



**Australian Government**

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**Department of the Prime Minister and Cabinet**

**Submission to the Senate Finance and Public  
Administration References Committee**

**Impact on service quality, efficiency and sustainability of  
recent Commonwealth Indigenous Advancement Strategy  
tendering processes by the Department of the Prime  
Minister and Cabinet**

**Submission from  
the Department of the Prime Minister and Cabinet**

**30 April 2015**

## Table of Contents

1. Introduction .....	3
2. The case for reform Indigenous specific programmes .....	4
3. Programme reform and the new engagement with Indigenous people .....	5
Programme administration reforms.....	8
Simplified funding arrangements .....	8
Programme flexibility .....	9
PM&C Network.....	9
4. Interim arrangements after budget announcement.....	9
5. Announcement of the IAS Funding Round .....	10
Communication with stakeholders .....	11
Responding to questions .....	12
6. Assessment of applications.....	12
Extension of assessment process .....	12
Assessment process .....	13
Assessment panels .....	13
Regional assessment .....	14
Programme funding team assessment .....	14
Grant Selection Committee.....	14
Staff training in assessment.....	14
Compliance checks .....	14
Probity .....	15
Risk Management .....	15
Quality Assurance .....	16
Compliance with Commonwealth Grant Rules and Guidelines .....	16
7. Announcement of outcomes.....	17
Profile of successful organisations.....	18
Transition and support for applicants.....	18
8. Negotiation of funding agreements.....	18
Requirements for funded service providers .....	19
9. Improving grants management.....	20
10. Monitoring and evaluation .....	20
Project monitoring .....	20
Programme evaluation .....	21
11. Summary.....	21
12. Attachments .....	23

## 1. Introduction

The Department of the Prime Minister and Cabinet (the Department) provides policy and implementation advice and support to the Prime Minister, the Cabinet, our Portfolio Ministers and Parliamentary Secretaries, and the Government as a whole.

The Department has primary responsibility for Indigenous policy and programmes and, in this context, is responsible to:

- Prime Minister, the Hon Tony Abbott MP
- Minister for Indigenous Affairs, Senator the Hon Nigel Scullion
- Parliamentary Secretary to the Prime Minister, the Hon Alan Tudge MP

The Indigenous Affairs Group within the Department is responsible for most Commonwealth Indigenous specific policy and programmes. The Department works with other Commonwealth departments, state and territory governments, service providers, Indigenous people, communities and organisations, and peak bodies to improve outcomes for Indigenous Australians. A particular focus is given to achieving the Government's priorities of getting adults into jobs, getting children into school, and making communities safer.

The Department appreciates the opportunity to provide this submission to the Senate Finance and Public Administration References Committee for its consideration. This submission includes the details of the development and implementation of the Indigenous Advancement Strategy (IAS), including the recent funding round.

The submission sets out the approach the Department took in implementing the Government's approach to reforming Indigenous programmes, the nature of interim funding arrangements, the funding round, the assessment of applications, the governance of the funding round process and the notification of applicants of outcomes. It also outlines the policy and Budget contexts for the reform to Indigenous programme administration.

## 2. The case for reform Indigenous specific programmes

Successive Commonwealth, state and territory governments have sought to address Indigenous disadvantage. Despite significant government investment, progress towards meeting the Council of Australian Government's Closing the Gap targets has been disappointing. The Minister for Indigenous Affairs, Senator the Hon Nigel Scullion, noted in his 2014-15 Budget letter to stakeholders that most of the Closing the Gap targets are not on track to be met, particularly those relating to life expectancy, employment and education.

Commonwealth, state and territory governments have provided funding to organisations to implement projects or deliver services aimed at addressing specific aspects of Indigenous disadvantage. However, these funding arrangements have resulted in a large number of disparate programmes and activities, addressing narrowly defined needs or urgent problems.

The *2010 Strategic Review of Indigenous Expenditure* report<sup>1</sup> found that past approaches have failed and new approaches were needed to address Indigenous disadvantage. The report concludes:

- the current set of Indigenous specific programs across the Commonwealth is unduly complex and confusing;
- robust evidence is lacking on the performance and effectiveness of many Indigenous programmes; and
- there is a strong case to reduce the number of Indigenous specific programmes operating across the Commonwealth.

As part of the Machinery of Government changes following the 7 September 2013 Election, the Government consolidated responsibility for the majority of Indigenous specific policies and programmes into the Department of the Prime Minister and Cabinet. This transfer of responsibilities to a single Department created an opportunity to review programme arrangements to ensure investment supported a new engagement with Indigenous Australians and achieved outcomes against the Government's core priorities.

One of the Government's first steps was to review current Indigenous programmes. Analysis of each programme and activity showed that, even within a single programme, there was often limited coordination between individual activities and varying administrative and delivery arrangements. This complexity was magnified because Indigenous related programmes had been the responsibility of eight different departments.

In designing a new approach to administering Indigenous programmes, the Government considered the experiences of communities and organisations that have been required to work within these complex programme arrangements.

The 2012 Australian National Audit Office's (ANAO) *Capacity Development for Indigenous Service Delivery* report provided analysis of funding provided by the then Department of Families, Housing, Community Services and Indigenous Affairs (FaHCSIA). Since July 2007,

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<sup>1</sup> Department of Finance and Deregulation (DoFD), 2010, *Strategic Review of Indigenous Expenditure*, Commonwealth of Australian, DoFD, Canberra, p. 11.

820 organisations had received funding from 84 different programmes for the delivery of Indigenous specific services. On average, each organisation had 4.5 funding agreements with FaHCSIA during the period, while one organisation had 55 funding agreements. The 820 funded-organisations were required to submit a total of 20,671 performance, financial and acquittal reports.

This analysis also showed that most funding agreements were worth less than \$60,000 and were for periods of less than one year. The high number of short term and small value grant funding agreements can make it difficult for organisations to predict future funding, in turn making it difficult for organisations to attract staff and plan for the future. Substantial changes were required to the ways Indigenous programmes were administered and delivered.

