CA01B010012	MARITIME WARFARE	NAVY
241118	DIVING TRAINING	NAVY
241232	WARFARE TRAINING PWO	NAVY
241241	HEAD MARITIME WARFARE	NAVY
CA01B010013	COMMAND & TACTICS	NAVY
241233	HEAD COMMAND NAVIG. & LITTORAL WARFARE	NAVY
241234	HYDRO OPERATIONS TRG & MINOR WARFARE	NAVY
CA01B010014	MARITIME WARFARE SOUTH	NAVY
241550	HEAD MARITIME WARFARE - SOUTH	NAVY
CA01B010016	HEAD SYSTEM & DEVELOPMENT (HSD)	NAVY
241222	HEAD SUPPORT DEVELOPMENT & CONTRACTS	NAVY
241238	TRAINING POLICY AND MANAGEMENT	NAVY
CA01B001031	TRAINING AUTHORITY AVIATION TRAINING	NAVY
241255	TRAINING AUTHORITY AVIATION TRAINING	NAVY
241258	SAFE EQUIP TRG ALBATROSS	NAVY
241265	AVIATION EXTERNAL TRAINING	NAVY
241266	MINI ELEC & FIBRE REPA	NAVY
CA01B001036	EXTRN TRNING-OTH SERV GRPS (NAVY PRSNEL)	NAVY
232118	ADF SCHOOL OF LANGUAGES	NAVY
232119	RAAF SCHOOL OF TECHNICAL TRAINING	NAVY
232120	RAAF SCHOOL OF MNG'T & TECHNICAL TRG	NAVY
232128	ADF SCHOOL OF CATERING	NAVY
232129	ADF PHYSICAL TRAINING SCHOOL	NAVY
232133	JOINT TELECOMMUNICATIONS SCHOOL	NAVY
232134	ARMY SCHOOL OF SIGNAL	NAVY
232142	SPECIAL FORCES TRAINING CENTRE	NAVY
CA01B100105	EXTERNAL TRAINING - DPE	NAVY
211445	AUS COM & STAFF COL	NAVY
CA01B001029	DG NAVY BUSINESS & GOVERNANCE	NAVY
215514	FMSC CONTRACT MANAGEMENT	NAVY
221211	DIR GENERAL NAVY BUSINESS & GOVERNANCE	NAVY
221228	NAVY CAPABILITY COSTING SYSTEM	NAVY
261330	NAVY CONTRACTING BUREAU	NAVY
CA01B001300	NAVY HEALTH	NAVY
214118	DG NAVY HEALTH SERVICES	NAVY
CA01B001108	COS NAVSTRATCOM	NAVY
CA01B001150	DG NAVY COMMUNICATION & COORDINATION	NAVY
100446	COMMUNICATION & MEDIA NAVY	NAVY
104027	NAVY DOMESTIC ENGAGEMENT PROGRAM	NAVY
221111	NAVY REPUTATION MANAGEMENT	NAVY
221118	DGNCC	NAVY
221122	SEA POWER CONFERENCES	NAVY
221123	NAVY MINISTERIALS & COORDINATION	NAVY
223125	DNMC CEREMONIAL	NAVY
231214	DMUS-N	NAVY
232114	NAVY WEB SERVICES	NAVY
CA01B001151	COS NAVSTRATCOM	NAVY
100292	DCOORD	NAVY
100445	NAVY STRATEGIC EXECUTIVE	NAVY
105017	NAVY CONTINUOUS IMPROVEMENT	NAVY
221218	COS NAVY STRATEGIC COMMAND	NAVY
222113	DIRECTOR OF POLICING AND SECURITY NAVY	NAVY
CA01B001105	AUSTRALIAN NAVY CADETS & RESERVES	NAVY
CA01B000109	RESERVES	NAVY



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222343	CAPTAIN (RESERVES)	NAVY
CA01B001152	AUSTRALIAN NAVY CADETS	NAVY
231180	DIR AUST NAVAL CADETS	NAVY
CA01B001043	NAVY PEOPLE	NAVY
100297	DIRECTOR NAVY EDUCATION	NAVY
100415	DIRECTORATE OF LEADERSHIP & ETHIC	NAVY
212347	NAVY CIVILIAN HR MANAGEMENT	NAVY
213215	RAN ALCOHOL & OTHER DRUGS SERVICES	NAVY
221162	NAVY RECREATION LEAVE TRAVEL	NAVY
222110	DIR NAVY CAPABILITY STRUCTURES & GUIDANC	NAVY
230200	NAVY EMPLOYER SUPPORT PAYMENTS	NAVY
231616	RESERVE POSTING TRAVEL	NAVY
241150	SUBMARINE RECRUITING TASK FORCE	NAVY
241300	DIRECTORATE RECRUITING MANAGEMENT - NAVY	NAVY
242210	NAVY PEOPLE STRATEGY AND REPORTING	NAVY
242223	OFFICE OF DGNP	NAVY
242322	DIRECTOR NAVY PERSONNEL INFO SYSTEMS MGT	NAVY
242323	DIRECTOR NAVY EMPLOYMENT CONDITIONS	NAVY
242324	NPCMA OPERATIONS	NAVY
242325	DNWM	NAVY
242327	DIRECTOR OF PERSONNEL POLICY	NAVY
251500	OSEAS PT&R AND EXPENSES	NAVY
253500	SAILORS PT&R	NAVY
253520	DISCHARGES PT&R	NAVY
253700	OFFICERS PT&R	NAVY
B30001	NAVY BONUSES	NAVY
B30500	DIRECTORATE NAVY CATEGORY MANAGEMENT	NAVY
CA01B000110	DG CHAPLAINCY - NAVY	NAVY
251700	DGCHAP-N	NAVY
CA01B00001S	NAVY - OTHER	NAVY
CA01B000113	NAVY HOLDING ACCOUNT	NAVY
214180	NMCEP HOLDING ACCOUNT	NAVY
216000	NAVY REFORM INVESTMENT PROGRAM	NAVY
212200	MARITIME COMMUNICATIONS SUPPORT	NAVY
CA01B000112	NAVY - OTHER	NAVY
211131	DMO-MILITARY EMPLOYEES-NAVY	NAVY
211132	DMO-INVENTORY CONSUMPTION-NAVY	NAVY
B00000	GROUP MANAGED ITEMS	NAVY
CA01B00000B	NAVY DMO - SUSTAINMENT	NAVY
CA01B00013A	DMO MSAs	NAVY
CA01B00013B	MARITIME SYSTEMS DIVISION	NAVY
221300	FFG	NAVY
221302	S70B-SEAHAWK	NAVY
221303	SEA KING	NAVY
221304	SQUIRREL	NAVY
221305	SUPER SEASPRITE	NAVY
221308	ARMIDALE CLASS PATROL BOATS	NAVY
221309	COLLINS CLASS SUBMARINES	NAVY
221313	MINE HUNTER COASTAL	NAVY
221320	PALUMA CLASS SURVEY MOTOR LAUNCHES	NAVY
221325	FUELS AND LUBRICANTS - NAVY	NAVY
CA01B00013C	LAND SYSTEMS DIVISION	NAVY
221330	MEDIUM AND HEAVY B VEHICLES	NAVY
221337	SATELLITE COMMUNICATIONS SYSTEMS	NAVY
221341	TACTICAL ELECTRONIC WARFARE	NAVY
221342	ADF CLOTHING	NAVY
221343	COMMAND SUPPORT SYSTEMS - JOINT	NAVY
CA01B00013D	AEROSPACE SYSTEMS DIVISION	NAVY
CA01B00013E	ELECTRONIC SYSTEMS DIVISION	NAVY
CA01B00000C	NAVY DMO - MINORS	NAVY
221349	NAVY MINORS	NAVY
CA01C100000	ARMY	ARMY
CA01C000000	ARMY	ARMY
CA01C00000A	ARMY GROUP MANAGED ACTIVITIES	ARMY
CA01C000105	SOCOMD	ARMY
CA01C000018	SO LOGISTICS SUPPORT	ARMY
322412	SO LOGISTICS SUPPORT	ARMY
CA01C000019	SFTC	ARMY
352056	SFTC OPS	ARMY
352057	SFTC SELECTION	ARMY
352058	SFTC DEV	ARMY
352059	SFTC AIT	ARMY
CA01C001008	SPECIAL OPERATIONS	ARMY
CA01C01008S	SPECIAL OPERATIONS - OTHER	ARMY
235180	SOCOMD FINANCE BRANCH	ARMY
235185	SOCOMD CORPORATE GOVERNANCE	ARMY
C10600	SPECIAL OPERATIONS - COMMAND ACTIVITIES	ARMY
C10602	SFW	ARMY
CA01C001009	SOER	ARMY
311233	SPECIAL OPERATIONS ENGINEER REGIMENT	ARMY
311234	SPECIAL OPS ENGINEER REGIMENT B SQN	ARMY
322433	SPECIAL OPS ENGINEER REGIMENT ACTIVITY	ARMY

Department of Defence - Chart of Accounts - Cost Centres		
Cost Centres	Cost Centre Description	Service Group
322439	SPECIAL OPERATIONS ENGINEER REGIMENT A S	ARMY
CA01C001010	DGSOC	ARMY
325062	SPECIAL FORCES P	ARMY
352061	SPECIAL FORCES G	ARMY
C10601	SPECIAL FORCES O	ARMY
CA01C001011	PARACHUTE TRAINING SCHOOL	ARMY
342400	PARACHUTE TRG SCHOOL	ARMY
CA01C00105R	J4 CAPABILITY IMPROVEMENT FUNDING	ARMY
235190	SO J4 CAPABILITY IMPROVEMENT FUNDING	ARMY
CA01C00105S	SPECIAL FORCES - OPERATIONS & EXERCISES	ARMY
352000	SPECIAL OPERATIONS - OPERATIONS	ARMY
352028	SPECIAL OPERATIONS -EXERCISES/ACTIVITIES	ARMY
CA01C00105T	SPECIAL FORCES - MINORS	ARMY
315313	SOCOMD ARMY MINOR PROJECTS	ARMY
CA01C010025	1 CDO REGT	ARMY
352079	REGIMENT ACTIVITIES	ARMY
352080	1 CDO REGT HQ	ARMY
352081	1 CDO COY	ARMY
352082	2 CDO COY	ARMY
352083	301 SIGNAL SQUADRON	ARMY
CA01C010026	2 CDO REGT	ARMY
312190	2 CDO REGT HQ	ARMY
312191	2 CDO REGT - A COY	ARMY
312192	2 CDO REGT - B COY	ARMY
312193	2 CDO REGT - C COY	ARMY
312194	2 CDO REGT - D COY	ARMY
312195	OP SPT COY	ARMY
312196	2 CDO REGT - LOG SPT COY	ARMY
312197	126 SIG SQN	ARMY
352084	2 CDO REGT HQ BN ACTIVITY	ARMY
CA01C010027	HQ SPECIAL OPERATIONS	ARMY
CA01C01027A	SOCOMD EXECUTIVE	ARMY
352029	SO COMMAND GP	ARMY
352030	SO JO STAFF	ARMY
352050	SO J04 CO-ORDINATION CELL	ARMY
352052	SO J06 LEGAL	ARMY
352054	SO J09 PUBLIC AFFAIRS	ARMY
512425	SO POLICY	ARMY
512427	SPECIAL OPERATIONS SECURITY	ARMY
CA01C01027F	DIRECTOR SPECIAL OPERATIONS TRAINING	ARMY
352037	SO J7 JNT EXERCISES & INTERNATIONAL ENG	ARMY
512428	SPECIAL OPERATIONS SAFETY	ARMY
CA01C01027B	DIR SPECIAL OPERATIONS DEVELOPMENT	ARMY
352010	J8 SPECIAL FORCES TRAIN'G FACILITY RANGE	ARMY
352038	SO J8 Development	ARMY
CA01C01027C	DIR SPECIAL OPERATIONS SUPPORT	ARMY
352031	SO J1 PERSONNEL	ARMY
352034	SO J4 LOGISTICS	ARMY
352053	SO J07 HEALTH	ARMY
CA01C01027D	DIR SPECIAL OPERATIONS & PLANS	ARMY
352032	J2 INTELLIGENCE	ARMY
352033	J3 OPERATIONS	ARMY
352035	SO J5 Plans	ARMY
352036	SO J6 CISEW	ARMY
CA01C01027E	SOCOMD HQ BUSINESS MANAGEMENT	ARMY
352051	SO J05 BUSINESS MANAGEMENT	ARMY
CA01C01027G	DIRECTORATE OF SO SCIENCE&TECH	ARMY
352060	SPECIAL OPERATIONS - ACUTA	ARMY
CA01C010028	SASR	ARMY
352039	SASR	ARMY
352040	SASR RHQ	ARMY
352041	1 SAS SQN	ARMY
352042	2 SAS S1N	ARMY
352043	3 SAS SQN	ARMY
352044	SASR OP SPT SQN	ARMY
352045	SASR BASE SQN	ARMY
352046	152 SIG SQN	ARMY
352047	SASR REGT ACTIVITY	ARMY
CA01C000010	FORCES COMMAND	ARMY
CA01C000012	ARMY TRAINING CENTRES	ARMY
CA01C00012S	INDIVIDUAL TRAINING - OTHER	ARMY
CA01C000114	INDIVIDUAL TRG & EDUC	ARMY
CA01C10030S	COMBINED ARMS TRAINING CENTRE	ARMY
322539	CATC SHOOTING COMPETITIONS	ARMY
342401	CLOSED RAE TRADESMEN ON-THE-JOB TRAINING	ARMY
342510	SCHOOL OF ARMOUR (SOARM)	ARMY
342520	SCHOOL OF ARTILLERY (SOARTY)	ARMY
342530	SCHOOL OF MIL ENGINEERING (SME)	ARMY
342560	SCHOOL OF INFANTRY (SOI)	ARMY
342710	CATC-HQ	ARMY
CA01C010056	DEF COMMAND SUPPORT TRAINING CTR	ARMY
342550	DEF FORCE SCHOOL OF SIGNALS	ARMY

Department of Defence - Chart of Accounts - Cost Centres		
Cost Centres	Cost Centre Description	Service Group
342590	DEF INTELL TRG CENTRE	ARMY
342670	DPTC DEFENCE POLICE TRAINING CENTRE	ARMY
342680	ADF SCHOOL OF MUSIC	ARMY
342690	HQ DEFENCE COMMAND SUPPORT TRAINING CTR	ARMY
CA01C00114S	INDIVIDUAL TRG & EDUC - OTHER	ARMY
347200	LONG TERM SCHOOLING	ARMY
347210	TRAINING FORCE ESTABLISHMENT	ARMY
CA01C001024	AAVNTC	ARMY
342570	CLOSED INSTRUCTOR TRAINING WING	ARMY
342580	SCHOOL OF ARMY AVN	ARMY
342650	RAEME AC MAINT SCHOOL	ARMY
342910	AAVNTC-HQ	ARMY
342920	CLOSED BLOCKED ARMY HELICOPTER SCHOOL	ARMY
CA01C001025	ARMY LOG TRG CENTRE	ARMY
CA01C010035	ARMY SCHOOL OF TRANSPORT	ARMY
344533	CLOSED ALTC AST ROAD TRANSPORT WING	ARMY
344535	CLOSED MARITIME WING ALTC	ARMY
344590	CLOSED ARMY SCHOOL OF TRANSPORT	ARMY
344591	ALTC TRANSPORT SCHOOL HQ - ARMY	ARMY
CA01C01025S	ARMY LOG TRG CENTRE - OTHER	ARMY
344500	CLOSED ARMY LOG TRN CENTRE	ARMY
344510	ALTC - HQ	ARMY
344550	ARMY SCHOOL OF LOGISTIC OPERATIONS	ARMY
344560	DEVELOPMENT GROUP	ARMY
CA01C010032	ARMY SCHOOL OF ORDNANCE	ARMY
344523	CLOSED ALTC ASO ADMIN SERVICES WNG	ARMY
344530	CLOSED ARMY SCHOOL OF ORDNANCE	ARMY
344531	ALTC ARMY SCHOOL OF ORDNANCE HEADQUARTER	ARMY
344532	ALTC ASO SUPPLY WING	ARMY
CA01C010033	ARMY SCHOOL OF ELECTRICAL AND MECH ENG	ARMY
344541	ALTC ASEME HQ	ARMY
344542	CLOSED ALTC ASEME EESW	ARMY
344543	CLOSED ALTC ASEME ACW	ARMY
344544	CLOSED ALTC ASEME VTW	ARMY
344546	CLOSED ALST ASEME CAREER& ADVANCED TRAIN	ARMY
CA01C010034	ARMY SCHOOL OF HEALTH	ARMY
344520	CLOSED ARMY SCHOOL OF HEALTH	ARMY
344521	ALTC ARMY SCHOOL OF HEALTH HEADQUARTERS	ARMY
344524	CLOSED ALTC ASH HEALTH SPECIALIST WING	ARMY
344525	CLOSED ALTC ARMY SCHL-HEALTH MEDI TRG W	ARMY
344526	CLOSED ALTC ARMY SCL-HEALTH LATCHFORD C	ARMY
CA01C001027	PRE COMMISSIONING TRG	ARMY
CA01C010047	ARTC	ARMY
342109	ARTC-HQ	ARMY
342110	ARTC-DW	ARMY
342111	ARTC-1ST RECRUIT TRAINING BATTALION	ARMY
342350	ARTC-ATW	ARMY
CA01C010046	LWC FMN	ARMY
342150	LWC HQ	ARMY
342151	OFFICER TRAINING WING	ARMY
342180	HQ WO & NCO ACADEMY	ARMY
342653	EDUCATION TRAINING & DEVELOPMENT WING	ARMY
343110	WO&NCO ACADEMY SQ WG	ARMY
343210	WO&NCO ACADEMY NSW WG	ARMY
343310	WO&NCO ACADEMY VIC WING	ARMY
343410	WO&NCO ACADEMY SA WING	ARMY
343710	WO&NCO ACADEMY NT WING	ARMY
343760	WO&NCO ACADEMY NQ WING	ARMY
CA01C010036	ROYAL MILITARY COLLEGE	ARMY
352120	HEADQUARTERS RMC	ARMY
352180	ROYAL MILITARY COLLEGE - DUNTROON	ARMY
CA01C001028	SPEC TRG OTHER UNITS	ARMY
100081	STUDENT TRAVEL - ARMY	ARMY
342140	C&SC	ARMY
346900	TRAIN OTHR SERV SCHOOL	ARMY
CA01C001030	TRAINING SCHOOLS	ARMY
CA01C01030S	TRAINING SCHOOLS - OTHER	ARMY
CA01C01111E	ARMY KNOWLEDGE GROUP	ARMY
342652	ARMY LEARNING PRODUCTION CENTRE	ARMY
344300	ARMY KNOWLEDGE MANAGEMENT GROUP	ARMY
345007	CENTRE FOR ARMY LESSONS	ARMY
345008	DOCTRINE PRODUCTION	ARMY
455010	LAND SIMULATION CENTRE	ARMY
CA01C000016	ARMY FORMATIONS	ARMY
CA01C000100	2ND DIVISION	ARMY
CA01C010007	11 BDE	ARMY
315740	9 BN RQR	ARMY
315745	25/49 ROYAL QLD REGIMENT	ARMY
317406	11 COMBAT SERVICE SUPPORT BATTALION	ARMY
317415	HQ 11 BDE	ARMY
317420	11 COMMAND SUPPORT REGIMENT	ARMY
317425	31/42 BATTALION ROYAL QLD REGIMENT	ARMY

Department of Defence - Chart of Accounts - Cost Centres		
Cost Centres	Cost Centre Description	Service Group
317435	11 ENGINEER REGIMENT	ARMY
343120	QLD UNIVERSITY REGT	ARMY
CA01C01000S	8 SIGNAL REGIMENT	ARMY
316160	8 SIG REGT HQ	ARMY
CA01C010000	13 BDE	ARMY
317510	HQ 13 BDE	ARMY
317516	13 COMBAT SERVICE SUPPORT BATTALION	ARMY
317520	A SQN 10 LIGHT HORSE	ARMY
317525	CLOSED 7 FD BTY 3 FD REGT	ARMY
317530	CLOSED 13 FD SQN 13 CMT ENG R	ARMY
317535	109TH SIGNAL SQN (13TH COMD REGT)	ARMY
317540	11/28 BN RWAR	ARMY
317550	16 BN RWAR	ARMY
343520	WA UNIVERSITY REGT	ARMY
CA01C010001	4 BDE	ARMY
316153	22 ENGINEER REGIMENT	ARMY
317211	4 COMBAT SERVICE SUPPORT BATTALION HQ	ARMY
317215	HQ 4 BDE	ARMY
317220	4/19 PRINCE OF WLH	ARMY
317225	CLOSED 2/10 FIELD REGIMENT	ARMY
317230	108 Sig Sqn (4th Comd Spt Regt)	ARMY
317235	5/6 BN RVR	ARMY
317240	8/7 BN RVR	ARMY
318170	22 CONST REGT HQ	ARMY
343320	MELB UNIVERSITY REGT	ARMY
343330	CLOSED MONASH UNI REGT	ARMY
CA01C010002	5 BDE	ARMY
316120	1/15 RNSWL	ARMY
316138	CLOSED 23 FD REGT	ARMY
316610	HQ 5 BDE	ARMY
316620	1/19 RNSWR	ARMY
316630	4/3 RNSWR	ARMY
316640	5 ENGINEER REGIMENT	ARMY
316641	CLOSED 5TH COMBAT SPT REGT	ARMY
316651	5 COMBAT SERVICE SUPPORT BATTALION HQ	ARMY
318143	CLOSED 21 CONSTRUCTION REGIMENT	ARMY
343220	SYDNEY UNIVERSITY REGT	ARMY
CA01C010003	8 BDE	ARMY
316125	12/16 HRL	ARMY
316135	7 FD REGT	ARMY
316710	HQ 8 BDE	ARMY
316720	2/17 RNSWR	ARMY
316730	41 RNSWR	ARMY
316740	8 ENGINEER REGIMENT	ARMY
316760	8 COMBAT SERVICE SUPPORT BATTALION	ARMY
316765	CLOSED 8 COMBAT SERVICE SPT BATTALION	ARMY
343230	UNSW REGT	ARMY
CA01C010004	9 BDE	ARMY
317300	9 BDE	ARMY
317315	HQ 9 BDE	ARMY
317320	3RD/9TH LIGHT HORSE S.AUST MOUNTED RIFLE	ARMY
317335	144TH SIGNAL SQUADRON	ARMY
317345	10/27 BN RSAR	ARMY
317350	12/40 BN RTR	ARMY
317386	9TH COMBAT SERVICES SUPPORT BATTALION	ARMY
343420	ADEL UNIVERSITY REGT	ARMY
CA01C010005	HEADQUARTERS 2 DIVSN	ARMY
316110	HEADQUARTERS 2 DIVSN	ARMY
CA01C00100S	2ND DIVISION - OTHER	ARMY
314400	NORFORCE	ARMY
314600	PILBARA REGT	ARMY
314800	51 FAR NTH QLD REGT	ARMY
CA01C000104	17TH CSS BRIGADE	ARMY
CA01C00144S	17TH CSS BRIGADE - DCU	ARMY
318125	HQ 17 CSS BDE	ARMY
318500	SHIP'S ARMY DETACHMENT - HMAS TOBRUK	ARMY
318503	SHIP ARMY DETACHMENT HMAS CHOULES	ARMY
318504	AMPHIBIOUS DEPARTMENT - HMAS CANBERRA	ARMY
318801	CLOSED SUPPORT BRANCH	ARMY
CA01C000117	MILITARY POLICE BATTALION	ARMY
311310	1 MILITARY POLICE BATTALION HEADQUARTERS	ARMY
311311	ALPHA COMPANY 1 MILITARY POLICE BN	ARMY
351243	BRAVO COMPANY - 1 MILITARY POLICE BN	ARMY
351349	CHARLIE COMPANY - 1 MILITARY POLICE BN	ARMY
351427	DELTA COMPANY - 1 MILITARY POLICE	ARMY
CA01C010020	10 FORCE SPT BATTALION	ARMY
312600	10 FSB	ARMY
312601	CLOSED 10 BN HQ	ARMY
312604	CLOSED 10 FSB LOGISTICS SUPPORT COMPANY	ARMY
312606	CLOSED 35 WTR TPT SQN	ARMY
312607	CLOSED 30 TML SQN	ARMY
312608	CLOSED 2 FSC	ARMY

Department of Defence - Chart of Accounts - Cost Centres		
Cost Centres	Cost Centre Description	Service Group
312610	CLOSED AFPO	ARMY
CA01C010021	2ND FORCE SPT BATTALION	ARMY
317355	CLOSED 44 TPT SQN	ARMY
317465	CLOSED 6 SUP PL	ARMY
318252	15 TPT SQN	ARMY
318645	2 FSB	ARMY
318647	2 BN HQ	ARMY
318650	CLOSED 1 PETRL COY	ARMY
318655	CLOSED 6 LSC	ARMY
318700	CLOSED 3 RECOVERY COMPANY	ARMY
CA01C010022	9TH FORCE SPT BATTALION	ARMY
312510	CLOSED 26 TPT SQN	ARMY
312515	CLOSED 9 FORCE SUPPORT BATTALION HQ	ARMY
312609	CLOSED 37 FSC	ARMY
315586	CLOSED 8 PERS SUPPORT COMPANY	ARMY
318229	176 AD SQN	ARMY
318240	CLOSED 9 FSB LOGISTICS SUPPORT COMPANY	ARMY
318245	9 FORCE SUPPORT BATTALION HEADQUARTERS	ARMY
CA01C010024	145 SIGNALS SQUADRON	ARMY
311591	145 SIG SQN	ARMY
CA01C100009	1 CLOSE HEALTH BATTALION	ARMY
312540	HEADQUARTERS 1 CLOSE HEALTH BATTALION	ARMY
312541	CLOSED 2 CLOSE HEALTH COMPANY	ARMY
312560	CLOSED 8 CLOSE HEALTH COMPANY	ARMY
318575	CLOSED 11 CLOSE HEALTH COMPANY	ARMY
CA01C100010	2 GENERAL HEALTH BATTALION	ARMY
318525	HEADQUARTERS 2 GENERAL HEALTH BATTALION	ARMY
CA01C10023A	PSYCH UNIT	ARMY
318725	1 PSYCH UNIT	ARMY
CA01C10023S	3 HEALTH SUPPORT BATTALION	ARMY
315320	CLOSED 6 HEALTH SUPPORT COMPANY	ARMY
318550	HEADQUARTERS 3 HEALTH SUPPORT BATTALION	ARMY
318627	CLOSED 1 HEALTH SUPPORT COMPANY	ARMY
455008	CLOSED 2 HEALTH SUPPORT COMPANY	ARMY
CA01C000119	16 AVIATION BRIGADE	ARMY
CA01C000121	6 AVIATION REGIMENT	ARMY
315200	CLOSED 173 AVIATION SQUADRON	ARMY
317501	6TH AVIATION REGIMENT	ARMY
317502	CLOSED TECHNICAL SPT SQUADRON HEADQUAR	ARMY
322794	CLOSED 171 AVN SQN	ARMY
CA01C100006	1 AVN REGT	ARMY
312260	CLOSED 162 RECCE SQN	ARMY
315160	CLOSED TECHNICAL SUPPORT SQN	ARMY
315171	1ST AVIATION REGIMENT	ARMY
315182	CLOSED LOGISTIC SUPPORT SQN	ARMY
315193	CLOSED 161 REECE SQN	ARMY
CA01C00119S	HEADQUARTERS 16 AVIATION BRIGADE	ARMY
322416	CLOSED 16 AVIATION BRIGADE	ARMY
322490	HQ 16TH AVIATION BRIGADE	ARMY
322772	CLOSED 16TH AVIATION BDE COMMANAD	ARMY
322773	CLOSED S1 AVN - PERS	ARMY
322774	CLOSED 16 AVN BDE - FORCE PRESERVA	ARMY
322775	16 AVN BDE OPERATIONS/EXERCISES	ARMY
322776	CLOSED S4 AVN - LOG	ARMY
322777	CLOSED S6 AVN - CIS	ARMY
322779	CLOSED S86 AVN - AC	ARMY
322780	CLOSED S87 AVN - STDS	ARMY
322781	CLOSED S88 AVN - OP AW	ARMY
322782	CLOSED SO4 AVIATION - ADMINISTRATI	ARMY
322783	CLOSED SO5 AVN - RESOURCE MANAGEME	ARMY
322784	CLOSED SO7 AVN - AVN MED	ARMY
322785	CLOSED ACFT INVESTIGATIONS	ARMY
322786	CLOSED AVIATION OPS	ARMY
512426	CLOSED S07 AVIATION PSYCHOLOGY SEC	ARMY
CA01C000120	5 AVN REGT	ARMY
315760	5TH AVIATION REGIMENT	ARMY
322789	CLOSED A SQN	ARMY
322790	CLOSED B SQN	ARMY
322791	CLOSED C SQN	ARMY
322792	CLOSED LOG SPT SQN	ARMY
322793	CLOSED TECH SPT SQN	ARMY
CA01C000130	16 BDE (AVN) DCU	ARMY
CA01C01003S	6TH COMBAT SUPPORT BRIGADE	ARMY
311136	HEADQUARTERS 6TH COMBAT SUPPORT BRIGADE	ARMY
311287	1ST INTELLIGENCE BATTALION	ARMY
311289	CLOSED 3 INT COY	ARMY
311620	7th Signal Regiment	ARMY
315074	20TH SURVEILLANCE & TARGET ACQUISITION	ARMY
315754	16 AIR LAND REGIMENT	ARMY
318220	19 CE WKS	ARMY
352004	6TH ENGINEER SUPPORT REGIMENT	ARMY
CA01C010006	1 BDE	ARMY

Department of Defence - Chart of Accounts - Cost Centres		
Cost Centres	Cost Centre Description	Service Group
314200	2 CAV REGT	ARMY
315614	HQ 1 BDE	ARMY
315616	1 COMBAT ENGINEER REGIMENT HQ	ARMY
315618	1 ARMD REGT	ARMY
315622	8TH/12TH RGT ROYAL AUSTRALIAN ARTILLERY	ARMY
315626	1 COMMAND SUPPORT REGIMENT	ARMY
315630	5 BN ROYAL AUSTRALIAN REGIMENT	ARMY
315631	7 ROYAL AUSTRALIAN REGIMENT	ARMY
315632	1 COMBAT SERVICE SUPPORT BATTALION	ARMY
CA01C010008	3 BDE	ARMY
312125	HQ 3 BDE	ARMY
312131	3 COMBAT ENGINEER REGIMENT HQ	ARMY
312140	3 RD COMBAT SIGNAL REGIMENT	ARMY
312165	1 BN RAR	ARMY
312180	2 BN RAR	ARMY
312205	3 BN RAR	ARMY
312220	4TH REGIMENT ROYAL AUSTRALIAN ARTILLERY	ARMY
312270	3 COMBAT SERVICE SUPPORT BATTALION	ARMY
313090	B SQN 3/4 CAV REGT	ARMY
CA01C010009	7 BDE	ARMY
315052	1ST REGIMENT ROYAL AUSTRALIAN ARTILLERY	ARMY
315053	8TH/9TH BATTALION ROYAL AUST REGIMENT	ARMY
315664	HEADQUARTERS 7TH BRIGADE	ARMY
315668	2ND/14TH LIGHT HORSE REGIMENT (QMI)	ARMY
315670	2ND COMBAT ENGINEER REGIMENT	ARMY
315672	7TH COMBAT SIGNAL REGIMENT	ARMY
315676	6TH BATTALION ROYAL AUSTRALIAN REGIMENT	ARMY
315690	7TH COMBAT SERVICES SUPPORT BATTALION	ARMY
315700	7TH BRIGADE	ARMY
CA01C000151	HEADQUARTERS FORCES COMMAND	ARMY
CA01C00151A	HQ FORCOMD BRANCH	ARMY
CA01C001516	AVIATION BRANCH	ARMY
311117	AVIATION BRANCH	ARMY
322778	CLOSED DIR AVIATION CAPABILITY - ARMY	ARMY
322800	DACI-A DMO REIMBURSEMENT	ARMY
CA01C001517	HEADQUARTERS BRANCH	ARMY
CA01C01517A	COMMANDERS ADVISOR GROUP	ARMY
100401	COMMANDER'S ADVISORY GROUP - SECURITY	ARMY
100402	COMMANDER'S ADVISORY GROUP - SAFETY	ARMY
100403	CAG - PUBLIC AFFAIRS OFFICE	ARMY
100404	COMMANDER'S ADISOR GROUP - LEGAL	ARMY
100405	COMMANDES ADVISOR GROUP - CHAPLAINS	ARMY
100406	COMMANDERS ADVISOR GROUP - RESERVE	ARMY
100407	COMMANDERS ADVISOR GROUP - SCIENCE	ARMY
311115	FORCES COMMAND HEALTH BRANCH	ARMY
311122	FORCOMD CORPORATE MANAGEMENT BRANCH	ARMY
CA01C01517B	HQ FORCOMD COMMAND GROUP	ARMY
311106	COMMANDER FORCES COMMAND	ARMY
311107	CHIEF OF STAFF FORCES COMMAND	ARMY
311113	FORCES COMMAND HEADQUARTERS SUPPORT	ARMY
311114	FORCOMD INCIDENT MANAGEMENT	ARMY
CA01C001151	FORCOMD HEADQUARTER'S UNITS	ARMY
311108	DIRECTOR GENERAL TRAINING	ARMY
311109	FORCES COMMAND TRAINING BRANCH	ARMY
311110	FORCES COMMAND PERSONNEL BRANCH	ARMY
311111	FORCES COMMAND LOGISTICS BRANCH	ARMY
311112	FORCES COMMAND PLANS BRANCH	ARMY
311116	EDUCATION TRAINING AND DEVELOPMENT	ARMY
311121	G3 OPERATIONS BRANCH	ARMY
311131	CISEW/ICT BRANCH	ARMY
CA01C00151B	FORCOMD MANAGED TASKS	ARMY
CA01C00010S	FORCES COMMAND - OTHER	ARMY
311123	FORCES COMMAND REVENUE MANAGEMENT	ARMY
315310	FORCOMD OTHER - MINORS PROJECTS	ARMY
319210	OTHER OPERATIONS	ARMY
C10000	FORCES COMMAND BORIS BUDGET	ARMY
CA01C015111	FORCOMD COMMAND LEVEL TASK	ARMY
100400	EXERCISE HAMEL - FORCES COMMAND ACT	ARMY
CA01C001511	FORCOMD G3 MANAGED TASKS	ARMY
CA01C015112	OPERATIONS BRANCH SIMPLE TASKS	ARMY
100320	G3 OPS INTERN ENGAGEMENT ACTIVITIES	ARMY
100321	G3 OPS COMBINED TRAINING ACTIVITIES	ARMY
100322	GS OPS AERO MEDICAL EVACUATION	ARMY
311141	G3 OPS AIR LIFT SUPPLEMENTATION	ARMY
311144	CLOSED FORCOMD OPERATIONS PLANS	ARMY
311146	CLOSED FORCOMD TRAINING MANAGEMEN	ARMY
311196	G3 OPS EXERCISE LONG LOOK	ARMY
341110	G3 OPS FIRST AID TRAINING	ARMY
CA01C015113	OVERSEAS TRAINING AND EDUCATION	ARMY
347100	OVERSEAS TRAINING	ARMY
352472	OVERSEAS TRG < 6MNTHS	ARMY
CA01C001512	FORCOMD G6 MANAGED TASKS	ARMY

Department of Defence - Chart of Accounts - Cost Centres		
Cost Centres	Cost Centre Description	Service Group
311227	FORCOMD ICT DEVELOPMENT	ARMY
CA01C001515	FORCES COMMAND TRAINING BRANCH	ARMY
CA01C001033	NATIONAL ARMY SPORTING ASSOCIATION	ARMY
322530	TRAINING SUPPORT	ARMY
322532	ARMY ALPINE ASSOCIATION	ARMY
322533	ARMY ALPINE SNOWSPORTS ASSOCIATION	ARMY
322535	ARMY AUSTRALIAN FOOTBALL ASSOCIATION	ARMY
322538	ARMY SPORTS PISTOL ASSOCIATION	ARMY
322540	ARMY RUGBY UNION ASSOCIATION	ARMY
322541	ARMY SOCCER FOOTBALL ASSOCIATION	ARMY
322544	ARMY NORDIC SKIING ASSOCIATION	ARMY
322546	ARMY SAILING CLUB	ARMY
322547	ARMY WHITE WATER ASSOCIATION	ARMY
322549	AUSTRALIAN ARMY CRICKET ASSOCIATION AACA	ARMY
322552	AUSTRALIAN ARMY RUGBY LEAGUE ASSOCIATION	ARMY
322553	AUST ARMY TENPIN BOWLING ASSOCIATION	ARMY
322554	AUSTRALIAN ARMY SPORTS PARACHUTE ASS'N	ARMY
322555	AUSTRALIAN ARMY HOCKEY ASSOCIATION	ARMY
322556	AUSTRALIAN ARMY SURF RIDING ASSOCIATION	ARMY
322557	AUSTRALIAN ARMY VOLLEYBALL ASSOCIATION	ARMY
CA01C001026	CIVIL SCHOOLING	ARMY
CA01C001518	FORCOMD ETD MANAGED TASKS	ARMY
322550	LAND ENGINEER PROFESSIONAL DEV PRG	ARMY
347102	ARMY TERTIARY EDUCATION PROGRAM	ARMY
347110	ARMY CIVIL SCHOOLING PROGRAM	ARMY
CA01C010019	ABORIGINAL COMMUNITY ASSISTANCE PROGRAM	ARMY
CA01C010057	ABORIGINAL COMMUNITY ASSISTANCE PROGRAM	ARMY
311622	ARMY ABORIGINAL COMM ASSIST PRORGAM 10	ARMY
311623	ARMY ABORIGINAL COMM ASSIST PROGRAM 11	ARMY
311624	ARMY ABORIGINAL COMM ASSIST PROGRAM 12	ARMY
311625	ARMY ABORIGINAL COMM ASSIST PROGRAM 13	ARMY
311626	ARMY ABORIGINAL COMM ASSIST PROGRAM 14	ARMY
455004	ARMY ABORIGINAL COMM ASSIST PROGRAM 15	ARMY
CA01C000011	OCA / DCA MANAGED ACTIVITIES	ARMY
CA01C001019	OVERSEAS POSTINGS-(NON EMBASSY)	ARMY
351799	OVERSEAS POSTS	ARMY
351800	AUST ARMY STAFF (WASH)	ARMY
351850	AUST ARMY STAFF (LOND)	ARMY
351905	BANGKOK	ARMY
351930	HONIARA	ARMY
351935	ISLAMABAD	ARMY
351940	JAKARTA	ARMY
351945	KUALA LUMPUR	ARMY
351950	MANILA	ARMY
351955	NEW DELHI	ARMY
351960	PARIS	ARMY
351961	PHNOM PENH	ARMY
351962	ROME	ARMY
351965	PORT MORESBY	ARMY
351975	SINGAPORE	ARMY
351990	TEL AVIV	ARMY
351997	WELLINGTON	ARMY
351999	OTHER OVERSEAS COSTS	ARMY
CA01C000109	DEPUTY CHIEF OF ARMY	ARMY
CA01C01020G	DIRECTOR GENERAL ARMY OPERATIONS	ARMY
CA01C01020T	DTR-A	ARMY
322602	CLOSED DTR-A HQ	ARMY
322603	CLOSED TRF OPERATIONS	ARMY
352502	CLOSED SAFETY POLICY & PLANS	ARMY
352677	DTR-A	ARMY
CA01C000110	AUSTRALIAN ARMY BANDS	ARMY
100323	1 RAR BAND	ARMY
323235	AUSTRALIAN ARMY BANDS HEADQUARTERS	ARMY
346110	AAB NEWCASTLE	ARMY
351139	AAB BRISBANE	ARMY
351238	AAB SYDNEY	ARMY
351282	AAB KAPOOKA	ARMY
351337	AAB MELBOURNE	ARMY
351426	AAB ADELAIDE	ARMY
351526	AAB PERTH	ARMY
351625	AAB TASMANIA	ARMY
351760	AAB DARWIN	ARMY
352170	RMC BAND	ARMY
352200	CLOSED RACT PIPES AND DRUMS	ARMY
CA01C01020L	DIRECTORATE OF LOGISTICS	ARMY
325905	DIRECTORATE OF LOGISTICS - ARMY	ARMY
CA01C01020O	MILITARY COMMITMENTS - ARMY	ARMY
322210	ARMY CAPABILITY MANAGEMENT SYSTEM	ARMY
322320	DIR MIL COMMITMENTS-TRAINING & RESOURCES	ARMY
322444	CA DIRECTED ACTIVITIES	ARMY
455007	ARMY - CENTERARY OF ANZAC	ARMY
CA01C01020K	OFFICE OF DIR GEN ARMY OPERATIONS	ARMY

Department of Defence - Chart of Accounts - Cost Centres		
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322300	DIRECTOR GENERAL OPERATIONS - ARMY	ARMY
322301	DIRECTOR STRATEGIC REFORM PROGRAM - ARMY	ARMY
352492	PROVOST MARSHALL - ARMY	ARMY
CA01C01020W	DIRECTOR INTERNATIONAL ENGAGEMENTS	ARMY
322401	ABCA ACTIVITIES	ARMY
322407	STRATEGY & INTERNATIONAL ENGAGEMENT	ARMY
CA01C001050	PERSONNEL - ARMY	ARMY
CA01C01050A	DIRECTOR GENERAL PERSONNEL - ARMY	ARMY
323500	DGPERS-A EXEC	ARMY
CA01C01050C	DIRECTORATE OF PERSONNEL POLICY - ARMY	ARMY
322551	ARMY PERSONNEL INFO. MANAGEMENT SYSTEMS	ARMY
352493	PERSONNEL POLICY - ARMY	ARMY
CA01C01050D	DIRECTORATE OF WORKFORCE MANAGEMENT - A	ARMY
352503	DIRECTORATE OF WORKFORCE MANAGEMENT - A	ARMY
CA01C01050E	DIRECTORATE OF WORKFORCE STRATEGY -A	ARMY
235170	DIRECTORATE OF WORKFORCE STRATEGY - ARMY	ARMY
CA01C01050F	ARMY PERSONNEL DETACHMENTS	ARMY
100068	ARMY PERSONNEL SUPPORT CENTRE	ARMY
352506	ARMY PERSONNEL COORDINATION DETACHMENT	ARMY
CA01C010505	DIRECTORATE OF ARMY HEALTH	ARMY
352505	DIRECTORATE OF ARMY HEALTH	ARMY
352508	ARMYSUPPORT WOUNDED INJURED ILL PROGRAM	ARMY
CA01C001014	CHIEF FINANCE OFFICER- ARMY / JOC	ARMY
CA01C001031	ARMY FINANCIAL SERVICES UNIT (AFSU)	ARMY
323225	AFSU-NORTHERN REGION DETATCHMENT	ARMY
323226	HEADQUARTERS ARMY FINANCIAL SERVICES UNT	ARMY
323227	AFSU - QUEENSLAND REGION DETATCHMENT	ARMY
323228	AFSU - SOUTHERN REGION DETATCHMENT	ARMY
323229	AFSU-CENTRAL REGION DETATCHMENT	ARMY
323231	AFSU - WESTERN REGION DETATCHMENT	ARMY
323233	AFSU - EASTERN REGION DETATCHMENT	ARMY
323234	AFSU - QLD REGION DET - TOWNSVILLE	ARMY
CA01C01014S	RM-A EXECUTIVE	ARMY
CA01C010050	RM-A PROJECTS	ARMY
CA01C010051	RM-A DIRECTORATES	ARMY
CA01C00109A	OFFICE DCA	ARMY
322100	DEPUTY CHIEF - ARMY	ARMY
CA01C001013	AHQ CHIEF OF STAFF	ARMY
CA01C010503	DIRECTORATE OF ARMY SAFETY ASSURANCE	ARMY
352368	CLOSED SUPPLY CHAIN ASSURANCE FRAMEWORK	ARMY
352498	CLOSED DASA EXECUTIVE & SAFETY GOVERNANC	ARMY
352500	CLOSED ARMY SAFETY ADVISORY SERVICE	ARMY
CA01C001061	AUSTRALIAN ARMY CADETS	ARMY
351120	CADETS - QLD	ARMY
351121	CADETS - TOWNSVILLE	ARMY
351222	CADETS - NT	ARMY
351223	CADETS - NSW	ARMY
351250	HQ AAC	ARMY
351319	CADETS - VIC	ARMY
351416	CADETS - SA	ARMY
351516	CADETS - WA	ARMY
351616	CADETS - TAS	ARMY
CA01C01013P	AHQ CHIEF OF STAFF	ARMY
321000	AHQ ADVISORY	ARMY
322310	HQ - ARMY HEADQUARTERS	ARMY
322311	COMMUNICATION ARMY	ARMY
322313	UNRECOVERED WAR CASUALTIES - ARMY	ARMY
352509	AHQ CHIEF OF STAFF	ARMY
CA01C01013S	AHQ DEPUTY CHIEF OF STAFF	ARMY
352490	DPERSOP-A	ARMY
352499	DEPUTY CHIEF OF STAFF	ARMY
CA01C010131	HEAD OF CORPS	ARMY
235195	AUSTRALIAN ARMY LEGAL CORPS	ARMY
322750	RAAC HOC	ARMY
322751	RAA HOC	ARMY
322752	RAE HOC	ARMY
322753	RASIGS HOC	ARMY
322754	RAINF HOC	ARMY
322755	AAAVN HOC	ARMY
322756	AUSTINT HOC	ARMY
322757	RAACHD HOC	ARMY
322758	RACT HOC	ARMY
322759	RAAMC HOC	ARMY
322760	RAADC HOC	ARMY
322761	RAAOC HOC	ARMY
322762	RAEME HOC	ARMY
322763	RAAEC HOC	ARMY
322764	AACC HOC	ARMY
322765	RAAPC HOC	ARMY
322767	RACMP HOC	ARMY
322768	AAPSYCH HOC	ARMY
322769	AABC HOC	ARMY



Department of Defence - Chart of Accounts - Cost Centres		
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322770	RAANC HOC	ARMY
322771	AAPRS HOC	ARMY
CA01C010134	ARMY ASSURANCE AGENCY	ARMY
100408	ARMY COMPLIANCE AND ASSURANCE AGENCY	ARMY
CA01C001017	CHIEF OF ARMY	ARMY
321100	CHIEF OF ARMY	ARMY
CA01C001021	PRINCIPAL CHAPLAIN	ARMY
323215	PRINCHAP-A	ARMY
323220	CLOSED PRINCHAP-A-CHAPEL OPS	ARMY
323221	CLOSED PRINCHAP-A-SEMINARS	ARMY
CA01C010502	CAREER MANAGEMENT - ARMY	ARMY
323641	DIR OF OFFICER CAREER MANAGEMENT - ARMY	ARMY
323642	DIRECTOR SOLDIER CAREER MANAGEMENT-ARMY	ARMY
323643	DIRECTORATE RESERVE OFFICER CAREER MGT	ARMY
323644	DIRECTORATE - RESERVE SOLDIER CAREER MGT	ARMY
323645	DIR OF PRJ&STANDBY RESERVE MGT-ARMY PROJ	ARMY
346210	DIR OF PROJECTS&STANDBY RESERVE MGT-ARMY	ARMY
351117	DIRECTOR GENERAL CAREER MANAGEMENT-ARMY	ARMY
CA01C010504	CAREER MANAGEMENT MANAGED EXP	ARMY
142100	PROHIBITED SUBSTANCE TESTING	ARMY
352451	EMPLOYER SUPPORT PAYMENT SCHEME	ARMY
352473	ARMY REMOVALS - DISCHARGES	ARMY
352478	ARMY OSEAS MIL EMPLOYEE ENTILEMENTS	ARMY
352489	ARMY OS LATERAL RECRUITMENT	ARMY
455005	ARMY REMOVALS - OFFICERS	ARMY
455006	ARMY REMOVALS - OTHER RANKS	ARMY
CA01C00011S	EXECUTIVE - OTHER	ARMY
C20000	ARMY HEADQUARTERS BORIS BUDGET	ARMY
CA01C000101	1ST DIVISION	ARMY
CA01C001001	1 DIVISION HEADQUARTERS	ARMY
CA01C01007C	2/30 TRAINING GROUP BUTTERWORTH	ARMY
311800	2/30 TRAINING GROUP BUTTERWORTH	ARMY
CA01C01001S	1 DIVISION FORMATION ACTIVITIES	ARMY
100276	AMPHIBIOUS DEVELOPMENT CAPABILITY	ARMY
315020	HEADQUARTERS 1 DIVISION FORMATION	ARMY
455009	1 DIVISION INTERNATIONAL EXERCISES	ARMY
CA01C010010	HQ 1 DIVISION	ARMY
315021	HQ 1 DIVISION COMMANDER	ARMY
315022	HEADQUARTERS UNIT 1 DIVISION	ARMY
CA01C010012	COMBAT TRAINING CENTRE	ARMY
311770	HEADQUARTERS COMBAT TRAINING CENTRE	ARMY
311771	COMBAT TRAINING CENTRE LIVE	ARMY
311772	JUNGLE TRAINING	ARMY
311773	BATTLE COMMAND	ARMY
CA01C001404	39 PERS SPT BATTALION	ARMY
352475	39 OPERATIONAL SUPPORT BATTALION	ARMY
352479	39 OSB FORCE PREP COURSE MOVEMENTS	ARMY
CA01C100007	1 SIGNAL REGIMENT	ARMY
311594	127 SIGNALS TROOP	ARMY
315151	1 SIGNAL REGIMENT	ARMY
CA01C10012S	FORCE PREPARATION	ARMY
100063	FORCE PREPARATION 1	ARMY
100064	FORCE PREPARATION 2	ARMY
100065	HEADQUARTERS FORCE PREPARATION	ARMY
100270	FORCE PREPARATION 3	ARMY
100271	FORCE PREPARATION 6	ARMY
100272	FORCE PREPARATION 16	ARMY
100273	FORCE PREPARATION 7	ARMY
100274	FORCE PREPARATION 17	ARMY
100275	FORCE PREPARATION CONTINGENCIES 1	ARMY
100277	FORCE PREPARATION MOUNTING UNIT	ARMY
100278	FORCE PREP CONTINGENCIES 2	ARMY
CA01C00101S	1ST DIVISION	ARMY
CA01C00001S	ARMY - OTHER	ARMY
327000	ARMY SALARIES	ARMY
347300	ARMY STAFF - OVERSEAS MILITARY UNITS	ARMY
347310	MANPOWER NOT RELATED TO ESTABLISHMENT	ARMY
347320	SHORT TERM PLANNING POOL	ARMY
347330	PERSONNEL SECONDED AND DETACHED	ARMY
347350	INACTIVE ARMY RESERVE	ARMY
352455	DOCM- A OFFICERS - COS	ARMY
352460	SCMA - OTHER RANKS - COS	ARMY
352805	AUSTRALIAN REGULAR ARMY SALARIES	ARMY
352806	ADF - SES EQUIVALENTS	ARMY
352807	ARMY RESERVE SALARIES	ARMY
352808	ARMY CIVILIAN SALARIES	ARMY
C00000	ARMY	ARMY
C00001	DMO-MILITARY EMPLOYEES-ARMY	ARMY
CA01C001020	MODERNISATION AND STRATEGIC PLAN-ARMY	ARMY
CA01C01020X	DIR GEN STRATEGIC PLANNING	ARMY
CA01C01020F	DPLANS - ARMY	ARMY
302000	ARMY ORGANISATION	ARMY

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322110	ASSIST DCA - ENHANCED LAND FORCE	ARMY
325900	DPLANS & ESTABLISHMENTS ARMY	ARMY
352366	DPLANS- THE ARMY PLAN CELL	ARMY
CA01C01021X	OFFICE OF DIR GEN STRATEGIC PLAN	ARMY
455002	OFFICE OF DIR GEN STRATEGIC PLANNING	ARMY
CA01C01111B	DIRECTORATE FUTURE LAND WARFARE	ARMY
321450	DIRECTORATE FUTURE LAND WARFARE	ARMY
CA01C01111C	LAND WARFARE STUDY CENTRE	ARMY
324900	LAND WARFARE SC	ARMY
CA01C01111D	DIRECTORATE OF FORCE DEVELOPMENT - ARMY	ARMY
324200	EXPERIMENTATION AND RISK MANAGEMENT	ARMY
342810	DIRECTORATE OF FORCE DEVELOPMENT	ARMY
CA01C001015	DG ARMY RES STAFF	ARMY
CA01C01010S	AUSTRALIAN ARMY HISTORY UNIT	ARMY
322406	AUSTRALIAN ARMY HISTORY UNIT (AAHU)	ARMY
322510	ARMY HERITAGE	ARMY
329001	VIC BKS BNE MUSM	ARMY
329002	VIC BKS SYD MUSM	ARMY
329003	ARMY MUSM OF SA	ARMY
329004	ARMY MUSM OF WA	ARMY
329005	MIL MUSM OF TAS	ARMY
329006	NQ MIL MUSM	ARMY
329010	FT QUEENSCLIFF MUSM	ARMY
329021	RAAC MUSEUM	ARMY
329027	VICTORIA BARRACKS MLB MUSEUM	ARMY
329036	RAINF CORPS MUSEUM	ARMY
329066	RAA NATIONAL MUSEUM	ARMY
329075	ARMY ENGR MUSEUM	ARMY
329080	MUSEUM OF ARMY FLYING	ARMY
329086	SIG CORPS MUSEUM	ARMY
329090	MIL INT MUSEUM	ARMY
329095	ARMY MUSEUM BANDIANA	ARMY
329102	MUSEUMS - HQ	ARMY
352003	PAY CORPS MUSEUM	ARMY
352005	MILITARY POLICE MUSEUM	ARMY
CA01C01015A	OFFICE OF DG RESERVES	ARMY
321300	DGRES-A	ARMY
CA01C001016	DIRECTOR GENERAL MODERNISATION- ARMY	ARMY
CA01C01020P	DIR CAPABILITY DEV ARMY	ARMY
326001	DIR COMBAT SERVICE SUPPORT DEVELOPMENT	ARMY
326003	DCSSD LOGISTICS MINOR PROJECTS	ARMY
345006	LAND SIMULATION	ARMY
CA01C01016A	OFFICE - DG MODERNISATION- ARMY	ARMY
322400	OFFICE OF DIR GEN MODERNISATIONC -ARMY	ARMY
CA01C01020B	DIR OF MAJOR SYSTEMS DEVELOPMENT - ARMY	ARMY
100066	LAND 121 PH 3 FIELD VEHICLES & TRAILERS	ARMY
352370	COMBAT DEVELOPMENT & JOINT FIRES	ARMY
CA01C01020D	AHQ NTWK IMPL TRAINING ADV TEAM	ARMY
100409	NETWORK IMPLMT TRAIN ADVISE TEAM	ARMY
CA01C01020U	DIRECTOR ENABLING SYSTEMS DEV ARMY	ARMY
100279	AHQ MISSION NETWORK	ARMY
100280	AHQ JP 129 CIT	ARMY
322251	ARMY HQ LAND NETWORK INTEGRATION CENTRE	ARMY
322420	DIRECTOR ENABLING SYSTEMS DEV - ARMY	ARMY
326002	ARMY LAND 200 RISK REDUCTION ACTIVITIES	ARMY
CA01C01020Y	DIR INTELL SURVEIL RECON- ARMY	ARMY
352371	DIR INTELL_SURVEIL_ RECON- ARMY	ARMY
CA01C001022	SA-A Scientific Advisor Army	ARMY
322600	SA-A	ARMY
CA01C01020S	HEAD MOD & STRATEGIC PLAN - ARMY	ARMY
235175	HEAD MODERNISATION & STRATEGIC PLANNING	ARMY
CA01ARMYARC	ARMY ARCHIVABLE COST CENTRES	ARMY
CA01C001002	LAND COMD UN MISSION/OS	ARMY
CA01C000102	LAND COMD UN/OSEAS	ARMY
CA01C00102S	LAND COMD UN/OSEAS - OTHER	ARMY
CA01C000103	LAND HEADQUARTERS	ARMY
CA01C00103S	LAND HEADQUARTERS - OTHER	ARMY
CA01C010031	AACAP 05	ARMY
CA01C010038	AACAP 08	ARMY
CA01C010054	AACAP 06	ARMY
CA01C010055	AACAP 07	ARMY
CA01ARC2015	ARMY ARCHIVE 2015	ARMY
CA01ARC2017	ARMY ARCHIVE 2017	ARMY
CA01ARO2017	ARCHIVE OTHER 2017	ARMY
CA01C00011B	ARMY ASSET MANAGEMENT	ARMY
CA01C000020	AEROSPACE	ARMY
CA01C000021	ELECTRONIC	ARMY
CA01C000022	MARITIME	ARMY
CA01C000031	LAND	ARMY
CA01C000023	ARMAMENTS & AIR DEFENCE SPO	ARMY
CA01C000024	ENGINEERING SPO	ARMY
CA01C000025	GENERAL SUPPORT SPO	ARMY

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CA01C000026	SOLDIER SUPPORT SPO	ARMY
CA01C000027	MOBILITY SPO	ARMY
CA01C000028	TRACKED MANOEUVRE SPO	ARMY
CA01C000029	WHEELED MANOEUVRE SPO	ARMY
CA01C000030	LAND SYSTEMS DIVISION - OTHER	ARMY
CA01C000112	HEADQUARTERS TRAINING COMMAND-ARMY	ARMY
CA01C001004	LAND HQ BRANCH	ARMY
CA01C01004U	LAND HQ SUPPORT BRANCH - ARMY	ARMY
CA01C01004R	RESOURCE MANAGEMENT BRANCH LHQ - ARMY	ARMY
CA01C01004S	LAND HQ BRANCH - OTHER	ARMY
CA01C010014	LAND HQ - TRAINING BRANCH	ARMY
CA01C010015	LHQ OPERATIONAL FUNCTIONS	ARMY
CA01C10015S	LHQ OP FUNCTIONS - OTHER	ARMY
CA01C100013	JOINT TASK FORCE GOLD	ARMY
CA01C100015	JOINT TASK FORCE GOLD - OTHER	ARMY
CA01C100014	JOINT INCIDENT RESPONSE UNIT	ARMY
CA01C010052	DEVELOPMENT BRANCH LHQ	ARMY
CA01C001005	LC ENGINEERS	ARMY
CA01C010018	21 CONST SQN	ARMY
CA01C01005S	LC ENGINEERS - OTHER	ARMY
CA01C01016S	FUTURE LAND WARFARE	ARMY
CA01C010017	21 CONST REGT	ARMY
CA01C10011S	HQ 1 DIV OTHER	ARMY
CA01ARC2018	ARMY ARCHIVE 2018	ARMY
CA01C001018	ARC 2015 OTHER EXECUTIVE OUTLAY	ARMY
CA01C00000B	ARMY DMO - SUSTAINMENT	ARMY
315067	CRYPTOGRAPHIC EQUIPMENT FLET MAN	ARMY
315201	CA1 - TANKS	ARMY
315202	CA2 - ASLAV	ARMY
315203	CA3 - M113	ARMY
315204	CA4 - BUSHMASTER VEHICLES	ARMY
315205	CA5 - WEAPONS RADAR / SHORAD FLEET	ARMY
315206	CA6 - RAPIER	ARMY
315207	CA7 - SHORAD WEAPONS FLEET	ARMY
315208	CA8 - SMALL ARMS FLEET GROUP	ARMY
315209	CA9 - INDIRECT FIRE SUPPORT WFG	ARMY
315210	CA10 - MACHINE GUNS/DIRECT FIRE SUPPORT	ARMY
315211	CA11 - BLACKHAWK	ARMY
315212	CA12 - TIGER ARMED RECON HELO	ARMY
315213	CA13 - UH-1H IROQUOIS	ARMY
315214	CA14 - KIOWA HELICOPTER	ARMY
315215	CA15 - CHINOOK HELICOPTER	ARMY
315219	CA19 - COMMERCIAL VEHICLES	ARMY
315220	CA20 - VEHICLE & MAINT' SUPPORT EQUIP FLT	ARMY
315222	CA22 - ELECTRICAL SYSTEMS FLEET	ARMY
315223	CA23 - BULK LIQUIDS DISTRIBUTION FLEET	ARMY
315224	CA24 - ENGINEER VEHICLE	ARMY
315225	CA25 - ENGINEER EQUIPMENT	ARMY
315226	CA26 - CHEM BIO RADIO NUCLEAR ERP	ARMY
315227	CA27 - AERIAL DELIVERY EFG	ARMY
315229	CA29 - SURVEILLANCE SFG	ARMY
315230	CA30 - SIMULATION EQUIPMENT FLEET	ARMY
315231	CA31 - BATTLESPACE COMMUNICATION SYSTEM	ARMY
315232	CA32 - SATELLITE COMMUNICATIONS SYSTEMS	ARMY
315233	CA33 - BATTLESPACE COMBAT SUPPORT SYSTEM	ARMY
315234	CA34 - GPS RECEIVER EQUIPMENT FLEETS	ARMY
315236	CA36 - TACTICAL ELECTRONIC WARFARE	ARMY
315238	CA38 - CATERING FLEET	ARMY
315239	CA39 - ADF CLOTHING	ARMY
315240	CA40 - COMMAND AND INTELLIGENCE SYSTEMS	ARMY
315241	CA41-BUSINESS EQUIPMENT FLEET	ARMY
315242	CA42 - ARMY MARINE SYSTEMS	ARMY
315243	CA43 - FUELS AND LUBRICANTS	ARMY
315244	CA44 - EXPLOSIVE ORDNANCE-ARMY	ARMY
315246	CA46 - FIRE VEHICLES	ARMY
315247	CA47 - GENERAL EQUIPMENT	ARMY
315248	CA48 - MULTI ROLE HELICOPTER (MRH)	ARMY
315249	CA49 - UNMANNED AERIAL VEHICLES SYSTEM	ARMY
315250	CA50 - COMBAT RATIONS	ARMY
315251	CA51 - LAND SELF PROTECTION	ARMY
315252	CA52 - COMBAT PROTECTIVE EQUIPMENT	ARMY
315253	CA53 - ADF CATERING EQUIPMENT FLEET	ARMY
315254	CA54 - SPECIAL OPERATIONS VEHICLE FLEET	ARMY
315256	CA56 - TECHNICAL DATA MANAGEMENT FLEET	ARMY
315257	CA57 - ARMY GENERAL DIVING	ARMY
315258	CA58 - SPECIALIST DIVE SYSTEMS	ARMY
315295	CA45 - B VEHICLES	ARMY
315330	ARMY DMO - SUSTAINMENT	ARMY
CA01C00000C	ARMY DMO - MINORS	ARMY
315245	DMO MANAGED ARMY MINORS	ARMY
315340	ARMY DMO - MINORS	ARMY
CA01D100000	AIR FORCE	AIR FORCE

Department of Defence - Chart of Accounts - Cost Centres		
Cost Centres	Cost Centre Description	Service Group
CA01D000000	AIR_FORCE	AIR FORCE
CA01D00000A	AIR FORCE	AIR FORCE
CA01D000010	COMBAT FORCES	AIR FORCE
CA01D000012	RAAF TRAINING	AIR FORCE
CA01D000111	GROUND TRAINING WING	AIR FORCE
442208	AVIATION TECHNICAL TRAINING CONTRACT	AIR FORCE
445066	RAAF SCHOOL OF TECHNICAL TRAINING	AIR FORCE
445070	EXPLOSIVE ORD TRG FLT	AIR FORCE
445297	RAAF SECRTY & FIRE TRG	AIR FORCE
445460	HEADQUARTERS GROUND TRAINING WING	AIR FORCE
445462	RAAF SCHOOL OF ADMIN AND LOG TRG	AIR FORCE
CA01D00012S	RAAF TRAINING - OTHER	AIR FORCE
D30000	TRAINING	AIR FORCE
CA01D000110	AIR TRAINING WING	AIR FORCE
417270	32 SQUADRON	AIR FORCE
441115	BASIC FLYING TRAINING CONTRACT	AIR FORCE
442209	ADF BFTS	AIR FORCE
442511	BALLOON	AIR FORCE
443199	RAAF MUSEUM	AIR FORCE
444142	CENTRAL FLYING SCHOOL	AIR FORCE
444143	ROULETTES	AIR FORCE
444408	2 FLYING TRAINING SCHOOL	AIR FORCE
444409	ACC - AVIATION ASSESSMENT CENTRE	AIR FORCE
444780	SCHOOL OF AIR WARFARE	AIR FORCE
445033	SCHOOL AIR TRAFFIC CONTROL	AIR FORCE
445165	PHOTS	AIR FORCE
445470	COMBAT SURVIVAL TRAINING SCHOOL	AIR FORCE
446001	HQ AIR TRAINING WING	AIR FORCE
CA01D000112	RAAFCOL	AIR FORCE
443390	RAAF BAND	AIR FORCE
445330	1 RECRUIT TRAINING UNIT	AIR FORCE
446002	HEADQUARTERS RAAF COLLEGE	AIR FORCE
449100	OFFICER TRAINING SCHOOL	AIR FORCE
449110	RAAF SCHOOL OF POST GRADUATE STUDIES	AIR FORCE
CA01D000113	GROUP SUPPORT	AIR FORCE
441120	AIR FORCE TRAINING GROUP PROJECTS	AIR FORCE
441170	OVERSEAS VISITS PROGRAM	AIR FORCE
441197	AF PRIZES & AWARDS	AIR FORCE
449999	GAP YEAR PROGRAM	AIR FORCE
CA01D000114	HEADQUARTERS AIR FORCE TRAINING GROUP	AIR FORCE
431070	DIRECTOR OF CHAPLAINCY SERVICES - AFTG	AIR FORCE
441110	COMMANDER AIR FORCE TRAINING GROUP	AIR FORCE
441130	CHIEF OF STAFF (COFS)	AIR FORCE
CA01D000115	JOINT TRAINING - AIR FORCE STUDENTS	AIR FORCE
CA01D010045	RAAF ADFA CADETS	AIR FORCE
446000	RAAF ADFA CADETS	AIR FORCE
CA01D010135	MILITARY STUDIES	AIR FORCE
446030	ADF DENTAL SCHOOL	AIR FORCE
446031	ADF SCH OF CATERING	AIR FORCE
446032	ADF PHYSICAL TRAINING SCHOOL	AIR FORCE
446033	ENGINEERING TRAINING	AIR FORCE
446034	DIVING SCHOOL	AIR FORCE
446035	RMC DUNTRON	AIR FORCE
446036	ARMY LOGISTICS & TRAINING CENTRE	AIR FORCE
446037	DEFENCE INTELLIGENCE TRAINING CENTRE	AIR FORCE
446038	ARMY MILITARY POLICE TRAINING CENTRE	AIR FORCE
446039	COMBAT ARMS TRAINING CENTRE	AIR FORCE
446040	JOINT TELECOMMUNICATIONS SCHOOL	AIR FORCE
446041	ARMY SCHOOL OF SIGNALS	AIR FORCE
446043	PARACHUTE TRAINING SCHOOL	AIR FORCE
446044	AUSTRALIAN COMMAND & COLLEGE	AIR FORCE
446045	CENTRE DEF & STRATEGIC STUDIES	AIR FORCE
446047	ADF WARFARE CENTRE (ADFWC)	AIR FORCE
CA01D00010S	COMBAT FORCES - OTHER	AIR FORCE
D10000	COMBAT FORCES	AIR FORCE
D10001	AIR COMMAND OPERATIONS	AIR FORCE
CA01D000100	AIR MOBILITY GROUP	AIR FORCE
CA01D00100S	AIR MOBILITY GROUP - OTHER	AIR FORCE
D10700	AIR MOBILITY GROUP	AIR FORCE
CA01D010000	86 WING	AIR FORCE
417180	86 WING HQ	AIR FORCE
417360	33 SQUADRON	AIR FORCE
417540	36 SQUADRON	AIR FORCE
418375	38 SQUADRON	AIR FORCE
CA01D001000	HQ AIR LIFT GROUP	AIR FORCE
417090	HEADQUARTERS AIR MOBILITY GROUP	AIR FORCE
417810	AIR MOVEMENTS TRG AND DEV UNIT	AIR FORCE
CA01D001001	84 WING	AIR FORCE
417450	34 SQUADRON	AIR FORCE
417630	37 SQUADRON	AIR FORCE
418200	84 WING HQ	AIR FORCE
418310	285 SQUADRON	AIR FORCE

Department of Defence - Chart of Accounts - Cost Centres		
Cost Centres	Cost Centre Description	Service Group
CA01D001002	AIR MOBILITY DIVISION TASKINGS	AIR FORCE
418300	AMCC	AIR FORCE
422066	SP AIRCRAFT	AIR FORCE
CA01D001004	C27J TRANSITION TEAM	AIR FORCE
417550	35 SQUADRON	AIR FORCE
418002	BATTLEFIELD AIRLIFTER TRANSITION OFFICE	AIR FORCE
CA01D000101	COMBAT SUPPORT GROUP	AIR FORCE
CA01D00101S	COMBAT SUPPORT GROUP - OTHER	AIR FORCE
D10200	COMBAT SUPPORT GROUP	AIR FORCE
CA01D001003	395 EXPEDITIONARY COMBAT SUPPORT WING	AIR FORCE
411100	65 SQUADRON	AIR FORCE
412034	382 EXPEDITIONARY COMBAT SUPPORT SQN	AIR FORCE
412674	381 EXPEDITIONARY COMBAT SUPPORT SQN	AIR FORCE
418125	395 EXPEDITIONARY COMBAT SUPPORT WING	AIR FORCE
418130	HQ 395 EXPEDITIONARY COMBAT SUPPORT WING	AIR FORCE
418625	1 COMBAT COMMUNICATION SQUADRON	AIR FORCE
418750	1 AIRFIELD OPERATIONS SUPPORT SQUADRON	AIR FORCE
418875	2 AIRFIELD DEFENCE SQUADRON	AIR FORCE
418900	1 AIRFIELD DEFENCE SQUADRON	AIR FORCE
418910	3 AIRFIELD DEFENCE SQUADRON	AIR FORCE
419444	23 SQUADRON CITY OF BRISBANE	AIR FORCE
419666	26 SQUADRON CITY OF NEWCASTLE	AIR FORCE
CA01D001007	HQ COMBAT SUPPORT GROUP	AIR FORCE
411300	HQ COMBAT SUPPORT GROUP	AIR FORCE
411360	CSG CAPABILITY DEVELOPMENT	AIR FORCE
411365	COMBAT SUPPORT COORDINATION CENTRE	AIR FORCE
CA01D001008	HEALTH SERVICES WING (HSW)	AIR FORCE
411650	3 EXPEDITIONARY HEALTH SQUADRON	AIR FORCE
411651	HEADQUARTERS HEALTH SUPPORT WING (HQHSW)	AIR FORCE
411652	HEALTH OPERATIONAL CONVERSION UNIT	AIR FORCE
424039	DOCTOR & DENTIST SUPPORT - AIRFORCE	AIR FORCE
446005	MEDICAL TRAINING	AIR FORCE
446100	1 EXPEDITIONARY HEALTH SQUADRON	AIR FORCE
446101	2 EXPEDITIONARY HEALTH SQUADRON	AIR FORCE
446102	4 EXPEDITIONARY HEALTH SQUADRON	AIR FORCE
CA01D010019	396 EXPEDITIONARY COMBAT SUPPORT WING	AIR FORCE
411110	321 EXPEDITIONARY COMBAT SUPPORT SQN	AIR FORCE
411120	COMBAT SUPPORT UNIT EDINBURGH	AIR FORCE
411130	325 EXPEDITIONARY COMBAT SUPPORT SQN	AIR FORCE
411140	323 EXPEDITIONARY COMBAT SUPPORT SQN	AIR FORCE
411160	322 EXPEDITIONARY COMBAT SUPPORT SQUADRO	AIR FORCE
411170	396 EXPEDITIONARY COMBAT SUPPORT WING HQ	AIR FORCE
411180	396 EXPEDITIONARY COMBAT SUPPORT WING	AIR FORCE
412865	324 COMBAT SUPPORT SQUADRON	AIR FORCE
412910	BARE BASES	AIR FORCE
419111	13 SQUADRON CITY OF DARWIN	AIR FORCE
419333	SQUADRON CITY OF SYDNEY	AIR FORCE
419555	24 SQUADRON CITY OF ADELAIDE	AIR FORCE
419777	27 SQUADRON CITY OF TOWNSVILLE	AIR FORCE
419888	25 SQUADRON CITY OF PEARCE	AIR FORCE
442100	30 SQUADRON CITY OF EAST SALE	AIR FORCE
442325	COMBAT SUPPORT UNIT PEARCE	AIR FORCE
445100	31 SQUADRON CITY OF WAGGA WAGGA	AIR FORCE
445200	COMBAT SUPPORT UNIT WILLIAMS	AIR FORCE
445430	21 SQUADRON CITY OF MELBOURNE	AIR FORCE
CA01D000102	COMMAND & CONTROL	AIR FORCE
CA01D010075	AIR COMMAND OPERATIONS	AIR FORCE
411210	DIRECTOR GENERAL AIR COMMAND OPERATIONS	AIR FORCE
411213	DIRECTORATE AIR OPERATIONS CENTRE	AIR FORCE
411284	A4 DIRECTORATE OF LOGISTICS	AIR FORCE
411290	A6 DIRECTORATE OF CIS CAPABILITY	AIR FORCE
411435	DIRECTORATE AIR OPERATIONS AUGMENTATION	AIR FORCE
411710	A3/5 DIRECTORATE OF OPERATIONS AND PLANS	AIR FORCE
411720	DIRECTORATE OF INTELLIGENCE	AIR FORCE
CA01D00102S	COMMAND & CONTROL - OTHER	AIR FORCE
D10100	COMMAND AND CONTROL	AIR FORCE
CA01D010020	HEADQUARTERS AIR COMMAND	AIR FORCE
411142	OFFICE OF ACAUST	AIR FORCE
411143	DEPUTY ACAUST	AIR FORCE
411145	A1 CHIEF OF STAFF HQAC	AIR FORCE
411146	A7 DIRECTORATE OF TRAINING	AIR FORCE
411450	DIRECTORATE OF CORPORATE PERFORMANCE MGT	AIR FORCE
411639	AIR COMMAND CHAPLAIN	AIR FORCE
411790	A8 DIRECTORATE OF DEVELOPMENT	AIR FORCE
411795	A9 DIRECTORATE OF MAINTENANCE	AIR FORCE
411800	AC AIR FORCE IMPROVEMENT	AIR FORCE
422202	DIRECTOR SECURITY & POLICING	AIR FORCE
CA01D000106	SURVEILLANCE & RESPONSE GROUP	AIR FORCE
CA01D001009	92 WING	AIR FORCE
413181	10 SQUADRON ELECTRONIC WARFARE FLIGHT	AIR FORCE
416248	92 WING HQ	AIR FORCE
416249	92 LOGISTICS OPERATIONS	AIR FORCE

Department of Defence - Chart of Accounts - Cost Centres		
Cost Centres	Cost Centre Description	Service Group
416250	92 WING FLYING ACTIVITY	AIR FORCE
416372	10 SQUADRON	AIR FORCE
416496	11 SQUADRON	AIR FORCE
416744	292 SQUADRON	AIR FORCE
416868	92 WG DET A (BUTTERWOR	AIR FORCE
416900	92 WING DETACHMENT B - DARWIN	AIR FORCE
422500	PROJECT NANKEEN	AIR FORCE
CA01D001012	SVY & CONTROL GRP OTHER	AIR FORCE
D11000	SURV & CONTROL GROUP	AIR FORCE
CA01D010025	HQ SRG	AIR FORCE
415441	HQ SURV & RESP GRP	AIR FORCE
CA01D010026	41 WING	AIR FORCE
415442	41 WING HQ	AIR FORCE
415490	114 MOBILE CONTROL AND REPORTING UNIT	AIR FORCE
415585	SURVEILLANCE AND CONTROL TRAINING UNIT	AIR FORCE
415588	3 CONTROL & REP UNIT	AIR FORCE
415595	3CONTROL & REPORTING UNIT DET TINDAL	AIR FORCE
415833	1 RADAR SURVEILLANCE UNIT	AIR FORCE
415840	SP-BSD INFRARED SYST MSN CNT STN SBIRS	AIR FORCE
CA01D010070	44 WING	AIR FORCE
CA01D010071	44WG HQ	AIR FORCE
415852	44 WING HEADQUARTERS	AIR FORCE
CA01D010072	452 SQUADRON HQ SUMMARY	AIR FORCE
415841	452SQN AMBERLEY FLIGHT	AIR FORCE
415845	452SQN DARWIN FLIGHT	AIR FORCE
415846	452SQN TINDAL FLIGHT	AIR FORCE
415847	452SQN TOWNSVILLE FLIGHT	AIR FORCE
415851	452SQN OAKEY FLIGHT	AIR FORCE
415853	452 SQUADRON HQ	AIR FORCE
CA01D010073	453 SQUADRON HQ SUMMARY	AIR FORCE
415842	453SQN WILLIAMTOWN FLIGHT	AIR FORCE
415843	453SQN RICHMOND FLIGHT	AIR FORCE
415844	453SQN EDNBURGH FLIGHT	AIR FORCE
415848	453SQN PEARCE FLIGHT	AIR FORCE
415849	453SQN EAST SALE FLIGHT	AIR FORCE
415850	453SQN NOWRA FLIGHT	AIR FORCE
415859	453 SQUADRON HQ	AIR FORCE
CA01D010027	42 WING	AIR FORCE
415443	2 SQUADRON	AIR FORCE
415444	42 WING HQ	AIR FORCE
415450	42 WING FLYING ACTIVITY	AIR FORCE
CA01D000107	AIR COMBAT GROUP	AIR FORCE
CA01D001011	82 WING	AIR FORCE
414332	82 WING HQ	AIR FORCE
414340	82 WING FLYING ACTIVITIES	AIR FORCE
414498	1 SQUADRON	AIR FORCE
414664	6 SQUADRON	AIR FORCE
414930	4 SQUADRON	AIR FORCE
422373	AIR COMBAT TRANSITION OFFICE	AIR FORCE
CA01D00107S	AIR COMBAT GROUP - OTHER	AIR FORCE
D10500	AIR COMBAT GROUP	AIR FORCE
CA01D00108S	78 WING	AIR FORCE
415050	78 WING HEADQUARTERS	AIR FORCE
415055	78 WING FLYING ACTIVITIES	AIR FORCE
415151	278 SQUADRON	AIR FORCE
415245	76 SQUADRON	AIR FORCE
415392	79 SQUADRON	AIR FORCE
CA01D001014	81 WING	AIR FORCE
415098	81 WING HQ	AIR FORCE
415100	81 WING FLYING ACTIVITIES	AIR FORCE
415147	3 SQUADRON	AIR FORCE
415150	81 WING COMBINED WORKSHOPS	AIR FORCE
415196	75 SQUADRON	AIR FORCE
415294	77 SQUADRON	AIR FORCE
415343	2 OPERATIONAL CONVERSION UNIT	AIR FORCE
CA01D010028	HQ ACG	AIR FORCE
415049	HQ AIR COMBAT GROUP	AIR FORCE
CA01D010030	INTEGRATED AREA DEFENCE SYSTEM	AIR FORCE
CA01D010031	IADS - OTHER	AIR FORCE
D10300	INTEGRATED AREA DEFENCE SYSTEM (IADS)	AIR FORCE
CA01D010032	IADS	AIR FORCE
412870	HQIADS - FCC SPONS CST	AIR FORCE
412872	HQIADS - ANC	AIR FORCE
CA01D010034	AEROSPACE OPERATIONAL SUPPORT GROUP SUMM	AIR FORCE
CA01D01037S	HQ AOSG	AIR FORCE
413180	HQAOSG	AIR FORCE
CA01D010035	AOSG - OTHER	AIR FORCE
413140	WOOMERA TEST RANGE	AIR FORCE
D11100	AEROSPACE OPERATIONAL SUPPORT GROUP	AIR FORCE
CA01D010036	INFORMATION WARFARE WING	AIR FORCE
411214	462 SQUADRON	AIR FORCE
411215	460 SQUADRON	AIR FORCE

Department of Defence - Chart of Accounts - Cost Centres		
Cost Centres	Cost Centre Description	Service Group
413720	JOINT ELECTRONIC WARFARE OP SUPPORT UNIT	AIR FORCE
413725	COUNTERMEASURES DEVELOPMENT & VALIDATION	AIR FORCE
413735	87 SQUADRON	AIR FORCE
417340	INFORMATION WARFARE WING OPS	AIR FORCE
422600	RAAF AERONAUTICAL INFORMATION SERVICES	AIR FORCE
CA01D01036S	TEST AND EVALUATION WING	AIR FORCE
413270	ARDU FLIGHT TEST SQN	AIR FORCE
413271	AEROSPACE SYSTEMS ENGINEERING SQN	AIR FORCE
413272	TEST AND EVALUATION WING OPS	AIR FORCE
413730	AIRCRAFT STORES COMPATABILITY ENGINEERIN	AIR FORCE
445198	AVMED	AIR FORCE
CA01D000011	EXECUTIVE	AIR FORCE
CA01D010037	CHAPLAIN	AIR FORCE
424918	CHAPLAIN	AIR FORCE
CA01D010013	COS-AF	AIR FORCE
418005	DEPUTY CHIEF OF STAFF AIR FORCE	AIR FORCE
419334	29 SQUADRON CITY OF HOBART	AIR FORCE
421597	DCOORD-AF	AIR FORCE
422204	AIR FORCE IMPROVEMENT SRP	AIR FORCE
424967	AIR FORCE IMPROVEMENT OPERATING	AIR FORCE
442510	28 SQUADRON CITY OF CANBERRA	AIR FORCE
CA01D010014	ASRP-AF	AIR FORCE
422132	ASRP-AF	AIR FORCE
CA01D010039	DIRECTORATE OF INTERNATIONAL ENGAGEMENT	AIR FORCE
422286	DIRECTORATE OF INTERNATIONAL ENGAGEMENT	AIR FORCE
441193	OVERSEAS TRAINING PROGRAM	AIR FORCE
CA01D01013S	OFFICE OF CAF & DCAF	AIR FORCE
421199	CHIEF OF THE AIR FORCE	AIR FORCE
CA01D01011S	DIRECTORATE AVIATION IMPLEMENTATION TEAM	AIR FORCE
151200	AVIATION IMPLEMENTATION TEAM	AIR FORCE
CA01D010057	DG CADETS	AIR FORCE
424955	1WGAAFC (QLD)	AIR FORCE
424956	2WGAAFC (SQLD)	AIR FORCE
424957	3WGAAFC (NSW)	AIR FORCE
424958	4WGAAFC (VIC)	AIR FORCE
424959	5WGAAFC (TAS)	AIR FORCE
424960	6WGAAFC (SA)	AIR FORCE
424961	7WGAAFC (WA)	AIR FORCE
424962	8WGAAFC (NT)	AIR FORCE
424963	NATIONAL HEADQUARTERS	AIR FORCE
424964	CADETS BRANCH - AIR FORCE	AIR FORCE
CA01D010010	LOGISTICS BRANCH - AIR FORCE	AIR FORCE
422361	OFFICE OF DIRECTOR GENERAL LOGISTICS	AIR FORCE
CA01D00110S	EXECUTIVE SUB GROUP (SUMMARY)	AIR FORCE
421200	EXECUTIVE OTHER	AIR FORCE
422133	AIR FORCE MINOR PROJECTS	AIR FORCE
422208	EXCHANGE OUTPOSTS	AIR FORCE
D20000	EXECUTIVE	AIR FORCE
CA01D010051	DIRECTOR GENERAL PERSONNEL - AIR FORCE	AIR FORCE
CA01D010052	AIR FORCE NON DISCRETIONARY	AIR FORCE
CA01D010054	AIR FORCE CONDITIONS OF SERVICE	AIR FORCE
424068	RAAF - OFFICERS	AIR FORCE
424901	RAAF - OTHER RANKS	AIR FORCE
424902	DISCHARGES	AIR FORCE
424965	AF OVERSEAS MIL EMP ENTITLEMENT	AIR FORCE
CA01D010056	AIR FORCE RESERVES	AIR FORCE
424970	AIR FORCE RESERVES WORKFORCE	AIR FORCE
CA01D010058	DGPERS TRAINING	AIR FORCE
CA01D01051S	DGRES-AF	AIR FORCE
D20401	DGRES-AF	AIR FORCE
CA01D010053	DGPERS-AF DISCRETIONARY EXPENSES	AIR FORCE
CA01D010055	PERSONNEL - AIR FORCE	AIR FORCE
103502	DIRECTOR AIR FORCE HEALTH	AIR FORCE
411497	DIR ORGANISATIONAL DEVELOPMENT PROGRAM	AIR FORCE
424034	OFFICE OF DGPERS-AF	AIR FORCE
424049	DIR OF PERSONNEL COORDINATION & REVIEW	AIR FORCE
424102	DP-AF	AIR FORCE
424273	DIRECTORATE OF STRATEGIC EDUCATION & TRA	AIR FORCE
424275	DIRECTORATE OF PERSONNEL PLANS-AIR FORCE	AIR FORCE
424953	ENGINEER SUSTAINABILITY PROGRAM	AIR FORCE
424968	DIRECTORATE OF PERSONNEL POLICY	AIR FORCE
441180	DEFENCE COOPERATION PROGRAM	AIR FORCE
441192	POST INITIAL EMPLOYMENT TRG TRAV SECTION	AIR FORCE
441196	LONG TERM SCHOOLING	AIR FORCE
D20400	PERSONNEL SYSTEMS REFORM - AIR FORCE	AIR FORCE
CA01D010046	DIRECTORATE GEN TECH AIRWORTHINESS	AIR FORCE
CA01D010048	DIRECTORATE OF AVIATION ENGINEERING	AIR FORCE
438523	DAVENG SUPPLIERS EXPENSES	AIR FORCE
438529	ASI/EHSI ENGINEERING SERVICES (BID 17)	AIR FORCE
438534	NDTSL SUPPLIERS EXPENSES	AIR FORCE
CA01D010049	DIRECTORATE OF AVIATION CERTIFICATION	AIR FORCE
438525	DIRECTORATE OF AVIATION CERTIFICATION	AIR FORCE

