# Appendix 2

## **Public hearings and witnesses**

## CANBERRA, 21 JULY 2014

BURNS, Mr Christopher, Chief Executive Officer, Defence Teaming Centre Inc.

DUNK, Mr Graeme, Manager, Australian Business Defence Industry

EDGE, Mr John, Acting Deputy Secretary, Business, Procurement and Asset Management, Department of Finance

FLETCHER, Mr Andrew, Chief Executive, Defence SA

HAMILTON-SMITH, The Hon. Martin, Minister for Defence Industries, South Australian Government

KING, Mr Warren, Chief Executive Officer, Defence Materiel Organisation

SHERIDAN, Mr John, Australian Government Chief Technology Officer and Procurement Coordinator, Department of Finance

THOMPSON, Mr Glenn, Assistant National Secretary, Australian Manufacturing Workers Union

THORNE, Mr Col, General Manager Land and Maritime, Defence Materiel Organisation

## CANBERRA, 30 SEPTEMBER 2014

BARRETT, Vice Admiral Timothy, AO, CSC, RAN, Chief of Navy, Department of Defence

BRIGGS, Rear Admiral Peter (Retired), Private capacity

GREENFIELD, Commodore Paul (Retired), Private capacity

HALL, Ms Stacie, Branch Manager, Government Business Advice, Department of Finance

JONES, Vice Admiral Peter, AO, DSC, RAN, Chief, Capability Development Group, Department of Defence

KING, Mr Warren, Chief Executive Officer, Defence Materiel Organisation, Department of Defence

NICHOLLS, Commander (Retired) David, Executive Manager, Submarine Institute of Australia Inc

OWEN, Commander (Retired) Frank, Secretary, Submarine Institute of Australia Inc

PACEY, Mr Brice, Private capacity

ROACH, Commodore Terence (Retired), Private capacity

SAMMUT, Rear Admiral Gregory, Head, Future Submarine Program, Defence Materiel Organisation, Department of Defence

THORNE, Mr Col, General Manager, Land and Maritime, Defence Materiel Organisation, Department of Defence

## **NEWCASTLE, 8 OCTOBER 2014**

CUTTELL, Ms Barbara, Communications Adviser, Forgacs

DICK, Mr Ian, Defence Project Director, HunterNet Cooperative

DUNK, Mr Graeme, Manager, Australian Business Defence Industry

HORAN, Mr Benjamin, Delegate, Australian Manufacturing Workers Union

KNIGHT, Mr Jeremy, Delegate, Australian Manufacturing Workers Union

LANE, Mr John, Director of Shipbuilding, Forgacs

PIDGEON, Mr Bradley, Industrial Officer, Australian Manufacturing Workers Union

ROOS, Professor Goran, Private capacity

STRATTON, Mr Lindsay, Chief Executive Officer, Forgacs

THOMPSON, Mr Glenn, Assistant National Secretary, Australian Manufacturing Workers Union

## **MELBOURNE, 13 OCTOBER 2014**

GILLARD, Mr David, Director, Commercial and Procurement, BAE Systems Australia

KANE, Mr Chris, Head of Strategy and Business Development, Maritime, BAE Systems Australia

NICHOLSON, Mr Peter, AO, Head of Government Relations, BAE Systems Australia

SALTZER, Mr William, Director Maritime, BAE Systems Australia

LYNCH, Mr Matthew, Director Aviation, Defence and Aerospace, Trade, Manufacturing and Employment Division, Department of State Development, Business and Innovation

VAN ROODEN, Ms Marion, Deputy Secretary, Trade, Manufacturing and Employment Division, Department of State Development, Business and Innovation

MORRIS, Ms Charlotte, Manager, Submarine Industry, Australian Industry & Defence Network Inc., Victoria

SMITH, Mrs Sue, Executive Officer, Australian Industry & Defence Network Inc.