The Australian Government developed the IAS in response to the challenges previously outlined. It was announced in the May 2014 Budget and began on 1 July 2014.

The IAS is part of the Government's efforts towards achieving the Closing the Gap targets while focusing investment in three priorities of:

- getting children to school to provide the best chance of enjoying success in school and later in life;
- getting adults into work to ensure Indigenous Australians participate in the modern economy; and
- making Indigenous communities safer for people to live, work and raise their families.

The IAS reforms the way Indigenous programmes are administered and delivered, and how the Government engages with Indigenous peoples and communities.

### **3. Programme reform and the new engagement with Indigenous people**

In the 2014-15 Budget, the Government committed to a \$4.9 billion<sup>2</sup> investment over four years in the IAS. This included longer term commitments already in place such as the Working on Country Programme and the Remote Jobs and Communities Programme.

The IAS is designed to manage a more strategic investment in Indigenous affairs that focuses on achieving measurable outcomes and improving the way Government does business, including simpler programme arrangements with less red tape. It is aimed at directing effort where it is most needed, and tailoring funding to solve localised issues rather than imposing a one size fits all solution.

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<sup>2</sup> As at 2014-15 Portfolio Budget Statements, released in May 2014, a total of \$4.8 billion was allocated to the IAS over the four years 2014-15 to 2017-18 to support the Government's priorities of getting children to school, adults to work and safe communities (Department of the Prime Minister and Cabinet [DPMC] *Portfolio Budget Statements 2014-15: Budget Related Paper No. 114*, DPMC, Australian Government, Canberra Australian, pp. 35-50)

As at 2014-15 Additional Estimates, release on 25 November 2014, \$4.9 billion was available to the IAS over the four years (Department of the Prime Minister and Cabinet [DPMC], 2014, *Portfolio Additional Estimates Statements 2014-15-Prime Minister and Cabinet Portfolio: Explanation of Additional Estimates 2014-15*, DPMC, Australian Government, Canberra, pp. 29-36).

Under the IAS more than 150 individual programmes and activities have been replaced by five streamlined programmes. Information on the relationship between the new programme structure and earlier programmes and activities is at [Attachment A](#).

The five IAS programmes are:

### **1. Jobs, Land and Economy Programme**

This programme seeks to improve the vocational, workplace and entrepreneurial skills of Indigenous Australians in order to improve employment outcomes and support the development of Indigenous businesses. It supplements a number of other Australian Government and state and territory government programmes by addressing current gaps between services and targets additional investment where it can maximise employment opportunities for Indigenous Australians. Most of the activities funded under this programme are demand driven and applications can be lodged at any time during the year.

The types of activities that are expected to be funded through the Jobs, Land and Economy Programme include:

- Support to other programme areas that also deliver Indigenous job opportunities.
- Economic development activities.
- School based traineeships.
- Activities that support jobs in land and sea management.
- Support for Indigenous land owners who wish to leverage economic benefits from their land assets.
- Support for long-term tradable tenure, including land reform and land administration.
- Support for Native Title related proposals.

### **2. Children and Schooling Programme**

This programme supports activities which nurture and educate Indigenous children, youth and adults to improve pathways to prosperity and wellbeing. This includes improving family and parenting support; early childhood development; care and education; school education; youth engagement and transition; and higher education. The programme has a critical focus on increased school attendance and improved educational outcomes which lead to employment.

The Children and Schooling Programme complements a range of state, territory and Australian Government programmes which aim to improve the education outcomes and positive development of young Indigenous Australians. The programme provides opportunities to fill gaps between existing services, enables innovation and leverages further grant funding.

The types of activities funded through the Children and Schooling Programme include:

- Increasing participation and learning outcomes in early childhood development, care and education leading to improved school readiness (such as parenting

services, family support, playgroups, crèches, preschools and other early childhood services).

- Increasing school attendance and improving educational outcomes.
- Increasing Year 12 attainment and pathways to further training and education (including mentoring, leadership pathways, youth engagement, sporting academies, range academies and secondary school scholarship support).
- Increasing course completions in university-level study (including tutorial support and scholarships); and
- Increasing the capacity of Indigenous families and communities to engage with schools and other education providers.

### **3. Safety and Wellbeing Programme**

This programme seeks to increase levels of community safety and wellbeing through ensuring the ordinary law of the land applies in Indigenous communities, particularly remote Indigenous communities, and that Indigenous people enjoy similar levels of physical, emotional and social wellbeing enjoyed by other Australians.

The types of activities funded under the Safety and Wellbeing Programme include:

- Community crime prevention, including night patrols.
- Youth diversion from the criminal justice system.
- Adult diversion from the criminal justice system.
- Legal support services for victims of violence.
- Victim support, including counselling and healing programmes.
- Alcohol and substance misuse treatment, prevention and management.
- Petrol sniffing and volatile substance misuse – demand and supply reduction, including replacement of regular unleaded fuel with low aromatic fuel.
- Social and emotional wellbeing activities.
- Sport and recreation activities with community safety and wellbeing outcomes.
- Community links activities to mainstream and Indigenous services.
- Food security and school nutrition activities.

### **4. Culture and Capability Programme**

This programme supports Indigenous Australians to maintain their culture, participate in the economic and social life of the nation and ensure that Indigenous organisations are capable of delivering quality services to their clients.

The types of activities that are expected to be funded through the Culture and Capability Programme include:

- Improve leadership and governance capacity of Indigenous people, families and communities.
- Activities maintaining culture, supporting healing and protecting Indigenous heritage.
- Provide access to, and supporting or enhancing Indigenous broadcasting and communications services.

- Improve participation in society and acceptance of Indigenous Australians, including through support for the recognition of Indigenous people in the constitution of the Commonwealth of Australia.
- Improve access to qualified Indigenous interpreters.

## **5. Remote Australia Strategies Programme**

This programme addresses the social and economic disadvantage in remote Australia and supports solutions based on community and government priorities. The programme supports the development of local and regional place-based approaches.