Department of Defence - Chart of Accounts - Cost Centres		
Cost Centres	Cost Centre Description	Service Group
CA01D010050	DIRECTORATE OF AVIATION COMPLIANCE	AIR FORCE
438532	DIRECTORATE OF AVIATION COMPLIANCE	AIR FORCE
CA01D010047	DIRECTORATE GEN TECH AIRWORTHINESS	AIR FORCE
438500	DIRECTOR GENERAL TECH AIRWORTHINESS	AIR FORCE
438510	ODGTA/DBSI SUPPLIERS EXPENSE	AIR FORCE
438524	DGTA-ADF REFORM PROGRAM	AIR FORCE
438528	DGTA-ADF COST RECOVERY	AIR FORCE
438531	DIRECTORATE OF AVIATION REGULATION	AIR FORCE
CA01D01014S	DDAAFS	AIR FORCE
422483	DDAAFS	AIR FORCE
CA01D010012	DG STRATEGY & PLANNING - AIRFORCE	AIR FORCE
421398	AIR POWER DEVELOPMENT CENTRE	AIR FORCE
422287	DIRECTOR STRATEGIC GOVERNANCE PLANNING	AIR FORCE
422340	DIRECTOR INTELL SURVEIL & RECON	AIR FORCE
422352	DIRECTOR STRATEGIC DESIGN	AIR FORCE
422620	DIRECTOR DEFENCE SPACE COORDINAT OFFICE	AIR FORCE
CA01D010011	DG CAPABILITY PLANNING - AIR FORCE	AIR FORCE
418003	DIRECTOR GROWLER TRANSITION OFFICE	AIR FORCE
418004	DIRECTORATE AIR COMBAT TRANSITION OFFICE	AIR FORCE
418006	DIR MARITIME INTEL SURV RECON & RESPONSE	AIR FORCE
421100	AIR & SPACE INTEROPERABILITY COUNCIL	AIR FORCE
422205	DSIP-AF	AIR FORCE
422308	DIRECTOR ENABLING CAPABILITY	AIR FORCE
422330	DIRECTORATE COMBAT CAPABILITY - AF	AIR FORCE
422370	OFFICE OF DG CAPABILITY PLANNING	AIR FORCE
422380	DIRECTORATE AVIATION COORDINATION OPERAT	AIR FORCE
422518	CURRENCY FLYING	AIR FORCE
CA01D01017S	AIRWORTHINESS COORD & POLICY AGENCY	AIR FORCE
423480	AIRWORTHINESS COORD & POLICY AGENCY	AIR FORCE
CA01D000013	AIR FORCE DELETED COST CENTRES	AIR FORCE
412356	386 EXPEDITIONARY COMBAT SUPPORT SQN	AIR FORCE
418630	383 ECSS (AMB)	AIR FORCE
422371	PROVOST MARSHALL - AF	AIR FORCE
431726	MEOMS TINDAL	AIR FORCE
431771	MEOMS DARWIN	AIR FORCE
441190	OFFICER POST INITIAL EMPLOYMENT TRG TRVL	AIR FORCE
441191	AIRMEN POST INITIAL EMPLOYMENT TRG TRVL	AIR FORCE
443398	CENTRAL BAND	AIR FORCE
445080	SCST SCHOOL OF COMBAT SUPPORT TRAINING	AIR FORCE
445201	WIL CHAPLAINCY	AIR FORCE
445440	AIR COMMAND BAND	AIR FORCE
446009	AIRFIELD OPS SERVICE FLIGHT (AOSF)	AIR FORCE
D30100	HEADQUARTERS TRAINING COMMAND	AIR FORCE
D30110	AIR TRAINING WING	AIR FORCE
D30150	GROUP SUPPORT	AIR FORCE
ETFG03	AIRFORCE ET FORCE GEN - COMBAT SPT	AIR FORCE
ETFG09	AIRFORCE ET FORCE GEN - EXEC ALLOC	AIR FORCE
CA01D00001S	AIR FORCE TOP	AIR FORCE
424000	RESOURCE MANAGEMENT	AIR FORCE
D00000	AIR FORCE	AIR FORCE
CA01D00000B	AIRFORCE DMO - SUSTAINMENT	AIR FORCE
CA01D200010	MATERIAL SUSTAINMENT AGREEMENT (MSA)	AIR FORCE
CA01D200108	AEROSPACE OPERATIONAL SUPPORT GROUP	AIR FORCE
400006	CAF23 - WOOMERA TEST FACILITY	AIR FORCE
CA01D200012	AIR FORCE TRAINING GROUP	AIR FORCE
400013	CAF11 - B300 (KING AIR 350)	AIR FORCE
400024	CAF10 - PC9/A	AIR FORCE
CA01D200100	AIR LIFT GROUP	AIR FORCE
400008	CAF05 - CARIBOU WEAPONS SYSTEM	AIR FORCE
400009	CAF06 - C130J WEAPON SYSTEM	AIR FORCE
400010	CAF07 - C-130H WEAPONS SYSTEM	AIR FORCE
400011	MSA EVALUATION & REVIEW	AIR FORCE
400012	CAF09 - SPA (SPECIAL PUROPSE AIRCRAFT)	AIR FORCE
400020	CAF22 - KC30A WEAPON SYSTEM	AIR FORCE
400026	CAF19 - C-17 AIRCRAFT	AIR FORCE
CA01D200102	HEADQUARTERS AIR COMMAND	AIR FORCE
400001	CAF18 - FUELS AND LUBRICANTS - AF	AIR FORCE
400002	CAF17 - EXPLOSIVE ORDNANCE - AF	AIR FORCE
400003	CAF25 - AIRCRAFT COMMON SPARES	AIR FORCE
400004	CAF24 - GROUND SUPPORT EQUIPMENT	AIR FORCE
400007	CAF15 - AIRBOURNE SELF-PROTECTION	AIR FORCE
400015	CAF16 - COMMAND & INTELLIGENCE SYSTEMS	AIR FORCE
400028	CAF26 - TEST & MEASURING EQUIPMENT	AIR FORCE
400029	CAF27 - AERONAUTICAL LIFE SUPPORT EQUIP	AIR FORCE
400031	CAF31 - AERONAUTICAL PUBLICATIONS	AIR FORCE
400032	CAF32 - EO - MUNITIONS	AIR FORCE
400033	CAF33 - EO - GUIDED WEAPONS	AIR FORCE
CA01D200106	SURVEILLANCE AND RESPONSE GROUP	AIR FORCE
400014	CAF14 - AIR DEFENCE GROUND ENVIRONMENT	AIR FORCE
400016	CAF04 - P-3C ORION	AIR FORCE
400017	CAF12 - AIR TRAFFIC CONTROL	AIR FORCE
400018	CAF13 - WIDE AREA SURVEILLANCE (OTHR)	AIR FORCE



Department of Defence - Chart of Accounts - Cost Centres		
Cost Centres	Cost Centre Description	Service Group
400027	CAF20 - AIRBORNE EARLY WARNING & CONTROL	AIR FORCE
CA01D200107	AIR COMBAT GROUP	AIR FORCE
400005	CAF21 - F/A-18 E/F SUPER HORNET	AIR FORCE
400019	CAF28 - INTERIM INTELL SURV RECONN	AIR FORCE
400021	CAF01 - F-111 WEAPON SYSTEM	AIR FORCE
400022	CAF02 - F/A-18 A/B	AIR FORCE
400023	CAF03 - LEAD-IN FIGHTER HAWK 127 WEAPONS	AIR FORCE
CA01D20001S	MILITARY WORKFORCE AGREEMENT (MWA)	AIR FORCE
400000	DMO - Military Employees - RAAF	AIR FORCE
CA01D00000C	AIRFORCE DMO - MINORS	AIR FORCE
CA01D200011	MINOR CAPITAL PROJECTS-AF - MAA-DMO	AIR FORCE
CA01D200109	MINOR CAPITAL PROJECTS-AF - MAA-DMO	AIR FORCE
400025	MINOR CAPITAL PROJECTS-AF - MAA-DMO	AIR FORCE
CA01E100000	INTELLIGENCE & SECURITY	
CA01E000000	INTELLIGENCE & SECURITY	
CA01E00000A	INTEL & SECURITY	
CA01A000001	INTEL & SECURITY ARCHIVED	
CA01A001022	DEFENCE SECURITY AUTHORITY	
CA01A100034	AUST GOVT SECURITY VETTING AGENCY	
CA01A100035	AGSVA ASSISTANT SECRETARY VETTING	
716611	ASSISTANT SECRETARY VETTING	
716612	DIRECTORATE QUALITY MANAGEMENT	
716614	DIRECTORATE VETTING GOVERNANCE	
716615	DIRECTORATE POLICY AND PROCEDURES	
716616	PSAMS2 PROJECT	
716617	DIRECTORATE OF STRATEGY AND CHANGE MGMT	
CA01A100036	AGSVA CHIEF OPERATING OFFICER	
716618	CHIEF OPERATIONS OFFICER	
716619	MANAGER IVP	
716628	DIRECTORATE OF VETTING OPERATIONS	
716629	DIRECTORATE OF VETTING SUPPORT	
716630	DIRECTORATE PSYCHOLOGICAL SERVICES	
CA01A100030	SECURITY POLICY & PLANS BRANCH	
CA01A100014	SECURITY POLICY	
716600	DSPDP	
CA01A100018	DIRECTORATE DEFENCE INFO SYS SECURITY	
716300	DSPSIA	
CA01A100029	DIRECTORATE OF SECURITY PLANNING & COORD	
716624	SKILLING AND PROFESSIONAL DEVELOPMENT	
787300	DSA COMMUNICATIONS	
CA01A100031	ASSISTANT SECRETARY SEC POL & PLANS	
716622	ASSPP EXECUTIVE-SECURITY POL & PLANS	
CA01A100032	DIRECTORATE OF DEFENCE INDUSTRY SECURITY	
716626	DSPSIA - TREATY	
CA01A100033	AUSTRALIAN GOVT SECURITY VETTING AGENCY	
100079	AGSVA VETTING GOVERNANCE AND RESOURCE MG	
CA01A100027	SECURITY OPERATIONS BRANCH	
CA01A100017	SECURITY INTELL & INVEST	
716251	SECURITY INTELLIGENCE	
716252	TECHNICAL SURVEILLANCE COUNTER MEASURES	
716451	SECURITY INVESTIGATIONS UNIT	
733001	SECURITY INTELLIGENCE & INVESTIGATION	
CA01A100022	DIRECTORATE OF SECURITY PERFORMANCE REVI	
716351	SECURITY PERFORMANCE REVIEW	
CA01A100021	ASSISTANT SECRETARY SECURITY OPERATIONS	
716201	ASSO EXECUTIVE	
CA01A100015	SECURITY OPERATIONS	
117145	DSA-NT	
715448	DSA-ACTNSW	
715510	SECURITY OPERATIONS CENTRAL	
716602	DSA-NSW	
716604	DSA-QLD	
716606	DSA-WA	
716607	NATIONAL OPERATIONS-AFP MOU	
781132	DSA-VIC/TAS	
787100	DSA-SA	
CA01A100020	BUSINESS MANAGEMENT	
716003	CENTRAL	
716250	DSA BUSINESS MANAGEMENT	
CA01A100016	DEFENCE SECURITY AUTHORITY	
716100	CHIEF SECURITY OFFICER	
CA01E000001	INTELLIGENCE	
CA01E000101	DIO	
CA01E010003	BANKSIA	
531102	IMS	
531103	IPC	
531201	PS	
531202	CS	
531203	ATS	
CA01E010002	NAROOMA	
531665	EUCALYPTUS	
531950	DOGWOOD	

Department of Defence - Chart of Accounts - Cost Centres		
Cost Centres	Cost Centre Description	Service Group
531960	CP BRANCH	
CA01E00010S	DIO - OTHER	
531000	DEFENCE INTELLIGENCE	
CA01E0101S0	DIO - OTHER	
531200	ASH	
531300	BEECH	
531500	REDBOX	
531700	OAK JOJO	
CA01E010000	BLACKWOOD	
531600	BLACKWOOD	
531620	SYSTEMS SECTION	
531630	TECHNICAL SECTION	
531640	COMMAND SECTION	
531651	UTILITIES SECTION	
531900	BOTTLE BRUSH	
531955	MOUNTAIN ASH	
CA01E010001	JARRAH	
531100	JARRAH	
531101	DIRECTOR OFFICE 1	
531107	DIRECTOR OFFICE 7	
531110	DIRECTOR OFFICE 4	
531150	PROJECT 0S	
CA01E000100	DIGO	
CA01E101001	BRANCH A	
531800	YELLOWBOX	
531920	YELLOWBOX12	
CA01E101002	BRANCH B	
352241	WILLOW 1	
531810	YELLOW BOX 1	
531840	YELLOW BOX 4	
531860	YELLOWBOX 2	
531870	YELLOWBOX 6	
531880	YELLOWBOX 8	
531890	YELLOWBOX9	
531910	YELLOWBOX11	
532575	LIAISON	
532634	WILLOW 4	
532650	YELLOWBOX 14	
CA01E101003	BRANCH C	
531820	SASSAFRAS 1	
531821	YELLOW BOX 16	
531822	SASSAFRAS 2	
531930	YELLOWBOX10	
532630	WILLOW 2	
532655	WILLOW 7	
532660	WILLOW 8	
532665	YELLOWBOX 15	
CA01E101004	BRANCH D	
531825	YELLOWBOX13	
531830	YELLOW BOX 3	
531850	YELLOWBOX 5	
532632	WILLOW 3	
532636	WILLOW 5	
532638	WILLOW 6	
532661	WILLOW 9	
CA01E000011	DSD	
CA01E001000	EXEC BRANCH	
392002	DDDSD	
532504	DY	
532505	ASSEC	
532508	DEFENCE INTELLIGENCE SECURITY	
532511	DI	
532512	AUSLOW	
532515	DC	
532571	AUSLOT	
532640	NON-DISCRETIONARY	
532641	AUSLOC	
532642	DIRM	
CA01E001001	I DIVISION	
CA01E01035S	ID BRANCH	
532517	DG	
532566	DE	
532583	DX	
532602	DA	
532612	ASID	
532615	JFDD	
532644	DN	
532645	DT	
CA01E00102S	TI BRANCH	
532560	TI	
CA01E001005	SMO BRANCH	
392003	MR	

Department of Defence - Chart of Accounts - Cost Centres		
Cost Centres	Cost Centre Description	Service Group
392004	MZ	
532544	SMO EXEC	
532545	DGSMO	
532548	MS	
532549	MY	
532567	MM	
532568	VB	
532570	RE-STAFFING SECTION	
532598	MX	
532599	MN	
532601	MT	
532611	SMO GRADS	
CA01E01006S	IP BRANCH	
532513	PLC-1	
532516	ASIP	
532582	PLC-2	
532584	PLC	
532604	PCP	
532609	PBSS UNSPECIFIED	
532610	PNACI	
532613	PLC-3	
532622	PRODUCTION COUNTER TERRORISM REGIONAL	
532637	PIM	
532639	PPT	
532677	PRODUCTION COUNTER TERRORISM SECURITY	
CA01E01004S	IDIV EXEC	
532514	DDI	
532580	BUDGET MANAGEMENT	
532587	IJ	
532605	MISSION GOVERNANCE CUSTOMER RELATIONS	
532614	TRAINING STRATEGY	
532678	TECHNOLOGY TRANSFORMATION	
532690	IDIV EXEC	
532691	NATIONAL INT COMMUNITY TRNG SECRETARIAT	
CA01E001004	CYBER & INFORMATION SECURITY DIVISION	
CA01E01034S	CNO BRANCH	
532534	ASCNO	
532623	NEO	
532624	NOD	
532626	NET	
532627	NCS	
CA01E01040S	INFORMATION SECURITY BRANCH	
532536	ASCS	
532537	EDCS	
532538	CSO	
532539	CSTC	
532540	CSTA	
532541	CSR	
532542	CSPD	
532574	CSCM	
532653	CSF	
532657	CS-ADMIN	
CA01E01041S	CYBER AND INFORMATION SECURITY DIV EXEC	
532543	EPG UNIVERSITY ENGAGEMENT	
532654	DEPUTY DIRECTOR CYBER & INFO SECURITY	
532656	DEFENCE INFORMATION SECURITY HUB	
CA01E000103	C DIVISION	
CA01E000104	CA BRANCH	
CA01E00108S	SUSTAINMENT	
532572	PITCHPIPE SUSTAINMENT	
532589	M&SS	
532616	CP SOFTWARE	
532617	COMMUNICATION SERVICES	
532618	INFRASTRUCTURE SERVICES	
532700	A&P SPO	
532701	DA SPO	
532702	ENDPOINT SERVICES	
532703	SUSTAINMENT 4	
532704	GC SPO	
532705	EKMS	
532706	SUSTAINMENT V2	
532707	SUSTAINMENT V3	
532708	FACILITIES	
532710	D SPO	
532711	DEF 499 SUSTAINMENT	
532712	SERVICE DELIVERY	
532713	PROCESSING SERVICES	
CA01E01032S	CA V	
532531	CA V4	
CA01E001002	CA BRANCH SECTIONS	
532518	CA-SI	
532519	ASCA	

Department of Defence - Chart of Accounts - Cost Centres		
Cost Centres	Cost Centre Description	Service Group
532520	CA-SD	
532521	CA-ES	
532522	CA-FS	
532523	CA-CS	
532524	CA-IS	
532525	CA-PS	
532526	CA VACANT 4	
532586	CA VACANT 5	
CA01E01007S	ASA BRANCH	
CA01E01036S	SBRS	
532561	ACD	
532591	SBRS	
CA01E001006	ADSCS	
532551	ACK	
532552	AKC	
532553	ADSCS	
532554	AKI	
532555	AKO	
532556	AFP	
532559	ADSCS V3	
CA01E01039S	ASA BRANCH SECTIONS	
532546	ACS	
532547	ACO	
532569	ASA	
532579	AIS	
532625	ASA O&M	
532852	ACM	
532853	ACCESS ENVIRONMENT & DISCOVERY	
CA01E01033S	CTO BRANCH	
532527	ASCTO	
532528	CTO O&M	
532562	CTOA	
532607	CTOIE	
532619	CTOSP	
532620	CTOG	
532621	CTOIS	
532629	CTOP	
532709	CTOSAM	
CA01E001003	CP BRANCH	
CA01E01008S	INFRASTRUCTURE	
532659	INF 2	
CA01E00100S	INVESTMENT PROGRAM	
532533	INVESTMENT PROGRAM	
CA01E01003S	CP BRANCH SECTIONS	
532529	CPC	
532530	CP V2	
532532	DASPO	
532535	ASCP	
532588	CPH	
532592	CP V3	
532593	A&P SPO	
532596	CPS	
532597	DSPO	
532606	CPB	
532608	GCSPO	
532652	CP O&M	
CA01E00109S	DDC EXEC	
532581	DDC EXEC	
532594	DMO CR	
CA01E00011S	DSD - OTHER	
532000	DSD OTHER 1	
532500	DSD OTHER 2	
532503	DSD OTHER 5	
E20100	DSD OTHER 6	
CA01E000012	DEPUTY SECRETARY INTELLIGENCE & SECURITY	
CA01E000013	POSITIVE VET	
392006	STRATEGIC ISSUES	
533000	DEPUTY SECRETARY I & S EXECUTIVE	
CA01E000002	BUSINESS ENABLING HUB - INTELLIGENCE	
392005	DISCRETIONARY	
532510	OPERATIONS	
532564	STRATEGY	
532576	INTELLIGENCE & SECURITY CONTRACTING	
532577	ADMINISTRATION	
532578	BUSINESS OPERATIONS	
532671	PEOPLE STRATEGIES AND SERVICES	
532674	CAPABILITY DEVELOPMENT	
53257Y	LOTE SECTION	
CA01E000003	WOOMERA COORDINATION OFFICE	
534000	WOOMERA COORDINATION OFFICE	
CA01E00001S	INTELLIGENCE - OTHER	
E00000	INTELLIGENCE	

Department of Defence - Chart of Accounts - Cost Centres		
Cost Centres	Cost Centre Description	Service Group
CA01J100000	DSTO	
CA01J000000	DSTO	
CA01J00000A	DSTO	
CA01J000009	CHIEF DEFENCE SCIENTIST	
861000	CHIEF DEFENCE SCIENTIST	
CA01J000010	STRATEGY AND PROGRAMS	
CA01J000102	STRATEGY AND PROGRAMS MANAGEMENT	
831000	STRATEGY AND PROGRAMS MANAGEMENT	
CA01J000300	SCIENCE STRATEGY AND POLICY	
800410	ORGANISATION PERFORMANCE AND GOVERNANCE	
862602	SCIENCE STRATEGY AND POLICY MANAGEMENT	
862615	STRATEGIC PLANNING & COORDINATION	
CA01J000340	PROGRAM OFFICE	
CA01J000343	CAPABILITY SCIENCE	
800511	PROJECT ANALYSIS & ADVICE	
862623	CAPABILITY SCIENCE SUPPORT MANAGEMENT	
CA01J000341	REQUIREMENTS AND PROGRAM	
800510	REQUIREMENTS AND PROGRAM	
CA01J000310	PROGRAM OFFICE MGMT	
800310	PROGRAM OFFICE MGMT	
CA01J000011	PARTNERSHIPS AND OUTREACH	
CA01J000104	DEFENCE SCIENCE COMMUNICATIONS	
861001	DEFENCE SCIENCE COMMUNICATIONS	
CA01J000112	SCIENCE INTERNATIONAL ENGAGEMENT OFFICE	
862604	OSEAS REPRESENTATIVES	
862605	SCIENCE INTERNATIONAL POLICY ENGAGEMENT	
CA01J000198	PARTNERSHIPS AND OUTREACH MANAGEMENT	
826000	PARTNERSHIPS AND OUTREACH MANAGEMENT	
CA01J000342	INNOVATION PROGRAM OFFICE	
862610	DEF INNOVATION REALISATION FUND (DIRF)	
862614	CAP & TECH DEMONSTRATOR PROGRAM OFFICE	
862626	INNOVATION PROGRAM OFFICE MANAGEMENT	
CA01J000400	TECHNOLOGY PARTNERSHIPS OFFICE	
862601	PATENTS MANAGEMENT	
862607	TECHNOLOGY PARTNERSHIPS - MELB	
862609	TECHNOLOGY PARTNERSHIPS - CBR	
862700	TECHNOLOGY PARTNERSHIPS - EDN	
CA01J000012	CORPORATE	
CA01J000111	GROUP FINANCE	
862107	GROUP FINANCE	
CA01J000113	SCIENTIFIC & ENGINEERING SERVICES	
818000	SES-VIC	
825200	SCIENTIFIC ENGINEERING SERVICES - SA	
CA01J000115	DCDS CORPORATE MANAGEMENT	
800321	CHIEF OPERATING OFFICER MGMT	
862701	DCDS CORPORATE MANAGEMENT	
CA01J000180	INFO MANAGEMENT & TECHNOLOGY	
824000	SCIENCE INFORMATION SERVICES	
824001	IM&T COORDINATED PURCHASING	
828000	IM&T STRATEGIC INITIATIVE 03	
862147	CORPORATE BUSINESS SOLUTIONS	
863600	SCIENCE INFO MANAGEMENT & TECHNOLOGY	
CA01J001004	SCIENCE CAPABILITY MANAGEMENT	
862105	SCIENCE CAPABILITY MANAGEMENT	
862106	DSTO DEVELOPMENT PROGRAMS	
862155	SAFETY AND OCCUPATIONAL HEALTH	
862200	DSTO CORPORATE WHS	
862201	DSTO SECURITY	
CA01J001006	RESEARCH INFRASTRUCTURE AND SCIENTIFIC	
862109	RESEARCH INFRASTRUCTURE AND SCIENTIFIC	
CA01J000013	AEROSPACE DIVISION	
813000	AEROSPACE DIVISION MANAGEMENT	
813001	TBI - AIR VEHICLE DIVISION S&T PROGRAM	
813100	AIRCRAFT STRUCTURES MSTC	
813113	AIRCRAFT HEALTH & SUSTAINMENT MSTC	
813120	AIRCRAFT TECH & SAFETY MSTC	
813130	AIRCRAFT PERFORMANCE & SURVIVABILITY MSTC	
813140	AEROSPACE SYSTEMS EFFECTIVENESS MSTC	
813150	AIR COMBAT CAPABILITY	
813160	APPLIED HYPERSONICS MSTC	
CA01J000014	MARITIME DIVISION	
834000	TBI - MARITIME DIVISION MANAGEMENT	
835000	SUBMARINE CAPABILITY PROGRAM	
835010	MARITIME DIVISION MANAGEMENT	
835110	ACOUSTIC SIGNATURE MANAGEMENT MSTC	
835120	SONAR TECHNOLOGY & SYSTEMS MSTC	
835130	NAVAL ARCHITECTURE MSTC	
835140	UNDERSEA COMMAND & CONTROL MSTC	
835150	PLATFORM SURVIVABILITY MSTC	
835160	NON-ACOUSTIC SIGNATURE MANAGEMENT MSTC	
835170	MARITIME AUTONOMY MSTC	
CA01J000015	LAND DIVISION	

Department of Defence - Chart of Accounts - Cost Centres		
Cost Centres	Cost Centre Description	Service Group
811002	LAND DIVISION MANAGEMENT	
811010	CHEMICAL & BIOLOGICAL DEFENCE MSTC	
811020	LAND HUMAN SYSTEMS MSTC	
811030	LAND PERSONNEL PROTECTION MSTC	
811040	LAND VEHICLES & SYSTEMS MSTC	
CA01J000016	CYBER AND ELECTRONIC WARFARE DIVISION	
821000	CYBER & ELECTRONIC WARFARE DIV MGMT	
821130	ASSURED COMMUNICATIONS MSTC	
821140	CYBER ASSURANCE & OPERATIONS MSTC	
821150	CYBER SENSING & SHAPING MSTC	
822120	SPECTRUM SENSING & SHAPING MSTC	
822130	ELECTRONIC WARFARE OPERATIONS MSTC	
822140	SYSTEMIC PROTECTION & EFFECTS MSTC	
CA01J000017	JOINT AND OPERATIONS ANALYSIS DIVISION	
800602	DSTO OPERATIONS SUPPORT S&T PROGRAM	
817100	AEROSPACE CAPABILITY ANALYSIS MSTC	
821110	DECISION SCIENCES MSTC	
827001	JOINT & OPERATIONS ANALYSIS DIV MGMT	
827030	STRATEGIC CAPABILITY ANALYSIS MSTC	
827040	JOINT CAPABILITY ANALYSIS MSTC	
834140	MARITIME CAPABILITY ANALYSIS MSTC	
841110	LAND CAPABILITY ANALYSIS MSTC	
CA01J000018	NATIONAL SECURITY AND ISR DIVISION	
823150	WHOLE OF GOVERNMENT NATIONAL SECURITY	
843000	NATIONAL SECURITY & ISR DIVISION MGMT	
843110	HIGH FREQUENCY RADAR MSTC	
843120	INTELLIGENCE SYSTEMS MSTC	
843130	INFORMATION INTEGRATION MSTC	
843140	INTELLIGENCE ANALYTICS MSTC	
843150	SURVEILLANCE & RECON SYSTEMS MSTC	
CA01J000019	WEAPONS AND COUNTERMEASURES DIVISION	
832000	WEAPON & COUNTERMEASURES DIV MGMT	
832001	TECHNICAL INTELLIGENCE MSTC	
832110	WEAPONS GUIDANCE TECHNOLOGY MSTC	
832120	WEAPONS & COMBAT SYSTEMS ASSESSMENT MSTC	
832130	ENERGETIC MATERIALS AND SYSTEMS MSTC	
832140	LAND WEAPONS SYSTEMS AND EFFECTS MSTC	
832150	COMBAT AND MISSION SYSTEMS MSTC	
CA01J00001S	DSTO - OTHER	
J00000	DSTO	
CA01J000117	OLD DSTO COST CENTRES-DO NOT USE	
CA01J00020S	DSTO BLOCKED COST CENTRES	
CA01S100001	CHIEF FINANCE OFFICER	
CA01S000000	CHIEF FINANCE OFFICER	
CA01S100000	CHIEF FINANCE OFFICER - GROUP	
CA01S00010	CFO - ARCHIVED	
CA01S100350	CFO ARCHIVED	
730033	CORPORATE BUSINESS MANAGEMENT	
A30000	RESOURCE STAFF	
MIG2000	COY 2000 NEWGL MIGRATION	
MIG3000	COY 3000 NEWGL MIGRATION	
CA01S100100	CHIEF FINANCE OFFICER - EXECUTIVE	
CA01S100110	CHIEF FINANCE OFFICER - EXECUTIVE	
730000	OFFICE OF CHIEF FINANCE OFFICER	
CA01S100300	RESOURCE AND ASSURANCE DIVISION	
CA01S100310	RESOURCE & ASSURANCE EXEC	
730020	FAS RESOURCE & ASSURANCE	
CA01S100320	FINANCIAL COORDINATION	
730029	BUDGET POLICY	
730030	AS FINANCIAL COORDINATION	
730031	COORDINATION	
730108	MANAGEMENT REPORTING	
CA01S100330	RESOURCE ASSURANCE & ANALYSIS	
730040	AS RESOURCE ASSURANCE & ANALYSIS	
730042	WORKFORCE ANALYSIS	
730045	INVESTMENT ANALYSIS	
730047	OPERATIONS	
CA01S100340	ASSET ACCOUNTING	
159022	ASSET ACCOUNTING	
CA01S100400	FINANCIAL SERVICES DIVISION	
159008	CFO VCDF	
159009	CFO NAVY	
159010	CFO AIR FORCE	
159011	CFO DSTO	
159012	CFO I & S	
CA01S100422	CFO SMALL GROUPS	
103503	CFO GROUP FINANCE	
103504	CDG GROUP FINANCE	
733802	BUDGET & FINANCIAL MANAGEMENT	
733804	OVERSEAS BUSINESS MANAGEMENT	
CA01S100423	CFO COO	
159002	COO BUDGETS AND REPORTING	

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Cost Centres	Cost Centre Description	Service Group
159003	DSRG FINANCE	
159004	CIOG FINANCE	
159005	DPG FINANCE	
159023	ID FINANCE	
159024	COO GOVERNANCE COMPLIANCE & ACCOUNTING	
159025	COO COSTING	
754408	DSO FINANCE	
CA01S100424	CFO-ARMY JOC	
159006	CFO-ARMY / JOC EXECUTIVE	
159007	JOC FINANCE	
159013	DIVISIONAL FINANCIAL MANAGEMENT 1ST DIV	
159014	DIRECTOR FINANCIAL GOVERNANCE - ARMY	
159015	DIR FIN PLANNING AND REPORTING - ARMY	
159016	DIRECTOR FINANCIAL SHARED SERVICES-ARMY	
159017	DIR FIN MGT CHIEF / DEPUTY CHIEF ARMY	
159018	DIRECTOR FINANCIAL MANAGEMENT - HMSP-A	
159019	DIRECTOR FINANCIAL MANAGEMENT - SOCOMD	
159020	DIRECTOR FINANCIAL MANAGEMENT - FORCOMD	
159021	ARMY FINANCIAL SERVICES UNIT	
CA01S100140	FINANCE BUSINESS INFORMATION	
CA01S100141	FINANCE BUSINESS INFORMATION	
730109	AS FINANCE BUSINESS INFORMATION	
CA01S100410	FINANCIAL SERVICES EXECUTIVE	
730060	FAS FINANCIAL SERVICES	
730114	CFO BUSINESS & HR	
CA01S100420	FINANCIAL SERVICES	
CA01M010078	ISIS	
711230	PROJECT ISIS	
781188	SV-CENTRALISED ACCTS PRCESS CTR (ISIS)	
785007	SA - CENTRALISED ACCTS PRCESS CTR (ISIS)	
CA01M010079	FINANCE BUSINESS CENTRE	
711006	FINANCE BUSINESS CENTRE	
753322	CENTRAL DEBT MANAGEMENT CELL	
753326	NATIONAL DEFENCE ACCTS RECEIVABLE CENTRE	
756700	CORPORATE CARD CENTRE	
CA01M010085	SIMPLE PROCUREMENT PURCHASING SERVICE	
783017	SIMPLE PROCUREMENT PURCHASING SERVICES	
CA01S100421	FINANCIAL SERVICES	
730070	AS FINANCIAL SERVICES	
730081	TREASURY AND BANKING	
730083	TAXATION MANAGEMENT	
730136	SHARED SERVICES	
730163	FINANCIAL POLICY	
CA01S200000	CHIEF FINANCE OFFICER - CORPORATE	
CA01S000050	CFO CORPORATE LEGACY	
CA01P000000	PORTFOLIO	
CA01P00000S	PORTFOLIO - OTHER	
Z99999	ROMAN-BORIS INTERFACE DO NOT DELETE	
CA01PET0000	PORTFOLIO - EAST TIMOR	
CA01S000051	CFO CORPORATE LEGACY	
211435	CFO - UNASSIGNED TXN NOT ALLOC TO GRPS	
765115	Budget Approved Not Allocated	
MIG1000	COY 1000 NEWGL MIGRATION	
P00000	PORTFOLIO	
CA01S000017	CORPORATE	
CA01S000045	CFO - CONTROLLED	
100016	CFO ACCOUNT REMEDIATION	
100018	CFO-GOVT APPROPS	
100019	CFO Activities	
722705	PORTFOLIO - GST	
766000	TREASURY	
CA01S000040	CFO - DMO CONTROLLED	
CA01S000041	CFO - DMO MINORS	
765075	Army Minors	
765080	Navy Minors	
765085	AF Minors	
765090	DSG Minors	
765095	DSTO Minors	
765100	CIO Minors	
765105	Other Minors	
CA01S000042	CFO - DMO RI_MSA_MAA	
765005	NAVY - DMO	
765010	ARMY - DMO	
765015	AF - DMO	
CA01S000043	CFO - DMO CORPORATE	
765000	CORPORATE - DMO	
CA01T000000	TRUSTS	
CA01T00001S	TRUST - OTHER	
999999	Special Public Moneys Corporate	
CA01T000010	SERVICES FOR OTHER ENTITIES&TRUST MONEYS	
CA01T000013	OTHER TRUST MONEYS	
910002	REMITTANCES	

Department of Defence - Chart of Accounts - Cost Centres		
Cost Centres	Cost Centre Description	Service Group
910003	PETER MITCHELL	
910005	RAPID CREEK VEGETATION PROJECT	
910006	RAAF AIR POWER CONFERENCE	
910007	PUBLIC SECTOR MANAGEMENT COURSE	
910008	ROCKWELL ATTACHMENT/CRASYS	
910009	ENVIROMENTAL REMEDIATION -WPA	
910010	BEVERAGE RECIEPTS	
910011	FMS RECEIPTS-ADI90083	
910012	FEDERATION FUND	
910013	AUSTRALIAN DEFENCE HEALTH SERVICE	
910014	WOOMERA SECURITY LODGEMENTS	
910015	PETER MITCHELL	
910016	HYDROGRAPHIC OFFICE - SALES TAX	
910017	RAPID CREEK VEGETATION PROJECT	
910018	RAAF AIR POWER CONFERENCE	
910019	PUBLIC SECTOR MANAGEMENT COURSE	
910020	US GOVERNMENT TRAINING COURSE	
910021	PROJECT Q	
910022	PROJECT 5387	
910023	HOLD ACC ADF MEM SMARTCOVER PREMIUMS	
910024	EDINBURGH MILITARY TATTOO-CHARITIES LTD	
910025	MONEYS OF DECEASED MEMBERS	
910026	COMCARE RECEIPTS	
910027	RMC-A CHARITABLE DONATIONS	
CA01T000016	PROJ OTHER GOVTS	
970001	PNGDF LCH REFIT PROJECT	
970005	NZ GOVT CONTRIBUTION TO ISE PROGRAM	
970007	EXERCISE WALLAROO	
970008	EXERCISE BOOMALI	
970011	NULKA US	
970013	ACTIVE MISSILE DECOY - CANADA	
970019	SEA SPARROW JOINT AUST & US TRAIL	
970043	PROJECT GAUCHO	
970045	EXPT 40 TONNE RECPT TRIAL - SINGAPORE	
970047	DARPA PA 18	
970051	LIGHT WEIGHT TORPEDO PH1 - NZ	
970054	PRUDENCE TRIAL	
970055	HAROLD E HOLT - BASE SUPPORT	
970056	SINGAPORE ARMED FORCES UT - ARMY ONE	
970057	SINGAPORE ARMED FORCES UT - ARMY TWO	
970058	ACTIVE MISSILE DECOY - US	
970059	GLOBAL POSITIONING SYSTEM	
970060	DEF TRIAL NO 8/649-40 TONNE RECEPTOR	
970064	LAND WEAPONS SYSTEMS SYMPOSIUM	
970067	REPUBLIC OF SINGAPORE AIRFORCE UT ONE	
970068	REPUBLIC OF SINGAPORE AIRFORCE UT TWO	
970069	PROJECT DJIMINDI	
970070	AUST/INDON JOINT STUDY	
970071	EXPLOSIVE SAFETY TRIALS	
970074	ADWS (CTD)	
970077	SHAPES VECTOR TECH TRANSFER & DEV	
970078	SAF EX INFRA DAMAGE COST RECOVERY	
970079	Mach 5/50 Direct Fire Weapon	
970086	HYPersonics FEASIBILITY STUDY	
970087	PITCHPIPE	
970088	HAROLD E HOLT BASE MANAGEMENT TRUST	
970089	HAROLD E HOLT BASE WELFARE TRUST	
970090	SHARED VISION CSNE	
970091	EMERGING TECHNOLOGIES	
970092	DARPA AUTOMATIC COLLISION AVOIDANCE	
970095	COPPERBRASS	
970096	ACCOMMODATION PURCHASES	
970097	SPURGALLS	
970098	P303	
970100	AAMOST PA 229-1-08 PARIS	
970101	EX AUSSING	
970102	Pitchpipe 2009 - Interim 1	
970103	Pitchpipe 2009 - Interim 2	
970104	Pitchpipe 2009 - Main	
970105	US Explosives Trial	
970106	SPURGALLS 2	
970107	ADTEO Short Term International tasks	
970109	POST DOCTORAL RESEARCH PROGRAM	
970110	JOINT INNOVATION CENTRE - EMERGING TECH	
970111	MILITARY OCEANOGRAPHY AND METEOROLOGY	
970112	OTHR LOW DOPPLER TARGETS	
970113	HERCULES SUPPORT GEOSPATIAL INTELLIGENCE	
970114	MASINT/RASCAL NEXT GENERATION	
970115	FA 18 A-D CENTRE BARREL TESTING	
970116	HYPersonics	
970117	VIRSUITE	
970118	OOT PROJECT	



Department of Defence - Chart of Accounts - Cost Centres		
Cost Centres	Cost Centre Description	Service Group
970119	Geospatial Intelligence	
970120	DHS	
970121	CTTSO	
970122	US COLLABORATION	
CA01T000017	DEF SALS NON-DEPT BODIES	
940001	DHA SALARIES	
940002	COMCARE-DHA	
CA01T000011	DEFENCE ENDOWMENT RESERVE	
920001	ADMIRAL BERNARD PRIZE	
920002	OTTO ALBERT PRIZE	
920003	IAN MCDONALD PRIZE	
920004	J BURNETT PRIZE	
920005	E ELTON MAYO PRIZE	
920006	PETER WYATT PRIZE	
920007	W H HARRINGTON PRIZE	
920009	LT RJ KILSBY PRIZE	
920010	HERBERT LOTT RAN	
920012	CAPTAIN NEWCOMBE MEMORIAL PRIZE	
920013	AUST MARINE TECHNOLOGIES PRIZE	
920014	WILLIAM FREDERICK BRAY MEMORIAL PRIZE	
920015	HMAS AUSTRALIA MEMORIAL PRIZE	
920016	COAST WATCHERS AWARD	
920017	STRAEDE AWARD	
920018	PARKER TROPHY	
920019	EMIL CHRISTENSEN AWARD	
920020	SHEEAN AWARD	
920021	LEEWIN TRUST FUND	
920025	N.J. THOMSON AWARD	
920029	PETER HASTINGS MEMORIAL FELLOWSHIP	
920030	CHRISTOPHER PASSLOW PERPETUAL SHIELD	
920031	RANC JUBILEE MEMORIAL SWORD	
920033	EDWARD RODWELL MEMORIAL PRIZE	
920034	JOSEPH SCHULTZ MEMORIAL PRIZE	
920035	C J TOOHEY MEMORIAL PRIZE	
920036	DEFENCE ACADEMY PRIZES AND AWARDS	
920037	LIPSHUT BURSARY	
920038	OTU SHEYVILLE PRIZE FUND	
920039	J S WHITELAW MEMORIAL ARTILLERY PRIZE	
920040	RONALD SYME TRUST PRIZE	
920041	WALTER OSWALD WATT MEMORIAL FUND	
920042	GENERAL BRIDGES MEMORIAL PRIZE FUND	
920043	PNG DF PRIZE TRUST FUND	
920044	THE TJ STEVENS MEMORIAL TRUST	
920045	ANI RAN TRAINING PRIZES	
CA01T000012	YEYS	
930001	YEYS	
930002	YEYS	
930003	YEYS PUBLIC FUND	
CA01T000014	DSC WOOMERA	
CA01T000015	FEDORCZENKO LEGACY FUND	
960001	FEDORCZENKO	
960002	FEDORCZENKO	
CA01R000000	ADMINISTERED ITEMS	
181001	DFRDB	
181002	Defence Force Retirement Benefits	
888000	OTHER ADMINISTERED	
888200	MSBS	
RB0000	ADMINISTERED - NAVY	
RC0000	ADMINISTERED - ARMY	
RD0000	ADMINISTERED - AIR FORCE	
RH2000	OTHER ADMINISTERED - INTEREST	
RH2020	OTHER ADMINISTERED - UNITED NATIONS	
RH2040	ADMINISTERED - DHA INVESTMENT	
RN0000	ADMINISTERED - DEPARTMENT OF FINANCE	
CA01X00000	CENTRES TO BE ARCHIVED OFF	
15211	*** DELETE	
33570	*** DELETE	
100011	PORTFOLIO PRESSURES	
100012	EXECUTIVE IN RESIDENCE	
100034	POLICY	
100036	COORDINATION & ISSUES MANAGEMENT	
100044	CABINET COMMITTEE SUPPORT	
112900	ISREW EXECUTIGE - BLOCKED	
118519	DEFENCE INTERNATIONAL TRAINING CENTRE	
132006	MIL SUPT CENTENARY OF FEDERATION DGMS-CF	
152105	OP OSIER	
172239	REGIONAL OFFICES	
175002	STRATEGIC COMMS ADVISORS - STRATEGIC	
199190	DIRECTORATE/BUSINESS ANALYSIS & PROCESS	
200500	DEFENCE INFO OPS & ELECTONIC WARFARE	
200502	DEFENCE INTELL SURVEILLANCE & RECON	
200611	MANAGEMENT SUPPORT SYSTEMS DIRECTORATE	

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Cost Centres	Cost Centre Description	Service Group
211505		
211520		
211545		
212151	Directorate of Technical Rego - Navy	
223150	MGT SUPP SYS DIRECTORATE - BLOCKED	
231074	CLOSE SUPPORT - PROD GRP SPT	
231085	*** DELETE	
231086		
231087	*** DELETE	
231212	JOINT AMMUNITION LOGISTICS ORGANIZATION	
231904	EO DISPOSALS/IMPROVED EXPLOSIVE DEVICES	
318803	DELETE	
322422	ARMY O'SEAS MIL EMPLOYEE ENTITLEMENTS	
333418	*** DELETE	
333455	MACHINE GUNS&DIRECT FIRE SUPPORT WEAPONS	
351260	*** DELETE	
433213	TO CORRECT ERROR	
512302	DIEP SX3 OVERSEAS	
613187	*** DELETE	
613189	*** DELETE	
613191	*** DELETE	
614059	MEDIAL CONSUMABLES - LOCAL	
679120	INFORMATION SERVICES DELETE	
679382	ESTATE ASSET ACCOUNTING SECTION DELETE	
681405	No 303 FACILITIES SERVICE FLIGHT DELETE	
711141	GROUP BUSINESS INTELLIGENCE & PLAN	
711142	PLAN & CROSS-GROUP ENGAGEMENT	
711143	CONT & PERFORMANCE IMPROVEMENT	
726060	PAYROLL BUREAU - CANBERRA	
726100	ACCOUNTING BUSINESS SYSTEMS	
726300	FINANCIAL POLICY & REPORTING	
781109	FISHERMENS BEND SHOPFRONT	
834001	MARITIME OP DIV WA	
920204	*** DELETE	
940004	*** DELETE	
990159	*** DELETE	
23146X	HMAS CANBERRA DISPOSALS	
A00000	DEFENCE HEADQUARTERS	
A50400	SIA BRANCH	
G20000	EDUC & TRNGING SERVICES	
I10005	*** DELETE	
J10600	MARITIME OPERATIONS	
RB1000	NAVY SUB 1	
RF0000	ADMINISTERED - SUPPORT COMMAND AUSTRALIA	
RG0000	ADM - JOINT EDUCATION & TRAINING	
RH0000	ADMINISTERED - DEFENCE PERSONNEL EXEC	
RH1000	DPE SUB 1	
RH1030	ADMINISTERED - PERS SUPPORT & INFO MANAG	
RH3010	ADMINISTERED - PERSONNEL OPERATIONS	
RI2000	ADMINISTERED - INDUSTRY & PROC INFRA	
RJ0000	ADMINISTERED - SCIENCE & TECHNOLOGY	
RK0000	ADMINISTERED - DEFENCE ESTATE	
XA0001	STRATEGIC WORKFORCE MANAGEMENT	
CA01Z00000	SYSTEM DUMMY	
BNKSTMT	BANK STATEMENT	
DUMMY	DUMMY	
IF1000	COY 1000 I/F CLEARING DEFAULT	
IF2000	COY 2000 I/F CLEARING DEFAULT	
IF3000	COY 3000 I/F CLEARING DEFAULT	
IF4100	COY 4100 I/F CLEARING DEFAULT	
IF4200	COY 4200 I/F CLEARING DEFAULT	
IF4300	COY 4300 I/F CLEARING DEFAULT	
CA01S100018	OFFICE OF SECRETARY AND CDF	
CA01S000018	OFFICE OF SECRETARY AND CDF	
CA01S00001A	OFFICE OF SEC AND CDF	
CA01A000121	GROUP MANAGEMENT	
100701	GROUP ACTIVITIES	
514000	DEPSEC SCG	
A90000	ASSET PURCHASES	
CA01A000021	STRATEGY EXECUTIVE	
CA01A000119	OFFICE OF DEPSEC STRATEGY	
CA01A000125	WHITE PAPER TEAM	
100703	WHITE PAPER 2014	
CA01A000120	DEPSEC STRATEGY	
151528	PERSONAL OFFICE DEPSEC S	
CA01A000014	INTERNATIONAL POLICY	
CA01A000111	INTERNATIONAL POLICY DIVISION	
CA01A000110	DEFENCE ATTACHE & OVERSEAS MANAGEMENT	
131600	DEFENCE ATTACHE & OVERSEAS MANAGEMENT	
131605	DEFENCE ATTACHE & OVERSEAS MNGT- CBR SPT	
131610	DEFENCE ATTACHE & OVERSEAS MGT-OS CIVS	
131615	IP DIVISION STAFF COLLEGE POSITIONS	

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Cost Centres	Cost Centre Description	Service Group
194003	ATTACHE INFRASTRUCTURE AND PROPERTY	
CA01A000109	DEFENCE ENGAGEMENTS	
512915	NEW ZEALAND & PACIFIC DEFENCE ENGAGEMENT	
512920	CHINA	
512925	JAPAN	
512930	USA	
512940	KOREA & MONGOLIA	
512945	EUROPE UNITED NATIONS AFRICA & PEACEKEEP	
512950	SRI LANKA & BANGLADESH	
512960	MIDDLE EAST	
CA01A00014S	INTERNATIONAL POLICY BRANCH	
512300	PACIFIC & TIMOR LESTE BRANCH	
512400	SE ASIA BRANCH	
512600	MAJOR POWERS BRANCH	
512700	IP EXECUTIVE	
512900	GLOBAL INTERESTS BRANCH	
513000	STRATEGY PLANNING & MANAGEMENT	
M10500	PROTOCOL & VISITS DIRECTORATE	
CA01A000112	DEFENCE COOPERATION	
CA01A001120	DCP PROJECT PAYABLES	
A20000	IP DIV CLEARING ACCOUNT	
A20400	DCP PROJECT PAYABLES	
CA01A001121	DIEP SUMMARY 1 (P)	
512101	PAPUA NEW GUINEA	
CA01A001122	DIEP SUMMARY 2 (P)	
512201	GENERAL ASSIST PPB	
512203	VANUATU	
512205	SOLOMON ISLANDS	
512207	TONGA	
512209	SAMOA	
512211	COOK ISLANDS	
512213	FIJI	
512215	MARSHALL ISLANDS	
512217	FEDERATED STATES OF MICRONESIA	
512219	TUVALU	
512221	KIRIBATI	
512223	PALAU	
512311	TIMOR-LESTE	
CA01A001123	DIEP SUMMARY 3 (P)	
194005	MYANMAR	
512301	SINGAPORE	
512303	PHILIPPINES	
512305	THAILAND	
512307	MALAYSIA	
512309	INDONESIA	
512313	VIETNAM	
512315	CAMBODIA	
512317	LAOS	
512319	BRUNEI	
CA01A001124	DIEP SUMMARY 4 (P)	
512401	FIVE POWER DEFENCE ARRANGEMENT	
512403	DEFENCE COOPERATION LIAISON OFFICE	
512409	PAKISTAN	
512411	INDIA	
512416	AFGHANISTAN	
512911	COUNTER TERRORISM	
512955	IRAQ	
512956	JORDAN	
512957	REGIONAL ARCHITECTURE	
CA01A001125	DIEP SUMMARY 5	
512225	DEFENCE COOP PROGRAM SCHEDULED SUPPORT	
CA01A000019	STRATEGIC POLICY DIVISION	
CA01A000132	DEFENCE EXPORT CONTROL BRANCH	
635600	DEFENCE EXPORT CONTROL OFFICE	
CA01A00017S	STRATEGY - OTHER	
A10000	STRATEGY STAFF	
CA01A000116	STRATEGIC POLICY BRANCH	
121000	STRATEGIC POLICY BRANCH	
151526	STRATEGIC INDUSTRY SECTION	
512820	AUSTRALIAN STRATEGIC POLICY INSTITUTE	
512850	STRAT EDUCATION TRAINING & DEVELOPMENT	
A10100	DEF EXTERNAL STRAT RESEARCH EDUC PROG	
CA01A00019S	FAS STRATEGIC POLICY	
620122	FAS STRATEGIC POLICY	
CA01A000117	MILITARY STRATEGY BRANCH	
151527	FORCE STRUCTURE DEVELOPMENT	
512800	MILITARY STRATEGY BRANCH	
CA01A000131	ARMS CONTROL BRANCH	
512500	ARMS CONTROL	
620123	WOOMERA COORDINATION OFFICE	
CA01A000022	SECRETARY & CDF	
CA01A001024	OFFICE OF CDF	

Department of Defence - Chart of Accounts - Cost Centres		
Cost Centres	Cost Centre Description	Service Group
151000	CDF	
151100	EXECUTIVE MESS	
151401	FUNERAL AND EMERGENCY EVENTS	
151403	CDF COUNTERPARTS VISITS	
CA01A000127	SELECT STRATEGIC ISSUES MANAGER	
151400	COMMISSIONS OF INQUIRY	
CA01A000100	OFFICE OF SECRETARY	
761000	OFFICE OF THE SECRETARY	
762000	SENIOR DEFENCE COMMITTEES SECRETARIAT	
CA01A000200	ADF THEATRE PROJECT	
194002	ADF THEATRE PROJECT	
CA01A000023	MILITARY JUSTICE ENTITIES	
CA01A001032	MILITARY COURT OF AUSTRALIA	
151503	MILITARY COURT OF AUSTRALIA	
151506	JUDGE ADVOCATE GENERAL	
CA01A001025	OFFICE OF IGADF	
151402	INSPECTOR GENERAL - ADF	
CA01A001030	DIRECTOR MILITARY PROSECUTIONS	
151502	DIRECTOR MILITARY PROSECUTIONS	
CA01A000150	AUDIT & FRAUD CONTROL DIVISION	
CA01A001019	FRAUD CONTROL & INVESTIGATIONS BRANCH	
732100	Investigations	
732200	FRAUD CONTROL POLICY & ETHICS (FCPE)	
732300	INSPECTOR GENERAL	
732500	Whistleblowers	
732600	FRAUD INVESTIGATION SYSTEMS	
732700	DPSMS	
732800	DATA ANALYSIS & FORENSICS	
CA01A001020	AUDIT BRANCH	
730131	FINANCIAL FRAMEWORK & CONTROLS	
730132	CONTROLS REVIEW & REPORTING	
733100	ASSISTANT SECRETARY AUDIT	
733110	AUDIT - CAPABILITY	
733120	AUDIT - FINANCIAL MANAGEMENT	
733140	AUDIT - INFORMATION & COMMUNICATION TECH	
733200	AUDIT - BUSINESS ASSURANCE	
733400	AUDIT - SOUTH	
CA01A000151	AUDIT EXECUTIVE	
733160	OPERATIONS	
733401	CHIEF AUDIT EXECUTIVE	
CA01A000203	COST CENTRES TO BE BLOCKED/ARCHIVED	
CA01A000027	OFFICE OF PRINCIPAL ADVISER AFGHAN PAKISTAN	
CA01A000128	PRINCIPAL ADVISER AFGHAN PAKISTAN	
CA01A000257	OFFICE OF DEP HEAD SRG	
CA01A000255	OFFICE OF DEPSEC SRG	
CA01A000300	INTERNATIONAL POLICY	
501121	DIEP SUMMARY 1	
501122	DIEP SUMMARY 2	
501123	DIEP SUMMARY 3	
501124	DIEP SUMMARY 4	
512220	DIEP TX2 OVERSEAS	
512304	DIEP PX3 OVERSEAS	
512310	DIEP IX1 OVERSEAS	
512312	DIEP EX1 OVERSEAS	
512316	DIEP CX2 OVERSEAS	
512318	DIEP LX1 OVERSEAS	
512320	DIEP BX1 OVERSEAS	
512402	DIEP OX1 OVERSEAS	
512412	DIEP IX2 OVERSEAS	
512905	DEFENCE ENGAGEMENTS	
CA01A000212	STRATEGIC REFORM & GOVERNANCE	
CA01N000305	DEFENCE MANAGEMENT REVIEW	
CA01A000204	MILITARY JUSTICE ENTITIES	
CA01A000205	INSPECTOR GENERAL	
CA01A000206	STRATEGY COORDINATION & GOVERNANCE	
CA01A000213	MINISTERIAL & EXECUTIVE SUPPORT	
CA01N000340	FAS POLICY DEVELOPMENT	
CA01A000207	STRATEGIC POLICY	
CA01A000208	EXECUTIVE CORPORATE MANAGEMENT	
CA01A000209	COORDINATION & PUBLIC AFFAIRS	
CA01A000210	GOVERNANCE DIVISION	
CA01A000211	OFFICE OF CDF	
CA01S00001B	OFFICE OF SEC & CDF DMO - SUSTAINMENT	
100100	OFFICE OF SEC & CDF DMO SUSTAINMENT	
CA01S00001C	OFFICE OF SEC & CDF DMO - MINORS	
100150	OFFICE OF SEC & CDF DMO - MINORS	
CA01U100000	CAPABILITY DEVELOPMENT	
CA01U000000	CAPABILITY DEVELOPMENT	
CA01U000001	EQUALISATION RESERVE (CFO)	
100245	EQUALISATION RESERVE (CFO)	
100298	Equalisation Reserve (Appropriations)	
CA01U00000P	CURRENT UNALLOCATED PRESSURES	

Department of Defence - Chart of Accounts - Cost Centres		
Cost Centres	Cost Centre Description	Service Group
113000	Current Unallocated Pressures	
CA01U00000A	CDG	
CA01U100300	COST CENTRES TO BE ARCHIVED	
112001	COST CENTRE FOR CAPITAL PROJECTS TBA	
112301	DIOPC - BLOCKED	
112520	ICD CAPITAL OPERATING COSTS	
112601	COALITION WARRIOR INTEROPERABILITY DVLP	
113110	CAPABILITY DEFINITION IMPROVEMENT	
123001	DIRECTOR PLANNING AND CONCEPT DEVELOPMEN	
123002	DIRECTOR MARITIME DEVELOPMENT-MTMD FORUM	
124100	DIRECTOR GENERAL LAND DEVELOPMENT	
124200	INDUSTRY PARTNERSHIP	
125002	DIRECTOR AEROSPACE SYSTEMS DEVELOPMENT	
125110	AIR 6000 NEW AEROSPACE COMBAT CAPABILITY	
125900	PROJECT SEA 1000	
126100	DIR NETWORK INFRASTRUCTURE DVLP	
126300	DIR NETWORK APPLICATION DEVELOP	
200102	CDG COMMON OPERATING COSTS	
200270	MINORS	
200271	MINORS	
322470	DIR OF INTELLIGENCE & GEOSPATIAL DVPT	
512110	CAPABILITY & PLANS EXECUTIVE	
512170	DIRECTORATE OF CAPABILITY NEEDS ANALYSIS	
512180	DIRECTORATE OF INTEROPERABILITY	
512191	IMPROVEMENT AND POLICY DEVELOPMENT	
A40300	CAPABILITY SYSTEMS	
CA01U100200	CDG PROJECTS	
CA01A00123S	PROJECTS FUNDED BY DCP	
112000	PROJECTS FUNDED BY THE DCP	
CA01C100240	PDF	
112510	RAPID PROTOTYPING DEVELOPMENT AND EVALU	
200240	PDF	
730056	RPDE EXTERNAL FUNDING	
CA01C100250	1ST PASS	
200250	1ST PASS	
CA01C100260	SECOND PASS	
200260	SECOND PASS	
CA01U100400	CDG SUMMARY	
100013	NPOC - CDG	
200224	CDG-OTHER	
200225	DMO -CDG	
200226	DSG - CDG	
200227	CIO - CDG	
200228	DSTO - CDG	
200229	CDG - CDG	
200230	OTHER - CDG	
200231	Army - CDG	
200232	Navy - CDG	
200233	AF - CDG	
765040	Navy - NPOC	
765045	Army - NPOC	
765050	AF - NPOC	
765055	DSG - NPOC	
765060	DSTO - NPOC	
765065	CIO - NPOC	
765070	Other - NPOC	
CA01U100100	BRANCH OPERATING	
CA01A000118	CAPABILITY AND PLANS	
100231	CAPABILITY NEEDS PLANS & OPERABILITY	
129000	PROJECT PORTFOLIO SERVICES	
CA01A000123	CAPABILITY SYSTEMS DIVISION	
123000	MARITIME DEVELOPMENT	
124000	LAND DEVELOPMENT	
125000	AEROSPACE DEVELOPMENT	
126500	INTEGRATED CAPABILITY DEVELOPMENT	
128000	HEAD CAPABILITY SYSTEMS	
128101	PROJECT LAND 400	
CA01A001034	GROUP SUPPORT	
200220	CDG TOP LEVEL BUDGET	
450000	CHIEF CAPABILITY DEVELOPMENT GROUP EXEC	
450001	GROUP SUPPORT	
CA01J000116	AUST DEFENCE TEST & EVALUATION OFFICE	
100230	ADTEO TRIAL COSTS	
862606	AUST DEFENCE TEST & EVALUATION OFFICE	
CA01S100200	CAPABILITY INVESTMENT AND RESOURCES	
512160	STRATEGIC ANALYSIS	
730010	CAPABILTY INVESTMENT& RESOURCES-EXEC	
730050	INVESTMENT ANALYSIS	
730055	COST ANALYSIS	
CA01U00000F	CDG - NPOC	
112500	CDG - NPOC	
CA01U00000G	CDG - AMCIP	

Department of Defence - Chart of Accounts - Cost Centres		
Cost Centres	Cost Centre Description	Service Group
112600	CDG - AMCIP	
CA01U00000H	CDG - UMCIP	
112800	Remaining UMCIP	
112802	Estimated MCF Component of UMCIP	
CA01COO1000	CHIEF OPERATING OFFICER	
CA01H000000	DEFENCE PEOPLE GROUP	
CA01H00000A	PG	
CA01H00002A	PEOPLE GROUP	
CA01A001000	PEOPLE GROUP	
CA01A001050	DPG BUDGET & CEE	
H00000	BUDGET ALLOCATION CHANGES AND CEE	
CA01H000150	DEPSEC DP BRANCH	
CA01H000151	DEPSEC DP	
H10100	OFFICE OF DEPSEC DP	
H10101	ADF RESERVES	
H10106	PRIORITIES	
CA01H000159	DPG COMMS GOVERNANCE COORD & COMMITTEES	
100386	DPG GOVERNANCE COORDINATION & COMMITTEES	
137001	DPG COMMUNICATION	
CA01H00000C	PEOPLE CAPABILITY	
CA01H001026	DEFENCE COMMUNITY ORGANISATION	
CA01H010035	DIRECTORATE OF NATIONAL SUPPORT	
131508	DIRECTORATE OF NATIONAL SUPPORT	
131522	COMMUNITY CAPACITY BUILDING	
CA01P000100	DIRECTOR OF TRANSITION SUPPORT SERVICES	
199218	CAREER TRANSITION ASSISTANCE SCHEME	
711107	TRANSITION SUPPORT SERVICES	
CA01H001027	DEFENCE COMMUNITY ORGANISATION	
131500	DCO-EXECUTIVE SUPPORT	
CA01H010029	DCO NATIONAL PROGRAMS	
131503	CHILDCARE	
131504	FAMILY SUPPORT FUNDING PROGRAM (GRANTS)	
131505	PARTNER EDUCATION & EMPLOYMENT PROGRAM	
131510	EDUCATION/DSTA	
CA01H010030	DIRECTORATE OF PLANS	
131511	PLANS	
CA01H010032	REGIONS	
131501	AREA OFFICES	
131502	REGIONAL DIRECTOR EAST	
131521	REGIONAL DIRECTOR WEST	
CA01H010034	DIRECTORATE OF NATIONAL OPERATIONS	
131506	DEPENDANTS WITH SPECIAL NEEDS	
131507	NATIONAL OPERATIONS	
131515	DEFENCE FAMILY HELPLINE	
131519	NATIONAL OPERATIONS MILITARY	
CA01H00121S	CULTURAL REVIEWS RESPONSE	
CA01H00123S	SEMPRO	
100310	OFFICE HEAD SEMPRO	
172007	POLICY SYSTEMS AND REPORTING	
172008	CRITICAL RESPONSE AND RECOVERY	
172009	PREVENTION AND EDUCATION	
CA01H000143	ORGANISATIONAL RESPONSE UNIT	
100387	ORGANISATIONAL RESPONSE UNIT	
CA01H001080	ORGANISATIONAL DEVELOPMENT UNIT	
100388	ORGANISATION DEVELOPMENT UNIT	
103542	WOMEN'S REVIEWS	
CA01H000009	DEFENCE FORCE RECRUITING (DFR)	
CA01H001034	DEFENCE FORCE RECRUITING	
CA01H01034S	DEFENCE FORCE RECRUITING - OTHER	
100240	DFR RECRUITING HEALTH SERVICES	
744101	MARKETING & ADVERTISING	
744111	DG DEFENCE FORCE RECRUITING	
744200	DIRECTOR PUBLIC AFFARS - RECRUITING	
744400	DIRECTOR BUSINESS MANAGEMENT	
H20600	DFR - CIVILIAN EXPENSES	
CA01H00112S	DFR - DRPG	
744300	RECRUITING PLANS & GOVERNANCE	
CA01H010014	DFR - RSC	
100389	DFR RECRUITING OPERATIONS 2012-17	
744100	CONTRACT INTERIM - RSC	
CA01H010015	MILOPS	
744106	ADFA OSB TEAM	
744500	MILITARY RECRUITING	
CA01H010016	TO BE BLOCKED	
744000	HQDFR DISCRETIONARY	
744126	DEFENCE FORCE RECRUITING CENTRE-ACT	
744127	DFR - PROJECT ACACIA	
744144	PROJECT DEFENCE FORCE RECRUITING 20	
744201	DEFENCE FORCE RECRUITING CENTR - SQ	
744251	DEFENCE FORCE RECRUITING CENTRE - N	
744301	DEFENCE FORCE RECRUITING CENTRE - N	
744306	DEFENCE FORCE RECRUITING CENTRE - N	

Department of Defence - Chart of Accounts - Cost Centres		
Cost Centres	Cost Centre Description	Service Group
744401	DEFENCE FORCE RECRUITING CENTRE - V	
744501	DEFENCE FORCE RECRUITING CENTRE - S	
744601	DEFENCE FORCE RECRUITING CENTR - WA	
744701	DEFENCE FORCE RECRUITING CENTRE - T	
744800	DEFENCE FORCE RECRUITING CENTR - NT	
CA01H000114	WORKFORCE PLANNING	
CA01H00XXXX	SPECIAL PROJECTS TEAM WORKFORCE PLANNING	
172016	SPECIAL PROJECTS TEAM WORKFORCE PLANNING	
CA01H00115S	WORKFORCE STRATEGY & PLANS	
100385	WORKFORCE STRATEGY & PLANS	
CA01H00126S	PORTFOLIO WORKFORCE MANAGEMENT	
137009	PORTFOLIO WORKFORCE MGT & REPORTING	
CA01H001046	STRATEGIC WORKFORCE PLANNING	
199208	STRATEGIC WORKFORCE PLANNING	
CA01H001084	WORKFORCE INTELL	
131104	AUST NATIONAL CENSUS MGR	
137013	WORKFORCE INTELLIGENCE	
137020	CENSUS DEO	
CA01H001037	WORKFORCE INFORMATION	
137010	HUMAN RESOURCES METRIC SYSTEM	
199022	WORKFORCE INFORMATION	
CA01H00114S	OFF OF DGWP	
132001	OFFICE OF DGWP	
CA01H001036	MODELLING FORECASTING & ANALYSIS	
131105	MODELLING FORECASTING & ANALYSIS	
CA01H001035	STRATEGIC PEOPLE RESEARCH	
131106	STRATEGIC PERSONNEL PLAN & RESEARCH	
131107	PERSONNEL RESEARCH	
131109	SOCIAL PSYCH & PERSONNEL RESEARCH	
199153	OCCUPATIONAL ANALYSIS	
199155	HUMAN RESOURCE DECISION SUPPORT SYSTEM	
CA01H000103	HEAD PEOPLE CAPABILITY	
131509	DEFENCE FAMILIES AUSTRALIA	
131800	RACS	
137000	OFFICE OF HEAD PEOPLE CAPABILITY	
CA01H000XXX	SUAKIN	
199151	SUAKIN	
CA01H00000D	PEOPLE POLICY AND CULTURE	
CA01H000101	HEAD PEOPLE POLICY & CULTURE	
711201	OFFICE OF HEAD PEOPLE POLICY	
CA01H000110	PERSONNEL POLICY & EMPLOYMENT CONDITIONS	
CA01H001049	DIRECTORATE OF MILITARY PEOPLE POLICY	
131100	MILITARY PERSONNEL POLICY	
CA01H010027	APS WORKPLACE RELATIONS	
742104	APS WORKPLACE RELATIONS	
CA01H010026	DIRECTORATE OF MILITARY REMUNERATION	
132100	MILITARY SALARIES AND ALLOWANCES POLICY	
132500	DEFENCE FORCE ADVOCATE	
742105	SUPERANNUATION ADMINISTRATION	
745000	SUPERANNUATION POLICY	
CA01H001029	DIRECTORATE OF MILITARY CONDITIONS HOUSI	
132200	MILITARY CONDITIONS HOUSING POLICY	
CA01H001032	DIRECTORATE OF ENGAGEMENT PRIORITIES & D	
132003	ENGAGEMENT PRIORITIES AND DRAFTING	
CA01H000117	WORK HEALTH AND SAFETY	
CA01H00103A	CENTRE FOR WHS	
758201	EMPLOYEE ASSISTANCE PRGM	
771177	CENTRE FOR WHS	
CA01H01041A	WHS EXECUTIVE	
743006	SENIOR PHYSICIAN IN OEH	
743007	OFFICE OF DGWHS	
CA01H001006	WHS POLICY AND COORDINATION	
CA01H00106B	DWHSC PROGRAM	
771199	DWHSC PROGRAM	
CA01H00106C	OTHER WHS POLICY AND COORDINATION	
141601	COMCARE	
152001	POLICY & COORDINATION	
CA01H001004	WHS PERFORMANCE AND ASSURANCE	
172015	WHS AUDIT	
CA01H001019	WHS BUSINESS CHANGE IMPLEMENTATION	
711255	MANAGEMENT INFORMATION SYSTEM	
771155	BUSINESS CHANGE	
CA01H001039	OHSC	
199020	COMP & LEGAL-AIR FORCE	
199126	DEFENCE INJURY PREVENTION PROGRAM	
221221	DMCR-ACT	
221224	DC - QLD (SRC ACT)	
221225	DC - SA/NT (SRC ACT)	
355160	COMPENSATION & LEGAL - ARMY	
355165	COMPENSATION & LEGAL - NAVY	
H60600	OCCUPATIONAL HEALTH SAFETY&COMP	
CA01H000119	PEOPLE STRATEGY & CULTURE	

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Cost Centres	Cost Centre Description	Service Group
CA01H001007	DIVERSITY	
131113	DIVERSITY	
CA01H001002	INDIGENOUS	
711012	DEFENCE INDIGENOUS EMPLOYMENT STRATEGY	
711013	INDIGENOUS DEVELOPMENT PROGRAM	
CA01H00120S	DEFENCE GRADUATE OFFICE	
743106	GRADUATE DEVELOPMENT OFFICE	
CA01H010023	SENIOR OFFICER MANAGEMENT	
131110	SENIOR OFFICER MANAGEMENT	
CA01H00117S	APS CAREER DEVELOPMENT & TALENT MGT	
743003	LEADERSHIP STRATEGY	
743119	TALENT MANAGEMENT PROGRAM	
743129	MANAGEMENT & ADMIN DOMAIN DESIGN AND DEV	
743300	NEW CORPORATE PROGRAMS	
CA01H00119A	OFFICE OF PEOPLE STRATEGY & CULTURE	
131001	OFFICE OF DGPSC	
CA01H00119B	WORKFORCE DEVELOPMENT	
172012	WORKFORCE DEVELOPMENT	
CA01H00000E	PEOPLE SOLUTIONS	
CA01S000023	PEOPLE SERVICES	
CA01M010050	PAYROLL IMPROVEMENT	
711111	GLOBAL OPERATIONS - PAYROLL	
CA01S010000	MILITARY PERSONNEL ADMIN CENTRE - DS	
682715	MILITARY PAC - DEFENCE SUPPORT	
CA01M010047	PEOPLE MGT PRACTICES & PROGRAMMING (PMPP)	
711202	CIVILIAN REMOVALS	
758200	PMPP	
CA01S00031A	PEOPLE SERVICES EXECUTIVE	
682893	PAYROLL CONTROLS & COMPLIANCE	
711105	PEOPLE SERVICES	
711109	SRP REFORM	
711124	PARENTAL LEAVE & FINES	
711146	PUBLIC TRANSPORT TICKET ADVANCE SCHEME	
CA01M010068	BUSINESS ANALYSIS AND PROCESS IMPROVEMEN	
199023	PERSONNEL SYSTEMS CHANGE MANAGEMENT	
CA01M010069	PMKEYS CUSTOMER SUPPORT CENTRE	
199219	PMKEYS CUSTOMER SUPPORT CENTRE	
CA01M010071	PERSONNEL ADMIN CENTRE - MELB	
752900	PERSONNEL ADMIN CENTRE - MEL	
752901	RESERVE PAC	
754001	DEFENCE PAY & ACCOUNTING CENTRE	
CA01N000015	DEFENCE PEOPLE SOLUTIONS EXECUTIVE	
100329	DEFENCE PEOPLES SOLUTIONS EXECUTIVE	
CA01H001048	HONOURS & AWARDS	
131201	HONOURS & AWARDS	
CA01H000140	VALUES BEHAVIOURS & RESOLUTIONS	
CA01H001025	COMPLAINTS RESOLUTION	
199021	COMPLAINTS RESOLUTION	
CA01H000141	OFFICE OF DGVBR	
199200	OFFICE OF DGVBR	
CA01H000142	ATL RESOLUTION & EQUITY	
711010	ALT RESOLUTION & EQUITY	
CA01H000144	EARLY INTERVENTION & SUPPORT	
711121	EARLY INTERVENTION & SUPPORT	
CA01H000146	CONDUCT PERFORMANCE & PROBATION	
715211	CONDUCT AND PERFORMANCE	
CA01H00000F	PEOPLE REFORM	
CA01H000160	FIRST ASSISTANT SECRETARY PEOPLE REFORM	
137130	FIRST ASSISTANT SECRETARY PEOPLE REFORM	
CA01H000186	APS WORKFORCE SUPPLY SUPPORT & REFORM	
CA01H000161	REFORM	
137006	REFORM	
CA01H001033	PEOPLE SERVICES SUPPORT TEAMS	
172101	PSSTEAM - ALL	
CA01H00SSSS	OFF OF APS WFORCE SUPPLY SUPPORT & REFOR	
137026	OFF OF APS WFORCESUPPLY SUPPORT & REFORM	
CA01H00BBB	HR BUSINESS PARTNERS	
103544	BUSINESS PARTNERS	
CA01H00NNNN	APS WORKFORCE SUPPLY	
743118	APS WORKFORCE SUPPLY	
CA01H00001A	COST CENTRES TO BE ARCHIVED	
100091	BRISBANE CASE MANAGEMENT	
100092	SYDNEY CASE MANAGEMENT	
100093	ACT CASE MANAGEMENT	
100094	ADELAIDE CASE MANAGEMENT	
100095	TOWNSVILLE CASE MANAGEMENT	
100096	MELBOURNE CASE MANAGEMENT	
100097	PERTH CASE MANAGEMENT	
100311	REFORM AND DEVELOPMENT UNIT	
100450	PG DMO MINORS	
103500	DEVELOPMENT POOL	
103501	PE MOD UK	



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Cost Centres	Cost Centre Description	Service Group
103543	CAREER DEVELOPMENT AND TALENT MANAG	
103548	CAREER MANAGEMENT SUPPORT AGENCY	
103700	GOVERNANCE	
131101	DIVERSITY	
131102	JOINT AVIATION WORKFORCE	
131112	DATP	
132002	DIRECTORATE OF PERS POLICY REFOR	
132900	WORKPLACE RELATIONS POLICY	
137003	CAREER MANAGEMENT REFORM	
141600	WHS AUDIT & ASSURANCE	
172011	INTEL DISABILITY INITIATIVE	
172013	WHS ADVICE AND SUPPORT	
172014	TARGETTED REDUCTION & INVESTIGATION	
172100	PSSTEAM - BANDIANA	
172102	PSSTEAM - DARWIN	
172103	PSSTEAM - BRISBANE	
172104	PSSTEAM - EDINBURGH	
172105	PSSTEAM - MELBOURNE	
172106	PSSTEAM - NOWRA	
172107	PSSTEAM - PENRITH	
172108	PSSTEAM - STIRLING	
172109	PSSTEAM - SYDNEY	
172110	PSSTEAM - TOWNSVILLE	
172111	PSSTEAM - WILLIAMTOWN	
199001	DIRECTORATE EMPLOYEE FINANCIAL ASSU	
199066	PERSONNEL MGT KEY SOLUTIONS	
199071	PEOPLE GROUP HUMAN RESOURCE	
199152	DPRIS	
199201	EQUITY TRAINING	
199202	EARLY INTERVENTION & SUPPORT	
199310	DIRECTORATE OF BUSINESS MANAGEMENT	
711014	RECRUIT & RETENTION OF WOMEN	
711015	MULTICULTURAL	
711016	DIVERSE WORKFORCE	
711137	PEOPLE STRATEGIES AND WORKFORCE	
717100	OFFICE OF PPEC	
733806	HUMAN RESOURCES	
742103	WHS CAPABILITY DEVELOPMENT	
743008	WHS AWARDS	
743011	TRAINING & ASSISTANCE SCHEMES	
743103	APS CORE CAPABILITIES	
743104	LEADERSHIP MANAGEMENT	
743116	STRATEGIC LEADERSHIP LEARN	
743117	NATIONAL SECURITY COLLEGE	
771114	HUMAN RESOURCES	
771166	LEARNING & DEVELOPMENT	
H00010	FINANCE BUSINESS PARTNER	
H20200	DGPPEC	
CA01S00012	DEFENCE SUPPORT & REFORM GROUP	
CA01S00000A	DEFENCE SUPPORT & REFORM GROUP	
CA01Q000100	ASSOCIATE SECRETARY COO	
CA01Q000000	ENTERPRISE REFORM AND GOVERNANCE	
CA01A000258	ENTERPRISE REFORM	
151531	ASST SEC ENTERPRISE REFORM	
215009	DEFENCE REFORM	
CA01Q000120	HEAD ENTERPRISE REFORM AND GOVERNANCE	
711120	OFFICE OF HEAD ENT REFORM & GOV	
CA01S000028	ENTERPRISE GOVERNANCE	
151532	ENTERPRISE GOVERNANCE	
711129	COORDINATION	
CA01M000013	DEFENCE LEGAL DIVISION	
CA01M000128	LEGAL FINANCIAL CONTROL	
M40000	LEGAL	
CA01M001038	GENERAL COUNSEL	
155140	MILITARY ADMINISTRATIVE LAW	
155300	GENERAL COUNSEL	
155310	ADVISINGS AND ADMINISTRATIVE LAW	
155320	LEGISLATION AND LEGAL POLICY	
155410	LITIGATION	
155420	SPECIAL FINANCIAL CLAIMS	
215010	COMMERCIAL LAW	
CA01M001067	LEGAL SERVICES	
155400	AS LEGAL SERVICES	
CA01M00125S	ADF LEGAL SERVICES	
155100	DG ADF LEGAL SERVICES	
155120	INTERNATIONAL GOVERNMENT AGREEMENTS AND	
155150	MILITARY DISCIPLINE LAW	
155160	OPERATIONS AND NATIONAL SECURITY LAW	
155170	MILITARY LAW CENTRE	
155180	ASIA PACIFIC CENTRE MILITARY LAW	
CA01M000125	HEAD DEFENCE LEGAL	
133100	DEFENCE HONOURS & AWARDS TRIBUNAL	

Department of Defence - Chart of Accounts - Cost Centres		
Cost Centres	Cost Centre Description	Service Group
155000	DEFENCE LEGAL EXECUTIVE	
155010	NATIONAL PRACTICE MANAGER	
155020	EXTERNAL LEGAL SERVICES	
155110	DEFENCE COUNSEL SERVICES	
155130	LEGAL REGIONAL ENGAGEMENT	
CA01M000127	CODES TO BE BLOCKED	
M40100	PORTFOLIO LEGAL	
CA01Q000110	OFFICE OF ASSOCIATE SECRETARY COO	
100372	ASSOCIATE SECRETARY COO	
CA01USFPIPMO	US FORCE POSTURE INITIATIVES PROGRAMME	
775001	US FORCE POSTURE INITIATIVES PROGRAMME	
CA01K000000	INFRASTRUCTURE DIVISION	
CA01K000020	ENVIRONMENT & ENGINEERING BRANCH	
679217	ENVIRONMENTAL PROTECTION & ASSESSMENTS	
679301	OFFICE OF ENVIRONMENT & ENGINEERING	
679330	ENVIRONMENTAL REMEDIATION PROGRAMS	
679335	ENERGY EFF ENV RESOURCE MGMT & SUSTAIN	
679336	DIR INFRASTRUCTURE TECHNICAL REGULATION	
679350	ENVIRONMENTAL SYSTEMS INTEGRATION	
679366	ESTATE ENGINEERING POLICY	
679371	ENVIRONMT & HERITAGE POLICY DEVELOPMT	
679380	ENVIRON & ENGINEERING EXEC TEAM	
679385	ESTATE MAINTENANCE AND TECH REG	
CA01K000019	ESTATE PLANNING	
679203	EP ACT / NSW	
679205	EP EXECUTIVE	
679209	EP WA / SA / NT	
679215	ESTATE STRATEGIC PLANNING	
679235	EP QLD / VIC / TAS	
679310	ESTATE INVESTMENT PLANNING	
679337	DIR TRAINING AREA REGULATION & POLICY	
681004	NATIONAL ESTATE MAINTENANCE (ID)	
K40000	FACOPS SETTLEMENT	
CA01K000018	PROPERTY MANAGEMENT BRANCH	
679102	ACT OFFICE ACCOMMODATION	
679202	SINGLE LIVING IN ENV & ACCOM PRECINCT	
679204	DIR PROP ACQS MINING & NATIVE TITLE	
679211	LEASES	
679212	PROPERTY LEASING SECTION	
679222	PROPERTY DISPOSAL SECTION	
679223	PROPERTY DISPOSAL PROGRAM	
679230	PROP DISPOSALS TASK FORCE - SYD OFFICE	
679600	OFFICE OF ASPM	
CA01K00001S	INFRASTRUCTURE DIVISION EXECUTIVE	
679100	OFFICE OF HI	
679219	ID GOVERNANCE	
679221	OFFICE OF DGMIP	
679340	STRATEGIC PLANNING	
679361	CLIMATE CHANGE&SUSTAINABLE DEVELOP	
679454	DPDD NEW AIR COMBAT CAPABILITY	
A40100	PPP HQ JOINT OPERATIONS COMMAND	
K00000	INFRASTRUCTURE DIVISION	
K20000	INFRASTRUCTURE & ASSET DEVELOPMENT BR	
CA01K000015	CAPITAL FACILITIES & INFRASTRUCTURE BR	
100083	SOUTH EAST (NSW/ACT/VIC/TAS)	
100084	NORTH EAST (QLD)	
100085	CENTRAL WEST (SA/NT/WA)	
100086	DIR PROJ DEV & DELIVERY (SA/VIC/TAS)	
100087	DPDD - HARDENED NETWORK	
100088	DIR PROGRAM DEVELOPMENT & DELIVERY MUR	
100089	NATIONAL PROJECTS	
679320	CONSTRUCTION CONTRACTS	
679400	DG CAPITAL FACILITIES & INFRASTRUCTURE	
679415	BUSINESS MANAGEMENT DIRECTORATE	
CA01M000000	DEFENCE SUPPORT OPERATIONS DIVISION	
CA01S000031	DSO FINANCIAL CONTROL	
711101	DEFENCE SUPPORT OPERATIONS	
754415	GEBS FINANCIAL CONTROL	
CA01S000030	DSO NATIONAL PROGRAMS	
CA01M000070	ESTATE MAINTENANCE	
131520	NATIONALLY MANAGED ESTATE PROJECTS	
681003	GARRISON & ESTATE SUPPORT SVCS TRAINING	
681005	OVERSEAS FACILITY AND OPERATIONS	
CA01H001040	DSO PROGRAMS VARIOUS	
215006	SINGLE LEAP 2	
754404	SINGLE LEAP	
754405	HEADQUARTERS JOINT OPERATIONS COMMAND	
754424	BASE SECURITY IMPROVEMENT PROGRAM	
758210	DEFENCE UTILITIES PROGRAM	
CA01M000126	DEFENCE RELOCATIONS & HOUSING	
191001	DEF HOME O/SHIP SCHEME DHOS - SUBSIDY	
191006	DEFENCE HOME OWNERSHIP ASSISTANCE	

