



28 February 2013

Senator Mark Bishop  
Senate Standing Committees on Economics  
PO Box 6100  
Parliament House  
Canberra ACT 2600

Dear Senator

The below questions were originally answered and forwarded to the committee on 4 December 2012 and 21 December 2012 respectively. A number of responses were subsequently identified as requiring updates.

**SBT 752-754**

The updates made to the Question on Notice SBT 752-754 Consultancies are shown below:

- In response to question 752:
  - The figure for expenditure on new consultancies above \$10,000 has been changed from \$331,759.32 to \$487,204.55, and
  - The figure for expenditure on ongoing consultancies above \$10,000k has been changed from \$1,015,633.14, to \$917,846.70.
- A number of entries in Attachment B - Ongoing consultancies for the 2012-13 financial year (up to 31 October) were also updated. The table below shows the corrections:

<b>Consultant Name</b>	<b>Subject matter</b>	<b>Original entry</b>	<b>Amended entry</b>
CHANT LINK & ASSOCIATES PTY. LTD.	Qualitative research to support the service commitment	\$88,309.00	\$83,239.00
CHANT LINK & ASSOCIATES PTY. LTD.	User centric interaction framework	\$404,803.58	\$88,309.00
CHANT LINK & ASSOCIATES PTY. LTD.	Tax Practitioner research 2011-2012	\$83,239.00	\$404,803.58

**SBT 1125-1126**

The update made to SBT 1125-1126 related to the 2012-13 financial year (up to 31 October 2012):

- The figure for total interest paid to small business relating to late invoice payments has been changed from \$277.70 to \$1,347.81.

Frances Cawthra

Chief Finance Officer

## Senate Standing Committee on Economics

### ANSWERS TO QUESTIONS ON NOTICE

#### Treasury Portfolio

#### Supplementary Budget Estimates

18 October 2012

**Question:** SBT 752-754

**Topic:** Consultancies (ATO)

**Written:** Received from Committee – 26 October 2012

**Senator BUSHBY asked:**

752. How many consultancies have been undertaken this financial year to date (26 October 2012)? Identify the name of the consultant, the subject matter of the consultancy, the duration and cost of the arrangement, and the method of procurement (ie. open tender, direct source, etc). Also include total value for all consultancies.
753. How many consultancies are planned for this calendar year? Have these been published in your Annual Procurement Plan (APP) on the AusTender website and if not why not? In each case please identify the subject matter, duration, cost and method of procurement as above, and the name of the consultant if known.
754. How many consultancies were undertaken in 2011-12? Identify the name of the consultant, the subject matter of the consultancy, the duration and cost of the arrangement, and the method of procurement (ie. open tender, direct source, etc). Also include total value for all consultancies.

**Answer:**

752. For the purposes of this response, consultancies are classified in accordance with *Financial Management Guidance (FMG) No.15*. The response provided to question 752 relates only to those consultancies with a value greater than \$10,000, which are published on AusTender as required under the Commonwealth Procurement Rules.

In 2012-13 (to 31 October 2012), the ATO (including the Australian Valuation Office, Tax Practitioners Board and Australian Business Register) has entered into 55 new consultancy arrangements with a value of greater than \$10,000 that involve total actual expenditure of \$487,204.55 (including GST).

In 2012-13 (to 31 October 2012), there are 51 ongoing consultancy arrangements with a value of greater than \$10,000 that involve total actual expenditure of \$917,846.70 (including GST).

Details of the new consultancies entered into in 2012-13 (to 31 October 2012) are set out in Attachment A. Details of the ongoing consultancies for this period are set out in Attachment B.

753. The ATO makes an allowance for expenditure on consultancies in the budget allocation process each year, but does not plan for a specific number of consultancies.

There are currently no consultancies planned that are required to be published in the Annual Procurement Plan on AusTender.

754. In 2011-12, the ATO (including the Australian Valuation Office, Tax Practitioners Board and Australian Business Register) entered into a total of 268 new consultancy arrangements that involved a total actual expenditure in of \$5,728,162 (including GST). Of these:

- 160 were entered into by the ATO

## **Senate Standing Committee on Economics**

### **ANSWERS TO QUESTIONS ON NOTICE**

#### **Treasury Portfolio**

##### **Supplementary Budget Estimates**

18 October 2012

- 108 were entered into by the AVO
- 124 had a value greater than \$10,000.

This information is also provided in the *Commissioner of Taxation Annual report 2011-12*.

In 2011-12 there was a total of 60 ongoing consultancy arrangements that involved a total actual expenditure of \$4,056,106 (including GST). The total number of ongoing consultancies was incorrectly reported as 61 in the Commissioner of Taxation Annual Report 2011-12. A correction will be made in the Commissioner of Taxation Annual Report for 2012-13

Details of the new consultancies entered into during the 2011-12 financial year are set out in Attachment C and details of the ongoing consultancies for this period are set out in Attachment D. The consultancy arrangements shown at Attachments C and D are those with a value greater than \$10,000, which are published on AusTender as required under the Commonwealth Procurement Rules.

## Attachment A – New Consultancies with a value greater than \$10,000 for the 2012-13 financial year to date (to 31 October 2012)

Consultant Name	Subject Matter	Contract Value \$	Procurement Method	Justification	Start Date	Anticipated End Date
ALAN GOLDBERG	Provision of independent and objective advice on tax technical advice	\$60,000.00	Limited Tender	Need for specialised or professional skills	01/07/2012	30/06/2013
ANDREW SOMMER	Provision of tax technical consulting services	\$50,000.00	Limited tender	Need for independent research or assessment	1/10/2012	30/06/2013
ATLUS GROUP CONSULTING PTY LTD	Provision of valuation services	\$31,240.00	Open tender	Need for specialised or professional skills	1/10/2012	30/10/2012
BAKER & MCKENZIE	Provision of tax technical consulting services	\$50,000.00	Limited Tender	Need for independent research or assessment	16/08/2012	30/06/2013
BALEBA TRUST	Provision of consultancy services - Cloud Computing Policy Framework	\$30,000.00	Limited Tender	Need for specialised or professional skills	27/08/2012	30/11/2012
BALENA TASSA PTY LTD	Provision of independent and objective advice on tax technical advice	\$20,000.00	Limited Tender	Need for independent research or assessment	01/07/2012	30/06/2013
BLUE MOON UNIT TRUST	Creative concept testing - Saving for the Future Campaign	\$58,960.00	Open Tender	Need for independent research or assessment	03/10/2012	19/10/2012
BLUE MOON UNIT TRUST	Super Reforms Campaign - concept testing for Indigenous audiences	\$29,920.00	Open Tender	Need for independent research or assessment	07/09/2012	07/03/2013
BRAND FINANCE (AUSTRALIA) PTY LIMITED	Provision of valuation services	\$29,414.00	Limited Tender	Need for specialised or professional skills	05/07/2012	21/01/2013
BRAND FINANCE (AUSTRALIA) PTY LIMITED	Provision of valuation services	\$38,225.00	Open Tender	Need for independent research or assessment	25/09/2012	31/03/2013
BRAND FINANCE (AUSTRALIA) PTY LIMITED	Provision of valuation services	\$29,865.00	Open Tender	Need for independent research or assessment	27/09/2012	31/03/2013
CETERIS INC	Provision of transfer pricing advice	\$60,000.00	Open Tender	Need for independent research or assessment	16/07/2012	30/06/2013
CHRIS ANDERSON & CO. PTY. LIMITED	Provision of forensic document examination services	\$30,000.00	Limited Tender	Need for specialised or professional skills	25/07/2012	24/07/2013
CLEMENGER BBDO (MELBOURNE) PTY LTD	Campaign creative advertising services	\$246,291.00	Select Tender	Need for independent research or assessment	03/09/2012	30/06/2013