The Remote Australia Strategies Programme supports the provision of infrastructure, housing, home ownership and access to telecommunications in remote Indigenous communities, as well as the development of local and regional place-based approaches.

The types of activities that are expected to be funded through the Remote Australia Strategies Programme include:

- Support for activities that address barriers to increased home ownership.
- Support to address staff housing and visitor accommodation gaps in order to enable related activities that support the key priorities of the IAS.
- Indigenous telecommunications (improving access to Internet infrastructure and training for Indigenous Australians in remote areas).
- Support to address infrastructure gaps in remote Indigenous communities in order to enable related activities that support the key priorities of IAS.
- Support for community-led place based agreements.

Areas that are the responsibility of other Australian Government, state, territory or local government agencies will not be funded under the IAS. Consideration may be given to co-funding proposals, where the project clearly supports the priorities of the IAS.

Further information on each of the five IAS programmes is at [Attachment B](#).

### **Programme administration reforms**

The IAS is focused on enabling service providers to develop and implement projects with less administrative burden than under previous arrangements.

To support the transition to the IAS, the Department undertook a range of administrative reforms. As a result, the IAS provides:

- simplified funding arrangements;
- programme flexibility to tailor investment to community circumstances; and
- increased local engagement through the PM&C Network offices.

### **Simplified funding arrangements**

The IAS has simplified funding arrangements for service providers. Organisations can apply for funding under a single set of IAS guidelines and deliver single or multiple IAS activities under a single funding agreement with the Australian Government.



### **Programme flexibility**

The IAS is broad in scope and seeks to provide flexibility in funding and delivery mechanisms. Funding mechanisms include open funding rounds, targeted or restricted funding rounds, one-off or ad hoc grants, direct grant allocation processes and demand driven activities. Applicants may apply for particular funding streams at any time during the year, and for open grants when there is a current funding round.

Applicants can submit proposals covering several activities and addressing multiple programme priorities within a single application. For example, a provider may apply for funding to deliver an activity under the Community Safety programme and another activity under the Jobs, Land and Economy programme through a single funding application.

The IAS also provides the Government an opportunity to negotiate place-based and cohort based approaches with organisations and communities when a need has been identified. This enables service providers to develop activities specific to the needs of their communities.

### **PM&C Network**

The Department has refocused its regional Network to spend more time working directly with communities to drive practical change. Network staff will play an integral role in grants administration. The Network has moved from a state and territory based structure to a regional model. The new model comprises 12 regions across Australia reflecting regional similarities in culture, language, mobility and economy.

The PM&C network comprises of a National Director, based in Canberra, and Regional Managers based in each region. The National Director oversees the Network. Network staff report to the National Director, through their Regional Manager, ensuring greater responsiveness and quicker decisions. Regional Managers have a leadership role in ensuring all activities support improved outcomes in Indigenous communities, and that programmes are meeting the objectives of Government.

There are 37 offices in capital cities, regional and remote locations ([Attachment C](#)). The Network has an additional presence in approximately 75 communities. The Network will work closely with communities and other local stakeholders to ensure the implementation of tailored local solutions to improve outcomes and support innovative solutions.

## **4. Interim arrangements after budget announcement**

When the IAS was announced on 13 May 2014 the Department had over 3,000 existing funding agreements in place, covering 150 programmes and activities. While IAS programme structure would begin from 1 July 2014, the Government was mindful of the need for a smooth transition to the new arrangement to ensure continuing service delivery.

Organisations with funding agreements expiring on 30 June 2014 were offered extensions to their agreements of either six or twelve months, depending on the nature of the funded activity.

Of the more than 3,000 funding agreements in place during the transition period, 58 per cent were continuing projects which already had 2014/15 funding agreements in place beyond

1 July 2014. Extensions of six or twelve months were granted to 27 per cent of existing projects to ensure continuity of service delivery. The remaining 16 per cent of agreements were not extended largely because projects naturally ceased on 30 June 2014.

## 5. Announcement of the IAS Funding Round

The Government announced the IAS in the 2014-15 Budget. As part of the May 2014 Budget announcement, the Minister for Indigenous Affairs, Senator the Honourable Nigel Scullion, wrote to stakeholders to detail the IAS changes and to inform of a future funding round. A copy of this letter and other correspondence relating to the announcement is at [Attachment D](#).

The Government committed \$4.9 billion over four years for the IAS.<sup>3</sup> In addition, a further \$3.7 billion was committed directly to Indigenous policy and programmes through existing National Partnership Agreements, special appropriations and special purpose payments. This takes the total contribution to Indigenous specific policy and programmes to \$8.6 billion. [Attachment E](#) summarises the distribution of funds across the five programme areas of the IAS for each year from 01 July 2014 to 30 June 2018.

Approximately half of the \$4.9 billion available under the IAS was allocated in dedicated funding arrangements prior to the IAS funding round opening. Many of these contracts predated the establishment of the IAS, such as the five year agreements for the Remote Jobs and Communities Programme and Working on Country programmes. Taking these commitments into account, about \$2.3 billion was available when the IAS funding round opened.

The decision to extend the IAS funding round assessment process led to further funds being committed to extend current service provision agreements until the funding round was finalised. This ensured service continuity during this period.

As a result, approximately \$2 billion remained available for funding under the IAS. Some of this \$2 billion has been committed through the IAS funding round (\$860 million), some funding has been set aside for demand driven opportunities such as Indigenous jobs, some will be used to fill gaps in service provision identified during the negotiation process, and the balance will be available for any future funding initiatives and regional strategies.

The key dates associated with the IAS funding round are listed at [Attachment F](#).

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<sup>3</sup> As at 2014-15 Portfolio Budget Statements a total of \$4.8 billion was allocated to the IAS over the four years 2014-15 to 2017-18. As at 2014-15 Additional Estimates, \$4.9 billion is now available to the IAS over the four years (see n.2).

### **Communication with stakeholders**

To ensure effective communication about the IAS funding round the Department employed a diverse communication and media strategy to promote the opening of the funding round.