Department of Defence - Chart of Accounts - Cost Centres		
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191007	DEF HOME O/SHIP ASSIST SCH(DHOAS)	
M10900	DEFENCE HOUSING	
CA01S00032A	GARRISON SUPPORT	
711128	GARRISON & FRESH RATIONS	
CA01H000116	DSO CORPORATE	
CA01M001033	OVERSEAS POSTS	
215005	RANLO SINGAPORE	
412020	RAAF BUTTERWORTH	
422528	OVERSEAS POSTS	
CA01M000011	GARRISON ESTATE & BUSINESS SUPPORT BRCH	
CA01M001055	RELOCATIONS & HOUSING DIRECTORATE	
191002	RELOCATIONS & HOUSING DIRECTORATE	
CA01M000049	BASE SERVICES RETENDER PROJECT	
215007	BASE SERVICES RETENDER PROJECT	
CA01M000057	GEBS BUSINESS MANAGEMENT	
783420	GARRISON ESTATE & BUSINESS SUPPORT EXEC	
CA01M000050	PUBLIC PRIVATE PARTNERSHIPS	
758100	NAT'L CONTRACTS & ADMINISTRATION MGMT	
CA01M000051	GARRISON PRODUCT MANAGEMENT	
754403	SERVICE DEVELOPMENT AND STRATEGY	
CA01M000054	ENERGY AND SAFETY	
711223	ENERGY & SAFETY DIRECTORATE	
CA01M000068	REGIONAL RISK AND REFORM DIRECTORATE	
215004	REGIONAL RISK AND REFORM	
CA01M00012S	ESTATE MAINT PROGRAM	
754406	ESTATE MAINTENANCE PROGRAM DIRECTORATE	
CA01M001048	PROGRAM MANAGEMENT	
751009	PROGRAM MANAGEMENT DIRECTORATE	
CA01M000018	REGIONS	
CA01M000201	QUEENSLAND REGION	
CA01M00106D	DS QUEENSLAND DIRECTORATES	
CA01M000303	QLD - BUSINESS OPERATIONS	
CA01M000301	BUSINESS MANAGEMENT - QLD	
753200	SQ BUSINESS MANAGEMENT	
781186	NQ - BUSINESS MANAGEMENT	
CA01M00100B	BUSINESS OPERATIONS - QLD	
199082	QLD - DIRECTOR BUSINESS OPERATIONS	
351105	QLD - REGIONAL PERSONNEL SERVICES	
753999	QLD - REGIONAL BUSINESS SERVICES	
788600	QLD - REGIONAL TRANSITIONAL POOL	
CA01M000300	ESTATE & FACILITIES SERVICES - QLD	
118340	NQ - MGR ESTATE & FACILITIES SERVICES	
681126	NQ - ESTATE & FACILITIES SERVICES	
681200	SQ - ESTATE & FACILITIES SVCS-OTHER PROP	
681231	SQ-REGIONAL DEVELOPMENT-EFS	
753201	QLD - ESTATE & FACILITIES SERVICES	
CA01M000302	CONTRACT MANAGEMENT - QLD	
681109	NQ - BASE SERVICES CONTRACT	
681127	QLD - CONTRACT MANAGEMENT	
753204	SQ - BASE SERVICES CONTRACT	
CA01M000112	QUEENSLAND CENTRES TO BE BLOCKED	
CA01M00106S	DS - QLD CENTRES TO BE BLOCKED	
118328	CSI-RKN-ICT-ROCKHAMPTON	
351131	BASE TECHNICAL & FACILITIES SERVICES	
351142	BASE TECHNICAL & FACILITIES SERVICES	
351166	BASE TECHNICAL & FACILITIES SERVICES	
351181	BASE RESOURCES & GOVERNANCE	
412154	BASE TECHNICAL & FACILITIES SERVICES	
682738	NQ - REGIONAL ICT SECURITY	
682743	NQ - REGIONAL ICT SERVICE SUPPORT	
CA01M003000	QUEENSLAND BASES/SITES	
CA01M001003	TOWNSVILLE SOUTH (BASE SERVICES AREA)	
351153	NQ - TOWNSVILLE SOUTH BASE MANAGEMENT	
351180	NQ - CENTRAL QUEENSLAND BASE MANAGEMENT	
681100	NQ - MINOR UNITS TOWNSVILLE STH AOR	
681110	NQ - LAVARACK BARRACKS TOWNSVILLE	
681114	NQ - MACROSSAN CAMP	
681115	NQ - TOWNSVILLE FIELD TRAINING AREA	
681116	NQ - JEZZINE BARRACKS	
681120	NQ - TULLY TRAINING AREA	
681122	NQ - COWLEY BEACH TRAINING AREA	
681124	NQ - ROSS ISLAND BARRACKS	
681125	NQ - MOUNT STUART TRAINING AREA	
CA01M001004	TOWNSVILLE NORTH (BASE SERVICES AREA)	
412480	NQ - TOWNSVILLE NORTH BASE MANAGEMENT	
681111	NQ - RAAF BASE TOWNSVILLE	
681121	NQ - MINOR UNITS TOWNSVILLE NTH AOR	
CA01M001005	CAIRNS (BASE SERVICES AREA)	
213440	NQ - CAIRNS BASE EMBEDDED FUNDING	
444100	NQ - CAIRNS BASE MANAGEMENT	
681112	NQ - RAAF BASE SCHERGER	
681113	NQ - HMAS CAIRNS	

Department of Defence - Chart of Accounts - Cost Centres		
Cost Centres	Cost Centre Description	Service Group
681117	NQ - LAS PALMAS MOTEL CAIRNS	
681118	NQ - PORTON BARRACKS - QUEERAH	
681119	NQ NORTHERN HERITAGE MOTEL CAIRNS	
681123	NQ - MINOR UNITS CAIRNS AOR	
CA01M1056AB	RAAF BASE AMBERLEY (BASE SERVICES AREA)	
412151	SQ - AMBERLEY BASE MANAGEMENT	
681210	SQ - RAAF BASE AMBERLEY	
681222	SQ - AMBERLEY TRANSMITTING STATION	
681223	SQ - EVANS HEAD BOMBING RANGE	
CA01M1056BB	BRISBANE (BASE SERVICES AREA)	
351147	SQ - BRISBANE BASE MANAGEMENT	
681211	SQ - ENOGGERA	
681215	SQ - BULIMBA	
681216	SQ - MEEANDAH	
681219	SQ - GREENBANK TRAINING AREA	
681221	SQ - VICTORIA BARRACKS	
681226	SQ - WIDE BAY TRAINING AREA	
681227	SQ - WITTON BARRACKS	
681230	STH QLD PURGA RIFLE RANGE	
CA01M1056CB	CANUNGRA (BASE SERVICES AREA)	
351148	SQ - CANUNGRA BASE MANAGEMENT	
681212	SQ - CANUNGRA	
CA01M1056DB	DARLING DOWNS (BASE SERVICES AREA)	
351125	SQ - DARLING DOWNS BASE MANAGEMENT	
351170	SQ - AIRFIELD OPERATIONS - DD	
681213	SQ - OAKEY	
681214	SQ - WALLANGARRA	
681217	SQ - CABARLAH	
681228	SQ - TOOWOOMBA	
CA01M1056RB	CENTRAL QUEENSLAND (BASE SERVICES AREA)	
681220	SQ - SHOALWATER BAY	
681224	SQ - ROCKHAMPTON	
CA01M000202	REGIONAL DIRECTOR QLD	
754410	REGIONAL DIRECTOR QUEENSLAND	
CA01M000102	NORTH QUEENSLAND	
CA01M010000	NQ - REGIONALLY DELIVERED	
CA01M00102U	NQ - NON TECHNICAL SERVICES	
681101	NQ - REGIONAL EXECUTIVE	
CA01M000106	SOUTH QUEENSLAND	
CA01M001057	SQ - REGIONALLY DELIVERED	
118300	SQ - REGIONAL ICT SERVICE SUPPORT	
118321	SQ - REGIONAL INFORMATION COMMS & TECH	
118325	SQ - REGIONAL ICT SECURITY	
118332	SQ - REGIONAL ICT PROJECT AND MIL OPS	
412128	SQ - RAAF EMBEDDED FUNDING	
753100	SQ - REGIONAL EXECUTIVE	
CA01M000203	NORTHERN NSW REGION	
CA01M010061	BASE SUPPORT - BASES/SITES	
CA01K001003	BASE SUPPORT - SYDNEY METRO ARMY	
681413	270 PITT ST SYDNEY	
681416	RANDWICK BARRACKS	
681419	VICTORIA BARRACKS PADDINGTON	
681429	TIMOR BARRACKS DUNDAS	
681430	TRG DEPOT/WORKSHOP BANKSMEADOW	
681440	TRAINING DEPOT LIDCOMBE	
681454	TRG DEPOT DARLINGTON	
682768	VICTORIA BARRACKS BASE SUPPORT	
789038	RANDWICK BASE SUPPORT	
789044	DEFENCE PLAZA BASE SUPPORT	
CA01M001120	BASE SUPPORT - LIVERPOOL MILITARY AREA	
681443	HOLSWORTHY BARRACKS	
681444	LMA BASE MGT (MOOREBANK)	
681448	ORCHARD HILLS BASE SUPPORT	
681451	MARRANGAROO	
681452	BATHURST TRAINING DEPOT	
681455	DUBBO	
681456	ORANGE	
682775	STEELE BARRACKS	
682776	DNSDC	
CA01M001124	BASE SUPPORT - WEST SYDNEY	
681453	BRINGELLY	
681457	PENRITH	
681550	BLACKTOWN MUD	
CA01M001123	BASE SUPPORT - RAAF RICHMOND	
681445	RAAF BASE RICHMOND	
681447	RAAF GLENBROOK	
681458	SCHOFIELD/BLACKTOWN	
CA01M001002	NNSW - RESERVE & CADET UNITS	
681300	MISC RESERVE & CADET UNITS	
681312	MYAMBAT	
681313	12/16 HRL	
681314	41 RNSWR	

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682722	RESERVE & CADETS BASE MGT	
CA01M001001	SINGLETON MILITARY AREA(BASE SVCS)	
311126	SINGLETON BASE MANAGEMENT	
681311	SINGLETON MILITARY AREA	
CA01M001000	WILLIAMTOWN (BASE SERVICES AREA)	
412768	WILLIAMTOWN BASE MANAGEMENT	
681310	RAAF WILLIAMTOWN	
CA01L10108S	BASE SERVICES - SYDNEY CITY & FBE	
681411	GARDEN ISLAND	
681414	HMAS KUTTABUL	
681422	CARPARK - WOOLLOOMOOLOO	
681423	SPECTACLE ISLAND SYDNEY	
681427	NAVY SUPPORT COMMAND PYRMONT	
681433	SHARK ISLAND	
789031	HMAS KUTTABUL BASE MANAGEMENT	
CA01L000108	BASE SUPPORT - SYDNEY MARITIME	
681415	HMAS WATSON	
681417	HMAS PENGUIN	
681420	HMAS WATERHEN	
681431	OIL FUEL INSTALN CHOWDER BAY	
682844	WATSON BASE MANAGEMENT	
789039	HMAS PENGUIN BASE MANAGEMENT	
789042	WATERHEN BASE MANAGEMENT	
789058	AUSTRALIAN NAVY CADETS	
CA01M010062	NNSW REGIONALLY DELIVERED	
CA01M010056	PERSONNEL AND BUSINESS SERVICES	
100090	DIRECTOR BUSINESS OPERATION MANAGED FUND	
789085	SC - REGIONAL RECORDS & MAIL SERVICES	
CA01M101001	BUSINESS MANAGEMENT	
681306	BUSINESS MGT - MANAGED FUNDS	
789056	SC - REGIONAL RESOURCES & GOVERNANCE	
CA01M010055	CONTRACT MANAGEMENT	
681302	CNNSW REG TECH & FACILITIES (CONTRACTS)	
789032	RAN HERITAGE CENTRE (CONTRACTS)	
789034	SC - REGIONAL CONTRACTED SERVICES	
789055	SWS-REG RESOURCE & GOVERNANCE (CONTRACTS)	
CA01M010063	ESTATE AND FACILITIES SERVICES	
681307	MGR EST FAC SVCS - MANAGED FUNDS	
681400	SYDNEY	
681434	BASE TECHNICAL & FACILITIES SERVICES	
681450	SYDNEY SOUTH WEST GENERAL	
789081	REGION TECHNICAL SVCS (SHIPS UTILITIES)	
CA01M000204	REGIONAL DIRECTOR NNSW	
754411	RD NNSW - EXEC SUPPORT	
CA01M000109	SYDNEY WEST SOUTH	
CA01M00109S	SWS - REGIONALLY DELIVERED	
682876	SWS - REGIONAL INFO COMMS & TEHNOLOGY	
CA01M000205	SOUTHERN NSW REGION	
CA01M00133D	RMV - CODES TO BE BLOCKED	
CA01M000206	REGIONAL DIRECTOR SNSW	
754412	RD SNSW - EXEC SUPPORT	
CA01M000104	RIVERINA MURRAY VALLEY	
CA01M01001A	RMV - BASES/SITES	
CA01M001011	ALBURY WODONGA MILITARY AREA (BSA)	
351362	RMV - ALBURY/WODONGA BASE MANAGEMENT	
681522	RMV - BANDIANA	
681526	RMV - LATCHFORD	
681528	RMV - WIRLINGA	
CA01M001012	KAPOOKA (BASE SERVICES AREA)	
681525	RMV - KAPOOKA	
789105	RMV - KAPOOKA BASE MANAGEMENT	
CA01M001013	RAAF BASE WAGGA (BASE SERVICES AREA)	
442400	RMV - RAAF BASE WAGGA BASE MANAGEMENT	
681523	RMV - WAGGA	
CA01M010070	RMV - REGIONALLY DELIVERED	
CA01L000110	RMV - ESTATE & FACILITY SVCS (EFS)	
118528	RMV - REGIONAL ENVIRONMENTAL MANAGEMENT	
118530	RMV - REGIONAL OCCUPATIONAL HEALTH & SAF	
681524	ESTATE UPKEEP MULWALA	
681534	ESTATE UPKEEP BENALLA	
682500	ID WORKS PROGRAM	
789000	EFS - RMV - MANAGEMENT	
CA01M010074	RMV - CONTRACT MANAGEMENT	
789103	CONTRACT MANAGEMENT - RMV	
CA01M010082	RMV - PERSONNEL & BUSINESS SERVICES	
789100	RMV - REGIONAL TRANSITIONAL POOL	
789102	RMV - REGIONAL PERSONNEL SERVICES	
789106	RMV - REGIONAL BUSINESS SERVICES	
CA01M010084	RMV - BUSINESS MANAGEMENT	
789001	BUSINESS MANAGEMENT - RMV	
M20500	RIVERINA	
CA01M000150	ACT/SNSW	

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CA01M000AAA	ACTSNSW - NATIONALLY DELIVERED	
715519	ACTSNSW - NATIONAL PERSONNEL SERVICES	
715551	RECORDS SERVICES & ARCHIVES	
CA01M000BBB	ACTSNSW - REGIONALLY DELIVERED	
CA01M000BB1	ACT ESTATE & FACILITY SVCS (EFS)	
681500	REGION	
681501	ACTNSW-REGIONAL TECH SERV & FACILITIES	
711553	MGR TECH SVCS REGION ESTATE DEVELOPMENT	
711554	MGR TECH SVCS REGIONAL ESTATE UPKEEP	
715482	REGIONAL ENVIRONMENTAL SERVICES	
715483	REGIONAL OH&S	
CA01M000BB2	CONTRACT MANAGEMENT - ACT	
715507	CONTRACT MANAGEMENT - ACT	
CA01M000BB3	PERSONNEL & BUSINESS SERVICES - ACT	
681506	ACT/SNSW - MANAGER DEFENCE BUSINESS SVCS	
681508	BUSINESS SERVICES - QUEANBEYAN	
681509	BUSINESS SERVICES - FYSHWICK	
715560	ACTSNSW - REGIONAL PERSONNEL SERVICES	
715600	ACTSNSW - REGIONAL TRANSITIONAL	
CA01M000BB4	BUSINESS MANAGEMENT - ACT	
715518	BUSINESS MANAGEMENT - ACT	
CA01M000BB5	EMERGENCY MANAGEMENT - SNSW	
681521	EMERGENCY MGT SNSW	
CA01M000CCC	ACTSNSW - BASE SERVICE AREA	
CA01M001126	SHOALHAVEN (BASE SERVICES AREA)	
681421	SWS - WOLLONGONG HYDRO OFFICE	
681439	SWS - WOLLONGONG AIR TRAINING CORPS	
681510	SWS-SHOALHAVEN BASE MGT (HMAS ALBATROSS)	
681511	SWS - HMAS CRESWELL	
681512	NSW RANGES TRNG AREA MNGMNT	
782713	SWS - HMAS ALBATROSS BASE EMBEDDED FUNDI	
782715	SWS - HMAS CRESWELL BASE EMBEDDED FUNDIN	
CA01M000CC1	CANBERRA TRAINING BASES	
681514	ADFA	
681515	RMC DUNTRON	
681517	ADC WESTON	
681518	ACT RANGES TRNG AREA MNGMNT	
711552	ACTSNSW BASES LOGISTICS & TRANSPORT	
CA01M000CC2	HARMAN, HQ JOC & OTHER SITES	
681505	ACT/SNSW - MANAGER BASE SERVICES CANB	
681516	HMAS HARMAN	
681519	WERRIWA DEPOT	
715440	HQJOC - BUNGENDORE	
715524	TWOFOLD BAY	
CA01M000CC3	BRINDABELLA AREA	
681502	QUEANBEYAN	
681529	FYSHWICK	
681532	FAIRBAIRN	
715423	ACTSNSW - REGIONAL BUSINESS SERVICES	
715441	BRINDABELLA PARK	
CA01M000CC4	CAMPBELL PARK AREA	
681527	CAMPBELL PARK	
715442	TUGGERANONG	
715443	25 NAPIER CLOSE DEAKIN	
715444	NORTHBOURNE HOUSE	
715458	TREVOR PEARCEY HOUSE FERNHILL PARK	
CA01M000CC5	RUSSELL AREA	
681513	RUSSELL I&S COMPOUND R4/R5/R6/R7	
715445	RUSSELL STH/R1/R2/R3/R8	
CA01M000207	VIC/TAS REGION	
CA01M000208	REGIONAL DIRECTOR VIC/TAS	
754413	RD VIC/TAS - EXEC SUPPORT	
CA01M000107	VICTORIA/TASMANIA	
CA01M00133B	VT - CODES TO BE BLOCKED	
681647	SV - GRAYTOWN	
756100	TAS - REGIONAL EXECUTIVE	
756800	TAS - REGIONAL BUSINESS SERVICES	
CA01M00100C	VT - BASES/SITES	
CA01M001027	TASMANIA (BASE SERVICES AREA)	
756300	VT - BASE TASMANIA	
CA01M010016	HMAS CERBERUS (BASE SERVICES AREA)	
781149	VT - HMAS CERBERUS BASE MANAGEMENT	
CA01M010017	VICTORIA BARRACKS MELBOURNE (BSA)	
781130	VT - VICTORIA BARRACKS MELB BASE MGT	
CA01M010025	RAAF EAST SALE (BASE SERVICES AREA)	
781147	VT - RAAF EAST SALE BASE MANAGEMENT	
CA01M010028	PUCKAPUNYAL (BASE SERVICES AREA)	
781153	VT - PUCKAPUNYAL BASE MANAGEMENT	
CA01M010029	RAAF WILLIAMS (BASE SERVICES AREA)	
442204	VT - RAAF WILLIAMS BASE MANAGEMENT	
CA01M010030	SIMPSON BARRACKS (BASE SERVICES AREA)	
351345	VT - SIMPSON BARRACKS BASE MANAGEMENT	

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681625	VT - SIMPSON SITES BASE MANAGEMENT	
CA01M010031	DSTO-MELBOURNE(BASE SERVICE AREA)	
681615	VT - 661 BOURKE STREET MELBOURNE	
781106	VT - FISHERMANS BEND QUEENSLIFF & SITES	
CA01M010022	VT - REGIONALLY DELIVERED	
118532	VT - CONTRACT MANAGEMENT	
351322	VT - ESTATE & FACILITIES SERVICES	
681609	VT - REGIONAL ENVIRONMENTAL SERVICES	
781129	VT - REGIONAL EXECUTIVE	
781136	VT - BUSINESS OPERATIONS	
789600	VT - REGIONAL TRANSITIONAL POOL	
CA01M010054	NATIONAL PRODUCT DELIVERY	
118531	QUEANBEYAN ARCHIVES & MAIL	
711232	DEFENCE ARCHIVES AND MAIL	
726200	VICTORIAN ARCHIVES	
CA01M000209	CENTRAL WEST REGION	
CA01M000212	ESTATE & FACILITIES SERVICES C&W	
117184	ESTATE & FACILITIES SVCS INDIGENOUS NTK	
755002	EFS CENTRAL WEST REGION	
755003	ESTATE & FACILITIES SERVICES WA	
755007	ESTATE & FACILITIES SERVICES SA	
755009	ESTATE & FACILITIES SERVICES NTK	
CA01M000214	CONTRACT MANAGEMENT CENTRAL WEST	
681900	REGIONAL CONTRACTS NT	
755000	REGIONAL CONTRACTS WA	
755001	CONTRACT MANAGEMENT CENTRAL WEST REGION	
782225	REGIONAL CONTRACTS SA	
CA01M000220	BUSINESS OPERATIONS CENTRAL WEST	
CA01M000221	BUSINESS OPERATIONS CENTRAL WEST	
755011	BUSINESS OPERATIONS	
CA01M000211	BUSINESS MANAGEMENT CENTRAL WEST	
755600	ASSET STORE & INVENTORY WA	
755601	BUSINESS MANAGEMENT CENTRAL WEST	
757171	ASSET STORES & INVENTORY NT	
782224	ASSET STORES & INVENTORY SA	
CA01M000210	REGIONAL DIRECTOR CENTRAL WEST	
754414	REGIONAL DIRECTOR CENT WEST	
CA01M000103	NORTHERN TERRITORY/KIMBERLEY	
CA01M00133E	NT/K - CODES TO BE BLOCKED	
118201	NT/K REGIONAL ICT PROJECT & MIL OPS	
118202	NT/K REGIONAL ICT SECURITY	
118205	HMAS COONAWARRA	
351143	SECPOL/RAAF DOGS	
351162	NT/K - REGIONAL BUSINESS SERVICES	
412223	NT/K - REGIONAL TECH & FACILITIES SERV	
412806	BEF 322CSW	
412810	TRAVEL	
CA01M00100A	NT/K / BASES	
CA01M000222	NTK BASE MANAGEMENT	
681917	OIL FUEL INSTALLATION STOKES HILL	
681918	DARWIN NAVAL BASE	
681919	RECEIVING STATION - SHOAL BAY	
681921	LOGISTICS FACILITY - WINNELLIE	
681922	TRAINING DEPOT - ALICE SPRINGS	
681923	COMMS STATION - KOWANDI STH	
681926	COMMS STATION - KOWANDI NTH	
CA01M001006	RAAF BASE DARWIN (BASE SERVICES AREA)	
412199	NT/K - RAAF BASE DARWIN BASE MANAGEMENT	
CA01M010001	LARRAKEYAH (BASE SERVICES AREA)	
117182	NT/K - LARRAKEYAH BASE MANAGEMENT	
681914	LARRAKEYAH BARRACKS	
CA01M010005	ROBERTSON (BASE SERVICES AREA)	
213461	NT/K - ROBERTSON BASE MANAGEMENT	
681911	NT/K - ROBERTSON BARRACKS BASE MANAGEMEN	
681915	TRAINING AREA MT BUNDY	
681920	TRANSMITTING STN - HUMPTY DOO	
681928	BRADSHAW TRAINING AREA	
CA01M100001	TINDAL (BASE SERVICES AREA)	
117183	NT/K - TINDAL BASE MANAGEMENT	
681910	NT/K - RAAF BASE TINDAL BASE MANAGEMENT	
681924	WEAPONS RANGE - TINDAL	
681925	RECEIVING STATION - TINDAL	
CA01L001009	DEFENCE ESTAB BERRIMAH (BASE SVCS AREA)	
251609	NT/K - DEB BASE MANAGEMENT	
681916	DEFENCE ESTABLISHMENT BERRIMAH	
681927	DEFCOMSTA - URANA	
CA01M100006	NT/K REGIONALLY DELIVERED	
117120	NT/K - REGIONAL OH&S SERVICES	
118200	NT/K - REGIONAL INFO & COMMS TECHNOLOGY	
213462	NT/K - REGIONAL PERSONNEL & BUSINESS SVC	
681901	NT/K - REG TECH SVCS MGR	
681902	NT/K - REGIONAL ESTATE PROGRAM-CONTRACTS	

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681903	NT/K - REGIONAL ESTATE SUPPORT-ENVIRON	
681904	NT/K - REGIONAL ESTATE DEVELOPMENT	
681912	NT/K - RAAF BASE DARWIN BASE MANAGEMENT	
757100	NT/K - REGIONAL EXECUTIVE	
784600	NT/K - REGIONAL TRANSITION POOL	
CA01M000105	SOUTH AUSTRALIA	
CA01M00113C	SA - CODES TO BE BLOCKED	
782110	RAAF EDINBURGH BASE MANAGEMENT	
785000	UTILITIES & REGIONAL SUPPORT	
CA01M001918	SA - NATIONALLY DELIVERED	
782227	SA MULTI REGIONAL TRAVEL-BUS SERVICES	
CA01M001107	SA - BASES/SITES	
CA01M001014	METROPOLITAN ADL (BASE SERVICES AREA)	
681700	SA - METRO ADELAIDE REMOTE SITES	
681710	RANGE - CULTANA TRAINING AREA	
681712	RANGE - MURRAY BRIDGE TRAINING AREA	
681719	SA - WARRADALE BARRACKS	
755012	SA WOODSIDE BARRACKS	
782000	SA - METRO ADELAIDE & REGIONAL SITES	
CA01M001015	WOOMERA (BASE SERVICE AREA)	
786000	SA - WOOMERA	
CA01M001016	RAAF BASE EDINBURGH (BASE SERVICE AREA)	
681711	SA - JINDALEE STATION	
681716	SA - RAAF BASE EDINBURGH	
782221	SA-EDINBURGH BASE MANAGEMENT	
CA01M001917	DSTO EDINBURGH (BASE SERVICES AREA)	
782160	SA - DSTO EDINBURGH	
CA01M00105S	SA - REGIONALLY DELIVERED	
CA01M001066	SA - REGIONAL ICT	
118600	SA - ICT MANAGEMENT	
682757	SA - REGIONAL ICT PROJ & MIL OPS	
682758	SA - REGIONAL ICT SECURITY	
682759	SA - REGIONAL ICT SERVICE SUPPORT	
CA01M001063	SA-REGIONALLY DELIVERED SUB SUMMARY	
781000	SA - REGIONAL EXECUTIVE	
785006	SA - REGIONAL BUSINESS SERVICES	
786600	SA - REGIONAL TRANSITIONAL POOL	
787202	SA - REGIONAL PERSONNEL SERVICES	
CA01M001065	SA-REGIONAL TECH SERVICES & FACILITIES	
681702	SA - REGIONAL DEVELOPMENT & PLANNING	
681703	SA-REGIONAL ENVIRONMENTAL MANAGEMENT	
783000	SA - REGIONAL TECH SERVICES MANAGEMENT	
CA01M000111	WESTERN AUSTRALIA	
CA01M00111T	WA - CODES TO BE BLOCKED	
118700	WA - REGIONAL INFO COMMS & TECHNOLOGY	
222212	BASE EMBEDDED FUNDING	
755250	BASE TECHNICAL & FACILITIES SERVICES	
CA01M00100F	WA - BASES/SITES	
CA01M001029	RAAF BASE PEARCE (BASE SERVICES AREA)	
442301	WA - RAAF BASE PEARCE BASE MANAGEMENT	
681811	WA - RAAF BASE PEARCE	
681812	WA - RAAF BASE LEARMONTH	
681816	SATELLITE AIRFIELD GIN GIN	
681913	RAAF BASE CURTIN	
782230	DEPT IMMIGRATION & CITIZENSHIP -DIAC	
CA01M001051	FLEET BASE WEST (BASE SERVICES AREA)	
222211	WA - FLEET BASE WEST BASE MANAGEMENT	
681810	WA - HMAS STIRLING	
CA01M001052	PERTH METRO (BASE SERVICES AREA)	
681813	WA - CAMBPELL BARRACKS	
681815	WA TRAINING AREA BINDOON	
681817	WA - LEEUWIN BARRACKS	
681818	WA - IRWIN BARRACKS	
681819	NORTHAM CAMP	
681820	WA - PALMER BARRACKS	
681821	WA ARTILLERY BARRACKS FREEMANTLE	
681822	WA GUNNERY RANGE LANELIN	
681823	WA - PORT HEDLAND	
681825	WA - HQ PILBARA REGT KARRATHA	
681826	WA COCOS ISLAND	
681828	WA HAROLD E HOLT	
782214	WA - PERTH METRO BASE MANAGEMENT	
CA01M00111S	FACOPS	
681800	WESTERN AUSTRALIA	
681814	DSD GERALDTON	
681824	HF RECV STN BULLSBROOK	
CA01M001050	WA - REGIONALLY DELIVERED	
682881	WA - REGIONAL TECH & FACILITIES SERVICES	
755125	WA - REGIONAL PERSONNEL SERVICES	
789500	WA - REGIONAL TRANSITIONAL POOL	
CA01M000120	HEAD DEFENCE SUPPORT OPERATIONS	
CA01M010051	DSO PLANNING & PROGRAMMING	



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711242	PLANNING & PROGRAMMING	
CA01M01032S	HDSO	
758101	HDSO EXECUTIVE	
CA01M000010	BASE CUSTOMER SUPPORT SERVICES	
CA01S010035	DIR SECURITY EMERGENCY MANAGEMENT	
751004	PROGRAM MANAGEMENT OFFICE	
751014	SECURITY EMERGENCY MANAGEMENT	
CA01S010036	DIRECTORATE PARTNER ENGAGEMENT & PERFORM	
215002	DIRECTORATE PARTNER ENGAGEMENT & PERFORM	
CA01S010037	STRATEGIC ACCOUNTABILITY & OP PRIORITIES	
199102	ADF SUPPORT SERVICES	
215003	STRATEGIC ACCOUNTABILITY & OP PRIORITIES	
CA01M001047	DG BASE & CUSTOMER SUPPORT SERVICES	
758900	DGB&CSS-EXECUTIVE SUPPORT	
CA01M001049	CUSTOMER ACCESS MANAGEMENT	
711229	CUSTOMER SERVICE CENTRE	
CA01M001053	DIR OF OPERATIONS & TRAINING AREA MGT	
CA01M000055	DEP DIR OPS & TRG AREA MGT NSW/ACT	
754416	DEP DIR OPS & TRG AREA MGT NSW/ACT	
CA01M000056	DEP DIR OPS & TRG AREA MGT NSW	
682834	NSW RANGE TRNG AREA MANAGEMENT	
789025	NSW JOINT OPS SUPPORT STAFF	
CA01M000058	DEP DIR OPS & TRG AREA MGT QUEENSLAND	
351109	DEP DIR OPS & TRG AREA MGT QLD	
351115	STH QLD JOINT OPS SUPPORT STAFF	
716613	QLD RANGES TRNG AREA MNGMNT	
753500	NTH QLD JOINT OPS SUPPORT STAFF	
CA01M000059	DEP DIR OPS & TRG AREA MGT VIC/TAS	
754417	DEP DIR OPS & TRG AREA MGT VIC/TAS	
CA01M000060	DEP DIR OPS & TRG AREA MGT VIC	
752920	VIC JOINT OPS SUPPORT STAFF	
754418	VIC RANGES TRNG AREA MNGMNT	
CA01M000061	DEP DIR OPS & TRG AREA MGT TAS	
754419	TAS RANGES TRNG AREA MNGMNT	
756200	TAS JOINT OPS SUPPORT STAFF	
CA01M000062	DEP DIR OPS & TRG AREA MGT ACT	
682835	ACT RANGE TRG AREA MANAGEMENT	
715460	ACT JOINT OPS SUPPORT STAFF	
CA01M000063	DEP DIR OPS & TRG AREA MGT SA	
754421	SA RANGES TRNG AREA MNGMNT	
784000	SA JOINT OPS SUPPORT STAFF	
CA01M000064	DEP DIR OPS & TRG AREA MGT WA	
682882	WA JOINT OPS SUPPORT STAFF	
754422	WA RANGES TRNG AREA MNGMNT	
CA01M000065	DEP DIR OPS & TRG AREA MGT NTK	
117165	NTK JOINT OPS SUPPORT STAFF	
412208	NTK RANGES TRNG AREA MNGMNT	
CA01M000066	DEP DIR OPS & TRG AREA MGT CENTRAL WEST	
754420	DEP DIR OPS & TRG AREA MGT CW	
CA01M000053	HQ DIR OF OPERATIONS & TRAINING AREA MGT	
754402	HQ DIR OF OPS & TRAINING AREA MANAGEMENT	
755005	UNILATERAL TRAINING	
758910	DTAM	
CA01M010060	FORCES ENTERTAINMENT	
199101	FORCES ENTERTAINMENT BOARD	
199104	FORCES ENTERTAINMENT DIRECTORATE	
CA01M001061	DIR BASE OPS & PREP	
754423	DIRECTORATE BASE OPS & PREPAREDNESS	
CA01M001062	DEFENCE LIBRARY SERVICES	
715306	DIRECTORATE DEFENCE LIBRARY SERVICES	
CA01M001064	DIRECTORATE OF BASE PROJECT AND PLANS	
215008	BASE PROJECTS AND PLANS	
M10100	SECURITY SERVICES (NON GSS)	
CA01M001068	SAFETY	
754100	SAFETY POLICY AND ASSURANCE	
CA01N000510	MINISTERIAL & EXEC COORD & COMM DIVISION	
CA01N000350	FREEDOM OF INFORMATION & INFORMATION MGT	
100053	DIRECTORATE CORPORATE INFORMATION MGMT	
CA01A01016S	FAS MINISTERIAL & EXEC COORD & COMM	
100040	MINISTERIAL CORPORATE SUPPORT BRANCH	
100700	OFFICE OF FAS MECC	
151530	MINISTERIAL & INFORMATION MGMT BRANCH	
172500	CORPORATE COMMUNICATIONS BRANCH	
CA01A01017S	COMMUNICATION AND MEDIA BRANCH	
CA01A100102	MEDIA OPERATIONS	
175412	MEDIA OPERATIONS	
CA01A100104	PA TRAINING DEVELOPMENT & POLICY	
172550	PA TRAINING DEVELOPMENT & POLICY	
CA01A100103	DIGITAL MEDIA	
172020	WEB SUPPORT	
172260	IMAGERY	
CA01A100004	DEFENCE NEWSPAPERS	

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Cost Centres	Cost Centre Description	Service Group
172040	DEFENCE MAGAZINE	
172050	DEFENCE NEWSPAPERS	
CA01A100006	CAM EXECUTIVE	
172510	CAM EQUIPMENT	
CA01A101700	REGIONS & SUPPORT	
172410	RM-NSW	
CA01N000360	STRATEGIC ISSUES MANAGEMENT BRANCH	
100033	COORDINATION	
CA01N000400	MINISTERIAL & EXECUTIVE SUPPORT BRANCH	
100046	MINISTERIAL AWARENESS & TRAINING	
715526	MINISTER FOR DEFENCE	
715529	PARLIAMENTARY SEC FOR DEFENCE	
715536	ASSISTANT MINISTER FOR DEFENCE	
CA01Q000001	OFFICE OF DEPUTY SECRETARY DSR	
CA01S000025	OFFICE OF DEPUTY SECRETARY DSR	
711100	OFFICE OF DEPSEC DSRG	
711102	DEFENCE SUPPORT REFORM	
711125	DEPUTY SECRETARY PIP	
CA01S000026	GEMS & BUSINESS TRANSFORMATION	
711139	REFORM GEMS	
711140	GEMS & BUSINESS TRANSFORMATION	
CA01S000027	DEFENCE PROCUREMENT & CONTRACTING BRANCH	
CA01M010075	DEFENCE PUBLISHING SERVICE	
751011	PUBLISHING - ACT	
754021	ACT - DEFENCE PUB SERVICE	
781103	PUBLISHING - LAVERTON	
CA01M010076	DEFENCE INSURANCE OFFICE	
783012	DEFENCE INSURANCE	
CA01M010077	INFO & PROCUREMENT SYSTEMS MANAGEMENT	
711135	INFO & PROCUREMENT SYSTEMS MANAGEMENT	
CA01M010080	PROCUREMENT & CONTRACTING	
331270	COMMERCIAL DIR PROJECT SUPPORT	
711450	BUSINESS MACHINES	
789065	CONTRACT MANAGEMENT SUPPORT	
M10200	COMMERCIAL	
CA01M010081	PROCUREMENT POLICY & ASSURANCE	
711150	PROCUREMENT POLICY AND ASSURANCE	
CA01M010083	DCPB EXECUTIVE	
711000	DEFENCE CHIEF PROCUREMENT EXECUTIVE	
CA01P000101	INTEGRATED TRAVEL SOLUTIONS	
681104	INTEGRATED TRAVEL SOLUTIONS - TOWNSVILLE	
711231	TRAVEL IMPROVEMENT	
711243	DINERS CLUB REBATE	
715137	INTEGRATED TRAVEL SOLUTIONS	
CA01S00020A	DSG STRATEGIC PROJECTS	
CA01S00020	DSG STRATEGIC PROJECTS	
700000	GROUP FINANCE COSTS	
711126	FINANCIAL MANAGEMENT	
711130	STRATEGIC PROJECTS	
M00000	DEFENCE SUPPORT REFORM GROUP	
CA01Z100003	DSG BLOCKED COST CENTRE	
118504	IS HMAS CERBERUS	
CA01S00000D	DSG - MAJOR CAPITAL FACILITIES	
679410	MCF - DIR PROJ DEV & DELIVERY (NSW/ACT)	
679412	MCF - SOUTH EAST	
679413	MCF - PROPERTY ACQUISITIONS	
679414	MCF - DIR PROJ DEV & DELIVERY (QLD)	
679420	MCF - CENTRAL NORTH & WEST	
679424	MCF - FITOUTS	
679426	MCF - DIR PROJ DEV & DEL (SA/VIC/TAS)	
679452	MCF - ENVIRONMENTAL REMEDIATION	
679453	MCF - DPDD - HARDENED NETWORK ARMY	
679455	MCF - DPDD - ENHANCED LAND FORCE	
679456	MCF - NATIONAL	
700100	MCF - ESTATE PLANNING	
CA01S00000E	DSG - FACILITIES OPERATIONS (FACOPS)	
CA01S005011	DSG - ESTATE MAINTENANCE - DSO	
700200	DSG - ESTATE MAINTENANCE - DSO	
CA01S00000F	DSG - FACILITIES NPOC	
700300	DSG FACILITIES NPOC	
CA01S00000G	DSG - SUSTAINMENT	
700400	DSG - SUSTAINMENT	
CA01S00000H	DSG - ADF HOUSING	
191000	DSG - RELOCATIONS AND HOUSING	
CA01V000000	CHIEF INFORMATION OFFICER GROUP	
CA01V00000A	ICT SUSTAINMENT PROGRAM	
CA01H00109S	ICT HUMAN RESOURCE DEVELOPMENT DIVISION	
CA01L000355	PERSONNEL SYSTEMS MODERNISATION BRANCH	
100368	PERSONNEL SYSTEMS MODERNISATION	
CA01S100440	HR PROJECT DELIVERY BRANCH	
323150	PERSONNEL SYSTEMS ENHANCEMENTS	
CA01H001118	PERS SYSTEM & INNOVATION BRANCH	

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199216	PERSONNEL SYSTEMS & INNOVATION	
CA01H001119	HRDD EXECUTIVE	
103546	HRDD EXEC	
CA01L000029	ICT MILITARY OPERATIONS PROGRAM	
100378	MILITARY OPERATIONS ADMINISTRATION	
103538	MILITARY SATELLITES - LEASE & USAGE	
CA01L000241	ICT INVESTMENT PROGRAM	
CA01L00241A	ICT MAJOR PROJECTS	
100289	SERVICE-ORIENTED ARCHITECTURE	
100295	PROJECT TBA	
100373	AIR7000 - FUTURE MARITIME PATROL	
100376	JP2068 PH2B.2 COMPUTER NETWORK DEFENCE	
100390	SECRET INTEROPERABILITY PROGRAM	
100393	CYBER SECURITY	
103508	CIO ICT INVESTMENT	
103510	SIE IMPLEMENTATION	
103511	DISTRIBUTED COMPUTING	
103516	TERRESTRIAL COMMUNICATIONS - TRANSITION	
103517	DIISI PHASE 2	
103518	TERRESTRIAL COMMUNICATIONS - BUILD	
103519	FIN SYSTEMS PROGRAM OF WORK	
103520	DEFENCE EXPORT CONTROL SYSTEM	
103521	JP2080PH2B.1 DEFENCE 1 - R1A & B DESIGN	
103524	JP2030 JNT COMMAND SUPPORT ENVIRONMENT	
103525	NEXT GENERATION DESKTOP - BUILD	
103528	CENTRALISED PROCESSING 1ST PASS	
103529	PROJECT CENTRAL	
103530	SPECIALIST COMMS MOD PROGRAM - LAND	
103531	JP2099 IDENTITY MANAGEMENT	
103532	ICI COLLABORATION CAPABILITY	
103533	IT SERVICE MANAGEMENT	
103534	AIR6000 NEW AIR COMBAT CAPABILITY	
103537	AIR5349 SUPER HORNET AME	
340002	JP2077PH2D IMPROVED LOGISTICS SYSTEM	
340004	AIR5341 AIR TRAFFIC MANAGEMENT	
340005	MOBILE ICT - EAI - GROUND SYSTEMS	
340006	JNT FORCE INTEGR STRAT & ARCHITECTURE	
340007	JP2064 GEOSPATIAL INFORMATION	
340008	JP2096 DEFENCE ISR BACKBONE	
340009	LOGISTICS PROGRAM OF WORK	
340011	OBJECTIVE - SOFTWARE UPGRADE	
340012	OBJECTIVE - ARCHITECTURE UPGRADE	
340020	JP2080PH2B.1 DEFENCE ONE - R1A BUILD	
340022	SAP IDENTITY & ACCESS CONTROLS	
340027	JP2068 PH2B.2 COM NETWORK DEF - BUILD	
340028	CENTRALISED PROCESSING - BUILD	
340029	JP2080PH2B.1 DEFENCE ONE - R1B BUILD	
340030	AIR7000 - FUTURE MARITIME PATROL - BUILD	
340032	FUTURE PROJECT A	
340033	FUTURE PROJECT B	
340034	FUTURE PROJECT C	
340035	FUTURE PROJECT D	
340036	FUTURE PROJECT E	
340037	FUTURE PROJECT F	
340038	FUTURE PROJECT G	
340039	FUTURE PROJECT H	
771224	EXCHANGE TECHNICAL REFRESH	
CA01L00241M	ICT MINOR PROJECTS	
100410	JMP6007 JOINT E-FUELS MANAGEMENT	
100427	JMP8001 MATERIEL ENTITLE MGMT SYST	
340010	ICT SECURITY AUDIT - DSN	
340048	FUTURE PROJECT I	
340049	FUTURE PROJECT J	
CA01L000250	ICT INFRASTRUCTURE PROGRAM	
103505	EXTERNAL TASKS	
340024	STANDALONE NETWORKS REMEDIATION	
771150	ICT FLEET MANAGEMENT SUSTAINMENT	
771154	ICT INFRASTRUCTURE SUSTAINMENT	
CA01L000101	ICT REFORM DIVISION	
CA01L000005	REFORM & PORTFOLIO CO-ORD BRANCH	
100283	ICT CAPABILITY DEVELOPMENT CENTRE	
100287	REFORM & PORTFOLIO BRANCH EXEC	
100422	WORKFORCE FACS PROTECTIVE SEC SAFETY	
103540	DIRECTORATE OF PEOPLE AND COMMUNICATIONS	
103541	DIRECTORATE OF TECHNICAL TRANSITIONS	
771296	CORPORATE SERVICES	
771297	ICT REFORM DIVISION EXECUTIVE	
L31001	EMPLOYEE TRANSITION	
L31002	DIR CORP COMM & CHANGE MANAGEMENT	
L31104	DIR GROUP GOVERNANCE REPORTING	
CA01L000000	ICT DELIVERY DIVISION (ICTDD)	
CA01L000021	MILITARY & SECURITY PROJ DEL BRANCH	

Department of Defence - Chart of Accounts - Cost Centres		
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100285	MIL & SEC PROG EXEC	
103513	MILITARY MESSAGE HANDLING SYSTEM	
771170	SIP 3RD LEVEL SUPPORT - PEGASUS	
771214	DSN SIPRNET	
771215	SIPR REL- A	
CA01L000400	LOGISTICS APPLICATIONS BRANCH	
103506	PORTFOLIO MANAGEMENT OFFICE	
103507	LOGIS EXECUTIVE	
103509	LOGISTIC SYSTEMS SUSTAINMENT	
103512	LOGSPO WORKFORCE OPERATING	
CA01L000321	CORPORATE & MIL APPS BRANCH	
100288	CORPORATE & MILITARY APPLICATIONS BRANCH	
100377	DIR APPLICATION VENDOR MANAGEMENT	
771161	PERSONNEL SYSTEMS SUSTAINMENT	
771163	DIR FINANCIAL SYSTEMS SUSTAINMENT	
771219	WOAG PROGRAM	
771228	OBJECTIVE SUSTAINMENT	
CA01L000022	LOGISTICS PROG DELIVERY BRANCH	
771211	LOGISTICS INFORMATION	
CA01L000140	ICTDD EXECUTIVE	
100424	ENVIRONMENT MANAGEMENT	
200108	ICT PORTFOLIO MANAGEMENT OFFICE	
340025	SERVICE ORIENTED ARCHITECTURE - DELIVERY	
340031	DIR OF CORPORATE ENTERPRISE DELIVERY	
771000	ICTDD EXECUTIVE	
771109	SERVICE LEVEL TESTING & RELEASE MNGT	
CA01L000002	ICT CHIEF TECHNOLOGY OFFICER DIVISION	
CA01L000213	GROUP COMMERCIAL BRANCH	
103539	DIRECTORATE OF STRATEGIC PARTNERING MGMT	
200106	SOURCING REFORM PROGRAMME OFFICE	
771220	SOFTWARE CONTRACT COMPLIANCE	
771232	DIR OF VENDOR MANAGEMENT	
771250	CENTRAL ICT CONTRACT AUTHORITY	
CA01L000243	ICT STRATEGY POLICY & PLANS	
200109	ICT DOCTRINE & POLICY	
771252	ICT PLANS	
CA01L000248	ICT SECURITY BRANCH	
118130	ICT SECURITY	
CA01V000400	ICT ARCHITECTURE BRANCH	
340021	MOBILE ICT	
L20600	AS ICT ARCHITECTURE BRANCH	
CA01L000018	CHIEF TECHNOLOGY OFFICER EXECUTIVE	
771255	CHIEF TECHNOLOGY OFFICER EXECUTIVE	
771265	AS INFRASTRUCTURE ARCHITECTURE	
L50100	TECHNICAL INTEGRATION BRANCH EXECUTIVE	
CA01V000001	ICT OPERATIONS DIVISION (ICTOD) J6	
CA01L000027	SERVICE MANAGEMENT BRANCH	
100367	SERVICE DESIGN	
340026	DIR CUSTOMER ASSIST RESP & EXPERIENCE	
771257	SERVICE OPERATIONS	
771267	SITUATIONAL AWARENESS	
771268	SERVICE MANAGEMENT EXEC	
771290	SERVICE ASSURANCE	
L30900	SERVICE TRANSITION	
CA01L000013	INFRASTRUCTURE PROJECT DELIVERY	
411814	ICT INFRASTRUCTURE	
L30200	COMMUNICATIONS SYSTEMS	
CA01L000012	ENTERPRISE TECH OPERATIONS BRANCH	
100374	TERRESTRIAL COMMS - LEASED LINES	
103514	TERRESTRIAL COMMUNICATIONS - RUN	
118900	OVERSEAS ICT SERVICES	
432405	HQJOC OPERATIONS	
622531	APPLICATION HOSTING SERVICES	
771236	DEUSS CAPITAL REGION	
771239	DEUSS NORTH EAST REGION	
771240	DEUSS NORTH WEST REGION	
771241	DEUSS EAST REGION	
771243	DEUSS SOUTH EAST REGION	
771244	DEUSS HQJOC	
771246	DEUSS SOUTH WEST REGION	
771248	REGIONAL ICT CONTRACT AUTHORITY	
771249	DEUSS & SUPPORT EXECUTIVE	
771251	ENTERPRISE TECH OPS BRANCH EXECUTIVE	
771293	HIGH ACCESS INTERNET GATEWAY	
771298	STANDARD DEVICES	
L71000	DVS OVERSEAS	
L71100	DVS NATIONAL CONTRACTS	
CA01V00020S	ICTOD EXECUTIVE	
200401	ICTOD EXECUTIVE	
CA01V000300	J6 SUPPORT BRANCH	
100296	DIR ICT CAPABILITY COORDINATION	
112605	MULTINATIONAL INFORMATION SHARING	

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Cost Centres	Cost Centre Description	Service Group
200104	DIR OF MULTINATIONAL RELATIONS & INTEROP	
432995	SATCOM CAPABILITY	
L10900	DEFENCE SPECTRUM OFFICE	
L20602	J6 EXECUTIVE	
CA01L000011	DEFENCE STRATEGIC COMMS BRANCH	
CA01L00011S	DSCB EXECUTIVE	
711213	DSCB EXECUTIVE	
CA01L000106	OPERATIONS SUPPORT	
CA01L00106T	OPERATIONS	
118323	DEFCOMMSTA BRISBANE	
118516	DEFCOMMSTA MELBOURNE	
432700	DEFCAMSAUS	
432702	DEFCOMMSTA SYDNEY	
432703	DEFCOMMSTA PERTH	
715642	DEFCOMMSTA CANBERRA	
CA01L00106E	DIR OF LIFE CYCLE SUPPORT	
432704	LIFECYCLE SUPPORT	
CA01L00106M	DTSN OPERATIONS	
411811	DTSN OPERATIONS	
CA01L00106N	COMMUNICATION SERVICES	
118100	FLEET INFO SYSTEMS SUPPORT OFFICE	
118150	DEFENCE VOICE SERVICES	
325251	NATIONAL DFM CONTROL CENTRE (NDCC)	
332193	DSVE OPERATIONS	
432992	NETWORK SUPPORT	
432998	SATELLITE OPERATIONS	
CA01L00106V	CRYPTOGRAPHIC CONTROLLING AUTHORITY	
432426	DCCA/ADFDA	
CA01L00106W	CERTIFICATE & DIRECTORY MGMT CENTRE	
118513	CDMC	
CA01V000100	CHIEF INFORMATION OFFICER	
100425	CIO EXECUTIVE	
200110	BUSINESS RELATIONSHIP MGMT OFFICE	
340003	INFRASTRUCTURE TRANSFORMATION EXECUTIVE	
340016	ICT RESERVISTS	
340023	SINGLE INFORMATION ENVIRONMENT	
340040	REVISED GROUP STRUCTURE A	
340041	REVISED GROUP STRUCTURE B	
340042	REVISED GROUP STRUCTURE C	
340043	REVISED GROUP STRUCTURE D	
340044	REVISED GROUP STRUCTURE E	
340045	REVISED GROUP STRUCTURE F	
340046	REVISED GROUP STRUCTURE G	
340047	REVISED GROUP STRUCTURE H	
771050	CIO GROUP ADMINISTRATION	
CA01S001970	ICT SOFTWARE PROGRAM	
730160	SOFTWARE - NON MANAGED	
L20900	SOFTWARE - HSB MANAGED	
CA01V100000	COST CENTRES FOR ARCHIVING	
CA01L00001S	CIOG COST CENTRES FOR FUTURE BLOCKING	
100282	PROJECT MANAGER STREAM STAFF	
100284	ARCHITECT STREAM STAFF	
100286	PROJECT DELIVERY CORPORATE	
100411	MILITARY OPERATIONS PROJECTS	
100412	OTH GROUPS REFORM ICT COMPONENTS PROJ	
100414	DCP/GREEN BOOK/OTHERS PROJ	
100416	CIO TASKS	
100419	ICT REFORM CIOG FUNDED PROJECTS	
100420	VENDOR MGMT STREAM STAFF	
100421	CHANGE MANAGEMENT STREAM STAFF	
103515	MILITARY MESSAGING	
103522	PMKEYS TECH REFRESH	
103523	OBJECTIVE	
103526	PKI	
103527	TERRESTRIAL COMMUNICATION BUNDLE	
103535	BLACKBERRY REPLACEMENT	
103536	PEGASUS	
112207	DMO MSA - MIS SUSTAINMENT	
112610	MULTINATIONAL INFO SHARING - MINORS	
118140	NETWORK OPS	
118902	TECHNICAL SUPPPORT	
118905	MOBIT OPERATIONS	
200100	DIR INFO STRATEGY FORMULATION	
200101	ASSIST SEC ICT STRATEGY & PLANNING	
200111	DIR APPLICATION ARCHITECTURE	
325250	EXECUTIVE	
340013	LOGISTICS STREAM STAFF	
340014	ENGINEER STREAM STAFF	
340015	CORPORATE AND BUSINESS MANAGEMENT STREAM	
340017	SERVICE DELIVERY STREAM STAFF	
340018	SERVICE SUPPORT STREAM STAFF	
340019	STRATEGIC & INTERN POLICY STREAM STAFF	

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424032	INFRASTRUCTURE MNGT SYSTEMS DEVELOPMENT	
432701	NAVCOMMSTA CANBERRA	
432996	DEFCOMMSTA AUSTRALIA	
622500	MAINFRAME	
622513	COMMUNICATIONS	
622526	GROUP FINANCE OFFICE	
622532	SERVICE COORDINATION	
622533	STORAGE & DATABASE SUPPORT	
622534	OPERATING SYSTEMS SUPPORT	
622535	SYSTEMS MANAGEMENT AND SUPPORT	
622537	SECURITY COMMUNICATIONS & PERFORMANCE	
622550	DIR OF QUALITY MANAGEMENT	
711001	DIR OF BUDGETING & ACCOUNTING	
711002	DIR ENTERPRISE SERV ARCHITECTURE	
711402	PROCUREMENT CONTRACTING SERVICES	
711404	DIR INFORMATION WARFARE & ASSURANCE	
711411	DIR ARCHITECTURE PRACTICE MANAGEMENT	
711421	DIR OF INFRASTRUCTURE DESIGN	
715641	ICT REFORM PROGRAM COSTS	
730061	ESD FINANCIAL SYSTEMS BUS & CUSTOMER SPT	
730074	ESD DEFENCE SAP UPGRADE DIRECTORATE	
771110	TERRESTRIAL COMMS PROJECTS	
771111	CORPORATE APPLICATIONS	
771112	FINANCIAL SYSTEMS OPERATIONS	
771113	UD PROJECTS	
771115	ESD LOGISTICS SYSTEMS OPERATIONS	
771117	GATEWAY SYSTEMS PROJECTS	
771118	ICT INFRASTRUCTURE PROJECTS	
771119	KNOWLEDGE & SOE PROJECTS	
771120	CENTRALISED PROCESSING PROJECTS	
771126	PERSONNEL SYSTEMS MODERNISATION PROJECTS	
771127	UA FINANCE PROJECTS	
771128	UA LOGISTICS PROJECTS	
771129	IBA PROJECTS	
771130	CSI PROJECTS	
771131	SOE	
771132	IMSD PROJECTS	
771133	CS EAI PROJECTS	
771146	ICT INFRASTRUCTURE PROJECTS	
771147	TERRESTRIAL COMMS TASKS	
771148	TERRESTRIAL COMMS SUSTAINMENT	
771149	ICT FLEET MANAGEMENT TASKS	
771151	GATEWAY SYSTEMS TASKS	
771152	GATEWAY SYSTEMS	
771153	ICT INFRASTRUCTURE TASKS	
771156	KNOWLEDGE & SOE TASKS	
771157	INFORMATION EXCHANGE SYS SUSTAINMENT	
771158	CENTRALISED PROCESSING TASKS	
771159	CENTRALISED PROCESSING SUSTAINMENT	
771160	UAP TASKS	
771162	UAF TASKS	
771165	UAL SUSTAINMENT	
771168	INTEGRATED BUSINESS APPLICATION	
771169	CSI TASKS	
771171	IMSD TASKS	
771172	IM SUSTAINMENT	
771174	ENTERPRISE APPLICATIONS INTEGRATION	
771209	COMMON SVCS INTEGRATION PRGRM OFFICE	
771210	DIR IDENTITY MANAGEMENT & MESSAGING	
771212	UA MESSAGING PROJECTS	
771213	UA MESSAGING TASKS	
771216	DCNO EXECUTIVE	
771218	PROJECT MNGT COMPETENCY CENTRE	
771221	BUSINESS IMPROVEMENT OFFICE	
771225	ENTERPRISE SOA DELIVERY	
771226	DRM PROJECTS	
771227	DRM TASKS	
771229	BUSINESS SUPPORT	
771230	DIR OF TECHNICAL CONTROL FRAMEWORK	
771231	RISK & QUALITY ASSURANCE	
771234	DIR SERVICE LEVEL MANAGEMENT	
771235	APPLICATION DEVELOPER STREAM STAFF	
771237	REGIONAL SERVICES SC	
771238	REGIONAL SERVICES CN/NSW	
771242	REGIONAL SERVICES QLD	
771245	REGIONAL SERVICES TAS	
771247	REGIONAL SERVICES WA	
771253	DIRECTORATE OF ENGINEERING	
771254	ICT REFORM BRANCH EXECUTIVE	
771256	DIR OF CENTRAL ICT SERVICES	
771258	DIR OF CUSTOMER ENGAGEMENT	
771259	INFORMATION ASSURANCE STREAM STAFF	

Department of Defence - Chart of Accounts - Cost Centres		
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771260	DIR OF CAPABILITY DEVELOPMENT	
771261	DIR ICT STRATEGIC PLANNING	
771262	DIR TECHNOLOGY FUTURES	
771263	DIR ICT POLICY	
771264	DIR CAPACITY PLANNING	
771266	DIR BUSINESS ARCHITECTURE	
771269	MILITARY ENGAGEMENT ARCHITECT	
771271	SHARED SERVICES STREAM STAFF	
771272	INTERAGENCY INFORMATION POLICY DEVEL	
771273	ASSIST SEC ESB	
771274	DIR REQUIREMENTS ANALYSIS	
771275	DIR INFORMATION ASSURANCE BRANCH	
771276	DIR SECURITY RISK MANAGEMENT	
771277	DIR INFORMATION ASSURANCE AUDIT & REVIEW	
771278	DIR INFORMATION ASSUR GOVERNANCE	
771279	DIR INFORMATION ASSUR CERTIF & COMPLIAN	
771280	PROJECT TEAM JP2047	
771281	BUS RELATIONSHIP MGMT OFFICE - GROUPS	
771282	HUMAN RESOURCES STREAM STAFF	
771283	SENIOR MGMT MULTINATIONAL INFO SHARING	
771284	CORE ICT INFRASTRUCUTRE	
771285	DIR INFRASTRUCTURE OPERATING MODEL	
771286	DIR CORPORATE SYSTEMS	
771287	PLANNING & CONTROL SUSTAINMENT	
771288	PLANNING & CONTROL TASKS	
771289	PLANNING & CONTROL PROJECTS	
771291	HEALTH SYSTEMS	
771292	ICT REFORM PROGRAM	
771294	DIR SATELLITE COMMUNICATIONS CAPABILITY	
771299	DATA CENTRE MIGRATION	
771304	BUSINESS MANAGEMENT	
771305	SYSTEM HARDWARE - DATA CENTRES (SHDC)	
775000	EXECUTIVE	
783411	DIR DOCUMENTS & RECORDS MANAGEMENT	
H20100	PMKEYS INITIATIVES	
L00000	ASSET ACCOUNTING	
L30100	DEF COMPUTING BUREAU	
L30520	DIR OF CONTRACT MANAGEMENT	
L30710	ITS REPORTING	
L30800	NETWORK - VOICE & VIDEO (NVV)	
L31000	DIR ICT COSTING SERVICES	
L31004	DIR INFORMATION SECURITY MANAGEMENT	
L31005	CIOG TALISMAN SABRE	
L31102	SECURITY SERVICES	
L50101	WEB & EBUSINESS APPLICATIONS	
L50103	PORTFOLIO MANAGEMENT OFFICE	
L52500	UA DEFENCE SUPPORT	
L52700	SOFTWARE ENGINEERING COMPETENCY CENTRE	
L55100	ICT FLEET MANAGEMENT	
L70100	DVS NT	
L70300	DVS QLD	
L70400	DVS NSW	
L70500	DVS VIC	
L70700	DVS WA	
L70800	DVS ACT/SNSW	
L71300	ICT SECURITY OPERATIONS	
CA01L000017	CIOG BLOCKED COST CENTRES	
118526	INTEGRATION SERVICES	
118903	FINANCE & ADMINISTRATION	
118904	APPLICATIONS SUPPORT	
200107	DIR DIE PROGRAM MANAGEMENT	
200501	INFO POLICY & PLANS BRANCH - OTHER	
200621	DC21	
211192	ADF TACTICAL DATA LINKS AUTHORITY	
253400	ELECTRONIC ARCHIVING & DECOMMISSIONING	
411815	REGIONS	
432997	SCN COORDINATION	
433100	ASSET SUPPORT	
620100	DEPUTY CHIEF INFORMATION OFFICER	
711212	DCAN	
711400	DIRECTORATE HUMAN RESOURCES-LOCKED	
711401	DIRECTORATE FINANCIAL MANAGEMENT-LOCKED	
715640	SIP	
724910	DIR INFO FUTURES PLANNING (NCW)	
724920	DIR INFO MULTINATIONAL RELATIONS	
730118	BORIS	
730122	DEF DECISION SUPPORT (FEPC) PROJECT	
771108	TRANSITIONS	
771116	ENHANCEMENT TO SDSS	
771121	MANAGEMENT INFORMATION ENVIROMENT	
771122	ENTERPRISE APPLICATION INTEGRATION	
771136	DEFENCE EMAIL SYSTEM (00/11)	

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Cost Centres	Cost Centre Description	Service Group
771144	DEFENCE WAN - UPDATE	
771145	BI TASKS	
771200	MATIS EXECUTIVE	
771201	ENTERPRISE PROGRAM MANAGEMENT OFFICE	
771202	LOGISTICS SYSTEMS ACQUISITION	
771203	DELIVERY SUPPORT	
771204	SYSTEMS TRAINING	
771205	BUSINESS IMPROVEMENT	
771206	MATIS BUSINESS MANAGEMENT	
771207	MATIS CONTRACTING & PROCUREMENT	
771208	PROJECT SETTLEMENT ACCOUNT	
783410	DRMS PHASE 1 & 2	
ETD009	CAPABILITY ET DEPLOYMENT-KS	
ETD014	EASTTIMOR SATELLITE-TELSTRA3	
L10000	INFO POLICY & PLANS	
L10100	DIS (DIR INF SYS)	
L20000	CORPORATE MANAGEMENT	
L20601	DSBPC-LOCKED	
L21000	TRAINING - ISD	
L30000	INFRASTRUCTURE SERVICES	
L30510	TRANSITION MANAGEMENT	
L30511	IHO	
L30700	BREAK/FIX TECH AUTHORITY	
L30711	SERVICE DESK	
L30712	PROBLEM/ESCALATION MANAGEMENT	
L30713	DESKTOP SERVICES - 2ND LEVEL	
L30830	IT SYSTEMS DEVELOPMENT	
L30840	DRN SYS INTEGRATION	
L30850	DRN SYS DEVELOPMENT	
L31003	RISK MANAGEMENT	
L31100	CSC AND SOFTWARE LIBRARY	
L31101	DRN PEREGRINE SUPPORT SERVICES	
L31103	EMS SUPPORT	
L50000	APPLICATIONS AND PROJECTS	
L50102	NETWORK ENGINEERING COMPETENCY CENTRE	
L50500	DEFENCE COLLEGES	
L50600	APPLICATIONS INTEGRATION AND TESTING	
L51400	MANAGER DIARY AND CRISP PROJECTS	
L52800	WAN/BAN DEVELOPMENT	
L52900	SERVER/DESKTOP DEVELOPMENT	
L55000	CIP	
L55500	MINISTER OF DEFENCE IT REQUIREMENTS	
L70000	SYDNEY WEST/SOUTH REGION	
L70200	NORTH QUEENSLAND REGION	
M10700	DOCUMENT & RECORD MGT PROJECT	
CA01V00000B	ICT - DMO - SUSTAINMENT AGREEMENTS	
112208	DMO MSA - Tactical Information Exchange	
112209	DMO MSA - High Grade Cryptographic Equip	
CA01V00000C	ICT - DMO - MINORS	
CA01L00241E	DMO AGREEMENTS	
112203	DMO MAA - EWS PROJECTS	
112204	DMO MAA - DIEIF PROJECTS	
CA01V00000D	ICT - MCF	
112100	CIO GROUP - MCF	
CA01S00014	DEFENCE MATERIEL ORGANISATION	
CA01ISUBS00	GENERAL MANAGER SUBMARINES	
CA01I001015	COLLINS SUBMARINE PROGRAM	
CA01I002000	COLLINS SUSTAINMENT	
CA01F01044S	NIPO COLLINS	
231472	NIPO COLLINS	
231827	COLLINS COMMONS	
CA01I002100	COLLINS SUSTAINMENT PROGRAM	
231470	PLATFORM SUSTAINMENT	
231475	CRITICAL SPARES	
611983	COMBAT SYSTEM SUSTAINMENT	
CA01I002300	COLLINS SUSTAINMENT BRANCH	
611980	COLLINS SUSTAINMENT BRANCH	
CA01I003000	COLLINS ACQUISITION	
CA01PC00000	COLLINS PROJECTS	
PC0001	NEW SUBMARINE PROJECT	
PC0002	NEW HEAVYWEIGHT TORPEDO	
PC0003	CCSM RELIABILITY AND SUSTAINABILITY	
PC0004	COLLINS COMBAT SYSTEM	
PC0005	WEAPONS AND SENSOR ENHANCEMENTS	
PC0006	COMMS MAST & ANTENNA REPLACEMENT	
PC0007	COMMS & ELEC WARFARE	
PC0008	CCSM IMPROVEMENT PROGRAM	
PC0009	EHF COMMS COVERT CAPABILITY	
PC0010	CCSM IMOC	
PC0011	SEA1439PH3.1 - COLLINS OBSOLESCENCE MANA	
CA01I003100	COLLINS ACQUISITION BRANCH	
231477	DG COLLINS ACQUISITION	



Department of Defence - Chart of Accounts - Cost Centres		
Cost Centres	Cost Centre Description	Service Group
611984	HEAVYWEIGHT TORPEDO JPO EXPENSES	
CA01I003200	COLLINS ACQUISTION PROGRAM	
100269	COLLINS SUBMARINES PROJECT SETTLEMENT	
100432	COLLINS ACQUISITION	
CA01NPCS000	COLLINS SUBMARINE PROGRAM	
PCS000	COLLINS SUBMARINE PROGRAM	
CA01F100771	PROGRAM MANAGER COLLINS SUBMARINE	
231476	PROGRAM MANAGER COLLINS EXECUTIVE	
CA01I001117	COST CENTRES TO BE CLOSED	
611103	TOBEBLKD-SALS - CANB	
611913	TOBEBLKD-SALS - WEST	
611987	TOBEBLKD-RCS SPO EXPENSES	
PEX000	TOBEBLKD-OFFICE OF PM COLLINS	
CA01I001124	SUBMARINE LIFE EVALUATION PROGRAM	
611986	DG SUBMARINE LIFE EVALUATION PROGRAM	
CA01IPO3000	FUTURE SUBMARINE	
CA01PF00000	FUTURE SUBMARINE PROJECTS	
PF0001	FUTURE SUBMARINE	
PF0002	FUTURE SUBMARINE - ACQUISITION	
CA01IPO3001	FUTURE SUBS	
235240	FUTURE SUBS PROJECT SETTLEMENT	
613854	FUTURE SUBMARINE EXECUTIVE	
PFS000	FUTURE SUBMARINE	
CA01ISUBS10	GENERAL MANAGER SUBMARINES EXECUTIVE	
111456	GENERAL MANAGER SUBMARINES EXECUTIVE	
598002	PROGRAM SUPPORT BUREAU	
598003	CHIEF COMMERCIAL OFFICER - SUBMARINES	
598004	CHIEF ENGINEERING OFFICER - SUBMARINES	
GMSM00	OFFICE OF GM SUBMARINE	
CA01DMOE000	DMO External	
DMOE00	DMO External	
DMOEA0	DMO Allocated (External)	
CA01IE00000	CHIEF EXECUTIVE OFFICER DMO	
615370	(3)CHIEF EXECUTIVE OFFICER DMO	
615371	(3)ADVISORY BOARD & COMMITTEE SUPPORT	
CEO000	CHIEF EXECUTIVE OFFICE DMO	
CA01ICF0000	FINANCE DIVISION	
CA01IDFM001	DFM LAND MARITIME SUBMARINE & COMMERCIAL	
CA01IDFM003	EXEC DIR DFM LAND MARITIME SUBS & COM	
595054	EXEC DIR DFM LAND MARITIME SUBS & COM	
CA01IDFM004	MARITIME FINANCIAL SERVICES	
100707	DIRECTORATE OF FIN MANAGEMENT - MARITIME	
600706	AMPHIBIOUS & AFLOAT SUPPORT SPO	
600707	ANZAC SPO	
600708	FAST FRIGATE GUIDED SPO	
600709	HYDROGRAPHIC SPO	
600710	JOINT FUEL AND LUBRICANTS AGENCY	
600711	LANDING HELICOPTER DOCK SPO	
600712	LARGS BAY SPO	
600713	MINE WARFARE AND CLEARANCE DIVING SPO	
600714	MARITIME SIGNATURE MGNT AND TARGET SERV	
600715	NAVAL INVENTORY PROCUREMENT OFFICE	
600716	ARMIDALE CLASS PATROL BOAT SPO	
600717	PACIFIC PATROL BOAT SPO	
CA01IDFM005	EXPLOSIVE ORDNANCE FINANCIAL SERVICES	
100710	EXPLOSIVE ORDNANCE FINANCIAL SERVICES	
CA01IDFM006	LAND FINANCIAL SERVICES	
100711	LAND FINANCIAL SERVICES	
CA01IDFM007	SUBMARINE FINANCIAL SERVICES	
100713	DIRECTORATE OF FIN MANAGEMENT - SUBS	
CA01IDFM008	GENERAL MGR PROGRAMS FINANCIAL SERVICES	
100715	GENERAL MGR PROGRAMS FINANCIAL SERVICES	
CA01IDFM009	AIR WARFARE DESTROYER FINANCIAL SERVICES	
600704	AIR WARFARE DESTROYER FINANCIAL SERVICES	
CA01IDFM002	DFM JOINT SYSTEMS & AIR	
CA01IDFM010	EXEC DIR DFM JOINT SYSTEMS & AIR	
595055	EXEC DIR DFM JOINT SYSTEMS & AIR	
CA01IDFM011	HELICOPTER FINANCIAL SERVICES	
100712	DIRECTORATE OF FIN MANAGEMENT - HELO	
600719	AIR9000 PH2 MULTI ROLE HELICOPTER	
600720	AIR9000 PH5C ADDITIONAL HEAVY LIFT HELO	
600732	ARMY AVIATION SPO	
600733	CARGO HELICOPTER AND UNMANNED SURV SPO	
600734	HELICOPTER SYSTEMS DIVISION PROJECTS	
600735	NAVAL AVIATION SPO	
600738	RECONNAISSANCE AND MOBILITY SPO	
600746	AIR9000 PH8 MH-60R PROJECT	
600747	AIR9000 PH7 HELICOPTER AIRCREW TRG SYS	
CA01IDFM012	COMMERCIAL FINANCIAL SERVICES	
100714	COMMERCIAL FINANCIAL SERVICES	
CA01IDFM013	ELECTRONIC SYSTEMS FINANCIAL SERVICES	
100716	ELECTRONIC SYSTEMS FINANCIAL SERVICES	

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Cost Centres	Cost Centre Description	Service Group
CA01IDFM014	AERO FINANCIAL SERVICES	
100717	DIRECTORATE OF FIN MANAGEMENT - AERO	
600721	AIRCREW TRAINING PROJECT OFFICE	
600722	AIR COMBAT & ELECTRONIC ATTACK SPO	
600723	AEWC SYSTEM PROGRAM OFFICE	
600724	AIR LIFT SPO	
600725	AEROSPACE MATERIEL SYSTEMS PROGRAM OFF	
600726	HEAVY AIR LIFT SPO	
600727	MARITIME PATROL SPO	
600728	TRAINING AIRCRAFT SPO	
600729	TACTICAL FIGHTER SPO	
600730	NEW AIRLIFT PROJECT OFFICE	
600731	AIR TO AIR REFUELLING PROJECT OFFICE	
CA01IDFM015	NEW AIR COMBAT CAPABILITY FINANCIAL SERV	
600705	NEW AIR COMBAT CAPABILITY FINANCIAL SERV	
CA01NFD0000	FINANCE DIVISION	
FD0000	FINANCE DIVISION	
CA01ZC00000	COST CENTRES TO BE ARCHIVED	
CA01ICFA000	BUSINESS SERVICES AND REFORM	
331143	NATIONAL CODIFICATION BUREAU	
614047	(3)BUSINESS SERVICES AND REFORM	
667501	BUSINESS SERVICES AND REFORM EXEC	
667504	SPECIALIST MILITARY EQUIP ACCOUNTING	
667512	MATERIEL SYSTEMS ASSET ACCOUNTING	
667515	ASSETS UNDER CONSTRUCTION ACCOUNTING	
CA01ICFB000	BUDGETS & FINANCIAL MANAGEMENT	
614060	(3)STRATEGIC FINANCIAL ADVICE	
615108	(3)SUSTAINMENT PROGRAMS	
615112	(3)RESOURCE ANALYSIS & REPORTING	
615113	(3)FINANCE BUSINESS LIAISON WASHINGTON	
615160	(3)BUDGETS	
615162	(3)CAPITAL INVESTMENT PROGRAM	
615168	(3)BUDGETS & FINANCIAL MANAGEMENT EXEC	
615340	(3)BUDGET COORDINATION	
PD8888	DMO MANAGEMENT MARGIN	
PD9999	FMS FINALISATION PROJECT	
CA01ICFO000	OFFICE OF CHIEF FINANCE OFFICER	
615105	(3)CHIEF FINANCE OFFICER DMO	
CA01ICFR000	FINANCIAL REPORTING	
331011	(3)FINANCIAL INFORMATION MANAGEMENT	
600702	(3)FINANCIAL POLICY	
614057	MATERIEL COMPLIANCE & ASSURANCE	
615106	(3)FINANCIAL BUSINESS DEVELOPMENT	
615107	(3)FINANCIAL REPORTING	
615115	(3)FINANCIAL REPORTING & POLICY EXEC	
615116	(3)FINANCIAL ASSURANCE & COMPLIANCE	
CA01I100000	DMO ADMINISTERED	
CA01I111000	PROJECT PAYMENTS	
100038	AWD PAYMENTS	
100039	SEASPARROW PAYMENTS	
CA01I110000	DMO TREASURY AND BANKING	
100037	DMO TREASURY AND BANKING INTEREST	
CA01IM00000	COMMERCIAL GROUP	
CA01ICS0000	BUSINESS OPERATIONS DIVISION	
CA01IMA2000	BOD & DMO REFORM CC TO BE ARCHIVED	
100109	TOBEBLKD-GM REFORM & SPECIAL PROJECTS	
512433	ATTRACTION & RECRUITMENT	
615120	(3)HUMAN RESOURCES EXEC	
615135	(3)FINANCIAL MANAGEMENT COMMERCIAL	
615141	MATERIEL LOGISTICS GOVERNANCE	
615331	(3)PERSONNEL POLICY & STANDARDISATI	
615345	PERSONNEL SERVICES	
CA01IMB0000	BUSINESS INFORMATION MANAGEMENT	
100253	(3) BUSINESS INFORMATION CAPABILITY	
331136	BUSINESS INFO SUPPORT SYSTEM OFFICE	
614056	BUSINESS INFORMATION MANAGEMENT PROJECTS	
614058	BIM EXECUTIVE	
615234	BUSINESS INFO GOVERNANCE & ANALYTICS	
CA01NHRC000	BUSINESS OPERATIONS DIVISION	
HRC000	BUSINESS OPERATIONS DIVISION	
CA01ICA0000	BUSINESS SERVICES & ASSURANCE	
100293	MEDIA OPERATIONS	
602804	ASSURANCE & RISK MANAGEMENT	
614165	(3)AUDIT MANAGEMENT	
614345	(3)DMO STRATEGY & PLANS	
615002	(3)INTERNAL AUDIT	
615003	(3)BUSINESS SERVICES & ASSURANCE EXECUTI	
615005	(3)PERFORMANCE & STATUTORY REPORTING	
615007	(3) MAJOR PROJECTS REPORT	
615110	(3)DMO FORUM	
615130	QUALITY MANAGEMENT	
615195	MINISTERIAL & FREEDOM OF INFORMATION	

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615902	DMO COMMS	
667506	(3)REVIEW ANALYSIS & BENCHMARKING	
CA01ICSB000	WHS & STAFF SUPPORT	
331149	(3)DMO SECURITY	
602803	DMO TRAINING POOL	
614300	PROFESSIONALISATION POLICY ACCOMM & COOR	
615001	(3)HUMAN RESOURCES SECURITY & CONTINUITY	
615104	ACCOMMODATION & FACILITIES	
615123	SCHEDULERS PROGRAM	
615124	EXEC MASTERS COMPLEX PROJECT MANAGERS	
615125	MATERIEL LOGISTICS PRACTITIONER DEV PROG	
615321	DMO TRAINING DELIVERY	
615324	(3)WORKPLACE HEALTH & SAFETY	
635200	(3)EXECUTIVE COORDINATION	
635301	(3)DEFENCE & INDUSTRY STUDY COURSE	
CA01ICSO000	OFFICE OF BUSINESS OPERATIONS	
615000	(3)HEAD BUSINESS OPERATIONS	
CA01ICSP000	HUMAN RESOURCES	
615333	WORKFORCE PLANNING & MANAGEMENT	
615346	ENTRY LEVEL PROGRAMS	
CA01IPI0000	OLD CES - TO BE ARCHIVED	
CA01IPO2000	DEFENCE INDUSTRY	
CA01IPB1000	DEFENCE INDUSTRY POLICY IMPLEMENTATION	
631100	(3)DI POLICY IMPLEMENTATION	
632700	(3)DIR OF INDUSTRY POLICY & CO-ORDINATIO	
DIPI00	DEFENCE INDUSTRY POLICY IMPLEMENTATION	
CA01IPB3000	ECONOMIC ANALYSIS	
100117	(3)PIC HEALTH ASSESSMENT	
100259	(3)ECONOMIC MODELLING	
632100	(3)ECONOMIC & PIC ANALYSIS EXECUTIVE	
EA0000	ECONOMIC ANYLYSIS	
CA01IPA3100	AUSTRALIAN INDUSTRY PROGRAMS	
CA01IPB2230	MAJOR EVENTS & LOGISTICS	
614045	(3)INDUSTRY ENGAGEMENT	
635302	(3)DEFENCE & INDUSTRY CONFERENCE	
635303	(3)INDUSTRY CONFERENCE & EXHIBITIONS	
CA01IPA3000	AUSTRALIAN INDUSTRY PROGRAMS EXECUTIVE	
633300	(3)AUSTRALIAN INDUSTRY PROGRAMS EXEC	
CA01IPA3200	JSF INDUSTRY TEAM	
635300	(3)JSF INDUSTRY TEAM	
CA01IPA3300	AUSTRALIAN INDUSTRY CAPABILITY	
633303	(3)AUSTRALIAN INDUSTRY CAPABILITY	
CA01IPA3400	PIC REVIEW & DEFINITION	
100262	(3)PUBLIC DEFENCE CAPABILITY PLAN (S3)	
633301	(3)PIC DEFINITION & REVIEW	
CA01IPB2210	INDUSTRY LIAISON	
100328	(3)INDUSTRY LIAISON EXEC	
637115	(3)BUSINESS ACCESS OFFICE NSW/ACT	
637315	(3)BUSINESS ACCESS OFFICE VIC/TAS	
637515	(3)BUSINESS ACCESS OFFICE SA	
637715	(3)BUSINESS ACCESS OFFICE QLD/NT	
637815	(3)BUSINESS ACCESS OFFICE WA	
CA01IPB2220	INDUSTRY PROGRAMS	
100263	(3)PRIORITY IND CAP INNOVATION PROGS	
100264	(3)INDUSTRY PROGRAMS EXEC (STRAT FUND)	
100266	(3)ISPE ACQUISITION	
100327	(3)GLOBAL SUPPLY CHAIN WORLDWIDE (SF)	
100430	(3) INDUSTRY PROGRAMS COMMUNICATIONS	
614043	(3)SADI ACQUISITION	
633305	(3)INDUSTRY POLICY MANAGEMENT	
633308	(3)CAPABILITY TECH DEMONSTRATOR TRANSITN	
633309	(3)RESEARCH & DEVELOPMENT (COOP RES CTR)	
635500	(3)GLOBAL SUPPLY CHAIN ADMIN	
CA01IPB4000	COMPANY PROFILES & BRIEFINGS	
615139	(3)COMPANY PROFILES & BRIEFINGS	
CA01IPC5000	DEFENCE INDUSTRY	
CIP000	DEFENCE INDUSTRY	
CA01NCIP000	DEFENCE INDUSTRY EXECUTIVE	
100260	DEFENCE INDUSTRY EXECUTIVE	
CA01IPA5000	INTERNATIONAL ENGAGEMENT	
614145	(3)INTERNATION MATERIEL ENGAGEMENT (SF)	
615361	(3)CONDMAT (LONDON)	
615362	(3)DEFMAT (WASHINGTON)	
635401	(3)INTERNATIONAL MATERIEL ENGAGEMENT ADM	
CA01IPB5000	AUSTRALIAN MILITARY SALES OFFICE	
CA01IPB2100	AMSO EXECUTIVE	
614146	(3)AMSO EXECUTIVE	
614789	AUSTRALIAN MILITARY SALES	
667502	(3)MILITARY SPECIALISTS	
667503	(3) COMMERCIAL COMPLIANCE & POLICY	
CA01ICFC000	DEFENCE DISPOSALS AND SALES	
231292	DISPOSALS & SALES	

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Cost Centres	Cost Centre Description	Service Group
615504	AMSO PROJECTS USA	
667514	DISPOSALS PROJECTS	
CA01IPO2100	DI COST CENTRES TO BE BLOCKED	
100267	TOBEBLKD-EXPORT MEASURE-N&S AMER/PAC RIM	
614144	TOBEBLKD- IND SKILLING ADMIN	
CA01IES0000	CONTRACTING & LEGAL	
CA01NCSC000	CONTRACTING & LEGAL EXECUTIVE	
614164	(3)CONTRACTING & LEGAL EXECUTIVE	
CSC000	CONTRACTING & LEGAL	
CA01IES2000	LEGAL & COMMERCIAL SUPPORT	
100429	(3)DMO LEGAL	
608802	(3)E-PROCUREMENT	
608803	(3)WHS/NEGOTIATION CELL	
614055	(3)DMOSS	
615102	(3)LEGAL & COMMERCIAL SUPPORT EXECUTIVE	
621422	(3)EXTERNAL LEGAL PANELS	
CA01IPA2000	PROCUREMENT & CONTRACTING SUPPORT	
104018	PROCUREMENT & CONTRACTING SUPPORT EXEC	
235218	CONTRACTING SUPPORT COMM & INNOVATION	
235219	CONTRACTING SUPPORT AERO	
235220	CONTRACTING SUPPORT MSD & EOD	
235221	CONTRACTING SUPPORT LSD	
235226	CONTRACTING SUPPORT ESD & SUBS	
235227	SUSTAINMENT & PRODUCTIVITY PBC	
235229	CONTRACTING WASHINGTON	
621420	(3)PRO & CON POL & PRAC	
CA01IMA0000	GENERAL MANAGER COMMERCIAL	
CA01IMA1000	OFFICE OF GM COMMERCIAL	
615103	(3)GM COMMERCIAL EXECUTIVE	
GMC000	GENERAL MANAGER COMMERCIAL	
CA01INA0000	DMO REFORM	
CA01I000110	ACQUISITION & SUSTAINMENT REFORM	
331142	REFORM PORTFOLIO MANAGEMENT OFFICE	
331456	SUSTAINMENT BUSINESS MODEL	
602807	ACQUISITION & SUSTAINMENT REFORM EXEC	
611802	CORPORATE REFORM	
611803	LOGISTIC BUSINESS IMPROVEMENT	
615143	INVENTORY REFORM	
615163	BUSINESS IMPROVEMENT	
ASR000	DMO REFORM	
CA01INA1000	HEAD DMO REFORM	
105001	DMO REFORM EXEC	
CA01IPO4000	INDEPENDENT PROJECT PERFORMANCE OFFICE	
100261	AQUISITION STRATEGY COORDINATION	
235200	INDEPENDENT PROJECT PERFORMANCE EXEC	
235211	MAJOR PROGRAM SUPPORT	
602802	NEGOTIATION CELL	
614162	GATE REVIEWS	
615190	SUPPLIER QUALITY ASSURANCE SERVICES	
615193	AGENCY AGREEMENTS	
PMP000	INDEPENDENT PROJECT PERFORMANCE OFFICE	
CA01IPA6000	COST ASSURANCE & ANALYSIS	
104019	FIS CANBERRA	
235212	COST ESTIMATION & ANALYSIS	
621427	FIS SYDNEY	
621430	FIS MELBOURNE	
632800	(3)PROCUREMENT & INDUSTRY ANALYSIS	
632900	(3)COMMERCIAL ANALYSIS	
CA01IA00000	DMO TOP	
614042	DMO MILITARY AFS PAYMENTS	
DMOQ00	DMO QUARANTINE	
I00000	ARCHIVE DMO (GRUO)	
I10000	ARCHIVE DMO OTHER (GRUO)	
I10001	DMO QANTAS CLEARING	
I10002	SDSS DMO CORPORATE OFFSET	
I10003	DMO GST	
I10004	DMO TREASURY AND BANKING	
I11111	DMO (GROUP RESOURCE USE ONLY)	
I22222	DMO QUARANTINE (GRUO)	
MIG4100	COY 4100 NEWGL MIGRATION	
MIG4200	COY 4200 NEWGL MIGRATION	
MIG4300	COY 4300 NEWGL MIGRATION	
CA01IP00000	GM LAND & MARITIME	
CA01ISL0000	LAND SYSTEMS DIVISION	
CA01ISXX000	MUNITIONS	
CA01ISXH000	HEAD EXPLOSIVE ORDNANCE DIVISON	
CA01ISXHH00	OFFICE OF HEAD EOD	
231024	COMSARM	
317503	DMMA	
317504	HEOD LOGISTICS	
317505	HEOD ENGINEERING & MAINTENANCE	
CA01F000204	MUNITIONS EMERGING PROJECTS	