Consultant Name	Subject Matter	Contract Value \$	Procurement Method	Justification	Start Date	Anticipated End Date
CLEMENGER BBDO (MELBOURNE) PTY LTD	Super Reforms Campaign - website development	\$70,345.00	Select Tender	Need for independent research or assessment	11/10/2012	31/12/2012
COLMAR BRUNTON PTY LIMITED	ATO Online Small Business Forum	\$97,719.00	Open Tender	Need for independent research or assessment	01/07/2012	31/12/2012
COLMAR BRUNTON PTY LIMITED	Small and Medium Enterprise (SME) Community Forum	\$106,722.00	Open Tender	Need for specialised or professional skills	01/07/2012	31/12/2012
CONWELL, RAYMOND LESLIE	Provision of independent and objective advice on tax technical advice	\$140,000.00	Limited Tender	Need for specialised or professional skills	01/07/2012	30/06/2013
CORRS CHAMBERS WESTGARTH	Provision of independent and objective advice on tax technical advice	\$75,000.00	Limited Tender	Need for specialised or professional skills	01/07/2012	30/06/2013
COX INALL COMMUNICATIONS PTY LIMITED	Indigenous communications services	\$94,105.00	Select Tender	Need for specialised or professional skills	24/07/2012	30/06/2013
CPT GLOBAL LIMITED	Independent assurance for Super Reform	\$77,100.00	Open Tender	Need for independent research or assessment	03/09/2012	02/01/2013
CUDEX PTY LTD	Community and Micro Perceptions Surveys	\$94,026.00	Open Tender	Need for independent research or assessment	12/09/2012	30/09/2012
DBM CONSULTANTS PTY LTD	ATO Professionalism Survey – November 2012 wave	\$133,450.00	Open Tender	Need for independent research or assessment	29/08/2012	28/02/2013
ENPRIS PTY. LIMITED	Provision of valuation services	\$28,160.00	Open Tender	Need for specialised or professional skills	23/08/2012	28/02/2013
ENPRIS PTY. LIMITED	Provision of valuation services	\$100,000.00	Open Tender	Need for specialised or professional skills	25/09/2012	30/06/2014
FITZPATRICK, KEVIN JAMES	Provision of independent and objective advice on tax technical advice	\$75,000.00	Limited Tender	Need for specialised or professional skills	01/07/2012	30/06/2013
FYUSION ASIA PACIFIC PTY LTD	Review into business solutions practice management functions	\$47,880.00	Open Tender	Need for specialised or professional skills	03/09/2012	02/10/2012
HAGGSTROM, PETER C	Provision of independent and objective advice on tax technical advice	\$20,000.00	Limited Tender	Need for specialised or professional skills	01/07/2012	30/06/2013
HARRISON, JAMES RICHARD	Provision of consultancy services for Wheatstone Audit project.	\$39,575.00	Limited Tender	Need for independent research or assessment	01/08/2012	30/09/2013
HOFFMANN DONOHUE PTY LTD AS TRUSTEE FOR HOFFMANN DONOHUE FAMILY TRUST	Provision of design and implementation consulting services	\$92,487.50	Open Tender	Need for specialised or professional skills	17/09/2012	16/01/2013

Consultant Name	Subject Matter	Contract Value \$	Procurement Method	Justification	Start Date	Anticipated End Date
HOFFMANN DONOHUE PTY LTD AS TRUSTEE FOR HOFFMANN DONOHUE FAMILY TRUST	Plan and Deliver workshop designed to address issues arising out of TTTDM Project	\$10,570.00	Open Tender	Need for independent research or assessment	18/10/2012	09/11/2012
JOHN KING	Provision of independent and objective advice on tax technical advice	\$49,000.00	Limited Tender	Need for independent research or assessment	01/07/2012	30/06/2013
JONES, ROBERT JOHN	Provision of tax technical consulting services	20,000.00	Limited Tender	Need for specialised or professional skills	03/08/2012	30/06/2013
KEVIN MURRAY	Provision of valuation services	\$22,000.00	Limited Tender	Need for specialised or professional skills	25/07/2012	26/07/2012
KPMG TAX LAWYERS PTY LTD	Provision of independent and objective advice on tax technical advice	\$44,000.00	Limited Tender	Need for independent research or assessment	01/07/2012	30/06/2013
LINDGREN, KEVIN EDMUND	Provision of independent and objective advice on tax technical advice	\$40,000.00	Limited Tender	Need for independent research or assessment	05/07/2012	30/06/2013
MADDOCKS	Provision of independent and objective advice on tax technical advice	\$20,000.00	Limited Tender	Need for independent research or assessment	01/07/2012	30/06/2013
MULTICALL PTY LIMITED	'Your Money, Your Future' campaign NESB strategy	\$132,000.00	Select Tender	Need for independent research or assessment	17/07/2012	30/06/2013
NEXUS COMMUNICATIONS PTY LIMITED	Provision of valuation services	\$15,890.00	Limited Tender	Need for independent research or assessment	07/09/2012	10/09/2012
O'CONNELL, ANN MARGARET	Provision of independent and objective advice on tax technical advice	\$75,000.00	Limited Tender	Need for independent research or assessment	01/07/2012	30/06/2013
OPTEON (SOUTH AUSTRALIA) PTY LTD	Provision of valuation services	\$10,450.00	Limited Tender	Need for independent research or assessment	17/09/2012	31/01/2013
PANE, ANTONIO	Provision of independent and objective advice on tax technical advice	\$80,000.00	Limited Tender	Need for independent research or assessment	01/07/2012	30/06/2013
PINTO, DALE ANTHONY MARK	Provision of independent and objective advice on tax technical advice	\$30,000.00	Limited Tender	Need for independent research or assessment	01/07/2012	30/06/2013
PPB PTY LTD	Provision of valuation services	\$38,500.00	Open Tender	Need for specialised or professional skills	22/10/2012	30/04/2013
PRICE WATERHOUSE COOPERS	Review the learning and development organisation design and structure	\$207,715.60	Open Tender	Need for independent research or assessment	25/09/2012	14/12/2012
REVALUATE PTY LIMITED	Provision of valuation services	\$14,800.00	Open Tender	Need for specialised or professional skills	26/09/2012	31/03/2013

Consultant Name	Subject Matter	Contract Value \$	Procurement Method	Justification	Start Date	Anticipated End Date
ROGER GYLES	Provision of independent and objective advice on tax technical advice	\$20,000.00	Limited Tender	Need for independent research or assessment	01/07/2012	30/06/2013
SMSF PROFESSIONALS' ASSOCIATION OF AUSTRALIA LIMITED	Provision of independent and objective advice on tax technical advice	\$40,000.00	Limited Tender	Need for specialised or professional skills	01/07/2012	30/06/2013
STRATSEC.NET PTY LTD	IT security risk assessment services	\$38,500.00	Open Tender	Need for independent research or assessment	24/07/2012	23/11/2012
TANNER JAMES MANAGEMENT CONSULTANTS PTY. LTD.	P3M3 Capability Assessment	\$30,646.00	Open Tender	Need for independent research or assessment	11/07/2012	30/06/2013
THE TRUSTEE FOR HAMILTON MORELLO UNIT TRUST	Provision of independent and objective advice on tax technical advice	\$20,000.00	Limited Tender	Need for independent research or assessment	23/07/2012	30/06/2013
THE TRUSTEE FOR INSIDE STORY UNIT TRUST	Research to identify shopfront client groupings and the reasons for their face to face engagement with the ATO	\$121,880.00	Open Tender	Need for independent research or assessment	22/10/2012	28/02/2013
THE TRUSTEE FOR M3 PROPERTY VIC UNIT TRUST	Provision of valuation services	\$33,000.00	Limited Tender	Need for specialised or professional skills	13/08/2012	28/02/2013
UNIVERSITY OF WESTERN AUSTRALIA	Provision of valuation services	\$15,400.00	Limited Tender	Need for independent research or assessment	14/08/2012	15/08/2012
WILLIAMS, DAVID	Provision of independent and objective advice on tax technical advice	\$110,000.00	Limited Tender	Need for specialised or professional skills	01/07/2012	30/06/2013
<b>Total Consultancies &gt; \$10,000: 55</b>		<b>Total Contract Value - \$3,294,836.10 (including GST)</b>				