This included:

- advertisements in national, regional and remote newspapers;
- information sessions held in numerous locations across Australia;
- media releases; and
- social media updates and information on the Department's websites.

Applicants were also kept informed of the developments during the application and assessment process through:

- a dedicated IAS Grants inbox and hotline for stakeholders to make inquiries regarding the IAS;
- a mailing list for stakeholders to subscribe to and receive IAS updates;
- updates regarding the IAS funding round on social media;
- provision of information on the Department's website and indigenous.gov.au;
- media releases by the Minister for Indigenous Affairs; and
- Departmental staff working with organisations during the application process.

Prior to the opening of the IAS funding round on 8 September 2013, the Department provided information about the round to currently funded services providers and organisations who had registered an interest in receiving information.

On 15 August 2014, the Minister wrote to more than current providers and other stakeholders to announce the opening of the round. Following this, on 8 September 2014, the Department's Associate Secretary of the Indigenous Affairs Group, Ms Liza Carroll, further wrote providing information on the funding round.

In addition, senior Departmental officials met with key national stakeholders prior to the opening of the IAS funding round. The Prime Minister's Indigenous Advisory Council was consulted on the funding round in May, June, and August 2014.

Throughout August and early September, PM&C Network staff ran a series of public information forums for key regional stakeholders. An open information session was held at every location where the Department had an on-ground presence.

Copies of relevant correspondence and further information about communication activities relating to the IAS funding round are at [Attachment G](#). Overall, information on the funding round was provided to approximately 2,000 organisations.

The Department provided an Application Kit ([Attachment H](#)) as a resource to support applicants to prepare their applications. This resource was available via the Department's website and through the Network offices. The application kit included:

- general information for applicants;
- information about the type of projects that could be applied for through the IAS funding round;

- information on how to apply for funding;
- application form;
- a list of frequently asked questions; and
- application checklist.

### **Responding to questions**

The Department made staff available during the application period to assist organisations to understand the new arrangements. Staff on the ground in 112 locations provided information and guidance to applicants.

The Department also provided a toll free telephone hotline to respond to queries and provide general information.

The <mailto:iasgrants@pmc.gov.au> inbox was established to provide an avenue for potential applicants and external stakeholders to ask the Department questions about the funding round.

From June 2014 to 21 April 2015 the Department received in the order of 2,300 phone calls and 6,500 emails.

Responses to frequently asked questions were published on the Department's website and were updated regularly. Frequently asked questions from organisations after the announcement of the opening of the round included:

- What funding can I apply for?
- When does the funding round close?
- Can I apply for more than one programme stream?
- I'm unclear which programme I should be applying for. Can someone please advise?
- Is there a word limit for the IAS grant application form?
- Is there a maximum amount that I can apply for in the grant funding round?
- Can I apply for multi-year funding?
- Can I apply for funding through the IAS if I have applied for funding through another Government Agency?
- Who can I talk to about the Indigenous Advancement Strategy open grants round?

## **6. Assessment of applications**

Applications for the 2014 IAS funding round closed on 17 October 2014. The Department received applications from 2,345 organisations, in relation to a total of 4,948 projects.

Approximately 1396 organisations that were receiving funding at the time of the IAS funding round did not apply for funding in the IAS funding round. Of these, the vast majority were not expected to apply as their funding was for a one-off project or their existing funding already extended beyond the 2014-15 financial year.

### **Extension of assessment process**

The application assessment process was extended due to the overwhelming response to the funding round. The Department requested approval from the Minister for Indigenous Affairs for more time to ensure the assessment process comprehensively assessed the nearly 5,000 projects received. On 24 November 2014, the Minister agreed to extend the

assessment period on the advice of the Department. A media release announcing this decision is at [Attachment I](#).

Over 900 ongoing service delivery contracts due to expire on December 2014 were offered extensions either for six or twelve months.

**Assessment process**

The IAS Funding Application Assessment Plan set out the key arrangements for the assessment process and the roles and responsibilities of key parties involved in the assessment process.

The Assessment Management Office, a work unit within the Department, was established to receive and register all applications, check compliance against the IAS Programme Guidelines and the Application Kit, and oversee the entire assessment process.

To ensure fairness and impartiality within the assessment process, National office and Network office staff involved in the assessment of applications were not permitted to liaise with applicants during the application period. Similarly, staff involved in assisting organisations during the application period were excluded from being involved in the assessment process.

The assessment process is illustrated in Figure 1.