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100247	MUNITIONS EMERGING PROJECTS	
CA01F000202	STRATEGIC MUNITIONS CONTRACTS	
100246	STRATEGIC MUNITIONS CONTRACTS	
CA01F0242S0	OFFICE OF MUNITIONS EXECUTIVE	
234200	MUNITIONS EXEC	
CA01F000214	MUNITIONS STRATEGIC AGREEMENTS	
234201	MUNITIONS STRATEGIC AGREEMENTS	
234220	MULWALA FACILITY REMEDIATION PROJECT	
CA01F000213	MUNITIONS ENTERPRISE DEVELOPMENT	
233110	MUNITIONS ENTERPRISE DEVELOPMENT	
CA01F000210	MUNITIONS PROJECTS	
231035	MULWALA REDEVELOPMENT PROJECT	
233100	MUNITIONS PROJECTS	
CA01F000205	MUNITIONS SYSTEM PROGRAM OFFICE	
CA01F000206	NON GUIDED EO SPO	
231050	NGEOSPO	
CA01F000208	MUNITIONS SYSTEM PROGRAM OFFICE	
231070	MUNITIONS SPO EXECUTIVE	
231071	MUNITIONS SPO NAVY	
231072	MUNITIONS SPO ARMY	
231073	MUNITIONS SPO RAAF	
CA01F000209	MEDIUM CALIBRE	
CA01F000203	MUNITIONS ENGINEERING SERVICES	
231023	MUNITIONS ENGINEERING SERVICES	
CA01F000201	MUNITIONS BUSINESS SERVICES	
234210	MUNITIONS BUSINESS SERVICES	
F20400	EXPLOSIVE ORDNANCE ACCOUNTING	
CA011100002	LAND SUPPORT SYSTEMS	
CA01100153S	LAND SUPPORT SYSTEMS BRANCH OVERHEAD	
432108	LAND SUPPORT SYSTEMS BRANCH	
CA01100149S	SURVEILLANCE SIMULATION & CBRNE SPO	
CA01100200S	SURVEILLANCE SIMULATION CBRNE SPO O'HEAD	
613810	SSCSPO MANAGEMENT	
CA01100201S	SSCSPO MAJOR CAPITAL PROJECTS	
333190	LND134PH1 - CTC	
612805	JNT141PH1 - CBR RESPONSE	
612806	JNT2087PH1 - IRR	
613811	SSCSPO MAJOR CAPITAL PROJECTS	
CA01100202S	SSCSPO MINOR CAPITAL PROJECTS	
613813	SSCSPO MINOR CAPITAL PROJECTS	
CA011100003	COMBINED ARMS FIGHTING SYSTEM BRANCH	
CA011000120	LAND 400 LAND COMBAT VEHICLE SYSTEM	
CA01100126S	LAND 400 LAND COMBAT VEHICLE SYSTEM	
100249	LAND 400 LAND COMBAT VEHICLE SYSTEM	
CA01NSL0000	LAND SYSTEMS DIVISION	
SL0000	LAND SYSTEMS DIVISION	
CA011100001	LAND MANOEUVRE SYSTEM	
CA01100151S	GENERAL SUPPORT SPO	
CA011001905	GENERAL EQUIPMENT FLEET	
333185	DEFENCE FORMS	
333315	GENERAL STORES	
613814	CATERING	
CA01100133A	VEHICLE MAINTENANCE FLEET	
333405	VEHICLE & MAINTENANCE SUPPORT EQUIPMENT	
CA01100180S	ENGINEER SPO OVERHEAD	
333600	CHIEF ENGINEER	
351915	ENG SPO MANAGEMENT	
CA01100184S	ELECTRICAL SYSTEMS FLEET	
333535	ELECTRO - MECH EQUIP	
CA01100187S	ENGINEER SPO MINOR CAPITAL PROJECTS	
432100	ENG SPO MINOR CAPITAL PROJECTS	
CA01100188S	ENGINEER SPO MAJOR CAPITAL PROJECTS	
432102	ENG SPO MAJOR CAPITAL PROJECTS	
432105	JNT2059PH2 - BLD PHASE 2	
432106	JNT2059PH3 - BLD PHASE 3	
CA011000152	COMBAT SUPPORT SPO	
CA011001902	SIMULATION FLEET	
333555	SIMULATION EQUIPMENT	
CA011001909	RADAR & SHORAD FLEET	
333545	RADAR	
333547	RBS 70	
CA01100190S	COMBAT SUPPORT SPO OVERHEAD	
333550	CSSPO MANAGEMENT	
CA01100191S	INDIRECT FIRE SUPPORT WPNS FLEET	
333440	INDIRECT FIRE SUPPORT WEAPONS	
CA01100192S	COMBAT SUPPORT SPO MINOR CAPITAL PROJECT	
333441	CSSPO MINOR CAPITAL PROJECTS	
CA01100193S	COMBAT SUPPORT SPO MAJOR CAPITAL PROJ	
333442	CSSPO MAJOR CAPITAL PROJECTS	
333452	LND058PH3 - WEAPON LOCATING RADAR LOTE	
333453	ARTILLERY REPLACEMENT PROJECT PH1A	
333454	CRAM - COUNTER ROCKET ARTILLERY & MORTAR	

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333457	LND136PH1 MOTAR REPLACEMENT PROJECT	
333465	LND19PH6 - SHORAD	
333467	ARTILLERY REPLACEMENT PROJECT PH1B	
CA01I00127S	LAND MANOEUVRE SYSTEM OVERHEAD	
612400	LAND MANOEUVRE SYSTEM MANAGEMENT	
CA01I00128S	MOUNTED COMBAT SPO	
CA01I00171S	ASLAV FLEET	
333417	AUSTRALIAN LIGHT ARMoured VEHICLE	
CA01I00160S	ARMoured FIGHTING VEHICLE SPO OVERHEAD	
612401	AFVSPO MANAGEMENT	
CA01I00161S	TANKS	
333410	LEOPARD TANK	
333419	ABRAMS TANK	
CA01I00162S	M113 FLEET	
333415	M113	
CA01I00163S	ARMoured FIGHTING VEH SPO MINOR CAP PROJ	
333416	AFVSPO MINOR CAPITAL PROJECTS	
CA01I00164S	ARMoured FIGHTING VEH SPO MAJ CAP PROJS	
100258	LND00112PH4 - ASLAV PHASE 4	
333421	AFVSPO MAJOR CAPITAL PROJECTS	
333422	LND907PH1 - TANK REPLACEMENT	
333423	LND106 - M113 UPGRADE	
612804	LND112PH3 - ASLAV	
CA01I00172S	BUSHRANGER FLEET	
612800	INFANTRY MOBILITY VEHICLE (IMV) FLEET	
CA01I00129S	COMBAT SUPPORT VEHICLES SPO	
CA01I00185S	ENGINEERING EQUIPMENT FLEET	
333645	ENGINEER EQUIPMENT	
CA01I00186S	BULK LIQUID DISTRIBUTION FLEET	
432099	BULK LIQUID DISTRIBUTION	
CA01I00175S	SPECIAL OPERATION VEHICLE FLEET	
333414	SPECIAL OPERATION VEHICLE FLEET	
CA01I00182S	ENGINEER VEHICLES FLEET	
333430	ENGINEER VEHICLES	
CA01I00138A	FIRE VEHICLE FLEET	
333413	FIRE VEHICLES	
CA01I00170S	COMBAT SUPPORT VEHICLES SPO OVERHEAD	
612402	CSVSP0 MANAGEMENT	
CA01I00173S	COMBAT SUPPORT VEHICLE SPO MIN CAP PROJ	
612801	CSVSP0 MINOR CAPITAL PROJECTS	
CA01I00174S	CSVSP0 MAJOR CAPITAL PROJECTS	
333448	JNT2095PH1 - AVIATION FIRE TRUCKS	
432104	JNT126PH2 - JOINT THEATRE DISTRIBUTION	
612802	CSVSP0 MAJOR CAPITAL PROJECTS	
612803	LND116PH3 - BUSHRANGER	
613815	JP2097PH1-A-REDFIN	
CA01I010031	INTEGRATED SOLDIER SYSTEMS	
CA01F001900	HEALTH SPO	
CA01I001901	HEALTH SPO OVERHEAD	
333400	HEALTH SPO MANAGEMENT	
CA01I001903	HEALTH SYSTEM PROGRAM	
333160	MEDICAL & DENTAL CONSUMABLES	
333161	PHARMACEUTICALS - HEALTH SPO	
333165	MEDICAL & DENTAL EQUIP	
CA01I001910	HEALTH SPO MINOR CAPITAL PROJECTS	
333186	HEALTH SPO MINOR CAPITAL PROJECTS	
CA01I001911	HEALTH SPO MAJOR CAPITAL PROJECTS	
333187	HEALTH SPO MAJOR CAPITAL PROJECTS	
333188	JNT2060PH2A - ADF MEDICAL	
333189	JNT2060PH2B - ADF DEPLOYABLE HEALTH	
CA01I00157S	ISS DEVELOPMENT DIRECTORATE -DIGGERWORKS	
CA01I000155	ISS DEVELOPMENT DIRECTORATE -DIGGERWORKS	
352657	ISS DEVELOPMENT DIRECTORATE -DIGGERWORKS	
CA01I00158S	MYDEFENCEGEAR	
CA01I000150	MYDEFENCEGEAR	
352659	MYDEFENCEGEAR	
CA01I00148S	SOLDIER MODERNISATION SPO	
CA01I00181S	CBRNE FLEET	
333431	CBRNE	
CA01I001906	FIELD & AERIAL DELIVERY EQUIPMENT	
333310	AERIAL DELIVERY EQUIPMENT	
333401	ADVENTUROUS TRAINING EQUIPMENT	
352658	PERSONAL FIELD EQUIPMENT	
CA01I01146S	SOLDIER COMBAT ENSEMBLE	
333434	COMBAT PROTECTIVE EQUIPMENT	
CA01I01147S	SPECIAL OPERATIONS SUSTAINMENT	
F30000	SPECIAL OPERATIONS SUSTAINMENT	
CA01I01150S	SOLDIER MODERNISATION SPO MAJ CAP PROJS	
333368	JNT199PH1 - SO CMD	
333369	JNT2088PH1 - TAG(E)	
333373	LND125PH3 - SOLDIER COMBAT SYSTEM	
333438	SMSPO MAJOR CAPITAL PROJECTS	

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CA01I01149S	SOLDIER MODERNISATION SPO MIN CAP PROJ	
333437	SMSPO MINOR CAPITAL PROJECTS	
CA01I01148S	SOLDIER MODERNISATION SPO OVERHEAD	
333432	SMSPO MANAGEMENT	
CA01I00146S	ARMAMENTS SPO	
CA01I000135	SURVEILLANCE SYSTEMS FLEET GROUP	
612200	SURVEILLANCE SYSTEMS EQUIPMENT	
CA01I00131S	ARMAMENTS OVERHEAD	
612404	ARMTSPO MANAGEMENT	
CA01I01464S	SMALL ARMS FLEET	
333450	SMALL ARMS	
CA01I01465S	MACHINE GUNS /DIRECT FIRE FLEET	
333460	MACHINE GUNS & DIRECT FIRE SUPPORT WPNS	
CA01I01466S	ARMAMENTS SPO MINOR CAPITAL PROJECTS	
333461	ARMTSPO MINOR CAPITAL PROJECTS	
CA01I01467S	ARMTSPO MAJOR CAPITAL PROJECTS	
333462	ARMTSPO MAJOR CAPITAL PROJECTS	
333466	LND40PH1 - DIRECT FIRE WEAPON	
333468	LAND 40 PH 2 DIRECT FIRE SUPPORT WEAPON	
333469	LND125PH3C-ENHANCED F88 RIFLE PLATFORM	
CA01I00132S	INTEGRATED SOLDIER SYSTEMS BRANCH HQ	
352630	INTEGRATED SOLDIER SYSTEMS MANAGEMENT	
CA01I00134S	CLOTHING SPO	
CA01I000136	COMBAT CLOTHING	
333350	COMBAT FOOTWEAR	
CA01I000137	NON COMBAT CLOTHING	
CA01I000138	CLOTHING SPO OVERHEAD	
612103	CLOSPO MANAGEMENT	
CA01I000139	CLOSPO MINOR CAPITAL PROJECTS	
333366	MINOR CAPITAL PROJECTS	
CA01I000140	CLOSPO MAJOR CAPITAL PROJECTS	
333367	MAJOR CAPITAL PROJECTS	
CA01I001904	COMBAT RATION PACKS FLEET	
333345	COMBAT RATION PACKS	
CA01I00135S	LAND ENGINEERING AGENCY	
CA01I00142S	MATERIEL OPERATIONS & SUPPORT (MOS)	
657003	DIR SYSTEMS ENGINEERING AND INTEGRATION	
CA01I00034S	LAND ENGINEERING AGENCY EXEC	
100251	LAND ENGINEERING AGENCY EXEC	
352647	RODUM CELL	
CA01I01142S	ENGINEERING LAND VEHICLE SYSTEMS	
100252	ENGINEERING LAND VEHICLE SYSTEMS EXEC	
352624	MECHANICAL & ENVIRONMENTAL LAB	
CA01I00136S	ENGINEERING OPERATIONS	
330168	IMAGERY SECTION	
352650	ENGINEERING OPERATIONS	
CA01I00137S	PROTOTYPE & TEST SERVICES	
CA01I0141S4	PROTOTYPE ENGINEER CENTRE	
352644	PROTOTYPE ENGINEER CENTRE DEPRECIATION	
352683	PROTOTYPE ENGINEER CENTRE	
CA01I0141S1	ACCREDITED TEST SERVICES	
330169	MATERIEL MAINTENANCE & DEVELOPMENT	
352626	ELECTRONICS & COMMUNICATIONS LAB	
352660	ACCREDITED TEST SERVICES	
352681	AUTOMOTIVE & ELECTRICAL PERFORMANCE LAB	
CA01I0137S1	ENCLOSED LT ARMT FAC/EXPLO DEVMT FAC	
352629	ENCLOSED LT ARMT FAC/EXPLO DEVMT FAC	
CA01I00139S	ENGINEERING INTEGRATED SOLDIER SYSTEMS	
352635	ENGINEERING INTEGRATED SOLDIER SYSTEMS	
CA01I00140S	ENGINEERING LAND MANOUVRE SYSTEMS	
352655	ENGINEERING LAND MANOUVRE SYS EXEC	
CA01I00141S	SPECIALIST ENGINEERING SERVICES	
CA01I00138S	CMD CTRL COMMS COMPTER & EWS	
352632	CMD CTRL COMMS COMPTER & EWS	
CA01I0141S2	TECHNICAL DATA CENTRE	
352633	TECHNICAL DATA CTR	
CA01I0141S3	SPECIALIST ENGINEERING SERVICES	
352640	SES HEADQUARTERS	
352648	SES SUPPORT GROUP	
352649	SES QUALITY ASSURANCE	
CA01I00165S	ENGINEERING LAND SUPPORT SYSTEMS	
100431	DIR ENGINEERING LAND SUPPORT SYSTEMS	
CA01I00145S	LSD OVERHEAD	
CA01I00156S	FINANCIAL MANAGEMENT DIRECTORATE	
611011	DFM-LAND	
CA01I00154S	PERFORMANCE ANALYSIS & REPORTING	
352652	PERFORMANCE ANALYSIS & REPORTING	
CA01I00125S	OFFICE OF HEAD LAND SYSTEMS	
615801	HEAD LSD EXECUTIVE	
CA01I050015	LAND SYSTEMS DIVISION-UNATTACHED	
500151	LSD-UNIDENTIFIED SDSS ITEMS	
CA01I00124S	LAND SYSTEMS DIVISION - HQ	

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CA01I050016	LAND SYSTEMS DIV COMPLETED FMS CASES	
433013	LSD SUPPLY COMPLETE FMS CASES	
CA01I00143S	LAND SYSTEMS DIVISION - OTHER	
330001	RECOVERIES (INCL DCP)	
330910	FREIGHT TERMINAL WASH	
330920	FREIGHT TERMINAL LOND	
332934	LSD MINOR CAPITAL	
333245	FLEET SERVICES (FMS)	
333500	LAND WPNS SYS LMD	
615800	LAND SYSTEMS DIVISION	
CA01I00144S	MATERIEL POLICY & OPERATIONS	
331183	INTEGRATED LOGISITIC SUPPORT ARMY	
352665	LAND MATERIEL MANAGEMENT	
612600	PROJECT SUPPORT	
CA01I00152S	LSD CORPORATE HEADQUARTERS	
100098	PLANS DIRECTORATE	
100099	LAND SUSTAINMENT MANAGEMENT DIRECTORATE	
100101	LAND ACQUISITION MANAGEMENT DIRECTORATE	
330909	HUMAN RESOURCES & CORPORATE SERVICES	
352641	QUALITY MANAGEMENT SYSTEMS	
614052	CORPORATE SERVICES	
614053	BUSINESS SUPPORT & GOVERNANCE	
614054	SAFETY DIRECTORATE	
614070	HUMAN RESOURCE & WORKFORCE MANAGEMENT	
614076	BUSINESS OPERATIONS DIRECTORATE	
657004	LAND SYSTEMS DIVISION DEVELOPMENT	
657005	LSD ILS DIRECTORATE	
CA01I000151	LAND VEHICLE SYSTEMS	
CA01I00120S	OVERLANDER	
CA01IB00151	OVERLANDER PROGRAM	
333427	OVERLANDER PH2A	
333429	OVERLANDER PH3	
614051	JOINT LIGHT TACTICAL VEH CO-OP PROG PERS	
CA01I00130S	COMMERCIAL & GENERAL SERVICE VEHICLE SPO	
CA01IB00155	LIGHT LIGHTWEIGHT CAPABILITY FLEET	
657002	LIGHT LIGHTWEIGHT CAPABILITY	
CA01I00137A	B VEHICLE FLEET	
333420	B VEHICLES - HEAVY/MED	
333425	B VEHICLES - LIGHT	
CA01I00130A	CGSVSPO OVERHEAD	
612403	CGSVSPO MANAGEMENT	
CA01I00134A	COMMERCIAL VEHICLE FLEET	
333445	COMMERCIAL VEHICLES	
CA01I00135A	LAND VEHICLE SPO MINOR CAPITAL PROJECTS	
333446	CGVSPPO MINOR CAPITAL PROJECTS	
CA01I00136A	LAND VEHICLE SPO MAJOR CAPITAL PROJECTS	
333447	CGSVSPO MAJOR CAPITAL PROJECTS	
CA01I00139A	MEDIUM HEAVY CAPABILITY	
657009	MEDIUM HEAVY CAPABILITY	
CA01IA00151	LAND VEHICLE SYSTEMS BRANCH OVERHEAD	
331101	LAND VEHICLE SYSTEMS BRANCH MANAGEMENT	
CA01F01027S	LSD ACQUISITION PROJECTS	
CA01PL00001	INTEGRATED SOLDIER SYSTEMS BRANCH	
CA01PL00007	ARMAMENTS SPO	
433302	ARMTSPO PROJECT EXPENSE SETTLEMENT	
PL0019	AMP048.42 - BULLET TRAP BLANK FIRING ATT	
PL0020	LND00040PH2-DIRECT FIRE SUPPORT WEAPON	
PL0021	LND00125PH3C- ENHANCED F88	
PL0044	LND00053PH1BR-NINOX REPLACEMENT	
PL0085	LSD EMERGING PROJECT 1	
CA01PL00008	ISSD - DIGGER WORKS	
433307	ISSD PROJECT EXPENSE SETTLEMENT	
PL0022	LND00125PH4 ISS DIGGERWORKS	
PL0086	LSD EMERGING PROJECT 2	
CA01PL00009	SOLDIER MODERNISATION SPO	
433305	SMSPO PROJECT EXPENSE SETTLEMENT	
PL0023	AMP048.37-SOCOMD LONG RANGE SNIPER	
PL0024	AMP058.08-ENHANCED STATIC LINE PARACHUTE	
PL0025	JNT00199PH1-ESTABLISHMENT OF SPECIAL OP	
PL0026	JNT02088PH1-TACTICAL ASSAULT GROUP	
PL0027	LND00125PH3-SOLDIER COMBAT SYSTEM	
PL0028	LND00125PH3B-PROJ SOLDIER ENHANCEMENT	
PL0069	JNT02110PH1B-CBRNE DEFENCE	
PL0071	JNT03025PH1- SOER CAPABILITY	
PL0087	LSD EMERGING PROJECT 3	
PL0097	AMP058.07-EMERG-PROJ MILITARY FREE FALL	
PL0098	AMF01016-EMERG-PROJ BODY ARMOUR	
CA01PL00015	HEALTH SPO	
433304	HLTHSPO PROJECT EXPENSE SETTLEMENT	
PL0065	HMP00001-OCCUPATIONAL HYGIENE EQUIP	
PL0066	JNT02060PH2B-ADF DEPLOYABLE HEALTH CAPAB	
PL0093	LSD EMERGING PROJECT 11	



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PL0101	JNT02060PH3-EMRG-PROJ ADF HEALTH CAPABIL	
CA01PL00022	CLOTHING SPO	
433310	CLSPO PROJECT EXPENSE SETTLEMENT	
PL0056	AFM00972-RAAF DEPLOYABLE CATERING	
PL0059	AMP500.09-ARMY FIELD CATERING EQUIP	
CA01PL00002	LAND ENGINEERING AGENCY	
CA01PL00010	LEA	
433309	LEA PROJECT EXPENSE SETTLEMENT	
PL0029	AMP036.02-ARMY TECH DATA MANAGEMENT	
PL0088	LSD EMERGING PROJECT 4	
CA01PL00003	LAND MANOEUVRE SYSTEMS BRANCH	
CA01PL00011	MOUNTED COMBAT SPO	
433300	MCSPO PROJECT EXPENSE SETTLEMENT	
PL0030	AMP002.12-CREW PROCEDURAL TRAINER	
PL0031	LND00106-M113 UPGRADE	
PL0032	LND00112PH3-ASLAV ADDITIONAL	
PL0033	LND00112PH4-ASLAV ENHANCEMENT SYSTEM	
PL0034	LND00907PH1-TANK REPLACEMENT	
PL0054	LND00116PH3-BUSHRANGER INFANTRY VEHICLES	
PL0089	LSD EMERGING PROJECT 5	
PL0100	AMP002.11-EMERG-PROJ M113 AS4 MODULES	
CA01PL00012	COMBAT SUPPORT SPO	
433306	CSSPO PROJECT EXPENSE SETTLEMENT	
PL0035	LND00017PH1C1- ADDITIONAL TOWED HOWITZER	
PL0036	LND00017PH2-EMERG-PROJ FUTURE ARTILLERY	
PL0037	AMP048.44-MORTAR COMPUTER FIRE CONTROL	
PL0038	LND00017PH1-ARTILLERY REPLACEMENT	
PL0039	LND00017PH1A- 155MM HOWITZER	
PL0040	LND00017PH1B- ARTILLERY DTCS	
PL0041	LND00019PH6-SHORAD CAPABILITY ENHANCE	
PL0042	LND00019PH7A-C-RAM	
PL0043	LND00136PH1-MORTAR REPLACEMENT	
PL0067	AMP029.44-HNA/ELF WTSS	
PL0070	LND00134PH1	
PL0083	LND00019PH7B-EMERG-PROJ C-RAM	
PL0084	LND00017PH1C2 -EMERG-PROJ FUTURE ARTILLI	
PL0090	AFM01024-JOINT TERMINAL ATTACK CONTROL	
CA01PL00013	COMBAT SUPPORT VEHICLES SPO	
433301	CSVSPPO PROJECT EXPENSE SETTLEMENT	
PL0045	AMP007.25-LIGHT TRACKED BULLDOZER	
PL0046	AMP007.26-LIGHT WHEELED TRACTOR	
PL0047	AMP007.27-MEDIUM SP ROLLER REPLACEMENT	
PL0048	AMP085.06-REPLACEMENT TRUCK FIRE FIGHTIN	
PL0049	JNI00126PH2-JOINT THEATRE DISTRIBUTION	
PL0050	JNT00154PH3A-AUST PROTECTED ROUTE CLEAR	
PL0051	LSD EMERGING PROJECT 8	
PL0052	JNT02097PH1A-REDFIN VEHICLES	
PL0053	JNT02097PH1B-ENHANCEMENTS TO SPECIAL OP	
PL0055	LND00998PH1-REPLACEMENT AVIATION TRUCKS	
PL0060	JNT02059PH2-ET (W) BLD	
PL0062	LND00144PH1-COUNTERMINE CAPABILITY	
PL0063	LND00155PH1-ENHANCED GAP CROSSING	
PL0091	LSD EMERGING PROJECT 9	
PL0099	AMP049.14-EMERG-PROJ DRAS	
CA01PL00014	GENERAL SUPPORT SPO	
433303	GSSPO PROJECT EXPENSE SETTLEMENT	
PL0057	AFM00995-CONTROLLED ENVIRO SOFT SHELTERS	
PL0058	AMP081.03-FIELD REFRIGERATION	
PL0061	JNT02059PH3- WT (W) BLD	
PL0094	LSD EMERGING PROJECT 12	
CA01PL00004	LAND SUPPORT SYSTEMS BRANCH	
CA01PL00016	SURVEILLANCE SIMULATION & CBRNE SPO	
PL0068	JNT02110PH1A-CBRNE	
CA01PL00005	LAND VEHICLE SYSTEMS BRANCH	
CA01PL00017	OVERLANDER	
104020	OVERLANDER PROJECT EXPENSE SETTLEMENT	
PL0072	LND00121PH3-FIELD VEHICLES AND TRAILERS	
PL0073	LND00121PH3B-MEDIUM AND HEAVY CAPABILITY	
PL0074	LND00121PH4-PROTECTED MOBILITY VEHICLE L	
PL0075	LND00121PH5-TACTICAL TRAINING VEHICLES	
PL0076	LND00121PH5B-EMERG-PROJ MED AND HEAVY	
PL0095	LSD EMERGING PROJECT 13	
CA01PL00023	COMMERCIAL & GENERAL SUPPORT VEHICLE SPO	
433308	CGSVSPO PROJECT EXPENSE SETTLEMENT	
PL0064	JNT00157PH1-EMERG-PROJ AVIATION REFUEL V	
PL0092	AFM00993-HYDRANT DISPENSER ELEVATING PLA	
CA01PL00006	OTHER LAND SYSTEMS PROJECTS	
CA01PL00018	MLVI PROJECTS	
433311	MLVI PROJECT EXPENSE SETTLEMENT	
PL0077	AMP500.02-CONCEPT EVALUATION	
PL0078	AMP500.03-PROJECT DEVELOPMENT	
PL0079	AMP500.04-AHQ EEV FY 10/11	

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PL0080	AMP500.06-MACHINE GUN MINIMI	
PL0081	AMP500.07-AHQ EEV FY 11/12	
PL0082	AMP500.08- MARKSMAN RIFLE SYSTEM	
PL0096	LSD EMERGING PROJECT 14	
PL0103	LSD EMERGING PROJECT 15	
PL0104	LSD EMERGING PROJECT 16	
PL0105	LSD EMERGING PROJECT 17	
CA01PL00020	MUNITIONS BRANCH	
CA01PO20000	MUNITIONS SPO	
317506	EOD PROJECT SETTLEMENT	
PO0010	JNT02085PH1B EO RESERVE STOCKS	
PO0011	JNT02086PH1 MULWALA REDEVELOPMENT	
PO0013	EO WARSTOCK REMEDIATION	
PO0026	EMERGENT	
PO0027	EMERGENT	
CA01PL00021	COMBINED ARMS FIGHTING SYSTEM	
CA01PL00019	LND400-LAND COMBAT VEHICLE SYSTEM	
PL0102	LAND 400	
CA01IPO0000	OFFICE OF GM LAND & MARITIME	
235205	DEFENCE SYSTEMS INTEGRATION-TECH AUTH	
613852	OFFICE OF GM LAND & MARITIME	
GMP000	OFFICE OF GM LAND & MARITIME	
CA01I001106	AIR WARFARE DESTROYER	
CA01IPW0000	AIR WARFARE DESTROYER	
100435	AIR WARFARE DESTROYER ACQUISITION	
611965	AWD PROJECT MANAGEMENT OFFICE	
611966	AWD PROJECT SETTLEMENT	
PAW000	AIR WARFARE DESTROYER	
CA01IPW0001	GUIDED MISSILE DESTROYER SUSTAINMENT	
100437	DDG BUSINESS SERVICE	
100460	DDG TECHNICAL SERVICES	
100461	DDG SUPPLIERS EXPENSES	
CA01PW00000	AWD PROJECTS	
PW0001	AIR WARFARE DESTROYER BUILD	
PW0002	AIR WARFARE DESTROYER AEGIS	
CA01ISM0000	MARITIME SYSTEMS DIVISION	
CA01ISM1000	MSD - SUSTAINMENT & WOE	
CA01F00140S	MARITIME SUPPORT	
CA01F001037	NAVAL INVENTORY PROCUREMENT OFFICE	
CA01F010150	NIPO COMMONS	
CA01F010088	NIPO COMMONS	
100379	CN09 ACPB NIPO COMMONS	
100380	CN13 AOR NIPO COMMONS	
100381	CN17 LSH NIPO COMMONS	
100382	CN18 LCH NIPO COMMONS	
100384	CN32 NAVAL ESTAB NIPO COMMONS	
112708	CN01 FFG NIPO COMMONS	
231591	CN12 AO NIPO COMMONS	
231661	CN14 MHC NIPO COMMONS	
231681	CN15 MSA NIPO COMMONS	
231711	CN16 CDS NIPO COMMONS	
231741	CN20 HYDRO NIPO COMMONS	
231751	CN21 SML NIPO COMMONS	
231881	NIPO COMMONS	
231884	TOBEBLKD NIPO COMMONS COMBAT	
231885	NIPO COMMONS EQUIPAGE & SURVIVABILITY	
231886	TOBEBLKD NIPO COMMONS PLATFORM	
231891	CN02 ANZAC NIPO COMMONS	
611777	CN36 LSD NIPO COMMONS	
677005	CN34 LHD NIPO COMMONS	
CA01F010089	NIPO COMMONS - FOREIGN MILITARY SALES	
231882	LSA-N COMMONS FMS	
CA01F010100	NIPO UNIQUES	
CA01F010087	NIPO HYDROGRAPHIC	
231581	CN18 LCH NIPO UNIQUE	
CA01F01037S	NIPO ANZAC	
231462	CN02 ANZAC NIPO UNIQUE	
231479	CN02 TOBEBLOCKED	
231480	CN02 TOBEBLOCKED	
CA01F01038S	NIPO FFG	
112709	CN01 TOBEBLOCKED	
231631	CN01 FFG NIPO UNIQUE	
CA01F01034S	INVENTORY FOR NAVAL ESTABLISHMENTS	
231295	CN32 INVENTORY FOR NAVAL ESTABLISHMENTS	
CA01F010090	NIPO AMPHIB AND AFLOAT SUPPORT	
231391	CN13 AOR NIPO UNIQUE	
231431	CN17 LSH NIPO UNIQUE	
231441	CN19 LPA NIPO UNIQUE	
CA01F010200	NIPO ENABLING	
231291	CN41 NIPO ADMINISTRATION	
231293	CN41 NIPO EXECUTIVE	
CA01F000219	JOINT FUEL & LUBRICANTS AGENCY	

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231360	ADF FUEL & LUBRICANT MANAGEMENT	
231361	CAF18 AIR FORCE FUELS & LUBRICANTS	
231362	CA43 ARMY FUELS & LUBRICANTS	
231363	CN26 NAVY FUELS & LUBRICANTS	
CA01I001119	MARITIME SUPPORT OTHER	
CA01I001109	MARITIME SUSTAINMENT SUPPORT	
231372	CN41 MARITIME SUSTAINMENT SUPPORT	
231379	CN41 CONFIGURATION MANAGEMENT TOOL	
231868	CN41 MATERIEL SUPPORT DATA MGT CONTRACT	
CA01I00119A	MARITIME ENGINEERING	
231373	CN41 CENTRE FOR MARITIME ENGINEERING	
CA01I001140	MARITIME SUSTAINMENT ASSURANCE	
232636	CN41 MAR SAFETY & SUSTAINMENT ASSUR	
CA01F000014	MARITIME SUPPORT EXECUTIVE	
231862	CN41 MARSPT EXECUTIVE	
CA01I001003	MARITIME ACQUISITION	
CA01I001108	NAVY MINORS PROGRAM OFFICE	
231852	NAVY MINORS PROJECT OFFICE	
CA01IPC0000	AMPHIBIOUS DEPLOYMENT	
100114	CN34 LANDING HELICOPTER DOCK CBR CLASS	
100438	LANDING HELICOPTER DOCK SPO	
611999	CN36 LANDING SHIP DOCK CHOULES	
612000	LANDING SHIP DOCK SPO	
677006	CN34 LHD THROUGH LIFE SUPPORT SYSTEMS	
677007	CN34 LHD HMAS CANBERRA	
677008	CN34 LHD HMAS ADELAIDE	
677009	CN34 LHD LANDING CRAFT SHIP 01	
677010	CN34 LHD LANDING CRAFT SHIP 02	
677011	CN34 LHD LANDING CRAFT SHIP 03	
677012	CN34 LHD LANDING CRAFT SHIP 04	
677013	CN34 LHD LANDING CRAFT SHIP 05	
677014	CN34 LHD LANDING CRAFT SHIP 06	
677015	CN34 LHD LANDING CRAFT SHIP 07	
677016	CN34 LHD LANDING CRAFT SHIP 08	
CA01IPA0000	MARITIME ACQUISITION	
100113	FUTURE FRIGATES	
111789	FUTURE SUBMARINE INDUSTRY SKILLS PLAN	
611967	ADAS EXECUTIVE	
611969	ADAS PROJECT RESIDENT TEAMS	
PAD000	TOBEBLKD-AMPHIB DEPLOYMT & SUSTAINMENT	
PFF000	TOBEBLKD-FUTURE FRIGATES	
CA01I00103E	OFFICE OF HEAD MARITIME SYSTEMS	
611010	CN41 HEAD MSD EXECUTIVE	
615171	CN41 DFM MARITIME	
615173	CN41 MSD HUMAN RESOURCES & CORP SVCS	
615174	CN41 MSD STRATEGY & GOVERNANCE	
615175	CN41 MSD REFORM	
CA01I001013	MAJOR SURFACE SHIPS	
CA01I001118	MARITIME SIGNATURE MGMT & TARGET SERV	
611990	CN11 MSM&TS SPO	
CA01I001120	AMPHIBIOUS & AFLOAT SUPPORT	
CA01F010079	AFLOAT SUPPORT	
231390	CN13 AUXILIARY OILER REPLENISHMT SUCCESS	
232630	CN12 AUXILIARY OILER SIRIUS	
CA01F100107	AMPHIBIOUS LIFT	
100383	CN39 AUST DEF VESSEL OCEAN SHIELD	
231430	CN17 LANDING SHIP HEAVY TOBRUK	
231440	CN19 LANDING PLATFORM AMPHIBIOUS	
CA01F10075S	AMPHIBIOUS & AFLOAT SUPPORT SPO	
231380	AAS SPO	
611002	AAS SPO	
CA01I001104	MAJOR SURFACE SHIPS EXECUTIVE	
611500	CN41 MAJOR SURFACE SHIPS EXECUTIVE	
677003	CN41 STRATEGIC SUPPLIERS MANAGEMENT CELL	
677004	CN41 GARDEN ISL DOCKYARD TRANSITION UNIT	
CA01F000148	ADELAIDE CLASS FRIGATE (FFG)	
CA01F100077	FAST FRIGATE GUIDED SPO	
231621	CN01 BUSINESS MANAGER	
231634	CN01 CENTRE FOR MARITIME ENGINEERING	
231635	CN01 TECHNICAL SUPPORT	
611601	FFG SPO	
CA01F000145	ANZAC CLASS FRIGATES	
231460	CN02 GOVERNANCE & ASSURANCE	
231465	CN02 ENGINEERING & LOGISTIC SERVICE	
231466	CN02 ENGINEERING & GOVERNANCE	
231467	CN02 PLANNING & EXECUTION	
611951	ANZAC SUSTAINMENT & PROJECT OFFICE	
CA01I001014	SPECIALIST SHIPS	
CA01I001107	SPECIALIST SHIPS EXECUTIVE	
611600	CN41 SPECIALIST SHIPS EXECUTIVE	
CA01F000147	ARMIDALE CLASS PATROL BOAT	
CA01F010086	ARMIDALE CLASS PATROL BOAT SPO	

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611602	CN09 ACPB SPO	
CA01I001112	MINE WARFARE & CLEARANCE DIVING	
CA01F001080	MCD HEADQUARTERS	
232619	CN15 MCD HQ DEPLOYABLE	
232621	CN15 FORWARD SUPPORT UNIT	
CA01F100080	CLEARANCE DIVING SYSTEMS	
231710	CN16 AUSTRALIAN CLEARANCE DIVING SYSTEMS	
232616	CA58 ARMY SPECIALIST DIVE SYSTEMS	
232617	CA57 ARMY GENERAL DIVING & HYPER FLT	
CA01F100081	HYPERBARIC SYSTEMS	
231690	CN25 WHOLE OF CLASS	
232612	CN25 RECOMPRESSION CHAMBERS	
232613	CN25 FLEET HYPERBARIC EQUIPMENT	
CA01F100082	MINE HUNTER COASTAL	
231660	CN14 MHC WHOLE OF CLASS	
232600	CN14 HUON	
232601	CN14 HAWKESBURY	
232602	CN14 NORMAN	
232603	CN14 GASCOYNE	
232604	CN14 DIAMANTINA	
232605	CN14 YARRA	
232606	CN14 CSOT/PSOT	
CA01F100084	MINE WARFARE SYSTEMS	
231680	CN15 MINE WARFARE SYSTEMS	
232610	CN15 EQUIPMENT	
232611	CN15 DRONE UNIT	
CA01F10075Y	SAIL TRAINING SHIP YOUNG ENDEAVOUR	
232631	CN31 STS YOUNG ENDEAVOUR	
CA01F10084S	MINE WARFARE & CLEARANCE DIVING SPO	
231650	MCD SPO ADMINISTRATION	
611603	MCD SPO	
CA01F000150	HYDROGRAPHIC	
CA01F010074	ARMY MARINE PLATFORMS & SYSTEMS	
231450	CA42 ARMY MARINE	
CA01F100085	LANDING CRAFT HEAVY	
231585	CN18 LANDING CRAFT HEAVY	
CA01F100083	LASER AIRBORNE DEPTH SOUNDER SYSTEM	
231760	CN28 LASER AIRBORNE DEPTH SOUNDER SYSTEM	
CA01F10082S	HYDROGRAPHIC SPO	
611760	H SPO	
CA01F100078	LEEUEWIN CLASS HYDROGRAPHIC SHIPS	
231740	CN20 LEEUEWIN CLASS HYDROGRAPHIC SHIPS	
CA01F100079	PALUMA CLASS SURVEY MOTOR LAUNCHES	
231750	CN21 PALUMA CLASS SURVEY MOTOR LAUNCHES	
CA01I001116	PACIFIC PATROL BOATS	
611640	SE01B JOINT PHIL AUST ARMY WATERCRAFT	
611985	SE01A PPB SPO	
677017	SE01 PNG LANDING CRAFT HEAVY (LCH)	
677018	SE01 TONGA LANDING CRAFT MEDIUM (LCM)	
CA01NSM0000	MARITIME SYSTEMS DIVISION	
611000	CN41 MARITIME SYSTEMS DIVISION	
SM0000	CN41 MARITIME SYSTEMS DIVISION	
CA01ZMSD000	MSD ARCHIVE	
CA01PM00000	MSD PROGRAM 1.1 ACQUISITION	
CA01PM10000	MSD SETTLEMENT	
231124	MSD PROJECT SETTLEMENT	
231638	SEA01390PH2.1 SETTLEMENT	
231639	SEA01390PH4B SETTLEMENT	
231850	NAVY MINORS PROJECT SETTLEMENT	
611968	ADAS PROJECT SETTLEMENT	
CA01PM20000	MAJOR SURFACE SHIPS	
CA01PM21000	ADELAIDE CLASS FRIGATES	
PM0001	SEA01390PH2.1 FFG UPGRADE - IMPLEMENTATN	
PM0002	SEA01390PH4A SM1 TEST STATION	
PM0003	SEA01390PH4B SM-1 MISSILE REPLACEMENT	
CA01PM22000	ANZAC CLASS FRIGATES	
PM0004	SEA01348PH2 ANZAC SHIP	
PM0005	SEA01348PH3 HARPOON	
PM0006	SEA01348PH3C USWUP MOAS	
PMM001	NMP1917 NIXIE UPGRADE TORPEDO DECOY SYS	
CA01PM23000	ANZAC ANTI-SHIP MISSILE DEFENCE	
PM0007	SEA01448PH2A ANZAC SHIP ASMD	
PM0008	SEA01448PH2B ANZAC SHIP ASMD	
CA01PM30000	SPECIALIST SHIPS	
CA01PM31000	PATROL BOAT	
PM0009	SEA01444PH1 PATROL BOAT REPLACEMENT	
CA01PM32000	MINE WARFARE & CLEARANCE DIVING	
PM0010	SEA01778PH1 DEPLOYABLE MCM	
CA01PM33000	HYDROGRAPHIC	
PM0011	SEA01401PH3 SURVEY MOTOR LAUNCH UPGRADE	
PMM002	AMP005.15 TIER 2 WATERCRAFT REPLACEMENT	
PMM003	AMP989.03 ARMY UTILITY WATERCRAFT	

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CA01PM34000	PACIFIC PATROL BOATS	
PMM014	IPM0002 TONGAN DEF SVCS LANDING CRAFT	
CA01PM40000	MARITIME ACQUISITION	
CA01PM41000	AMPHIBIOUS DEPLOYMENT	
PM0012	JNT02048PH3 AMPHIB WATERCRAFT REPLACMT	
PM0013	JNT02048PH4A AMPHIB DEPLOYMENT AND SUST	
PM0014	JNT03030 INTERIM AMPHIBIOUS CAPABILITY	
PM0015	SEA01448PH4B ANZAC AIR SRCH RADAR RPLCMT	
CA01PM42000	NAVY MINOR PROJECTS	
PMM004	NMP1809PH1 NAVAL AVIATN NIGHT VISION CAP	
PMM005	NMP1820 GID 2A - CHEMICAL DETECTION SYS	
PMM006	NMP1822 DIGITAL VOICE RECORDING EQUIP	
PMM007	NMP1823 OCEAN MODELLING SOFTWARE SYSTEM	
PMM008	NMP1862 SELF LOCATING DATUM MARKER BUOY	
PMM009	NMP1880PH2 INTERIM SUBS IP	
PMM010	NMP1882 LITTORAL OCEAN MODELLING SYSTEM	
PMM011	NMP1920 S-70B-2 HEAVY MACHINE GUN	
PMM012	NMPM7805 MISCELLANEOUS MINOR ITEMS	
PMM013	NMP1846 NAV AVIATN NIGHT VIS CAP - FFG	
PMM015	NMP1928 TYPHOON TRNG SYS - DDG & LHD	
PMM016	NMP1883PH1 WARSHIP AUTO ID SYS (W-AIS)	
PMM017	NMB8000 PROJECT DEVELOPMENT FUNDING	
CA01PM43000	MSD EMERGING PROJECTS	
PM0016	MARITIME OPERATIONAL SUPPORT CAPABILITY	
PM0017	MSD EMERGING PROJECT - MAJOR 03	
PM0018	MSD EMERGING PROJECT - MAJOR 04	
PM0019	MSD EMERGING PROJECT - MAJOR 05	
PM0020	MSD EMERGING PROJECT - MAJOR 06	
PM0021	MSD EMERGING PROJECT - MAJOR 07	
PMM018	MSD EMERGING PROJECT - MINOR 06	
PMM019	MSD EMERGING PROJECT - MINOR 07	
PMM020	MSD EMERGING PROJECT - MINOR 08	
PMM021	MSD EMERGING PROJECT - MINOR 09	
PMM023	MSD EMERGING PROJECT - MINOR 10	
PMM024	MSD EMERGING PROJECT - MINOR 11	
PMM025	MSD EMERGING PROJECT - MINOR 12	
CA01IS00000	GM JOINT SYSTEMS & AIR	
CA01I001080	JOINT STRIKE FIGHTER	
CA01IPN0000	JOINT STRIKE FIGHTER	
615200	JSF ADMINISTRATION	
615201	JSF PROJECT SETTLEMENT ONLY	
615203	JSF ACQUISITION - TO BE BLOCKED	
PN0001	AIR6000PH1B - ANALYSIS & PLANNING	
PN0002	AIR6000PH2A/B - JSF AIRCRAFT	
PN0003	AIRJSFSDD - JOINT STRIKE FIGHTER SDD	
PNA000	NEW AIR COMBAT CAPABILITY - TO BE BLOCKE	
CA01PN00000	JSF SUSTAINMENT	
619007	SUSTASD01 - EMERGING SUSTAINMENT PRODUCT	
CA01ISA0000	AEROSPACE SYSTEMS DIVISION	
CA01NSA0000	AEROSPACE SYSTEMS DIVISION	
SA0000	AEROSPACE SYSTEMS DIVISION	
CA01PA00001	ASD PROGRAM 1.1 ACQUISITION	
CA01PA10000	ASD SETTLEMENT	
431820	ASD PROJECT SETTLEMENTS	
614075	AF MINOR PROJECTS	
PA0032	AIRASD01 - EMERGING MAJOR PROJECT	
PA0033	AIRASD02 - EMERGING MAJOR PROJECT	
PA0034	AIRASD03 - EMERGING MAJOR PROJECT	
PA0035	AIRASD04 - EMERGING MAJOR PROJECT	
PA0036	AIRASD05 - EMERGING MAJOR PROJECT	
PMA006	AFMASD01 - EMERGING MINOR PROJECT	
PMA007	AFMASD02 - EMERGING MINOR PROJECT	
CA01PA20000	AERO MARITIME TRAINING & SURVEILLANCE	
CA01PA21000	AIRCREW TRAINING PROJECT OFFICE	
100110	AIR COMBAT OFFICER TRAINING SYSTEM	
432281	PILOT TRAINING SYSTEM PROJECT OFFICE	
432301	AIRCREW TRAINING PROJECT OFFICE	
PA0001	AIR05428PH1- Pilot Training System	
PA0002	AIR05232PH1-Air Combat Officer Trng Syst	
CA01PA22000	TRAINING AIRCRAFT PROJECT OFFICE	
PMA001	AFM01002 - B300 ANT/SNT Upgrade	
PMA005	AFM01029 - SCHOOL OF WARFARE TRAINING	
CA01PA23000	AIRBORNE EARLY WARNING & CONTRL PROJ OFF	
100434	AIRBOURNE EARLY WARNING & CONTROL ACQ	
613500	AEWC PROJECT SETTLEMENT	
613501	AEWC RESIDENT PROJECT TEAM	
613505	AEWC PROJECT OFFICE	
PA0003	AIR05077PH3 - AEW&C -Wedgetail	
PA0004	AIR05077PH5A - AEW&C - Wedgetail ICU	
CA01PA24000	MARITIME PATROL PROJECT OFFICE	
613400	MPSPO PROJECTS	
PA0005	AIR05276PH2-AP-3C Update Implementation	

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PA0006	AIR05276CAP1 - AP-3C CAP1	
PA0007	AIR05276CAP2 - AP-3C CAP2	
PA0008	AIR05276PH8A - AP-3C ESM ATE Upgrade	
PA0009	AIR05276PH8B - AP-3C ESM Upgrade	
PA0029	AIR07100PH1 - UNMANNED AERIAL SYSTEM	
PMA002	AFM01001 - AP-3C TCAS	
PMA003	AFM00554 - Crash Data Recorders	
PMA004	AFM00886 - AP-3C ADCR System	
CA01PA25000	AEROSPACE SURVEILLANCE PROJECT OFFICE	
112704	AIR7000 PROJECT OFFICE	
433017	TOBEBLKD- DASP	
613155	TOBEBLKD- JP2057 SBIRS PROJECT OFFICE	
613246	JP129 TACTICAL UAV PROJ OFFICE	
PA0010	AIR07000PH2-Maritime Patrol & Response A	
PA0011	AIR7000PH1B - Multi mission Unmanned AC	
PA0012	AIR07000PH2C - MPAR - P8 Inc 3	
PA0013	JNT00129PH2-Airborne Surveillance for Lnd	
PA0014	JNT00129PH4-Tier 1 Unmanned Aerial Vehic	
PA0030	AIR07000PH2B - MARITIME PATROL AC REPLAC	
PA0031	AIR07000PH2D - ADDITIONAL MPRA EMERGENT	
CA01PA30000	AEROSPACE COMBAT SYSTEMS	
CA01PA31000	TACTICAL FIGHTER PROJECT OFFICE	
PA0015	AIR05376PH2 - FA-18 Hornet Upgrade	
PA0016	AIR5376PH2.4-HUG Target Designation Sys	
PA0017	AIR05438PH1A - LIFCAP	
CA01PA32000	AIR COMBAT & ELECTRONIC ATTACK PROJ OFF	
614400	FA18F PROJECT OFFICE	
PA0018	AIR05349PH1 - BACC-Super Hornet	
PA0019	AIR05349PH3 - GROWLER	
PA0028	JNT00066PH1 - Replacement Air DEF Target	
CA01PA40000	AIRLIFT AND TANKER SYSTEMS	
CA01PA41000	NEW AIRLIFT PROJECT OFFICE	
CA01PA41100	POLAR RESEARCH & ILS SPECIAL MISSION	
619004	POLAR RESEARCH AND ILS SPECIAL MISSION	
CA01PA41200	HEAVY AIRLIFT PROJECT	
433400	HEAVY AIR LIFT PROJECT OFFICE	
PA0020	AIR8000PH3 - Heavy Airlift	
PA0021	AIR8000PH4 - Additional Heavy Airlift	
CA01PA41300	BATTLEFIELD AIRLIFTER PROJECT OFFICE	
432284	BATTLE FIELD AIRLIFTER PROJECT OFFICE	
PA0022	AIR08000PH2 - Battlefield Airlift-Caribo	
CA01PA41400	C130J ADDL AIR PROJECT	
432283	C130J ADDITIONAL AIR PROJECT	
CA01PA41500	NEW AIRLIFT PROJECT OFFICE	
432282	NEW AIRLIFT PROJECT OFFICE	
CA01PA42000	AIRLIFT PROJECT OFFICE	
613301	AIRLIFT SPO PROJECTS	
PA0023	AIR05190PH1A - Caribou Aircraft LOTE	
PA0024	AIR5440PH-C130J Blk Upgrade PH1-Blk 7.0	
PA0025	AIR5440PH2 - C130J Upgrade Program PH2	
PA0026	AIR5440PH3 - C130J Upgrade Program PH3	
CA01PA43000	AIR TO AIR REFUELLING PROJECT OFFICE	
100112	AAR-RPT LDS	
433018	AIR TO AIR REFUELLING PROJECT OFFICE	
PA0027	AIR05402 - Air to Air Refuelling	
CA011010051	AEROSPACE SYSTEMS DIVISION	
CA011010151	AEROSPACE SYSTEMS DIVISION	
613000	AEROSPACE SYSTEMS DIVISION	
619008	SUSTASD02 - EMERGING SUSTAINMENT PRODUCT	
619009	SUSTASD03 - EMERGING SUSTAINMENT PRODUCT	
619016	SUSTASD04 - EMERGING SUSTAINMENT PRODUCT	
619017	SUSTASD05 - EMERGING SUSTAINMENT PRODUCT	
CA011010052	OFFICE OF HEAD AEROSPACE SYSTEMS	
613007	HEAD ASD EXECUTIVE	
CA011010050	AEROSPACE MATERIEL MANAGEMENT	
CA01F000129	AEROSPACE MATERIEL SYSTEMS PROGRAM OFF	
CA01F000128	AEROSPACE PUBLICATIONS	
433823	SOURCE DATA AND ACQUISITION	
433824	PUBLICATION MANAGEMENT	
433825	ELECTRONIC PUBLICATION DISTRIBUTION SVC	
433829	PUBLICATIONS POLICY & COMPLIANCE	
CA01F001120	AEROSPACE GROUND SUPPORT EQUIPMENT	
432468	GROUND SUPPORT ACQUISITION	
432510	GROUND SUPPORT EQUIPMENT SUSTAINMENT	
CA01F010043	AEROSPACE MINOR PROJECTS	
432981	MINOR PROJECTS	
CA01F100049	AEROSPACE COMMON SPARES	
437155	AIRCRAFT COMMON SPARES MECHANICAL	
437160	AIRCRAFT COMMON SPARES AVIONICS	
619005	AIRCRAFT COMMON SPARES HAZMAT	
CA01F100149	AEROSPACE TEST & MEASURE EQUIPMENT	
432453	TEST & MEASURING EQUIPMENT LAB SERVICES	

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432475	TEST & MEASURING EQUIPMENT ACQUISITION	
432477	TEST & MEASURING EQUIPMENT SUSTAINMENT	
CA01F000013	AMSPO BUSINESS MANAGEMENT	
432441	SUPPORT OFFICE FOREIGN MILITARY SALES	
432442	SUPPLY LIAISON OFFICES	
437170	AMSPO BUSINESS MANAGEMENT UNIT	
CA01F000015	DIR OF MATERIEL DEVELOPMENT AEROSPACE	
433050	DIR OF MATERIEL DEVELOPMENT - AEROSPACE	
CA01I010054	AEROSPACE MATERIEL MANAGEMENT	
231461	AMM STRATEGIC WORKFORCE MANAGEMENT	
331178	DIRECTORATE OF LOGISTICS-AERO	
613001	DIR BUSINESS MANAGEMENT-AERO	
613008	AMM EXECUTIVE	
613010	DIR STRATEGY AND REFORM-AERO	
613011	DIR EMERGING AERO PROJECTS - TOBEBLOCKED	
613650	AEROSPACE SIMS PROJECTS - TO BE BLOCKED	
614044	DIRECTORATE OF SIM-AERO- TO BE BLOCKED	
615170	DIR FINANCIAL MANAGEMENT-AERO	
619015	DIR - AERO SIMULATORS & EMERGING PROJECT	
CA01I001007	AERO MARITIME TRAINING & SURVEILLANCE	
CA01F000123	TRAINING AIRCRAFT SPO	
CA01F010055	INTERIM LIGHT TRANSPORT	
100226	ILT BASE OPS	
100227	ILT FLYING HOURS	
100229	ILT SURVEY & QUOTE	
112705	ILT AIRCRAFT	
112706	ILT SUPPORT	
112707	ILT GENERAL	
CA01F01005A	B300	
433210	B300 NTA AIRCRAFT	
433211	B300 NTA SUPPORT	
433212	B300 NTA GENERAL	
433214	B300 NTA SERVICED	
433218	B300 AIRCRAFT	
433220	B300 GENERAL	
CA01F001056	TASPO CORPORATE	
435050	TASPO CORPORATE	
613700	TASPO PROJECTS	
CA01F010054	PC9	
438150	PC9 PILATVS ARC-OA2 PAY	
438160	PC9 AIRCRAFT	
438165	PC9 SIMULATOR	
438171	PC9 INSTRUMENTS	
438172	PC9 ELECTRICAL	
438173	PC9 RADAR ETC	
438180	PC9 AIRFRAMES	
438191	PC9 WHOLE ENGINES	
438192	PC9 ENGINE ACC	
438220	PC9 ARMAMENT DS	
438240	PC9 GSE	
CA01F001078	AEWC SYSTEM PROGRAM OFFICE	
613503	AEWC LOGISTICS MANAGEMENT	
CA01F000117	MARITIME PATROL SPO	
CA01F010028	INTERIM INTEL SURVEILLANCE RECON EW	
105000	INTERIM INTELLIGENCE SURV RECON.ELEC WFR	
CA01FM00117	AERONAUTICAL LIFE SUPPORT	
433520	AERONAUTICAL LIFE SUPPORT EQUIP	
CA01F001055	MPSPO CORPORATE	
433812	MPSPO CORPORATE	
CA01F010027	P3C ORION	
235228	ORION AVIONICS ENGINEERING	
432044	ORION AIRCRAFT STRUCTURAL INTEGRITY	
432046	ORION SONOBUOY	
433827	ORION LOGISTICS SUPPORT SYSTEMS	
434110	ORION JMO ITTF DELIVERY	
434120	ORION AOSG GROUND TEST SYSTEMS	
434130	ORION JOINT ELECTRONIC WARFARE SYSTEMS	
435160	ORION MISCELLANEOUS SUPPORT	
435171	ORION INSTRUMENTS	
435172	ORION ELECTRICAL	
435173	ORION RADAR ETC	
435175	ORION SOFTWARE AND GROUND SUPPORT SYS	
435176	ORION AVIONICS OBSOLESCENCE	
435180	ORION AIRFRAMES	
435181	ORION AIRCRAFT SERVICING	
435190	ORION ARMAMENT & LIFE SUPPRT	
435195	ORION JMO/SUSTAINMENT DELIVERY	
435197	ORION IT SUPPORT	
CA01F001171	AERO MARITIME TRNG & SURVEILLANCE EXEC	
433019	AERO MARITIME TRNG & SURVEILLANCE EXEC	
CA01I001001	AEROSPACE COMBAT SYSTEMS	
CA01F000120	STRIKE RECONNAISSANCE SPO	

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CA01F001053	SRSPO CORPORATE	
100244	SRSPO DISPOSAL CORPORATE	
433780	SRSPO CORPORATE	
613100	SRSPO PROJECTS	
CA01F010047	F111	
431799	F111 DISPOSAL DECOMMISSIONING COSTS	
CA01F000121	TACTICAL FIGHTER SPO	
CA01F001060	TFSPPO CORPORATE	
433815	TFSPPO STLO EMBASSY ELEMENTS	
433816	TFSPPO CORPORATE	
613900	TFSPPO PROJECTS	
CA01F001017	HAWK LEAD IN FIGHTER	
432001	HAWK LEAD IN FIGHT ISS	
CA01F010048	FA18 HORNET	
100151	FA18 HORNET STRUCTURAL AIRWORTHINESS	
100243	FA18 PROPULSION & AIRFRAME SYSTEM	
432150	FA18 FMS & PROJECT TRANSITIONS	
432160	FA18 LOGISTICS SUPPORT	
432171	FA18 AVIONICS	
432173	FA18 RADAR	
432180	FA18 AIRFRAMES	
432181	FA18 HORNET AVIONICS ARMAMENT & SUPPORT	
432192	FA18 ENGINES	
432200	FA18 ARMAMENT DS	
432210	FA18 SUPPORT SYSTEMS	
432260	FA18 AUTO TEST EQUIPMENT	
432261	FA18 TFISU	
432812	FA18 TFEMU	
432817	FA18 STLO NAVAIR	
432818	FA18 WSSU	
433817	FA18 SUPPORT ELEMENTS	
619003	FA18 HACTS - HORNET AIRCREW TRAINING SYS	
CA01F001064	AEROSPACE COMBAT SYSTEMS	
613300	ACS EXEC	
CA01F001019	AIR COMBAT & ELECTRONIC ATTACK SPO	
CA01ISASO00	OFFICE OF ASHPO EXECUTIVE	
614401	AUSTRALIAN SUPER HORNET EXECUTIVE	
CA01F001016	ACEASPO CORPORATE	
619006	ACEASPO CORPORATE	
CA01F001018	FA18F SUPER HORNET SUSTAINMENT	
432285	FA18F SUPER HORNET SUSTAINMENT	
CA01I001000	AIRLIFT AND TANKER SYSTEMS	
CA01F010060	SPECIAL PURPOSE AIRCRAFT	
433006	SPA MAINTENANCE	
433009	SPA BUSINESS MANAGEMENT	
433011	SPA LEASES	
CA01F000124	HEAVY AIR LIFT SPO	
CA01F000115	HEAVY AIR LIFT SPO CORPORATE	
433502	BUSINESS MANAGEMENT UNIT	
CA01F000114	KC30B SUSTAINMENT	
433501	KC30B AIRCRAFT SUSTAINMENT	
CA01F000113	C17 SUSTAINMENT	
433410	C17 AIRCRAFT SUSTAINMENT	
CA01F000110	AIR LIFT SPO	
CA01F01005S	C130J	
100111	C130 BLOCK UPGRADE 7.0	
432251	C130J FOREIGN MILITARY SALES	
433001	C130J AIRCRAFT	
433002	C130J AVIONICS	
433003	C130J AIRFRAMES	
433005	C130J TLS	
433015	C130 BLOCK UPGRADE 6.1	
433026	C130J WSBU	
433027	C130J AVBU	
433028	C130J PROPULSION	
433029	C130J SIMULATOR	
433032	C130J ALSPO CORPORATE CONTRACT SERVICES	
434181	C130J LIFE SUPPORT	
434183	C130J MEAO WAREHOUSE	
434184	C130 BLOCK UPGRADE 9.0	
CA01F010004	C130H	
433008	C130H AVBU	
433031	C130H AIRCRAFT	
433040	C130H PROPULSION	
434160	C130H WSBU	
434165	C130H SIMULATOR	
434170	C130H AVIONICS HERCULES	
434172	C130H P3C MAINT ENGINE TEST STAND	
434175	C130H FOREIGN MILITARY SALES	
434180	C130H AIRFRAMES HERCULES	
434200	C130H TECHNICAL PUB HERCULES	
CA01F010005	P3C PROPULSION	



Department of Defence - Chart of Accounts - Cost Centres		
Cost Centres	Cost Centre Description	Service Group
433048	P3C ENGINE	
CA01F010003	CARIBOU	
436160	CARIBOU AIRCRAFT	
CA01F010001	ALSPO CORPORATE	
432286	ALSPO HR/TAPM/QM/OH&S	
432287	ALSPO STRATEGIC REFORM TEAM	
432288	ALSPO OPERATIONS	
432289	ALSPO PROPULSION IMPROVEMENT MGT PROJ	
433025	AMU	
433204	PMU GENERAL	
433205	LOGISTIC SUPPORT UNIT	
433806	ALSPO FINANCE	
434173	OC ALSPO OFFICE	
434271	CONTRACT SERVICES	
CA01F002700	C27J	
619011	C27J PLATFORM EXCLUDES PROP & TRG SYSTEM	
619013	C27J TRAINING SYSTEM	
619014	C27J PROPULSION SYSTEM	
CA01F001058	AIRLIFT AND TANKER SYSTEMS EXEC	
613600	ATS EXEC	
CA01ISE0000	ELECTRONIC SYSTEMS DIVISION	
CA01ICM0000	LOGISTICS INFORMATION SYSTEMS	
231230	PORTFOLIO MANAGEMENT OFFICE	
331132	LOGIS EXECUTIVE	
331133	LOGIS PROJECT SETTLEMENT	
331134	LOGISTIC SYSTEMS SUSTAINMENT	
331135	ENGINEERING MAINTENANCE MGMT SYSTEMS	
331137	LOGISTICS SYSTEMS TRAINING	
331140	LOGSPO - WORKFORCE OPERATING EXPENSE	
615165	LOGISTICS ACQUISITION PROGRAM	
615186	LOGIS BUS IMPROVEMENT & AUDIT REMEDIATIO	
615188	BUSINESS IMPROVEMENT	
615189	LOGIS BUSINESS MANAGEMENT & SUPPORT	
CA01NSE0000	ELECTRONIC SYSTEMS DIVISION	
SE0000	ELECTRONIC SYSTEMS DIVISION	
CA01I001022	SATELLITES	
CA01I001026	SATELLITES BRANCH COMMERCIAL DIRECTOR	
614600	SATELLITES BRANCH COMMERCIAL DIRECTOR	
CA01I001028	SATELLITES EXECUTIVE	
614021	PROJECT DEVELOPMENT SATELLITES	
614700	SATELLITES EXECUTIVE	
CA01I00102S	ELECTRONIC SYSTEMS DIVISION - OTHER	
CA01I00102F	ESD PROJECT SETTLEMENT	
CA01I00112A	MAJOR CAPITAL PROJECT SETTLEMENT	
614161	ESD AMCIP PROJECT SETTLEMENT	
PE0001	JNT02077PH2D - IMPROVED LOGISITICS INFOR	
CA01I00112B	MINOR CAPITAL PROJECT SETTLEMENT	
614033	ESD CAP MINORS PROJECT SETTLEMENT	
PME001	AFM00930 - AERONAUTICAL INFORM SERVICES	
PME002	AFM00935 - TACTICAL COMMUNICATIONS ROUTE	
PME003	AFM00936 - TRANSPORTABLE AIR OPERATIONS	
PME004	AFM00975 - TACSAT MBMMR FOR RAAF	
PME005	AFM01003 - RAAF INTELLIGENCE DEPLOY LAN	
PME006	AFM01004 - BROADBAND	
PME007	AFM01006 - DEPLOYABLE TACTICAL AIR NAVIG	
PME008	AMP022.07 - DOPPLER VERY HIGH FREQ RADAR	
PME009	AMP023.54 - ADDITIONAL DAHA	
PME010	AMP024.25 - ROVER	
PME011	AMP025.33 - COMSEC MONITORING SYSTEM	
PME012	AMP028.19 - IMAGE CAPTURE AND TRANSFER S	
PME013	AMP028.20 - TACSAT	
PME014	AMP031.19 - LINE LAYING CAPABILITY	
PME015	CIO0910-0686 - KEY FILL DEVICE UPGRADE	
PME016	ESA00310	
PME017	0506-P094	
PME018	AMP0015.41	
PME019	NMP1840	
PME020	MISD00003 - ADF DEPLOYABLE LOGISTICS	
PME021	AFM01010 - EMERGENT	
PME022	AFM01011 - EMERGENT	
PME023	AFM01012 - EMERGENT	
PME024	Integrated Airbase Protection System	
PME025	EMERGENT AF MINOR BCSP0	
PME026	EMERGENT AF MINOR GTESPO	
PME027	EMERGENT ARMY MINOR BCSP0	
PME028	EMERGENT ARMY MINOR TEWSPO	
PME029	EMERGENT ARMY MINOR TEWSPO	
PME030	EMERGENT CIO MINOR IASPO	
PME031	EMERGENT NAVY MINOR - SATCOM	
CA01PE00001	COMMUNICATION SYSTEMS BRANCH	
PE0002	JNT00065PH4 - FIELD DIGITAL TRUNK COMMS	
PE0003	JNT00065PH6 - PARAKEET	

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Cost Centres	Cost Centre Description	Service Group
PE0004	JNT02069PH2 - HIGH GRADE CRYPTO EQUIP	
PE0005	JNT02043PH3A - HFMOD	
PE0006	JNT02072PH1 - BATTLESPACE COMMS SYSTEM	
PE0007	JNT02072PH2A - BATTLESPACE COMMS SYSTEM	
PE0008	JNT02072PH2B - BATTLESPACE COMMS SYSTEM	
PE0009	JNT03029PH1-SPACE SURVEILLANCE	
PE0010	SEA01442PH3 - MARITIME COMMS & INFO ARCH	
PE0011	SEA01442PH4 - MARITIME COMMS MODERNISATI	
PE0012	JNT02072PH3 - BATTLESPACE COMMS SYSTEM	
PE0059	JNT02008PH3E - MILSATCOM	
PE0060	JNT02008PH3F - ADF SATCOM TERR ENHANCEME	
PE0061	JNT02008PH3H - MILITARY SATELLITE CAPABI	
PE0062	JNT02008PH4 - NEXT GEN SATELLITE PROGRAM	
PE0063	JNT02008PH5A - ULTRA HIGH FREQ SATCOM	
PE0064	JNT02008PH5B1 - WIDE BAND TRANS LAND TER	
PE0065	JNT02008PH5B2 - SATELLITE GROUND STATION	
PE0095	EMERGENT PROJECT 9 BCSP0	
PE0096	EMERGENT PROJECT 10 IASPO	
PE0097	EMERGENT PROJECT 11 RFSP0	
PE0098	EMERGENT PROJECT 12 SATCOM	
PE0099	EMERGENT PROJECT 13 SATCOM	
CA01PE00002	COMMAND SUPPORT SYSTEMS BRANCH	
PE0014	JNT01770PH1 - MARTIME RAPID ENVIRON ASSE	
PE0015	JNT02030PH8 - JOINT COMMAND SUPPORT ENVI	
PE0016	LND00075PH3.4 - BATTLE MANAGEMENT SYSTEM	
PE0017	LND00125PH3A - DISMOUNT BATTLE GROUP COM	
PE0018	SEA01430PH2A - DIGITAL HYDRO DISPLAY SYS	
PE0019	LND00075PH4 - BATTLE MANAGEMENT SYSTEM	
PE0020	LND01771PH1 - EMERGENT	
PE0066	JNT02089PH2 - TACTICAL INFORM EXCHANGE	
PE0067	JNT02089PH2A - TACTICAL INFROM EXCHANGE	
PE0068	JNT02089PH2B - TACTICAL INFORM EXCHANGE	
PE0069	JNT02089PH3A - EMERGING PROJECT	
PE0076	Emergent Project	
PE0080	JNT08001PH3C2 -	
PE0081	LND00146PH2 - COMBAT IDENTIFICATION	
PE0087	EMERGENT PROJECT 1 CISSO	
PE0088	EMERGENT PROJECT 2 COSS	
PE0089	EMERGENT PROJECT 3 COSS	
PE0090	EMERGENT PROJECT 4 MGI	
PE0091	EMERGENT PROJECT 5 MGI	
PE0092	EMERGENT PROJECT 6 JCSE	
PE0093	EMERGENT PROJECT 7 TIEIO	
PE0094	EMERGENT PROJECT 8 TIEIO	
CA01PE00003	ELECTRONIC WARFARE BRANCH	
PE0021	AIR05416PH1 - ECHIDNA	
PE0022	AIR05416PH1A - ECHIDNA	
PE0023	AIR05416PH4B1 - ACCEL RADAR WARNING RECE	
PE0024	AIR05416PH4B2 - LARGE AIRCRAFT INFRA RED	
PE0025	DEF00014PH1 - DELPHI	
PE0026	DEF00021PH2 - ORCA	
PE0027	DEF00021PH3 - ORCA	
PE0028	DEF00223PH2 - TAILFEATHER	
PE0029	DEF00224PH2B - BUNYIP	
PE0030	DEF00224PH3 - FORCE LEVEL EW	
PE0031	DEF00333PH3 - OPTIC	
PE0032	DEF00499PH1 - AICNET MISSION SYST UPGRAD	
PE0033	DEF00500PH2A - EW OPERATIONAL SUPPORT	
PE0034	DEF00828PH1 - TS TOOLS	
PE0035	DEF07014	
PE0036	DEF07015	
PE0037	JNT00154PH1 - JOINT COUNTER IMPROVISED E	
PE0038	JNT02065PH1 - INTEGRATED BROADCAST SYST	
PE0039	JNT03021PH1 - JCTC - MOBILE EW THREAT	
PE0040	SEA01229PH4 - ACTIVE MISSILE DECOY	
PE0041	SEA01397PH5A - REPLENISH NULKA WARSTOCK	
PE0042	SEA01397PH5C - ADF CAPABILITY	
PE0043	SEA01448PH3 - CEA AUSPAR FURTHER DEV OF	
PE0044	SEA01448PH4A - IMPROVED TACTIAL ELECT SU	
PE0045	DEF00500PH1 - REMEDIATION OF LAND TEW	
PE0046	LND00154PH2 - EMERGENT	
PE0047	LND00555PH6 - EMERGENT	
PE0071	JNT02044PH4A	
PE0072	JNT02069PH3 HIGH GRADE CRYPTO EQUIPMENT	
PE0073	SEA05000PH1A - FUTURE FRIGIT RADAR	
PE0074	SEA05000PH1 - PHASED ARRAY DESIGN	
PE0077	DEF00021PH1- ORCA	
PE0078	DEF00223 - TAILFEATHER	
PE0079	DEF00333PH2B - OPTIC	
PE0082	SEA01229PH2/3 - ACTIVE MISSILE DECOY	
PE0083	SEA01397PH3 - NULKA	
PE0084	SEA01397PH4- NULKA	

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PE0085	DEF00224PH2A - BUNYIP ENHANCED EW	
PE0086	SEA01397PH5B - EMERGING PROJECT	
PE0100	EMERGENT PROJECT 14 ASPSPO	
PE0101	EMERGENT PROJECT 15 ASPSPO	
PE0102	EMERGENT PROJECT 16 ASPSPO	
PE0103	EMERGENT PROJECT 17 MEWSPO	
PE0104	EMERGENT PROJECT 18 MEWSPO	
PE0105	EMERGENT PROJECT 19 MEWSPO	
PE0106	EMERGENT PROJECT 20 TEWSPO	
PE0107	EMERGENT PROJECT 21 TEWSPO	
PE0108	EMERGENT PROJECT 22	
PE0109	EMERGENT PROJECT 23 TEWSPO	
PE0110	EMERGENT PROJECT 24 I&SSPO	
PE0111	EMERGENT PROJECT 25 I&SSPO	
PE0112	EMERGENT PROJECT 26 I&SSPO	
PE0113	EMERGENT PROJECT 27 I&SSPO	
PE0115	EMERGENT PROJECT 29 I&SSPO	
CA01PE00004	SURVEILLANCE AND CONTROL BRANCH	
PE0048	AIR05333 - VIGILARE	
PE0049	AIR05431PH1 - DEPLOY DEFENCE AIR TRAFFIC	
PE0050	AIR05431PH2/3 - FIXED BASE AIR TRAFFIC M	
PE0051	JNT00090PH1 - ADF IDENTI FRIEND OR FOE	
PE0052	JNT02025PH5 - JINDALEE RADAR NETWORK	
PE0053	JNT02057PH2 - SPACE BASED INFRA-RED CAPA	
PE0054	JNT02057PH3 - OVERHEAD PERSISTENT INFRAR	
PE0055	JNT03024PH1 - WOOMERA TEST RANGE UPGRADE	
PE0056	JNT05408PH2B - GPS ENHANCEMENT FOR ADF	
PE0057	JNT05408PH3 - GPS ENHANCEMENT	
PE0058	JNT02025PH7 - EMERGING PROJECT	
PE0070	AIR03029PH2 - EMERGING PROJECT	
PE0075	AIR02025PH6 - EMERGENT	
PE0118	EMERGENT PROJECT 30 GTESPO	
PE0119	EMERGENT PROJECT 31 GTESPO	
PE0120	EMERGENT PROJECT 32 GTESPO	
PE0121	EMERGENT PROJECT 33 NWSPO	
PE0122	EMERGENT PROJECT 34 OTHRSPO	
PE0123	EMERGENT PROJECT 34 OTHRSPO	
CA01I00102E	ESD HIGH LEVEL	
614000	ESD SALARIES	
614305	ESD SUSTAINMENT HIGH LEVEL	
CA01I01269S	ESD EXECUTIVE	
100102	ESD ENGINEERING	
100103	ESD MATERIEL LOGISTICS	
104021	STRATEGY & GOVERNANCE	
433014	STRATEGIC REFORM PROGRAM OFFICE ESD	
613572	OPERATIONAL BUSINESS DEVELOPT & PLANNING	
614303	HEAD ESD EXECUTIVE	
614306	HUMAN RESOURCES & CORPORATE SERVICES ESD	
621424	CONTRACTING ELECTRONIC SYSTEMS	
667500	DFM (ESD)	
CA01I001012	SURVEILLANCE AND CONTROL	
CA01I001056	GTE PROJECT MANAGEMENT UNIT	
432941	GTE PROJECT MANAGEMENT UNIT	
CA01I001019	NAVIGATION WARFARE SYSTEMS	
614034	NAVIGATION WARFARE SYS PROGRAM OFFICE	
CA01I001042	SURVEILLANCE & CONTROL EXECUTIVE	
614061	SURVEILLANCE & CONTROL EXECUTIVE	
CA01I001045	AIR DEFENCE GROUND ENVIRONMENT	
614064	VIGILAIRE SYSTEMS PROJECT OFFICE	
CA01I001046	GRND TELECOM EQUIP SPO PROJ MNGMNT UNIT	
614065	GRND TELECOM EQUIP SPO PROJ MNGEMNT UNIT	
CA01I001047	OVER THE HORIZON RADAR	
614066	OVER THE HORIZON RADAR	
CA01I001048	GROUND TELECOMMUNICATIONS EQUIPMENT SPO	
CA01I001053	GROUND TELECOMMUNICATIONS PROJECTS	
431530	GTESPO VIGILARE	
431540	GTESPO MINORS	
CA01I001055	WOOMERA	
235216	WOOMERA	
CA01I001049	GTESPO CORPORATE & SYSTEMS DEV SUPT	
431510	CORPORATE SPO SUPPORT	
432985	ENGINEERING MANAGEMENT UNIT	
CA01I001051	ADGE IN-SERVICE SYSTEMS	
432949	ADGE C3	
432990	ADGE RADARS	
CA01I001052	ATC IN-SERVICE SYSTEMS	
432946	ATC C3	
432954	ATC RADARS	
CA01I001011	ELECTRONIC WARFARE	
CA01I00111H	CHIEF ENGINEER/QUALITY ASSURANCE	
614022	CHIEF ENGINEER/QUALITY ASSURANCE	
CA01I00111G	EW SYSTEMS SUPPORT OFFICE (EWSSO)	

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Cost Centres	Cost Centre Description	Service Group
614035	EW SYSTEMS SUPPORT OFFICE (EWSSO)	
CA01I00111F	LAND SELF-PROTECTION SYSTEM PROGRAM	
614036	LAND SELF PROTECT SPO	
CA01I001018	TACTICAL ELECTRONIC WARFARE SYSTEMS	
614031	TACTICAL ELECTRONIC WARFARE SYS PROG OFC	
614133	TEWSPO-AIR	
614134	TEWSPO-MARITIME	
614135	TEWSPO-SPECIAL OPERATIONS	
614136	TEWSPO-LAND	
614137	TEWSPO-TRAINING AND SUPPORT	
614138	TEWSPO-INTEGRATED BROADCAST SYSTEM	
CA01I00111B	ELECTRONIC WARFARE EXECUTIVE	
614037	ELECTRONIC WARFARE	
614205	EW PROJECT DEVELOPMENT	
632002	EW EXEC LOGISTICS	
CA01I00111C	MARITIME ELECTRONIC WARFARE SYSTEMS PROG	
614039	MARITIME ELECTRONIC WARFARE SPO (MEWSPO)	
614321	NULKA SUSTAINMENT	
CA01I00111D	AIRBORNE SELF PROTECTION SYSTEM PROGRAM	
614032	AIRBORNE SELF PROTECTION SPO (ASPSPO)	
614610	ASPSO	
614620	CAF15 ACTIVITIES	
CA01I00111E	INTELLIGENCE & SECURITY SYS PROG OFFICE	
614038	INTELLIGENCE & SECURITY SPO (I&SSPO)	
CA01I001010	COMMUNICATIONS SYSTEMS	
CA01I001017	HEAD ENGINEERING	
614157	HEAD ENGINEERING	
CA01I001032	INFORMATION ASSURANCE	
333560	CRYPTOGRAPHIC EQUIPMENT FLEET MANAGEMENT	
614002	INFORMATION ASSURANCE	
CA01I001031	COMMUNICATION SYSTEMS PROJECT DEVELOP	
614001	COMMUNICATIONS SYSTEMS PROJ DEVELOPMENT	
614560	COMMS SYS CHIEF PROJECT MANAGER	
CA01I001033	SATELLITE COMMUNICATION SPO	
100105	INTERNATIONAL MARITIME SATELLITE M	
614003	SATCOM SPO SUPPORT	
614008	CA32 SUST. MGMT. OFF. SUPPORT	
614018	AUST DEF SAT COMMS CAPABILITY (ADSCC)	
614020	PH3H SUSTAINMENT	
614023	ADV SATCOM TERR INFRASTRUCT SYS (ASTIS)	
614024	UHF NET CONT SYSTEMS (NCS)	
614025	PH5A SUSTAINMENT	
614027	JORNSATCOM DEFAUSSAT SYSTEM	
614028	DEFENCE MOBILE COMM NETWORK (DMCN)	
614029	RAPID ACQUISITION & MINOR PROJECTS	
614030	TACSAT (UHF) MOBILES	
614040	CA32-ARMY	
614041	CA32-NAVY	
614500	CIO06	
614502	PH4 SUSTAINMENT	
CA01I001034	BATTLESPACE COMMUNICATIONS	
CA01I010341	BATTLESPACE COMMUNICATIONS	
614004	BATTLESPACE COMMUNICATIONS	
614007	PROJECT SUPPORT SERVICES	
CA01I010342	BATTLESPACE COMMS OPERATION GROUP	
333570	MSA CA31 TRUCK SYSTEMS	
333572	PLATFORM INTRA COMMUNICATIONS SYSTEMS	
333573	MSA CA31 COMBAT NET RADIO	
333574	MSA CA31 SPECIAL COMMUNICATIONS	
333575	MSA CA31 BATTERIES & CHARGES	
333577	BCOG OPERATING EXPENSES	
CA01I001037	COMMERCIAL EXECUTIVE	
614009	COMMUNICATION EXEC	
CA01I001038	COMMUNICATION SYSTEMS	
614010	COMMUNICATIONS SYSTEMS	
CA01I001039	RF SYSTEMS	
CA01I001040	HFMOD	
614013	RF SYSTEMS	
614140	HFMOD	
CA01F000151	NSC SMO	
231761	NSCSM	
231770	HOLT	
231775	HOLT - TECH SPT	
231790	NTS SALE	
231825	SHORE - TECH SPT	
231835	MARINE - TECH SPT	
CA01I001009	COMMAND SUPPORT SYSTEMS	
CA01I00109G	EMERGING PROJECTS CSS	
614470	DIRECTORATE OF CSS EMERGING PROJECTS	
CA01I00109B	CD CSS	
614103	CDCSS & EXECUTIVE CORPORATE SUPPORT	
CA01I00109C	MGI SPO	

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612140	NDS - IN SERVICE SUPPORT	
614415	MGI SPO CORPORATE SUPPORT	
CA01I00109D	CISSEO	
612350	DEFENCE HYDROGRAPHY DATABASE	
614190	DEFENCE COMMAND AND INTELLIGENCE SYSTEM	
614410	COMMAND SUPPORT SYSTEM AIR	
614420	CISSEO CORPORATE SUPPORT	
615301	JOINT CROSS DOMAIN EXCHANGE CAPABILITY	
615352	MWCSS - IN SERVICE SUPPORT	
CA01I00109E	JCSE	
100391	JCSE IN-SERVICE SUPPORT	
614180	JCSE CORPORATE SUPPORT	
CA01I001035	COSS SPO	
614102	BCSS - IN SERVICE SUPPORT	
614460	COSSPO CORPORATE SUPPORT	
CA01I001131	TACTICAL INFORMATION EXCHANGE	
100324	TIE - SUSTAINMENT	
614017	TIE - INTEGRATION OFFICE	
CA01I004000	PROJ W/ FOREIGN GOVTS & OTHER AGENCIES	
CA01I001023	PROJECTS WITH FOREIGN GOVNMTS	
104016	NULKA POST 07 08	
615248	NULKA PH5	
615250	NULKA	
615253	HAROLD E HOLT - BASE SUPPORT	
615255	HAROLD E HOLT (HEH) BASE MNGMT TRUST	
615256	HAROLD E HOLT BASE WELFARE TRUS	
615257	AUSPAR	
615503	SSA RADAR SYS - USAF SUPPT CONTRIBUTION	
CA01I001024	OGO IASPO	
614304	HIGH GRADE CRYPTOGRAPHIC EQUIPMENT	
CA01ISH0000	HELICOPTER SYSTEMS DIVISION	
CA01ISXG000	GUIDED WEAPONS	
CA01F000215	GUIDED WEAPONS ARMY SPO	
231262	GW ARMY SPO EAST	
CA01F000217	GUIDED WEAPONS NAVY SPO	
112701	GW NAVY SPO EXECUTIVE	
231251	GW NAVY SPO WEST	
231261	GW NAVY SPO EAST	
260004	GW SURFACE LAUNCHED GW PROJECT OFFICE	
613021	GW NAVY MISSILE MAINT REMEDIATION PROJ	
PO0004	LIGHTWEIGHT TORPEDO REPLACEMENT	
PO0005	LIGHTWEIGHT TORPEDO REPLACEMENT	
PO0007	EVOLVED SEA SPARROW MISSILE UPGRADE	
PO0008	EVOLVED SEA SPARROW MISSILES	
PO0009	STANDARD MISSILE-2 CONVERSION AND UPGRAD	
PO0012	Harpoon Missiles	
PO0014	ESSM UPGRADE AND INVENTORY REPLENISHMENT	
CA01F000218	GUIDED WEAPONS RAAF SPO	
112702	GW RAAF SPO EXECUTIVE	
231253	GW RAAF SPO WEST	
231263	GW RAAF SPO EAST	
260002	GW ADVANCED AIRCRAFT BOMBS PROJECT	
PO0001	BRIDGING AIR COMBAT CAPABILITY	
PO0002	BOMB IMPROVEMENT PROGRAM	
PO0003	FOLLOW-ON STAND OFF WEAPON	
PO0006	JOINT DIRECT ATTACK MUNITION ENHANCEMENT	
CA01F000269	GUIDED WEAPONS COMMERCIAL	
231250	GW COMMERCIAL WEST	
231260	GW COMMERCIAL EAST	
260007	GW EMERGING PROJECTS	
260010	GW COMMERCIAL CANBERRA	
CA01ZHSD000	HSD ARCHIVE	
615172	DFM HELICOPTERS	
CA01NSH0000	HELICOPTER SYSTEMS DIVISION	
SH0000	HELICOPTER SYSTEMS DIVISION	
CA01I002110	OFFICE OF HEAD HELICOPTER SYSTEMS	
615220	HEAD HSD EXECUTIVE	
CA01I002400	HSD PROJECT SETTLEMENTS	
611642	HSD PROJ SETTLEMENTS	
PO0015	EMERGENT	
PO0016	EMERGENT	
PO0017	EMERGENT	
PO0018	EMERGENT	
PO0019	EMERGENT	
PO0020	EMERGENT	
PO0021	EMERGENT	
PO0022	EMERGENT	
PO0023	EMERGENT	
PO0024	EMERGENT	
PO0025	EMERGENT	
CA01I001005	ARMY AVIATION SYSTEMS (AAS)	
CA01F00105S	ARMED RECONNAISSANCE HELICOPTER - PROJEC	

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613240	ARH PROJECTS	
649005	Tactical Data Links (ARH)	
CA01F000116	RAMSPO	
614048	ARH SUSTAINMENT	
614049	MRH SUSTAINMENT	
649014	RECONNAISSANCE AIR MOBILITY SPO	
CA01F010010	MULTI ROLE HELICOPTER (MRH90)	
635400	MRH NON PRIME	
CA01I002801	AASB TRAINING DEVICES AND SERVICES	
CA01F010014	TRAINING DEVICES & SERVICES	
430030	TRAINING DEVICES AND SERVICES	
CA01PH00001	MAJOR PROJECTS (PPC) - AAS BRANCH	
PH0001	ADDITIONAL CHINOOK HELICOPTER PROJECT	
PH0002	ADDITIONAL CH-47D CHINOOK HEL CAPABILITY	
CA01F100112	CARGO HELICOPTER & UNMANNED SURVEILLANCE	
CA01F010007	CH47 CHINOOK	
432850	CHINOOK AIRCRAFT	
CA01F010013	UNMANNED AERIAL VEHICLE	
100242	UAV SHADOW	
434001	UAV SKYLARK	
434002	UAV SCAN EAGLE	
CA01I00115S	AAS EXEC	
613241	AAS EXEC	
CA01F000111	ARMY AVIATION SPO	
CA01F001072	AASPO CORPORATE	
322409	ARMY AVIATION TRNG & TRNG SUPP CONT	
436050	AASPO CORPORATE	
613200	ARMY AVIATION PROJECTS	
CA01F010006	S70A9 BLACKHAWK	
436201	BLACKHAWK COMMONS	
436260	BLACKHAWK AIRCRAFT	
436270	BLACKHAWK AVIONICS	
436280	BLACKHAWK AIRFRAMES	
436290	BLACKHAWK ENGINES	
CA01F010009	B206 KIOWA	
436360	KIOWA AIRCRAFT	
436370	KIOWA AVIONICS	
CA01F010008	UH1H IROQUIOS	
436560	IROQUOIS AIRCRAFT	
CA01PHM0001	MINOR PROJECTS (PPC) - AASPO	
PHM001	CHINOOK PASSENGER AND CREW SEATING	
PHM002	PROVISION OF BLACK HAWK ARMAMENT SUB-SYS	
PHM003	BLACK HAWK VHF/UHF REPLACEMENT	
PHM004	ELECTRONIC DATA MGR- BLACK HAWK & KIOWA	
PHM005	BLACK HAWK FAST ROPING SYSTEM (FRIES)	
PHM006	ROTARY WING SECURE BRIEFING SYSTEM	
PHM007	KIOWA PILOT SEATING	
CA01I001004	NAVY AVIATION SYSTEMS (NAS)	
CA01F001074	MH-60R PROJECT OFFICE	
100225	AIR 9000 PHASE 8 PROJECT OFFICE	
CA01F001073	NASPO PROJECTS	
613801	NAVAL AVIATION SPO PROJECTS	
613806	HELICOPTER AIRCREW TRAINING SYSTEM(HATS)	
613807	SEAHAWK CAPABILITY ASSURANCE PROGRAM PH1	
PH0003	ANZAC / OPC HELICOPTER CAPABILITY	
CA01F000118	NAVAL AVIATION SPO	
CA01F010025	MH-60R SUSTAINMENT	
100436	MH-60R SUSTAINMENT	
649013	SURVIVAL & SAFETY EQUIPMENT	
CA01F010037	SSES SURVIVAL & SUPPORT EQUIP SECTION	
431352	SSES LOGISTIC CO-ORDINATOR	
431353	SSES GSE/TEST EQUIPMENT	
431354	SSES SHIP HELICOPTER INTERFACE	
CA01F010033	S70B2 SEAHAWK	
431314	S70B2 LOGISTIC CO-ORDINATOR	
431316	S70B2 FLIGHT CONTROL & ROTOR SYSTEMS	
431317	S70B2 AIRFRAMES	
431318	S70B2 AERO PROP TRANSMISSION	
431319	S70B2 COMMUNICATION NAVIGATION & ASW	
431320	S70B2 ELECTRICAL INSTRUMENT ARMAMENT	
431321	S70B2 TACT DATA SYSTEM (TDS)	
431323	S70B2 AVIONICS RADAR	
431325	S70B2 GROUND SUPPORT EQUIPMENT	
431326	S70B2 SOFTWARE SUPPORT CENTRE	
431328	S70B2 CAPABILITY ASSURANCE PROGRAM	
431329	S70B2 ELECTRO OPTIC CAPABILITY PROGRAM	
431370	S70B2 MANAGEMENT	
431372	S70B2 SIMULATOR	
431373	S70B2 AUTOMATIC TEST EQUIPMENT	
431379	T700 ENGINE NAVY SEAHAWK	
CA01F010029	NASPO CORPORATE	
234226	NASPO DISCRETIONARY	

Department of Defence - Chart of Accounts - Cost Centres		
Cost Centres	Cost Centre Description	Service Group
431300	NASPO CHIEF ENGINEER OFFICE	
431350	NASPO INFORMATION SERVICES	
431351	NASPO COMMERCIAL MANAGEMENT SECTION	
431355	NASPO BUSINESS MANAGEMENT UNIT	
431356	NASPO BUSINESS ACTIVITY SECTION	
431357	NASPO BUSINESS SUPPORT	
431358	NASPO CORPORATE MINORS	
431391	NASPO BUSINESS SERVICES MANAGEMENT	
431411	NASPO INVENTORY SYSTEMS SECTIONS	
CA01F010032	AS350 SQUIRREL	
431400	SQUIRREL	
CA01F010139	TARGETS	
431427	TARGETS LOGISTICS COORDINATOR	
CA01F001076	NAVY AVIATION SYSTEMS	
613800	NAS EXEC	
CA01I002500	HELICOPTER MATERIEL MANAGEMENT (HMM)	
CA01I002140	HELICOPTER MATERIEL MGMT EXECUTIVE	
100294	STRATEGIC REVIEW PROGRAM MANAGEMENT	
615230	HELICOPTER MATERIEL MGMT EXECUTIVE	
CA01ISO0000	OFFICE OF GM JSA	
602806	1 QMS	
615109	OPERATIONS & LIAISON	
615373	GM JSA EXECUTIVE	
615374	DMO STANDARDISATION OFFICE	
GMS000	OFFICE OF GM JSA	
CA01IT00000	DMO TRUSTS	
CA01NDMOT00	DMO TRUSTS	
DMOT00	DMO TRUSTS	
CA01T000051	DMO SALS - NON DEPT BODIES	
984000	DMO COMCARE	
CA01T000050	TRUSTS - DMO	
985000	Treasury and Cash Management SPM	
CA01IZ00000	DMO ARCHIVE	
432056	AVENG F/A-18	
614100	COMMAND SUPPORT SYSTEMS	
614158	COO-MATERIEL REFORM	
635100	ID - INTERNATIONAL MATERIEL EXEC	
RSP000	OFFICE OF GM REFORM	
SX0000	EXPLOSIVE ORDNANCE DIVISION	

## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 65 - ANAO Audit Implementation

**Senator Xenophon** provided in writing:

- (1) In the February Additional Estimates, I asked about the ANAO Audit implementation.
  - (a) Have you complied with all the recommendations for the past three years provided by the ANAO?
  - (b) If not, why not? When will you comply?
  - (c) Has the Defence Audit Team considered a French adaptation of Lotus Notes called Plomino which has been ported to the Plone Content Management System running Python as a programming language?
  - (d) What would be the cost savings if the data could be apparently transferred seamlessly? This as opposed to adopting a whole new data structure and operating platform?
  