## Attachment B – Ongoing Consultancies with a value greater than \$10,000 for the 2012-13 financial year to date (to 31 October 2012)

Consultant Name	Subject Matter	Contract value \$	Procurement Method	Justification	Start Date	Anticipated End Date
BRAND FINANCE (AUSTRALIA) PTY LIMITED	Provision of valuation services	\$22,638.00	Open Tender	Need for specialised or professional skills	16/03/2012	31/12/2012
BRAND FINANCE (AUSTRALIA) PTY LIMITED	Provision of valuation services	\$27,643.00	Open Tender	Need for specialised or professional skills	16/03/2012	31/12/2012
BRAND FINANCE (AUSTRALIA) PTY LIMITED	Provision of valuation services	\$81,661.46	Open Tender	Need for specialised or professional skills	30/03/2011	31/12/2012
BRAND FINANCE (AUSTRALIA) PTY LIMITED	Provision of valuation services	\$21,483.00	Open Tender	Need for specialised or professional skills	27/02/2012	30/06/2013
BTTP CONSULTING PTY LTD	Provision of transfer pricing services	\$200,000.00	Limited Tender	Need for specialised or professional skills	04/08/2010	3/08/2012
BUCHAN CONSULTING PTY LTD ATF THE BUCHAN CONSULTING BUSINESS TRUST	Public relations – Super Reform campaign	\$109,774.50	Select Tender	Need for independent research or assessment	04/05/2012	31/01/2013
CENTRE FOR PUBLIC MANAGEMENT PTY LTD	Provision of administrative investigations and reviews services	\$57,600.00	Open Tender	Need for independent research or assessment	11/06/2012	31/08/2012
CENTRE FOR PUBLIC MANAGEMENT PTY LTD	Provision of administrative investigations and reviews services	\$57,600.00	Open Tender	Need for independent research or assessment	11/06/2012	31/08/2012
CHANT LINK & ASSOCIATES PTY. LTD.	Qualitative research to support the service commitment	\$83,239.00	Open Tender	Need for specialised or professional skills	01/05/2012	31/07/2012
CHANT LINK & ASSOCIATES PTY. LTD.	User centric interaction framework	\$88,309.00	Open Tender	Need for specialised or professional skills	01/05/2012	31/07/2012
CHANT LINK & ASSOCIATES PTY. LTD.	Tax Practitioner research 2011-2012	\$404,803.58	Open Tender	Need for independent research or assessment	21/12/2011	31/08/2012
CLEMENGER BBDO (MELBOURNE) PTY LTD	Creative Development for the 'Your Money, Your Future' campaign	\$178,000.00	Select Tender	Need for specialised or professional skills	04/05/2012	31/07/2012
CLEMENGER BBDO (MELBOURNE) PTY LTD	Delivery of creative concept for super reform below the line communication	\$41,775.50	Select Tender	Need for specialised or professional skills	30/04/2012	30/08/2012
CPT GLOBAL LIMITED	Provision of IT consultancy services.	\$195,470.80	Limited Tender	Need for independent research or assessment	17/02/2011	31/12/2012
DBM CONSULTANTS PTY. LTD.	ATO Professionalism Survey May 2012 Wave	\$133,895.00	Open Tender	Need for independent research or assessment	20/12/2011	18/07/2012
DBM CONSULTANTS PTY. LTD.	Community and Micro Business Perceptions Survey - Phase 2 & 3	\$107,717.50	Open Tender	Need for independent research or assessment	19/03/2012	31/08/2012
ENPRIS PTY. LIMITED	Provision of specialist financial services	\$183,587.00	Limited Tender	Need for specialised or professional skills	21/09/2011	20/09/2012
ENPRIS PTY. LIMITED	Provision of valuation services	\$28,160.00	Open Tender	Need for specialised or professional skills	21/10/2011	30/09/2012
ENPRIS PTY. LIMITED	Provision of valuation services	\$21,120.00	Open Tender	Need for specialised or professional skills	25/10/2011	31/12/2012
ENPRIS PTY. LIMITED	Provision of valuation services	\$28,160.00	Open Tender	Need for specialised or professional skills	28/09/2011	31/12/2012
ENPRIS PTY. LIMITED	Provision of valuation services	\$26,400.00	Open Tender	Need for specialised or professional skills	21/12/2011	31/12/2012

Consultant Name	Subject Matter	Contract value \$	Procurement Method	Justification	Start Date	Anticipated End Date
ENPRIS PTY. LIMITED	Provision of valuation services	\$21,120.00	Open Tender	Need for specialised or professional skills	29/06/2012	30/06/2013
ENPRIS PTY. LIMITED	Provision of valuation services	\$35,200.00	Open Tender	Need for specialised or professional skills	25/06/2012	30/06/2013
GROSVENOR MANAGEMENT CONSULTING PTY. LTD.	Financial evaluation consultant	\$14,093.75	Limited Tender	Need for specialised or professional skills	24/05/2012	31/08/2012
GROSVENOR MANAGEMENT CONSULTING PTY. LTD.	2012 Property Contract Project consultancy services	\$75,000.00	Limited Tender	Need for specialised or professional skills	11/02/2011	30/09/2012
HARRISON, JAMES RICHARD	Provision of audit services for liquefied natural gas production	\$43,427.00	Limited Tender	Need for specialised or professional skills	13/12/2011	31/12/2012
HEWLETT-PACKARD AUSTRALIA PTY LTD	Provision of consultancy services for the dialogue (Exstream) Implementation	\$31,400.00	Limited Tender	Need for specialised or professional skills	14/06/2012	31/07/2012
IBM AUSTRALIA LTD	Provision of consultancy services for the benefits realisation framework	\$533,000.00	Limited Tender	Need for specialised or professional skills	28/09/2011	30/06/2013
LAMINAR GROUP PTY. LTD.	Provision of valuation consulting services	\$160,600.00	Limited Tender	Need for specialised or professional skills	19/09/2011	31/07/2012
LEADENHALL VRG PTY LTD	Provision of valuation services	\$35,750.00	Open Tender	Need for specialised or professional skills	27/02/2012	31/10/2012
LEADENHALL VRG PTY LTD	Provision of valuation services	\$49,500.00	Open Tender	Need for specialised or professional skills	14/06/2012	30/12/2012
LEADENHALL VRG PTY LTD	Provision of valuation services	\$69,750.00	Open Tender	Need for specialised or professional skills	21/07/2011	31/12/2012
LEADENHALL VRG PTY LTD	Provision of valuation services	\$123,140.65	Open Tender	Need for specialised or professional skills	13/10/2011	31/12/2012
MARKUM PTY LTD	IQF Community Engagement Workshop	\$16,500.00	Limited Tender	Need for independent research or assessment	19/06/2012	17/08/2012
ORC AUS PTY LTD	SME Perceptions Survey - Phase 2	\$78,283.00	Open Tender	Need for independent research or assessment	28/03/2012	31/12/2012
ORC AUS PTY LTD	Market Research Panel - ORC Aus Pty Ltd	\$273,653.04	Open Tender	Need for specialised or professional skills	01/08/2011	31/07/2013
PAUL HALE	Provision of specialist tax consulting services	\$80,000.00	Limited Tender	Need for specialised or professional skills	27/06/2012	27/06/2013
PKF TAXATION SERVICES	Expert accounting and taxation advice	\$111,320.00	Limited Tender	Need for specialised or professional skills	11/07/2011	31/08/2012
PRICE WATERHOUSE COOPERS	Quality Assurance Framework - for manual financial transactions	\$67,035.11	Open Tender	Need for independent research or assessment	01/02/2012	30/09/2012
PRICE WATERHOUSE COOPERS	Provision of probity advisory services	\$75,000.00	Open Tender	Need for specialised or professional skills	21/06/2011	10/10/2012
REVALUATE PTY LIMITED	Provision of valuation services	\$23,100.00	Limited Tender	Need for specialised or professional skills	05/04/2012	30/09/2012
REVALUATE PTY LIMITED	Valuation services - Revalue Pty Ltd	\$15,400.00	Limited Tender	Need for specialised or professional skills	20/06/2012	31/12/2012
ROMAR VALUATION SERVICES PTY LTD	Provision of valuation services	\$17,866.00	Open Tender	Need for specialised or professional skills	03/05/2012	31/12/2012
ROMAR VALUATION SERVICES PTY LTD	Provision of valuation services	\$189,105.00	Open Tender	Need for specialised or professional skills	17/03/2011	31/12/2012
THE BOSTON CONSULTING GROUP PTY LTD	Provision of service standards strategy support	\$88,000.00	Open Tender	Need for independent research or assessment	25/06/2012	6/07/2012