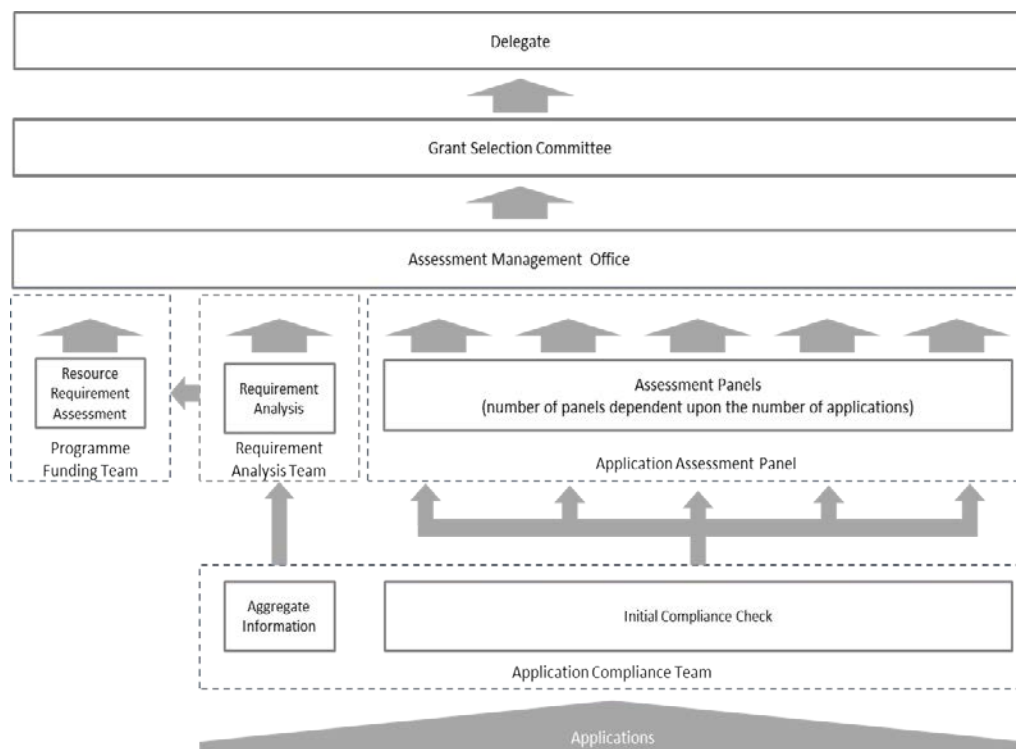


Figure 1: Indigenous Advancement Strategy assessment process

**Assessment panels**

Seven panels were established by the Department to assess applications. Each panel comprised staff from across the Department and was chaired by an Assistant Secretary (SES Band 1) to ensure senior oversight of the process. Panels consisted of representatives

from National Office and the Network. Panel members had access to subject matter experts from programme areas throughout the assessment process.

### **Regional assessment**

Regional Assessment Teams were established in each network office to consider all applications which had projects proposed for delivery within their region. The Regional Assessment Teams considered the known current service footprint and local issues relevant to each application.

The Department's regional network is continually engaging with communities and organisations. From this engagement, the network has a sound understanding of community needs, aspirations and goals. Regional staff were an integral part of the assessment process and provided their expertise and knowledge throughout the IAS assessment process.

### **Programme funding team assessment**

The Programme Funding Team provided advice and reports to the Grant Selection Committee on overall programme funding implications and funds availability.

### **Grant Selection Committee**

The Grant Selection Committee was a Departmental governance body which oversaw the assessment and recommendations of the IAS funding round. The Grant Selection Committee was chaired by a Deputy Secretary and comprised all First Assistant Secretaries responsible for programme areas, two Regional Managers. The committee considered recommendations from assessment panels and regional assessment teams on each application. The Grant Selection Committee, through the Chair, made recommendations to the Minister as the Delegate.

### **Staff training in assessment**

Department staff involved in the assessment process had relevant policy and programme experience and brought a regional perspective to the assessment of applications. Staff also had a sound understanding of the Assessment Plan and associated documents, the requirements to run a fair, unbiased process and the requirements to maintain confidentiality and probity. Departmental staff who were members of an assessment panel were required to:

- have a comprehensive understanding of the Assessment Plan, including the Probity instructions;
- have a good understanding of the IAS Guidelines, the Application Kit and the Frequently Asked Questions; and
- be familiar with the Commonwealth Grant Rules and Guidelines (CGRC).

### **Compliance checks**

The IAS funding round application kit outlined the requirements for submitting an application. There were several procedural reasons why applications were deemed non-compliant including applications that exceeded the electronic file size or page number requirements, were uncertified (not signed), or did not include mandatory information (e.g. Australian Business Number). As noted in the application kit, the Department reserved the right to exercise discretion in the handling of applications initially assessed as non-compliant. A total of 1,233 non-compliant applications were received out of 2,472 received applications

The Department exercised its discretion to consider all applications received, in recognition that this was the first IAS funding round and many organisations that applied have never previously been required to apply for funding via such a process.

As a result, each application was given due consideration and was assessed under the same process based on its merits against the selection criteria.

### **Probity**

The Department engaged an external probity adviser from Ernst & Young and an internal probity advisor to provide advice to Departmental officers involved in the IAS open funding round.

A Probity Plan was developed and set out the minimum, mandatory probity requirements for the round. The plan articulated the following principles to support probity requirements:

- Fairness and impartiality.
- Consistency and transparency of process.
- Security and confidentiality.
- Identification and resolution of conflicts of interest.
- Compliance with legislative obligations and government policies (as they apply to grants, including the *Public Governance, Performance and Accountability Act 2013* (PGPA Act))

The Department also designated two categories of Departmental officers. They were:

- staff involved in the grant application assessment; and
- staff who could liaise with applicants during the application period.

To ensure fairness and impartiality to all applicants, staff members involved in assisting applicants during the application process were not able to participate in assessing grant applications.

### **Risk Management**

The Department developed a Risk Management Plan for the IAS funding round aimed at building risk assessment and treatment processes into funding round activities. The plan was developed in line with the Commonwealth Grant Rules and Guidelines (CGRGs) as well as meeting the requirements of the PGPA Act. It is consistent with the Department's Risk Management Framework.

The Risk Management Plan covered each stage of the IAS funding round, including the application assessment process, the negotiation of funding agreements and the ongoing management of funding agreements between the Department and service providers.

Risk assessment for the IAS funding round included the following elements:

- Background checks completed for all applicants. A template checklist was developed by the Department to ensure consistency of background checks.
- The outcomes of background checks informed the risk rating process, consideration of the application and the funding agreement negotiation process.
- Development and management of a provider risk register.

- Maintenance of a strategic intelligence function to monitor emerging and current risks.

The Department also utilised the following information to assist in determining an organisation's risk rating:

- details of existing programme funding agreements with the Department;
- details of existing risk ratings applied to organisations contracted to the Department;
- previous programme suppliers to the Department over the past two to four years;
- risk ratings applied to organisations by other Commonwealth agencies; and
- financial statements and governance arrangements, particularly where the organisation has not worked with the Department previously.

Particular attention has been given to the management of risk for providers seeking high dollar value funding (above \$500,000) and where services are being delivered to children and vulnerable people, or where services are complex in nature with inherent high consequence risks.

### **Quality Assurance**

A Quality Assurance Framework was developed to ensure that the IAS funding round was implemented in accordance with the IAS Guidelines, the IAS funding round assessment plan and approved processes. The Framework ensured the Department:

- minimised potential for error;
- provided confidence to the Grant Selection Committee and the Minister for Indigenous Affairs that IAS funding round decisions are supported by robust processes and evidence; and
- enabled the best outcomes for the community with available funding.