- (2) When I asked about the ANAO Audit Implementation in the previous Estimates hearings, your reply in part was: “The plan is supported by a strong network of fraud control coordinators, an IT system which includes data collection and reporting capabilities, as well as investigative standards which comply with the Australian Government Investigative Standards.”
  - (a) Can you advise from what date this statement would be effective from as the previous Secretary of Defence is on record in this place as having said: Hansard: Senate - Monday, 28 May 2012 Page 88 Mr D Lewis: " ... I personally am not satisfied that the framework within which we go about our investigation and our reporting is sufficiently robust for the circumstances we find ourselves in. ...."

#### **Response:**

- (1)
  - (a) Defence is implementing all the recommendations made by the ANAO.
  - (b) There are four recommendations that are being actively monitored through consultation with responsible officers, with all recommendations due to be closed by the end of 2014.
  - (c) Yes.
  - (d) None. While the current data structures within Lotus Notes can be transferred to Plomino, there would be additional costs associated with the implementation.



(2)

(a) The statement made by Mr Lewis relates to a broad range of inquiry, investigation, review and audit systems, processes and structures across Defence. Defence accepts that these systems are complex, resource intensive, and not delivering effective outcomes. These issues have been or are currently being addressed.

Fraud response is a key element of the overall fraud control framework in Defence. Fraud investigations are conducted within Defence by the Defence investigative authorities, including the Inspector General of Defence, Service Police and the Australian Defence Force Investigative Service. All investigators have the recognised capacity and mandatory competency and skills, as defined in the *Australian Government Investigation Standards 2011*, to investigate fraud against Defence.

## Department of Defence

### Budget Estimates – 2 & 3 June 2014

#### Question on Notice No. 66 - Investigation of alleged notifiable incident

**Senator Xenophon** provided in writing:

On the 26th February, I submitted a written question that became Q30, of the Additional Estimates about the Reserves. The Reserves member in question is and was a travel agent by profession when he discovered what he considered a notifiable incident. He came to question an amount in excess of \$500 in over charging and false accounting on a single Defence Travel ticket. He had the knowledge and correspondence with Defence to present an argument of a potential \$20 million issue of false accounting on the full annual Defence Travel contract. As a member of the Royal Australian Corps of Military Police (RACMP) he tried to report it and his example is mentioned in Defence's Pathway to Change Report titled 'Review of the Management of Incidents and Complaints in Defence' dated 2011. Although the notifiable incident took place in early 1995, the RACMP/ Australian Defence Force Investigative Service (ADFIS) did not take a Service Police Statement until March 2007, 5MPA/06/2007.

(1) Given the quantitative size of the alleged false accounting, why was it not immediately investigated given the ramifications for the Defence contract and the issue of major fraud?

(2) Having received notification of an incident which prima facie was indicative of major wholesale fraud, why did ADFIS choose not to properly investigate?

#### **Response:**

(1) This matter is complex, and stems from the actions of an owner/manager of a travel agency who was also a member of the Army Reserve between 1981 and 2003. When, from 1991, he believed that Defence could improve processes for managing travel and generate significant savings, he made a number of submissions to the 'Defence Suggestions Scheme' (an avenue for external parties to make unsolicited suggestions to Defence). On each occasion, these suggestions were rejected.

This individual has an extensive history of approaches (from 1993 to the present day), to Defence, Ministers and a number of Government agencies. This includes the Commonwealth Ombudsman, Australian National Audit Office, Inspector General Defence, Military Police, the Australian Defence Force Investigative Service (ADFIS), and the Australian Federal Police relating to his concerns about Defence travel.

The issues raised have been examined thoroughly on more than 15 separate occasions by the above agencies, in some cases more than once. None of these have found his claims of widespread fraud to be substantiated.

(2) In February 2007, the individual approached the ADFIS Joint Investigation Office in Adelaide, where he provided a large (more than 90 pages) document outlining his claims and actions since 1991.

The ADFIS investigation into these claims was properly conducted and determined there was insufficient evidence to support the allegations.

The individual subsequently made an approach to the Australian Federal Police in 2012, and that organisation elected not to investigate the matter.

Unless the individual produces new and compelling evidence in support of his allegations, Defence does not intend to investigate this any further, given the extensive inquiries which have already been undertaken.

## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 67 - Defence Policing and Security Management System (DPSMS)

Senator Xenophon provided in writing:

(1) In the previous estimates, I submitted written questions that became Q31 Fraud Investigators and Q34 Defence Policing and Security Management. In the recent 'Re-thinking systems of inquiry, investigation, review and audit in Defence' Review, it was reported in Stage A – Annex C – Analysis of previous relevant inquiries that the following were agreed : Investigative Capability Audit 2006 (97 recommendations) Can you advise in what years Recommendation 34 and 60 were implemented and completed?

(2) The Defence Policing and Security Management System (DPSMS) is a corporate application used by multiple business units within Defence, each of which is responsible for identifying and rectifying the data quality errors for the users within their units. The business units are:

1. Defence Security Authority
2. Australian Defence Force Investigative Service
3. The Army, Navy and Air Force Service Police
4. Inspector General – Defence
5. Directorate of Conduct, Performance and Probation
6. The Intelligence security areas
7. Cryptographic Controlling Agency
8. Chief Information Officer Group Network Support Agency
9. Joint Logistics Security
10. Defence Science and Technology Organisation Security
11. Sexual Misconduct Prevention and Response Office

- (a) Is Recommendation 60, still the agreed recommendation where the DPTC is a 'centre of excellence', or has the basic training for Phase 2 (Oracle) been fragmented to the discretion of the respective business units?
- (b) Who is responsible for coordinating the course material pertaining to each business unit?
- (c) The Inspector General – Defence is responsible for the DPSMS, but who has been delegated by the IG-D to maintain the high quality of data analysis generated by these 11 business units and how many people are in support?
- (d) Who has been delegated by the IG-D to take responsibility for the system (DPSMS)?
- (e) How many support staff are employed to look after the system (DPSMS)?
- (f) What is the reporting process to ensure that all business units maintain a high standard of service delivery?

**Response:**

(1) Recommendation 34 relates to the Service Police Investigator and the Australian Defence Force Investigator Courses. Both courses have been subject to several reviews and updates since this recommendation was agreed by Defence. The most recent update of the Service Police Investigator's Course was endorsed in December 2013 and implemented in early 2014.

The current version of the Australian Defence Force Investigator's Course was endorsed in February 2010. This course is currently being redesigned and updated. The revised Course will be introduced in early 2015. Recommendation 60 relates to Defence Policing and Security Management System (DPSMS) training at the Defence Police Training Centre (DPTC) and was implemented at the beginning of 2009.

(2) (a) and (b) The DPTC is responsible for the training and course material for all Service Police. Other units are trained, and the course material is coordinated, by the Directorate of Fraud Information Systems within the Fraud Control and Investigations Branch.

(c) Each business unit is responsible for their own data analysis and employ personnel within their unit for this purpose.

(d) The Directorate of Fraud Information Systems.

(e) Nine. Five staff for business support and four for technical support.

(f) Personnel within the Directorate of Fraud Information Systems directly access and report on all fraud cases recorded in DPSMS. These personnel liaise directly with other business units to rectify any data quality issues that have been found before the fraud reports are finalised.

**Department of Defence**

**Budget Estimates – 2 & 3 June 2014**

**Question on Notice No. 68 - Review – Re-thinking Systems of Inquiry,  
Investigation, Review and Audit in Defence**

**Senator Xenophon** provided in writing:

In past Estimates, Defence has made mention of the ‘Re-thinking systems of inquiry, investigation, review and audit in Defence’ Review. Given my ongoing interest in the matter, will Defence be releasing the results of this review? If not, why not?

**Response:**

The *Re-Thinking Systems of Inquiry, Investigation, Review and Audit in Defence* commenced in November 2011 and was conducted in two Phases. Phase 1 focused on Defence’s inquiry, investigation and review systems. Reports produced as part of Phase 1 were a report on Stage A (Research and analysis stage) and a report on Stage B (models). Phase 2 considered the audit arrangements within Defence and produced two reports on the Audit phase. The review produced four reports in total.

The Stage A report for Phase 1 was released on the Defence internet website in September 2012. The Stage B Report was completed in October 2013, and the final Report on the Audit phase was completed in February 2014. These reports have been under consideration by Defence’s leadership since that time.

Subject to any necessary redactions or deletions, Defence intends to release the Stage B report and the reports on the Audit phase on the Defence internet website later in 2014.

## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 69 - Fraud Control and Investigation

**Senator Xenophon** provided in writing:

In the February 2014 Estimates hearings, I submitted a written question that became Q35 Fraud Control and Investigation. I refer to inspect the transmittal letter attached to the Defence Annual Report 2012-13. I note that both the Secretary and the Chief of the Defence Force have signed off to the Minister with an additional sentence to their Letter of Transmittal: “Defence has taken all reasonable measures to minimise the incidence of fraud and to investigate and recover the proceeds of fraud.”

- (1) Why, after a decade of being definitive in your assertion that “we are satisfied that Defence has prepared fraud risk assessments and fraud control plans, and has in place appropriate fraud prevention, detection, investigation, reporting and data collection procedures and processes that meet the specific needs of the department and comply with the Commonwealth Fraud Control Guidelines”, do you find yourselves adding this qualifier?
- (2) Is there a cumulative error that has yet to be revealed?

**Response:**

- (1) The addition of the qualifying statement in the letter of transmittal was a result of a mandatory clause introduced in the *Commonwealth Fraud Control Guidelines 2011*, whereby all agency heads must certify in their annual reports that they are satisfied that “they have taken all reasonable measures to minimise the incidence of fraud in their agency and to investigate and recover the proceeds of fraud against their agency”. The addition of the qualifying statement should have been introduced in *Defence Annual Report 2011-12* but it was overlooked.
- (2) No.

## Department of Defence

### Budget Estimates – 2 & 3 June 2014

#### Question on Notice No. 70 - Defence Police Security Management System (DPSMS)

**Senator Xenophon** provided in writing:

On the 9th June 2014, the ABC 4 Corners program ran a program titled "Chamber of Horrors" (<http://www.abc.net.au/4corners/stories/2014/06/09/4019501.htm>). From this program I would like to benchmark previous questions that I have asked about the Defence Police Security Management System (DPSMS).

- (1) As a case management tool, can you confirm that the four victims are included in the database, and on what date they were added.
  - (a) Is a DPSMS data entry point available at ADFA?
- (2) At the time of all alleged incidents, were any members of the RACMP (Officer or Senior NCO) attached to ADFA as a non-Corps Posting / Instructor?
  - (a) Were any RAN or RAAF Service Police Officers or Senior NCOs in place as a non-Corps Posting / Instructor?
  - (b) Can you identify by Rank and Gender, what Service Police Officers have been attached to ADFA as training staff and in what year?
- (3) At the time of each incident, what was the location of the nearest Service Police Officer?
  - (a) Was a Service Police Investigator summoned?
  - (b) Was a Service Police Statement taken and an Incident Report generated?
- (4) What Divisional/Unit/Routine/College Orders were in place to prevent abuse at ADFA.
  - (a) On what date was the practice of 'bishing' added to these Orders.

#### **Response:**

(1) The Defence Police Security Management System (DPSMS) was introduced in 1999. A record was added to DPSMS on 16 November 2012 containing documents relating to three of the four victims. The record was made at this time as part of the implementation of a direction from the Chief of the Defence Force to identify and consolidate information and records relating to the allegations of sexual assault identified during the 1998 Grey Review.

One of the victims is not recorded in DPSMS.

- (a) DPSMS is a password-protected investigation case management application, mandated for use by Defence Investigative Authorities and accessible to approved users only. Units, including ADFA, do not use DPSMS to manage discipline or administrative matters.

Any ADFA-related policing matters are dealt with by approved users of DPSMS in either the Domestic Policing Unit or the ADF Investigative Service (ADFIS) Joint Investigation Office Canberra; both located at the Duntroon Garrison.



(2) Yes. For the period 1993-1998, Navy postings are shown below but, due to system limitations, the requested detail for Army and Air Force postings would have to be manually collated from individual records and to provide it would be an unreasonable diversion of departmental resources.

(a) One Chief Petty Officer is known to have been posted as a Squadron NCO/Parade staff.

(b) All Naval Police Coxswains posted to ADFA were male. There was one Chief Petty Officer Naval Police Coxswain and two Junior NCOs - Leading Seaman Naval Police Coxswains.

(3) The Military Police Station (now called the Domestic Policing Unit) at the Duntroon Garrison has always been the nearest Service Police presence to ADFA.

(a) and (b) When incidents were advised to Service Police, they attended and appropriate records were taken. A number of these incidents, however, were not reported to Service Police. One was reported directly to the AFP.

(4) ADFA has always had Standing Orders in place which have addressed personal standards of conduct. This has always included the prohibition of unacceptable behaviour and reference to the governing ADF policy.

(a) Standing Orders in relation to unacceptable behaviour do not, as a general rule, contain references to specific examples of conduct or use slang. The Standing Orders provide broad definitions of unacceptable behaviour, which are supplemented by annual awareness training and other training and education programs.

## **Department of Defence**

### **Budget Estimates Hearing – 2 & 3 June 2014**

#### **Question on Notice No. 71 - Contract management**

**Senator Xenophon** provided in writing:

In June 2013, I asked about commercial contract payments in the Senate Budget Estimates. This was followed on the 20th November 2013, with a supplementary question that asked who was responsible for the monitoring and the reporting of contract management or mismanagement. It was answered that "Business owners in each Defence Group and Service, who initiate procurement, retain the responsibility for that procurement. This includes monitoring and reporting contract management and any issues to the relevant Group Head or Service Chief."

Can the Department advise when this became the standard operating procedure for procurement? If this has changed, can you advise when this change occurred and what was the previous policy?

#### **Response:**

It has always been a responsibility of Defence officials (whether civilian or military) to ensure that line management, including up to Group Head or Service Chief as necessary, and other relevant stakeholders are made aware of relevant contract management matters. This responsibility is consistent with being a public official under the Public Service Act or a member of the Defence Force under the Defence Act.

## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 72 - HMAS *Westralia* – Defence Contract Procurement probity

Senator Xenophon provided in writing:

- (1) In the Supplementary Budget Estimates November 2013, I put questions on notice about who in Defence is responsible for monitoring and reporting contract management or mismanagement and to whom. I was informed Business owners in each Defence Group and Service, who initiate procurement, retain the responsibility for that procurement. This includes monitoring and reporting contract management and any issues to the relevant Group Head or Service Chief.

I refer to the article published on the 15<sup>th</sup> February, 2007 titled “Nothing wrong” with dodgy engine parts” (HMAS *Westralia*) which brings the probity of Defence Contract Procurement into focus. It states:

*“The Inspector General of Defence, Dr Ian Williams, yesterday revealed his department had raised serious allegations of misconduct over the parts with the navy after it received a report from investigators in February, 1998, three months before the ship caught fire, killing four sailors”.*

Can you provide an overview of what investigations took place prior to the incident? Who and what agencies were involved?

- (2) When the HMAS *Westralia* underwent the major refit before the disaster, a contract would have been signed for the work to be done in the engine room. May I have a copy of that part of the contract?
  - (a) When the ship was turned over back to Navy Control, the Engineering Officer would have had to sign off on all the work contracted and done. May I have a copy of that document?
  - (b) The contractor would have provided an itemised materials invoice for the work done in the engine room. May I have a copy of that?
  - (c) Before departing after the refit, the Commanding Officer would have signed off / made signal that the "ship was in all respects ready for sea" May I have a copy of that report / signal?

**Response:**

(1) Defence's management of concerns relating to HMAS *Westralia* were the subject of a comprehensive investigation conducted by the Commonwealth Ombudsman during 2007 and 2008. The Commonwealth Ombudsman should be able to provide a copy of the investigation report.

(2) The details on the HMAS *Westralia* fire are included in the 'Report of the Board of Inquiry into the fire on board HMAS *Westralia* on 5 May 1998'. Additional information is included in the investigation report conducted by the Commonwealth Ombudsman during 2007 and 2008.

**Department of Defence**

**Budget Estimates Hearing – 2 & 3 June 2014**

**Question on Notice No. 73 - JSF Fuel**

**Senator Xenophon** provided in writing:

- (1) Is it the case that the JSF requires special heat-tolerant fuel? If yes, what is ADF going to do about obtaining the fuel required by JSF? Is such fuel currently available in Australia? It reportedly requires special high-heat-tolerant av gas rated as JP900 or above that is not currently generally available.
- (2) Will Australia buy it in build a refinery to make such heat tolerant fuel here?
- (3) If so, how much would that cost?
- (4) If we are to import it – what is the estimated price of the imported heat tolerant fuel compared to ordinary jet fuel?

**Response:**

- (1) No. The JSF is designed to operate with extant fuels currently being used by F/A-18 Classic and Super Hornets and other gas turbine engine aircraft operated by the Australian Defence Force.
- (2) to (4) Not applicable.

## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 74 - JSF Capabilities

Senator Xenophon provided in writing:

- (1) What contingencies is the ADF putting in place if, as a number of reports suggest, it becomes necessary to use other more capable aircraft than the as-yet unproven JSF?
- (2) What controls and verification mechanisms are in place that allows the ADF to bow out of this acquisition if the JSF does not live up to the performance promises made?
- (3) What other major defence acquisition has proceeded along the lines of the JSF, that is, a new platform committed to by the Government before its capabilities have been verified in testing?
- (4) The US Air Force officer in charge of the JSF project, Lieutenant General Chris Bogdan, says the fighting edge of the JSF is its ability to avoid dog fighting with other aircraft, destroying them before they can get into aerial engagements. Further to Bogdan's comments, isn't it the case that this strategy relies on the use of radar and missiles and that once a pilot has used-up his missiles then a dog fight may in fact become unavoidable for the JSF?
- (5) Is the JSF relatively slow, flies relatively low and has a shorter range compared to the air superiority fighters that will be operating against it (Russian and Chinese 5th generation fighters)? *"The JSF will not operate in isolation, but will be part of a network that will include Growler electronic warfare aircraft able to freeze an enemy's communications and missile systems, Wedgetail early warning and control aircraft, Poseidon long-range patrol planes and unmanned Triton maritime surveillance aircraft, KC-30 tankers to extend the JSF's range significantly, Vigilare and Over-The-Horizon Radar systems and new air warfare destroyers."* From:  
<http://www.theaustralian.com.au/news/features/visionary-fighter-a-home-run/story-e6frg6z6-1226893875913>
- (6) If the above description from The Australian's Brendan Nicholson is accurate, what aircraft does the ADF envision will be providing fighter cover for Wedgetail early warning and control aircraft?
- (7) If it is to be the JSF, how does the ADF envision it will perform against dedicated fifth generation fighters from Russia and China which reportedly can fly higher, faster, for longer and are more maneuverable than the JSF?
- (8) Given that the JSF is designed to go to war along with all of these other assets providing a wide degree of information processing support and situational awareness, it begs the question: is the JSF safe to go to war without all of these

other assets, which, in a war time situation, may be needed elsewhere or may have been damaged or destroyed and would therefore be unavailable?

- (9) In the absence of a competitive tender, what has ADF done to satisfy itself, in the way of official processes, reviews or verification procedures and checks, that the JSF will deliver on what was promised more than a decade ago?
- (10) What does the ADF say in response to the perception that they have largely acted as “barrackers” for an untested but hugely hyped new jet?
- (11) In percentage terms, how much of the JSF’s capabilities and flight envelope have been tested and verified to a level deemed acceptable by the US military – some reports suggest less than 50 per cent?

**Response:**

- (1) In the case that the F-35A suffered an unrecoverable delay or failure leading to cancellation of the program, Australia would have to consider the rapid introduction of an alternative currently fielded solution, accepting a significant reduction in performance against stated air combat requirements.
- (2) The procurement methodology of aircraft is based on annual lot commitments. Although the lead times for acquisition are very long (three to four years), the Government could vary its procurement plans and delay or cancel aircraft deliveries if required.
- (3) Most Defence acquisitions involve some degree of risk. The F-111 is an example of a developmental air combat aircraft that was acquired by Australia before testing was complete. The F-111 suffered developmental delays but went on to perform strongly in service. Other recent aircraft examples include the E-7A Wedgetail AEW&C and KC-30A MRTT. This approach is not limited to aerospace acquisitions, naval shipbuilding projects and land projects such as the Bushmaster being other examples.
- (4) Success in air combat relies on a combination of factors including the performance of aircraft, systems, weapons, tactics and personnel. Historically, the most important factor has been the pilot’s knowledge of their surroundings and adversary actions. Known as situational awareness, this allows tactics to be employed that maximise the strengths of your own system and capitalise on the weaknesses of the adversary. The JSF provides unsurpassed levels of situational awareness (while degrading those of the adversary) which allows the pilot to choose the manner of the engagement and operate at an advantage.

Operating as a part of a team (a formation of aircraft), JSF pilots would not allow themselves to merge with an adversary aircraft without sufficient weapons or mutual support from another JSF. However, should a close visual engagement take place with only the internal gun as a weapon, the turn performance of the F-35A (which is roughly equivalent to legacy fighters) would allow high-G close-in dog fighting. If the adversary aircraft still possesses highly agile dog-fighting missiles employed through a helmet-mounted sight, the gun-only JSF is likely to be at a disadvantage regardless

of turn performance. If the adversary aircraft also has to manoeuvre to employ weapons, the deciding factor of the engagement is likely to be pilot skill.

(5) Aerodynamic performance is not the primary factor that determines success in modern air combat. The F-35A has improved speed and range compared to the F/A-18 A/B Hornet or F/A-18F Super Hornet that Australia currently operates. The speed or height of the adversary does not have a decisive effect on the outcome of an engagement; moreover, it is the JSF's survivability and lethality which will determine the outcome of an engagement.

(6) The F-35A would provide protection for the E-7A Wedgetail AEW&C against enemy fighters as part of any mission.

(7) Based on detailed and highly classified analysis, Defence remains confident that the F-35A is the most capable air superiority fighter in production anywhere in the world. If the F-35A continues to receive upgrades and weapons in line with USAF plans, it will meet Australian requirements and maintain a capability edge to 2040 and beyond (including over the Chinese and Russian 5th generation aircraft currently in development).

(8) Yes. The F-35A has been designed to be self sufficient and highly effective when required in high threat areas.

(9) Detailed air combat capability requirements were developed by Defence as part of the AIR 6000 project based on the analysis of endorsed planning scenarios that included specific, demanding air combat capability components. This requirements analysis produced a comprehensive set of Australian air combat performance measures against which the expected JSF capability was tested. The documented Australian performance requirements express minimum acceptable system performance outcomes specified in terms of suitability, lethality, survivability and overall mission success against an endorsed set of air combat threats. This analysis provides the baseline for monitoring the realisation of JSF capabilities in the Systems Demonstration and Development (SDD) phase and comprises technical risk analysis, modeling and simulation and operational assessments by Air Force fighter pilots flying high-fidelity mission simulators.

Defence is monitoring technical risks, variations in JSF specifications and actual performance outcomes in the SDD phase. Where variations in specifications or delivered capability are proposed, or become evident, these variations are considered against Australia's requirements and analysis baseline. Where an adverse effect is noted, Australia along with like-minded partners, seeks to influence the Joint Project Office decisions and actions to mitigate overall capability impacts.

Importantly, the JSF capability delivered in the SDD phase is not an end-point but, rather, the beginning of a program of capability enhancements under the Production, Sustainment and Follow-on Development MoU, that will seek to rectify any identified shortfalls from the SDD phase and address new performance requirements. The first block of enhanced capabilities is expected in 2021-22. This block will address new capabilities and is expected to rectify any capability shortfalls identified at the completion of the SDD phase. The cycle of capability assessment and



subsequent capability enhancement will continue on a two-yearly cadence for the life of the JSF type.

(10) Defence joined the JSF SDD Phase of the project in 2002. Joining this phase of the program did not commit Defence to an acquisition but, rather, afforded access to detailed program information and allowed Australian industry to participate in the global industry program. Since this time, Defence has closely monitored the progress of the program including capability, cost, schedule and risk providing regular updates to the Government. Based on this detailed information, the Government has progressively committed to acquisition through a number of increments.

(11) Over 90 per cent of the F-35A flight envelope testing for the initial warfighting aircraft configuration is complete.

## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 75 – Transfers

Senator Lundy provided in writing:

- (1) How many people does your department/agency currently employ? Please provide a breakdown of this figure based on the following:
  - (a) State and Territory
  - (b) Age
  - (c) Gender.
  - (d) APS level classification.
  - (e) Contract type (ongoing or non-ongoing).
- (2) How many people did your department/agency employ as of 30 June 2013? Please provide a breakdown of this figure based on the following variables:
  - (1) State and Territory.
  - (2) Age.
  - (3) Gender.
  - (4) APS level classification.
  - (5) Contract type (ongoing or non-ongoing).
- (3) How many people did your department/agency employ as of 18 September 2013? Please provide a breakdown of this figure based on the following:
  - (a) State and Territory.
  - (b) Age.
  - (c) Gender.
  - (d) APS level classification.
  - (e) Contract type (ongoing or non-ongoing).
- (4) Since 18 September 2013, what department/agency functions have been transferred from one state or territory to another?
- (5) For all functions transferred, can you please provide figures for the following:
  - (a) Number of staff employed before and after the transfer,
  - (b) Where the function was based before and after the transfer.
- (6) For each employee transferred please provide the followings:
  - (a) Their age.
  - (b) Their gender.
  - (c) Their APS classification.
  - (d) The wage of the employee before and after the transfer.
  - (e) The area of the department/agency they worked in before and after their transfer.
  - (f) A description of their position before and after the transfer.
  - (g) The dates of their transfer.
  - (h) An explanation for why the employee was transferred.
  - (i) Whether they were transferred to or from Canberra.
  - (j) Any costs incurred by the department/agency due to this transfer.

#### Response:

- (1) The information requested is provided in Question on Notice No. 166 from Budget Estimates 2 and 3 June 2014. A further breakdown by age, gender and ongoing/non-ongoing status is not readily extractable from Defence's human resources system and Defence is not prepared to divert the resources required to provide this level of detail.

Note that the figures provided in response to Question 166 are based on headcount data, rather than full time equivalents (FTE). Defence budgets for its APS workforce on a FTE (ie paid) basis. Headcount data counts all personnel equally regardless of the number of hours worked, and includes all personnel recorded as on duty, or on leave with or without pay.

The response to Question on Notice No. 13 from Budget Estimates 2 and 3 June 2014 contains the actual FTE figure of 20,056 as at 5 June 2014, broken down by state and territory.

(2) Please refer to the *Defence Annual Report 2012-13*.

(3) Defence is not prepared to divert the resources required to provide data for the requested date.

(4) to (6) None.

## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 76 – Redundancies

Senator Lundy provided in writing:

- (1) Since 18 September 2013, how many positions have been made redundant in your department/agency?
  - (a) How many of these positions were ongoing?
  - (b) How many of these positions were non-ongoing?
  - (c) How many of these positions were situated in the Australian Capital Territory?
- (2) How many of the employees filling these redundant positions were redeployed?
  - (a) How many of these employees were ongoing?
  - (b) How many of these employees were non-ongoing?
  - (c) How many of these employees were situated in the Australian Capital Territory?
- (3) How many of these employees were offered voluntary redundancies?
  - (a) How many of these employees were ongoing?
  - (b) How many of these employees were non-ongoing?
  - (c) How many of these employees were situated in the Australian Capital Territory?
- (4) How many accepted voluntary redundancies?
  - (a) How many of these employees were ongoing?
  - (b) How many of these employees were non-ongoing?
  - (c) How many of these employees were situated in the Australian Capital Territory?
- (5) How many employees were offered the choice between a voluntary redundancy and redeployment?
  - (a) How many of these employees were ongoing?
  - (b) How many of these employees were non-ongoing?
  - (c) How many of these employees were situated in the Australian Capital Territory?
- (6) For all employees who accepted voluntary redundancies please provide the following:
  - (a) Their age.
  - (b) Their gender.
  - (c) A description of their position.
  - (d) The APS classification level of their position.
  - (e) Their wage.
  - (f) Their contract type (non-ongoing versus ongoing).
  - (g) Where they were located.
  - (h) A dollar figure of their pay out and what component of that figure was paid out as entitlements (annual leave etc.).
  - (i) The reason a voluntary redundancy was offered for their position.
  - (j) Details pertaining to any other costs incurred by the department/agency because of this redundancy.
  - (k) Please provide all relevant dates.
- (7) For all employees who were redeployed please provide:
  - (a) Their age.
  - (b) Their gender.
  - (c) A description of their position before and after redeployment.

- (d) The APS classification level of their position before and after redeployment.
  - (e) Their wage before and after redeployment.
  - (f) Contract type (non-ongoing versus ongoing) before and after redeployment.
  - (g) Where they were located before and after redeployment.
  - (h) Please provide the reason for the redeployment.
  - (i) Please specify any other costs incurred by the department/agency because of this redeployment.
- (8) Since the 18 September 2013, how many employees in your department/agency have been made forcibly redundant?
- (a) How many of these employees were ongoing?
  - (b) How many of these employees were non-ongoing?
  - (c) How many of these employees were situated in the Australian Capital Territory?
- (9) How many of these employees were offered voluntary redundancies or redeployments prior to being made forcibly redundant?
- (a) How many of these employees were ongoing?
  - (b) How many of these employees were non-ongoing?
  - (c) How many of these employees were situated in the Australian Capital Territory?
- (10) For employees who were made forcibly redundant since the 18 September 2013 please provide:
- (a) Their age.
  - (b) Their gender.
  - (c) A description of their position.
  - (d) The APS classification level of their position.
  - (e) Their wage at retrenchment.
  - (f) Their contract type (non-ongoing versus ongoing).
  - (g) Where they were located.
  - (h) A dollar figure of their pay out and what component of that figure was paid out as entitlements (annual leave etc.).
  - (i) The reason why the employee was made forcibly redundant.
  - (j) Details pertaining to any other costs incurred by the department/agency because of this redundancy.
  - (k) Please provide all relevant dates.

**Response:**

(1) (4) and (8) From 18 September 2013 to 31 May 2014, 87 voluntary retrenchments and one involuntary retrenchment were finalised. All were ongoing, and they included 29 voluntary retrenchments in the ACT. There were no involuntary retrenchments in the ACT.

(2) (3) (5) and (7) Due to the breadth and complexity of these questions, an unreasonable diversion of departmental resources would be required to develop a response.

(6) The table below provides detail of the age, level and gender of the staff who accepted voluntary retrenchments. Due to the breadth and complexity of the remaining details requested, an unreasonable diversion of departmental resources would be required to develop a response.

<b>Age</b>	<b>Level</b>	<b>Female</b>	<b>Male</b>	<b>Total</b>
20 to 29	APS 6	1		<b>1</b>
30 to 39	APS 2	1		<b>1</b>
	APS 4	1	1	<b>2</b>
	APS 6	2		<b>2</b>
	EL 1	1		<b>1</b>
40 to 49	APS 1	2		<b>2</b>
	APS 2	4		<b>4</b>
	APS 3	2		<b>2</b>
	APS 6	1		<b>1</b>
	EL 1	2	3	<b>5</b>
	EL 2	2		<b>2</b>
50 to 59	APS 1	2		<b>2</b>
	APS 2	4	4	<b>8</b>
	APS 3	3	2	<b>5</b>
	APS 4	3	1	<b>4</b>
	APS 5		3	<b>3</b>
	APS 6	2	3	<b>5</b>
	EL 1	4	5	<b>9</b>
	EL 2	3	4	<b>7</b>
60 to 69	APS 2	2		<b>2</b>
	APS 4		2	<b>2</b>
	APS 5		2	<b>2</b>
	APS 6	1	2	<b>3</b>
	EL 1	1	1	<b>2</b>
	EL 2		4	<b>4</b>
	SES 2		1	<b>1</b>
70 and above	APS 1	1		<b>1</b>
	APS 2	2		<b>2</b>
	EL 1		2	<b>2</b>
<b>Total</b>		<b>47</b>	<b>40</b>	<b>87</b>

(9) and (10) As only one employee was affected by involuntary retrenchment, and in order to protect the privacy of the employee, no further detail will be provided.

## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 77 – Non-ongoing Contract Extensions

Senator Lundy provided in writing:

- (1) Since the 18 September 2013 how many non-ongoing contracts has your department/agency extended?
- (2) How many non-ongoing contract extensions did your department/agency submit to the Public Service Commission for approval?
- (3) How many of these extensions were approved by the Australian Public Service Commission (APSC)?
- (4) For every approved extension please provide the following details:
  - (a) The employee's age.
  - (b) Their gender.
  - (c) A description of their position.
  - (d) Their APS classification level.
  - (e) Their wage.
  - (f) Where they are located.
  - (g) Their length of continuous employment at the APS.
  - (h) The length of the approved extension.
  - (i) The reason why the extension was submitted.
  - (j) The reason why the extension was approved by the APSC.
  - (k) Please provide all relevant dates.
- (5) How many of these extensions were rejected by the APSC?
- (6) For every rejected extension please provide the following details:
  - (a) The employee's age.
  - (b) Their gender.
  - (c) A description of their position.
  - (d) Their wage.
  - (e) Where they were located.
  - (f) Their length of continuous employment at the APS.
  - (g) The length of the extension sought by the department/agency.
  - (h) The reason why the extension was submitted.
  - (i) The reason why the extension was rejected by the APSC.
  - (j) Please provide all relevant dates.
- (7) Since 18 September 2013, how many non-ongoing contracts have been extended by your department/agency without the APSC's approval?

- (8) For every unapproved extension please provide the following details:
- (a) The employee's age.
  - (b) Their gender.
  - (c) A description of their position.
  - (d) Their wage.
  - (e) Their position's APS level classification.
  - (f) Where they were located.
  - (g) Their length of continuous employment at the APS.
  - (h) The length of the extension granted by the department/agency.
  - (i) Whether the extension was submitted to the APSC for approval and if not why the extension was not submitted for APSC approval? The reason why the extension was granted.
  - (j) The reasons why the extension was granted without the APSC's approval.
  - (k) Please provide all relevant dates.

(9) Since the 18 September 2013 how many non-ongoing contracts have expired without extension?

(10) For every non-ongoing contract that has expired without extension please provide the following details:

- (a) The employee's age.
- (b) Their gender.
- (c) A description of their position.
- (d) Their wage.
- (e) Their position's APS level classification.
- (f) Where they were located.
- (g) Their length of continuous employment at the APS.
- (h) The reason why the extension was not sought for their position.
- (i) Please provide all relevant dates.

(11) Since the 18 September 2013 how many new employees have been engaged by your department/agency on non-ongoing contracts?

(12) Since the 18 September 2013 how many new non-ongoing engagements were submitted to the APSC for approval?

(13) How many of these new non-ongoing engagements were approved by the APSC?

(14) For every approved new engagement of a non-ongoing employee please provide the following details:

- (a) Their age.
- (b) Their gender.
- (c) A description of their position.
- (d) Their wage.
- (e) Where their position is located.
- (f) Their position's APS level classification.
- (g) The length of their non-ongoing contract.
- (h) Whether their position was advertised externally.
- (i) The reason for engaging this new employee.
- (j) The reason given by the APSC for approving this engagement.
- (k) Please provide all relevant dates



(15) How many of these new non-ongoing employee applications were rejected by the Public Service Commission?

(16) For every rejected new engagement of a non-ongoing employee please provide the following details:

- (a) Their age.
- (b) Their gender.
- (c) A description of their position.
- (d) Their wage.
- (e) Where their position is located.
- (f) Their position's APS level classification.
- (g) The length of their non-ongoing contract.
- (h) Whether their position was advertised externally.
- (i) The reason for engaging this new employee.
- (j) The reason given by the APSC for rejecting this engagement.
- (k) Please provide all relevant dates

(17) Since 18 September 2013, how many new employees have been engaged on non-ongoing contracts without the approval of the Public Service Commission?

(18) For every unapproved new engagement of a non-ongoing employee please provide the following details:

- (a) Their age.
- (b) Their gender.
- (c) A description of their position.
- (d) Their wage.
- (e) Where their position is located.
- (f) Their position's APS level classification.
- (g) The length of their non-ongoing contract.
- (h) Whether their position was advertised externally.
- (i) The reason for engaging this new employee.
- (j) The reason for engaging this employee without the APSC's approval.
- (k) Please provide all relevant dates.

(19) Since the 18 September 2013 how many new employees have been engaged by your department/agency on ongoing contracts?

(20) Since the 18 September 2013 how many new ongoing engagements were submitted to the Public Service Commission for approval?

(21) How many of these new ongoing engagements were approved by the Public Service Commission?

(22) For every approved new engagement of an ongoing employee please provide the following details:

- (a) Their age.
- (b) Their gender.
- (c) A description of their position.
- (d) Their wage.
- (e) Where their position is located.
- (f) Their position's APS level classification.
- (g) The length of their ongoing contract.
- (h) Whether their position was advertised externally.
- (i) The reason for engaging this new employee.

- (j) The reason provided by APSC for approving this engagement.
- (k) Please provide all relevant dates.

(23) How many of these new ongoing employee applications were rejected by the Public Service Commission?

(24) For every new ongoing engagement rejected by the Public Service Commission please provide the following details:

- (a) Their age.
- (b) Their gender.
- (c) A description of their position.
- (d) Where their position is located.
- (e) Their wage.
- (f) Their position's APS level classification.
- (g) The length of their ongoing contract.
- (h) Whether their position was advertised externally.
- (i) The reason for engaging this new employee.
- (j) The reason provided by APSC for approving this engagement.
- (k) Please provide all relevant dates.

(25) How many new employees have been engaged on ongoing contracts without the approval of the Public Service Commission?

(26) For every ongoing employee engaged without the Public Service Commission's approval please provide the following details:

- (a) Their age.
- (b) Their gender.
- (c) A description of their position.
- (d) Where their position is located.
- (e) Their wage.
- (f) Their position's APS level classification.
- (g) The length of their ongoing contract.
- (h) Whether their position was advertised externally.
- (i) The reason for engaging this new employee.
- (j) The reason for engaging this employee without the AP SC permission.
- (k) Please provide all relevant dates.

**Response:**

(1) Two.

(2), (3), (4), (5), (6) None.

(7) Two.

(8), (10), (14), (18), (22), (24), (26) Due to the breadth and complexity of these questions, an unreasonable diversion of departmental resources would be required to develop a response.

(9) Since 18 September 2013, 75 non-ongoing employees have finished working with Defence. An unreasonable diversion of departmental resources would be required to determine how many of these involved extensions due to the manual processing required.

(11) and (17) Since 18 September 2013, Defence has engaged 24 employees on non-ongoing contracts. These were for contracts of less than 12 months, and therefore only required Secretary approval.

(12), (13), (15) Eleven. All of these were approved. These were for contracts greater than 12 months, and therefore required Australian Public Service Commission approval.

(16) N/A.

(19) 290.

(20), (21), (23) 324. 301 were approved and 23 were rejected.

(25) None. However, of the 290 new employees referred to in response to part 19 above, a number of the engagements had been agreed prior to the introduction of the requirement for Australian Public Service Commission approval but security vetting, and subsequent job commencement, had not been completed. Defence has followed the Australian Public Service Commission requirements since their introduction.

**Department of Defence**

**Budget Estimates Hearing - 2 & 3 June 2014**

**Question on Notice No. 78 - Denial of Access to Williamstown for Member for Shortland**

**Senator Conroy** provided in writing:

- (1) Who made the decision to deny the Member for Shortland access to Williamstown Air Base on Tuesday 20 May?
- (2) What was the reasoning behind this decision?

**Response:**

- (1) The decision was made by the office of the Minister for Defence.
- (2) The request related to the Member for Shortland accompanying the Shadow Minister for Defence on a visit to a base in another electorate. As this was deemed not to be related to constituency business, the request was not approved.

Defence is currently reviewing its guidelines for visits by parliamentarians to Defence bases and establishments.

**Department of Defence**

**Budget Estimates Hearing – 2 & 3 June 2014**

**Question on Notice No. 79 - Cost of Ministerial staff member accompanying  
Senator Conroy on visits**

**Senator Conroy** provided in writing:

- (1) How much did it cost to send a Ministerial staff member to accompany me during my visit to DSTO on 11 June, including flights and accommodation?
- (2) What has been the total salary cost of the staff member for the time spent accompanying me on my visits to Defence establishments since the change of government?

**Response:**

This question should be referred to the Department of Finance as official travel by ministerial staff is managed under the provisions of the *Members of Parliament (Staff) Act 1984*.

## **Department of Defence**

### **Budget Estimates Hearing - 2 & 3 June 2014**

#### **Question on Notice No. 80 - Defence management of staff morale – Job Cuts**

**Senator Conroy** provided in writing:

In relation to the announced job cuts, what are the steps the Department are taking to ensure proper treatment of staff to minimise stress?

- (1) What is the Department's assessment of morale among staff?
- (2) Is the Department conducting surveys of staff?
- (3) What are the processes the Department is using to keep staff informed of developments?

**Response:**

Defence applies the consultation and organisational change management policies agreed to and outlined in the Defence Enterprise Collective Agreement 2012-2014. This provides the framework to ensure staff are supported through change. In relation to the specific questions asked:

- (1) and (2) Defence conducts regular surveys to ascertain staff attitudes. Based on survey data from February 2014, over 70 per cent of Australian Defence Force and Australian Public Service staff reported moderate, high or very high individual and workplace morale.
- (3) Communication of matters affecting staff occurs through formal and informal mechanisms, including senior leaders addressing staff, newsletters, email communications, and targeted corporate-level information campaigns.

## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 81 - Commission of Audit

Senator Conroy provided in writing:

- (1) Regarding the recommendations from the Commission of Audit's report, what work has been done by the Department in relation to the following recommendations:
  - (a) ASC privatisation (Recommendation 57, page 224)
  - (b) DHA privatisation (Recommendation 57, page 224)
  - (c) Independent property expert to oversee divestment process (Recommendation 58, page 226)
  - (d) Reassessment of promise to spend 2% of GDP within a decade (Recommendation 24 (a), page 134)
  - (e) Improvements to governance, transparency and effectiveness (Recommendation 24 (b), page 134)
  - (f) Develop holding funds for separate projects in the budget and change to administered funding (Recommendation 24 (c), page 134)
  - (g) New ministerial directive to separate some functions of diarchy (Recommendation 24 (d), page 134)
  - (h) "professionalise" the Capability Development Group (Recommendation 24 (f), page 134)
  - (i) Reduce staffing at Defence HQ, including senior staff to 1998 levels (Recommendation 24 (g), page 134)
  - (j) Publishing performance indicators and reform progress, including teeth-to-tail ratio (Recommendation 24 (h), page 134)
- (2) Has the Department provided additional briefing or further information on any of the recommendations? If yes: Which recommendations has the Department been asked to provide Ministerial briefs on?
- (3) Has a new Ministerial Directive been issued since the Commission of Audit? Is it the same as, or similar to, the Commission of Audit's suggested Directive?
- (4) Regarding recommendation F – the move to a "professional" Capability Development Group. Is it the Department's view that the capability development group does not operate professionally at the moment?
  - (a) Do uniformed ADF personnel work in CDG?
  - (b) Could the job currently undertaken by CDG could be done by people without a defence background?

#### Response:

(1) to (4) The Commission of Audit report is a report to Government, not a report of Government, and is currently under Government consideration.

## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 82 - Estate Sales

**Senator Conroy** provided in writing:

- (1) What work has the Department undertaken to identify property that could be sold?
- (2) What criteria has the Department used to identify property assets for divestment?
- (3) Can the Department provide a list of property that has been earmarked for sale?
- (4) Will there to be any base shutdowns or moves for some units through these sales?
- (5) Will any Defence Force Reserve units to be affected by estate sales?

**Response:**

- (1) Defence reviews its estate to identify which elements may no longer be required. Properties currently identified as surplus are a result of earlier reviews of the Defence estate. The Defence White Paper 2013 acknowledged the long-term benefits of estate consolidation and that Defence should bring forward individual proposals for Government consideration. No decisions have been made on the future of individual bases as part of this process.
- (2) Properties that no longer contribute to Defence capability may be identified as surplus to Defence requirements. Defence has adopted five strategic basing principles to guide the strategic planning of the Defence estate. These were first outlined in the 2009 Defence White Paper and were reaffirmed in Defence White Paper 2013 (para 5.21 refers).
- (3) No. When properties are approved by Government for sale, they are progressed in accordance with the Commonwealth Property Disposals Policy. Commonwealth land considered potentially suitable for housing and community outcomes is published on the Department of Finance website at [www.finance.gov.au/property/lands-acquisition/register-surplus-commonwealth-land](http://www.finance.gov.au/property/lands-acquisition/register-surplus-commonwealth-land).
- (4) and (5) Any rationalisation of Defence properties may result in the relocation of some units and/or the closure of some establishments.



## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 83 - Engagement with PNG

Senator Conroy provided in writing:

- (1) Please detail the engagement do we have with PNG at the moment?
  - (a) Have there been any recent changes to that relationship?
  - (b) Do PNG officers undertake training in Australia?
  - (c) Are any PNG personnel “embedded” in the ADF at the moment?
- (2) Under the previous Government, there was a significant expansion in Australia’s Defence Cooperation Program (DCP) with Papua New Guinea (PNG). Can the Department please advise the Committee why this expansion decreases by approximately \$1.2m in 2014/15?
- (3) How are the following elements of the DCP being implemented:
  - (a) The establishment of mentoring liaison teams.
  - (b) The work with the PNGDF Air Transport Wing.
  - (c) The expansion of scholarships and professional skills training.
  - (d) The work with the PNG Defence Department, particularly in the fields of financial management and procurement.
- (4) The O’Neil Government in PNG has announced its first ever National Security Policy and released an updated Defence White Paper on 20 December 2013. What are the implications for Australia in these documents?
  - (a) Is Australia specifically discussed in these documents?
  - (b) Are there implications for Australia’s DCP with PNG as a result of the release of these documents?
- (5) I note that there has been some criticism from ASPI about the “direction” of the PNGDF and its “cohesion”, is this something that we would seek to assist them with? What have our efforts been in this regard?

#### Response:

- (1) Australia’s engagement with PNG through the Defence Cooperation Program (DCP) aims to assist the PNG Defence Force (PNGDF) to be a capable, sustainable and professional regional security partner, supported by a professional PNG Department of Defence. Engagement through the DCP includes strategic dialogue, exercises and operations, training, infrastructure and logistics support, capability development, maritime security, and governance and audit support.
  - (a) No.
  - (b) Yes.
  - (c) Yes.
- (2) A number of modest adjustments have been made to the 2014-15 budget, including a variation in the Air Transport Wing budget and foreign exchange rate.

- (3)
  - (a) Defence has commenced Mentoring Training Teams in PNG.
  - (b) Defence continues to provide support to the PNGDF Air Transport Wing through the provision of two contracted rotary-wing helicopters and an ADF officer as an Air Operations Manager.
  - (c) Defence currently provides three PNG Defence employees with Master's degree scholarships at Australian universities. In 2014-15, Defence will offer five scholarships and will continue to offer professional skills training to PNG Defence employees through training in PNG and Australia.
  - (d) Governance, audit, financial management and procurement support is being provided.
- (4) Defence will continue to work with the PNG Government to help meet the priorities articulated in its National Security Policy and Defence White Paper.
  - (a) Yes.
  - (b) Defence is working with the PNGDF and PNG Department of Defence to ensure the DCP meets mutually agreed defence priorities, including many of the priorities articulated in the PNG National Security Policy and Defence White Paper.
- (5) The DCP aims to assist the PNGDF to become a more capable, sustainable and professional regional security partner, hence supporting cohesion within the force.

## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 84 - Engagement with Solomon Islands

Senator Conroy provided in writing:

- (1) In relation to the Solomon Islands, how has Defence's relationship with the government of the Solomon Islands following the completion of RAMSI last year?
- (2) Does Defence have any personnel located in the Solomon Islands on a permanent basis?
- (3) What role did Operation Render Safe have in developing the relationship between the ADF and the Solomon Islands?
  - (a) Who do ADF personnel working as part of Render Safe work with when they are in-country in the Solomon Islands?
- (4) Please provide a summary of ADF involvement in flood assistance efforts in the Solomon Islands?
- (5) Is the government satisfied with our response to this natural disaster?
  - (a) What have we learnt any lessons from this operation?

#### Response:

(1) Although the Regional Assistance Mission to Solomon Islands (RAMSI) continues, the Australian military contribution to RAMSI ceased security operations from 1 July 2013 and completed its withdrawal by 30 September 2013. Since then, Defence continues to support the Solomon Islands Government through activities under the Defence Cooperation Program, including support to the Royal Solomon Islands Police Force Maritime and Explosive Ordnance Disposal Units.

(2) Five ADF personnel are permanently located in Honiara to support Defence engagement in Solomon Islands and the broader Pacific region.

(3) Defence has had a cooperation program with Solomon Islands since the 1980s, focused on maritime support and assistance with explosive ordnance disposal. Operation Render Safe is the ADF's enduring commitment to explosive ordnance disposal in the South West Pacific and is an important element of our defence engagement with Solomon Islands. The aim of Render Safe is to contribute to local community safety by reducing the threat of unexploded ordnance, including bombs and grenades.

As part of Render Safe 2013, the ADF and other contributing nations, including New Zealand, the United States and Canada, worked closely with the Royal Solomon Islands Police Force on disposal activities, and provided disposal training to develop awareness and to improve the Solomon Islands' own capabilities.

(4) In April 2014, Solomon Islands experienced the worst flooding disaster in the history of the country. The ADF provided engineering and specialist advice, including sending an assessment team to Honiara and providing strategic airlift support to the Australian humanitarian response.

(5) Yes. Although ADF support to Solomon Islands' flooding was not conducted as a formal operation, Defence conducted a 'lessons-learned' activity for the flood assistance deployment. The evaluation identified the value of effective and early civil-military engagement and the importance of including civil-military specialists in deployments of this nature.

## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 85 - Engagement with Fiji

Senator Conroy provided in writing:

- (1) What has been the impact on the ADF's relationship with the Republic of Fiji Military Forces since the Foreign Minister's visit in February?
  - (a) Has the Fijian attaché been posted to Australia yet?
  - (b) Is there an ADF attaché posted to Fiji?
- (2) What will form part of the defence co-operation program with Fiji that was announced by the Foreign Minister?
  - (a) Will there be joint military exercises?
  - (b) Are there any plans for Fijian officers to participate in staff training this year?
- (3) Have Fiji signed up to the patrol boat program?
- (4) Has there been an increase in the officer-to-officer contact since February?
- (5) What are the next steps in growing the relationship between our two defence forces?

#### Response:

- (1) Preparatory work has commenced to re-establish defence ties following Fiji's return to democracy.
  - (a) No.
  - (b) An ADF Assistant Defence Adviser has been posted to Fiji.
- (2) Australia would explore possibilities to re-establish a program of strategic dialogue, training and practical defence cooperation activities.
  - (a) No decision has been made at this time.
  - (b) No.
- (3) Fiji will be invited to participate in the follow-on to the Pacific Patrol Boat Program, once credible elections are held.
- (4) Yes. An Assistant Defence Adviser has regular informal dialogue with Fiji military personnel.
- (5) Australia will seek formal discussions with Fiji on the scope and timelines for resumed defence cooperation following Fiji's credible elections.

**Department of Defence**

**Budget Estimates Hearing – 2 & 3 June 2014**

**Question on Notice No. 86 - DCP - Philippines**

**Senator Conroy** provided in writing:

Can the Department please advise the Committee on the nature and extent of Australia's DCP with the Philippines?

- (1) How much is spent on this DCP?
- (2) What is the future trajectory for growth in this DCP?

**Response:**

(1) and (2) The response to Question on Notice No. 46 from Additional Estimates of 26 February 2014 remains extant. Funding for 2014-15 is \$2.739m.

**Department of Defence**

**Budget Estimates Hearing – 2 & 3 June 2014**

**Question on Notice No. 87 - DCP - Vanuatu**

**Senator Conroy** provided in writing:

I note that the DCP with Vanuatu is decreasing by over 10% in 2014/15.

- (1) Why is this so?
- (2) Has there been any move to expand Defence cooperation between the ADF and the Vanuatu Mobile Force?

**Response:**

- (1) The decrease in funding is due to the completion of several major infrastructure works at the Police Maritime Wing's Headquarters (Mala Base).
- (2) There has been a modest increase recently. Defence continues to work closely with the Australia Federal Police when engaging with Vanuatu's security forces to reinforce their law enforcement role.

**Department of Defence**

**Budget Estimates Hearing – 2 & 3 June 2014**

**Question on Notice No. 88 - Patrol Boat Program – Timor Leste**

**Senator Conroy** provided in writing:

Is Defence considering expanding the Pacific Patrol Boat Program to Timor Leste? Is the cost of this found in the budget?

**Response:**

Yes. Provision has been made within the funding for the Pacific Patrol Boat-replacement project.



**Department of Defence**

**Budget Estimates Hearing – 2 & 3 June 2014**

**Question on Notice No. 89 – Defence Cooperation Program - Burma/Myanmar**

**Senator Conroy** provided in writing:

Can the Department please advise the Committee on the structure and work of the DCP between Australia and Burma/Myanmar?

**Response:**

Defence does not have a formal Defence Cooperation Program with Burma. However, in response to the significant reforms undertaken by the Myanmar Government since 2011, Australia is implementing a policy of modestly enhanced defence engagement with Burma as part of wider bilateral efforts. The aim is to reinforce the role of a professional defence force in a democracy and demonstrate the importance of adhering to international humanitarian law.

Any further expansion of our defence engagement would include consideration of Burma's reform process, including progress on dialogue with the country's ethnic armed groups, human rights improvements and the conduct of the 2015 election.

## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 90 - Engagement with Thailand

**Senator Conroy** provided in writing:

I note an announcement on the weekend from the Minister with the Minister for Foreign Affairs about the change to the government's military engagement with the Thailand military; can the Department confirm the details of this change?

- (1) How does our response compare with the recent US decision in relation to Defence cooperation with Thailand?
- (2) Are there currently any Thai military personnel training in Australia?
- (3) Are there currently any Australian military personnel embedded into the Thai military?
- (4) What other engagement between the ADF and the Thai military?

**Response:**

On 31 May 2014, the Minister for Foreign Affairs and Minister for Defence announced that Australia had reduced its engagement with the Thai military in response to the coup by lowering its level of interaction with Thai military leadership and postponing some bilateral defence activities. Australia will continue to review, case by case, planned defence and other activities, taking into account the military junta's actions and our national interests. The Government has put in place a mechanism to prevent travel to Australia by the leaders of the coup. Continuing cooperation with the Thai military in areas such as counter-terrorism, counter-improvised explosive devices and peacekeeping training is in Australia's national interest.

- (1) The response of the United States is a matter for the United States Government.
- (2) At the end of June 2014, there were 30 Thai military students studying in Australia.
- (3) No, but there are two ADF members studying at Royal Thai Armed Forces staff colleges.
- (4) The Defence Cooperation Program incorporates a program of exercises, education and training, English language support, and strategic dialogues.

## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 91 - DSTO

Senator Conroy provided in writing:

- (1) Please describe the process by which that DSTO has worked closely with the DMO in an iterative process where DSTO personnel were posted to Afghanistan to learn from our experiences and make modifications the Bushmaster vehicles to improve safety over the winter months.
  - (a) In the Department's view, did this program would have saved the lives of Australian personnel because we were able to learn and implement the lessons from our deployment in such a small timeframe?
  - (b) Has engagement between DSTO, the ADF, the DMO and Thales helped to ensure the great reputation of the Bushmaster?
- (2) What role does our investment in science and technology through DSTO play our strategic alliances?
- (3) Can the Department provide examples of where DSTO has been able to provide technical inputs into defence projects that have assisted our allies to improve capabilities that we both utilise?
- (4) Did DSTO have anything to do with the frozen blood project with the Red Cross that was announced last week?
- (5) Did the DSTO have any role in the Anti-Ship Missile Defence (ASMD) system for the ANZAC class vessels?
- (6) Did the DSTO have any role in the Jindalee Over-The-Horizon Radar?
- (7) Did the DSTO have any role in the AGM-158A Joint Air-to-Surface Stand-Off Missile (JASSM)?
- (8) Did the DSTO have any role in the dipping sonar for the Seahawk Romeo helicopters?
- (9) The Government's Commission of Audit recommended that the DSTO be outsourced. Has the DSTO undertaken any work, at the direction of Government, to assess the feasibility of this recommendation?
  - (a) Is the first principles review of Defence contemplating the outsourcing of DSTO?
- (10) In relation to the answer the Department provided to QON 58 regarding DSTO collaboration with IBM. Could the Department update me on the proposals have been developed?
- (11) The Department also indicated that it have established formal alliances over the past few months with seven other companies (ASC, BAE Systems, Boeing Australia, Lockheed Martin Australia, Northrop Grumman Australia, Saab Australia and Thales Australia). Is the Department confident that the extensive collaboration with the private sector can possibly continue?

#### Response:

- (1) DSTO supports Australian Defence Force (ADF) operational force protection through a process which involves:

- supporting the characterisation and understanding of the threats to ADF platforms and personnel;
- identification of platform vulnerabilities and the potential for injuries to ADF personnel through battle damage assessments), casualty analysis, trials and engagement modelling; and
- supporting the rapid development of countermeasures and fast-tracked platform modifications through modelling and testing potential enhancement to verify performance.

This process was applied to the enhancement of the Bushmaster vehicle. Battle damage assessments and casualty analysis were conducted with both the original vehicle and the enhanced vehicle configurations. The battle damage assessments, field trials, laboratory trials and other DSTO research contributed to improvements in Bushmaster flooring, seating and vehicle configuration. Trial and subsequent analysis confirmed that the vehicle changes had significantly improved the protection level of the Bushmaster against Improvised Explosive Devices.

(a) and (b) Yes.

(2) International defence science and technology (S&T) relationships are essential to developing and maintaining capabilities for the ADF and for our national security and are a critical force and resource multiplier for Defence. The rationale for investing in individual international activities can be a combination of:

- the technological benefit to Australian S&T or acquisition programs;
- shared operational interests, such as coalition operations or common platforms; and
- contribution to broader defence or national relationships, such as in missile defence.

DSTO's principal international partners are the US and the UK. In particular, the close relationship with the US gives us access to leading-edge defence and national security technologies at little cost. In return, Australia contributes its expertise in niche areas where US money and industrial strength alone may not be sufficient, such as over the horizon radar and hypersonics.

Much of DSTO's work with the US and the UK takes place in a multilateral forum, The Technical Cooperation Program (TTCP). This five-nation forum is DSTO's primary and largest multinational program of S&T collaboration between the Defence-related laboratories of our partner nations of Canada, NZ, UK and the US. In return for DSTO's significant contributions, the Australian Department of Defence gains the benefit of research being done by over 1,000 scientists and engineers across 170 agencies and organisations. Furthermore, these linkages extend into and support the broader strategic relationships evident at the departmental and government-to-government level.

(3) Examples include the Active Missile Decoy Nulka, the Global Hawk System, MK48 Heavyweight Torpedo, BSAP Sonar Processor and improvements to the JSF APG81 Radar.

(4) No.

(5) to (8) Yes.

(9) No.

(a) Please refer to Question on Notice No. 81 from 2 and 3 June Budget Estimates 2014.

(10) No proposals have yet been identified. Workshops at IBM are planned to determine the collaborative focus.

(11) Yes.

## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 92 - Change strategies

**Senator Conroy** provided in writing:

Can the Department update me on its progress on the change strategies including Use of Alcohol and Personal Conduct?

**Response:**

On 4 June 2014, Defence released new guidelines that aim to minimise alcohol-related harm in the Australian Defence Force (ADF). *The Australian Defence Force Alcohol Management Strategy and Plan 2014-17* sets out a four-year framework for improving alcohol management and reducing the negative impact of alcohol on the health, safety and capability of the ADF. The strategy has been developed to give clear direction to Defence members, leaders and commanders at all levels in terms of responsibilities and expectations for changing behaviours. To read the strategy, go to: <http://www.defence.gov.au/health/DMH/alcoholmanagementstrategy.htm>

*Pathway to Change: Evolving Defence Culture* was released in March 2012. *Pathway to Change* is Defence's statement of cultural intent as well as Defence's response to a number of reviews into aspects of Defence and Australian Defence Force culture.

As at May 2014, 144 (82 per cent) of the 175 Key Actions and Reviews' recommendations in *Pathway to Change* had been finalised. A number of these items directly contribute to reinforcing expected behaviours, inculcating standards of personal conduct, implementing practical measures for cultural improvement and refining corrective processes across Defence.

## **Department of Defence**

### **Budget Estimates Hearing – 2 & 3 June 2014**

#### **Question on Notice No. 93 - Social Media Policy**

**Senator Conroy** provided in writing:

- (1) In relation to Social Media policy what progress is being made?
  - (a) What are the future plans to address social media use inside the Defence?
- (2) How much does it cost for the Department and ADF to maintain a social media presence?
  - (a) Where are the costs for social media attributed within the budget?
  - (b) How does the budget that cost compare to traditional media?
- (3) How does the reach of social media efforts compare with traditional media?

**Response:**

- (1) The Department of Defence issued guidelines for the use of social media by Defence personnel under Defence Instructions (General) 08-2 on 16 January 2013. This Instruction provides guidance on the use of social media by Defence personnel for the purpose of public engagement and to regulate the use of social media by Defence personnel where such use poses a reputational risk to Defence.
  - (a) A Social Media Awareness course is being developed with the aim of making it available to staff in late-2014. In addition, each of the three Services has produced handouts and videos highlighting social media awareness and obligations for personnel within their respective organisations.
- (2) and (a) The estimated cost in FY 13/14 to maintain a social media presence was \$131,620.80. There are a range of positions that provide support to Social Media across the Groups and Services.
  - (b) Defence does not make this comparison.
- (3) Social Media provides a new avenue for communication and is being gradually embraced across the Department.

## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 94 - JSF

**Senator Conroy** provided in writing:

Joint Press Conference, Canberra, Wednesday, 23 April 2014, Canberra

Prime Minister

Minister for Defence

Subjects:

F-35 Joint Strike Fighters to transform Australia's air combat capability; Budget 2014; Malaysia Airlines flight MH370; the Government's commitment to repeal the carbon tax and the mining tax.

<http://www.pm.gov.au/media/2014-04-23/joint-press-conference-canberra>

During the press conference, when talking about the acquisition, the Minister said QUOTE: “It’s expensive; it’s highly technical” He also said QUOTE: “There is flexibility in that purchase regime for us to defer, for us to be unhappy as a customer, we’ve built that flexibility in.”

What measures have been put in place to manage the risks the Minister has highlighted?

#### **Response:**

Australia’s planned Initial Operating Capability is 2020, this is four years after the US Air Force plan to declare an operational capability. Australia will also participate in the US operational test and evaluation program which will provide insight into potential operational issues.

Defence has reached agreement with the US Joint Program Office to conduct annual reviews of the program using schedule compliance and risk methodology in addition to program performance information provided by the program office. Independent analysis conducted by US authorities, such as from the Director Operational Test and Evaluation, is also available to identify and manage risks.

Procurement of aircraft is based on annual lot commitments. Although the lead times for acquisition are very long (three to four years), the Government could vary its procurement plans and delay, or indeed accelerate, aircraft deliveries if required.



## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 95 - ASMD Upgrade of ANZAC Class Frigates

Senator Conroy provided in writing:

- (1) Can the Department please update the Committee on the progress of the ASMD Upgrade of our ANZAC Class Frigates?
  - (a) What is the timeline for this work?
  - (b) When will it be complete?
  - (c) Has there been any schedule change?
  - (d) Is all this work being performed in WA?
- (2) Given that four of our eight ANZAC Class Frigates are in dockyards at the moment, for maintenance or upgrades, what effect is this having on the availability of this force element?
- (3) What other improvements or upgrades are being given to the ANZAC class while the ASMD work is performed?
- (4) Have any other defects in ships has been detected during the ASMD work?
- (5) Has there been any significant impact on costs from this work

#### Response:

- (1) The ASMD upgrade is currently on track to meet Government-agreed performance, budget and schedule requirements. HMAS *Perth*, the first ship, has been fully upgraded and successfully conducted the formal Operational Test and Evaluation testing for the class in Hawaii in August 2013. HMAS *Arunta*, the second ship, has been upgraded and is currently conducting sea trials. HMAS *Anzac*, the third ship, is scheduled to undock in July 2014 and proceed to sea trials in October 2014. HMAS *Warramunga* has commenced the upgrade program and will undock and proceed to sea trials in the first half of 2015. HMAS *Ballarat* is commencing preparations to dock in July 2014.
  - (a) and (b) The final ship, HMAS *Stuart*, will complete its upgrade in mid 2017 with Full Operational Capability declared shortly after and program closure in early 2018.
  - (c) No.
  - (d) Yes.
- (2) The Navy assigns ships, aircraft and submarines to tasks through the Fleet Activity Schedule, whereby all competing requirements are balanced against available assets. In the Frigate Force, this is balanced across the 12 platforms in the two ship classes (Adelaide and Anzac). The development and finalisation of the current schedule was cognisant of the Anzacs allocated to the ASMD Upgrade program. While fewer ships are taking part in some activities, all operational commitments continue to be met.

- (3) A number of minor and major engineering changes are being conducted in parallel to the ASMD upgrade:
- Solid waste disposal upgrade
  - Quarterdeck enclosure modification
  - Ballast adjustment
  - Operations room upgrade
  - Mk45 five inch gun sustainment program
  - JP2089 - ANZAC multi link upgrade
  - JP2069 - Serial high grade cryptographic equipment replacement
  - JP2070 - MU90 torpedo equipment platform modification
  - AIR9000PH8 - MH60-Romeo platform integration
  - SEA1442PH3 - MTWAN installation
  - JP5408PH2 - GPS Anti Jamming Antenna
  - SEA1348PH2/3 - Provision of extra positional data outputs (NDDS)
  - SEA1348Ph3A - Harpoon missile launch capability enhancement
  - SEA1448Ph4A - ANZAC electronic support systems platform modification
  - JP2065Ph1 - Integrated broadcast system
- (4) The ASMD upgrade is being undertaken in conjunction with the major Docking Ship Repair Availability maintenance activity that is usually conducted every four years. The purpose of the maintenance activity is to inspect and conduct maintenance as required. Given the length of the upgrade, it is an ideal opportunity for much of the equipment to be removed from the ship and allows comprehensive inspections to be conducted. Accordingly, there have been defects found and addressed within the normal capacity of the ship repair industry. To ensure that the maintenance period is planned as effectively as possible, periodic surveys including hull and machinery surveys are being conducted prior to entering the ASMD upgrade.
- (5) No.

**Department of Defence**

**Budget Estimates Hearing – 2 & 3 June 2014**

**Question on Notice No. 96 - AWD**

**Senator Conroy** provided in writing:

- (1) Can the Department please update the Committee on the cost and schedule of the AWD project?
- (2) Have there been any new risks identified since February that may affect the cost or schedule of the project?

**Response:**

(1) The current contracted delivery schedule for the three Air Warfare Destroyers remains unchanged from the ANAO Major Projects Report 2012-13; that is, March 2016 for the first ship, Hobart, September 2017 for the second ship, Brisbane, and March 2019 for the third ship, Sydney.

The approved project budget is \$7.85 billion (PBS 2014-15 MYEFO prices). Recent assessment shows the Air Warfare Destroyer Alliance is estimated to be about \$365 million over the Target Cost Estimate for the program originally agreed between DMO, ASC and Raytheon Australia.

- (2) No significant risks.

## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 97 - Contract Amendment Proposals for SEA 4000

Senator Conroy provided in writing:

In an answer to a Question on Notice (Number 24) from the February estimates, the Department advised that there has been seven Contract Amendment Proposals on SEA4000. What are the details of each of those amendments, plus any others that have occurred since that answer was written? Please include:

- (1) Detail of amendments (What it is for.)
- (2) Value of amendments.
- (3) Stakeholders and contractors involved in the amendment.

**Response:**

(1) to (3) Three further Contract Amendment Proposals (CAPs) have been approved since the February estimates. See below for details on all 10 CAPS.

CAP description	CAP value (AUD, Dec '06 base date prices)	Stakeholders/contractors involved
Engagement of Navantia for data drop support services and technical assistance to fulfill Alliance Based Target Incentive Agreement (ABTIA) objectives.	Nil.	Navantia.
Alterations of guardrail stanchions to improve on board safety when launching life boats.	\$287,845	ASC and Raytheon Australia.
Administrative – updates to ABTIA indices.	Nil.	ASC and Raytheon Australia.
Administrative – labour indexation adjustment to establish labour indices.	Nil.	ASC and Raytheon Australia.
Provision of temporary training facility at HMAS Watson.	\$338,535	Raytheon Australia.
Changes to reflect the increase in cost of the platform systems design contract as a result of the approval of a previous CAP to fund the augmentation of the Navantia resident team.	\$10,000,000	Navantia.
Administrative – incorporation of ABTIA changes made by a previous CAP to reconcile variations between the Hobart Class platform systems specification and the Hobart Class production baseline.	Nil.	ASC and Raytheon Australia.
Execution of facility works and commissioning of a temporary training facility at HMAS Watson.	\$3,952,528	Raytheon Australia.
Revert to using hypochlorite as the disinfection agent due to the obsolescence of the F105 Sewage Treatment Plant.	\$288,795	Navantia.
Administrative – updates the Hobart Class system specification in the ABTIA to Revision 6.0.	Nil.	ASC and Raytheon Australia.

## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 98 - Future Submarines

**Senator Conroy** provided in writing:

- (1) Has the Department received any new directions from Government on how to proceed with the Future Submarine Project?
- (2) Has the Department been asked to look at other options for the Future Submarine project?
  - (a) Has the Department been asked to investigate a MOTS option?
  - (b) Has the Department been asked to investigate having the submarines built overseas?
  - (c) Has the Department been asked to look at building fewer than 12 submarines?
  - (d) Has the Department been asked to lower the capability that these submarines will have?
  - (e) Has the Department been asked to look at extending the life of the Collins Class submarines even further?
  - (f) Has the Department been asked to cease work on the future submarine project all together?

**Response:**

(1) and (2a) Defence continues to investigate the Evolved Collins and New Design options. Work on current MOTS options remains suspended. Defence is also discussing issues relating to submarines with a number of countries, including the United States and the United Kingdom. There has been no decision on any specific areas of cooperation.

(2) (b) The Government has committed to ensure that work in Australia on the replacement of the current submarine fleet will be centred around the South Australian shipyards.

(c) Defence is examining as part of the White Paper process the number of submarines required at sea and therefore the total number of submarines.

(d) to (f) No.

**Department of Defence**

**Budget Estimates Hearing – 2 & 3 June 2014**

**Question on Notice No. 99 - SEA 1000**

**Senator Conroy** provided in writing:

Can the Department please update the Committee on the schedule and timeline for SEA 1000?

**Response:**

This question has been previously answered under Question on Notice No. 64, part (c) from Additional Estimates of 26 February 2014. This response remains extant.

**Department of Defence**

**Budget Estimates Hearing – 2 & 3 June 2014**

**Question on Notice No. 100 - Budget, Structure and Leadership of Future Submarine Office**

**Senator Conroy** provided in writing:

- (1) Can the Department please advise the Committee of the budget, structure and leadership of the Future Submarine office at DMO?
- (2) Has the number of people in DMO working on the future submarine project changed since the election?

**Response:**

- (1) The approved budget for SEA 1000 Phase 0 (pre-design phase) was \$19.48 million (2014/15 PBS Price Basis). This phase has been completed. The approved budget for SEA 1000 Phase 1A (design phase), currently underway, is \$253.86 million (2014/15 PBS Price Basis).

The Future Submarine Program Office is led by a 2-star Naval Officer and staffed by uniformed personnel, public servants and contractors. The Program Office includes an Integrated Project Team working in Adelaide. Program functions, including project management, engineering, finance, commercial and contracting, risk management and scheduling, are distributed between the Canberra and Adelaide sites. Progression of the Future Submarine Program is overseen by the General Manager Submarines within the DMO.

- (2) Between September 2013 and June 2014, the Program Office has grown from 75 to 123 personnel.

## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 101 - Projects of Concern

**Senator Conroy** provided in writing:

- (1) My understanding of the Projects of Concern list is that it is a list of big ticket defence projects that are experiencing difficulty and it was implemented by the Labor government in 2008. Is that right?
- (2) Please explain to us how projects are added and removed from the Projects of Concern list?
- (3) What benefits do government, industry, DMO and Defence get from the Projects of Concern list?
  - (a) Is it your intention to continue publishing the Projects of Concern list?
  - (b) Are there criteria for projects to get on the list?
  - (c) Do projects need to meet a certain value?
- (4) How often is the list normally updated?
- (5) Are updates published anywhere or released to the public?
- (6) In the past a media release was issued when the list was updated. Is this still happening?

**Response:**

- (1) The Projects of Concern regime was established in early 2008. The list applies to major projects managed by the Defence Materiel Organisation (DMO) (usually greater than \$20m in value and managed in the Defence Capability Plan). Projects identified in the list have significant risks or issues; for example, in relation to schedule, cost or capability.
- (2) Entry to, and exit from, the list is decided by the Minister for Defence, based on advice from the Chief Executive Officer DMO. Removal is usually based on project remediation or project/contract cancellation.
- (3) The primary objective of the Projects of Concern regime is to assist with the implementation of an agreed remediation plan. Projects listed receive a higher level of oversight and management and undertake increased reporting to Government. The process allows Defence to work more closely with industry and the Government to successfully remediate these projects with the goal of returning them to a standard management regime.
  - (a) Yes. See response to question 5.
  - (b) and (c) See response to question 1.
- (4) There is no set schedule for updating the list. It is updated as projects are added or removed.
- (5) Defence provides an update on the list to this Committee prior to all estimates



hearings. These updates include an overview of the process and specific details on the current status of each project on the list.

(6) The latest change to the list (the addition of the Air Warfare Destroyer Project) was advised through a media release from the Minister for Defence on 4 June 2014.

## **Department of Defence**

### **Budget Estimates Hearing – 2 & 3 June 2014**

#### **Question on Notice No. 102 - Appointments**

**Senator Ludwig** provided in writing:

- (1) Please detail any board appointments made from Additional Estimates in February, 2014 to date.
- (2) What is the gender ratio on each board and across the portfolio?
- (3) Does the department have a gender ratio target and/or any other policy intended to increase the participation rate of women on boards? If yes, please specify what the target and policy is for each board.
- (4) Please specify when these gender ratio or participation policies were put in place.
- (5) Has there been any change to this ratio or policy since September 7, 2013? If yes, please detail the changes made.

**Response:**

- (1) Appointments to Defence boards for the period 3 February to 4 May 2014 were tabled in Parliament on 19 May under Senate Order 13.
- (2) Gender ratios for Defence's boards as at 25 June 2014 are in the table below.

**Gender Balance on Defence Boards - as listed on Ausgovboards at 25 June 2014**

<b>Board name</b>	<b>Board positions</b>	<b>Vacancies</b>	<b>Male</b>	<b>Female</b>	<b>Male %</b>	<b>Female %</b>
<b>AAF Company</b>	6	1	4	2	66	34
<b>Army &amp; Air Force Canteens Service</b>	6		5	1	83	17
<b>Australian Military Forces Relief Trust Fund</b>	3	3	2	1	67	33
<b>Australian Strategic Policy Institute</b>	6	3	4	2	67	33
<b>Defence Families Australia</b>	8	3	2	6	25	75
<b>Defence Honours and Awards Tribunal</b>	11		8	3	73	27
<b>Defence Housing Australia</b>	8	1	4	4	50	50
<b>Defence Industry Innovation Board</b>	10		10	0	100	0
<b>Defence Reserves Support Council</b>	25	2	18	7	72	28
<b>DSTO Advisory Board</b>	9		6	3	67	33
<b>RAAF Welfare Recreational Company</b>	7		5	2	71	29
<b>RAAF Veterans Residences Trust</b>	4		3	1	75	25
<b>RAN Relief Trust Fund</b>	6		3	3	50	50
<b>RAAF Welfare Trust Fund</b>	7		5	2	71	29
<b>RAN Central Canteens Fund</b>	7		4	3	57	43
<b>Woomera Prohibited Area Advisory Board</b>	2		2	0	100	0
<b>TOTAL</b>	<b>125</b>	<b>13</b>	<b>85</b>	<b>40</b>	<b>68</b>	<b>32</b>

(3) Yes. The gender ratio target is 40/40/20 (that is 40% female, 40% male and 20% either gender).