Consultant Name	Subject Matter	Contract value \$	Procurement Method	Justification	Start Date	Anticipated End Date
THE TRUSTEE FOR GR APPLEBEE INVESTMENT TRUST	Convenor of the Risk and Audit Committee for the Tax Practitioners Board	\$66,000.00	Limited Tender	Need for specialised or professional skills	14/03/2011	13/03/2014
THE TRUSTEE FOR THE ICE UNIT TRUST	Review of plan and manage functions	\$149,600.00	Open Tender	Need for independent research or assessment	01/06/2012	10/07/2012
VALUE ADVISER ASSOCIATES PTY LTD	Provision of valuation services	\$21,500.00	Open Tender	Need for specialised or professional skills	20/04/2012	31/07/2012
VALUE ADVISER ASSOCIATES PTY LTD	Provision of valuation services	\$208,521.50	Open Tender	Need for specialised or professional skills	23/02/2012	31/12/2012
WORKPLACE RESEARCH ASSOCIATES PTY LTD	Provision of consultancy services for review of ATO's Site Leadership model.	\$54,803.00	Open Tender	Need for independent research or assessment	14/06/2012	31/08/2012
WORKPLACE RESEARCH ASSOCIATES PTY LTD	Representation on the ATO's People Committee during the 2011 calendar year	\$19,844.00	Open Tender	Need for independent research or assessment	21/02/2011	17/12/2012
<b>Total Consultancies &gt; \$10,000: 51</b>		<b>Total Contract Value \$4,846,549.39 (including GST)</b>				

## Attachment C – New Consultancies with a value greater than \$10,000 for the 2011-12 financial year

Consultant Name	Subject Matter	Contract Value \$	Procurement Method	Justification	Start Date	Anticipated End Date
ALAN GOLDBERG	Provision of independent and objective advice on tax technical advice	\$80,000.00	Direct Source	Need for independent research or assessment	05/08/2011	30/06/2012
ALLENS ARTHUR ROBINSON	Provision of independent and objective advice on tax technical advice	\$49,000.00	Direct Source	Need for independent research or assessment	20/07/2011	30/06/2012
ALLY GROUP PTY. LIMITED	Provision of administrative investigation and review services	\$26,820.00	Open Tender	Need for specialised or professional skills	01/09/2011	30/09/2011
AM ACTUARIES PTY. LTD.	Provision of actuarial consulting services	\$50,000.00	Direct Source	Need for specialised or professional skills	26/09/2011	04/11/2011
ANALYSIS GROUP INC.	Provision of advice on complex transfer pricing	\$204,942.00	Open Tender	Need for independent research or assessment	13/07/2011	30/06/2012
AQUITAINE CONSULTING PTY. LTD.	Independent review of infrastructure management	\$165,715.00	Open Tender	Need for independent research or assessment	23/01/2012	23/03/2012
ARMSTRONG COURT PROPRIETARY LIMITED	Provision of valuation services	\$16,921.00	Direct Source	Need for specialised or professional skills	01/12/2011	31/12/2011
AUSTRALIAN GOVERNMENT ACTUARY	Actuary services	\$16,631.00	Direct Source	Need for specialised or professional skills	01/02/2012	30/03/2012
AUSTRALIAN PUBLIC SERVICE COMMISSION	Travel allowance rate information	\$45,320.00	Direct Source	Skills currently unavailable within agency	19/04/2012	30/06/2012
BALENA TASSA PTY LTD	Provision of independent and objective advice on tax technical advice	\$30,000.00	Direct Source	Need for independent research or assessment	13/07/2011	30/06/2012
BLUE MOON UNIT TRUST	Campaign research	\$168,520.00	Open Tender	Need for independent research or assessment	05/12/2011	23/12/2011
BLUE MOON UNIT TRUST	Creative concept testing - Saving for the Future campaign	\$120,230.00	Open Tender	Need for independent research or assessment	13/01/2012	10/02/2012
BLUE MOON UNIT TRUST	Creative concept testing - Saving for the Future campaign	\$74,140.00	Open Tender	Need for independent research or assessment	20/02/2012	09/03/2012
BLUE MOON UNIT TRUST	Creative concept testing - Saving for the Future campaign	\$25,300.00	Open Tender	Need for independent research or assessment	11/05/2012	31/05/2012
BRAND FINANCE (AUSTRALIA) PTY LIMITED	Provision of valuation services	\$57,541.00	Open Tender	Need for specialised or professional skills	29/08/2011	30/06/2012
BRAND FINANCE (AUSTRALIA) PTY LIMITED	Provision of valuation services	\$27,643.00	Open Tender	Need for specialised or professional skills	16/03/2012	31/12/2012
BRAND FINANCE (AUSTRALIA) PTY LIMITED	Provision of valuation services	\$22,638.00	Open Tender	Need for specialised or professional skills	16/03/2012	31/12/2012
BRAND FINANCE (AUSTRALIA) PTY LIMITED	Provision of valuation services	\$21,483.00	Open Tender	Need for specialised or professional skills	27/02/2012	30/06/2013
BRAND FINANCE (AUSTRALIA) PTY LIMITED	Provision of valuation services	\$18,480.00	Open Tender	Need for specialised or professional skills	28/10/2011	30/06/2012
BRAND FINANCE (AUSTRALIA) PTY LIMITED	Provision of valuation services	\$12,320.00	Open Tender	Need for specialised or professional skills	08/11/2011	30/06/2012
BUCHAN CONSULTING PTY LTD ATF THE BUCHAN CONSULTING BUSINESS TRUST	Public relations – Super Reform campaign	\$109,774.50	Select Tender	Need for independent research or assessment	04/05/2012	31/01/2013
BUSINESS DRIVEN SYSTEMS (AUSTRALIA) PTY LTD	Provision of ICT Consultancy Services	\$32,400.00	Select Tender	Need for specialised or professional skills	07/05/2012	30/06/2012
CB RICHARD ELLIS PTY LTD	Provision of valuation services	\$27,500.00	Select Tender	Need for independent research or assessment	14/12/2011	30/06/2012
CB RICHARD ELLIS PTY LTD	Provision of valuation services	\$16,500.00	Direct Source	Need for specialised or professional skills	25/05/2012	30/06/2012
CENTRE FOR PUBLIC MANAGEMENT PTY LTD	Provision of administrative investigation services	\$33,800.00	Open Tender	Need for independent research or assessment	16/01/2012	26/01/2012