### **Compliance with Commonwealth Grant Rules and Guidelines**

The Department complied with the mandatory requirements outlined in the CGRGs when conducting the IAS funding round. The Department implemented the following measures in accordance with the CGRGs:

- ensured legislative authority to support grant arrangements;
- ensured appropriate policies, procedures, guidelines and internal controls were in place;
- advised the Minister on requirements of the PGPA Act and the CGRGs;
- ensured spending proposals were approved under the section 23(3) of the PGPA Act;
- provided the Minister with written advice on the merits of the proposed group of grants; and
- developed and released key documentation for applicants including programme guidelines.

Details of each grant will be listed on the PM&C website within 14 working days of its grant agreement taking effect, as required under the CGRGs.

The Minister did not accept all Department recommendations in determining the successful applicants under the IAS. The Minister is aware of his obligations and a report will be



prepared for the Minister for Finance in line with the CGRGs, Chapter 4.13, which requires Ministers to report annually to the Finance Minister by 31 March for the preceding calendar year.

## 7. Announcement of outcomes

On 4 March 2015 the Minister announced \$860 million in funding was being offered to 964 organisations to deliver 1297 projects. The Minister's media release is provided at [Attachment J](#). The list of successful organisations recommended for funding under the IAS was released on 24 March 2015 and is available at <http://www.dpmc.gov.au/indigenous-affairs/grants-and-funding/funding-under-ias>. Preliminary analysis of the distribution of IAS funding by programme and region is provided at [Attachment K](#).

The following communication strategies were used to facilitate distribution of key information to stakeholders during the announcement period:

- The Department contacted—via phone—successful applicants from the round, and also current providers who were not successful through the round, to notify them of the outcome of their funding application.
- Concurrent to the phone calls, the Minister wrote to all successful applicants, notifying them of the outcome of the round. The Department wrote to all unsuccessful applicants.
- On 4 March 2015, the Department's website was updated to:
  - advise that applicants were being notified about the outcomes of the IAS funding round, and include a link to the Minister's media release;
  - include answers to commonly asked questions;
  - remove the IAS application form; and
  - include updated information on the IAS funding round.
- Media – a national media release.

Successful and unsuccessful applicants were advised, in writing, of the process to seek feedback from the Department on their applications. Examples of these letters are provided at [Attachment L](#). Applicants were invited to contact the Department via email or by telephone, using the toll free number.

Departmental staff were supported in their roles in a number of ways:

- operational information was prepared for distribution and posting on the Department's internal website, relating to negotiating with providers and the process of developing and negotiating funding agreements, monitoring funding agreements and compliance and risk;
- resources were developed for staff to use when responding to phone calls from applicants;
- training was provided for those staff developing and negotiating funding agreements;
- there were regular updates on the Departmental intranet, extranet and internal emails; and
- the toll free hotline and the IAS email inbox were retained to respond to internal and external IAS enquiries.

As at 21 April 2015, the Department had received approximately 629 requests for feedback on applications. The Department acknowledges that, due to the large number of enquiries, the process of providing feedback to successful and unsuccessful applicants has been slower than preferred.

The Department is currently negotiating with successful organisations to finalise their funding agreements. While negotiations are underway, the Department cannot disclose details of specific funding amounts.

Should service delivery gaps be identified the Department has and will act swiftly to address these gaps. For example, through discussions with service providers in the Northern Territory, the Department identified an issue with the ongoing funding to support the delivery of youth services. The Minister has agreed to fill this gap through the allocation of \$20.5 million for these services in the Northern Territory. The Department anticipates that there may be additional areas where it will be necessary to address similar issues as they arise, including gaps in services. As such, the Department will provide further updates on the IAS once funding investment and contract negotiations are finalised.

#### **Profile of successful organisations**

The Department estimates that 45 per cent of all recommended applicants are Indigenous organisations. As a first check, the Department confirmed if the applicant is an organisation incorporated under the *Corporations (Aboriginal and Torres Strait Islander) Act 2006* (CATSI Act). The Department also conducted an additional level of analysis where required.

#### **Transition and support for applicants**

The priority for the Australian Government during the transition to the new IAS arrangements is to ensure that critical services for Aboriginal and Torres Strait Islander Peoples continue with minimal disruption, particularly where new services are being established. To support this priority, the Department, through its Network offices, will work with current providers, who were also applicants during the IAS round, to help them transition to new arrangements.

## **8. Negotiation of funding agreements**

The Department is currently negotiating funding agreements with service providers and communities. As part of the IAS reforms, service providers were able to apply for funding from one or more of the IAS programmes through a single application and—if successful for multiple projects—receive a single funding agreement. Agreements will be progressively executed as negotiations are finalised and agreements are returned by providers. The Department aims to finalise the negotiation of agreements by the end of May to facilitate execution by 30 June 2015.

All general terms and conditions applied to IAS funding are in the IAS Head Agreement. Each funding agreement will be structured into a single head agreement with one or more attached schedules. Each organisation funded under the IAS will only have one new head agreement. If additional projects are agreed and funded in the future, they will be added to the existing agreement by way of variation, rather than commencing a separate new agreement.

Every effort has been made through the funding round to ensure effective frontline services are maintained. The Government has clearly indicated that, where service delivery gaps are identified, the Department will work with organisations to ensure services are maintained. The Department is negotiating, in good faith, with the applicants recommended for funding through the IAS grant funding round to finalise their funding agreements. Where gaps are identified, further funding may be provided to ensure there is no gap in current service delivery. In some cases, the Department has also extended the duration of some projects to ensure greater certainty for providers and their clients about the availability of effective frontline services into the future. As a result the majority of agreements under the IAS grant funding round are two years or longer in duration.

### **Requirements for funded service providers**

The Government is committed to ensuring the highest quality of services for Indigenous Australians. An important step in achieving this is to ensure organisations receiving Government funding to deliver Indigenous programmes have high standards of governance and accountability.