(4) 2010.

(5) No.

**Department of Defence**

**Budget Estimates Hearing - 2 & 3 June 2014**

**Question on Notice No. 103 - Lobbyist Register Meetings**

**Senator Ludwig** provided in writing:

- (1) List all interactions between the department/agency with any representative listed on the lobbyist register since Additional Estimates in February, 2014. List the participants in the meeting, the topic of the discussion, who arranged or requested the meeting, the location of the meeting.
- (2) List all interactions between the Minister/Parliamentary Secretary and/or their offices with any representative listed on the lobbyist register since Additional Estimates in February, 2014. List the participants in the meeting, the topic of the discussion, who arranged or requested the meeting, the location of the meeting

**Response:**

(1) and (2) The Lobbying Code of Conduct does not require Government representatives to centrally document the information sought in relation to interactions with registered lobbyists. Due to the breadth and complexity of the question, an unreasonable amount of departmental resources would be required to develop a response.

## **Department of Defence**

### **Budget Estimates Hearing - 2 & 3 June 2014**

#### **Question on Notice No. 104 - Enterprise Bargaining Agreements**

**Senator Ludwig** provided in writing:

- (1) Please list all related EBAs with coverage of the department.
- (2) Please list their starting and expiration dates.
- (3) What is the current status of negotiations for the next agreement/s? Please detail.

**Response:**

- (1) Defence has one enterprise agreement – the Defence Enterprise Collective Agreement (DECA) 2012. The DECA covers all Defence non-Senior Executive Service Australian Public Service employees.
- (2) DECA 2012 – 2014 became operational on 19 April 2012 and nominally expires on 30 June 2014.
- (3) Defence is currently finalising its bargaining position in accordance with the Government's bargaining policy and will commence bargaining as soon as practicable.

## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 105 – Staff Transfers

Senator Ludwig provided in writing:

- (1) How many people does your department employ?
- (2) What is the number of staff employed in each state and Territory as at 30 June 2013, and what is their age, gender and classification level?
- (3) What is the number of staff currently employed in each state and territory, and what is their age, gender and classification level?
- (4) What functions have been transferred between transferred from one state or territory to another since the federal election in 2013?
- (5) Can you please provide details by function of the, number of staff employed, the age, gender and classification of staff employed in the function that was transferred, where it was based prior to the transfer and where it was transferred to?
- (6) How many of these people are employed in Canberra?
- (7) How many people did your department employ in Canberra immediately prior to the 2013 federal election?
- (8) How many employees have been transferred out of Canberra since the 2013 federal election?
- (9) How many of your employees have been transferred to Canberra since the 2013 federal election?
- (10) For all employees transferred to or from Canberra since the 2013 federal election, please provide their age.
- (11) For all employees transferred to or from Canberra since the 2013 federal election, please provide their wage. Please provide the figure for before their transfer and after their transfer.
- (12) For all employees transferred to or from Canberra since the 2013 federal election, please provide their gender.
- (13) For all employees transferred to or from Canberra since the 2013 federal election, please provide the area of the department they worked in. Please provide this detail for before their transfer and after their transfer.
- (14) For all employees transferred to or from Canberra since the 2013 federal election, please provide a description of their position. Please provide this detail for before their transfer and after their transfer.
- (15) For every transferred employee please provide and explanation for their transfer?
- (16) For every transferred employee please provide any other cost incurred by the department because of that transfer?
- (17) Please provide all relevant dates.

#### Response:

(1) to (6) These parts of the question have been answered under Question on Notice No. 75 from Budget Estimates of 2 & 3 June 2014.

(7) to (17) Due to the breadth and complexity of these questions, an unreasonable diversion of departmental resources would be required to develop a response.

## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 106 – Redundancies

Senator Ludwig provided in writing:

- (1) How many positions have been made redundant in your department since the 2013 federal election?
  - (a) How many of these positions were ongoing?
  - (b) How many of these positions were non-ongoing?
  - (c) How many of these positions were situated in the Australian Capital Territory?
- (2) How many of the employees filling these redundant positions were redeployed since the 2013 federal election?
  - (a) How many of these employees were ongoing?
  - (b) How many of these employees were non-ongoing?
  - (c) How many of these employees were situated in the Australian Capital Territory?
- (3) How many of these employees were offered voluntary redundancies since the 2013 federal election?
  - (a) How many of these employees were ongoing?
  - (b) How many of these employees were non-ongoing?
  - (c) How many of these employees were situated in the Australian Capital Territory?
- (4) How many accepted voluntary redundancies since the 2013 federal election?
  - (a) How many of these employees were ongoing?
  - (b) How many of these employees were non-ongoing?
  - (c) How many of these employees were situated in the Australian Capital Territory?
- (5) How many employees were offered the choice between a voluntary redundancy and redeployment since the 2013 federal election?
  - (a) How many of these employees were ongoing?
  - (b) How many of these employees were non-ongoing?
  - (c) How many of these employees were situated in the Australian Capital Territory?
- (6) For all employees who accepted voluntary redundancies since the 2013 federal election please:
  - (a) Provide a dollar figure of their pay out, their age, gender and a description of their position including APS level, contract type (non-ongoing versus ongoing), responsibilities and where they were located.
  - (b) Please specify what component of that figure was paid out entitlements (annual leave etc).
  - (c) Please specify any other costs incurred by the department because of this redundancy.
  - (d) Please provide the reason a voluntary redundancy was offered for their position.
  - (e) Please provide all relevant dates.

- (7) For all employees who were redeployed please provide:
  - (a) Their age, gender and a description of their position prior to and after redeployment, including the wages of these positions, the APS level of these positions, the contract type (non-ongoing versus ongoing) and where they were located.
  - (b) Please specify any other costs incurred by the department because of this redeployment.
  - (c) Please provide the reason for that redeployment.
  - (d) Please provide all relevant dates.
- (8) Since the 2013 federal election, how many employees in your department have been made forcibly redundant?
  - (a) How many of these employees were ongoing?
  - (b) How many of these employees were non-ongoing?
  - (c) How many of these employees were situated in the Australian Capital Territory?
- (9) How many of these employees were offered voluntary redundancies or redeployments prior to being made forcibly redundant?
  - (a) How many of these employees were ongoing?
  - (b) How many of these employees were non-ongoing?
  - (c) How many of these employees were situated in the Australian Capital Territory?
- (10) For employees who were made forcibly redundant since the 2013 federal election please provide:
  - (a) Their age, gender, the dollar figure of their pay out and a description of their position including APS level, contract type (non-ongoing versus ongoing) responsibilities and where they were located.
  - (b) Please specify what component of that figure was paid out entitlements (annual leave etc).
  - (c) Please specify any other costs incurred by the department because of this redundancy.
  - (d) Please provide the reason for that redundancy.
  - (e) Please provide all relevant dates.

**Response:**

(1) to (10) This question is answered under Question on Notice No. 76 from Budget Estimates of 2 and 3 June 2014.



## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 107 - Hiring

**Senator Ludwig** provided in writing:

- (1) How many people are employed in your department on non-ongoing contracts?
- (2) How many people are employed in your department on ongoing contracts?
- (3) How many non-ongoing contracts has your department extended since the 2013 federal election?
- (4) How many non-ongoing contract extensions did your department submit the Public Service Commission for approval?
- (5) How many of these extensions were approved by the Public Service Commission? For every approved extension please provide the following details: the employee's age, gender, wage, APS level, a description of their job, their length of continuous employment by the APS, the length of approved extension, the reasons why the extensions was submitted and the reasons why the extension was approved by the Public Service Commission, as well as all relevant dates.
- (6) How many of these extensions were rejected by the Public Service Commission For every rejected extension please provide the following details: the employee's age, gender, wage, APS level, a description of their job, their length of continuous employment by the APS, the length of extension sought by the department, the reasons why the extensions was submitted and the reasons why the extension was rejected by the Public Service Commission, as well as all relevant dates.
- (7) How many non-ongoing contracts have been extended by your department without the Public Service Commission's approval? For every unapproved extension please provide the following details: the employee's age, gender, wage, APS level, a description of their job, their length of continuous employment by the APS, the length of the unapproved extension, the reasons why the extension was granted, whether the extension was submitted to the Public Service Commission for approval, and the reasons why the extension was granted without the approval of the Public Service Commission, as well as all relevant dates.
- (8) How many non-ongoing contracts have expired without extension since the 2013 federal election? For every expired non-ongoing contract please provide the following details: the employee's age, gender, wage, APS level, a description of their job, their length of continuous employment by the APS, the reason why an extension was not sought, as well as all relevant dates.
- (9) How many new employees have been engaged by your department on non-ongoing contracts since the 2013 federal election?
- (10) How many new non-ongoing engagements were submitted to the Public Service Commission for approval since the 2014 federal election?

(11) How many of these new non-ongoing engagements were approved by the Public Service Commission? For every approved new engagement of a non-ongoing employee please provide the following details: the employee's age, gender, wage, APS level, a description of their job, the length of their non-ongoing contract, whether this position was advertised externally, the reason for engaging this new employee and the reason given by the Public Service Commission for approving this engagement, as well as all relevant dates relating to this application.

(12) How many of these new non-ongoing employee applications were rejected by the Public Service Commission? For every new non-ongoing engagement rejected by the Public Service Commission please provide the following details: APS level, a description of their job, the length of their non-ongoing contract, the reason for engaging the new employee and the reason given by the Public Service Commission for rejecting this engagement, as well as all relevant dates relating to this application.

(13) How many new employees have been engaged on non-ongoing contracts without the approval of the Public Service Commission? For every non-ongoing employee engaged without the Public Service Commission's approval please provide the following details: the employee's age, gender, wage, APS level, a description of their job, the length of their non-ongoing contract, whether this position was advertised externally, the reason for engaging this new employee and the reason for engaging this employee without the Public Service Commission's approval, as well as all relevant dates.

(14) How many new employees have been engaged by your department on ongoing contracts since the 2013 federal election?

(15) How many new ongoing engagements were submitted to the Public Service Commission for approval since the 2013 federal election?

(16) How many of these new ongoing engagements were approved by the Public Service Commission? For every approved new engagement of a ongoing employee please provide the following details: the employee's age, gender, wage, APS level, a description of their job, the length of their ongoing contract, whether this position was advertised externally, the reason for engaging this new employee and the reason given by the Public Service Commission for approving this engagement, as well as all relevant dates relating to this application.

(17) How many of these new ongoing employee applications were rejected by the Public Service Commission? For every new ongoing engagement rejected by the Public Service Commission please provide the following details: APS level, a description of their job, the length of their ongoing contract, the reason for engaging the new employee and the reason given by the Public Service Commission for rejecting this engagement, as well as all relevant dates relating to this application.

(18) How many new employees have been engaged on ongoing contracts without the approval of the Public Service Commission? For every ongoing employee engaged without the Public Service Commission's approval please provide the following details: the employee's age, gender, wage, APS level, a description of their job, the length of their ongoing contract, whether this position was advertised externally, the reason for engaging this new employee and the reason for engaging this employee without the Public Service Commission's approval, as well as all relevant dates.

**Response:**

(1) and (2) As at 31 May 2014, Defence had 21,206 ongoing and 93 non-ongoing employees. Note that these are headcount figures, and count all staff equally regardless whether they are full or part time or on leave without pay.

(3) – (18) This has been responded to under Question on Notice No. 77 from Budget Estimates, 2 & 3 June 2014.

## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 108 - Existing Resources Program

**Senator Ludwig** provided in writing:

- (1) Since 7 September how many major projects, work, programs or other tasks has the department started as a consequence of government policies or priorities that are required to be funded 'within existing resources'?
- (2) List each project or piece of work
- (3) List the staffing assigned to each task
- (4) What is the nominal total salary cost of the officers assigned to the project?
- (5) What resources or equipment has been assigned to the project?

**Response:**

(1), (2) and (5) This information is reported at Tables 7 and 8 of the *Portfolio Additional Estimates Statements 2013-14* and Tables 3 and 4 of the *Portfolio Budget Statements 2014-15*.

(3) and (4) Due to the breadth and complexity of the question, an unreasonable diversion of departmental resources would be required to develop a response.

## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 109 - Conditions of All Government Contracts and Agreements

**Senator Ludwig** provided in writing:

Since 7 September 2013;

- (1) Do any contracts managed by the Department/Agency contain any limitations or restrictions on advocacy or criticising Government policy? If so, please name each contact. When was it formed or created?
- (2) What are the specific clauses and/or sections which state this, or in effect, create a limitation or restriction?
- (3) Do any agreements managed by the Department/Agency contain any limitations or restrictions on advocacy or criticisms of Government policy? If so, please name each agreement. When was it formed or created?
- (4) What are the specific clauses and/or sections which state this, or in effect, create a limitation or restriction?
- (5) For each of the contracts and agreements, are there any particular reason, such as genuine commercial in confidence information, for this restriction?
- (6) Have any changes to financial or resource support to services which advocate on behalf of groups or individuals in Australian society been made? If so, which groups? What was the change?
- (7) Has any consultation occurred between the Department/Agency and any individuals and/or community groups about these changes? If so, what consultation process was used? Was it public? If not, why not? Are public submissions available on a website?
- (8) If no consultation has occurred, why not? Did the Minister/Parliamentary Secretary meet with any stakeholders about changes to advocacy in their contracts and/or agreements?
- (9) If so, when? Who did he/she meet with?

#### **Response:**

(1), (3) and (6) No.

(2), (4), (5), (7) to (9) N/A.

## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 110 - Reviews

Senator Ludwig provided in writing:

- (1) Since Additional Estimates in February, 2014, how many new reviews (defined as review, inter-departmental group, inquiry, internal review or similar activity) have been commenced? Please list them including:
  - (a) the date they were ordered
  - (b) the date they commenced
  - (c) the minister responsible
  - (d) the department responsible
  - (e) the nature of the review
  - (f) their terms of reference
  - (g) the scope of the review
  - (h) whom is conducting the review
  - (i) the number of officers, and their classification level, involved in conducting the review
  - (j) the expected report date
  - (k) the budgeted, projected or expected costs
  - (l) If the report will be tabled in parliament or made public.
  
- (2) For any review commenced or ordered since Additional Estimates in February, 2014, have any external people, companies or contractors being engaged to assist or conduct the review?
  - (a) If so, please list them, including their name and/or trading name/s and any known alias or other trading names
  - (b) If so, please list their managing director and the board of directors or equivalent
  - (c) If yes, for each is the cost associated with their involvement, including a break down for each cost item
  - (d) If yes, for each, what is the nature of their involvement
  - (e) If yes, for each, are they on the lobbyist register, provide details.
  - (f) If yes, for each, what contact has the Minister or their office had with them
  - (g) If yes, for each, who selected them
  - (h) If yes, for each, did the minister or their office have any involvement in selecting them
    - i. If yes, please detail what involvement it was
    - ii. If yes, did they see or provided input to a short list
    - iii. If yes, on what dates did this involvement occur
    - iv. If yes, did this involve any verbal discussions with the department
    - v. If yes, on what dates did this involvement occur
  
- (3) Since Additional Estimates in February, 2014, what reviews are on-going?
  - (a) Please list them.
  - (b) What is the current cost to date expended on the reviews?
  
- (4) Since Additional Estimates in February, 2014, have any reviews been stopped, paused or ceased? Please list them.

- (5) Since Additional Estimates in February, 2014, what reviews have concluded? Please list them.
- (6) Since Additional Estimates in February, 2014, how many reviews have been provided to Government? Please list them and the date they were provided.
- (7) When will the Government be responding to the respective reviews that have been completed?
- (8) What reviews are planned?
  - (a) When will each planned review be commenced?
  - (b) When will each of these reviews be concluded?
  - (c) When will government respond to each review?
  - (d) Will the government release each review?
    - i. If so, when? If not, why not?

**Response:**

- (1) and (2) Table A provides details of four reviews that have commenced since Additional Estimates on 26 February 2014.
- (3) (a & b) One. Review of Childcare Support to ADF Members and their Families. The cost to date is \$48,194.
- (4) No.
- (5) Since Additional Estimates on 26 February 2014, three reviews have concluded:
- The Independent Review into the Air Warfare Destroyer Program (SEA 4000) concluded on 8 May 2014;
  - The Review into the Provision of Specialist Aviation Services. Phase 1 and 2 concluded on 30 April 2014; and
  - Coles Review Phase 4 concluded on 7 March 2014.
- (6) One. The Independent Review into the Air Warfare Destroyer Program (SEA 4000) was presented to Government on 8 May 2014.
- (7) The Government responded to the Air Warfare Destroyer review in a media release and subsequent press conference issued by Senators Cormann and Johnston on 4 June 2014.
- (8) None.

**Table A – Reviews Commenced since Additional Estimates, 26 February 2014**

(1) and (2)

<b>REVIEW 1 – Australian Industry Content Review of Project LAND 121 Phase 3b, Medium and Heavy Capability</b>	
(1) and (2)	
(a) the date ordered	9 January 2014
(b) the date commenced	4 March 2014
(c) the minister responsible	Minister for Defence
(d) the department responsible	Department of Defence
(e) the nature of the review	Independent review into the Australia Industry Capability (AIC) elements of Project LAND 121 Phase 3B [Medium and Heavy Capability].
(f) their terms of reference	The Terms of Reference (TOR) for the Review are commercial in confidence and have been subject to Limited Distribution to date as a result. At this time, it is not considered appropriate to provide an uncontrolled copy.
(g) the scope of the review	The Australian Industry Content elements of the project LAND 121 Phase 3B.
(h) Whom is conducting the review	Ernst & Young
(i) the number of officers, and their classification level, involved in conducting the review	This review was contracted to Ernst & Young
(j) the expected report delivery date	31 March 2014
(k) the budgeted, projected or expected costs	Estimated Cost \$100,000, final costings to be confirmed
(l) If the report will be tabled in parliament or made public	No



**REVIEW 2 - Independent Review of Priority Industry Capabilities.**

(1)	
(a) the date they were ordered	11 and 14 April 2014 (with two consulting firms)
(b) the date they commenced	20 March 2014
(c) the minister responsible	Minister for Defence
(d) the department responsible	Department of Defence
(e) the nature of the review	Independent review into the Priority Industry Capability (PIC) program to inform the 2015 Defence Industry Policy White Paper.
(f) their terms of reference	The review is being conducted in two discrete phases. Phase 1 examined the need to create a more relevant and readily applicable set of capability selection criteria, with particular reference to the practicalities of implementation, and to explore options for change. Phase 2 will update the list of capabilities already accorded priority status and add new capabilities as required.
(g) the scope of the review	A review of the PIC selection criteria and the current list of PICs.
(h) Whom is conducting the review	Jacobs Australia Pty Limited and Ralph Neumann Consulting Pty Ltd
(i) the number of officers, and their classification level, involved in conducting the review	Wendy Messer, Director Capability Delivery Support (SES 1) until mid May 2014 when Dr. Rob Bourke, Economic Advisor (SES 1) became the Contract Manager.
(j) the expected report date	The final report is due in early December 2014.
(k) the budgeted, projected or expected costs	\$380,600 (including GST)
(l) If the report will be tabled in parliament or made public	No
(2)	
(a) If so, please list them, including their name and/or trading name/s and any known alias or other trading names	Dr Ralph Neumann (trading as Ralph Neumann Consulting Pty Ltd) and Retired AIRMSHL John Harvey (through Jacobs Australia Pty Limited)
(b) If so, please list their managing director and the board of directors or equivalent	Dr Ralph Neumann, Managing Director. Directors of Jacobs Australia Pty Limited are unknown.

(c) If yes, for each is the cost associated with their involvement, including a break down for each cost item	The total estimated effort for Phase 1 and Phase 2 is up to 170 consulting days. Phase 1: Total Cost \$66,000 (including GST) Dr Ralph Neuman - \$33,000.00 (including GST) AIRMSHL (ret'd) Harvey - \$33,000.00 (including GST) Phase 2: Total Cost \$308,000 (including GST) Dr Ralph Neuman - \$154,000 (including GST) AIRMSHL (ret'd) Harvey - \$154,000 (including GST) Travel Budget (both phases): \$6,600 (including GST)
(d) If yes, for each, what is the nature of their involvement	To jointly conduct a review of the PIC selection criteria and if necessary (at the CoA's discretion) to review and update the current list of PICs.
(e) If yes, for each, are they on the lobbyist register, provide details.	No.
(f) If yes, for each, what contact has the Minister or their office had with them	None.
(g) If yes, for each, who selected them	Proposed by Ms. Wendy Messer (SES 1) and approved by Ms. Michelle Kelly (SES 2).
(h) If yes, for each, did the minister or their office have any involvement in selecting them,	None.

<b>REVIEW 3 –Defence Aviation Safety Program (DASP) Agency Functional Analysis</b>	
(1)	
(a) the date ordered	14 March 214
(b) the date commenced	5 May 2014
(c) the minister responsible	Minister for Defence
(d) the department responsible	Department of Defence
(e) the nature of the review	A functional analysis of the three DASP agencies: Directorate General Technical Airworthiness – Australian Defence Force, Airworthiness Coordination and Policy Agency; and Directorate of Defence Aviation and Air Force Safety with reference to existing agency documentation and interviews with staff.
(f) their terms of reference	<p>Conduct a functional analysis of the agencies, to inventory the functions and tasks being conducted by each.</p> <p>The functional analysis will deliver a written report and verbal briefing for each agency summarising current vision, role, mission, tasks and outputs for each agency using a common format and language.</p> <p>The reports will include:</p> <ol style="list-style-type: none"> <li>a. a description of the current structure;</li> <li>b. a description of the current business model;</li> <li>c. a description of the current work breakdown structure, with data dictionary;</li> <li>d. identification of strengths and weaknesses of vision, role, mission, structure, business model, and work breakdown structure to deliver DASP outputs; and</li> <li>e. identification of opportunities to improve the efficiency and effectiveness of each agency's current business model and business processes to deliver DASP outputs.</li> </ol>
(g) the scope of the review	<p>Phase 1:</p> <ul style="list-style-type: none"> <li>• Deliverable 1 – DASP Context Diagram</li> <li>• Deliverable 2 – DASP Functional WBS</li> <li>• Deliverable 3 – DGTA-ADF Functional Analysis Report</li> </ul> <p>Phase 2:</p> <ul style="list-style-type: none"> <li>• Deliverable 4 – ACPA Functional Analysis Report</li> <li>• Deliverable 5 – DDAAFS Functional Analysis Report</li> <li>• Deliverable 6 – DASP Agency Functions Report</li> </ul>
(h) Whom is conducting the review	DASP Agencies and KPMG

(i) the number of officers, and their classification level, involved in conducting the review	Three Officers: EL2, WGCDR x 2
(j) the expected report delivery date	Phase 1: 17 June 14; Phase 2: 18 Aug 14
(k) the budgeted, projected or expected costs	\$303,500 ( Phase 1: \$97,500; Phase 2: \$206,000) (GST Inclusive)
(l) If the report will be tabled in parliament or made public	No.
(2)	
(a) If so, please list them, including their name and/or trading name/s and any known alias or other trading names	KPMG
(b) If so, please list their managing director and the board of directors or equivalent	Peter Robinson (Managing Director)
(c) If yes, for each is the cost associated with their involvement, including a break down for each cost item	\$303,500 ( Phase 1: \$97,500; Phase 2: \$206,000) (GST Inclusive)
(d) If yes, for each, what is the nature of their involvement	Conducting the functional analysis iaw terms of reference.
(e) If yes, for each, are they on the lobbyist register, provide details.	Not known.
(f) If yes, for each, what contact has the Minister or their office had with them	None.
(g) If yes, for each, who selected them	DMOSS Panel Open Tender – Mr Campbell Smith (Delegate)
(h) If yes, for each, did the minister or their office have any involvement in selecting them,	No.

**REVIEW 4 – Review of the Delivery of Legal Services by Australian Defence Force Reserve Legal Officers to the Australian Defence Force and Defence**

(1) and (2)	
(a) the date ordered	9 April 2014
(b) the date commenced	9 April 2014
(c) the minister responsible	Minister for Defence
(d) the department responsible	Department of Defence
(e) the nature of the review	Internal review into the delivery of legal services to Defence and individual Service members by Defence’s Reserve legal officer force.
(f) their terms of reference	<p>In determining the optimal model for delivery of reserve legal services, consideration should be given to:</p> <ul style="list-style-type: none"> <li>a. best practice in the legal profession;</li> <li>b. the individual needs of each Service;</li> <li>c. the demand for Reserve legal services in each Region;</li> <li>d. the optimal means of delivery of Reserve legal services to Defence;</li> <li>e. the optimal number of Reserve legal officers required;</li> <li>f. the potential for conflicts of interest in taskings Reserve legal officers;</li> <li>g. the terms of service for Reserve Legal Officers.</li> </ul> <p>The Review is to make recommendations on:</p> <ul style="list-style-type: none"> <li>a. options to improve the efficiency and operation of the present establishment model for Reserve legal officers, including possible alternative models;</li> <li>b. overall governance of Defence’s Reserve legal officer capability;</li> <li>c. current single Service funding models for each Service’s Reserve legal officers;</li> <li>d. the system of allocation and prioritisation of work tasked to Reserve legal officers; and</li> <li>e. whether the current areas of legal specialty in the Reserve legal officer structure adequately meet Defence’s needs.</li> </ul>
(g) the scope of the review	As the structure and the model for delivery of the ADF’s reserve legal capability has remained largely unchanged for many years, this review is intended to be broad-

	ranging and evolutionary in scope. The Review is to address matters which will allow Defence Legal to respond to the Chiefs of Service Committee direction to implement comprehensive reserve legal panel reform to achieve greater interoperability with Defence Counsel Services. The review team is to consult widely throughout Defence.
(h) Whom is conducting the review	Reserve Legal Officers from the ADF Legal Service.
(i) the number of officers, and their classification level, involved in conducting the review	Total of 4 comprising: 1 x Colonel from South Australia as Review Team leader, 1 x Group Captain from Queensland as Review Deputy Team Leader, 1 x Commander from New South Wales, and 1 x Major from Victoria.
(j) the expected report delivery date	Final report due 30 September 2014.
(k) the budgeted, projected or expected costs	Estimated cost of \$132,331.00.
(l) If the report will be tabled in parliament or made public	No.

**Department of Defence**

**Budget Estimates Hearing – 2 & 3 June 2014**

**Question on Notice No. 111 - Computers**

**Senator Ludwig** provided in writing:

- (1) List the current inventory of computers owned, leased, stored, or able to be accessed by the Ministers office as provided by the department, listing the equipment cost and location and employment classification of the staff member that is allocated the equipment, or if the equipment is currently not being used.
- (2) List the current inventory of computers owned, leased, stored, or able to be accessed by the department, listing the equipment cost and location.
- (3) Please detail the operating systems used by the department's computers, the contractual arrangements for operating software and the on-going costs.

**Response:**

This question has been answered previously under Question on Notice No. 80 from Additional Estimates of 26 February 2014. This response remains extant.

**Department of Defence**

**Budget Estimates Hearing – 2 & 3 June 2014**

**Question on Notice No. 112 - Briefings for other parties**

**Senator Ludwig** provided in writing:

Since Additional Estimates in February, 2014 have any briefings and/or provision of information been provided to Non-Government parties other than the Australian Labor Party? If yes, please include:

- (1) How are briefings requests commissioned?
- (2) What briefings have been undertaken? Provide details and a copy of each briefing.
- (3) Provide details of what information has been provided and a copy of the information.
- (4) Have any briefings request been unable to proceed? If yes, provide details of what the requests were and why it could not proceed.
- (5) How long is spent preparing and undertaking briefings/information requests for the Independents? How many staff are involved and how many hours? Provide a breakdown for each employment classification.
- (6) Which Non-Government Parties or Independents, excluding the Australian Labor Party have requested briefings and/or information?

**Response:**

This question has been answered previously under Question on Notice No. 75 from Budget Supplementary Estimates of 20 November 2013. The response remains extant.



**Department of Defence**

**Budget Estimates Hearing - 2 & 3 June 2014**

**Question on Notice No. 113 - Office recreation facilities**

**Senator Ludwig** provided in writing:

Since Additional Estimates in February, 2014 has the department/agency purchased or leased or constructed any office recreation facilities, activities or games (including but not limited to pool tables, table tennis tables or others)?

- (1) If so, list these
- (2) If so, list the total cost for these items
- (3) If so, list the itemised cost for each item of expenditure
- (4) If so, where were these purchased
- (5) If so, list the process for identifying how they would be purchased
- (6) If so, what is the current location for these items?

**Response:**

This question has been answered previously under Question on Notice No. 126 from Additional Estimates of 26 February 2014. The response remains extant.

## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 114 - Stationery requirements

Senator Ludwig provided in writing:

- (1) How much was spent by each department and agency on the government (Ministers / Parliamentary Secretaries) stationery requirements in your portfolio from Additional Estimates in February, 2014 to date?
  - (a) Detail the items provided to the minister's office
- (2) How much was spent on departmental stationery requirements from the Supplementary Budget Estimates in November 2013 to date.

#### Response:

- (1) The total Defence Ministers' and the Parliamentary Secretary stationery cost for the period 26 February 2014 to 3 June 2014 was \$6,109.70 (GST exclusive).

A breakdown of these costs is below.

Office of the	Personalised Departmental Stationery	Sundry Stationery	Cost
Minister for Defence	\$752.10	\$4,041.01	\$4,793.11
Assistant Minister for Defence	\$813.15	\$371.95	\$1,185.10
Parliamentary Secretary to the Minister for Defence	-	\$131.49	\$131.49
<b>TOTAL (GST exclusive)</b>	<b>\$1,565.25</b>	<b>\$4,544.45</b>	<b>\$6,109.70</b>

- (a) This has previously been advised as a part of Question on Notice No. 72 from Additional Estimates, 26 February 2014. This response remains extant.
- (2) The total Departmental cost for stationery for the period 20 November 2013 to 3 June 2014 was \$5,688,416.76 (GST exclusive).

A breakdown of these costs is below.

Department of Defence	\$5,145,360.00
Defence Materiel Organisation	\$543,056.76
<b>Total (GST exclusive)</b>	<b>\$5,688,416.76</b>

**Department of Defence**

**Budget Estimates Hearing - 2 & 3 June 2014**

**Question on Notice No. 115 - Electronic equipment**

**Senator Ludwig** provided in writing:

Other than phones, ipads or computers – please list the electronic equipment provided to the Minister’s office since Additional Estimates in February, 2014.

- (1) List the items
- (2) List the items location or normal location
- (3) List if the item is in the possession of the office or an individual staff member of minister, if with an individual list their employment classification level
- (4) List the total cost of the items
- (5) List an itemised cost breakdown of these items
- (6) List the date they were provided to the office
- (7) Note if the items were requested by the office or proactively provided by the department

**Response:**

- (1) to (7)      None.

## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 116 - Media Subscriptions

**Senator Ludwig** provided in writing:

- (1) What pay TV subscriptions does your department/agency have?
  - (a) Please provide a list of what channels and the reason for each channel.
  - (b) What is the cost from Additional Estimates in February, 2014 to date?
  - (c) What is provided to the Minister or their office?
  - (d) What is the cost for this from Additional Estimates in February, 2014 to date?
  
- (2) What newspaper subscriptions does your department/agency have?
  - (a) Please provide a list of newspaper subscriptions and the reason for each.
  - (b) What is the cost from Additional Estimates in February, 2014 to date?
  - (c) What is provided to the Minister or their office?
  - (d) What is the cost for this from Additional Estimates in February, 2014 to date?
  
- (3) What magazine subscriptions does your department/agency have?
  - (a) Please provide a list of magazine subscriptions and the reason for each.
  - (b) What is the cost from Additional Estimates in February, 2014 to date?
  - (c) What is provided to the Minister or their office?
  - (d) What is the cost for this from Additional Estimates in February, 2014 to date?
  
- (4) What publications does your department/agency purchase?
  - (a) Please provide a list of publications purchased by the department and the reason for each.
  - (b) What is the cost from Additional Estimates in February, 2014 to date?
  - (c) What is provided to the Minister or their office?
  - (d) What is the cost for this from Additional Estimates in February, 2014 to date?

#### **Response:**

- (1)
  - (a) This has been answered previously under part (1) a of Question on Notice No.78 from Supplementary Budget Estimates of 20 November 2013. The response remains extant.
  
  - (b) The total Departmental cost (excluding Ministers offices) for Pay TV for the period 26 February 2014 to 3 June 2014 was \$144,594.49.

(c) This question has been answered under part (a) (iii) of Question on Notice No. 74 from Additional Estimates of 26 February 2014. This response remains extant.

(d) Pay TV subscription for the Minister's office, for the period 26 February 2014 to 3 June 2014 was \$333.63. There was no expenditure for Pay TV subscriptions for the offices of the Assistant Minister for Defence or Parliamentary Secretary for Defence.

(2)

(a) This question has been answered previously under part of 2 (a) of Question on Notice No.78 from Supplementary Budget Estimates of 20 November 2013. The response remains extant.

(b) The total Departmental cost (excluding Ministers offices) for newspapers for the period 26 February 2014 to 3 June 2014 was \$75,959.14.

(c) This question has been answered previously under part of 2 (c) of Question on Notice No.78 from Supplementary Budget Estimates of 20 November 2013. The response remains extant.

(d) The newspaper subscription costs for each office for the period 26 February 2014 to 3 June 2014 are as follows:

- Minister for Defence                      \$2,233.61
- Assistant Minister for Defence      \$1,283.17
- Parliamentary Secretary                \$519.62.

(3)

(a) This question has been answered previously under part 3 (a) of Question on Notice No.78 from Supplementary Budget Estimates of 20 November 2013. The response remains extant.

(b) The total Departmental cost for magazines for the period 26 February 2014 to 3 June 2014 was \$89,915.44.

(c) and (d) This question has been answered previously under part (c) (iii-iv) of Question on Notice No. 74 from Additional Estimates of 26 February 2014. The response remains extant.

(4)

(a) This question has been answered previously under part of part 4 (a) of Question on Notice No.78 from Supplementary Budget Estimates of 20 November 2013. The response remains extant.

(b) The total Departmental cost for publications for the period 26 February 2014 to 3 June 2014 was \$245,297.70.

(c) and (d) No publication subscriptions are provided to the Ministers, the Parliamentary Secretary or their offices.

**Department of Defence**

**Budget Estimates Hearing – 2 & 3 June 2014**

**Question on Notice No. 117 - Media Monitoring**

**Senator Ludwig** provided in writing:

- (1) What is the total cost of media monitoring services, including press clippings, electronic media transcripts etcetera, provided to the Minister's office from Additional Estimates in February, 2014 to date?
  - (a) Which agency or agencies provided these services?
  - (b) What has been spent providing these services from Additional Estimates in February, 2014 to date?
  - (c) Itemise these expenses.
  
- (2) What was the total cost of media monitoring services, including press clippings, electronic media transcripts etcetera, provided to the department/agency from Additional Estimates in February, 2014 to date?
  - (a) Which agency or agencies provided these services?
  - (b) What has been spent providing these services from Additional Estimates in February, 2014 to date?
  - (c) Itemise these expenses

**Response:**

- (1) No costs have been incurred by the department in the provision of media monitoring services to the Minister's offices for the period 26 February 2014 to 19 June.
  - (a) iSentia is contracted by the Department of Defence to provide these services
  - (b) No costs have been incurred by the department in the provision of media monitoring services to the Minister's offices for the period 1 March 2014 to date.
  - (c) Not applicable.
  
- (2) \$119,134.
  - (a) iSentia.
  - (b) \$480,196.
  - (c) Individual services cannot be itemised.

**Department of Defence**

**Budget Estimates Hearing - 2 & 3 June 2014**

**Question on Notice No. 118 -Media training**

**Senator Ludwig** provided in writing:

- (1) In relation to media training services purchased by each department/agency, please provide the following information from Additional Estimates in February, 2014 to date:
  - (a) Total spending on these services
  - (b) An itemised cost breakdown of these services
  - (c) The number of employees offered these services and their employment classification
  - (d) The number of employees who have utilised these services and their employment classification
  - (e) The names of all service providers engaged
  - (f) The location that this training was provided
  
- (2) For each service purchased from a provider listed under (1), please provide:
  - (a) The name and nature of the service purchased
  - (b) Whether the service is one-on-one or group based
  - (c) The number of employees who received the service and their employment classification (provide a breakdown for each employment classification)
  - (d) The total number of hours involved for all employees (provide a breakdown for each employment classification)
  - (e) The total amount spent on the service
  - (f) A description of the fees charged (i.e. per hour, complete package)
  
- (3) Where a service was provided at any location other than the department or agency's own premises please provide:
  - (a) The location used
  - (b) The number of employees who took part on each occasion
  - (c) The total number of hours involved for all employees who took part (provide a breakdown for each employment classification)
  - (d) Any costs the department or agency's incurred to use the location

**Response:**

(1) (a) and (b) The total cost for media training services purchased by Defence for the period 1 March to 1 June 2014 was \$102,936.34.



(c) and (d)

<b>Classification Level/Rank</b>	<b>No. of people who completed the training</b>	<b>Number of hours</b>
SES 3 / 3 Star	4	30
SES 2 / 2 Star	12	90
SES 1 / 1 Star	27	199
EL2 / COL	5	37.5
EL1 / LTCOL	13	97.5
APS6 / MAJ	12	90
APS5 / CAPT	4	30
APS 4-5 (PA1)/ LT	3	22.5
<b>Total</b>	<b>80</b>	<b>596.5</b>

(e) Media Manoeuvres

(f) All training was provided at Defence premises.

(2) (a) and (b) Refer to response to Question on Notice No. 76 part (b) (i) and (ii) from Additional Estimates on 26 February 2014.

(c) and (d) Refer to part 1 (c) and (d).

(e) Refer to part 1 (a) and (b).

(f) Fees charged are per course package.

(3) Not applicable.

## **Department of Defence**

### **Budget Estimates Hearing - 2 & 3 June 2014**

#### **Question on Notice No. 119 - Provision of Equipment - Ministerial**

**Senator Ludwig** provided in writing:

- (1) For departments/agencies that provide mobile phones to Ministers and/or Parliamentary Secretaries and/or their offices, what type of mobile phone is provided and the costs? Itemise equipment and cost broken down by staff or minister classification.
- (2) Is electronic equipment (such as ipad, laptop, wireless card, vasco token, blackberry, mobile phone (list type if relevant), thumb drive, video cameras) provided to department/agency staff? If yes provide a list of what is provided across the department of agency, the purchase cost, the ongoing cost and a breakdown of what staff and staff classification receives each item.

#### **Response:**

- (1) The response to Question on Notice No. 78 (a) from Additional Estimates on 26 February 2014 remains extant, other than there is now one less Blackberry held by the Minister for Defence's staff.
- (2) The response to Question on Notice No. 78 (b) from Additional Estimates on 26 February 2014 remains extant.

**Department of Defence**

**Budget Estimates Hearing – 2 & 3 June 2014**

**Question on Notice No. 120 - Commissioned Reports**

**Senator Ludwig** provided in writing:

- (1) Since Additional Estimates in February, 2014, how many Reports (including paid external advice) have been commissioned by the Minister, department or agency? Please provide details of each report including date commissioned, date report handed to Government, date of public release, Terms of Reference and Committee members.
- (2) How much did each report cost/or is estimated to cost? How many departmental or external staff were involved in each report and at what level?
- (3) What is the current status of each report? When is the Government intending to respond to these reports?

**Response:**

- (1) One. See below.

<b>2015 Defence White Paper Expert Panel</b>	
Date commissioned	4 April 2014
Date report handed to Government	Not yet complete
Date of public release	Not yet complete
Terms of Reference	As agreed by the National Security Committee of Cabinet
Committee Members	1. Peter Jennings 2. Andrew Davies 3. RADM James Goldrick (Rtd) 4. Rory Medcalf 5. Mike Kalms 6. Stephan Fruehling

- (2) The cost of the report is not yet known. Six external members are involved in the expert panel report, assisted as required by departmental officers.
- (3) The report is not yet completed. The 2015 Defence White Paper will take into account any recommendations.

**Department of Defence**

**Budget Estimates Hearing – 2 & 3 June 2014**

**Question on Notice No. 121 - Ministerial Website**

**Senator Ludwig** provided in writing:

- (1) How much has been spent on the Minister's website since Additional Estimates in February, 2014?
- (2) List each item of expenditure and cost
- (3) Who is responsible for uploading information to the Minister's website?
- (4) Are any departmental staff required to work outside regular hours to maintain the Minister's website?

**Response:**

This question has been answered previously under Question on Notice No.117 from Additional Estimates of 26 February 2014. The response remains extant.

**Department of Defence**

**Budget Estimates – 2 & 3 June 2014**

**Question on Notice No. 122 - Report printing**

**Senator Ludwig** provided in writing:

Have any reports, budget papers, statements, white papers or report-like documents printed for or by the department been pulped, put in storage, shredded or disposed of? If so please give details; name of report, number of copies, cost of printing, who order the disposal, reason for disposal.

**Response:**

None that the department is aware of. Given the breadth of the question, the lack of specificity, including time frames, and the amount and diversity of documents printed by or for Defence, it is not possible to provide a more specific response without an unreasonable diversion of resources.

**Department of Defence**

**Budget Estimates Hearing – 2 & 3 June 2014**

**Question on Notice No. 123 - FOI Requests**

**Senator Ludwig** provided in writing:

Since September 7, 2013:

- (1) How many requests for documents under the FOI Act have been received?
- (2) Of these, how many documents have been determined to be deliberative documents?
- (3) Of those assessed as deliberative documents:
  - (a) For how many has access to the document been refused on the basis that it would be contrary to the public interest?
  - (b) For how many has a redacted document been provided?

**Response:**

- (1) 304.
- (2) Ten.
- (3) (a) Nil.  
(b) Ten.

**Department of Defence**

**Budget Estimates Hearing – 2 & 3 June 2014**

**Question on Notice No. 124 - Ministerial motor vehicle**

**Senator Ludwig** provided in writing:

- (1) Has the minister been provided with a motor vehicle since Additional Estimates in February, 2014? If so:
  - (a) What is the make and model?
  - (b) How much did it cost?
  - (c) When was it provided?
  - (d) Was the entire cost met by the department? If not, how was the cost met?
  - (e) What, if any, have been the ongoing costs associated with this motor vehicle? Please include costs such as maintenance and fuel.
  - (f) Are these costs met by the department? If not, how are these costs met?
  - (g) Please provide a copy of the guidelines that determine if a minister is entitled to a motor vehicle.
  - (h) Have these guidelines changed since Additional Estimates in February, 2014? If so, please detail.
  - (i) Please provide a copy of the guidelines that determine how a minister is to use a motor vehicle they have been provided with. Please include details such as whether the motor vehicle can be used for personal uses.
- (2) Have these guidelines changed since Additional Estimates in February, 2014? If so, please detail.

**Response:**

(1) (a), (c), (g), (h) and (i) and (2)

This question has been answered previously under Question on Notice No. 110 from Additional Estimates Hearing of 26 February 2014. The response remains extant.

(1) (b), (d) and (e) and (f) For period 1 March to 1 June 2014, the cost of these vehicles, including maintenance and fuel, has been met fully by the department and is detailed below:

Minister	Motor Vehicle Costs (GST exclusive)
Minister for Defence	\$2,052.94
Assistant Minister for Defence	\$3,145.71

**Department of Defence**

**Budget Estimates Hearing – 2 & 3 June 2014**

**Question on Notice No. 125 - Ministerial Staff vehicles (non-MoPS)**

**Senator Ludwig** provided in writing:

- (1) Outside of MoPS Act entitlements, have any of the Minister's staff been provided with a motor vehicle since Additional Estimates in February, 2014?  
If so:
  - (a) What is the make and model?
  - (b) How much did it cost?
  - (c) When was it provided?
  - (d) Was the entire cost met by the department? If not, how was the cost met?
  - (e) What, if any, have been the ongoing costs associated with this motor vehicle? Please include costs such as maintenance and fuel.
  - (f) Are these costs met by the department? If not, how are these costs met?
  - (g) Please provide a copy of the guidelines that determine this entitlement to a motor vehicle.
  - (h) Have these guidelines changed since Additional Estimates in February, 2014? If so, please detail.
  - (i) Please provide a copy of the guidelines that determine how a motor vehicle is to be used that they have been provided with. Please include details such as whether the motor vehicle can be used for personal uses.
  
- (2) Have these guidelines changed since Additional Estimates in February, 2014?  
If so, please detail.

**Response:**

- (1) and (2) No.



## Department of Defence

### Budget Estimates Hearing - 2 & 3 June 2014

#### Question on Notice No. 126 - Ministerial Staff Vehicles

**Senator Ludwig** provided in writing:

- (1) Have any of the Minister's staff been provided with a motor vehicle under the MoPS Act entitlements since Additional Estimates in February, 2014? If so:
  - (a) What is the make and model?
  - (b) How much did it cost?
  - (c) When was it provided?
  - (d) Was the entire cost met by the department? If not, how was the cost met?
  - (e) What, if any, have been the ongoing costs associated with this motor vehicle? Please include costs such as maintenance and fuel.
  - (f) Are these costs met by the department? If not, how are these costs met?
  - (g) Please provide a copy of the guidelines that determine this entitlement to a motor vehicle.
  - (h) Have these guidelines changed since Additional Estimates in February, 2014? If so, please detail.
  - (i) Please provide a copy of the guidelines that determine how a motor vehicle is to be used that they have been provided with. Please include details such as whether the motor vehicle can be used for personal uses.
- (2) Have these guidelines changed since Additional Estimates in February, 2014? If so, please detail.

**Response:**

- (1) and (2) The Special Minister of State will answer on behalf of all agencies.

## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 127 - Building Lease Costs

Senator Ludwig provided in writing:

- (1) What has been the total cost of building leases for the agency / department since Additional Estimates in February, 2014?
- (2) Please provide a detailed list of each building that is currently leased. Please detail by:
  - (a) Date the lease agreement is active from.
  - (b) Date the lease agreement ends.
  - (c) Is the lease expected to be renewed? If not, why not?
  - (d) Location of the building (City and state).
  - (e) Cost of the lease.
  - (f) Why the building is necessary for the operations of the agency / department.
- (3) Please provide a detailed list of each building that had a lease that was not renewed since Additional Estimates in February, 2014. Please detail by:
  - (a) Date from which the lease agreement was active.
  - (b) Date the lease agreement ended.
  - (c) Why was the lease not renewed?
  - (d) Location of the building (City and state).
  - (e) Cost of the lease.
  - (f) Why the building was necessary for the operations of the agency / department.
- (4) Please provide a detailed list of each building that is expected to be leased in the next 12 months. Please detail by:
  - (a) Date the lease agreement is expected to become active.
  - (b) Date the lease agreement is expected to end.
  - (c) Expected location of the building (City and state).
  - (d) Expected cost of the lease. Has this cost been allocated into the budget?
  - (e) Why the building is necessary for the operations of the agency / department.
- (5) For each building owned or leased by the department:
  - (a) What is the current occupancy rate for the building?
  - (b) If the rate is less than 100%, detail what the remaining being used for.

#### Response:

- (1) The total cost of building leases for office accommodation for Defence from 1 February 2014 to 30 June 2014 was \$53,048,644 (GST inclusive). This figure reflects the actual payments made on the first day of each month for the five months from February to June 2014.

(2) (a-f) Defence has 64 current office accommodation leases. The requested lease details are provided at Attachment A (noting that two leases are within the same building).

(3) (a-f) All building leases have been renewed.

(4) (a-e) None.

(5) Defence has based its office accommodation occupancy data on the September 2013 Australian Government Property Data Collection. The data are collected for building office accommodation which is greater than 500m<sup>2</sup>. Defence does not have data for building office accommodation that is less than 500m<sup>2</sup>.

(a) and (b) See Attachment B.

Region	No.	(i) Date the lease agreement is active from.	(ii) Date the lease agreement ends.	(iii) Is the lease expected to be renewed? If not, why not?	(iv) Location of the building (city, state).	(v) Cost of the lease		(vi) Why the building is necessary for the operations of the agency / department?
						(a) Lease payment (rent and outgoings) annual (inc GST).	(b) Lease payments (rent and outgoings) from 1 Feb 14 to 30 June 14 (Inc GST).	
ACT	1	01-Nov-2011	31-Oct-2017	Yes	Barton, ACT	\$339,426.12	\$141,427.55	Identified Business Requirement
ACT	2	22-Jun-2012	21-Jun-2017	Yes	Campbell, ACT	\$12,055,622.16	\$5,435,313.49	Identified Business Requirement
ACT	3	01-Mar-2014	28-Feb-2016	Yes	Canberra, ACT	\$314,602.44	\$136,327.24	Identified Business Requirement
ACT	4	08-May-2010	07-May-2017	Yes	Canberra Airport, ACT	\$6,084,116.64	\$3,088,490.78	Identified Business Requirement
ACT	5	12-Oct-2010	11-Oct-2025	Yes	Canberra Airport, ACT	\$348,974.76	\$170,210.55	Identified Business Requirement
ACT	6	01-Feb-2010	31-Jan-2022	Yes	Canberra Airport, ACT	\$831,317.40	\$418,771.84	Identified Business Requirement
ACT	7	01-May-2010	30-Apr-2015	Yes	Canberra Airport, ACT	\$451,622.28	\$229,543.24	Identified Business Requirement
ACT	8	01-Feb-2010	31-Jan-2022	Yes	Canberra Airport, ACT	\$4,059,547.80	\$1,790,493.69	Identified Business Requirement
ACT	9	15-Jun-2002	14-Jun-2022	Yes	Canberra Airport, ACT	\$3,658,563.48	\$1,872,438.48	Identified Business Requirement
ACT	10	19-Dec-2011	18-Dec-2016	Yes	Canberra Airport, ACT	\$3,705,312.60	\$1,872,995.28	Identified Business Requirement
ACT	11	01-Jul-2013	30-Jun-2023	Yes	Canberra Airport, ACT	\$2,067,081.96	\$983,362.13	Identified Business Requirement
ACT	12	21-Dec-2006	20-Dec-2016	Yes	Canberra Airport, ACT	\$3,782,984.64	\$1,739,375.54	Identified Business Requirement
ACT	13	14-Jun-2012	13-Jun-2022	Yes	Canberra Airport, ACT	\$1,921,225.32	\$922,909.28	Identified Business Requirement
ACT	14	14-Jun-2012	13-Jun-2022	Yes	Canberra Airport, ACT	\$3,102,531.36	\$1,731,352.06	Identified Business Requirement
ACT	15	01-Jul-2013	30-Jun-2023	Yes	Canberra Airport, ACT	\$2,117,769.24	\$987,084.90	Identified Business Requirement
ACT	16	15-May-2012	14-May-2022	Yes	Canberra Airport, ACT	\$3,970,281.36	\$1,892,629.24	Identified Business Requirement
ACT	17	01-Apr-2013	31-Mar-2020	Yes	Canberra Airport, ACT	\$6,775,501.20	\$1,906,007.91	Identified Business Requirement
ACT	18	01-Apr-2013	31-May-2020	Yes	Canberra Airport, ACT	\$644,047.56	\$326,469.97	Identified Business Requirement
ACT	19	01-Jun-2013	31-May-2020	Yes	Deakin, ACT	\$3,340,449.48	\$1,494,646.30	Identified Business Requirement
ACT	20	01-Dec-2005	30-Nov-2015	Yes	Deakin, ACT	\$671,070.24	\$304,882.51	Identified Business Requirement
ACT	21	13-Feb-2012	30-Jun-2014	Yes	Fyshwick, ACT	\$365,771.52	\$153,685.06	Identified Business Requirement
ACT	22	01-Sep-2010	31-Aug-2015	Yes	Fyshwick, ACT	\$600,627.60	\$250,706.36	Identified Business Requirement
ACT	23	01-Mar-2007	28-Feb-2017	Yes	Fyshwick, ACT	\$908,247.00	\$378,436.25	Identified Business Requirement
ACT	24	01-Oct-2011	30-Sep-2016	Yes	Fyshwick, ACT	\$338,580.00	\$144,186.70	Identified Business Requirement
ACT	25	01-Dec-2011	30-Nov-2016	Yes	Fyshwick, ACT	\$156,123.00	\$66,486.09	Identified Business Requirement
ACT	26	01-Oct-2007	30-Sep-2015	Yes	Fyshwick, ACT	\$424,824.24	\$179,143.44	Identified Business Requirement
ACT	27	01-Mar-2013	29-Feb-2016	Yes	Fyshwick, ACT	\$513,315.00	\$215,453.77	Identified Business Requirement
ACT	28	04-Jun-2007	03-Jun-2017	Yes	Mitchell, ACT	\$1,437,951.12	\$608,947.67	Identified Business Requirement
ACT	29	04-Jun-2007	03-Jun-2017	Yes	Mitchell, ACT	\$275,937.36	\$114,973.93	Identified Business Requirement
ACT	30	13-Jun-2003	12-Jun-2023	Yes	Reid, ACT	\$6,448,515.36	\$2,686,881.40	Identified Business Requirement
ACT	31	22-Jun-2012	21-Jun-2017	Yes	Russell, ACT	\$1,118,176.20	\$429,655.37	Identified Business Requirement
ACT	32	01-Aug-2013	31-Jul-2020	Yes	Turner, ACT	\$401,025.96	\$165,887.87	Identified Business Requirement
ACT	33	01-Nov-2012	31-Oct-2014	No - The building is being decomissioned	Turner, ACT	\$2,783,349.96	\$1,163,408.04	Identified Business Requirement
ACT	34	01-Jul-2010	30-Jun-2014	Yes	Weston, ACT	\$3,695,253.12	\$1,540,802.05	Identified Business Requirement
ACT	35	01-Jul-2012	30-Sep-2014	Yes	Cooma, NSW	\$199,219.92	\$83,008.31	Identified Business Requirement
ACT	36	18-Dec-2012	17-Dec-2014	Yes	Queanbeyan, NSW	\$242,685.12	\$101,118.77	Identified Business Requirement
ACT	37	01-Jul-2009	30-Jun-2014	Yes	Fyshwick, ACT	\$145,913.88	\$60,797.44	Identified Business Requirement
CW	38	10-Apr-2012	09-Apr-2015	Yes	Darwin, NT	\$23,952.48	\$9,980.19	Identified Business Requirement
CW	39	01-Jul-2013	30-Jun-2018	Yes	Darwin, NT	\$271,463.52	\$127,447.96	Identified Business Requirement
CW	40	01-Jan-2012	31-Dec-2016	No. Tenants are DCO, PSS Team, and DMO (1x pers). Planned relocation of DCO and PSS Team into on-base or existing facilities by the end of the year. Location for DMO ( 1x Pers) still being negotiated. Facilities for DCO and PSS Team have been identified.	Winnellie, NT	\$237,864.00	\$99,110.00	Identified Business Requirement
CW	41	01-Jan-2011	31-Dec-2015	Yes	Dudley Park, SA	\$1,254,000.00	\$522,500.00	Identified Business Requirement

CW	42	01-Sep-2009	31-Aug-2014	Yes	Cannington, WA	\$56,015.52	\$23,747.68	Identified Business Requirement
CW	43	01-Dec-2012	30-Nov-2014	Yes	Joondalup, WA	\$144,164.88	\$62,217.60	Identified Business Requirement
CW	44	01-Nov-2013	31-Oct-2015	Yes	Rockingham, WA	\$1,366,768.80	\$569,486.97	Identified Business Requirement
CW	45	01-Jan-2014	31-Dec-2018	Yes	Rockingham, WA	\$181,523.76	\$75,634.90	Identified Business Requirement
NNSW	46	01-Apr-2010	31-Mar-2020	No. It is anticipated that personnel can be relocated back into owned Defence facilities at expiration of the lease.	Raymond Terrace, NSW	\$167,433.76	\$73,158.78	Identified Business Requirement
NNSW	47	20-Jul-2010	19-Jul-2015	Yes	Raymond Terrace, NSW	\$1,422,571.40	\$621,580.61	
NNSW	48	02-May-2008	01-May-2023	Yes	Eveleigh, NSW	\$3,111,358.56	\$1,345,827.84	Identified Business Requirement
NNSW	49	17-May-2011	16-May-2021	Yes	Sydney, NSW	\$15,376,203.48	\$6,427,651.45	Identified Business Requirement
NNSW	50	01-Apr-2008	31-Mar-2018	No. It is anticipated that personnel can be relocated back into owned Defence facilities at expiration of the lease.	Penrith, NSW	\$1,460,624.28	\$608,593.43	Identified Business Requirement
NNSW	51	01-Jul-1962	31-May-2014	Yes	Alexandria, NSW	\$367,045.92	\$152,935.81	Identified Business Requirement
NNSW	52	01-Jul-2009	30-Sep-2014	Yes	Darlington, NSW	\$1.10	\$0.00	Identified Business Requirement
QLD	53	09-Jul-2012	30-Jun-2014	Yes	Cairns, QLD	\$106,344.84	\$44,310.37	Identified Business Requirement
QLD	54	01-Sep-2010	31-Aug-2015	Yes	Townsville, Qld	\$146,520.00	\$61,816.11	Identified Business Requirement
QLD	55	01-May-2013	30-Apr-2018	Yes	Brisbane, QLD	\$853,449.48	\$397,757.60	Identified Business Requirement
QLD	56	01-Jul-2011	30-Jun-2016	No - Lease Terminating due to Lessor refurbishment. Occupants (DMO) relocating to Defence owned Estate at Meeandah.	Brisbane, QLD	\$220,563.24	\$112,684.47	Identified Business Requirement
QLD	57	01-Apr-2010	30-Nov-2014	Yes	Mitchelton, QLD	\$184,139.76	\$76,724.89	Identified Business Requirement
QLD	58	01-Feb-2012	31-Jan-2017	Yes	Pullenvale, QLD	\$312,870.00	\$135,188.74	Identified Business Requirement
SNSW	59	22-Jun-2011	21-Jun-2016	Yes	Nowra, NSW	\$209,866.20	\$87,444.23	Identified Business Requirement
SNSW	60	28-Oct-2011	27-Oct-2016	Yes	Wagga Wagga, NSW	\$76,451.16	\$33,203.89	Identified Business Requirement
SNSW	61	01-Aug-2013	31-Jul-2018	Yes	Wollongong, NSW	\$1,735,168.32	\$722,289.58	Identified Business Requirement
VIC / TAS	62	16-Jun-2011	15-Jun-2021	Yes	Bundoora, VIC	\$7,939.96	\$3,969.99	Identified Business Requirement
VIC / TAS	63	01-Jul-2013	30-Jun-2016	Yes	Melbourne, VIC	\$10,669,819.80	\$4,660,505.37	Identified Business Requirement
VIC / TAS	64	01-Mar-2006	31-Aug-2014	Yes	Laverton North, VIC	\$495,790.49	\$204,565.13	Identified Business Requirement

**\$120,757,479.11**

**\$53,048,643.99**

Attachment B - Occupancy Rate

No.	City	State	Leased / Owned	(i) Occupancy Rate	(ii) If the rate is less than 100%, detail what the remaining being used for.
1	Cooma	NSW	Leased	70.0%	The areas at Cooma that are currently not occupied are allocated as a fall back office for DRN Management by CIOG should any emergency occur in Canberra ACT. This is Business Continuity Plan (BCP) space.
2	Eveleigh	NSW	Leased	77.0%	Vacant, allowance for churn.
3	Penrith	NSW	Leased	67.2%	Vacant, allowance for churn.
4	Queanbeyan	NSW	Leased	86.5%	Vacant, allowance for churn.
5	Raymond Terrace	NSW	Leased	91.5%	Vacant, allowance for churn.
6	Sydney	NSW	Leased	81.6%	Vacant, allowance for churn.
7	Wollongong	NSW	Leased	87.1%	Vacant, allowance for churn.
8	Melbourne	VIC	Leased	86.5%	Vacant, allowance for churn.
9	Brisbane	QLD	Leased	86.4%	Vacant, allowance for churn.
10	Rockingham	WA	Leased	93.8%	Vacant, allowance for churn.
11	Dudley Park	SA	Leased	35.1%	Vacant, allowance for churn.
12	Campbell	ACT	Leased	70.1%	Vacant, allowance for churn.
13	Canberra	ACT	Owned	81.5%	Disaster recovery- contingency site, allowance for churn.
14	Canberra	ACT	Leased	68.2%	Vacant, allowance for churn.
15	Canberra Airport	ACT	Leased	83.6%	Vacant, allowance for churn.
16	Canberra Airport	ACT	Leased	70.1%	Vacant, allowance for churn.
17	Canberra Airport	ACT	Leased	73.0%	Vacant, allowance for churn.
18	Canberra Airport	ACT	Leased	72.9%	Vacant, allowance for churn.
20	Canberra Airport	ACT	Leased	90.0%	Vacant, allowance for churn.
21	Canberra Airport	ACT	Leased	88.2%	Vacant, allowance for churn.
22	Canberra Airport	ACT	Leased	87.6%	Vacant, allowance for churn.
23	Canberra Airport	ACT	Leased	71.2%	Vacant, allowance for churn.
24	Canberra Airport	ACT	Leased	86.4%	Vacant, allowance for churn.
25	Canberra Airport	ACT	Leased	90.0%	Vacant, allowance for churn.
26	Canberra Airport	ACT	Leased	90.0%	Vacant, allowance for churn.
27	Canberra Airport	ACT	Leased	90.0%	Vacant, allowance for churn.
28	Canberra Airport	ACT	Leased	90.0%	Vacant, allowance for churn.
29	Deakin	ACT	Leased	85.5%	Vacant, allowance for churn.
30	Deakin	ACT	Leased	82.3%	Vacant, allowance for churn.
31	Fyshwick	ACT	Leased	92.0%	Vacant, allowance for churn.
32	Fyshwick	ACT	Leased	100.0%	Training Facility
33	Fyshwick	ACT	Leased	86.0%	Partially under going re-furbishment, allowance for churn.
34	Fyshwick	ACT	Leased	92.0%	Vacant, allowance for churn.
35	Mitchell	ACT	Leased	60.3%	Contingency DR space, Vacant, allowance for churn.
36	Queanbeyan	ACT	Leased	90.0%	Vacant, allowance for churn.
37	Russell	ACT	Owned	75.0%	Vacant, allowance for churn.
38	Russell	ACT	Owned	85.3%	Vacant, allowance for churn.
39	Russell	ACT	Owned	90.0%	Vacant, allowance for churn.

40	Russell	ACT	Owned	45.0%	Used as Staging space with plans to back fill this year.
41	Turner	ACT	Leased	88.2%	Vacant, allowance for churn.
42	Turner	ACT	Leased	0.0%	100% vacant. Building decommissioned. Lease ceases 30 June 2014.
43	Darwin	NT	Leased	78.1%	Vacant, allowance for churn.
44	Winnellie	NT	Leased	87.5%	Vacant, allowance for churn.
45	Winnellie	NT	Leased	73.9%	Vacant, allowance for churn.

**Department of Defence**

**Budget Estimates Hearing – 2 & 3 June 2014**

**Question on Notice No. 128 - Legal Costs**

**Senator Ludwig** provided in writing:

- (1) List all legal costs incurred by the department or agency since Additional Estimates in February, 2014.
- (2) List the total cost for these items, broken down by: source of legal advice; hours retained or taken to prepare the advice; the level of counsel used in preparing the advice; and whether the advice was internal or external.
- (3) List cost spend briefing Counsel, broken down by: hours spend briefing; whether it was direct or indirect briefing; the gender ratio of Counsel; and how each Counsel was engaged (departmental, ministerial).
- (4) How was each piece of advice procured? Detail the method of identifying legal advice.

**Response:**

(1) and (2) The Department of Defence's legal expenditure (GST Inclusive) for the period 27 February 2014 to 3 June 2014 was \$27,003,374.09, broken down as follows:

- Internal Expenditure \$16,710,653.09
- External Expenditure \$10,292,721.00

The Defence Materiel Organisation's legal expenditure for the same period was \$3,940,754.01, broken down as follows:

- Internal Expenditure \$644,576.32
- External Expenditure \$3,296,177.69

Internal legal expenditure cannot be broken down into the categories requested due to the configuration of Defence systems. Likewise, to break down external expenditure to the degree requested would require an excessive diversion of resources. Therefore the response has been provided in the format approved for the Office of Legal Services Coordination annual Certificate of Compliance, which Defence's systems have been configured to support.

External expenditure by the Department of Defence, broken down by service provider, was as follows:

Allens	\$2,504.10
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Andrew John Kirkham	\$15,250.00
Attorney Generals Department	\$59,886.96
Ashurst	\$1,132,223.54
Australian Government Solicitor	\$2,168,899.11
Clayton Utz	\$2,379,976.92
Coors Chambers Westgarth	\$75,524.49
Cridlands MB	\$5,367.01
DLA Piper	\$1,827,374.84
Elizabeth A Surrey	\$39.80
FAL Lawyers	\$57,269.34
Fox Tucker Lawyers	\$4,747.00
Freehills	\$3,264.75
Henry Davis York	\$53,704.54
HWL Ebsworth	\$198,234.79
Insolvency and Trustee Service Australia	\$1,059.47
Jens R Streit	\$8,681.41
John Harriss SC	\$14,000.00
K and L Gates	\$31,765.54
Kate Eastman	\$6,595.45
Kelly Hazell Quill Lawyers	\$9,554.00
Lander and Rogers	\$23,284.77
Maddocks	\$81,730.56
McInnes Wilson Lawyers	\$13,146.05
Meyer Vandenberg Lawyers	\$71,991.49
Minter Ellison	\$909,038.06
Norton Rose Fullbright	\$255,790.66
Office of Parliamentary Counsel	\$27,247.05
Proximity Legal	\$143,442.00
R Kenzie QC	\$141,188.00
Richard Lancaster SC	\$2,272.73
Roberts Nehmer McKee Lawyers	\$11,656.63
Russell Kennedy	\$6,818.18
Salvos Legal	\$3,108.30
Sophie Callan	\$3,177.27
Sparke Helmore	\$534,306.19
Stephen Skehill	\$4,900.00
Themis Legal Consulting	\$3,700.00

External expenditure by the Defence Materiel Organisation, broken down by service provider, was as follows:

Ashurst	\$735,197.63
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Australian Government Solicitor	\$222,460.15
Clayton Utz	\$1,030,731.66
DLA Piper	\$424,316.75
Minter Ellison	\$80,257.10
Proximity Legal	\$169,554.00
Sparke Helmore	\$608,043.06
Disbursements - total value excluding counsel	\$25,617.34

(3) The Department of Defence's expenditure on Counsel (GST Inclusive) for the period 27 February 2014 to 3 June 2014 was \$304,966.18. This figure is included in the total external legal expenditure reported in question 1. There was no Defence Materiel Organisation expenditure on Counsel for the same period.

To break this figure down by hours spent briefing would require an unreasonable diversion of resources. For Counsel paid in this period, six were briefed directly and 12 were briefed indirectly. Payments totaling \$10,806.05 were made to three female counsel and payments totaling \$294,160.13 were made to 16 male counsel. All counsel were engaged through the process detailed under Question on Notice No. 128 from Additional Estimates of February 2014.

(4) This question has been answered previously under Question on Notice No. 128 from Additional Estimates of 26 February 2014. The response remains extant.

**Department of Defence**

**Budget Estimates Hearing – 2 & 3 June 2014**

**Question on Notice No. 129 - Workplace Assessments**

**Senator Ludwig** provided in writing:

- (1) How much has been spent on workplace ergonomic assessments since 7 September 2013?
- (2) List each item of expenditure and cost.
- (3) Have any assessments, not related to an existing disability, resulted in changes to workplace equipment or set up?
- (4) If so, list each item of expenditure and cost related to those changes

**Response:**

- (1) Total Departmental cost for APS workplace ergonomic assessments was \$95,231.65 (GST exclusive) for the period 7 September 2013 to 3 June 2014. This excludes ADF workplace ergonomic assessments as these are grouped with other health related expenses.
- (2) A total of 191 invoices were paid for work place assessments for the period 7 September 2013 to 3 June 2014.
- (3) and (4) Defence employees are not obligated to declare an existing disability, under the *Disability Discrimination Act 1992*, therefore Defence is unable to separate costs of workplace ergonomic assessments that relate to a disability or workplace requirement.

**Department of Defence**

**Budget Estimates Hearing – 2 & 3 June 2014**

**Question on Notice No. 130 - Vending Machines**

**Senator Ludwig** provided in writing:

Since Additional Estimates in February, 2014 has the department/agency purchased or leased or taken under contract any vending machine facilities?

- (1) If so, list these
- (2) If so, list the total cost for these items
- (3) If so, list the itemised cost for each item of expenditure
- (4) If so, where were these purchased
- (5) If so, list the process for identifying how they would be purchased
- (6) If so, what is the current location for these items?
- (7) If so, what is the current usage for each of these items?

**Response:**

No.

**Department of Defence**

**Budget Estimates – 2 & 3 June 2014**

**Question on Notice No. 131 - Ministerial staff turnover**

**Senator Ludwig** provided in writing:

- (1) List the current staffing allocation for each Minister and Parliamentary Secretary
- (2) For each Minister or Parliamentary Secretary list the number of staff recruited, broken down by their staffing classification
- (3) For each Minister or Parliamentary Secretary list the number of staff that have resigned, broken down by their staffing classification
- (4) For each Minister or Parliamentary Secretary list the number of staff that have been terminated, broken down by their staffing classification.
- (5) For each Ministerial staff position, please provide a table of how many individual people have been engaged against each position since the swearing in of the Abbott Government, broken down by employing member and the dates of their employmen .

**Response:**

- (1) to (5) The Special Minister of State will answer on behalf of all agencies.

## Department of Defence

### Budget Estimates Hearing - 2 & 3 June 2014

#### Question on Notice No. 132 - Multiple tenders

**Senator Ludwig** provided in writing:

- (1) List any tenders that were re-issued or issued multiple times since Additional Estimates in February, 2014
- (2) Why were they re-issued or issued multiple times?
- (3) Were any applicants received for the tenders before they were re-issued or repeatedly issued?
- (4) Were those applicants asked to resubmit their tender proposal?

**Response:**

(1) to (4) There have been three tenders re-issued since the Additional Estimates in February 2014. Details are in the table below.

List of Tenders that have been re-issued

Branch	1. List any tenders that were re-issued or issued multiple times since Additional Estimates in February, 2014.	2. Why were they re-issued or issued multiple times?	3. Were any applicants received for the tenders before they were re-issued repeatedly issued?	4. Were those applicants asked to resubmit their tender proposal?
Defence Support and Reform Group	Replacement of the Central Catalogue codification system (CENCAT). CENCAT is the master source of data describing all items of supply used across the Australian Defence organisation.	The RFT was re-issued to address IP concerns.	No	No
DMO Army Aviation Systems	Reconnaissance and Air Mobility Systems Program Office - Armed Reconnaissance Helicopter Contract Change Implementation Project (RFQTS 10576).	The RFT was re-issued due to changed operational requirements (RFQTS 10889).	Yes	Yes
DMO Army Aviation Systems	Cargo Helicopter and Unmanned Surveillance Program Office had one Request for Tender (RFT) re-issued via the DMO Support Services Panel (RFQTS 10796).	The RFT was re-issued to align the requirement with deliverables.	Yes	Yes

**Department of Defence**

**Budget Estimates Hearing – 2 & 3 June 2014**

**Question on Notice No. 133 - Market Research**

**Senator Ludwig** provided in writing:

- (1) List any market research conducted by the department/agency since Additional Estimates in February, 2014:
  - (a) List the total cost of this research
  - (b) List each item of expenditure and cost, broken down by division and program
  - (c) Who conducted the research?
  - (d) How were they identified?
  - (e) Where was the research conducted?
  - (f) In what way was the research conducted?
  - (g) Were focus groups, round tables or other forms of research tools used?
  
- (2) How were participants for these focus groups et al selected?

**Response:**

(1) and (2) The total Department cost for market research for the period 26 February 2014 to 3 June 2014 was \$788,008.20. The other parts of the question have been answered previously under Question on Notice No. 122 from Additional Estimates hearing of 26 February 2014. The response remains extant.

**Department of Defence**

**Budget Estimates Hearing – 2 & 3 June 2014**

**Question on Notice No. 134 - Market Research**

**Senator Ludwig** provided in writing:

- (1) What is the spending on Market Research since 7 September 2013?
- (2) Please detail all spending on market research including a breakdown on the purpose of the research, who conducted the research and which section commissioned it.

**Response:**

(1) and (2) See response to Question on Notice No. 133 from Budget Estimates of 2 and 3 June 2014.



## Budget Estimates Hearing – 2 & 3 June 2014

### Question on Notice No. 135 - Departmental Upgrades

**Senator Ludwig** provided in writing:

- (1) Since Additional Estimates in February, 2014 has the department/agency engaged in any new refurbishments, upgrades or changes to their building or facilities?
- (2) If so, list these
- (3) If so, list the total cost for these changes
- (4) If so, list the itemised cost for each item of expenditure
- (5) If so, who conducted the works?
- (6) If so, list the process for identifying who would conduct these works.
- (7) If so, when are the works expected to be completed?

**Response:**

- (1), (2), (3), (5) and (7) The attached table outlines the projects being undertaken. In addition, works are undertaken as a part of the Estate Maintenance Program. This three-year program delivers through-life maintenance of capability, condition, compliance and safety of the Defence Estate.
- (4) Confirmed itemised costs for the projects that are yet to undergo the tender process are not available to Defence. Confirmed itemised costs for the projects undergoing the tender process are commercial-in-confidence. Estimated costs for each project are presented to Government for approval prior to notification to the Parliamentary Works Committee.
- (6) This question has previously been answered under Question on Notice No. 123 from Additional Estimates of 26 February 2014. The response remains extant.

**Table 1**

Project Name	Total Project cost (m)	Project Status	Anticipated Delivery Timeframe
AIR5438 Ph1A Lead-In Fighter Capability Assurance Program	\$11.2	<ul style="list-style-type: none"> <li>▪ Medium level project notified to the PWC on 16 June 2014</li> <li>▪ Not yet at tender</li> </ul>	Commence April 2015 Complete March 2016
JP 154 Australian Protected Route Clearance Capability (project Ningau)	\$3.3	<ul style="list-style-type: none"> <li>▪ Medium level project notified to the PWC on 16 June 2014</li> <li>▪ Not yet at tender</li> </ul>	Commence August 2014 Complete December 2014
A8983 Samuel Hill & Camp Growl Water Treatment Plants	\$2.5	<ul style="list-style-type: none"> <li>▪ Medium level project notified to the PWC on 18 June 2014</li> <li>▪ Hunter Water Australia will be conducting the works</li> </ul>	Commence August 2014 Complete June 2015
R8049 RAAF Base Darwin Flood Mitigation Project	\$9.9	<ul style="list-style-type: none"> <li>▪ Medium level project notified to the PWC on 18 June 2014</li> <li>▪ Not yet at tender</li> </ul>	Commence September 2014 Complete October 2015
Landing Craft Support Facilities at Garden Island (NSW)	\$6.0	<ul style="list-style-type: none"> <li>▪ Medium level project notified to the PWC on 17 December 2013</li> <li>▪ Pacific Services Group Holdings will be conducting the works</li> </ul>	Commence June 2014 Complete 2014
Fleet Base West Low Level Bridge Repair (WA)	\$13.3	<ul style="list-style-type: none"> <li>▪ Medium level project notified to the PWC on 7 February 2014</li> <li>▪ Not yet at tender</li> </ul>	Commence late 2014 Complete late 2016
Defence Airfield Works at Woomera Aerodrome (SA)	\$4.8	<ul style="list-style-type: none"> <li>▪ Medium level project notified to the PWC 13<sup>th</sup> February 2014</li> <li>▪ Contract award expected on 3 July 2014</li> </ul>	Commence August 2014 Complete early 2015
Battlefield Airlifter Interim facilities project, RAAF Richmond (NSW)	\$6.1	<ul style="list-style-type: none"> <li>▪ Medium level project notified to the PWC on 26 February 2014</li> <li>▪ Medium Works Design and Construct Contract awarded to CC Pines on 20 June 2014</li> <li>▪ Construction is anticipated to commence in October 2014</li> </ul>	Commence mid to late 2014 Complete late 2015
Defence Terrestrial Communications Network Facilities and Infrastructure Project – Preliminary Works (various states)	\$2.2	<ul style="list-style-type: none"> <li>▪ Medium level project notified to the PWC on 27 February 2014</li> <li>▪ In construction</li> <li>▪ Work performed by Telstra Corporation</li> </ul>	Commence May 2014 Complete September 2014

Project Name	Total Project cost (m)	Project Status	Anticipated Delivery Timeframe
RAAF Base Williamtown – Connection to the Williamtown Waste Water Transfer Scheme (NSW)	\$10.7	<ul style="list-style-type: none"> <li>▪ Medium level project notified to PWC on 16 April 2013</li> <li>▪ Currently out to tender</li> </ul>	Commence July 2014 Complete late 2014
DSTO Human Protection and Performance Division Security and Facilities Upgrade (VIC)	\$41.1	<ul style="list-style-type: none"> <li>▪ Project approved by the PWC on 15 May 2013</li> <li>▪ Cockram will be conducting the works</li> </ul>	Commenced June 2014 Complete early 2017
DSTO New Test Facilities at Fishermans Bend (VIC)	\$9.2	<ul style="list-style-type: none"> <li>▪ Medium level project notified to PWC on 13 November 2012</li> <li>▪ Currently out to tender</li> </ul>	Commence August 2014 Complete late 2016
Graytown Proof and Experimental Establishment Road Upgrade	\$1.89	<ul style="list-style-type: none"> <li>▪ Under PWC medium project notification threshold</li> <li>▪ Currently out to tender</li> </ul>	Commence mid 2014 Complete late 2014

**Department of Defence**

**Budget Estimates Hearing – 2 & 3 June 2014**

**Question on Notice No. 136 - Wine Coolers/Fridges**

**Senator Ludwig** provided in writing:

- (1) Since Additional Estimates in February, 2014 has the department/agency purchased or leased any new wine coolers, or wine fridges or other devices for the purpose of housing alcohol beverages, including Eskies?
- (2) If so, list these
- (3) If so, list the total cost for these items
- (4) If so, list the itemised cost for each item of expenditure
- (5) If so, where were these purchased
- (6) If so, list the process for identifying how they would be purchased
- (7) If so, what is the current location for these items?
- (8) If so, what is the current stocking level for each of these items?

**Response:**

This question has been answered previously under Question on Notice No. 124 from Additional Estimates of 26 February 2014. This response remains extant.

**Department of Defence**

**Budget Estimates Hearing – 2 & 3 June 2014**

**Question on Notice No. 137 - Office Plants**

**Senator Ludwig** provided in writing:

- (1) Since Additional Estimates in February, 2014 has the department/agency purchased or leased any new office plants?
- (2) If so, list these
- (3) If so, list the total cost for these items
- (4) If so, list the itemised cost for each item of expenditure
- (5) If so, where were these purchased
- (6) If so, list the process for identifying how they would be purchased
- (7) If so, what is the current location for these items?

**Response:**

This question has been answered previously under Question on Notice No. 125 from Additional Estimates of 26 February 2014. The response remains extant.

**Department of Defence**

**Budget Estimates Hearing – 2 &3 June 2014**

**Question on Notice No. 138 - Provision of Equipment - Departmental**

**Senator Ludwig** provided in writing:

- (1) Other than desktop computers, list all electronic equipment provided to department/agency staff since Additional Estimates in February, 2014.
- (2) List the items
- (3) List the purchase cost
- (4) List the ongoing cost
- (5) List the staff and staff classification that receive the equipment.

**Response:**

(1) to (5) This question has been answered previously under Question on Notice No. 79 from Additional Estimates of 26 February 2014. The response remains extant.

**Department of Defence**

**Budget Estimates Hearing – 2 & 3 June 2014**

**Question on Notice No. 139 - Government Advertising**

**Senator Ludwig** provided in writing:

- (1) How much has been spent on government advertising (including job ads) since Additional Estimates in February, 2014?
  - (a) List each item of expenditure and cost
  - (b) List the approving officer for each item
  - (c) Detail the outlets that were paid for the advertising
  
- (2) What government advertising is planned for the rest of the financial year?
  - (a) List the total expected cost
  - (b) List each item of expenditure and cost
  - (c) List the approving officer for each item
  
- (3) Detail the outlets that have been or will be paid for the advertising.

**Response:**

(1) to (3) Since Additional Estimates in February, the Department of Defence (including the Defence Materiel Organisation) has spent \$15,540,282.75 in total advertising expenditure. The other parts of the question have been answered previously under Question on Notice No.115 from Additional Estimates of 26 February 2014. The response remains extant.

## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 140 - Boards

**Senator Ludwig** provided in writing:

Since September Additional Estimates in February, 2014;

- (1) how often has each board met, break down by board name;
- (2) what travel expenses are provided;
- (3) what is the average attendance at board meetings;
- (4) how does the board deal with conflict of interest;
- (5) what conflicts of interest have been registered;
- (6) what remuneration is provided to board members;
- (7) how does the board dismiss board members who do not meet attendance standards?
- (8) Have any requests been made to ministers to dismiss board members since Additional Estimates in February, 2014?
- (9) Please list board members who have attended less than 51% of meetings.
- (10) What have catering costs been for the board meetings held this year; is alcohol served.

**Response:**

- (1) – (10) Please see Attachment A.



Defence Housing Australia will be providing a separate response.

Since 28 February 2013 to 13 June 2014;

Board	1	2	3	4	5	6	7	8	9	10
<b>AAF Company</b>	1	Nil	100%	There is a standing requirement at each meeting that requires a conflict of interest declaration, if applicable.	Nil	Nil – Board members serve on a voluntary basis.	The Chief of Army and Board may remove a Director for non attendance.	No	N/A	Catering cost - nil.  Alcohol is not served at Board Meetings.
<b>Air Force Board</b>	1	Defence SES rates for the external Board member.	100%	Given the nature of the Board, a conflict of interest has not been an issue.	Nil	\$274.80 per hour for the external Board member, for preparation, meeting attendance and follow-up work.	Not applicable. Low attendance by Board members has not been an issue for the Air Force Board.	No	N/A	Catering cost - nil.  Alcohol is not served at Board Meetings.
<b>Australian Military Forces Relief Trust Fund</b>	1	Nil	60%	Given the nature of activities, in that Trustees are not allowed to access the fund, a conflict of interest has not been an issue. All Trustees are aware that any conflict of interest must be declared and if such a declaration was made they would stand down from any deliberation of the matter at hand.	Nil	Nil – Trustees serve on a voluntary basis.	This has never been an issue. The responsible Minister appoints and terminates the appointments of Trustees.	No	Two members did not attend the meeting.	Catering cost - nil.  Alcohol is not served at Board Meetings.
<b>Army &amp; Air Force Canteen Service</b>	2	Paid in accordance with Remuneration Tribunal Travel Determination 2013/16: Tier 2.	100%	Agenda item at the beginning of the meeting.	Each member declares their interest or directorship in other organisation and updates this at the beginning of each meeting.	Paid in accordance with Remuneration Tribunal Determination 2013/11 – Part Time Offices and since replaced on 1 March 2014 by Determination 2014/03; and  Remuneration Tribunal Determination 2013/09 - Principal Executive Office: Band B.	Dismissal of directors is governed by AAFCANS Regulations s10(5)-(7).	No	N/A	Catering cost - \$230.  Alcohol is not served at Board Meetings.

Board	1	2	3	4	5	6	7	8	9	10
<b>Australian Strategic Policy Institute</b>	1	Flights – business class (except Canberra-Sydney) Car Hire – where requested Accommodation – one night at he Canberra Hyatt at a set corporate rate Cabcharge – to/from airport.	100%	All Council members complete an annual Conflict of Interest (CoI) Declaration. Where a CoI is declared the following will occur:  The Council Member will identify and discuss that conflict of interest with the Chair of the ASPI Council; and  The Council Member is asked to assist ASPI in the proper management of that conflict of interest as required, including absenting themselves during any deliberation by the ASPI Council on the relevant matter, and not taking part in any decision by the ASPI Council on the matter.	Stephen Loosley – Minter Ellison Lawyers, Thales Australia (declared 20 May 2014).	May Meeting (following remuneration determination 2014/03):  \$656 for regular Board members and \$820 for Council Chair.  Interstate Council Members receive \$25 towards incidentals.  All remuneration received by the ASPI Council is set at rates determined by the Remuneration Tribunal.	N/A	No	N/A	In the timeframe specified the catering cost is \$2164.30.  Alcohol is served at Board Meetings.
<b>RAAF Veterans' Residences Trust</b>	1	Nil	100%	Guidance through CAC Act. Trustees role at 'arm's length' from management. Separation of duties.	Nil	Nil	Ministerial approval is required for any termination of appointment.	No	N/A	Catering cost - nil.  Alcohol is not served at Board Meetings.
<b>RAAF Welfare Trust Fund</b>	1	Nil	83%.	Board Members are not entitled to receive any benefits from the Fund.	Nil	Board Members operate on a voluntary basis.	Ministerial approval is required for any termination of appointment.	No	One member could not attend the meeting.	Catering cost - nil.  Alcohol is not served at Board Meetings.
<b>RAAF Welfare Recreational Company</b>	1	\$3,560.00 (Meal Cost - no alcohol, Air Fares, Car Hire and parking fees).	85%	The Board has a standing Agenda item for each Board meeting, which requires Directors to advise the Board of change in personal circumstances, which includes disclosing any 'conflict of interest'. No Directors have had a conflict of interest.	Nil	Nil	To date this has not been an issue; however, in accordance with the Company's constitution, the Chief of Air Force can remove a Director.	No	One member could not attend the meeting.	Working lunch - catering cost - \$55.00.  Alcohol is not served at Board Meetings.