Consultant Name	Subject Matter	Contract Value \$	Procurement Method	Justification	Start Date	Anticipated End Date
CENTRE FOR PUBLIC MANAGEMENT PTY LTD	Provision of administrative investigations and reviews services	\$57,600.00	Open Tender	Need for independent research or assessment	11/06/2012	31/07/2012
CHANT LINK & ASSOCIATES PTY. LTD.	Qualitative research to support the service commitment	\$83,239.00	Open Tender	Need for specialised or professional skills	01/05/2012	31/07/2012
CHANT LINK & ASSOCIATES PTY. LTD.	Tax Practitioner research 2011-2012	\$404,803.58	Open Tender	Need for independent research or assessment	21/12/2011	31/08/2012
CHANT LINK & ASSOCIATES PTY. LTD.	User centric interaction framework	\$88,309.00	Open Tender	Need for specialised or professional skills	01/05/2012	31/07/2012
CLARKE, MATTHEW J	Provision of independent and objective advice on tax technical advice	\$40,000.00	Direct Source	Need for independent research or assessment	15/08/2011	30/06/2012
CLEMENGER BBDO (MELBOURNE) PTY LTD	'Your Money, Your Future' campaign	\$178,000.00	Select Tender	Need for specialised or professional skills	04/05/2012	31/07/2012
CLEMENGER BBDO (MELBOURNE) PTY LTD	Creative advertising - concept development	\$38,500.00	Select Tender	Need for independent research or assessment	23/03/2012	18/05/2012
CLEMENGER BBDO (MELBOURNE) PTY LTD	Delivery of creative concept for super reform below the line communication	\$30,761.50	Select Tender	Need for specialised or professional skills	30/04/2012	30/08/2012
COLMAR BRUNTON PTY LIMITED	Competitor Benchmarking Report	\$50,000.00	Open Tender	Need for independent research or assessment	20/12/2011	31/03/2012
COLMAR BRUNTON PTY LIMITED	Small Business Online Forum	\$207,283.00	Open Tender	Need for independent research or assessment	04/08/2011	30/06/2012
COLMAR BRUNTON PTY LIMITED	Super Reform research campaign	\$448,896.50	Open Tender	Need for independent research or assessment	07/10/2011	30/06/2012
CONWELL, RAYMOND LESLIE	Provision of independent and objective advice on tax technical advice	\$160,000.00	Direct Source	Need for independent research or assessment	13/07/2011	30/06/2012
CORRS CHAMBERS WESTGARTH	Provision of independent and objective advice on tax technical advice	\$49,000.00	Direct Source	Need for independent research or assessment	20/07/2011	30/06/2012
CPT GLOBAL LIMITED	Review of the Change Program	\$157,019.48	Open Tender	Need for independent research or assessment	01/02/2012	27/04/2012
DBM CONSULTANTS PTY. LTD.	ATO Professionalism Survey	\$132,900.00	Open Tender	Need for specialised or professional skills	08/08/2011	08/02/2012
DBM CONSULTANTS PTY. LTD.	ATO Professionalism Survey May 2012 Wave	\$133,895.00	Open Tender	Need for independent research or assessment	20/12/2011	18/07/2012
DBM CONSULTANTS PTY. LTD.	Community and Micro Business perceptions Survey - Phase 2 & 3	\$107,717.50	Open Tender	Need for independent research or assessment	19/03/2012	31/08/2012
DELOITTE TOUCHE TOHMATSU LTD	Provision of financial accounting advice	\$13,200.00	Open Tender	Need for specialised or professional skills	21/09/2011	31/10/2011
DIGBY & GERALDINE HYLES	Provision of valuation services	\$22,000.00	Direct Source	Need for specialised or professional skills	01/03/2012	31/03/2012
DIGBY & GERALDINE HYLES	Provision of valuation services	\$17,000.00	Direct Source	Need for specialised or professional skills	01/11/2011	30/11/2011
DIGBY & GERALDINE HYLES	Provision of valuation services	\$12,000.00	Direct Source	Need for specialised or professional skills	01/07/2011	31/07/2011
ELLYETT STO	Provision of consultancy services for deployment of specialised Troux software	\$27,500.00	Direct Source	Need for specialised or professional skills	11/11/2011	31/12/2011
ENPRIS PTY. LIMITED	Provision of specialist financial services	\$183,587.00	Direct Source	Need for specialised or professional skills	21/09/2011	20/09/2012
ENPRIS PTY. LIMITED	Provision of valuation services	\$28,160.00	Open Tender	Need for specialised or professional skills	21/10/2011	30/09/2012
ENPRIS PTY. LIMITED	Provision of valuation services	\$28,160.00	Open Tender	Need for specialised or professional skills	01/12/2011	30/06/2012
ENPRIS PTY. LIMITED	Provision of valuation services	\$28,160.00	Open Tender	Need for specialised or professional skills	21/12/2011	31/12/2012
ENPRIS PTY. LIMITED	Provision of valuation services	\$26,400.00	Open Tender	Need for specialised or professional skills	28/09/2011	31/12/2012
ENPRIS PTY. LIMITED	Provision of valuation services	\$21,120.00	Open Tender	Need for specialised or professional skills	25/10/2011	31/12/2012