Since 1 July 2014, organisations receiving grants of \$500,000 (GST exclusive) or more in a single financial year from funding administered under the Indigenous Affairs portfolio are required to:

- incorporate under Commonwealth legislation:
  - Indigenous organisations are required to incorporate under the *Corporations (Aboriginal and Torres Strait Islander) Act 2006* (CATSI Act); and
  - with all other organisations incorporating under the *Corporations Act 2001*
- maintain these arrangements while they continue to receive any level of such funding.

Fifty-six of the 864 recommended organisations under the IAS funding round are Indigenous organisations that will be required to transfer to the *Corporations (Aboriginal and Torres Strait Islander) Act 2006*. The incorporation requirements are included in the terms and conditions of funding agreements entered into from 1 July 2014.

Benefits of operating under the CATSI Act include access to training, advice, recruitment and dispute resolution services through the Office of the Registrar of Indigenous Corporations (ORIC).

Organisations will have six months to comply with the new incorporation requirements, from the execution of their project agreement. The Department can provide a one-off \$10,000 payment to organisations to cover additional costs to support the transfer of incorporation. ORIC also provides support to Indigenous organisations transferring their incorporation status under CATSI. Extended transition periods can be granted to organisations who can demonstrate that they have made reasonable attempts to transfer their incorporation status, but are unable to meet this requirement at that time.

Organisations can apply for exemption from the incorporation requirements. The Minister for Indigenous Affairs, or an approved delegate, may provide an exemption from the requirement. Exemptions will be considered where:

1. An organisation can demonstrate that grant funding received from the Indigenous Affairs portfolio within the Department of the Prime Minister and Cabinet is a small portion of their total revenue, and as such changing incorporation status may unfairly impose additional requirements on their operations and business model.
2. An organisation can demonstrate that they are required to operate under specific non-Commonwealth legislation as part of their licencing arrangements or funding received through other sources.
3. An Indigenous organisation is incorporated under the *Corporations Act 2001* at 1 July 2014, and they can demonstrate that they are well-governed and high-performing; and as such would not receive significant benefit from incorporation under the CATSI.

Six organisations have applied for exemptions as at 30 April 2015.

## **9. Improving grants management**

The Department is currently responsible for administering a range of grant programmes through various legacy grant management systems. The FaHCSIA Online Funding Management System (FOFMS) has been identified as the system of choice, and Departmental programme areas are being assisted to transition to FOFMS to manage IAS funding agreements.

## **10. Monitoring and evaluation**

The IAS represents a shift in programme focus from a prescriptive input model to an outcomes focused approach. This new approach seeks to measure project success through monitoring outcomes and impacts for Indigenous people and communities.

The selection criteria used during the assessment process required applicants to identify the project outcomes and to articulate how the project would achieve these outcomes. Prior to finalising funding agreements, the Department is working with each service provider to ensure projects are tailored to maximise outcomes.

Through the PM&C Regional Network, the Department will also monitor projects on an ongoing basis to ensure that they result in improved outcomes. The IAS funding agreement provides that, at any time, the Department or the organisation may agree to renegotiate the milestones to achieve better outcomes.

### **Project monitoring**

The Department has developed a performance monitoring approach that enables objective monitoring of the progress of IAS funded projects.

During the IAS funding round, applicants were asked to clearly state the intended outcomes of their project proposal and how these aligned with one or more of the five programme outcomes detailed in the IAS Guidelines. Applicants were also asked to specify how they would measure the success of proposed projects.

A key performance indicator menu for each of the five IAS programmes has been developed to support consistent and good quality outcome measurement. The menu seeks to ensure a

spread of key performance indicators across three performance domains (efficiency, effectiveness and quality).

Each project will include:

1. Two mandatory key performance indicators in each agreement to facilitate aggregated reporting on the progress of IAS projects. The mandatory indicators relate to the number of Indigenous people employed in the delivery of each project and the extent of compliance with project schedule requirements.
2. One indicator from each of the three performance domains (efficiency, effectiveness and quality).
3. Up to two additional indicators as are appropriate to the project objectives.

The Department has retained flexibility to tailor key performance indicators for each project in negotiation with service providers. Suggestions made by providers about performance information in their IAS application will be considered as part of the key performance indicator selection process.

Reporting against key performance indicators will generally occur twice per year, in line with the standard IAS funding schedule.

### **Programme evaluation**

An Evaluation and Performance Improvement Strategy is being developed to support the effective delivery of investment into priority areas. The strategy will support a stronger focus on the evaluation of outcomes across Indigenous Affairs, by supporting improved programme design so that results are clear and measurable. It will underpin continuous improvement in service delivery and development of evidence about 'what is working' and 'what is not' to guide future investment decisions.

## **11. Summary**

The introduction of the IAS in 2014 was an opportunity to better target investment to three key Government priorities of getting children to school, adults into work and making communities safer. These priorities are acknowledged as important contributors to the development and well-being of individuals and communities and are focussed on improving the likelihood that the broader Closing the Gap targets can be met.

The new arrangements have simplified the process for organisations to apply for funding across all five programmes through a single application and to then report under a single funding agreement with the Department. This is a vastly simpler set of arrangements than in the example on Section 2, where organisations were applying across 84 programmes and preparing on average of 25 reports under multiple funding agreements.

There has been a significant shift for government, communities and the service sector to transition to these new arrangements. Many of the legacy programmes and activities that transitioned into PM&C had not been evaluated or market tested for a number of years. For some organisations the IAS funding round may have been the first time they have applied for funding in a national funding process in many years.

To ensure there would be no disruptions to the delivery of effective frontline services as a result of the IAS Grant funding round, contract extensions were offered to organisations to ensure vital services were maintained during the transition period. Since the announcement of IAS in May 2014, there has also been a significant and consistent focus on ensuring that there are no gaps in effective front line services. This will remain a key focus for the Department as we transition organisations to new arrangements from 1 July 2015.

