

Appendix 1

Submissions received to date

Submission Number	Submitter
1	Forgacs
2	Australian Business Defence Industry
3	Mr Wade Noonan MP and Mr Cesar Melhem MP
4	Australian Manufacturing Workers' Union
5	Defence SA
6	The Royal Institution of Naval Architects, Australian Division
7	Australian Industry and Defence Network
8	Adelaide Ship Construction International
9	BAE Systems Australia
10	Defence Teaming Centre
11	Lean Design Australia Pty Ltd
12	Navy League of Australia
13	Victorian Government
14	Department of Finance
15	Mr Grant Spork
16	Mr Jon Primrose
17	Mr Peter Briggs AO and Mr Terence Roach AM
18	Mr Paul Greenfield AM
19	LeadWest Ltd
20	Hobsons Bay City Council
21	Dr John White
22	Submarine Institute of Australia Inc.
23	Mr Hank Willems
24	Mr Benjamin Cropley
25	Professor Göran Roos
26	Mr Martin Katschner
27	Emeritus Professor John Norrish
28	Austal
29	Raytheon Australia

30	Dr Duncan Connors, Durham University Business School
31	Mr Ron Paulus
32	Defence Materials Technology Centre
33	Engineers Australia
34	Mr Christopher Skinner
35	Department of Defence
36	Tasmanian Government
37	AMWU
38	Government of Western Australia
39	Shadbolt Engineering Pty Ltd

Tabled documents

1. Media articles tabled by Senator the Hon Stephen Conroy at a public hearing held in Canberra on 30 September 2014.
2. Document tabled by Dr John White at a public hearing held in Melbourne on 13 October 2014.
3. Document tabled by Mr Phillip Taylor at a public hearing held in Melbourne on 6 March 2015.
4. Document tabled by Mr John Wardell, Shadbolt Engineering, at a public hearing held in Melbourne on 6 March 2015.
5. Opening statement tabled by BAE Systems Australia at a public hearing held in Adelaide on 14 April 2015.
6. Opening statement tabled by Defence Teaming Centre at a public hearing held in Adelaide on 14 April 2015.
7. Opening statement tabled by the Australian Business Defence Industry at a public hearing held in Adelaide on 14 April 2015.

Additional information received

1. Documents provided by the Australian Industry & Defence Network following the public hearing held in Melbourne on 13 October 2014.
2. Opening statements from ASC's appearance at the public hearing held in Adelaide on 14 October 2014.
3. Report of the Auditor General of Canada into National Shipbuilding Procurement Strategy released in November 2013, provided by the Australian Industry & Defence Network on 20 October 2014, following the public hearing held in Melbourne on 13 October 2014.

4. Media release provided by the Economic Development Board of South Australia following the public hearing held in Melbourne on 13 October 2014.
5. Notes and talking points provided by the Electrical Trades Union of Australia at the public hearing held in Adelaide on 14 October 2014.
6. Interim response received from the Minister for Defence on 27 November 2014.
7. 'Sovereignty, Security and Prosperity', Report of the CADSI Marine Industries Working Group, provided by BAE Systems Australia on 1 May 2015, following a public hearing in Adelaide on 14 April 2015.
8. Article from the Canadian Naval Review, provided by BAE Systems Australia on 1 May 2015, following a public hearing in Adelaide on 14 April 2015.
9. Document provided by BAE Systems Australia on 1 May 2015, following a public hearing in Adelaide on 14 April 2015.

Answers to questions on notice

1. Answers to questions on notice from a public hearing held in Canberra on 21 July 2014, received from the Department of Defence on 12 and 19 August 2014.
2. Answers to questions on notice from a public hearing held in Canberra on 30 September 2014, received from the Department of Defence on 20 October 2014.
3. Answers to questions on notice from a public hearing held in Canberra on 30 September 2014, received from the Department of Defence on 21 October 2014.
4. Answers to questions on notice from a public hearing held in Canberra on 30 September 2014, received from the Department of Defence on 22 October 2014.
5. Answer to a question on notice from a public hearing held in Newcastle on 8 October 2014, received from Forgacs on 27 October 2014.
6. Answers to questions on notice from a public hearing held in Canberra on 30 September 2014, received from the Department of Defence on 28 October 2014.
7. Answers to questions on notice from a public hearing held in Canberra on 30 September 2014, received from the Department of Defence on 30 October 2014.
8. Answers to questions on notice from a public hearing held in Canberra on 30 September 2014, received from the Department of Defence on 31 October 2014.
9. Answers to questions on notice from a public hearing held in Melbourne on 13 October 2014, received from the Victorian Government on 11 November 2014.
10. Answers to questions on notice from a public hearing held in Canberra on 19 February 2015, received from ASC Pty Ltd on 14 April 2015.