Consultant Name	Subject Matter	Contract Value \$	Procurement Method	Justification	Start Date	Anticipated End Date
ENPRIS PTY. LIMITED	Provision of valuation services	\$21,120.00	Open Tender	Need for specialised or professional skills	29/06/2012	30/06/2013
ENPRIS PTY. LIMITED	Provision of valuation services	\$15,840.00	Open Tender	Need for specialised or professional skills	19/01/2012	30/06/2012
ERNST AND YOUNG	Provision of accounting advice	\$20,000.00	Open Tender	Need for specialised or professional skills	30/05/2012	30/06/2012
FITZPATRICK, KEVIN JAMES	Provision of independent and objective advice on tax technical advice	\$40,000.00	Direct Source	Need for specialised or professional skills	06/02/2012	30/06/2012
FREEBODY COGENT PTY LTD	Financial evaluation services for Customer Contact Services Project	\$120,000.00	Open Tender	Need for specialised or professional skills	01/09/2011	30/03/2012
FYUSION ASIA PACIFIC PTY LTD	Provision of consultancy services to undertake a structural review of the internationals branch within the LB&I	\$76,098.80	Open Tender	Need for specialised or professional skills	26/03/2012	06/06/2012
GROSVENOR MANAGEMENT CONSULTING PTY. LTD.	Financial evaluation consultant	\$14,093.75	Direct Source	Need for specialised or professional skills	24/05/2012	31/08/2012
HAGGSTROM, PETER C	Provision of independent and objective advice on tax technical advice	\$30,000.00	Direct Source	Need for independent research or assessment	13/07/2011	30/06/2012
HALE, PAUL	Provision of specialist tax consulting services	\$80,000.00	Direct Source	Need for independent research or assessment	27/06/2012	27/06/2013
HARRISON, JAMES RICHARD	Provision of audit services for liquefied natural gas production	\$43,427.00	Direct Source	Need for specialised or professional skills	13/12/2011	31/12/2012
HEWLETT-PACKARD AUSTRALIA PTY LTD	Provision of consultancy services for the Dialogue (Exstream) Implementation	\$31,400.00	Direct Source	Need for specialised or professional skills	14/06/2012	31/07/2012
IBM AUSTRALIA LTD	Provision of consultancy services for the Benefits Realisation Framework	\$533,000.00	Direct Source	Need for specialised or professional skills	28/09/2011	30/06/2013
JILLIAN BURDON	Provision of valuation services	\$17,000.00	Direct Source	Need for specialised or professional skills	01/03/2012	31/03/2012
JILLIAN BURDON	Provision of valuation services	\$16,000.00	Direct Source	Need for specialised or professional skills	01/07/2011	31/07/2011
JOHN KING	Provision of independent and objective advice on tax technical advice	\$75,000.00	Direct Source	Need for independent research or assessment	13/07/2011	30/06/2012
KEVIN MURRAY	Provision of valuation services	\$14,000.00	Direct Source	Need for specialised or professional skills	01/08/2011	31/08/2011
KPMG TAX LAWYERS PTY LIMITED	Provision of independent and objective advice on tax technical advice	\$33,971.30	Direct Source	Need for independent research or assessment	30/01/2012	30/06/2012
KPMG TAX LAWYERS PTY LIMITED	Provision of services for Australian Valuation Office - Competitive Neutrality Review	\$35,750.00	Direct Source	Need for independent research or assessment	20/02/2012	30/04/2012
LAMINAR GROUP PTY. LTD.	Provision of valuation services	\$160,600.00	Direct Source	Need for specialised or professional skills	19/09/2011	29/06/2012
LANDMARK WHITE (NSW) PTY LIMITED	Provision of valuation services	\$45,540.00	Direct Source	Need for specialised or professional skills	19/08/2011	31/12/2011
LEADENHALL VRG PTY LTD	Provision of valuation services	\$123,140.65	Open Tender	Need for specialised or professional skills	13/10/2011	31/12/2012
LEADENHALL VRG PTY LTD	Provision of valuation services	\$69,750.00	Open Tender	Need for specialised or professional skills	21/07/2011	31/12/2012
LEADENHALL VRG PTY LTD	Provision of valuation services	\$49,500.00	Open Tender	Need for specialised or professional skills	14/06/2012	30/12/2012
LEADENHALL VRG PTY LTD	Provision of valuation services	\$38,500.00	Open Tender	Need for specialised or professional skills	16/11/2011	30/06/2012
LEADENHALL VRG PTY LTD	Provision of valuation services	\$26,400.00	Open Tender	Need for specialised or professional skills	23/02/2012	30/06/2012
LEADENHALL VRG PTY LTD	Provision of valuation services	\$22,000.00	Open Tender	Need for specialised or professional skills	27/02/2012	31/10/2012

Consultant Name	Subject Matter	Contract Value \$	Procurement Method	Justification	Start Date	Anticipated End Date
LIMEBRIDGE AUSTRALIA PTY LTD	A strategic review of the contact centres within the ATO	\$180,845.38	Direct Source	Need for specialised or professional skills	13/02/2012	30/03/2012
M ANDREW & G WILSON	Probity Advisor for the establishment of an IT Application Services	\$12,375.00	Open Tender	Need for specialised or professional skills	25/07/2011	30/09/2011
MADDOCKS	Provision of independent and objective advice on tax technical advice	\$20,000.00	Direct Source	Need for independent research or assessment	20/07/2011	30/06/2012
MARILYN ANN ROCHE	Provision of administrative investigation and review services	\$10,124.00	Open Tender	Need for independent research or assessment	01/08/2011	30/09/2011
MARKUM PTY LTD	Engagement of an IQF community representative for LB&I Community Engagement Workshop	\$11,880.00	Direct Source	Need for independent research or assessment	14/11/2011	01/12/2011
MARKUM PTY LTD	Engagement of an IQF community representative for LB&I Community Engagement Workshop	\$16,500.00	Direct Source	Need for independent research or assessment	19/06/2012	17/08/2012
MULTICALL PTY LIMITED	'Your Money, Your Future' campaign	\$13,200.00	Select Tender	Need for specialised or professional skills	08/05/2012	30/06/2012
NEXUS COMMUNICATIONS PTY LIMITED	Provision of valuation services	\$22,960.00	Direct Source	Need for specialised or professional skills	01/07/2011	31/07/2011
O'CONNELL, ANN MARGARET	Provision of independent and objective advice on tax technical advice	\$75,000.00	Direct Source	Need for independent research or assessment	13/07/2011	30/06/2012
ORC AUS PTY LTD	Market Research Panel	\$140,388.00	Open Tender	Need for specialised or professional skills	01/08/2011	31/07/2012
ORC AUS PTY LTD	SME Perceptions Survey - Phase 2	\$78,283.00	Open Tender	Need for independent research or assessment	28/03/2012	31/12/2012
P M BUSINESS CONSULTING PTY. LTD.	Provision of Consultancy Services to undertake a review for gatekeeper and recruitment processes	\$10,000.00	Direct Source	Need for independent research or assessment	28/05/2012	30/06/2012
PANE, ANTONIO	Provision of Independent and Objective advice on Tax Technical Advice	\$80,000.00	Direct Source	Need for independent research or assessment	13/07/2011	30/06/2012
PKF TAXATION SERVICES	Expert accounting and taxation advice	\$111,320.00	Direct Source	Need for specialised or professional skills	11/07/2011	29/06/2012
PRICE WATERHOUSE COOPERS	Assess the implementation of recommendations made by the Commonwealth Ombudsman	\$53,448.00	Open Tender	Need for independent research or assessment	25/07/2011	04/09/2011
PRICE WATERHOUSE COOPERS	Provision of consultancy services	\$17,168.80	Open Tender	Need for independent research or assessment	13/07/2011	31/12/2011
PRICE WATERHOUSE COOPERS	Quality Assurance Framework - for manual financial transactions	\$65,990.00	Open Tender	Need for independent research or assessment	01/02/2012	30/06/2012
REVALUATE PTY LIMITED	Provision of valuation services	\$75,075.00	Direct Source	Skills currently unavailable within agency	25/07/2011	30/06/2012
REVALUATE PTY LIMITED	Provision of valuation services	\$23,100.00	Direct Source	Need for specialised or professional skills	05/04/2012	30/09/2012
REVALUATE PTY LIMITED	Provision of valuation services	\$21,560.00	Direct Source	Need for specialised or professional skills	27/03/2012	30/06/2012
REVALUATE PTY LIMITED	Provision of valuation services	\$15,400.00	Direct Source	Need for specialised or professional skills	22/12/2011	31/01/2012
REVALUATE PTY LIMITED	Provision of valuation services	\$15,400.00	Direct Source	Need for specialised or professional skills	20/01/2012	31/03/2012
ROMAR VALUATION SERVICES PTY LTD	Provision of valuation services	\$52,408.00	Open Tender	Need for specialised or professional skills	06/07/2011	31/12/2011
ROMAR VALUATION SERVICES PTY LTD	Provision of valuation services	\$21,440.00	Open Tender	Need for specialised or professional skills	10/11/2011	30/06/2012
ROMAR VALUATION SERVICES PTY LTD	Provision of valuation services	\$17,866.00	Open Tender	Need for specialised or professional skills	03/05/2012	31/12/2012

