

# APPENDIX 1

## Submissions received to date

<b>Submission Number</b>	<b>Submitter</b>
1	Forgacs
2	Australian Business Defence Industry
3	Mr Wade Noonan MP and Mr Cesar Melhem MP
4	Australian Manufacturing Workers' Union
5	Defence SA
6	The Royal Institution of Naval Architects, Australian Division
7	Australian Industry and Defence Network
8	Adelaide Ship Construction International
9	BAE Systems Australia
10	Defence Teaming Centre
11	Lean Design Australia Pty Ltd
12	Navy League of Australia
13	Victorian Government
14	Department of Finance (including answers to question on notice)
15	Mr Grant Spork
16	Mr Jon Primrose
17	Mr Peter Briggs AO and Mr Terence Roach AM
18	Mr Paul Greenfield AM
19	LeadWest Ltd
20	Hobsons Bay City Council
21	Dr John White
	• Supplementary Submission
22	Submarine Institute of Australia Inc.

23	Mr Hank Willems
24	Mr Benjamin Cropley
25	Professor Göran Roos
26	Mr Martin Katschner

## **Additional information**

- Documents provided by the Australian Industry & Defence Network following the public hearing held in Melbourne on 13 October 2014.
- Opening statements from ASC's appearance at the public hearing held in Adelaide on 14 October 2014.
- Report of the Auditor General of Canada into National Shipbuilding Procurement Strategy released in November 2013, provided by the Australian Industry & Defence Network on 20 October 2014, following the public hearing held in Melbourne on 13 October 2014.
- Media release provided by the Economic Development Board of South Australia following the public hearing held in Melbourne on 13 October 2014.
- Notes and talking points provided by the Electrical Trades Union of Australia at the public hearing held in Adelaide on 14 October 2014.

## **Tabled documents**

- Media articles tabled by Senator the Hon Stephen Conroy at a public hearing held in Canberra on 30 September 2014.
- Document tabled by Dr John White at a public hearing held in Melbourne on 13 October 2014.

## **Answers to questions on notice**

- From a public hearing held in Canberra on 21 July 2014, received from the Department of Defence on 12 August and 19 August 2014.
- From a public hearing held in Canberra on 30 September 2014, received from the Department of Defence on 20 October 2014.
- From a public hearing held in Canberra on 30 September 2014, received from the Department of Defence on 21 October 2014.

- From a public hearing held in Canberra on 30 September 2014, received from the Department of Defence on 22 October 2014.
- From a public hearing held in Newcastle on 8 October 2014, received from Forgacs on 27 October 2014.
- From a public hearing held in Canberra on 30 September 2014, received from the Department of Defence on 28 October 2014.
- From a public hearing held in Canberra on 30 September 2014, received from the Department of Defence on 30 October 2014.
- From a public hearing held in Canberra on 30 September 2014, received from the Department of Defence on 31 October 2014.
- From a public hearing held in Melbourne on 13 October 2014, received from the Victorian Government on 11 November 2014.