WHITE, Dr John, Private capacity

BRAIN, Dr Peter, Executive Director, National Institute of Economic and Industry Research

ROWLEY, Mr Craig, Chief Executive Officer, LeadWest

WILSON, Councillor Sandra, Mayor, Hobsons Bay City Council

SLEE, Mr Jeff, Delegate, Australian Workers Union

THOMPSON, Mr Glenn, Assistant National Secretary, Australian Manufacturing Workers Union

VICKERS, Mr David, Delegate, Technical, Supervisory and Administrative Division, Australian Manufacturing Workers Union

WHITE, Mr Leon, Delegate, Australian Manufacturing Workers Union

## **ADELAIDE, 14 OCTOBER 2014**

BURNS, Mr Chris, Chief Executive Officer, Defence Teaming Centre

CARROLL, Mr Alistair, Production Leader, Electrical Controls, AWD Project

DONNELLY, Mr Robert, South Australian Branch Secretary, Communications, Electrical, Electronic, Energy, Information, Postal, Plumbing and Allied Services Union of Australia, Electrical Energy and Services Division, South Australian Branch

EDWARDS, Mr Martin, General Manager, Current Operations, AWD Project, ASC Pty Ltd

HAMILTON-SMITH, Mr Martin, Minister for Defence Industries, South Australian Government

JACKMAN, Mr Malcolm, Chief Executive, Defence SA

KATSCHNER, Mr Martin, Private capacity

LAMPS, Mr Peter, Acting Secretary, South Australian Branch, Australian Workers' Union

PAULUS, Mr Ron, Electrician, Secretary, Communications, Electrical, Electronic, Energy, Information, Postal, Plumbing and Allied Services Union of Australia, Electrical Energy and Services Division, South Australian Branch

SCUDDS, Mr Paul, South Australian Branch Organiser, Communications, Electrical, Electronic, Energy, Information, Postal, Plumbing and Allied Services Union of Australia, Electrical Energy and Services Division, South Australian Branch

SMITH, Mr Brett, Private capacity

STANBOROUGH, Mr Christopher, Private capacity

SUDHOLZ, Mr Andrew, Private capacity

TAYLOR, Mrs Sarah, Membership and Advocacy Manager, Defence Teaming Centre

THOMPSON, Mr Glenn, Assistant National Secretary, Australian Manufacturing Workers Union

WHILEY, Mr Stuart, Interim CEO, ASC Pty Ltd

WOLOWIEC, Mr Stanislaw, Communications, Electrical, Electronic, Energy, Information, Postal, Plumbing and Allied Services Union of Australia, Electrical Energy and Services Division, South Australian Branch

#### CANBERRA, 19 FEBRUARY 2015

EDWARDS, Mr Martin, General Manager, Current Operations, ASC Pty Ltd

WHILEY, Mr Stuart, Interim Chief Executive Officer, ASC Pty Ltd

## **MELBOURNE, 6 MARCH 2015**

HODGE, Dr Mark, Chief Executive Officer, Defence Materials Technology Centre McCLYMONT, Mr Scott Gregory, Manager, Alton Personnel Pty Ltd QUICK, Mr Tony, Chairman, Defence Materials Technology Centre TAYLOR, Mr Phillip Allan, Director, Taylor Bros Marine Pty Ltd WARDELL, Mr John, Manager, Shadbolt Engineering Pty Ltd

## ADELAIDE, 14 APRIL 2015

BURNS, Mr Christopher, Chief Executive Officer, Defence Teaming Centre

DUNK, Mr Graeme, Manager, Australian Business Defence Industry

EDWARDS, Mr Martin, ASC Shipbuilding Chief Operating Officer, ASC Pty Ltd

HAMILTON-SMITH, The Hon. Martin MP, Minister for Defence Industries, South Australian House of Assembly

KEOUGH, Mr Andy, General Manager, Business and Strategic Development, ASC Pty Ltd

SALTZER, Mr William (Bill), Director Maritime, BAE Systems Australia

THOMPSON, Mr Glenn, Assistant National Secretary, Australian Manufacturing Workers Union