Consultant Name	Subject Matter	Contract Value \$	Procurement Method	Justification	Start Date	Anticipated End Date
SMSF PROFESSIONALS' ASSOCIATION OF AUSTRALIA LIMITED	Provision of independent and objective advice on tax technical advice	\$30,000.00	Direct Source	Need for independent research or assessment	02/05/2012	30/06/2012
TAYLOR NELSON SOFRES AUSTRALIA PTY LIMITED	GST Communications Research - Phase 2	\$214,170.00	Open Tender	Need for independent research or assessment	16/03/2012	30/06/2012
THE BOSTON CONSULTING GROUP PTY LTD	Provision of service standards strategy support	\$88,000.00	Open Tender	Need for independent research or assessment	25/06/2012	06/07/2012
THE TRUSTEE FOR KM UNIT TRUST	Provision of accounting services (forensic accounting)	\$12,100.00	Open Tender	Need for independent research or assessment	15/11/2011	13/12/2011
THE TRUSTEE FOR M3 PROPERTY VIC UNIT TRUST	Provision of valuation services	\$11,000.00	Direct Source	Need for specialised or professional skills	01/10/2011	30/06/2012
THE TRUSTEE FOR THE ICE UNIT TRUST	Review of plan and manage functions	\$149,600.00	Open Tender	Need for independent research or assessment	01/06/2012	10/07/2012
THE TRUSTEE FOR THINKPLACE UNIT TRUST	Information pathway services	\$41,907.50	Open Tender	Skills currently unavailable within agency	05/06/2012	30/06/2012
THOMPSON, JOHN ROBERT	Provision of valuation services	\$13,623.44	Direct Source	Need for specialised or professional skills	14/08/2011	30/09/2011
THOMPSON, JOHN ROBERT	Provision of valuation services	\$11,476.87	Direct Source	Need for specialised or professional skills	8/06/2012	8/06/2012
THUIN PTY LTD	Engagement of a systems mapping expert	\$22,000.00	Direct Source	Skills currently unavailable within agency	07/10/2011	09/12/2011
TUDIBARING PTY LTD	Provision of a scan of the financial products market and training in respect to these products	\$44,000.00	Direct Source	Skills currently unavailable within agency	01/08/2011	30/09/2011
UNIVERSITY OF WESTERN AUSTRALIA	Provision of valuation services	\$37,400.00	Direct Source	Need for specialised or professional skills	22/08/2011	31/08/2011
VALUE ADVISER ASSOCIATES PTY LTD	Provision of valuation services	\$208,521.50	Open Tender	Need for specialised or professional skills	23/02/2012	31/12/2012
VALUE ADVISER ASSOCIATES PTY LTD	Provision of valuation services	\$38,500.00	Open Tender	Need for specialised or professional skills	16/09/2011	31/12/2011
VALUE ADVISER ASSOCIATES PTY LTD	Provision of valuation services	\$33,275.00	Open Tender	Need for specialised or professional skills	24/01/2012	30/06/2012
VALUE ADVISER ASSOCIATES PTY LTD	Provision of valuation services	\$30,800.00	Open Tender	Need for specialised or professional skills	19/07/2011	30/06/2012
VALUE ADVISER ASSOCIATES PTY LTD	Provision of valuation services	\$21,500.00	Open Tender	Need for specialised or professional skills	20/04/2012	31/07/2012
WILLIAMS, DAVID	Provision of independent and objective advice on tax technical advice	\$110,000.00	Direct Source	Need for independent research or assessment	12/09/2011	30/06/2012
WORKPLACE RESEARCH ASSOCIATES PTY LTD	Advice on the implementation of the new working arrangements for tax technical decision making arising from the Transforming Tax Technical Decision Making (TTTDM) project	\$34,957.00	Open Tender	Need for independent research or assessment	17/01/2012	21/02/2012
WORKPLACE RESEARCH ASSOCIATES PTY LTD	Provision of consultancy services for review of ATO's Site Leadership model	\$54,803.00	Open Tender	Need for independent research or assessment	14/06/2012	31/08/2012
<b>Total Consultancies &gt; \$10,000: 124</b>		<b>Total Contract Value - \$8,350,327.05</b>				



## Attachment D – Ongoing Consultancies with a value greater than \$10,000 for the 2011-12 financial year

Consultant Name	Subject Matter	Contract Value \$	Procurement Method	Justification	Start Date	Anticipated End Date
ANDREWS GROUP PTY LTD	Provision of technical consultant services	\$100,000.00	Open Tender	Skills currently unavailable within agency	05/05/2011	31/12/2011
BLUE MOON UNIT TRUST	Cash economy small business benchmarks and record keeping research	\$98,430.00	Open Tender	Need for independent research or assessment	04/05/2011	04/10/2011
BRAND FINANCE (AUSTRALIA) PTY LIMITED	Provision of valuation services	\$32,263.00	Open Tender	Need for specialised or professional skills	09/05/2011	31/12/2011
BRAND FINANCE (AUSTRALIA) PTY LIMITED	Provision of valuation services	\$81,661.00	Open Tender	Need for specialised or professional skills	30/03/2011	31/12/2012
BTTP CONSULTING PTY LTD	Provision of transfer pricing services	\$200,000.00	Direct Source	Need for specialised or professional skills	04/08/2010	03/08/2012
CAPGEMINI AUSTRALIA PTY LIMITED	Plan and implementation of the core business improvements for large debt	\$660,000.00	Open Tender	Need for specialised or professional skills	18/04/2011	03/09/2011
CAPGEMINI AUSTRALIA PTY LIMITED	Provision of consultancy services	\$952,600.00	Open Tender	Need for independent research or assessment	23/05/2011	29/07/2011
CENTRE FOR PUBLIC MANAGEMENT PTY LTD	Provision of administrative investigation services	\$47,000.00	Open Tender	Need for independent research or assessment	25/06/2011	30/08/2011
CETERIS INC.	Provision of advice on complex transfer pricing	\$50,000.00	Open Tender	Need for independent research or assessment	17/09/2010	30/06/2012
CETERIS INC.	Provision of advice on complex transfer pricing	\$240,000.00	Open Tender	Skills currently unavailable within agency	19/03/2010	30/06/2012
CHANT LINK & ASSOCIATES PTY. LTD.	Exploring community perceptions of the ATO	\$286,736.00	Open Tender	Need for independent research or assessment	20/04/2011	20/10/2011
CHANT LINK & ASSOCIATES PTY. LTD.	Tax Practitioners Research 2011	\$186,825.00	Open Tender	Need for independent research or assessment	01/11/2010	31/08/2011
COLMAR BRUNTON PTY LIMITED	Small Business Enterprises Forum	\$855,260.00	Open Tender	Need for specialised or professional skills	31/03/2009	30/06/2012
CPT GLOBAL LIMITED	Provision of consultancy services	\$91,368.00	Open Tender	Need for independent research or assessment	27/06/2011	30/09/2011
CPT GLOBAL LIMITED	Provision of IT consultancy services	\$106,800.00	Direct Source	Need for independent research or assessment	17/02/2011	29/06/2012
CUDEX PTY LTD	Measuring compliance costs	\$197,570.00	Open Tender	Skills currently unavailable within agency	09/05/2011	09/11/2011
DBM CONSULTANTS PTY. LTD.	ATO Professionalism Survey - May 2011 wave	\$122,445.00	Open Tender	Need for independent research or assessment	16/02/2011	30/09/2011
DBM CONSULTANTS PTY. LTD.	Community and Micro Business Perceptions Survey	\$288,282.00	Open Tender	Need for independent research or assessment	16/08/2010	30/12/2011
ENPRIS PTY. LIMITED	Provision of valuation services	\$13,200.00	Open Tender	Need for specialised or professional skills	25/03/2011	31/12/2011
ENPRIS PTY. LIMITED	Provision of valuation services	\$21,120.00	Open Tender	Need for specialised or professional skills	28/06/2010	30/06/2012
ENPRIS PTY. LIMITED	Provision of valuation services	\$121,440.00	Open Tender	Need for specialised or professional skills	01/08/2010	30/06/2012
FREEBODY COGENT PTY LTD	Provision of consultancy services	\$12,063.00	Open Tender	Need for specialised or professional skills	27/06/2011	26/09/2011
FYUSION ASIA PACIFIC PTY LTD	Learning and Development Review	\$157,695.00	Open Tender	Need for specialised or professional skills	19/04/2011	20/12/2011
GREYTHORN PTY LTD	Provision of consultancy services	\$25,000.00	Direct Source	Need for specialised or professional skills	14/06/2011	31/07/2011
GROSVENOR MANAGEMENT CONSULTING PTY. LTD.	2012 Property Contract Project Consultancy Services	\$75,000.00	Direct Source	Need for specialised or professional skills	11/02/2011	30/09/2012
JARA CONSULTING PTY LTD	Provision of communication strategy services	\$20,000.00	Direct Source	Need for specialised or professional skills	07/03/2011	30/09/2011
JKL TREASURY AND FINANCIAL CONSULTING PTY LTD	Provision of analysis services	\$15,000.00	Direct Source	Need for specialised or professional skills	01/04/2011	31/12/2011
LEADENHALL VRG PTY LTD	Provision of valuation services	\$55,000.00	Open Tender	Need for specialised or professional skills	12/04/2011	30/06/2012
MARILYN ANN ROCHE	Provision of administrative investigation and review services	\$18,480.00	Open Tender	Need for independent research or assessment	17/06/2011	17/07/2011