Board	1	2	3	4	5	6	7	8	9	10
<b>Royal Australian Navy Central Canteens Board</b>	11	Travel to and From Board meetings \$895.00.	83%	Board Members disclose a conflict of interest and do not take part in the decision making process.	<p>1.CAPT Ian Murray declared an interest in an application submitted by the Defence and Strategic Studies Course for a donation in support of the George Gregan foundation (7-May-2013).</p> <p>2.CAPT C. Clarke declared a continuing interest in the Navy Sports Council.(4-Feb-2014).</p>	Nil	The Chief of Navy must terminate the appointment of a member if a member is absent, except on leave granted by the Board, from 3 consecutive meetings of the Board otherwise than on business of the Board undertaken with the approval of the Board.	No	One member was unable to one meeting.	<p>Farewell to Chairman/Outgoing CEO and Annual get together of Board Members, catering cost - \$2,149.00.</p> <p>Board Meetings catering cost - \$968.00</p> <p>Alcohol is served at Farewells and Annual Dinners.</p>
<b>Royal Australian Navy Relief Trust Fund</b>	1	Nil	67%	Conflict of Interest Declaration is signed by each member.	Nil	Nil	The Board will on occasion conduct performance reviews. If this or any other activity were to highlight an issue then the Chair would write to the Minister for Defence via Chief of Navy seeking termination.	No	Two members were unable to attend the meeting.	<p>Catering cost - nil.</p> <p>Alcohol is not served at Board Meetings.</p>

Board	1	2	3	4	5	6	7	8	9	10
<b>Rapid, Prototyping, Development and Evaluation (RPDE)</b>	2	Each member of the Board is offered SES Band One travel and accommodation rates where required.	88%	In accordance with RPDE Relationship Agreement and the RPDE Standard Operating Procedures December 2013. All Board Members declare any conflict of Interest to the Board Chair. Guidelines on Board Meetings are contained in Schedule 3 of the RPDE Relationship Agreement.	Nil	Each member of the Board is to claim an amount equal to \$2,120 per day (inc GST).  The figure is a labour charge which accords with the RPDE Standing Offer. The rate is only allowed to be claimed when the member attends. The Board is programmed to meet four times a year.	The office of a Board Member immediately becomes vacant if: (1) the Industry Member whom the Board Member represents ceases to be an Industry Member; (2) the Associate which employs the Associate Representative ceases to be an Associate; (3) the Board Member (or alternatives) fail to attend two consecutive Board Meetings; or (4) the Board Member is replaced in accordance with items 710 to 712. of the Relationship.	No	N/A	Working Lunch in May meeting. Catering cost - \$284.00.  Alcohol is not served at Board Meetings.
<b>Defence Honours and Awards Appeals Tribunal</b>	1	Travel expenses are in accordance with Remuneration Tribunal Determination 2013/16.	100%	Individual Tribunal Members are asked to voluntarily declare potential conflicts of interest to the Chair of the Tribunal.	Nil	Remuneration for Tribunal Members is in accordance with Remuneration Tribunal Determination 2014/03.	N/A	No	N/A	Catering costs - \$171.60.  Alcohol is not served at Board Meetings.
<b>DSTO Advisory Board</b>	1	Airfares, accommodation, and ground transport.	80%	Declarations of conflict of interest are raised as a standing item on the agenda.	Nil	Remuneration in accordance with Remuneration and Allowances for Holder of Part-Time Public Office.	N/A	No	Two members were unable to attend the meeting.	Catering costs - \$254.87.  Alcohol is not served at Board Meetings.
<b>Rizzo Reform Implementation Committee</b>	1	Travel for the Chair to and from Melbourne.	100%	N/A	Nil	The Chair is on a contract and paid \$20,000 per quarter.	N/A	No	N/A	Catering costs - nil.  Alcohol is not served at Board Meetings.

Board	1	2	3	4	5	6	7	8	9	10
<b>The Young Endeavour Advisory Board</b>	1	Entitlement as per the Department of Finance Remuneration Tribunal Determination 2013/16 - Official Travel by Office Holders. No travel expenses were provided for the April meeting.	70%	Requirement to declare conflicts of interest to the Minister prior to appointment. Subsequently, disclosure and exclusion from discussions if required.	The two ex-officio members have declared interests associated with their Defence appointments.	The Department of Finance Determination 2014/03 Remuneration and Allowances for Holders of Part-time Public Office— Offices Not Specified, Category 1 applies.	N/A	No	Three members were unable to attend the meeting.	Catering costs - nil.  Alcohol is not served at Board Meetings.
<b>Defence Audit and Risk Committee</b>	1	For the external members, travel, accommodation and living expenses at Defence SES rates.	87.5%	Members provide annual written conflict of interest declarations to the Secretary of Defence. Members must also declare actual or perceived conflict of interest before each meeting. Details are minuted. Members with a conflict of interest may be excused from relevant deliberations.	The Chair declared his association with the Air Warfare Destroyer program as a board member of ASC Ltd.	Chair – \$23,628.90 (ex GST) per quarter, Deputy Chair – \$13,133 (ex GST) per quarter and Private Sector Member – \$6,912 (ex GST) + 9% superannuation per quarter.  Internal members attend as part of their official duties.	No board member has been dismissed due to non-attendance.	No	One member was unable to attend the meeting.	Catering cost - \$100.10.  Alcohol is not served at Board Meetings.
<b>Secretary and Chief of the Defence Force Gender Equality Advisory Board</b>	1	Flights and ground transport when required.	90%	Members provide annual written declarations of all relevant conflicts of interest to the Secretary and Chief of the Defence Force, including changes to the member's employment that could represent a conflict of interest. Members must also declare actual or perceived conflict of interest before each meeting. Details are minuted. Members with a conflict of interest must be excluded from relevant deliberations and must not take part in any decision of the Board with respect to the matter.	Nil	For those private sector members who choose to claim remuneration, they are paid \$4608 (inc GST) per meeting, including payment for one meeting preparation day. Other members do not receive additional remuneration for participation in GEAB meetings. Set by the Remuneration Tribunal Determination 2013/11 – Remuneration and Allowances for Holders of Part Time Public Office.	N/A	No	Two members were unable to attend the meeting.	Catering costs - nil.  Alcohol is not served at Board Meetings.

Board	1	2	3	4	5	6	7	8	9	10
<b>Woomera Prohibited Area Advisory Board</b>	1	The Chair and the Deputy Chair are paid Tier 2 travel entitlements in accordance with the Remuneration Tribunal's determination on Official Travel by Office Holders. Commonwealth Ex-Officio members and the Secretariat are paid travel expenses by their relevant Department in accordance with their Departmental travel rates. The Commonwealth does not fund South Australian Government member's travel expenses.	There has been 100% attendance at the board meetings by either the member or the member's representative.	Members are required to complete Private Interest Declarations.	Nil	The Chair is remunerated using the rates determined by the Remuneration Tribunal. The Deputy Chair's remuneration is 80% of the Chairs Base Fee.  The remaining Board members are Ex-Officio members and do not receive separate remuneration.	N/A	No	A representative from Defence and DMITRE attended the meeting as proxies for the relevant members.	13 June 2014 - catering cost was \$406.80.  Alcohol is not served at Board Meetings.
<b>ACMC Strategic Advisory Panel</b>	1	Nil	90%	N/A	Nil	Nil	N/A	No	N/A	Catering costs - nil.  Alcohol is not served at Board Meetings.

Board	1	2	3	4	5	6	7	8	9	10
<b>Defence Reserves Support Council</b>	3	Travel expenses are provided to DRSC members when travelling on DRSC business in accordance with Remuneration Tribunal Determination 2013/16: Official Travel by Office Holders – Table 2A – Standard of Travel – Tier 2.	DRSC National Council – 85%  DRSC Executive – 90%	DRSC Business Rules state 'avoid, and where unavoidable disclose, conflicts of interest.'	Nil	DRSC members when conducting DRSC business are remunerated in accordance with Remuneration Tribunal Determination 2014/03: Remuneration and Allowances for Holders of Part-Time Public Office:  DRSC National Chair - \$33280 pa  DRSC Executive Member - \$28290 pa  DRSC State and Territory Chairs - \$512 per day when conducting business of the DRSC  DRSC Members - \$429 per day when conducting business of the DRSC.	DRSC Executive and State and Territory Chairs – DRSC Business Rules state, inter alia: '[an appointed member] shall cease to hold office if the Minister terminates the appointment, upon being satisfied that the member has failed to discharge his or her duties, or is incapacitated from doing so, or has engaged in conduct unbecoming of a member of the DRSC'; and  DRSC Members - DRSC Business Rules state, inter alia; '[an appointed member] shall cease to hold office if the National Chair terminates the appointment, upon the advice of National Executive that the member has failed to discharge his or her duties, or is incapacitated from doing so, or has engaged in conduct unbecoming of a member of the DRSC.'	No	Ms Helen Bull, Group manager Workplace Relations, Australian Public Service Commission.	5 April 2014 - DRSC Extraordinary Executive Meeting. Catering cost - nil.  6 April 2014 - DRSC National Council Meeting and formal dinner. Catering cost - \$13,269.75 and alcohol served.  28 May 14 - DRSC Executive Meeting - \$202.59 and no alcohol served.
<b>Australian Maritime Defence Council</b>	1	Nil	75%	N/A	Nil	Nil	N/A	No	N/A	Catering costs - \$211.  Alcohol is not served at Board Meetings.

Board	1	2	3	4	5	6	7	8	9	10
<b>Defence Families of Australia</b>	1	Business-related travel expenses can include flights, accommodation, meals, taxi fares and own mean travel.	80%	A National Delegate must not be an employee of Defence, DHA or Toll Transitions or a Defence School Transition Aide or mentor unless agreed to by the DFA Executive Committee that their nomination will be in the best interests and suitable to the aims of DFA.	Nil	<p>For the period, the Convenor and Delegates were remunerated at a daily rate of \$429 and \$322 respectively. The Convenor has an allocation of 150 days per year. The Delegates are paid for up to one sitting day per month, plus two instances of five days, one for a training week and one for a National Conference, paid at daily rates.</p> <p>The Policy &amp; Communications Officers are paid for 50 days per year and for the period the daily rate was \$322.</p>	The National Convenor manages performance and dismissal under the DFA Operating Guidelines.	No	N/A	<p>Catering cost - nil</p> <p>Alcohol is not served at Board Meetings.</p>



**Department of Defence**

**Budget Estimates Hearing – 2 & 3 June 2014**

**Question on Notice No. 141 - Senate Estimates briefing**

**Senator Ludwig** provided in writing:

- (1) How many officers were responsible for preparing the department, agency, Minister or representing Minister's briefing pack for the purposes of senate estimates?
- (2) How many officer hours were spent on preparing that information?
  - (a) Please break down the hours by officer APS classification
- (3) Were drafts shown to the Minister or their office before senate estimates?
  - (a) If so, when did this occur?
  - (b) How many versions of this information were shown to the minister or their office?
- (4) Did the minister or their office make any contributions, edits or suggestions for departmental changes to this information?
  - (a) If so, when did this occur?
  - (b) What officer hours were spent on making these edits? Please break down the hours by officer APS classification.
  - (c) When were the changes made?
- (5) Provide each of the contents page of the Department/Minister/representing Minister's Senate Estimates folder prepared by the department for the Additional Estimates hearings in February 2014.

**Response:**

(1) to (5) This question has been answered previously under Question on Notice No. 98 from Additional Estimates of 26 February 2014. The response remains extant.

**Department of Defence**

**Budget Estimates Hearing – 2 & 3 June 2014**

**Question on Notice No. 142 - Communications Staff**

**Senator Ludwig** provided in writing:

- (1) For all departments and agencies, please provide – in relation to all public relations, communications and media staff – the following:
  - (a) How many ongoing staff, the classification, the type of work they undertake and their location.
  - (b) How many non-ongoing staff, their classification, type of work they undertake and their location
  - (c) How many contractors, their classification, type of work they undertake and their location
  - (d) How many are graphic designers?
  - (e) How many are media managers?
  - (f) How many organise events?

**Response:**

(1) (a) to (f) This question has been answered previously under Question on Notice No. 77 from Additional Estimates of 26 February 2014. There has been no significant change to that response.

## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 143 - Freedom of Information

**Senator Ludwig** provided in writing:

The following questions relate to requests made pursuant to the Freedom of Information Act (the Act):

- (1) Other than for the purpose of discussing a transfer under section 16 of the Act, does the Department consult or inform other Departments or Agencies when it receives Freedom of Information requests?
- (2) If so, for each instance provide a table setting out the following information:
  - (a) The Department or Agency which was consulted;
  - (b) The document;
  - (c) The purpose of the consultation;
  - (d) Whether an extension of time was sought from the applicant to allow time for the consultation, including whether it was granted and the length of the extension;
  - (e) Whether an extension of time was sought from the Information Commissioner to allow time for the consultation, including whether it was granted and the length of the extension
- (3) Other than for the purposes of discussing a transfer under section 16 of the Act, has the Department consulted or informed the Minister's office about Freedom of Information requests it has received?
- (4) If yes, provide a table setting out the following information:
  - (a) The requests with respect to which the Minister or Ministerial office was consulted;
  - (b) The Minister or Ministerial office which was consulted;
  - (c) The purpose of the consultation;
  - (d) Whether an extension of time was sought from the applicant to allow time for the consultation, including whether it was granted and the length of the extension;
  - (e) Whether an extension of time was sought from the Information Commissioner to allow time for the consultation, including whether it was granted and the length of the extension
  - (f) Whether any briefings (including formal briefs, email briefings and verbal briefings) were provided to the Minister's office

The following questions relate to the period from 18 September 2013:

- (5) For the period of time from 18 September 2013, what was the average FTE is allocated to processing FOI requests?
- (6) For the purposes of meeting its obligations under 11C of the Act, does the Department or Agency:
  - (a) Maintain a webpage allowing download of documents released under section 11A (direct download)?
  - (b) Require individuals to contact the Department or Agency to ask for the provision of those documents (request for provision)?
  - (c) Facilitate to those documents in a different manner (if so, specify).

- (7) If the Department or Agency has moved from a system of meetings its 11C obligations by direct download, to a system of meeting those obligations by request for provision, provide the following information:
  - (a) The dates for which documents were made available for direct download, and the dates for which documents were made available through request for provision;
  - (b) The total number of direct downloads of documents released under 11A the Departmental or Agency website;
  - (c) The total number of requests for provision to documents that had been directly received, and how many had been processed by [date]?
  - (d) What was the average FTE allocated to monitoring incoming email, collating and forwarding documents providing under a request for provision?
  - (e) What was the approximate cost for salaries for the FTE staff allocated to this task?
- (8) Has the Department or Agency charged any for access to a document under section 11C(4)?
- (9) If so, please provide the following information in a table:
  - (a) On how many occasions charges have been imposed;
  - (b) The amount charged for each document
  - (c) The total amount charged;
  - (d) What is the highest charge that has been imposed.
- (10) How many documents were assessed (at internal review or - if internal review was not requested - by the original decision maker) as conditionally exempt?
- (11) Of those, how many were:
  - (a) Released in full
  - (b) Released in part
  - (c) Refused access on the grounds that release of the document would be contrary to the public interest
  - (d) Other (please specify)

**Response:**

(1) to (4) These questions have previously been answered under Question on Notice No. 104 from Supplementary Budget Estimates hearing – 20 November 2013. The responses remain extant.

(5) and (6) These questions have previously been answered under Question on Notice No. 100 from Additional Estimates hearing – 26 February 2014. The responses remain extant.

(7) Not applicable.

(8) and (9) No.

(10) and (11) Defence does not maintain records down to this level.

**Department of Defence**

**Budget Estimates Hearing – 2 & 3 June 2014**

**Question on Notice No. 144 - Functions**

**Senator Ludwig** provided in writing:

- (1) Provide a list of all formal functions or forms of hospitality conducted for the Minister since Additional Estimates in February, 2014. Include:
  - (a) The guest list of each function
  - (b) The party or individual who initiated the request for the function
  - (c) The menu, program or list of proceedings of the function
  - (d) A list of drinks consumed at the function
- (2) Provide a list of the current wine, beer or other alcoholic beverages in stock or on order in the Minister's office

**Response:**

(1) (a), (b) and (d) Table A provides details of formal functions and forms of hospitality conducted for the Minister for the period 1 March to 1 June 2014. Information relating to (c) is not available.

(2) This question has been previously answered under Question on Notice No. 101 from Additional Estimates of 26 February 2014. The response remains extant.

**Table A**

<b>Function/Hospitality</b>	<b>Guest List</b>	<b>Requested by</b>	<b>Alcohol</b>	<b>Cost (GST incl.)</b>
Working Breakfast Corinthian Hotel, London 11 March 2014	Chancellor of the University of Adelaide Chairman of Menzies Research Centre Senior Adviser to the Minister for Defence	Senator Johnston	None	\$305.43
Dinner Simpsons in the Strand, London 13 March 2014	Managing Director Bechtel Management Company Ltd Senior Business Development Manager Bechtel Management Company Ltd Adviser to Bechtel Management Company Ltd Senior Adviser to the Minister for Defence	Senator Johnston	Wine (no list available)	\$644.27
Australian-Japanese Defence Ministers' Dinner C Restaurant, Perth 27 April 2014	Japanese Minister for Defence Japanese Ambassador Director General Defence Policy Bureau Vice Chief of the Joint Staff Director Australia Defence Policy Bureau Private Secretary to the Japanese Minister for Defence Senior Media Adviser to the Minister for Defence International Policy Adviser to the Minister for Defence Host Officer Acting First Assistant Secretary International Policy Two Interpreters Aide-de-Camp to the Minister for Defence	Senator Johnston	Wine (no list available)	\$2,320.20
Lunch The Mussel Bar, Perth 30 April 2014	US Ambassador to Australia US Consul General Perth International Policy Adviser to the Minister for Defence	Senator Johnston	Wine/Beer (no list available)	\$416.00

## Department of Defence

### Budget Estimates – 2 & 3 June 2014

#### Question on Notice No. 145 - Red Tape Reduction

**Senator Ludwig** provided in writing:

- (1) Please detail what structures, officials, offices, units, taskforce or other processes has the department dedicated to meeting the government's red tape reduction targets?
- (2) What is the progress of that red tape reduction target
- (3) How many officers have been placed in those units and at what level?
- (4) How have they been recruited?
- (5) What process was used for their appointment?
- (6) What is the total cost of this unit?
- (7) What is the estimated total salary cost of the officers assigned to the unit.
- (8) Do members of the unit have access to cabinet documents?
- (9) Please list the security classification and date the classification was issued for each officer, broken down by APS or SES level, in the red tape reduction unit or similar body.
- (10) What is the formal name given to this unit/taskforce/team/workgroup or agency within the department?

#### **Response:**

(1) and (3) Defence has established a Deregulation unit which consists of three team members at the Senior Executive Service Band 1, Executive Level 2 and Executive Level 1 levels. To inform the deregulation agenda, a Defence Deregulation Action Network has also been established, which consists of one representative from each Group/Service within Defence at the EL2 level that meets on a bi-monthly basis.

(2) The Department of Veterans' Affairs has presently identified \$1.7 million towards the red tape reduction target. Defence has also identified a further \$2 - \$5 million in deregulation savings, mainly involving efficiencies in Defence's procurement processes. The costings for these initiatives will be finalised in the first half of 2014-15.

(4) and (5) These questions have been answered previously under Question on Notice No. 102 parts (c) and (d) from Additional Budget of 26 February 2014. This response remains extant.

(6) and (7) These questions have been previously answered under Question on Notice No. 102 part (e) from Additional Budget of 26 February 2014. This response remains extant.

(8) Yes.

(9) This question has been previously answered under Question on Notice No. 102 part (g) from Additional Estimates of 26 February 2014. This response remains extant.

(10) This question has been previously answered under Question on Notice No. 102 part (h) from Additional Estimates of 26 February 2014. This response remains extant.



**Department of Defence**

**Budget Estimates Hearing – 2 & 3 June 2014**

**Question on Notice No. 146 - Official Residences**

**Senator Ludwig** provided in writing:

- (1) Provide a list of all formal functions conducted at any of the Official Residences, or for the Prime Minister's office or Prime Minister's Dining Room where it has been used in place of the official residences since Additional Estimates in February, 2014. Include:
  - (a) The guest list of each function, including if any ministerial staff attended
  - (b) The party or individual who initiated the request for the function
  - (c) The menu, program or list of proceedings of the function
  - (d) A list of drinks consumed at the function.
  
- (2) Provide a list of the current wine, beer or other alcoholic beverages in stock or on order at any of the official residences, or venues or offices acting as official residences.

**Response:**

This question has been answered previously under Question on Notice No. 103 from Additional Estimates of 26 February 2014. The response remains extant.

## **Budget Estimates Hearing – 2 & 3 June 2014**

### **Question on Notice No. 147 - Travel costs - Department**

**Senator Ludwig** provided in writing:

- (1) Since Additional Estimates in February, 2014, detail all travel for Departmental officers that accompanied the Minister and/or Parliamentary Secretary on their travel. Please include a total cost plus a breakdown that include airfares (and type of airfare), accommodation, meals and other travel expenses (such as incidentals).
- (2) Since Additional Estimates in February, 2014, detail all travel for Departmental officers. Please include a total cost plus a breakdown that include airfares (and type of airfare), accommodation, meals and other travel expenses (such as incidentals). Also provide a reason and brief explanation for the travel.
- (3) What travel is planned for the rest of this calendar year? Also provide a reason and brief explanation for the travel.

#### **Response:**

- (1) Attachments A and B provide details of costs for overseas and domestic travel respectively for the period 1 March to 19 June 2014.
- (2) and (3) Total cost for the period 1 March to 31 May 2014 was around \$87 million (exclusive of GST), excluding charter aircraft used for deployments and exercises. To provide the details requested would be an unreasonable diversion of departmental resources.

## Attachment A

Minister / Parliamentary Secretary	Travel undertaken Destination, duration and purpose	Departmental ministerial costs  (i) Gifts  (ii) Security  (iii) Portfolio costs to Defence  (iv) Entertainment	Defence delegation	Defence personnel costs  (i) Travel  (ii) Accom.  (iii) Other <sup>1</sup>
<i>Minister for Defence, Senator Johnston</i>	<b>United Kingdom from 9 to 14 March 2014.</b>  Senator Johnston attended the Australia-United Kingdom Ministerial (AUKMIN) Consultations.  Senator Johnston also conducted several bilateral discussions with UK political and government officials.	(i) \$163.62 (ii) Nil (iii) \$3,172.35 (iv) \$949.70	1. Chief of the Defence Force (Business class) 2. Secretary of Defence (Business class) 3. General Manager Submarines (Business class) 4. Aide-de-Camp to the Minister of Defence (Business class) 5. Aide-de-Camp to Chief of the Defence Force (Business class)	(i) \$47,972.23 (ii) \$6,029.21 (iii) \$1,577.21
<i>Minister for Defence, Senator Johnston</i>	<b>Indonesia from 19 to 20 March 2014.</b>  Senator Johnston attended the Jakarta International Defence Dialogue (JIDD).	(i) \$1,497.44 (ii) \$717.97 (iii) \$2,537.07 (iv) Nil	1. Chief of the Defence Force (Business class) 2. Chief of Navy (Business class) 3. Air Commander Australia (Business class) 4. Aide-de-Camp to the Minister for Defence (Business class) 5. Aide-de-Camp to the Chief of the Defence Force (Business class) 6. Aide-de-Camp to the Chief of Navy (Business class) 7. Communications Assistant to the Chief of the Defence Force (Business class)	(i) \$32,353.76 (ii) \$6,833.43 (iii) \$2,409.62

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<sup>1</sup> 'Other' includes meals and incidentals, such as visas, excess baggage, etc.

Minister / Parliamentary Secretary	Travel undertaken Destination, duration and purpose	Departmental ministerial costs  (i) Gifts  (ii) Security  (iii) Portfolio costs to Defence  (iv) Entertainment	Defence delegation	Defence personnel costs  (i) Travel  (ii) Accomm.  (iii) Other
<i>Minister for Defence, Senator Johnston</i>	<p><b>Singapore and Malaysia from 29 May to 1 June 2014.</b></p> <p>Senator Johnston attended the 13<sup>th</sup> International Institute for Security Studies Asia Security Summit: Shangri-La Dialogue in Singapore.</p> <p>The Senator then travelled to Malaysia to conduct the Five Power Defence Arrangements Defence Ministers' Meeting.</p>	<p>(i) \$653.58 (ii) Nil (iii) Nil (iv) Nil</p>	<ol style="list-style-type: none"> <li>1. Vice Chief of the Defence Force<sup>2</sup> (Business class)</li> <li>2. Deputy Secretary Strategy<sup>3</sup> (Business class)</li> <li>3. Director General South East Asia (Business class)</li> <li>4. Aide-de-Camp to the Minister for Defence<sup>4</sup> (Business class)</li> <li>5. Aide-de-Camp to the Vice Chief of the Defence Force (Business class)</li> </ol>	<p>(i) \$35,822.18 (ii) \$12,402.66 (iii) \$5,045.08</p>
<i>Minister for Defence, Senator Johnston</i>	<p><b>Japan from 10 to 14 June 2014.</b></p> <p>Senator Johnston visited Japan to conduct the Australia-Japan 2+2 Ministerial Meeting with the Minister for Foreign Affairs.</p> <p>Senator Johnston conducted separate meeting with the Japanese Minister for Defense and other key Japanese politicians and academics. The Senator also visited Japanese defence establishments and capabilities.</p>	<p>(i) \$276.84 (ii) Nil (iii) \$9,657.55 (iv) Nil</p>	<ol style="list-style-type: none"> <li>1. Secretary of Defence (Business class)</li> <li>2. Vice Chief of the Defence Force (Business &amp; First class)</li> <li>3. Aide-de-Camp to the Minister for Defence (Business class)</li> <li>4. Aide-de-Camp to the Vice Chief of the Defence Force (Business class)</li> </ol>	<p>(i) \$39,845.09 (ii) \$4,282.92 (iii) \$1,691.38</p>

<sup>2</sup> The Vice Chief of the Defence Force and his Aide-de-Camp travelled onto Belgium and France following the Minister's trip.

<sup>3</sup> Director General South East Asia returned to Singapore following the Minister's trip.

<sup>4</sup> Total costs are yet to be finalised.

Minister / Parliamentary Secretary	Travel undertaken Destination, duration and purpose	Departmental ministerial costs  (i) Gifts  (ii) Security  (iii) Portfolio costs to Defence  (iv) Entertainment	Defence delegation	Defence personnel costs  (i) Travel  (ii) Accom.  (iii) Other
<i>Assistant Minister for Defence, Mr Robert</i>	<p><b>Israel from 2 to 10 April.</b></p> <p>Mr Robert travelled as part of the Australia-Israel Chamber of Commerce trade mission.</p> <p>Mr Robert conducted a number of side calls on senior government and military officials and representatives.</p>	<p>(i) \$551.60 (ii) Nil (iii) \$365.00 (iv) Nil</p>	<p>1. Chief Defence Scientist (Business class)</p>	<p>(i) \$13,214.28 (ii) \$1,029.00 (iii) \$1,375.18</p>

Domestic Travel											
Office of the	Position	Start	Finish	City/Town	Accommodation	Airfares including taxes	Ground Transportation	Meals & Incidentals	Miscellaneous travel costs	Official Hospitality	Total
Minister for Defence	Aide-de-Camp	25/03/2014	25/03/2014	Perth		\$365.94	\$97.63		\$3.60		\$467.17
	Aide-de-Camp	31/03/2014	3/04/2014	Perth-Sydney		\$642.50			\$53.83		\$696.33
	Aide-de-Camp	2/04/2014	4/04/2014	Perth-Melbourne	\$223.39	\$1,564.04	\$95.15	\$237.70	\$57.87		\$2,178.15
	Aide-de-Camp	12/04/2014	14/04/2014	Perth	\$438.22	\$1,430.48	\$54.84	\$331.65	\$59.46		\$2,314.65
	Aide-de-Camp	18/04/2014	20/04/2014	Brisbane		\$179.07	\$63.60	\$283.90	\$53.83		\$580.40
	Aide-de-Camp	23/04/2014	24/04/2014	Perth	\$174.40	\$842.17	\$28.21	\$212.80	\$83.39		\$1,340.97
	Aide-de-Camp	26/04/2014	28/04/2014	Perth	\$165.26	\$786.54	\$84.31	\$255.90	\$53.83	\$2,109.27	\$3,455.11
<b>Total</b>					<b>\$1,001.27</b>	<b>\$5,810.74</b>	<b>\$423.74</b>	<b>\$1,321.95</b>	<b>\$365.81</b>	<b>\$2,109.27</b>	<b>\$11,032.78</b>

Office of the	Position	Start	Finish	City/Town	Accommodation	Airfares including taxes	Ground Transportation	Meals & Incidentals	Miscellaneous travel costs	Official Hospitality	Total
Assistant Minister for Defence	Aide-de-Camp	1/03/2014	1/03/2014	Melbourne		\$150.64	\$22.50		\$24.10		\$197.24
	Aide-de-Camp	6/03/2014	7/03/2014	Geelong	\$139.38	\$342.75	\$168.14	\$180.00	\$27.25		\$857.52
	Aide-de-Camp	14/03/2014	15/03/2014	Sydney-Adelaide	\$198.39	\$397.71		\$137.05	\$26.42		\$759.57
	Aide-de-Camp	20/03/2014	21/03/2014	Brisbane	\$166.09	\$422.46	\$50.15	\$184.80	\$27.24		\$850.74
	Aide-de-Camp	27/03/2014	28/03/2014	Melbourne	\$165.17	\$634.14	\$11.74	\$90.85	\$27.18		\$929.08
	Aide-de-Camp	30/03/2014	31/03/2014	Melbourne-Sydney	\$162.72	\$744.08	\$82.32	\$165.05	\$26.90		\$1,181.07
	Aide-de-Camp	24/04/2014	25/04/2014	Gold Coast	\$116.36	\$761.15	\$103.00	\$137.05	\$26.42		\$1,143.98
	Aide-de-Camp	28/04/2014	29/04/2014	Brisbane-Adelaide	\$444.91	\$1,188.13	\$302.30	\$328.55	\$29.68		\$2,293.57
	Aide-de-Camp	22/05/2014	23/05/2014	Brisbane	\$192.18	\$669.33	\$134.96	\$118.85	\$36.70		\$1,152.02
	Aide-de-Camp	30/05/2014	31/05/2014	Adelaide-Sydney	\$136.36	\$455.40	\$119.35	\$189.95	\$49.02		\$950.08
	Aide-de-Camp	5/06/2014	6/06/2014	Perth	\$170.00	\$2,592.44	\$53.04	\$184.80	\$6.74		\$3,007.02
Aide-de-Camp	11/06/2014	12/06/2014	Brisbane	\$153.00	\$710.78		\$118.85	\$26.72		\$856.35	
<b>Total</b>					<b>\$2,044.56</b>	<b>\$9,069.01</b>	<b>\$1,047.50</b>	<b>\$1,835.80</b>	<b>\$334.37</b>		<b>\$14,178.24</b>

## **Department of Defence**

### **Budget Estimates Hearing - 2 & 3 June 2014**

#### **Question on Notice No. 148 - Ministerial staff code**

**Senator Ludwig** provided in writing:

- (1) Have there been any identified breaches of the Ministerial Staff Code of Conduct by the Minister, their office or the department? If so, list the breaches identified, broken by staffing classification level. If so, what remedy was put in place to manage the breach? If no remedy has been put in place, why not? If so, when was the breach identified? By whom? When the Minister was made aware?
- (2) Can the Minister confirm that all ministerial and electorate officers in their office comply fully with the ministerial staff code of conduct? If not, how many staff don't comply, broken down by classification level? How long have they worked for the Minister?
- (3) Can you confirm they all complied with the code on the date of their employment? If not, on what date did they comply?
- (4) Can you confirm that all disclosures as required by the code were made to the government staffing committee? If so, on what date were those disclosure made?
- (5) By position title list the date each staff member was approved by government staff committee
- (6) Can you confirm all staff have divested themselves of any and all relevant shares as of the date of their appointment
- (7) Can you list by number if any staff have been granted exception by the SMOS to remain a director of a company as allowed by the Ministerial Staff Code of Conduct, break down by position level.

#### **Response:**

- (1) to (7) The Special Minister of State will answer on behalf of all agencies.

## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 149 - Credit cards

Senator Ludwig provided in writing:

- (1) Provide a breakdown for each employment classification that has corporate credit card.
- (2) Please update details of the following:
  - (a) What action is taken if the corporate credit card is misused?
  - (b) How is corporate credit card use monitored?
  - (c) What happens if misuse of a corporate credit card is discovered?
  - (d) Have any instances of corporate credit card misuse have been discovered since Additional Estimates in February, 2014? List staff classification and what the misuse was, and the action taken.
  - (e) What action is taken to prevent corporate credit card misuse?

#### Response:

(1) As at 23 June 2014, there were 69,746 Defence Travel Cards (DTC) and 7,071 Defence Purchasing Cards (DPC) issued to Australian Public Servants and Military personnel who are required to either undertake travel or procure items on behalf of the Commonwealth. The table below outlines the number of cards by level. Military levels are based on an Army rank equivalent.

<b>Rank/Level</b>	<b>DTC</b>	<b>DPC</b>
APS 1-6	12,512	2,154
APS EL1-2	6,653	538
APS Senior Science Manager	14	2
APS SES	168	13
Civilian Exchange Officers	6	0
<b>APS Total</b>	<b>19,353</b>	<b>2,707</b>
Foreign/Exchange Military	183	17
Medical Officers	30	0
Chaplain-Bishop	10	0
Private – Major	45,629	4,073
LTCOL – COL	4,201	256
BRIG – GEN	340	18
<b>Military Total</b>	<b>50,393</b>	<b>4,364</b>
<b>Total</b>	<b>69,746</b>	<b>7,071</b>

(2) (a-c) and (e) This question has been answered previously under Question on Notice No. 100 from 20 November 2013 Supplementary Budget Estimates Hearing. This response remains extant.



(d) For the period 1 February 2014 to 23 June 2014, there were six DTC investigations finalised with an assessed loss of \$30,039.14

<b>Rank/Level</b>	<b>Allegation</b>	<b>Value</b>	<b>Outcome</b>
Private	Misuse DTC	\$10,000.00	Insufficient evidence
Corporal	Misuse DTC	\$925.25	Fine and reprimand
Commander	Misuse DTC	\$1021.57	Insufficient evidence
Warrant Officer Class 2	Misuse DTC	\$8,450.00	Reduction in rank to Corporal and dismissed from the Service
Graduate APS	Misuse DTC	\$6,081.32	Terminated
No suspect found	Misuse DTC	\$3,561.00	n/a

**Department of Defence**

**Budget Estimates Hearing – 2 & 3 June 2014**

**Question on Notice No. 150 - Shared resources following MOG Changes**

**Senator Ludwig** provided in writing:

- (1) Following the Machinery of Government changes does the department share any goods/services/accommodation with other departments?
- (2) What resources/services does the department share with other departments; are there plans to cease sharing the sharing of these resources/services?
- (3) What were the costs to the department prior to the Machinery of Government changes for these shared resources? What are the estimated costs after the ceasing of shared resource arrangements?

**Response:**

This question has been answered previously under Question on Notice No. 107 from Additional Estimates of 26 February 2014. The response remains extant.

## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 151 - Departmental rebranding

**Senator Ludwig** provided in writing:

Has the department/Agency undergone a name change or any other form of rebranding since Additional Estimates in February, 2014? If so:

- (a) Please detail why this name change / rebrand were considered necessary and a justified use of departmental funds? Please provide a copy of any reports that were commissioned to study the benefits and costs associated with the rebranding.
- (b) Please provide the total cost associated with this rebrand and then break down by amount spent replacing:
  - i. Signage.
  - ii. Stationery (please include details of existing stationery and how it was disposed of).
  - iii. Logos
  - iv. Consultancy
  - v. Any relevant IT changes.
  - vi. Office reconfiguration.
- (c) How was the decision reached to rename and/or rebrand the department?
  - i. Who was involved in reaching this decision?
  - ii. Please provide a copy of any communication (including but not limited to emails, letters, memos, notes etc) from within the department, or between the department and the government regarding the rename/rebranding.

#### **Response:**

No.

**Department of Defence**

**Budget Estimates Hearing – 2 & 3 June 2014**

**Question on Notice No. 152 - Contracts under \$10,000**

**Senator Ludwig** provided in writing:

Please provide a detailed list of all contracts entered into worth between \$4,000 and \$10,000 since September 7th, 2013.

**Response:**

Due to the breadth and complexity of the question, an unreasonable diversion of departmental resources would be required to develop a response.

## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No.153 – Contracts for Temporary Staff

**Senator Ludwig** provided in writing:

- (1) How much did the department/agency spend on temporary or contract staff since September 7th 2013?
- (2) How many temporary or contract staff were employed since September 7th 2013?
- (3) How many temporary or contract staff are currently employed?
- (4) How much was paid for agencies/companies to find temporary/contract staff
- (5) How much is budgeted in the 2014/15 year for contract staff
- (6) What policies/criteria govern the appointment of Contract staff?
- (7) How is the use of contract staff consistent with a professional, independent public service?

**Response:**

(1) and (5) Temporary staff, and staff on temporary contracts, are referred to as non-ongoing employees in Defence, as in the rest of the Australian Public Service. Defence does not maintain a separate budget for expenses relating to non-ongoing employees; consequently developing a response to this question would represent an unreasonable diversion of departmental resources.

(2) Over the period 7 September 2013 to 31 May 2014, 26 non-ongoing employees commenced work with Defence.

(3) As at 31 May 2014, Defence employed 93 non-ongoing employees. Note that this is a headcount figure, and counts all personnel equally regardless of the number of hours worked.

(4) Nil.

(6) The engagement of non-ongoing employees in Defence is undertaken in accordance with the interim arrangements for APS recruitment announced by the Minister Assisting the Prime Minister for the Public Service on 31 October 2013, and Chapter 2 of the *Australian Public Service Commissioner's Directions 2013*.

(7) Non-ongoing employees are employed under the Public Service Act. Accordingly, they are required to uphold the APS Values and are subject to the APS Code of Conduct.

## Department of Defence

### Budget Estimates Hearings – 2 & 3 June 2014

#### Question on Notice No. 154 - Prequalified, Multi-use list tenders

**Senator Ludwig** provided in writing:

- (1) Does the Department/Agency have existing Prequalified or Multi-use list panels for tenders?
- (2) Please list all Prequalified or Multi-use list panels, and the firms on them, compiled or used by the department/agency?
- (3) Do any of your EL or higher staff have interest- financial or otherwise - in any of the firms on your panels?
- (4) Do any Ministerial staff have directorships in any of the firms on your panels?
- (5) Do any Ministerial staff have interest- financial or otherwise- in any of the firms on your panel?
- (6) Have the minister or ministerial staff made representations concerning the panels?
- (7) Is Australian Public Affairs on any of your panels?

**Response:**

- (1) Defence and DMO have 53 panels and two Multi-Use lists (MULs). These figures were sourced from AusTender at [www.tenders.gov.au](http://www.tenders.gov.au).
- (2) A list of current MULs and Panel arrangements is available at [www.tenders.gov.au](http://www.tenders.gov.au).
- (3) Procurement policy requires that all personnel involved in a procurement activity must sign a Conflict of Interest Declaration. This allows Defence to either avoid actual, potential or perceived conflicts of interest between private interests and official duties, or effectively manage a potential conflict. Probity obligations and requirements are monitored, managed and documented by the respective procurement team, and senior management and delegates are involved as required.
- (4) and (5) Consistent with the Statement of Standards for Ministerial Staff, members of staff are required to provide a statement of their private interests to their employing Minister and the Special Minister of State. This information relates to the personal affairs of an individual staff member. It is provided on a confidential basis and it is not practice, of either past or present governments, to divulge personal information about individual staff.
- (6) No.
- (7) No.

## **Department of Defence**

### **Budget Estimates Hearing – 2 & 3 June 2014**

#### **Question on Notice No. 155 - Unallocated Equipment**

**Senator Ludwig** provided in writing:

- (1) Please detail how much electrical equipment, phones and computers the department/agency has in storage or unallocated to staff.
- (2) Please detail the purchase, storage and ongoing costs associated with equipment, phones and computers in storage or unallocated.

**Response:**

- (1) Chief Information Officer Group (CIOG) within Defence is responsible for approximately 40,000 Defence ICT assets currently held in storage. It includes equipment bought for major projects yet to be fully rolled out, and equipment purchased as part of a replacement pool to be used when network equipment fails or needs to be replaced. The number includes major equipment such as desktop computers, monitors, servers and routers, but also small peripherals such as keyboards, mouses' USB's and data cards. Defence purchases equipment in bulk through Whole of Government panels, and subsequently the amount of equipment in store across Australia awaiting installation can vary significantly depending on the timing of the reporting.
- (2) Due to the breadth and complexity of the remainder of this question, an unreasonable amount of departmental resources would be required to respond.

**Department of Defence**

**Budget Estimates Hearing – 2 & 3 June 2014**

**Question on Notice No. 156 - Advertising**

**Senator Ludwig** provided in writing:

- (1) How much has the Department/Agency spent on Advertising since Additional Estimates in February, 2014? Including through the use of agencies.
- (2) Please detail each advertising campaign including it's cost, where the advertising appeared, production costs, who approved, ministerial or ministerial staff involvement in commissioning.

**Response:**

(1) and (2) This question is answered under Question on Notice No. 139 from Budget Estimates of 2 and 3 June 2014.



## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 157 - Land costs

**Senator Ludwig** provided in writing:

- (1) How much land (if any) does the Department or agencies or authorities or Government corporation within each portfolio own or lease?
- (2) Please list by each individual land holding, the size of the piece of land, the location of that piece of land and the latest valuation of that piece of land, where that land is owned or leased by the Department, or agency or authority or Government Corporation within that portfolio? (In regards to this question please ignore land upon which Australian Defence force bases are located. Non Defence Force base land is to be included)
- (3) List the current assets, items or purse (buildings, facilities or other) on the land identified above.
  - (a) What is the current occupancy level and occupant of the items identified in (3)?
  - (b) What is the value of the items identified in (3)?
  - (c) What contractual or other arrangements are in place for the items identified in (3)?
- (4) How many buildings (if any) does the Department or agencies or authorities or Government Corporation within each portfolio own or lease?
- (5) Please list by each building owned, its name, the size of the building in terms of square metres, the location of that of that building and the latest valuation of that building, where that building is owned by the Department, or agency or authority or Government corporation within that portfolio? (In regards to this question please ignore buildings that are situated on Australian Defence force bases. Non Defence Force base buildings are to be included).
- (6) In regards to any building identified in Q4, please also detail, the occupancy rate as expressed as a percentage of the building size. If occupancy is identified as less than 100%, for what is the remaining space used?

#### **Response:**

- (1) (4) and (5) This question has been previously answered under Question on Notice No. 104 from Additional Estimates of 26 February 2014. This response remains extant, excepting the attachments, which have been updated..
- (2) Please see attachment A.
- (3) Please see attachment B.
- (6) Please see attachment C.

## Attachment A

No.	Land Holding	City	State	Size (m2)	Leased /	Latest Valuation of
1	24 - 28 Fairbairn Avenue	Canberra Airport	ACT	-	Leased	-
2	Canberra Airport Cabling Licence	Canberra Airport	ACT	-	Leased	-
3	Naval Wharf Facilities, Bindijine Beach Beecroft Pen.	Jervis Bay	ACT	72	Leased	-
4	HMAS Creswell Seabed Land Below Mhwm	Jervis Bay	ACT	2,570	Leased	-
5	141 Flemington Road	Mitchell	ACT	-	Leased	-
6	Brindabella Range	Land - RAAF	ACT	2,323	Leased	-
7	Air Force Cadet (412 Sqn) Cnr Dalton Place & Avalon Street	Albury Airport	NSW	2,391	Leased	-
8	Off Sport UNE Drive University of New England	Armidale	NSW	8,620	Leased	-
9	HMAS Penguin, Middle Head Road	Balmoral	NSW	4,490	Leased	-
10	Bathurst Regional Airport Melrose Drive	Bathurst	NSW	1,115	Leased	-
11	1-3 Windsock Way Bathurst Airport	Bathurst	NSW	3,221	Leased	-
12	Botany Road & Hill Street	Botany	NSW	1,840	Leased	-
13	Site 754, Camden Airport	Camden	NSW	2,991	Leased	-
14	Site 754, Camden Airport	Camden	NSW	2,991	Leased	-
15	Part Coffs Jetty, Foreshore Reserve	Coffs Harbour	NSW	5,804	Leased	-
16	119 Fitzroy Street	Cowra	NSW	1,214	Leased	-
17	Rifle Range, Orara West State Forest No 535	Dairyville	NSW	56,000	Leased	-
18	Spectacle Island	Drummoyne	NSW	-	Leased	-
19	Spectacle Island	Drummoyne	NSW	1,313	Leased	-
20	Spectacle Island	Drummoyne	NSW	18,970	Leased	-
21	Off St George's Crescent	Drummoyne	NSW	-	Leased	-
22	Part of the Seabed Twofold Bay	Eden	NSW	-	Leased	-
23	Bombing & Gunnery Range	Evans Head	NSW	5,010,000	Leased	-
24	Rifle & Bombing Ranges	Evans Head	NSW	-	Leased	-
25	HMAS Kuttabul	Garden Island	NSW	43,434	Leased	-
26	Port Jackson Sydney	Garden Island	NSW	-	Leased	-
27	Chowder Bay Road	Georges Heights	NSW	690	Leased	-

28	Ts Hawkesbury, Point Clare	Gosford	NSW	715	Leased	-
29	Theodolite Site	Hyams Beach	NSW	222	Leased	-
30	Repeater Station Site	Kings Tableland	NSW	-	Leased	-
31	Northcliff Drive	Lake Illawarra	NSW	656	Leased	-
32	Northcliff Drive	Lake Illawarra	NSW	-	Leased	-
33	Parachute Dropping Zone	Londonderry	NSW	2,510,000	Leased	-
34	Newnes State Forest No748	Marrangaroo	NSW	1,260,000	Leased	-
35	Buckingbong State Forest No156	Morundah	NSW	-	Leased	-
36	Mount Heaton Repeater Station site, Freemans Hole Road	Mount Heaton	NSW	-	Leased	-
37	Brunkerville Freeman's Road	Mount Heaton	NSW	35	Leased	-
38	Obstruction Lights - Mt Jerrabomberra	Mount Jerrabomberra	NSW	1,212	Leased	-
39	Licence over Roadway	Mulwala	NSW	117,374	Leased	-
40	Yarrawonga to Oaklands Rail Line	Mulwala	NSW	-	Leased	-
41	Army Base	Myambat	NSW	210	Leased	-
42	HMAS Platypus Adderson Ave	Neutral Bay	NSW	-	Leased	-
43	HMAS Platypus Adderson Ave	Neutral Bay	NSW	3,385	Leased	-
44	180 Hanckel Rd	Oakville	NSW	15	Leased	-
45	Repeater Station Site	Point Lookout	NSW	-	Leased	-
46	Raymond Terrace Instrument Landing Site	Raymond Terrace	NSW	100	Leased	-
47	TS Culgoa	South West Rocks	NSW	-	Leased	-
48	Building Lot 23, Tamworth Airport	Tamworth	NSW	641	Leased	-
49	Parade Ground, Tamworth Airport	Tamworth	NSW	664	Leased	-
50	ILS Site, Comerong Island Road	Terara	NSW	100	Leased	-
51	Naval Reserve T S Vampire Dry Rock Road TS Vampire Dry	Terranora	NSW	2,800	Leased	-
52	RAAF Aerodrome, Forest Hill	Wagga Wagga	NSW	-	Leased	-
53	RAAF Aerodrome, Forest Hill	Wagga Wagga	NSW	-	Leased	-
54	RAAF Aerodrome, Forest Hill	Wagga Wagga	NSW	-	Leased	-
55	RAAF Aerodrome, Forest Hill	Wagga Wagga	NSW	-	Leased	-
56	Kapooka Enclosure Permit 56136	Wagga Wagga	NSW	-	Leased	-
57	Kapooka Enclosure Permit 56690	Wagga Wagga	NSW	-	Leased	-
58	Cliff Street	Watsons Bay	NSW	-	Leased	-

59	Shark Island Shark Point	Watsons Bay	NSW	-	Leased	-
60	HMAS Waterhen-Naval Base Land, Balls Head	Waverton	NSW	9,913	Leased	-
61	HMAS Waterhen-Naval Base Land, Balls Head	Waverton	NSW	31,700	Leased	-
62	Parachute Dropping Zone	Williamstown	NSW	172,400	Leased	-
63	Parachute Dropping Zone	Williamstown	NSW	2,674,000	Leased	-
64	Franki Ave & Margaret Street	Woolwich	NSW	8	Leased	-
65	Pt. Lot 3939, Airport	Alice Springs	NT	11,500	Leased	-
66	Lot 2423 Butler Road	Alice Springs	NT	7,423,000	Leased	-
67	Norforce Depot, Town Gymnasium	Bathurst Island	NT	150	Leased	-
68	Point Fawcett Bathurst Island	Bathurst Island	NT	179,300	Leased	-
69	Lot 820 (A), Norforce Depot Garawa Street	Borroloola	NT	13,000	Leased	-
70	Air Traffic Control Building, Darwin Airport	Darwin	NT	-	Leased	-
71	Lot 7248 Waterfront Precinct	Darwin	NT	6,307	Leased	-
72	Delamere Range Facility Buntine Highway	Delamere	NT	-	Leased	-
73	Part Lot 141, Kooringa Street	Elliott	NT	9,000	Leased	-
74	Lot 16, Road Two Alyangula	Groote Eylandt	NT	1,000	Leased	-
75	Jorn Site	Groote Eylandt	NT	898,700	Leased	-
76	Ntp 4409 (A) Pt Ntp 4391	Katherine	NT	100	Leased	-
77	NT Portion 1637, Port Keats Radar Site	Mount Goodwin	NT	56,000	Leased	-
78	Lot 1450 Arnhem Road	Nhulunbuy	NT	19,700	Leased	-
79	Jorn Site	Nhulunbuy	NT	28,655	Leased	-
80	10 Tilston Avenue	Palmerston	NT	732	Leased	-
81	Close Training Area, Thorngate Road	Palmerston	NT	9,738,232	Leased	-
82	Close Training Area, Thorngate Road	Palmerston	NT	1,942,500	Leased	-
83	Lot 495	Port Keats	NT	2,500	Leased	-
84	Lease 2078, Bradshaw Station	Timber Creek	NT	8,710,000	Leased	-
85	Mayat Aboriginal Land Trust, Victoria Highway	Timber Creek	NT	8,142	Leased	-
86	Air Training Corps Depot, Archerfield Airport	Archerfield	QLD	2,137	Leased	-
87	Rifle Range	Atherton	QLD	2,476,764	Leased	-
88	Lot 7 On 5053	Bamaga	QLD	43,290	Leased	-
89	Off Hervey Road	Ben Lomond	QLD	2,500	Leased	-

90	Army Reserve Depot, Aradurad Rd & Turpentine St	Blackwater	QLD	7,190	Leased	-
91	Lot 4 on Training Ship 159	Boigu Island	QLD	792	Leased	-
92	Army Wharf Land Apollo Road	Bulimba	QLD	2,600	Leased	-
93	Wills Development Road 51 FNQR Depot	Burketown	QLD	1,012	Leased	-
94	Building 15 General Aviation Bush Pilot Drive	Cairns	QLD	924	Leased	-
95	HMAS Cairns Naval Base Harbour Maintenance Agrmnt (1)	Cairns	QLD	35,749	Leased	-
96	'Swallows Landing' Boat Ramp Smiths Creek	Cairns	QLD	672	Leased	-
97	Access Jetty Trinity Inlet	Cairns	QLD	4,063	Leased	-
98	Wharf No. 12 Trinity Inlet	Cairns	QLD	3,780	Leased	-
99	Caloundra Aerodrome 21 Pathfinder Drive Lease K on SP253854	Caloundra West	QLD	4,000	Leased	-
100	Land Warfare Centre	Canungra	QLD	-	Leased	-
101	Charters Towers Airport 1-13 Macpherson Street	Charters Towers	QLD	5,980	Leased	-
102	Air Training Corps, Browne & Clewley Streets	Corinda	QLD	700	Leased	-
103	Unit B, Lot 10 Hawkins Place	Emerald	QLD	313	Leased	-
104	Nw Side Of Garbutt RAAF Base, Ingham Road	Garbutt	QLD	1,565,000	Leased	-
105	Ils Site, Huth Road	Glamorganvale	QLD	100	Leased	-
106	Bombing Range	Halifax Bay	QLD	2,678,700	Leased	-
107	Field Training Area, Sharpes Road	Hervey Range	QLD	-	Leased	-
108	Part of State Forest, Townsville Field Training Area 4	Hervey Range	QLD	273,000,000	Leased	-
109	Jorn Site	Horn Island	QLD	15,800	Leased	-
110	Army Reserve Depot Park And Ernest Streets	Innisfail	QLD	3,035	Leased	-
111	Lot 19, Chapman Road	Kowanyama	QLD	5,880	Leased	-
112	Gatton Agricultural College	Lawes	QLD	7,655	Leased	-
113	Jetty	Lucinda	QLD	16	Leased	-
114	Lot 456	Magnetic Island	QLD	25	Leased	-
115	Radar Site, Many Peaks	Many Peaks	QLD	642,000	Leased	-
116	Site 5022 Mount Isa Airport Barkley Highway	Mount Isa	QLD	1,315	Leased	-
117	Repeater Station	Mt Glorious	QLD	8,954	Leased	-
118	14-18 Ryan Road	Mt Isa	QLD	2,302	Leased	-
119	Barkly Highway	Mt Isa	QLD	3,415,668	Leased	-
120	Repeater Station Site	Mt Mowbullan	QLD	-	Leased	-

121	Wyangapinni Road	Mt Parker	QLD	10	Leased	-
122	Mt Stuart Rd, Mt Stuart	Mt Stuart	QLD	100,000	Leased	-
123	Radar Station Site	Mt Tabletop	QLD	1,506	Leased	-
124	Tarrakan House Ogg Road	Murrumba Downs	QLD	50	Leased	-
125	Jorn Site	Normanton	QLD	14,691	Leased	-
126	Lot 5, Kirranth Street	Pormpuraaw	QLD	819	Leased	-
127	2 Cook Street	Portsmith	QLD	61,510	Leased	-
128	DSTO Facility Moggil Road CSIRO	Pullenvale	QLD	879	Leased	-
129	DSTO Facility Moggil Road CSIRO	Pullenvale	QLD	52	Leased	-
130	Explosives Depot Lot 146 Munitions Storage	Queerah	QLD	-	Leased	-
131	Explosives Depot Lot 140	Queerah	QLD	-	Leased	-
132	Explosives Depot Lot 151 Swallows Landing	Queerah	QLD	10,000	Leased	-
133	Explosives Depot Lot 146 Access Route	Queerah	QLD	-	Leased	-
134	Air Reserve Training Depot, Nathan Road	Redcliffe	QLD	8,802	Leased	-
135	Airport	Rockhampton	QLD	9,000	Leased	-
136	Lot 601	South Townsville	QLD	25	Leased	-
137	Archer & Huberts Streets	South Townsville	QLD	1,848	Leased	-
138	Naval Berthing Facility	Thursday Island	QLD	749	Leased	-
139	Greenville Railway Line, Townsville Field Training Area	Townsville	QLD	1,133,510	Leased	-
140	Lot A in Lot 601 on SP137141	Townsville	QLD	3,349	Leased	-
141	Lot 2 on SP105871 Ross River	Townsville	QLD	3,711	Leased	-
142	Berth 10	Townsville Port	QLD	-	Leased	-
143	Tropical Trials Area Mcnamee & Liverpool Creeks	Tully	QLD	25,900,000	Leased	-
144	Army Tropical Trials Area, Downey Creek	Tully	QLD	33,994,800	Leased	-
145	Army Tropical Trials Area, Jarra Creek	Tully	QLD	5,870,000	Leased	-
146	Rifle Range	Wangetti	QLD	-	Leased	-
147	Lot 1000 Mp37180, Kerr Point Drive	Weipa	QLD	-	Leased	-
148	RAAF Base, Scherger	Weipa	QLD	29,230	Leased	-
149	RAAF Base, Scherger	Weipa	QLD	38,500,000	Leased	-
150	RAAF Base, Scherger	Weipa	QLD	46,040,000	Leased	-
151	2-34 Badgen Road	Wellington Point	QLD	144	Leased	-

152	Gawler Reach	Birkenhead	SA	-	Leased	-
153	Lot 12 Summit Road	Crafers	SA	-	Leased	-
154	Portion Of Sect 123 & 124, Hundred Of Jenkins-Cultana Army	Cultana	SA	-	Leased	-
155	RAAF Base Edinburgh West Avenue	Edinburgh	SA	312	Leased	-
156	South East Gate 9 Purling Ave	Edinburgh	SA	-	Leased	-
157	86-120 Purling Ave	Edinburgh Parks	SA	129	Leased	-
158	Pt Sec 86 Boundary Road	Gawler River	SA	100	Leased	-
159	Anzac Highway	Keswick	SA	2,180	Leased	-
160	Lot 201, Dyson Road	Lonsdale	SA	1,072	Leased	-
161	Mount Gambier Airport	Mount Gambier	SA	4,294	Leased	-
162	O'Halloran Terrace	Mount Gambier	SA	2,321	Leased	-
163	Section 241 355 Hundred, Woolundunga	Mt Brown	SA	-	Leased	-
164	Sec 323 Hundred Woolundunga	Mt Brown	SA	-	Leased	-
165	Corner Bowhill & Karoonada Road	Murray Bridge	SA	700	Leased	-
166	Murray Bridge Training Area Karoonda Road	Murray Bridge	SA	-	Leased	-
167	Pt Lot 305 Heaslip Road	Penfield	SA	100	Leased	-
168	Burgoyne Street	Port Augusta	SA	250	Leased	-
169	Hannagan Street	Port Augusta	SA	3,250	Leased	-
170	Thistle Island	Port Lincoln	SA	-	Leased	-
171	Brougham Place	Port Lincoln	SA	-	Leased	-
172	Fowler Terrace Salt Works	Price	SA	2,105	Leased	-
173	6-12 School Lynton Terrace	Seaford	SA	-	Leased	-
174	Ridge Rd	Summertown	SA	-	Leased	-
175	Lot 8 Commerce Crescent	Victor Harbor	SA	1,100	Leased	-
176	Yaringa MUD Carpark	Whyalla	SA	-	Leased	-
177	Yaringa MUD	Whyalla	SA	-	Leased	-
178	93 Mile Tank Arcoona Station	Woomera	SA	200	Leased	-
179	Kootaberra Station (off Stuart Highway)	Woomera	SA	200	Leased	-
180	Foreshore, Stoney Head Military Area	Beechford	TAS	150,000	Leased	-
181	Beechford	Beechford	TAS	1,500	Leased	-
182	82 Cove Hill Rd	Bridgewater	TAS	-	Leased	-

183	Training Area	Buckland	TAS	-	Leased	-
184	Training Area	Buckland	TAS	-	Leased	-
185	'A' Road	Buckland	TAS	-	Leased	-
186	Training Area	Buckland	TAS	-	Leased	-
187	'A' Road	Buckland	TAS	1,300	Leased	-
188	Ambleside, River Road	Devonport	TAS	1,722	Leased	-
189	HMAS Huon, Queens Domain	Hobart	TAS	404	Leased	-
190	HMAS Huon, Queens Domain	Hobart	TAS	6	Leased	-
191	Boat Ramp HMAS Huon	Hobart	TAS	41	Leased	-
192	Lots 1 & 2 Buffer Zone	Pontville	TAS	-	Leased	-
193	Lot 3 Buffer Zone	Pontville	TAS	-	Leased	-
194	117 Tully Street	St Helens	TAS	538	Leased	-
195	Ulverstone Community Precinct Building Ulverstone Show Ground	West Ulverstone	TAS	420	Leased	-
196	Off Bass Highway	Wivenhoe	TAS	4,450	Leased	-
197	Murray Valley Hwy	Bandiana	VIC	-	Leased	-
198	Rail Line, Murray Valley Highway	Bandiana	VIC	839	Leased	-
199	Murray Valley Hwy	Bandiana	VIC	-	Leased	-
200	Murray Valley Hwy	Bandiana	VIC	-	Leased	-
201	Murray Valley Hwy	Bandiana	VIC	-	Leased	-
202	Cnr Arundel & Bridge Streets	Benalla	VIC	389	Leased	-
203	180 McIntosh Road	Bonegilla	VIC	362	Leased	-
204	Cooper Street	Epping	VIC	20,000	Leased	-
205	Army Cadets Training Depot, Robinsons Rd	Frankston	VIC	7,460	Leased	-
206	54-70 Western Beach Foreshore	Geelong	VIC	682	Leased	-
207	RS 5124 Sturt Highway	Lake Cullulleraine	VIC	798	Leased	-
208	Railway Reserve off Kidbrooke Road	Laverton	VIC	-	Leased	-
209	Railway Reserve off Kidbrooke Road	Laverton	VIC	434	Leased	-
210	Air Force Cadets, Cnr Twelfth St & San Mateo Ave	Mildura	VIC	-	Leased	-
211	Air Force Cadets, Cnr Twelfth St & San Mateo Ave	Mildura	VIC	-	Leased	-
212	Off Airfield Road	Morwell	VIC	1,870	Leased	-
213	Off Northwood Road	Northwood	VIC	105,000	Leased	-



214	East of Milgate Street	Oakleigh	VIC	-	Leased	-
215	Access Road To PWEA, 29 Mile Rd	Point Wilson	VIC	2,085	Leased	-
216	Seabed next to Point Wilson Wharf	Point Wilson	VIC	1,861,556	Leased	-
217	506 Lorimer Street	Port Melbourne	VIC	19	Leased	-
218	Navy Cadets Training Depot Lee Breakwater Road	Portland	VIC	940	Leased	-
219	Reserved Forest off Heathcote-Nagambie	Puckapunyal	VIC	545,910	Leased	-
220	124-126 Cunninghame Street	Sale	VIC	-	Leased	-
221	SES Site, Sloane Street	Stawell	VIC	-	Leased	-
222	Murray Valley Hwy	Tallangatta Rail	VIC	-	Leased	-
223	146 Nelson Place (Boatshed, Slipway & Jetty)	Williamstown	VIC	2,037	Leased	-
224	60 Nelson Place	Williamstown	VIC	3,735	Leased	-
225	Reserve 46106 Jorn Site	Broome	WA	2,763	Leased	-
226	Lot 501 Clementson St	Broome	WA	-	Leased	-
227	Obstruction Light 3 & Access, Part Lot 8	Bullsbrook	WA	37	Leased	-
228	Cnr Hutton & Coolilup Roads	Capel	WA	1,480,000	Leased	-
229	Ntl Aust Broadcasting Site, Brown Range N-W Coastal Hwy	Carnarvon	WA	14,198	Leased	-
230	Christmas Island Airport	Christmas Island	WA	-	Leased	-
231	Lot 33, West Island	Cocos (Keeling)	WA	-	Leased	-
232	Part Loc 345, West Island	Cocos Island	WA	600	Leased	-
233	Dampier Port	Dampier	WA	-	Leased	-
234	Riverside & Wauhop Roads	East Fremantle	WA	1,707	Leased	-
235	Training Ship 'Perth', Riverside Road	East Fremantle	WA	2,730	Leased	-
236	Lot 5, Bandy Creek Boat Harbour	Esperance	WA	2,000	Leased	-
237	Swan Location 12778 & 12779, Eclipse Hill	Gingin	WA	100	Leased	-
238	Wannamal Road	Gingin	WA	100	Leased	-
239	Brand Highway	Gingin	WA	625	Leased	-
240	Rifle Range Reserve Victoria Location 11499 Reserve 37333	Greenough	WA	28	Leased	-
241	124 Quill Way	Henderson	WA	-	Leased	-
242	Cinders Road	Karratha	WA	-	Leased	-
243	Victoria Highway	Kununurra	WA	16,000	Leased	-
244	Air Safety Marker (South), Pt Melbourne Location 3914	Lancelin	WA	11,834	Leased	-

245	Naval/Army Gunnery Range, Melbourne Location 4229	Lancelin	WA	-	Leased	-
246	Reserve No 28058, Kingsway Sporting Complex	Madeley	WA	6,586	Leased	-
247	Bombing Range, Reserve C 425	Muchea	WA	300	Leased	-
248	Swan Location 1352, Muchea East Road	Muchea	WA	-	Leased	-
249	Shota Road	Port Hedland	WA	30,000	Leased	-
250	Servetus Street	Swanbourne	WA	18	Leased	-
251	Swan Location 1 Lot 63 Copley Road (Near GNH)	Upper Swan	WA	-	Leased	-

## Attachment B

No.	Land Holding	Suburb	State	(3) Assets (Buildings, facilities or other)	(3a) Occupancy Level (%)	(3a) Occupant
1	24 - 28 Fairbairn Avenue	Canberra Airport	ACT	Communications duct.	100	DSRG
2	Canberra Airport Cabling Licence	Canberra Airport	ACT	Airside Cable license.	100	DSRG
3	Naval Wharf Facilities, Bindijine Beach Beecroft Pen.	Jervis Bay	ACT	Wharf.	100	Navy
4	HMAS Creswell Seabed Land Below Mhwm	Jervis Bay	ACT	Seabed license.	100	Navy
5	141 Flemington Road	Mitchell	ACT	Carpark.	100	CIOG
6	Brindabella Range	Mt Ginini	ACT	Repeater station.	100	RAAF
7	Air Force Cadet (412 Sqn) Cnr Dalton Place & Avalon Street	Albury Airport	NSW	Training facility.	100	RAAF
8	Off Sport UNE Drive University of New England	Armidale	NSW	Training facility.	100	Army
9	HMAS Penguin, Middle Head Road	Balmoral	NSW	Jetty, berths, slipway.	100	Navy
10	Bathurst Regional Airport Melrose Drive	Bathurst	NSW	Airport facilities.	100	RAAF
11	1-3 Windssock Way Bathurst Airport	Bathurst	NSW	Training facility.	100	RAAF
12	Botany Road & Hill Street	Botany	NSW	Storm water drain.	100	Army
13	Site 754, Camden Airport	Camden	NSW	Airport facilities.	100	RAAF
14	Site 754, Camden Airport	Camden	NSW	Marching license.	100	RAAF
15	Part Coffs Jetty, Foreshore Reserve	Coffs Harbour	NSW	Training facility.	100	Navy
16	119 Fitzroy Street	Cowra	NSW	Training facility.	100	Army
17	Rifle Range, Orara West State Forest No 535	Dairyville	NSW	Rifle range.	100	Army
18	Spectacle Island	Drummoyne	NSW	Wharf.	100	Navy
19	Spectacle Island	Drummoyne	NSW	Submarine pipeline.	100	Navy
20	Spectacle Island	Drummoyne	NSW	Watermain.	100	Navy
21	Off St George's Crescent	Drummoyne	NSW	Jetty.	100	Navy
22	Part of the Seabed Twofold Bay	Eden	NSW	Wharf.	100	Navy
23	Bombing & Gunnery Range	Evans Head	NSW	Bombing range.	100	RAAF
24	Rifle & Bombing Ranges	Evans Head	NSW	Bombing range.	100	RAAF
25	HMAS Kuttabul	Garden Island	NSW	Workshop facilities.	100	Navy
26	Port Jackson Sydney	Garden Island	NSW	Wharf.	100	Navy
27	Chowder Bay Road	Georges Heights	NSW	Wharf.	100	Navy
28	Ts Hawkesbury, Point Clare	Gosford	NSW	Training facility.	100	Navy
29	Theodolite Site	Hyams Beach	NSW	Theodolite site.	100	Navy
30	Repeater Station Site	Kings Tableland	NSW	Repeater station.	100	RAAF
31	Northcliff Drive	Lake Illawarra	NSW	Training facility.	100	Navy and RAAF

32	Northcliff Drive	Lake Illawarra	NSW	Access road.	100	Navy
33	Parachute Dropping Zone	Londonderry	NSW	Parachute zone.	100	RAAF
34	Newnes State Forest No748	Marrangaroo	NSW	Explosive safety zone.	100	Army
35	Buckingbong State Forest No156	Morundah	NSW	Buffer zone.	100	DMO
36	Mount Heaton Repeater Station site, Freemans Hole Road	Mount Heaton	NSW	Repeater station.	100	RAAF
37	Brunkerville Freeman's Road	Mount Heaton	NSW	Communication facilities.	100	RAAF
38	Obstruction Lights - Mt Jerrabomberra	Mount	NSW	Obstruction lights.	100	RAAF
39	Licence over Roadway	Mulwala	NSW	Roadway Access.	100	DMO
40	Yarrowonga to Oaklands Rail Line	Mulwala	NSW	Water pipe.	100	DMO
41	Army Base	Myambat	NSW	Water pipe.	100	Army
42	HMAS Platypus Adderson Ave	Neutral Bay	NSW	Wharf.	100	Navy
43	HMAS Platypus Adderson Ave	Neutral Bay	NSW	Crossing cables.	100	Navy
44	180 Hanckel Rd	Oakville	NSW	Instrument Landing System.	100	RAAF
45	Repeater Station Site	Point Lookout	NSW	Repeater station.	100	RAAF
46	Raymond Terrace Instrument Landing Site	Raymond Terrace	NSW	Instrument Landing System.	100	RAAF
47	TS Culgoa	South West Rocks	NSW	Training facility.	100	Navy
48	Building Lot 23, Tamworth Airport	Tamworth	NSW	Training facility.	100	RAAF
49	Parade Ground, Tamworth Airport	Tamworth	NSW	Parade ground.	100	RAAF
50	ILS Site, Comerong Island Road	Terara	NSW	Instrument Landing System.	100	Navy
51	Naval Reserve T S Vampire Dry Rock Road TS Vampire Dry Rock Road	Terranora	NSW	Parade ground.	100	Navy
52	RAAF Aerodrome, Forest Hill	Wagga Wagga	NSW	Pipeline.	100	RAAF
53	RAAF Aerodrome, Forest Hill	Wagga Wagga	NSW	Pipeline.	100	RAAF
54	RAAF Aerodrome, Forest Hill	Wagga Wagga	NSW	Pipeline.	100	RAAF
55	RAAF Aerodrome, Forest Hill	Wagga Wagga	NSW	Pipeline.	100	RAAF
56	Kapooka Enclosure Permit 56136	Wagga Wagga	NSW	Access road.	100	Army
57	Kapooka Enclosure Permit 56690	Wagga Wagga	NSW	Access road.	100	Army
58	Cliff Street	Watsons Bay	NSW	Sub cables.	100	Navy
59	Shark Island Shark Point	Watsons Bay	NSW	Degaussing range.	100	Navy
60	HMAS Waterhen-Naval Base Land, Balls Head	Waverton	NSW	Seabed license.	100	Navy
61	HMAS Waterhen-Naval Base Land, Balls Head	Waverton	NSW	Land.	100	Navy
62	Parachute Dropping Zone	Williamstown	NSW	Parachute drop zone.	100	Army
63	Parachute Dropping Zone	Williamstown	NSW	Parachute drop zone.	100	Army
64	Franki Ave & Margaret Street	Woolwich	NSW	Seabed license.	100	Navy
65	Pt. Lot 3939, Airport	Alice Springs	NT	Airport facilities.	100	JORN
66	Lot 2423 Butler Road	Alice Springs	NT	Shooting complex.	100	Army
67	Norforce Depot, Town Gymnasium	Bathurst Island	NT	Depot site.	100	Army

68	Point Fawcett Bathurst Island	Bathurst Island	NT	Radar facility.	100	RAAF
69	Lot 820 (A), Norforce Depot Garawa Street	Borrooloola	NT	Depot site.	100	Army
70	Air Traffic Control Building, Darwin Airport	Darwin	NT	Airport facilities.	100	RAAF
71	Lot 7248 Waterfront Precinct	Darwin	NT	Berthing facility.	100	Navy
72	Delamere Range Facility Buntine Highway	Delamere	NT	Range facility.	100	RAAF
73	Part Lot 141, Kooringa Street	Elliott	NT	ionospheric site.	100	DSTO
74	Lot 16, Road Two Alyangula	Groote Eylandt	NT	Depot site.	100	Army
75	Jorn Site	Groote Eylandt	NT	Radar facility.	100	RAAF
76	Ntp 4409 (A) Pt Ntp 4391	Katherine	NT	Instrument Landing System.	100	RAAF
77	NT Portion 1637, Port Keats Radar Site	Mount Goodwin	NT	Radar facility.	100	RAAF
78	Lot 1450 Arnhem Road	Nhulunbuy	NT	Depot site.	100	Army
79	Jorn Site	Nhulunbuy	NT	Radar facility.	100	RAAF
80	10 Tilston Avenue	Palmerston	NT	Training facility.	100	RAAF
81	Close Training Area, Thorngate Road	Palmerston	NT	Training area.	100	Army
82	Close Training Area, Thorngate Road	Palmerston	NT	Training area.	100	Army
83	Lot 495	Port Keats	NT	Depot site.	100	Army
84	Lease 2078, Bradshaw Station	Timber Creek	NT	Training area.	100	Army
85	Mayat Aboriginal Land Trust, Victoria Highway	Timber Creek	NT	Radar facility.	100	RAAF
86	Air Training Corps Depot, Archerfield Airport	Archerfield	QLD	Training facility.	100	RAAF
87	Rifle Range	Atherton	QLD	Rifle range.	100	Army
88	Lot 7 On 5053	Bamaga	QLD	Training depot.	100	Army
89	Off Hervey Road	Ben Lomond	QLD	Radio tower.	100	Army
90	Army Reserve Depot, Aradurad Rd & Turpentine St	Blackwater	QLD	Depot site.	100	Army
91	Lot 4 on Training Ship 159	Boigu Island	QLD	Training facility.	100	Army
92	Army Wharf Land Apollo Road	Bulimba	QLD	Wharf facilities.	100	Army
93	Wills Development Road 51 FNQR Depot	Burketown	QLD	Storage facilities.	100	Army
94	Building 15 General Aviation Bush Pilot Drive	Cairns	QLD	Airport facilities.	100	RAAF
95	HMAS Cairns Naval Base Harbour Maintenance Agrmnt (1)	Cairns	QLD	Maintenance repair.	100	Navy
96	'Swallows Landing' Boat Ramp Smiths Creek	Cairns	QLD	Boat ramp.	100	Navy
97	Access Jetty Trinity Inlet	Cairns	QLD	Jetty access.	100	Navy
98	Wharf No. 12 Trinity Inlet	Cairns	QLD	Wharf access.	100	Navy
99	Caloundra Aerodrome 21 Pathfinder Drive Lease K on SP253854	Caloundra West	QLD	Training facility.	100	RAAF
100	Land Warfare Centre	Canungra	QLD	Water tower permit.	100	DSRG
101	Charters Towers Airport 1-13 Macpherson Street	Charters Towers	QLD	Training facility.	100	RAAF
102	Air Training Corps, Browne & Clewley Streets	Corinda	QLD	Training facility.	100	RAAF
103	Unit B, Lot 10 Hawkins Place	Emerald	QLD	Training depot.	100	Army

104	Nw Side Of Garbutt RAAF Base, Ingham Road	Garbutt	QLD	Land.	100	RAAF
105	Ils Site, Huth Road	Glamorganvale	QLD	Instrument Landing System.	100	RAAF
106	Bombing Range	Halifax Bay	QLD	Bombing range.	100	RAAF
107	Field Training Area, Sharpes Road	Hervey Range	QLD	Access road.	100	Army
108	Part of State Forest, Townsville Field Training Area 4	Hervey Range	QLD	Training area.	100	Army
109	Jorn Site	Horn Island	QLD	Radar facility.	100	DMO
110	Army Reserve Depot Park And Ernest Streets	Innisfail	QLD	Army reserve depot.	100	Army
111	Lot 19, Chapman Road	Kowanyama	QLD	Depot site.	100	Army
112	Gatton Agricultural College	Lawes	QLD	Training facility.	100	Army
113	Jetty	Lucinda	QLD	Weather station.	100	DSTO
114	Lot 456	Magnetic Island	QLD	Obstruction beacon.	100	RAAF
115	Radar Site, Many Peaks	Many Peaks	QLD	Radar facility.	100	RAAF
116	Site 5022 Mount Isa Airport Barkley Highway	Mount Isa	QLD	Training facility.	100	RAAF
117	Repeater Station	Mt Glorious	QLD	Repeater station.	100	RAAF
118	14-18 Ryan Road	Mt Isa	QLD	Army reserve depot.	100	Army
119	Barkly Highway	Mt Isa	QLD	Rifle range.	100	Army
120	Repeater Station Site	Mt Mowbullen	QLD	Repeater station.	100	RAAF
121	Wyangapinni Road	Mt Parker	QLD	Navigation facilities.	100	Army
122	Mt Stuart Rd, Mt Stuart	Mt Stuart	QLD	Training area.	100	Army
123	Radar Station Site	Mt Tabletop	QLD	Radar facility.	100	RAAF
124	Tarrakan House Ogg Road	Murrumba Downs	QLD	Training facility.	100	Army
125	Jorn Site	Normanton	QLD	Radar facility.	100	DMO
126	Lot 5, Kirranth Street	Pormpuraaw	QLD	Depot site.	100	Army
127	2 Cook Street	Portsmith	QLD	Training facility.	100	Navy
128	DSTO Facility Moggil Road CSIRO	Pullenvale	QLD	Defence Science and Technology Office facilities.	100	DSTO
129	DSTO Facility Moggil Road CSIRO	Pullenvale	QLD	Defence Science and Technology Office facilities.	100	DSTO
130	Explosives Depot Lot 146 Munitions Storage	Queerah	QLD	Explosives depot.	100	Navy
131	Explosives Depot Lot 140	Queerah	QLD	Road access.	100	Navy
132	Explosives Depot Lot 151 Swallows Landing	Queerah	QLD	Road access.	100	Navy
133	Explosives Depot Lot 146 Access Route	Queerah	QLD	Road access.	100	Navy
134	Air Reserve Training Depot, Nathan Road	Redcliffe	QLD	Training depot.	100	RAAF
135	Airport	Rockhampton	QLD	Airport facilities.	100	RAAF
136	Lot 601	South Townsville	QLD	Seabed license.	100	Army
137	Archer & Huberts Streets	South Townsville	QLD	Training facility.	100	Navy
138	Naval Berthing Facility	Thursday Island	QLD	Berthing facility.	100	Navy

139	Greenvale Railway Line, Townsville Field Training Area	Townsville	QLD	Rail transfer corridor.	100	Army
140	Lot A in Lot 601 on SP137141	Townsville	QLD	Ten force support.	100	Army
141	Lot 2 on SP105871 Ross River	Townsville	QLD	Seabed license.	100	Army
142	Berth 10	Townsville Port	QLD	Berthing facility.	100	Army
143	Tropical Trials Area Mcnamee & Liverpool Creeks	Tully	QLD	Training facility.	100	Army
144	Army Tropical Trials Area, Downey Creek	Tully	QLD	Training facility.	100	Army
145	Army Tropical Trials Area, Jarra Creek	Tully	QLD	Training facility.	100	Army
146	Rifle Range	Wangetti	QLD	Rifle range.	100	Army
147	Lot 1000 Mp37180, Kerr Point Drive	Weipa	QLD	Storage depot.	100	Army
148	RAAF Base, Scherger	Weipa	QLD	Land.	100	RAAF
149	RAAF Base, Scherger	Weipa	QLD	Road access.	100	RAAF
150	RAAF Base, Scherger	Weipa	QLD	Buffer zone.	100	RAAF
151	2-34 Badgen Road	Wellington Point	QLD	Training facility.	100	Navy
152	Gawler Reach	Birkenhead	SA	Training facility.	100	Navy
153	Lot 12 Summit Road	Crafers	SA	Antenna site.	100	RAAF
154	Portion Of Sect 123 & 124, Hundred Of Jenkins-Cultana Army	Cultana	SA	Training area.	100	Army
155	RAAF Base Edinburgh West Avenue	Edinburgh	SA	Modular accommodation.	100	RAAF
156	South East Gate 9 Purling Ave	Edinburgh	SA	Emergency exit route.	100	DSTO
157	86-120 Purling Ave	Edinburgh Parks	SA	Land access.	100	DSRG
158	Pt Sec 86 Boundary Road	Gawler River	SA	Outer beacon site.	100	RAAF
159	Anzac Highway	Keswick	SA	Service road.	100	DSRG
160	Lot 201, Dyson Road	Lonsdale	SA	Depot site.	100	Army
161	Mount Gambier Airport	Mount Gambier	SA	Training facility.	100	RAAF
162	O'Halloran Terrace	Mount Gambier	SA	Training facility.	100	Navy
163	Section 241 355 Hundred, Woolundunga	Mt Brown	SA	Repeater station.	100	Army
164	Sec 323 Hundred Woolundunga	Mt Brown	SA	Repeater access road.	100	Army
165	Corner Bowhill & Karoonada Road	Murray Bridge	SA	Water pipe.	100	Army
166	Murray Bridge Training Area Karoonda Road	Murray Bridge	SA	Water pipe.	100	DSRG
167	Pt Lot 305 Heaslip Road	Penfield	SA	Middle beacon site.	100	RAAF
168	Burgoyne Street	Port Augusta	SA	Training facility.	100	Navy
169	Hannagan Street	Port Augusta	SA	Training facility.	100	Army
170	Thistle Island	Port Lincoln	SA	Range.	100	Navy
171	Brougham Place	Port Lincoln	SA	Training facility.	100	Navy
172	Fowler Terrace Salt Works	Price	SA	Ratio trail site.	100	DSTO
173	6-12 School Lynton Terrace	Seaford	SA	Training facility.	100	RAAF
174	Ridge Rd	Summertown	SA	Repeater station.	100	RAAF

175	Lot 8 Commerce Crescent	Victor Harbor	SA	Training facility.	100	Army
176	Yaringa MUD Carpark	Whyalla	SA	Carpark.	100	Army
177	Yaringa MUD	Whyalla	SA	Depot site.	100	Army
178	93 Mile Tank Arcoona Station	Woomera	SA	Land.	100	DSRG
179	Kootaberra Station (off Stuart Highway)	Woomera	SA	Land.	100	DSRG
180	Foreshore, Stoney Head Military Area	Beechford	TAS	Training facility.	100	Army
181	Beechford	Beechford	TAS	Roadway Access.	100	Army
182	82 Cove Hill Rd	Bridgewater	TAS	Training facility.	100	Army
183	Training Area	Buckland	TAS	Training area.	100	Army
184	Training Area	Buckland	TAS	Training area.	100	Army
185	'A' Road	Buckland	TAS	Access road.	100	Army
186	Training Area	Buckland	TAS	Access road.	100	Army
187	'A' Road	Buckland	TAS	Access road.	100	Army
188	Ambleside, River Road	Devonport	TAS	Training facility.	100	Navy
189	HMAS Huon, Queens Domain	Hobart	TAS	Boatshed, boat ramp.	100	Navy
190	HMAS Huon, Queens Domain	Hobart	TAS	Storage facilities.	100	Navy
191	Boat Ramp HMAS Huon	Hobart	TAS	Boat ramp.	100	Navy
192	Lots 1 & 2 Buffer Zone	Pontville	TAS	Buffer zone.	100	Army
193	Lot 3 Buffer Zone	Pontville	TAS	Buffer zone.	100	Army
194	117 Tully Street	St Helens	TAS	Training facility.	100	Navy
195	Ulverstone Community Precinct Building Ulverstone Show Ground Fora	West Ulverstone	TAS	Training facility.	100	Navy
196	Off Bass Highway	Wivenhoe	TAS	Training facility.	100	Navy
197	Murray Valley Hwy	Bandiana	VIC	Sewer pipe.	100	Army
198	Rail Line, Murray Valley Highway	Bandiana	VIC	Water pipe.	100	Army
199	Murray Valley Hwy	Bandiana	VIC	Water pipe.	100	Army
200	Murray Valley Hwy	Bandiana	VIC	Sewer pipe.	100	Army
201	Murray Valley Hwy	Bandiana	VIC	Watermain.	100	Army
202	Cnr Arundel & Bridge Streets	Benalla	VIC	Training facility.	100	RAAF
203	180 McIntosh Road	Bonegilla	VIC	Sewage Pipe.	100	Army
204	Cooper Street	Epping	VIC	Underwater explosives test facility.	100	DSTO
205	Army Cadets Training Depot, Robinsons Rd	Frankston	VIC	Training facility.	100	Army
206	54-70 Western Beach Foreshore	Geelong	VIC	Training facility.	100	Navy
207	RS 5124 Sturt Highway	Lake Cullulleraine	VIC	Training facility.	100	Navy
208	Railway Reserve off Kidbrooke Road	Laverton	VIC	Underline drain	100	RAAF
209	Railway Reserve off Kidbrooke Road	Laverton	VIC	Groundwater bores.	100	RAAF
210	Air Force Cadets, Cnr Twelfth St & San Mateo Ave	Mildura	VIC	Training facility.	100	RAAF



211	Air Force Cadets, Cnr Twelfth St & San Mateo Ave	Mildura	VIC	Training facility.	100	RAAF
212	Off Airfield Road	Morwell	VIC	Training facility.	100	RAAF
213	Off Northwood Road	Northwood	VIC	Road access.	100	Army
214	East of Milgate Street	Oakleigh	VIC	Drain.	100	DSRG
215	Access Road To PWEA, 29 Mile Rd	Point Wilson	VIC	Explosive area.	100	DMO
216	Seabed next to Point Wilson Wharf	Point Wilson	VIC	Explosive area.	100	DMO
217	506 Lorimer Street	Port Melbourne	VIC	Water drain.	100	DSTO
218	Navy Cadets Training Depot Lee Breakwater Road	Portland	VIC	Training Facility.	100	Navy
219	Reserved Forest off Heathcote-Nagambie	Puckapunyal	VIC	Buffer zone.	100	Army
220	124-126 Cunninghame Street	Sale	VIC	Radio mast / equipment.	100	RAAF
221	SES Site, Sloane Street	Stawell	VIC	Training facility.	100	Army
222	Murray Valley Hwy	Tallangatta Rail	VIC	Land.	100	Army
223	146 Nelson Place (Boatshed, Slipway & Jetty)	Williamstown	VIC	Boatshed, slipway, jetty.	100	Navy
224	60 Nelson Place	Williamstown	VIC	Project office.	100	DMO
225	Reserve 46106 Jorn Site	Broome	WA	Radar facility.	100	RAAF
226	Lot 501 Clementson St	Broome	WA	Training facility.	100	Navy
227	Obstruction Light 3 & Access, Part Lot 8	Bullsbrook	WA	Obstruction lights.	100	RAAF
228	Cnr Hutton & Coolilup Roads	Capel	WA	Rifle range.	100	Army
229	Ntl Aust Broadcasting Site, Brown Range N-W Coastal Hwy	Carnarvon	WA	Communications facility.	100	RAAF
230	Christmas Island Airport	Christmas Island	WA	Hangar.	100	Navy
231	Lot 33, West Island	Cocos (Keeling)	WA	Communication facilities.	100	RAAF
232	Part Loc 345, West Island	Cocos Island	WA	Demountable building.	100	RAAF
233	Dampier Port	Dampier	WA	Berthing facility.	100	Navy
234	Riverside & Wauhop Roads	East Fremantle	WA	Riverbed, jetty license.	100	Navy
235	Training Ship 'Perth', Riverside Road	East Fremantle	WA	Training facility.	100	Navy
236	Lot 5, Bandy Creek Boat Harbour	Esperance	WA	Training facility.	100	Navy
237	Swan Location 12778 & 12779, Eclipse Hill	Gingin	WA	Radar facility.	100	RAAF
238	Wannamal Road	Gingin	WA	Instrument Landing System.	100	RAAF
239	Brand Highway	Gingin	WA	Instrument Landing System.	100	RAAF
240	Rifle Range Reserve Victoria Location 11499 Reserve 37333	Greenough	WA	Rifle range.	100	Army
241	124 Quill Way	Henderson	WA	Wharf.	100	Navy
242	Cinders Road	Karratha	WA	Rifle range.	100	Army
243	Victoria Highway	Kununurra	WA	Radar beacon.	100	RAAF
244	Air Safety Marker (South), Pt Melbourne Location 3914	Lancelin	WA	Air safety marker.	100	Navy
245	Naval/Army Gunnery Range, Melbourne Location 4229	Lancelin	WA	Gunnery range.	100	Navy
246	Reserve No 28058, Kingsway Sporting Complex	Madeley	WA	Training facility.	100	RAAF

247	Bombing Range, Reserve C 425	Muchea	WA	Weapons range.	100	RAAF
248	Swan Location 1352, Muchea East Road	Muchea	WA	Antenna site.	100	RAAF
249	Shota Road	Port Hedland	WA	Radar facility.	100	RAAF
250	Servetus Street	Swanbourne	WA	Training depot.	100	Army
251	Swan Location 1 Lot 63 Copley Road (Near GNH)	Upper Swan	WA	Instrument Landing System.	100	RAAF

## Attachment C

No.	Name of Property	Location of the building (city, state).	Occupancy Rate (%)	If occupancy is identified as less than 100%, for what is the remaining used.
1	20 Brindabella Circuit	Canberra Airport, ACT	100.0	
2	18 Brindabella Circuit	Canberra Airport, ACT	86.4	Vacant, allowance for churn.
3	26 Fairbairn Avenue F3	Canberra Airport, ACT	72.9	Vacant, allowance for churn.
4	109 Kent Street	Deakin, ACT	82.3	Vacant, allowance for churn.
5	101 Flemington Road	Mitchell, ACT	60.3	Contingency DR Space, Vacant, allowance for churn.
6	Anzac Park West	Reid, ACT	81.5	Vacant, allowance for churn.
7	1 Molonglo Drive	Canberra Airport, ACT	79.1	Vacant, allowance for churn.
8	25 Brindabella Circuit	Canberra Airport, ACT	83.6	Vacant, allowance for churn.
9	10 Richmond Avenue	Canberra Airport, ACT		Classified.
10	26 Brindabella Circuit BP3	Canberra Airport, ACT	73.0	Vacant, allowance for churn.
11	26 Richmond Avenue F1	Canberra Airport, ACT		Classified.
12	29 Brindabella Circuit BP29	Canberra Airport, ACT	86.3	Vacant, allowance for churn.
13	31 Brindabella Circuit BP31	Canberra Airport, ACT	84.9	Vacant, allowance for churn.
14	39 Brindabella Circuit BP9	Canberra Airport, ACT	56.7	Vacant, allowance for churn.
15	8 Thesiger Court	Deakin, ACT	85.5	Vacant, allowance for churn.
16	105 Tennant Street	Fyshwick, ACT	100.0	
17	107 Tennant Street	Fyshwick, ACT		Exempt from the PRODAC data collection.
18	Building 5 101 Tennant Street	Fyshwick, ACT	61.4	Vacant, allowance for churn.
19	2-6 Felton Street	Mitchell, ACT		Exempt from the PRODAC data collection.
20	Level 4 Building R9 Russell Offices Russell Drive	Russell, ACT		Classified.
21	Hains Building, Princess Ave & Sharp Street	Cooma, NSW	68.6	Vacant, allowance for churn.
22	24 Fairbairn Avenue F2	Canberra Airport, ACT	76.0	Vacant, allowance for churn.
23	104 Gladstone Street	Fyshwick, ACT		Classified.
24	13 London Circuit	Canberra, ACT	68.2	Vacant, allowance for churn.
25	5 Tennant Street	Fyshwick, ACT		Exempt from the PRODAC data collection.
26	91 Northbourne Ave	Turner, ACT	88.2	Vacant, allowance for churn.
27	33 Brindabella Circuit BP33	Canberra Airport, ACT	87.6	Vacant, allowance for churn.
28	35 Brindabella Circuit BP35	Canberra Airport, ACT	88.2	Vacant, allowance for churn.
29	Kirkpatrick Street	Weston, ACT		Exempt from the PRODAC data collection.
30	28 Fairbairn Avenue F4	Canberra Airport, ACT	71.2	Vacant, allowance for churn.
31	1.2 Dairy Road	Fyshwick, ACT	86.0	Vacant, allowance for churn.
32	34 Lowe Street	Queanbeyan, NSW	84.8	Vacant, allowance for churn.
33	38 Townsville Street	Fyshwick, ACT		Classified.
34	15 National Circuit	Barton, ACT		Exempt from the PRODAC data collection.
35	10 Whyalla Street	Fyshwick, ACT	92.0	Vacant, allowance for churn.
36	Northbourne House, 219 Northbourne Avenue	Turner, ACT	0.0	100% vacant. Building decommissioned. Lease ceases 30 June 2014.