Consultant Name	Subject Matter	Contract Value \$	Procurement Method	Justification	Start Date	Anticipated End Date
MARK BURTON	Provision of technical consultant services	\$17,178.00	Direct Source	Need for independent research or assessment	30/05/2011	19/08/2011
MICROSOFT PTY LTD	Provision of technical consultant services	\$252,938.00	Direct Source	Need for specialised or professional skills	17/06/2011	30/06/2012
OAKTON SERVICES PTY LTD	Provision of IT advisory services for the Tax Practitioners Board	\$252,900.00	Open Tender	Need for independent research or assessment	02/08/2010	31/05/2012
ORC AUS PTY LTD	Call Centre Satisfaction Survey	\$237,480.00	Open Tender	Need for independent research or assessment	06/07/2009	31/08/2011
ORC AUS PTY LTD	Small and Medium Enterprises Perceptions Survey (SMEPS)	\$76,610.00	Open Tender	Need for specialised or professional skills	01/03/2011	31/12/2011
ORIMA RESEARCH PTY LTD	Research with Indigenous Australians 2011	\$74,830.00	Open Tender	Need for independent research or assessment	18/04/2011	18/10/2011
PRICEWATERHOUSECOOPERS	Provision of Insolvency and Release Reviews	\$92,290.00	Open Tender	Need for independent research or assessment	22/09/2010	31/03/2012
PRICEWATERHOUSECOOPERS	Provision of probity advisory services	\$70,000.00	Open Tender	Need for specialised or professional skills	21/06/2011	21/06/2012
REVALUATE PTY LIMITED	Provision of valuation services	\$17,875.00	Direct Source	Need for specialised or professional skills	09/05/2011	14/09/2011
REVALUATE PTY LIMITED	Provision of valuation services	\$95,500.00	Direct Source	Need for specialised or professional skills	07/02/2011	31/12/2011
ROMAR VALUATION SERVICES PTY LTD	Provision of valuation services	\$14,352.00	Open Tender	Need for specialised or professional skills	11/05/2011	31/12/2011
ROMAR VALUATION SERVICES PTY LTD	Provision of valuation services	\$25,013.00	Open Tender	Need for specialised or professional skills	18/04/2011	31/12/2011
ROMAR VALUATION SERVICES PTY LTD	Provision of valuation services	\$64,969.00	Open Tender	Need for specialised or professional skills	13/11/2009	30/06/2012
ROMAR VALUATION SERVICES PTY LTD	Provision of valuation services	\$71,466.00	Open Tender	Need for specialised or professional skills	04/05/2011	31/12/2011
ROMAR VALUATION SERVICES PTY LTD	Provision of valuation services	\$94,571.00	Open Tender	Need for specialised or professional skills	21/02/2011	31/12/2011
ROMAR VALUATION SERVICES PTY LTD	Provision of valuation services	\$146,226.00	Open Tender	Need for specialised or professional skills	17/03/2011	30/06/2012
SWEENEY RESEARCH PTY LTD	BAS Mail-Out publications research	\$50,890.00	Open Tender	Need for independent research or assessment	16/05/2011	16/11/2011
TAYLOR NELSON SOFRES AUSTRALIA PTY LIMITED	GST Compliance Program Research	\$306,020.00	Open Tender	Need for specialised or professional skills	16/02/2011	15/12/2011
TAYLOR NELSON SOFRES AUSTRALIA PTY LIMITED	Provision of research services	\$21,230.00	Open Tender	Need for specialised or professional skills	08/06/2011	31/12/2011
THE BOSTON CONSULTING GROUP PTY LTD	Service Standards Review	\$1,075,176.00	Open Tender	Need for specialised or professional skills	09/05/2011	05/08/2011
THE TRUSTEE FOR BRI FERRIER (NSW) UNIT TRUST	Financial Viability Assessments Proof of Concept	\$25,000.00	Direct Source	Need for independent research or assessment	16/05/2011	15/08/2011
THE TRUSTEE FOR GR APPLEBEE INVESTMENT TRUST	Convenor of the Risk and Audit Committee for the Tax Practitioners Board	\$66,000.00	Direct Source	Need for specialised or professional skills	14/03/2011	13/03/2014
THE TRUSTEE FOR INSIDE STORY UNIT TRUST	Provision of research services	\$85,500.00	Open Tender	Need for independent research or assessment	20/04/2011	20/10/2011
THE TRUSTEE FOR INSIDE STORY UNIT TRUST	Provision of research services	\$119,790.00	Open Tender	Need for independent research or assessment	20/06/2011	31/12/2011
TOWERS WATSON INTERNATIONAL SURVEY RESEARCH PTY LTD	ATO staff engagement diagnostic and improvement methodology	\$1,929,853.00	Open Tender	Need for independent research or assessment	30/06/2008	30/06/2012
VALUE ADVISER ASSOCIATES PTY LTD	Provision of valuation services	\$76,340.00	Open Tender	Need for specialised or professional skills	21/02/2011	31/12/2011
VALUE ADVISER ASSOCIATES PTY LTD	Provision of valuation services	\$60,432.00	Open Tender	Need for specialised or professional skills	30/05/2011	31/12/2011
VALUE ADVISER ASSOCIATES PTY LTD	Provision of valuation services	\$60,500.00	Open Tender	Need for independent research or assessment	31/08/2009	30/06/2012
WORKPLACE RESEARCH ASSOCIATES PTY LTD	Representation on the ATO's People Committee during the 2011 calendar year	\$19,844.00	Open Tender	Need for independent research or assessment	21/02/2011	17/12/2012
WRIGHT ECONOMICS INC	Provision of technical consultant services	\$500,000.00	Direct Source	Need for specialised or professional skills	11/02/2008	30/06/2012

Consultant Name	Subject Matter	Contract Value \$	Procurement Method	Justification	Start Date	Anticipated End Date
Total Consultancies > \$10,000: 59		Total Contract Value \$11,132,011.00 (including GST)				