37	8 McMinn Street	Darwin, NT	78.1	Exempt from the PRODAC data collection.
38	6-14 Oxenham Street	Dudley Park, SA	35.1	Vacant, allowance for churn.
39	85 Chalgrove Avenue	Rockingham, WA	93.8	Vacant, allowance for churn.
40	Unit 3, 23-25 Chalgrove Avenue	Rockingham, WA		Exempt from the PRODAC data collection.
41	36 Mitchell Street	Darwin, NT		Exempt from the PRODAC data collection.
42	Lot 6633, 3 Tybell Street	Winnellie, NT	26.1	Vacant, allowance for churn.
43	'Cyril Vickery Pavilion', Cnr Station St & Albany Hwy	Cannington, WA		Exempt from the PRODAC data collection.
44	Units 1-5, 105 Winton Road	Joondalup, WA		Exempt from the PRODAC data collection.
45	Level 1, 2 & 3, 311 High St	Penrith, NSW	67.2	Vacant, allowance for churn.
46	28-32 King Street, Ground	Raymond Terrace, NSW		Exempt from the PRODAC data collection.
47	28-32 King Street, Lv 1	Raymond Terrace, NSW	91.5	Vacant, allowance for churn.
48	Defence Plaza, 270 Pitt Street	Sydney, NSW	81.6	Vacant, allowance for churn.
49	Garden Street	Eveleigh, NSW	77.0	Vacant, allowance for churn.
50	Cnr Darlington & City Road	Darlington, NSW		Exempt from the PRODAC data collection.
51	Unit 2, 923-935 Bourke Road	Alexandria, NSW		Exempt from the PRODAC data collection.
52	Boeing House 363 Adelaide Street	Brisbane, QLD		Exempt from the PRODAC data collection.
53	3 Jensen Street, Manoora	Cairns, QLD		Exempt from the PRODAC data collection.
54	Nathan Business Centre, 340 Ross River Road Aitkenvale	Townsville, Qld		Exempt from the PRODAC data collection.
55	151-171 Roma Street	Brisbane, QLD	86.4	Vacant, allowance for churn.
56	71 Osborne Road	Mitchelton, QLD		Exempt from the PRODAC data collection.
57	DSTO Facility Moggil Road CSIRO	Pullenvale, QLD		Exempt from the PRODAC data collection.
58	Hydrographic Office, 8 Station St	Wollongong, NSW	87.1	Vacant, allowance for churn.
59	Part Level 2, 55-57 Berry Street	Nowra, NSW		Exempt from the PRODAC data collection.
60	Suite 104 76 Morgan St	Wagga Wagga, NSW		Exempt from the PRODAC data collection.
61	Defence Plaza, 661 Bourke St	Melbourne, VIC	86.5	Vacant, allowance for churn.
62	Defence Prototype Eng Services Units 1 & 2 26 William Angliss	Laverton North, VIC		Exempt from the PRODAC data collection.
63	Room In Bldg 253,Rmit Uni, Dept Mech.& Manuf.Engineering	Bundoora, VIC		Exempt from the PRODAC data collection.
64	Campbell Park	Campbell, ACT	79.1	Vacant, allowance for churn.

## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 158 - Hospitality and Entertainment

Senator Ludwig provided in writing:

- (1) What is the Department/Agency's hospitality spend from Additional Estimates in February, 2014 to date including any catering and drinks costs.
- (2) For each Minister and Parliamentary Secretary office, please detail total hospitality spend from Supplementary Budget Estimates in November 2013 to date. Detail date, location, purpose and cost of all events including any catering and drinks costs.
- (3) What is the Department/Agency's entertainment spend from Additional Estimates in February, 2014 to date? Detail date, location, purpose and cost of all events including any catering and drinks costs.
- (4) For each Minister and Parliamentary Secretary office, please detail total entertainment spend from Additional Estimates in February, 2014 to date. Detail date, location, purpose and cost of all events including any catering and drinks costs.
- (5) What hospitality spend is the Department/Agency's planning on spending? Detail date, location, purpose and cost of all events including any catering and drinks costs.
- (6) For each Minister and Parliamentary Secretary office, what hospitality spend is currently being planned for? Detail date, location, purpose and cost of all events including any catering and drinks costs.
- (7) What entertainment spend is the Department/Agency's planning on spending? Detail date, location, purpose and cost of all events including any catering and drinks costs.
- (8) For each Minister and Parliamentary Secretary office, what entertainment spend is currently being planned for? Detail date, location, purpose and cost of all events including any catering and drinks costs.
- (9) Is the Department/Agency planning on reducing any of its spending on these items? If so, how will reductions be achieved?

#### Response:

(1) and (3) For the period 28 February 2014 to 13 June 2014, the total expenditure on hospitality and entertainment was \$485,361 (excl. GST).

(2) and (4) Defence has provided hospitality and entertainment expenditure details for the period 1 December 2013 to 28 February 2014 under Question on Notice 101 from Additional Estimates Hearing on 26 February 2014, and for the period 1 March to 1 June 2014 under Question on Notice No. 144 from Budget Estimates Hearing on 2-3 June 2014.

(5) and (7) Details of future events are not available until events are approved.

(6) and (8) The Department has not been advised of any anticipated hospitality or entertainment expenditure for the Ministers' and Parliamentary Secretary's offices.

(9) See response to Question on Notice No. 88 from the Supplementary Budget Estimates Hearing on 20 November 2013.

**Department of Defence**

**Budget Estimates Hearing – 2 & 3 June 2014**

**Question on Notice No. 159 –Travel costs – Ministerial**

**Senator Ludwig** provided in writing:

- (1) From Additional Estimates in February, 2014, detail all travel conducted by the Minister/Parliamentary Secretary.
- (2) List each location, method of travel, itinerary and purpose of trip.
- (3) List the total cost plus a breakdown that include airfares (and type of airfare), accommodation, meals and other travel expenses (such as incidentals).
- (4) List the number of staff that accompanied the Minister/Parliamentary Secretary, listing the total costs per staff member, the class of airplane travelled, the classification of staff accompanying the Minister/Parliamentary Secretary.
- (5) What travel is planned for the rest of this calendar year? Also provide a reason and brief explanation for the travel.

**Response:**

- (1) to (5) The Special Minister of State will answer on behalf of all agencies.

## **Department of Defence**

### **Budget Estimates Hearing – 2 & 3 June 2014**

#### **Question on Notice No. 160 – Grants**

**Senator Ludwig** provided in writing:

- (1) Provide a list of all grants, including ad hoc and one-off grants from the Additional Estimates in February, 2014 to date. Provide the recipients, amount, intended use of the grants, what locations have benefited from the grants and the electorate and state of those locations.
- (2) Update the status of each grant that was approved prior to Additional Estimates in February, 2014, but did not have financial contracts in place at that time. Provide details of the recipients, the amount, the intended use of the grants, what locations have benefited from the grants and the electorate and state of those grants.

#### **Response:**

- (1) A list of all Defence and Defence Materiel Organisation (DMO) grants since the Additional Estimates on 26 February 2014 to date is included at Attachment A.
- (2) DMO has one grant that was approved prior to the Additional Estimates on 26 February 2014, which did not have a financial contract in place at that time. A contract has since been signed on 11 March 2014, details of which are included at Attachment B. For Defence, this question has been previously answered under Question on Notice No. 83 from Additional Estimates of 26 February 2014. This response remains extant.

**DEFENCE**

Attachment A

**All Grants since Supplementary Budget Estimates in Additional Estimates in February 2014 to date**

Agency	Project Title	Grant Recipient	Grant Purpose	Value (GST incl.)	Commencement Date	Grant Term (days)	Grant Funding Location	Electorate	State	Post Code	Date Funding Agreement signed
Defence	United Nations - Funding Grant for Peace Operations Training Institute e-Learning for African Peace Keepers	United Nations - Peace Operations Training Institute e-Learning for African Peace Keepers	United Nations - Funding Grant for Peace Operations Training Institute e-Learning for African Peace Keepers	\$175,194.00	30-Apr-14	730	New York, USA	Overseas	Overseas	Overseas	30/04/2014
Defence	Afghan National Army Trust Fund Contribution	Afghan National Army Trust Fund	Grant for 2013-14 for development and sustainment of the Afghan National Army	\$44,395,000.00	20-May-14	365	Afghanistan	Overseas	Overseas	Overseas	20/05/2014
Defence	Indians and ANZACs on Gallipoli Project	Professor Peter Stanley of the University of New South Wales - Indians and ANZACs on Gallipoli Project	Commissioning of a Publication Commemorating Australia and India's Joint Contribution to the Gallipoli Campaign in World War I	\$18,100.00	26-May-14	365	Canberra, ACT	Fraser	ACT	2610	26/05/2014

**DMO****All Grants since Supplementary Budget Estimates in Additional Estimates in February 2014 to date**

Agency	Project Title	Grant Recipient	Purpose	Value (GST Inclusive)	Commencement Date	Grant Terms (Days)	Grant Funding Location	Electorate	State	Postcode	Date Funding Agreement Signed
DMO	New Air Combat Capability - Industry Support Program	Rockwell Collins Australia	Establishment of a Joint Strike Fighter Electro-Optical Distributed Aperture System(EODAS) Opt	\$275,000.00	1/02/2014	454	Tullamarine	Calwell	VIC	3043	11/03/2014
DMO	New Air Combat Capability - Industry Support Program	Micreo Ltd	L-Band Radar Filter Design for Manufacture	\$92,825.70	6/01/2014	175	Eight Mile Plains	Moreton	QLD	4113	27/03/2014
DMO	Defence Industry Innovation Centre (DIIC) Tailored Advisory Service (TAS) Grant	Smart Fabrication Pty Ltd	Strategy and Business Development Support Services	\$5,500.00	19/03/2014	100	Port Adelaide	Port Adelaide	SA	5015	19/03/2014
DMO	Defence Industry Innovation Centre (DIIC) Defence Advisory Service (DAS) Grant	Australian Ultimate Suspension Pty Ltd	Preparation for ISO9001	\$13,200.00	29/04/2014	59	Ingleburn	Werriwa	NSW	2565	29/04/2014
DMO	Defence Industry Innovation Centre (DIIC) Defence Advisory Service (DAS) Grant	Australian Ultimate Suspension Pty Ltd	Upgrade from ISO9001 to AS9100C	\$5,500.00	29/04/2014	184	Ingleburn	Werriwa	NSW	2565	29/04/2014
DMO	Defence Industry Innovation Centre (DIIC) Tailored Advisory Service (TAS) Grant	Noventus Pty Ltd	Website Development	\$7,298.50	7/05/2014	121	Melbourne	Melbourne	VIC	3004	7/05/2014
DMO	Defence Industry Innovation Centre (DIIC) Tailored Advisory Service (TAS) Grant	Steyr Motors Australia Pty Ltd	Development of Strategic business plans and preparation for ISO9001 Certification	\$10,719.50	7/05/2014	268	Stafford	Brisbane	QLD	4053	7/05/2014



DMO	Defence Industry Innovation Centre (DIIC) Defence Advisory Service (DAS) Grant	Geoplex Pty Ltd	Development and Implementation of Strategic Plan	\$10,875.00	27/05/2014	94	Melbourne	Melbourne	VIC	3000	27/05/2014
DMO	Defence Industry Innovation Centre (DIIC) Defence Advisory Service (DAS) Grant	Geoplex Pty Ltd	Communications Plan & Branding Activities	\$9,125.00	5/06/2014	55	Melbourne	Melbourne	VIC	3000	5/06/2014
DMO	Defence Industry Innovation Centre (DIIC) Defence Advisory Service (DAS) Grant	Reiter Precision Tooling Pty Ltd	Strategic Direction and Succession Planning	\$20,000.00	12/06/2014	223	Wetherill Park	McMahon	NSW	2164	12/06/2014
DMO	Defence Industry Innovation Centre (DIIC) Tailored Advisory Service (TAS) Grant	Albins Off Road Gear Pty Ltd	Development and Implementation of Strategic Plan	\$20,000.00	18/06/2014	215	Delacombe	Ballarat	VIC	2256	18/06/2014

DMOUpdate on status of Grants approved prior to 26 Feb 2014 but did not have financial contracts in place on 26 Feb 2014

Agency	Project Title	Grant Recipient	Purpose	Value (GST Inclusive)	Commencement Date	Grant Terms (Days)	Grant Funding Location	Electorate	State	Postcode	Date Funding Agreement Signed
DMO	New Air Combat Capability - Industry Support Program	Rockwell Collins Australia	Establishment of a Joint Strike Fighter Electro-Optical Distributed Aperture System(EODAS) Opt	\$275,000.00	1/02/2014	454	Tullamarine	Calwell	VIC	3043	11/03/2014

## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 161 - Government Payment of Accounts

Senator Ludwig provided in writing:

- (1) From Additional Estimates in February, 2014 to date, what has been the average time period for the department/agency paid its accounts to contractors, consultants or others?
- (2) How many payments owed (as a number and as a percentage of the total) have been paid in under 30 days?
- (3) How many payments owed (as a number and as a percentage of the total) have been paid in between 30 and 60 days?
- (4) How many payments owed (as a number and as a percentage of the total) have been paid in between 60 and 90 days?
- (5) How many payments owed (as a number and as a percentage of the total) have been paid in between 90 and 120 days?
- (6) How many payments owed (as a number and as a percentage of the total) have been paid in over 120 days?
- (7) For accounts not paid within 30 days, is interest being paid on overdue amounts and if so how much has been paid by the portfolio/department agency since Additional Estimates in February, 2014?
- (8) Where interest is being paid, what rate of interest is being paid and how is this rate determined?

#### Response:

- (1) The average time for the Department of Defence to pay accounts (including credit card payments) from 1 March 2014 to 31 May 2014 was 3.37 days.
- (2) 559,027 payments were made in 30 days or less which represents 99.28% of all payments for the period.
- (3) 2,529 payments were made between 30 and 60 days which represents 0.45% of all payments for the period.
- (4) 550 payments were made between 60 and 90 days which represents 0.10% of all payments for the period.
- (5) 414 payments were made between 90 and 120 days which represents 0.07% of all payments for the period.
- (6) 587 payments were made in over 120 days which represents 0.10% of all payments for the period.

(7) For accounts not paid within 30 days from February 2014, a total of four late payments subject to interest have been identified. A total of \$533.80 interest has been paid in relation to these accounts.

(8) Where required, interest is paid in accordance with the rate and methodology detailed in the Procurement On-Time Payment policy for Small Business (Finance Circular No. 2012/02).

## Department of Defence

### Budget Estimates – 2 & 3 June 2014

#### Question on Notice No. 162 - Question time

**Senator Ludwig** provided in writing:

- (1) How many officers are responsible for preparing the department, agency, Minister or representing Minister's briefing pack for the purposes of Question Time?
- (2) How many officer hours are spent each sitting day on preparing that information? Please break down the hours by officer APS classification
- (3) Are drafts shown to the Minister or their office before Question Time?
  - (a) If so, when does this occur?
  - (b) How many versions of this information are shown to the minister or their office?
- (4) Does the minister or their office make any contributions, edits or suggestions for departmental changes to this information?
  - (a) If so, when does this occur?
  - (b) What officer hours were spent on making these edits? Please break down the hours by officer APS classification.
- (5) Provide each of the contents page of the Minister and representing Minister's Question Time folder prepared by the department for the week of 11 February 2014.

**Response:**

This question has been answered previously under Question on Notice No. 99 from Additional Estimates of 26 February 2014.

## **Department of Defence**

### **Budget Estimates Hearing – 2 & 3 June 2014**

#### **Question on Notice No. 163 - Meeting costs**

**Senator Ludwig** provided in writing:

- (1) What is the Department/Agency's meeting spend from Additional Estimates in February, 2014 to date? Detail date, location, purpose and cost of all events, including any catering and drinks costs.
- (2) For each Minister and Parliamentary Secretary office, please detail total meeting spend from Additional Estimates in February, 2014 to date. Detail date, location, purpose and cost of each event including any catering and drinks costs.
- (3) What meeting spend is the Department/Agency's planning on spending? Detail date, location, purpose and cost of all events including any catering and drinks costs.
- (4) For each Minister and Parliamentary Secretary office, what meeting spend is currently being planned for? Detail date, location, purpose and cost of each event including any catering and drinks costs.

**Response:**

(1) to (4) This question has been answered previously under Question on Notice No. 86, Additional Estimates of 26 February 2014. The response remains extant.

**Department of Defence**

**Budget Estimates Hearing – 2 & 3 June 2014**

**Question on Notice No. 164 - Hire cars**

**Senator Ludwig** provided in writing:

- (1) How much did each department/agency spend on hire cars from Additional Estimates in February, 2014 to date? Provide a breakdown of each business group in each department/agency.
- (2) What are the reasons for hire car costs?

**Response:**

(1) and (2) Approximate expenditure on hire cars domestically and overseas for the period from 1 March 2014 to 31 May 2014 inclusive was \$4.285 million. Other parts of this question have been answered previously under Question on Notice No. 96 from Additional Estimates of 26 February 2014. The response remains extant.

## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 165 – Executive coaching and leadership training

**Senator Ludwig** provided in writing:

in relation to executive coaching and/or other leadership training services purchased by each department/agency, please provide the following information from Additional Estimates in February, 2014 to date:

- (1) Total spending on these services.
- (2) The number of employees offered these services and their employment classification.
- (3) The number of employees who have utilised these services, their employment classification and how much study leave each employee was granted (provide a breakdown for each employment classification).
- (4) The names of all service providers engaged. For each service purchased from a provider listed under (4), please provide:
  - (a) The name and nature of the service purchased
  - (b) Whether the service is one-on-one or group based
  - (c) The number of employees who received the service and their employment classification
  - (d) The total number of hours involved for all employees (provide a breakdown for each employment classification)
  - (e) The total amount spent on the service
  - (f) A description of the fees charged (i.e. per hour, complete package).
- (5) Where a service was provided at any location other than the department or agency's own premises, please provide:
  - (a) The location used
  - (b) The number of employees who took part on each occasion (provide a breakdown for each employment classification)
  - (c) The total number of hours involved for all employees who took part (provide a breakdown for each employment classification)
  - (d) Any costs the department or agency's incurred to use the location
- (6) In relation to education/executive coaching and/or other leadership training services paid for by the department what agreements are made with employees in regards to continuing employment after training has been completed?
- (7) For graduate or post graduate study, please breakdown each approved study leave by staffing allocation and degree or program title.

**Response:**

This question has been answered previously under Question on Notice No. 88 from Additional Estimates of 26 February 2014. The response remains extant.



**Department of Defence**

**Budget Estimates Hearing – 2 & 3 June 2014**

**Question on Notice No. 166 – Staffing Profile**

**Senator Ludwig** provided in writing:

- (1) What is the current staffing profile of the department/agency?
- (2) Provide a list of staffing numbers, broken down by classification level, division, home base location (including town/city and state).

**Response:**

- (1) Defence has an integrated workforce of approximately 20,000 Australian Public Service (APS) members, 56,000 Permanent ADF members and 24,000 Reservists. These staffing levels are established with capability outcomes as the priority.
- (2) The table below provides a breakdown of Defence's Australian Public Service (APS) workforce as at 31 May 2014 by Group, APS classification and location by state and territory. Defence is not prepared to break location down any further as to do so would require an unreasonable diversion of departmental resources.

Note that these figures are based on headcount data, rather than full time equivalents (FTE). Defence budgets for its APS workforce on a FTE (ie paid) basis. Headcount data counts all personnel equally regardless of the number of hours worked, and includes all personnel recorded as on duty, or on leave with or without pay.

The response to Question on Notice No. 13 from Budget Estimates 2 and 3 June 2014 contains the actual FTE figure of 20,056 as at 5 June 2014, broken down by state and territory.

State/Territory by Group/Service		APS1-6	Senior Officers	Senior Executives	Total
ACT	Air Force	65	28	0	93
	Army	178	36	0	214
	Joint Operations Command	4	6	0	10
	Navy	133	91	0	224
	Chief Information Officer	361	467	11	839
	Chief Operating Officer	57	32	3	92
	Defence People Group	568	268	14	850
	Defence Support & Reform Group	540	364	17	921
	Capability Development Group	69	89	4	162
	Chief Finance Officer	232	197	16	445
	VCDF	318	242	3	563
	Defence Science & Technology Organisation	37	122	5	164
	Intelligence and Security	1,385	802	27	2,214
	Secretary/CDF	136	193	24	353
	Defence Materiel Organisation	813	864	31	1,708
<b>Total</b>	<b>4,896</b>	<b>3,801</b>	<b>155</b>	<b>8,852</b>	
NSW	Air Force	170	35	0	205
	Army	222	10	0	232
	Joint Operations Command	26	14	0	40
	Navy	296	52	0	348
	Chief Information Officer	30	5	0	35
	Chief Operating Officer	15	1	0	16
	Defence People Group	201	12	0	213
	Defence Support & Reform Group	415	45	0	460
	Capability Development Group	0	0	0	0
	Chief Finance Officer	154	28	0	182
	VCDF	321	48	1	370
	Defence Science & Technology Organisation	28	54	0	82
	Intelligence and Security	21	2	0	23
	Secretary/CDF	1	0	0	1
	Defence Materiel Organisation	952	268	0	1,220
<b>Total</b>	<b>2,852</b>	<b>574</b>	<b>1</b>	<b>3,427</b>	
NT	Air Force	21	1	0	22
	Army	21	1	0	22
	Joint Operations Command	6	0	0	6
	Navy	16	0	0	16
	Chief Information Officer	8	1	0	9
	Chief Operating Officer	2	0	0	2
	Defence People Group	16	1	0	17
	Defence Support & Reform Group	72	12	0	84
	Capability Development Group	0	0	0	0
	Chief Finance Officer	18	0	0	18
	VCDF	54	1	0	55
	Defence Science & Technology Organisation	0	1	0	1
	Intelligence and Security	37	17	1	55
	Secretary/CDF	0	0	0	0
	Defence Materiel Organisation	20	8	0	28
<b>Total</b>	<b>291</b>	<b>43</b>	<b>1</b>	<b>335</b>	

		APS1-6	Senior Officers	Senior Executives	Total
QLD	Air Force	75	8	0	83
	Army	193	9	0	202
	Joint Operations Command	2	0	0	2
	Navy	24	1	0	25
	Chief Information Officer	25	4	0	29
	Chief Operating Officer	8	0	0	8
	Defence People Group	65	7	0	72
	Defence Support & Reform Group	252	31	0	283
	Capability Development Group	0	0	0	0
	Chief Finance Officer	57	5	0	62
	VCDF	250	21	1	272
	Defence Science & Technology Organisation	9	19	1	29
	Intelligence and Security	60	2	0	62
	Secretary/CDF	0	1	0	1
	Defence Materiel Organisation	250	77	0	327
<b>Total</b>		<b>1,270</b>	<b>185</b>	<b>2</b>	<b>1,457</b>
SA	Air Force	139	29	0	168
	Army	33	0	0	33
	Joint Operations Command	1	0	0	1
	Navy	1	2	0	3
	Chief Information Officer	10	1	0	11
	Chief Operating Officer	1	0	0	1
	Defence People Group	25	3	0	28
	Defence Support & Reform Group	82	17	0	99
	Capability Development Group	0	0	0	0
	Chief Finance Officer	89	5	0	94
	VCDF	107	9	0	116
	Defence Science & Technology Organisation	633	730	6	1,369
	Intelligence and Security	63	2	0	65
	Secretary/CDF	0	0	0	0
	Defence Materiel Organisation	190	105	1	296
<b>Total</b>		<b>1,374</b>	<b>903</b>	<b>7</b>	<b>2,284</b>
TAS	Air Force	1	0	0	1
	Army	10	0	0	10
	Joint Operations Command	0	0	0	0
	Navy	0	0	0	0
	Chief Information Officer	2	0	0	2
	Chief Operating Officer	0	0	0	0
	Defence People Group	2	0	0	2
	Defence Support & Reform Group	28	2	0	30
	Capability Development Group	0	0	0	0
	Chief Finance Officer	15	0	0	15
	VCDF	10	0	0	10
	Defence Science & Technology Organisation	10	7	0	17
	Intelligence and Security	0	0	0	0
	Secretary/CDF	0	0	0	0
	Defence Materiel Organisation	0	0	0	0
<b>Total</b>		<b>78</b>	<b>9</b>	<b>0</b>	<b>87</b>

		APS1-6	Senior Officers	Senior Executives	Total
VIC	Air Force	153	41	0	194
	Army	202	13	0	215
	Joint Operations Command	0	0	0	0
	Navy	24	0	0	24
	Chief Information Officer	158	42	0	200
	Chief Operating Officer	3	1	0	4
	Defence People Group	292	8	0	300
	Defence Support & Reform Group	320	48	0	368
	Capability Development Group	0	0	0	0
	Chief Finance Officer	87	20	0	107
	VCDF	364	45	1	410
	Defence Science & Technology Organisation	286	398	6	690
	Intelligence and Security	116	15	0	131
	Secretary/CDF	0	0	0	0
	Defence Materiel Organisation	1,153	367	2	1,522
	<b>Total</b>	<b>3,158</b>	<b>998</b>	<b>9</b>	<b>4,165</b>
WA	Air Force	16	2	0	18
	Army	54	1	0	55
	Joint Operations Command	2	0	0	2
	Navy	25	3	0	28
	Chief Information Officer	10	3	0	13
	Chief Operating Officer	2	0	0	2
	Defence People Group	15	2	0	17
	Defence Support & Reform Group	68	12	0	80
	Capability Development Group	0	0	0	0
	Chief Finance Officer	13	2	0	15
	VCDF	63	10	0	73
	Defence Science & Technology Organisation	14	28	0	42
	Intelligence and Security	19	3	0	22
	Secretary/CDF	0	0	0	0
Defence Materiel Organisation	151	54	0	205	
	<b>Total</b>	<b>452</b>	<b>120</b>	<b>0</b>	<b>572</b>
Overseas	<b>Total</b>	<b>20</b>	<b>96</b>	<b>4</b>	<b>120</b>
<b>Total</b>	<b>Total</b>	<b>14,391</b>	<b>6,729</b>	<b>179</b>	<b>21,299</b>

## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 167 – Staffing Reductions

**Senator Ludwig** provided in writing:

- (1) How many staff reductions/voluntary redundancies have occurred from Additional Estimates in February 2014 to date? What was the reason for these reductions?
- (2) Were any of these reductions involuntary redundancies? If yes, provide details.
- (3) Are there any plans for further staff reductions/voluntary redundancies? If so, please advise details including if there is a reduction target, how this will be achieved, and if any services/programs will be cut.
- (4) If there are plans for staff reductions, please give the reason why these are happening.
- (5) Are there any plans for involuntary redundancies? If yes, provide details.
- (6) How many ongoing staff left the department/agency from Additional Estimates in February, 2014 to date? What classification were these staff?
- (7) How many non-ongoing staff left department/agency from Additional Estimates in February, 2014 to date? What classification were these staff?
- (8) What are the voluntary redundancy packages offered? Please detail for each staff level and position
- (9) How do the packages differ from the default public service package?
- (10) How is the department/agency funding the packages?

**Response:**

(1) and (2) For the period 1 March 2014 to 31 May 2014, 318 Australian Public Service employees (ongoing and non-ongoing) separated from the Department of Defence. Of these, 37 were voluntary redundancies due to internal organisational change processes, and one was an involuntary retrenchment.

(3) and (4) Reductions in Defence's Australian Public Service workforce have been planned for several years. The Portfolio Budget Statements 2014-15 detail planned reductions in Defence's Australian Public Service workforce from an estimated 20,511 full time equivalent in 2013-14 to 18,105 in 2017-18. These staff reductions are due to continuing reforms to Defence's business practices, in particular through the wider application of shared services reform.

Any further reductions will be considered in the context of any implications for Defence arising from the Government's plans for the wider Australian Public Service, including the First Principles review of Defence.

(5) No.

(6) and (7)

**Separations between 1 March 2014 and 31 May 2014**

	<b>Non Ongoing</b>	<b>Ongoing</b>	<b>Total</b>
APS 1		3	3
APS 2	3	29	32
APS 3	6	26	32
APS 4	2	25	27
APS 5	5	46	51
APS 6	4	62	66
APS Trainee		1	1
EL 1	6	52	58
EL 2	4	41	45
SES 1		2	2
SES 2		1	1
<b>Total</b>	<b>30</b>	<b>288</b>	<b>318</b>

(8) A voluntary redundancy package comprises the following regardless of level or position:

- a severance benefit of two weeks salary for each year of continuous eligible service plus pro-rata for subsequent months of service, with a minimum payment of four weeks salary and a maximum payment of 48 weeks subject to the amount of the employee's National Employment Standards redundancy pay entitlement;
- payment in lieu of notice of four weeks salary or five weeks if the employee is over 45 years of age and has at least five years continuous eligible service;
- payment in lieu of unused annual leave;
- payment in lieu of long service leave for employees with a minimum of 12 months continuous eligible service;
- a special benefit of four weeks salary if the employee accepts voluntary redundancy and exits within 28 days of the offer; and
- the employee's superannuation benefits.

(9) Defence provides an additional four week special benefit for early exit.

(10) Redundancies are met from within the employee expense budget of the business unit or Group in which they are employed.

**Department of Defence**

**Budget Estimates Hearing – 2 & 3 June 2014**

**Question on Notice No.168 – Staffing Recruitment**

**Senator Ludwig** provided in writing:

- (1) How many ongoing staff were recruited from Additional Estimates in February, 2014 to date? What classification are these staff?
- (2) How many non-ongoing positions exist or have been created from Additional Estimates in February, 2014 to date? What classification are these staff?
- (3) From Additional Estimates in February, 2014 to date, how many employees have been employed on contract and what is the average length of their employment period?

**Response:**

- (1) Defence has recruited 34 ongoing APS employees over the period 1 March 2014 and 31 May 2014. The breakdown of APS Classification is as follows:

APS Trainee	18
APS Level 4	5
APS Level 5	2
APS Level 6	5
Executive Level 1	1
Executive Level 2	3

- (2) The number of non-ongoing positions that existed, or were created, over the period 1 March 2014 to 31 May 2014 was 213. It should be noted that not all positions were filled. The breakdown of APS classification was:

	Existed	Created
APS Level 2	4	
APS Level 3	10	
APS Level 4	9	
APS Level 5	10	2
APS Level 6	46	2
Executive Level 1	60	5
Executive Level 2	56	4
SES Level 1	4	
SES Level 2	1	

- (3) From 1 March 2014 to 31 May 2014 there were 4 non-ongoing APS employed on contract with an initial average contract of 365 days.

## Department of Defence

### Budget Estimates Hearing - 2 & 3 June 2014

#### Question on Notice No. 169 - Coffee Machines

**Senator Ludwig** provided in writing:

- (1) Has the department/agency purchased coffee machines for staff useage since Additional Estimates in February, 2014?
  - (a) If yes, provide a list that includes the type of coffee machine, the cost, the amount, and any ongoing costs such as purchase of coffee or coffee pods and when the machine was purchased?
  - (b) Why were coffee machines purchased?
  - (c) Has there been a noticeable difference in staff productivity since coffee machines were purchased? Are staff leaving the office premises less during business hours as a result?
  - (d) Where did the funding for the coffee machines come from?
  - (e) Who has access? .
  - (f) Who is responsible for the maintenance of the coffee machines? How much was spent on maintenance from Additional Estimates in February, 2014 to date, include a list of what maintenance has been undertaken. Where does the funding for maintenance come from?
  - (g) What are the ongoing costs of the coffee machine, such as the cost of coffee?
  
- (2) Since Additional Estimates in February, 2014, has the department/agency rented or leased any coffee machines for staff useage?
  - (a) If yes, provide a list that includes the type of coffee machine, the cost, the amount, and any ongoing costs such as purchase of coffee or coffee pods and when the machine was purchased.
  - (b) Why are coffee machines rented?
  - (c) Has there been a noticeable difference in staff productivity since coffee machines were rented? Are staff leaving the office premises less during business hours as a result?
  - (d) Where does the funding for the coffee machines come from?
  - (e) Who has access?
  - (f) Who is responsible for the maintenance of the coffee machines? How much was spent on maintenance from Additional Estimates in February, 2014 to date, include a list of what maintenance has been undertaken. Where does the funding for maintenance come from?
  - (g) What are the ongoing costs of the coffee machine, such as the cost of coffee?

#### **Response:**

This question has been answered previously under Question on Notice No. 92 from Additional Estimates of 26 February 2014. The response remains extant.



**Department of Defence**

**Budget Estimates Hearing – 2 & 3 June 2014**

**Question on Notice No. 170 - Printing**

**Senator Ludwig** provided in writing:

- (1) How many documents (include the amount of copies) have been printed from Supplementary Budget Estimates in November 2013 to date? How many of these printed documents were also published online?
- (2) Did the Department/agency use external printing services for any print jobs since 7 September 2013?
  - (a) If so, what companies were used?
  - (b) How were they selected?
  - (c) What was the total cost of this printing?

**Response:**

This question has been answered previously under Question on Notice No. 93 from Additional Estimates of 26 February 2014. The response remains extant.

## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 171 - Corporate Cars

Senator Ludwig provided in writing:

- (1) How many cars are owned by each department/agency?
- (2) Where is the car/s located?
- (3) What is the car/s used for?
- (4) What is the cost of each car from Additional Estimates in February, 2014 to date?
- (5) How far did each car travel from Additional Estimates in February, 2014 to date?
- (6) How many cars are leased by each department/agency?
- (7) Where are the cars located?
- (8) What are the cars used for?
- (9) What is the cost of each car from Additional Estimates in February, 2014 to date?
- (10) How far did each car travel from Additional Estimates in February, 2014 to date?

#### Response:

(1) to (3) See response to Question on Notice No. 97 from Supplementary Budget Estimates of 20 November 2013. There have been no significant changes to that information.

(4) Approximately \$5.532m or \$2,503 per vehicle, comprising estimated capital cost (average capital cost less revenue expected), operating , maintenance, and domestic fuel costs.

(5) A complete data set of the distance travelled for all Defence-owned vehicles during this period is not readily available. To attempt to provide this level of detail would involve an unreasonable diversion of resources.

(6) 50.

(7) Australian Capital Territory – 16  
New South Wales – 5  
Northern Territory – 3  
Queensland – 4  
South Australia – 14  
Tasmania – 1  
Victoria – 3  
Western Australia – 4

(8) This question has previously been answered under Question on Notice No. 94 from Additional Estimates of 26 February 2014. This response remains extant.

(9) As at 20 June 2014, the cost of leasing passenger vehicles during the period 28 February 2014 to 20 June 2014 was estimated at approximately \$0.167m or \$2,739 per vehicle (as an average).

(10) The distance travelled for individual Defence-leased vehicles during the period 28 February 2014 to 20 June 2014 was approximately 230,885km or an average of 4,617km per vehicle.

**Department of Defence**

**Budget Estimates Hearing – 2 & 3 June 2014**

**Question on Notice No. 172 - Taxi costs**

**Senator Ludwig** provided in writing:

- (1) How much did each department/agency spend on taxis from Additional Estimates in February, 2014 to date? Provide a breakdown for each business group in each department/agency.
- (2) What are the reasons for taxi costs?

**Response:**

(1) and (2) Approximate expenditure on taxis domestically and overseas for the period from 1 March 2014 to 31 May 2014 inclusive was \$3.610 million. For all other parts of this question, the response to Question on Notice No. 95 from Additional Estimates of 26 February 2014 remains extant.

**Department of Defence**

**Budget Estimates Hearing – 2 & 3 June 2014**

**Question on Notice No. 173 - Consultancies**

**Senator Ludwig** provided in writing:

- (1) How many consultancies have been undertaken from Additional Estimates in February, 2014 to date? Identify the name of the consultant, the subject matter of the consultancy, the duration and cost of the arrangement, and the method of procurement (ie. open tender, direct source, etc). Also include total value for all consultancies.
- (2) How many consultancies are planned for this calendar year? Have these been published in your Annual Procurement Plan (APP) on the AusTender website and if not why not? In each case please identify the subject matter, duration, cost and method of procurement as above, and the name of the consultant if known.
- (3) Have any consultancies not gone out for tender?
- (4) If so, which ones and why?

**Response:**

(1) - (4) This question has previously been answered under Question on Notice No. 85 from Additional Estimates of 26 February 2014. The response remains extant.

**Department of Defence**

**Budget Estimates Hearing – 2 & 3 June 2014**

**Question on Notice No. 174 - Air Cadets Assets**

**Senator Ludwig** provided in writing:

- (1) How many aircraft are currently used by the Australian Air Cadet Program? If yes, please provide a detailed list and break the list down by:
  - (a) Type (e.g. Aeroplanes, Gliders, Sustainers, etc)
  - (b) Make / Model
  - (c) Year Purchased / Leased / Other arrangement was put in place. If other please detail.
  - (d) Life expectancy
  - (e) Cost
  - (f) Who it is used by (Squadron name etc)
  - (g) What it is used for
  - (h) Frequency of its use
  - (i) Location/s it is used
  - (j) Where it is stored
    - (i) Is the land and the buildings used to store the aircraft owned, leased or used under some other arrangement? If other please detail.
    - (ii) How much space has been obtained under this arrangement?
    - (iii) What is the cost of the space used for this storage?
    - (iv) What are the ongoing costs associated with this storage?
  - (k) Maintenance Costs? Please detail cost break downs and who is contracted to perform the maintenance.
  
- (2) How are these aircraft transported? Please break down the list of transport vehicles by:
  - (a) Type (Trailer, truck etc)
  - (b) Make / Model
  - (c) Year Purchased / Leased / Other agreement was put in place. If other please detail.
  - (d) Cost
  - (e) Frequency of its use
  - (f) Location/s it is used
  - (g) Where it is stored
  - (h) Maintenance Costs? Please detail cost break downs and who performs the maintenance.
  
- (3) Is the Department of Defence planning / discussing / seeking / under contract or in any other way intending to acquire any additional or replacement aircraft for use by the Australian Air Cadet Program in the future? If yes, please provide a detailed list and break the list down by:
  - (a) Type (e.g. Aeroplanes, Gliders, Sustainers, etc)

- (b) Make / Model
  - (c) Year they are to be Purchased / Leased / Other arrangement is to be put in place. If other please detail.
  - (d) Life expectancy
  - (e) Cost
  - (f) Who it is to be used by (Squadron name etc)
  - (g) What it will be used for
  - (h) Frequency it is to be used
  - (i) Location/s it will be used
  - (j) Where it will be stored
    - (i) Will the land and the buildings to be used to store the aircraft be owned, leased or used under some other arrangement? If other please detail.
    - (ii) How much space will be / has been obtained under this arrangement?
    - (iii) What is the projected cost of the space used for this storage?
    - (iv) What are the projected ongoing costs associated with this storage?
  - (k) Have maintenance contracts been put in place? If no, why not? If yes:
    - (i) How much will the maintenance cost? Please break down costs?
    - (ii) Who will perform the maintenance?
    - (iii) How much will it cost?
    - (iv) Please provide a copy of the maintenance contracts.
    - (v) Please provide a copy of any other documents relating to the maintenance contracts.
- (4) How are these aircraft to be transported? Please break down the list of transport vehicles by:
- (a) Type (Trailer, truck etc)
  - (b) Make / Model
  - (c) Year they are to be Purchased / Leased / Other agreement to be put in place. If other please detail.
  - (d) Life expectancy
  - (e) Cost
  - (f) Who it is to be used by (Squadron name etc)
  - (g) Frequency it is to be used
  - (h) Location/s it will be used
  - (i) Where it will be stored
  - (j) Have maintenance contracts been put in place? If no, why not? If yes:
    - (i) How much will the maintenance cost? Please break down costs?
    - (ii) Who will perform the maintenance?
    - (iii) How much will it cost?
    - (iv) Please provide a copy of the maintenance contracts.
    - (v) Please provide a copy of any other documents relating to the maintenance contracts.

**Response:**

- (1) The Australian Air Force Cadets (AAFC) use a large number of aircraft, both powered and gliders, at many locations across Australia. The majority of the aircraft are hired for activities, and to provide the number used would be an unreasonable diversion of resources.
- (a) The Air Force has purchased 19 new gliders to be distributed to the various AAFC Wings across the country in order to increase the exposure of cadets to aviation as part of the goals of the AAFC. Details can be provided for these aircraft.
- (b) 8 non-powered DG Flugzeugbau GmbH 1001 Clubs and 11 self-launch Alexander Schleicher GmbH ASK21 Mis.
- (c) Purchased over 2013-14 and 2014-15, deliveries commencing April 2014 and due for completion around December 2014.
- (d) Aircraft have a life of 18,000 hours – expected to last at least 20 years but will be dependent on usage rates.
- (e) Combined cost for all gliders is approximately \$5m (including GST).
- (f) Wings (8 Wings in Australia, basically state-based) will be allocated aircraft on a pro-rata basis influenced by the ability to support operations and suitability of location. 5 Wing (TAS) and 8 Wing (NT) will not receive any. Units to operate the gliders are 102 Flight (Townsville), 229 Flight (Amberley), 301 Flight (Bathurst), 404 Squadron (Point Cook), 607 Flight (Edinburgh) and 716 Flight (Pearce). A trial ADFA gliding camp is planned for July 2014 at Bathurst. While some units are Gliding Federation of Australia (GFA) affiliated clubs in their own right, other flights will pair with clubs in the location of operation under agreements to use their ground facilities, flight instructors and operational oversight.
- (g) (i) Pilot Experience Flights (PEX) – pilot experience flights where the cadets are given basic instruction. They are high frequency but low duration flights designed to get as many cadets into the air, usually done over a weekend.
- (ii) Flight Instruction – smaller numbers undertaking training in accordance with GFA syllabus to achieve GFA standards/qualifications, usually done over school holidays as an aviation camp in order to maximise training output and continuity for the cadets.
- (iii) Further training on a very small number to progress them towards higher qualifications and possibly instructor status.
- (h) Every school holiday period at most locations (2 weeks each period) and one or two weekends per month.
- (i) Planned locations where they will be used are Charters Towers (QLD), Warwick (QLD), Bathurst (NSW), Bacchus Marsh (VIC), Stonefield (SA) and Narrogin (WA). Other locations can be used dependent on availability of resources and demand.



- (j)
  - (i) Some Flights will store the aircraft on RAAF bases, particularly if there are periods of inactivity, but the majority will be using either Defence-leased or service provider leased hangars.
  - (ii) Varies; dependent on the number of aircraft at each location. The aim is for each glider to have its own hangar space at each location.
  - (iii) Varies – cost forms part of the total lease for those Defence lease sites (Bathurst, Warwick) or nil at a service provider site where the cost is embedded in operational costs or met by the associations that provide support to the cadets (eg Narrogin). Costs are not significant.
  - (iv) Difficult to quantify Costs will continually change as leases are renewed and service providers change. As the AAFC capability grows and they gradually move towards the capability of having their own GFA affiliated clubs, costs for hangarage for gliders will move and become embedded in Defence leases of complete sites rather than just places in hangars.
  
- (k) Budget allowance of \$40,000 per financial year has been established. An annual inspection on the towed glider (DG1001) costs approximately \$1,000. Other maintenance will be on top of that cost. Running costs of the ASK21Mi will include annual inspections as well, however fuel and spares will depend on usage rates. Once all aircraft are in service more detail will be available. Cadet Branch – Air Force is confident that the budget will cover the costs of maintenance when the full fleet is in place and operational. All maintenance will be carried out by GFA/CASA certified Aircraft Maintenance Organisations, however low-level maintenance and minor inspections may be carried out by AAFC personnel or other service provider personnel who are suitably licensed.
  
- (2) The following mode of glider transportation is advised:
  - (a) Towed in purpose built trailers that are purchased with the glider. Each glider has its own trailer.
  - (b) Spindelberger Cobra trailers manufactured in Germany.
  - (c) Purchased with gliders, built in late 2013 or during 2014.
  - (d) Cost is part of the package for the gliders.
  - (e) Irregular. Trailers are on standby for each activity for recovery if any glider out-lands away from the airfield. Also used to take glider for maintenance and also to transport to any activities at different locations.
  - (f) Each location where the gliders operate.
  - (g) Normally at each location, however if space is limited it will be stored at the nearest Defence facility/RAAF Base.

(h) Trailers are state registered where annual cost of registration will vary (eg QLD is \$200). There is an annual service requirement estimated to be no more than \$500 per trailer. Servicing will be carried out by licensed motor mechanics.

(3) and (4) Utilisation of the gliders will be reviewed after 12-24 months and assessed for access by AAFC (and ADFA) members. If it is assessed that more gliders are necessary, capable of being fully utilised and enable higher targets to be reached then action will be taken by Cadet Branch –Air Force to acquire more aircraft.

## Department of Defence

### Budget Estimates Hearing – 2 & 3 June 2014

#### Question on Notice No. 175 - Defence Tender System – Market Research

**Senator Ludwig** provided in writing:

According to the Australian Government's Tender System, AusTender, the Department of Defence contracts various firms to perform market research on the Department's behalf.

- (1) What is the process by which the Department decides that market research needs to be conducted?
- (2) Who can request that market research be conducted?
- (3) Does approval for market research need to be signed off by the Minister? If not, who signs off on the request?
- (4) Is there a list of prequalified agencies who can be contracted for market research by the department? If yes, please provide a list and include the date on which they were accepted to be on the list.
- (5) Since September 7, 2013, have any agencies applied to be a prequalified agency and been denied. If yes, please provide a list and the reasons they were denied.
- (6) Is market research ever conducted to discover information about any subject not directly related to defence force recruitment? If yes, please detail.

According to the AusTender website, the following contracts are in place to provide market research: CN1875901; CN1875161; CN1859831; CN1913501; CN1993382; CN1976511; CN1968701; CN2172641; CN2172071; CN2170491; CN2193912; CN2209481; CN2220601; CN2230341; CN1931742;

- (7) With regard to each tender contract, could you please provide me with the following information?
  - (a) What was the market research commissioned to discover?
  - (b) What was the scope of the research?
  - (c) How was the research conducted and what research methods were employed in its collection? (e.g. focus groups, surveys etc.)
  - (d) Who was involved in requesting the research be conducted?
- (8) What were the findings of the research? Does the minister have access to the findings?
- (9) Was the research completed on budget or below? If no, by how much was it over?
- (10) Please provide a breakdown of costs associated with the research.
- (11) Were other tenders received for the research? If yes, please provide copies explain why the firm that won the contract was chosen over other competitors.
- (12) Who was involved with selecting the winning tender?
- (13) Can the minister add questions to the market research package? If so, what is the process that is used by the minister to add these questions?
- (14) Did the minister or his office add any questions to the market research covered in the contracts listed above? If so, please detail which contracts and what was asked.

(15) Since September 7, 2013, has the Department of Defence conducted or contracted other firms to conduct any market research not listed in the tenders above? If yes, please detail and break down by the questions listed above. Why were these research projects not put out for tender and / or listed on the AusTender website?

**Response:**

(1) Any decision to engage an external expert for market research will be examined against the underlying business need, resources available and any pre-existing arrangements, such as multi-agency access panel arrangements, as per clause 4.2 of the Commonwealth Procurement Rules. Delegate approvals will be obtained for engaging an external expert to conduct market research.

(2) The business owner or accountable delegate can request that an external expert be engaged to conduct market research.

(3) No. The relevant Defence financial delegate approves requests for market research

(4) Yes. Defence Force Recruiting, which contracts for the bulk of external market research, has a standing offer panel of market research providers comprising three companies, selected in October 2010 through a pre-qualified tender process. The shortlist of agencies invited to tender was selected from the Communications Multi-Use List in consultation with the Department of Finance. The three panel members are Hall & Partners | Open Mind; GfK Australia Pty Ltd; and Horizon Research. The panel was originally established for three years with options to extend twice for 12 months. In October 2013, the contracts were extended for an additional 12 months due to the high standard of work from all three companies.

(5) No.

(6) Yes. Market research may be undertaken to cover a range of professional services.

(7) to (12) See Attachment A.

(13) and (14) No.

(15) Details of market research expenditure will be published in the *Defence Annual Report 2013-14*. To provide more specific details would be an unreasonable diversion of departmental resources.

CN1875901	
(7) (a)	The research was commissioned to assess the impact and effectiveness of Defence Force Recruiting advertising campaigns.
(7) (b)	- Impact – spontaneous and prompted recall of Defence Force Recruiting advertising. - Engagement/Involvement – the extent to which the advertising has engaged and/or involved the target audience both rationally and emotionally. - Communication – determining the message ‘out take’ - that is the extent to which the target audience understands the intended messages
(7) (c)	Monthly twenty minute online survey of 300 members of Defence Force Recruiting’s primary target market.
(7) (d)	Manager Research and Strategic Insights, General Manager Marketing and Director Business Management, Defence Force Recruiting.
(8)	The findings allow Defence Force Recruiting to ensure the continued efficacy of advertising campaigns on an ongoing basis.
(9)	This research was completed on budget.
(10)	For the period December 2013-June 2014, costs are as follows: - Youth tracker – \$134,393 (including GST) - Parents tracker –\$17,325 (including GST) - Careers advisers/teachers tracker – (\$38,500 (including GST)
(11)	Proposals for the Continuous Marketing Tracking were assessed as part of the pre-qualified tender to set up the standing offer panel in 2010. Hall & Partners   Open Mind was selected as having the best approach and value for money for this project.
(12)	Defence Force Recruiting Marketing and the Defence Force Recruiting Directorate of Business Management, with an adviser from the Department of Finance.

CN1875161	
(7) (a)	The research was commissioned to discover if merging the Administration Clerk and Finance Clerk roles would be detrimental to the recruitment of these positions.
(7) (b)	The scope of the research was a survey to all candidates in the Defence Force Recruiting candidate management system.
(7) (c)	The research comprised a 15 minute long online survey of 700 candidates.
(7) (d)	Manager Research and Strategic Insights and Army Marketing Manager, Defence Force Recruiting.
(8)	The results of the survey strongly suggested that the merging of the Finance and Administration Clerk roles would not result in significantly decreased applications.  The research found that most respondents would still consider applying for the alternative role if their first preference was not available. The research also provided the Army Marketing team with market intelligence that would help inform tactical marketing approaches going forward.
(9)	The research was completed on budget.
(10)	Project Management – \$2,200.00 (GST inclusive) Fieldwork – \$8,800.00 (GST inclusive) Analysis and Reporting – \$3,300.00 (GST inclusive)
(11)	No tender was conducted. The three standing offer panellists were invited to submit a proposal and Hall & Partners   Open Mind provided the best

	approach and value for money for this project.
(12)	Manager Research and Strategic Insights, Tri-Service Marketing Manager and Director Business Management - Defence Force Recruiting.

**CN1859831**

(7) (a)	<p>The primary objective of the research was to assess and ensure that existing television commercials and proposed new concepts were capable of achieving the appropriate communication objectives and delivering the key messages as outlined in the research brief, and to attract members of the respective target markets to explore Army jobs and careers on the Defence Jobs website.</p> <p>The research was also required to recommend minor adjustments to strengthen the ability of the material to meet communication objectives and deliver key messages.</p>
(7) (b)	The scope of the research was to assess two television commercials for the Royal Military College Duntroon, Women in the Army, Army One Years Roles and Army Rise 2.0 and a new concept for Army Diversity.
(7) (c)	The research was conducted with 19 focus groups comprising the primary target market and influencers, and included the associated analysis and reporting.
(7) (d)	Manager Research and Strategic Insights and Army Marketing Manager, Defence Force Recruiting.
(8)	The research determined that all items presented were suitable for production and/or placement.
(9)	The research was completed on budget.
(10)	<ul style="list-style-type: none"> <li>- Project Management – \$16 000 (GST exclusive)</li> <li>- Design of Discussion Guides – \$1 500 (GST exclusive)</li> <li>- Moderation – \$17 100 (GST exclusive)</li> <li>- Recruitment – \$13 040 (GST exclusive)</li> <li>- Facility Hire – \$11 400 (GST exclusive)</li> <li>- Analysis – \$28 500 (GST exclusive)</li> <li>- Incentives – \$10 400 (GST exclusive)</li> <li>- Travel – \$7 096 (GST exclusive)</li> <li>- Summary and Debrief – \$750 (GST exclusive)</li> <li>- Final Report and Presentation – \$2 000 (GST exclusive)</li> </ul>
(11)	No tender was conducted. The three standing offer panellists were invited to submit a proposal and GfK Australia was assessed as having the best approach and value for money for this project.
(12)	Manager Research and Strategic Insights, General Manager Marketing, Director Business Management - Defence Force Recruiting

**CN1913501**

(7) (a)	The purpose of this research project was to provide intelligence to assist Navy Marketing to develop a suitable campaign to communicate the benefits of a career in a Navy Combat Console role. The research was commissioned to provide Defence Force Recruiting with a better understanding of what motivates suitable members of the target market to investigate, enquire and apply for these roles in the Navy, and counter misperceptions they might have about the Navy and Combat Console Roles in particular.
(7) (b)	The scope of the research was to reveal:

	<ul style="list-style-type: none"> <li>- What makes Navy Combat Console roles appealing as a career;</li> <li>- What motivated current candidates to apply for these roles;</li> <li>- Whether 'Combat Console' is an appropriate collective term used to describe the roles available in the Communications &amp; IT category;</li> <li>- Whether targeting the 'gaming' audience is appropriate (and likely to be successful) for this category of job;</li> <li>- What media channels should be used to communicate to potential candidates for these roles;</li> <li>- What attracted candidates to enquire about these roles i.e. where did they hear about them; and</li> <li>- What are the positives of a career in these roles and what are the negatives?</li> </ul>
(7) (c)	The research comprised 13 focus groups and 28 in-depth interviews.
(7) (d)	Manager Research and Strategic Insights and Navy Marketing Manager, Defence Force Recruiting.
(8)	The research recommended the use of more targeted marketing initiatives to build awareness of the roles among the target audience. It also recommended that targeting should include people who are computer or technology enthusiasts and at the older range of Defence Force Recruiting's core audience who had experience in the workforce or were looking for something different. It also stated that women should form a key component of the target audience as there was a female bias in the sessions conducted on the three Navy bases.
(9)	Additional resources in the amount of \$282.76 (GST exclusive) were required to complete this project above the initial quote.
(10)	<ul style="list-style-type: none"> <li>- Project Management – \$4 400 (GST inclusive)</li> <li>- Interviews – \$9 900 (GST inclusive)</li> <li>- Recruitment – \$7 986 (GST inclusive)</li> <li>- Analysis – \$21 120 (GST inclusive)</li> <li>- Moderate Focus Group – \$7 920 (GST inclusive)</li> <li>- Incentives – \$6 336 (GST inclusive)</li> <li>- Facility Hire – \$3 630 (GST inclusive)</li> <li>- Final Report and Presentation – \$6 105 (GST inclusive)</li> <li>- Travel – \$1 744.82 (GST inclusive)</li> </ul>
(11)	No tender was conducted. The three standing offer panellists were invited to submit a proposal and Horizon Research offered the best approach and value for money for this project.
(12)	Manager Research and Strategic Insights, General Manager Marketing and Director Business Management - Defence Force Recruiting.

**CN1993382**

(7) (a)	The objective was to explore the suitability of several of the current job names utilised for roles within the Air Force and whether they created barriers to consideration among the target audience.
(7) (b)	The research was to evaluate the suitability of the current job titles, the reasons behind the suitability or lack thereof, and any changes Defence Force Recruiting should be considering to specific role titles now and in the future.
(7) (c)	The research comprised ten in-depth interviews, a quantitative survey of 600 respondents, associated analysis and reporting.
(7) (d)	Manager Research and Strategic Insights and Air Force Marketing Manager, Defence Force Recruiting and Recruiting Liaison Officer, Air

	Force.
(8)	The research found there was a lack of clarity with a small number of the job titles, and suggested appropriate changes to enhance their attractiveness to the target market.
(9)	The research was completed on budget.
(10)	Project Design and Administration – \$3 100 (GST exclusive) Recruitment and Incentives – \$1 300 (GST exclusive) Interviews – \$7 000 (GST exclusive) Analysis and Reporting – \$5 000 (GST exclusive) Testing – \$1 500 (GST exclusive) Fieldwork – \$10 500 (GST exclusive) Incentives – \$500 (GST exclusive) Coding – \$2 600 (GST exclusive)
(11)	No tender was conducted. The three standing offer panellists were invited to submit a proposal and Hall & Partners   Open Mind provided the best approach and value for money for this project.
(12)	Manager Research and Strategic Insights, General Manager Marketing and Director Business Management - Defence Force Recruiting.

**CN1976511**

(7) (a)	The research was commissioned to gain a stronger understanding of the target market for the Defence University Sponsorship (DUS), including key attractions/barriers/misperceptions, and how best to reach this market.
(7) (b)	<p>The scope of the research was threefold:</p> <ol style="list-style-type: none"> <li>1. For all research participant segments, to report on: <ul style="list-style-type: none"> <li>- The meaning of a ‘career’ for those undertaking undergraduate study, and how these align with the DUS offering;</li> <li>- Instinctive levels of awareness and impressions of DUS;</li> <li>- Awareness and impressions of current DUS advertising;</li> <li>- Attractions/barriers/misperceptions of DUS;</li> <li>- Awareness of similar offerings from other employment market sectors (i.e. bonded programs, scholarships, cadetships, and universities), and how these compare to the DUS offering; and</li> <li>- Sponsorship/Scholarship/Career information seeking habits, including: <ul style="list-style-type: none"> <li>- Media/information sources used;</li> <li>- Graduate recruitment websites;</li> <li>- University career advice; and</li> <li>- Timing of information seeking (time of year).</li> </ul> </li> </ul> </li> <li>2. For current enquirers, to report on: <ul style="list-style-type: none"> <li>- What attracted them to DUS in the first place;</li> <li>- Perceived pros and cons of the DUS before application, and how this lines up with what they have learned since enquiry;</li> <li>- Any key differences in perceptions between enquirers and the other two research participant segments; and</li> <li>- Awareness of differences between DUS and both ADFA and to a lesser extent the Service-specific Officer Training options. And which of these differences were contributing factors in the decision to apply for DUS.</li> </ul> </li> <li>3. For withdrawn enquirers, the research also reported on:</li> </ol>



	<ul style="list-style-type: none"> <li>- What attracted them to DUS in the first place;</li> <li>- Reason for discontinuing enquiry/application;</li> <li>- Perceived pros and cons of a DUS career before application, and how this lined up with what they learned since enquiry; and</li> <li>- Any key differences in perceptions between enquirers and the other two research participant segments.</li> </ul>
(7) (c)	The research comprised 17 in-depth interviews, 12 focus groups, a quantitative survey of all candidates in the recruiting pipeline for DUS.
(7) (d)	Manager Research and Strategic Insights and Tri-Service Marketing Manager – Defence Force Recruiting.
(8)	<p>The research recommended the inclusion of other degrees sponsored (in addition to health and engineering) and an elevated call to action that indicates that information on more benefits and the jobs / outcomes is available online.</p> <p>The research also recommended that:</p> <ul style="list-style-type: none"> <li>- face-to-face activation will provide the highest return on investment in regards to getting people motivated to look at the website and make an application;</li> <li>- if possible, Defence Force Recruiting should build a voluntary database of high school students with whom to communicate electronically in order to keep them engaged over time, ensure DUS is not forgotten and capitalise on changes in their attitudes and priorities (as they become more career and future oriented); and</li> <li>- Defence Force Recruiting should inform and educate careers advisors on DFR in general (entry routes, language, terminology etc.) and on DUS to ensure that careers advisors actively think about Defence Force Recruiting and DUS.</li> </ul>
(9)	The research was completed on budget.
(10)	<p>Project Management – \$16 000 (GST exclusive)</p> <p>Discussion Guides – \$600 (GST exclusive)</p> <p>Moderation – \$10 800 (GST exclusive)</p> <p>Recruitment – \$11 560 (GST exclusive)</p> <p>Facility Hire – \$7 200 (GST exclusive)</p> <p>Analysis – \$24 300 (GST exclusive)</p> <p>Incentives – \$9 350 (GST exclusive)</p> <p>Summary and Debrief – \$750 (GST exclusive)</p> <p>Quantitative Research – \$12 000 (GST exclusive)</p> <p>Travel – \$5 404.20 (GST exclusive)</p>
(11)	No tender was conducted. The three standing offer panellists were invited to submit a proposal and GfK Australia provided the best approach and value for money for this project.
(12)	Manager Research and Strategic Insights, General Manager Marketing and Director Business Management – Defence Force Recruiting

**CN1968701**

(7) (a)	The project is to provide Exploratory Research, Territory Testing, Concept Testing and Creative Testing for Army Officer. It is also to test the hypothesis that Defence Force Recruiting could more successfully recruit Army Officers from a slightly older audience than the normal target audience.
(7) (b)	The scope of the research is to:

	<ul style="list-style-type: none"> <li>- Identify older target audience key motivations and barriers for becoming an Army Officer (how do they feel about the role, and the offer that RMC/Army can provide – such as training, salary but no formal qualifications);</li> <li>- Provide information on the older target audience’s current understanding on the role of Army Officer and RMC Duntroon;</li> <li>- Identify what is more important in the communications hierarchy – emotive appeal or rational benefits;</li> <li>- Identify strong performing territories for the RMC portfolio upon which creative concepts can be developed; and</li> <li>- Provide key recommendations for a creative and media brief to develop a new marketing campaign.</li> </ul>
(7) (c)	The research comprises 24 focus groups, eight target market workshops, two stakeholder workshops, and associated analysis and reporting.
(7) (d)	Manager Research and Strategic Insights, Army Marketing Manager and General Manager Marketing – Defence Force Recruiting.
(8)	At date of writing the final stage of research is underway, and final results are not yet available.
(9)	The research to date has been completed on budget.
(10)	<p>Project Management – \$16 000 (GST exclusive)</p> <p>Discussion Guides – \$1 500 (GST exclusive)</p> <p>Moderation – \$17 100 (GST exclusive)</p> <p>Recruitment – \$12 350 (GST exclusive)</p> <p>Facility Hire – \$9 000 (GST exclusive)</p> <p>Analysis – \$30 400 (GST exclusive)</p> <p>Incentives – \$12 160 (GST exclusive)</p> <p>Quantitative Online Follow-up – \$6 260 (GST exclusive)</p> <p>Workshop Attendance – \$1 000 (GST exclusive)</p> <p>Summary and Debrief – \$1 000 (GST exclusive)</p> <p>Final Report and Presentation – \$2 500 (GST exclusive)</p> <p>Travel – \$11 236.60 (GST exclusive)</p>
(11)	No tender was conducted. The three standing offer panellists were invited to submit a proposal and GfK Australia provided the best approach and value for money for this project.
(12)	Manager Research and Strategic Insights, General Manager Marketing and Director Business Management – Defence Force Recruiting.

**CN2172641**

(7) (a)	The research is currently underway. The objective of the research is to provide intelligence that will assist Air Force Marketing develop tactical campaigns to recruit suitable members of the target market to Aviation roles for the Air Force and to give DFR a better understanding of what motivates candidates to be interested in these roles.
(7) (b)	<p>The scope of the research is to identify the kind of people interested in joining the Air Force in these Aviation roles, which will ultimately help with message development and media channel selection.</p> <p>The research will also aim to identify all relevant influences (psychographic factors, in particular) which motivate aspiration (and ultimately application) for these roles and any misconceptions and/or barriers which negatively impact consideration of these roles.</p>
(7) (c)	The research comprises 15 focus groups and 27 in-depth interviews,

	covering current Air Force Aviation personnel, candidates in the recruiting pipeline, candidates who have withdrawn their applications and suitable members of the target market.
(7) (d)	Manager Research and Strategic Insights, General Manager Marketing and Air Force Marketing Manager – Defence Force Recruiting.
(8)	This research is in its final stages, and there are currently no findings to report.
(9)	Additional resources in the amount of \$1,197.20 (GST exclusive) were required to complete this project above the initial quote.
(10)	Project Management – \$4 950 (GST inclusive) Interviews – \$4 455 (GST inclusive) Recruitment – \$10 422.50 (GST inclusive) Analysis – \$19 140 (GST inclusive) Discussion Guides – \$1 650 (GST inclusive) Moderation – \$13 200 (GST inclusive) Incentives – \$10 032 (GST inclusive) Facility Costs – \$5 225 (GST inclusive)) Final Report and Presentation – \$6 105 (GST inclusive) Travel – \$3 713.55 (GST inclusive)
(11)	No tender was conducted. The three standing offer panellists were invited to submit a proposal and Horizon Research provided the best approach and value for money for this project.
(12)	Manager Research and Strategic Insights, General Manager Marketing, Directorate of Business Management – Defence Force Recruiting.

**CN2172071**

(7) (a)	This research was commissioned to determine the attractiveness of Engineering roles in the Navy and provide a better understanding of the target market’s levels of understanding of these roles and their opinion and pre-disposition for these careers.
(7) (b)	The research was to provide intelligence that will assist Navy Marketing in developing tactical campaigns to recruit suitable members of the target market to Engineering roles for the Navy and specifically to give Defence Force Recruiting a better understanding of what motivates candidates to be interested in these roles.  This included identification of the kind of people interested in joining the Navy in these roles, which will ultimately help with message development and media channel selection.  The scope of the research was also to identify all relevant influences (psychographic factors, in particular) which motivate aspiration (and ultimately application) for these roles and any misconceptions and/or barriers which negatively impact consideration of these roles.
(7) (c)	The research comprised 16 focus groups and 31 in-depth interviews, covering current Navy Engineering personnel, candidates in the recruiting pipeline, candidates who have withdrawn their applications and suitable members of the target market.
(7) (d)	Manager Research and Strategic Insights and Navy Marketing Manager – Defence Force Recruiting.
(8)	The key insight was that engineering roles in Navy are somewhat unknown. The research found that the target audience has little understanding of the

	<p>positions and a range of misconceptions. However, once they are aware of the roles, they want a more holistic view of the role, the work they would be doing, the equipment and the people with whom they would be working. The research indicated that the overall marketing strategy should be about attracting attention and activating the need to find out more. It is unlikely a single communication will contain the detail potential candidates require.</p> <p>Navy Engineering positions are suited and appeal to those looking for a more varied and challenging career in engineering. The positions would suit people who were more than academically capable, i.e. those with broader interests, comfortable and able to get along with a mix of people and were good communicators.</p> <p>In terms of tonality and style, respondents sought credible, comprehensive and substantiated information. The most suitable positioning for Navy Engineering marketing activity was determined to be below the line media including online placement highly targeted at those interested in and actively pursuing engineering careers.</p>
(9)	The research was completed on budget.
(10)	<p>Project Management – \$4 400 (GST inclusive)</p> <p>Interviews – \$5 115 (GST inclusive)</p> <p>Recruitment – \$11 940 (GST inclusive)</p> <p>Analysis – \$6 820 (GST inclusive)</p> <p>Discussion Guides – \$1 650 (GST inclusive)</p> <p>Moderation – \$14 080 (GST inclusive)</p> <p>Incentives – \$8 854 (GST inclusive)</p> <p>Facility Costs – \$2 802.50 (GST inclusive)</p> <p>Final Report and Presentation – \$6 105 (GST inclusive)</p> <p>Travel – \$3 464.45 (GST inclusive)</p>
(11)	No tender was conducted. The three standing offer panellists were invited to submit a proposal and Horizon Research provided the best approach and value for money for this project.
(12)	Manager Research and Strategic Insights and Director Business Management – Defence Force Recruiting.

**CN2170491**

(7) (a)	The market research was commissioned to discover the communication habits and preferences of Defence and defence industry security officers.
(7) (b)	An online survey was sent to Defence and defence industry security officers to discover how they would like the Defence Security Authority to communicate security information to them, how they would like to engage with the Defence Security Authority about security issues in two-way communications, and what tools they would like the Defence Security Authority to produce to help raise security awareness in their work areas.
(7) (c)	Online survey via Survey Monkey.
(7) (d)	Assistant Director Communications and Director Security Communications and Skilling.
(8)	<p>The high-level findings were that security officers preferred:</p> <ul style="list-style-type: none"> <li>- short email communications with links to further information on a website</li> <li>- ‘town hall’ meetings to discuss security issues in two way conversation</li> <li>- emails with embedded security awareness messages such as a video clips, short PowerPoint presentations and hardcopy security awareness products to</li> </ul>

	help raise security awareness in their work areas.
(9)	Completed on budget.
(10)	- Questionnaire development - \$4 180.00 (GST inclusive) - Quantative fieldwork - \$12 100.00 (GST inclusive) - Final report - \$5 500.00 (GST inclusive)
(11)	Two quotes were submitted to undertake this project. The chosen firm was selected due to price competitiveness and overall value for money. Feedback was provided to the unsuccessful tenderer.
(12)	Assistant Director Communications and Manager Corporate Services.

**CN2193912**

(7) (a)	This market research was commissioned to procure commercial off the shelf Australian National Private Sector attitudinal benchmarks to compare against the items from Defence's <i>YourSay</i> survey.
(7) (b)	The scope of the research was limited to the procurement of Australian Private Sector attitudinal benchmarks against the current <i>YourSay</i> survey items.
(7) (c)	As the procured benchmarks were a commercially available off the shelf product, no research methods were required by Defence in its collection. In reference to collection of the benchmarks by Towers Watson, they were sourced from attitudinal surveys administered to a sample of approximately 120,000 employees from 50 private sector companies across a wide range of industries in Australia.
(7) (d)	Directorate of Workforce Intelligence, Workforce Planning Branch, Defence People Group
(8)	As this research was limited to procurement of existing attitudinal benchmarks, the findings of this process were the procurement of the 2013 National Benchmarks.
(9)	The procurement was completed below budget.
(10)	Total cost for the procurement of Australian Private Sector Benchmarks (including GST) was \$71,940. The contract price includes: - Supply of 2013 Australian Private Sector attitude survey benchmark data to Defence (as described in the Statement of Work) for \$61,380 (GST inclusive) - Creation of a custom benchmark based on Australian private sector in the calendar year 2013 for \$2,310 (GST inclusive) - Supply of gender specific benchmarks for \$8,250 (GST inclusive)
(11)	A total of 5 companies responded to this Request for Tender as part of the open tender process. Officials conducting tender evaluations complied with the Commonwealth Procurement Rules including the principle of Value for Money. The preferred tenderer was selected on the basis of the Overall Value for Money which took into account Technical, Commercial, Compliance and Financial assessments.
(12)	Assistant Director Workforce Intelligence, Deputy Director Workforce Intelligence, Assistant Director Procurement And Contracting - Defence People Group and Defence Non-Equipment Procurement Contracting Officers.

**CN2209481**

(7) (a)	This research was commissioned to enhance Defence Force Recruiting's understanding of the attraction of ADF roles amongst the female target market. All three Services have made it a priority to increase the proportion
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	of serving females in the ADF to levels that more closely reflect female participation in the wider workforce. The intent of the research is to ensure that capability needs are met by gaining the skills provided by a more diverse workforce.
(7) (b)	<p>The scope of the research is exploratory, concept and creative testing research in three phases into the female target market for the ADF. The exploratory research phase includes an assessment of the suitability and efficacy of current elements of Defence Force Recruiting media targeting the female target market.</p> <p>Reporting from the exploratory research will advise who makes up the high quality female target market for ADF roles, how best to reach them, whether a tri- Service campaign will be effective in reaching and motivating them (as opposed to individual Navy, Army and Air Force campaigns), and how Defence Force Recruiting can best attract this audience, and communicate to them the requirements and benefits of the ADF.</p>
(7) (c)	The research comprises 38 focus groups and a quantitative survey of 600, covering current Navy, Army and Air Force personnel, candidates in the recruiting pipeline, those who have withdrawn their applications and suitable members of the target market.
(7) (d)	Manager Research and Strategic Insights, Tri-Service Marketing Manager, General Manager Marketing and Director General - Defence Force Recruiting.
(8)	The research is ongoing.
(9)	The research is ongoing.
(10)	<p>Project Management – \$6 400 (GST exclusive)</p> <p>Survey Design – \$5 500 (GST exclusive)</p> <p>Surveying – \$26 600 (GST exclusive)</p> <p>Analysis – \$7 200 (GST exclusive)</p> <p>Group Discussions – \$125 400 (GST exclusive)</p> <p>Recruitment and Incentives – \$31 200 (GST exclusive)</p> <p>Travel and Facility Hire – \$14 000 (GST exclusive)</p>
(11)	No tender was conducted. The three standing offer panellists were invited to submit a proposal and Hall & Partners   Open Mind provided the best approach and value for money for this project.
(12)	Manager Research and Strategic Insights, Tri-Service Marketing Manager and Director Business Management – Defence Force Recruiting

**CN2220601**

(7) (a)	Market research for Contract Number 2220601 was commissioned to provide a market and product analysis for the disposal of six Landing Craft Heavy (LCH) vessels (ex HMA Ships <i>Balikpapan</i> , <i>Betano</i> , <i>Wewak</i> and HMA Ships <i>Brunei</i> , <i>Labuan</i> and <i>Tarakan</i> ).
(7) (b)	<p>The scope of the research included the following:</p> <ul style="list-style-type: none"> <li>- an assessment and evaluation of the complexity and condition of the platform, including associated spares;</li> <li>- an estimated current market value;</li> <li>- identification and analysis of potential buyers (domestic, international and foreign governments);</li> <li>- an analysis of competitors, including both foreign governments and commercial entities;</li> <li>- an analysis of potential disposal options; and</li> </ul>

	- identification of associated brokers, sales agents, and scrapping/recycling companies to support the previous disposal options.
(7) (c)	The research was conducted by Sinclair Knight Merz (SKM) through vessel site inspections to ascertain the complexity and condition of the vessels, meetings with local ship yards to discuss disposal options, and meetings with local and international shipping agents in order to provide market research outcomes.
(7) (d)	DMO requested the research be conducted in consultation with Navy.
(8)	The findings included detailed information and financial data on the topics identified in the scope. The research is being used to inform disposal options that will be subsequently presented to Navy for consideration and decision.
(9)	Yes.
(10)	The market research was conducted at a fixed price of AUD \$35,852.50 (GST Inclusive).
(11)	Seven standing offer panellists were invited to submit a proposal and SKM provided the best approach and value for money for this project.
(12)	DMO conducted the tender evaluation process.

**CN2230341**

(7) (a)	This research is commissioned to examine existing perceptions of each Service brand (Navy, Army and Air Force), assess brand territories for each and determine the current brand health status of each. The research is conducted every 2-3 years to validate the current brand positions and guide ongoing development and brand extension.
(7) (b)	The scope of the research is to explore each of the following areas in order to provide the Defence Force Recruiting Marketing team with resources to continue developing successful media and marketing strategies: <ul style="list-style-type: none"> <li>- Overall awareness, unprompted and prompted, of each brand as a career option;</li> <li>- The degree to which each might be part of a preferred set of career options;</li> <li>- Levels of “likeability” or aspiration regarding each brand; and</li> <li>- The degree to which a range of brand personality attributes is associated with each of the brands.</li> </ul>
(7) (c)	The research comprises 35 focus groups covering suitable members of the primary target market, and their influencers including parents of the target market.
(7) (d)	Manager Research and Strategic Insights and General Manager Marketing – Defence Force Recruiting.
(8)	This research is ongoing and as such final reporting is not yet available.
(9)	Additional resources in the amount of \$1,038.63 (GST exclusive) were required to complete this project above the initial quote.
(10)	Project Management – \$3 300 (GST inclusive) Discussion Guide – \$3 300 (GST inclusive) Moderation – \$30 800 (GST inclusive) Recruitment – \$24 640 (GST inclusive) Incentives – \$24 640 (GST inclusive) Facility Costs – \$15b 405 (GST inclusive) Printing Stimulus – \$550 (GST inclusive) Analysis – \$30 800 (GST inclusive) Final Report and Presentation – \$12 100 (GST inclusive)

**Attachment A**

	Travel – \$3 638.14 (GST inclusive)
(11)	No tender was conducted. The three standing offer panellists were invited to submit a proposal and Horizon Research provided the best approach and value for money for this project.
(12)	Manager Research and Strategic Insights, General Manager Marketing, Directorate of Business Management – Defence Force Recruiting.

**CN1931742**

(7) to (12)	Defence considers that the work undertaken under this contract is a research project targeted specifically to female ADF candidates who had withdrawn from the recruitment process and is not, therefore, market research.
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**Department of Defence**

**Budget Estimates Hearing – 2 & 3 June 2014**

**Question on Notice No. 176 - Fraud Recovery Figures**

**Senator Xenophon** asked on 2 June 2014, Hansard page 25:

**Senator XENOPHON:** Can you tell me, in terms of fraud recovery—on notice, if you do not have the figures handy—for the last three years and to date, what has been recovered in terms of fraud recovery, whether there have been any actions, prosecutions or disciplinary action taken in respect of that? I have a number of technical questions that I will put on notice ....

**Mr Prior:** Okay.

**Response:**

See response to Question on Notice No.6 from Budget Estimates of 2 and 3 June 2014.

**Department of Defence**

**Budget Estimates Hearing – 2 & 3 June 2014**

**Question on Notice No. 177 - Use of assets and cost for OSB**

**Senator Carr** provided in writing:

- (1) What are the daily costs involved with the deployment of ADF resources for OSB?
- (2) Specifically, what is the cost of having two Major Fleet Units in the area on standby for OSB?

**Response:**

- (1) Based on the 2013-14 net additional cost budget of \$31.6m for Operation Sovereign Borders, the estimated average net additional daily costs involved with the deployment of ADF resources for the operation is \$0.110m.
- (2) There are no additional costs associated with having Major Fleet Units on standby beyond their normal operating costs for 'Raise, Train, Sustain' activities.