While the IAS funding round has been a significant undertaking particularly for Indigenous communities and the service sector, it has for the first time in at least a decade enabled government to look holistically at the suite of activities being delivered at both a sectorial and regional level. It has also now provided important certainty for providers with the majority of agreements being secured for 2 years or longer. The Department will continue to support organisations through this period of significant change, primarily through our network staff in each region.

The IAS funding round was highly competitive and the announcement on 4 March 2015 of \$860 million in funding is an important first step but it is just one part of a broader IAS reform agenda that is focussed on improving outcomes for Indigenous Australians. The Department will continue to work with organisations in providing feedback about their applications and on addressing any gaps in service delivery as they are identified.

## 12. Attachments

Label	Description
A	Legacy programmes to the IAS
B	IAS Guidelines
C	Map of PM&C Regional Network
D	2014-15 Budget Communications
D.1	Letter to Stakeholders re. 2014-15 Budget from Minister
D.2	PM&C Email to Service Providers Receiving Funding Extension with Letter from Liza Carroll and Media Release Attachments
D.3	Liza Carroll letter 2014-15 Budget – Attachment to 13 May 2014 email from PM&C
D.4	Media Release, “Delivering our commitments for Indigenous Australians” – Attachment to the two 13 May 2014 emails from PM&C
D.5	PM&C Email to Service Providers Where No Contract Extension with Fact Sheet and Media Release
D.6	Budget 2014-15 Fact Sheet – Attachment to 13 May 2013 Email from PM&C to Service Providers Where No Contract Extension
E	IAS Funding Summary
F	Key dates for IAS funding round
G	IAS funding round communication activities
G.1	Targeted Communications to Potential Applicants
G.2	Stakeholder Specific Communication
G.3	General Communications

G.4	Communication from Stakeholders
G.5	Email from PM&C with Letter from Minister re: IAS Round Open
G.6	Attachment to 15 August 2014 email from PM&C, letter from the Minister
G.7	Letter from Liza Carroll to Service Providers, 8 September 2014 re IAS Round Open
G.8	Media Release “A new era of Indigenous Grant Funding commences”
G.9	Media Release “Indigenous Advancement Strategy: Funding round closes on Friday”
H	IAS Application Kit
I	Media Release “Indigenous Grant Round”
J	Announcement
J.1	Media Release “\$860 million investment through Indigenous Advancement Strategy Grants Round”
J.2	List of Recommended Organisations Announced by Minister for Indigenous Affairs, Senator the Hon Nigel Scullion
K	IAS Funding by Programme & Region
L	Examples of Successful and Unsuccessful Applicant Letters



## Attachment A: Legacy Programmes to IAS

Legacy Programme	Indigenous Advancement Strategy Programme
Aboriginal and Torres Strait Islander Education – improving teaching project	Children and Schooling
Aboriginal and Torres Strait Islander School Policy	Children and Schooling
Budget Based Funding - Indigenous Playgroups	Children and Schooling
Commonwealth Scholarships programme (higher education)	Children and Schooling
Family Support Programme - Communities for Children - Indigenous Parenting Services	Children and Schooling
Improving School Enrolment and Attendance Measure (SEAM) through Welfare Reform	Children and Schooling
Indigenous Early Childhood Reform	Children and Schooling
<i>Indigenous Education (Targeted Assistance) Act 2000</i>	Children and Schooling
Indigenous Remote Service Delivery Traineeships – schools and early childhood	Children and Schooling
Indigenous Youth Attainment and Transitions	Children and Schooling
More Aboriginal and Torres Strait Islander Teachers Initiative	Children and Schooling
Stronger Futures in the Northern Territory - Schooling: <ul style="list-style-type: none"> <li>• 200 Additional Teachers (IETA)</li> <li>• Building a Quality School Workforce (IETA)</li> <li>• Teacher Housing (including Northern Territory Emergency Response)</li> <li>• School Nutrition Programme (IETA)</li> <li>• School Enrolment and Attendance Measure</li> </ul>	Children and Schooling
Supplementary Recurrent Assistance	Children and Schooling
Teach Remote Stage 2	Children and Schooling
Youth in Communities	Children and Schooling
Indigenous Broadcasting Programme	Culture and Capability
Indigenous Capability and Development, including: <ul style="list-style-type: none"> <li>• Indigenous Leadership</li> <li>• Indigenous Women's Grants</li> <li>• Public awareness payments, including NAIDOC week</li> <li>• Payments to Universities and Other Organisations for Special Studies and Research</li> </ul>	Culture and Capability
Indigenous Communications Programme	Culture and Capability
Indigenous Community Volunteers	Culture and Capability
Indigenous Interpreter Services in the Northern Territory	Culture and Capability

**Legacy Programmes to IAS**

**Attachment A**

<b>Legacy Programme</b>	<b>Indigenous Advancement Strategy Programme</b>
Indigenous NGO Capacity Building	Culture and Capability
National Congress of Australia's First Peoples	Culture and Capability
Policy Activities including: <ul style="list-style-type: none"> <li>• International Indigenous Issues - United Nations Declaration on the Rights of Indigenous People</li> <li>• Indigenous Programmes Performance and Evaluation</li> <li>• Indigenous Commonwealth-State Relations</li> <li>• Remote Priorities and Remote Housing and Infrastructure</li> <li>• Aboriginal &amp; Torres Strait Islander Workforce Strategies</li> <li>• Indigenous Women/Children/Communities/Mental Health</li> </ul>	Culture and Capability
Reconciliation Australia (improving relationships between Indigenous and non-Indigenous Australians)	Culture and Capability
Community Development Employment Projects	Jobs Land Economy
Indigenous Carbon Farming Fund	Jobs Land Economy
Indigenous Economic Development Strategy	Jobs Land Economy
Indigenous Economic Development Strategy (including Business Action Agenda, and Memorandum of Understanding with the Minerals Council of Australia)	Jobs Land Economy
Indigenous Employment Programme, including: <ul style="list-style-type: none"> <li>• Tailored Assistance (including Learn Earn Legend)</li> <li>• Indigenous Wage Subsidy (IWS)</li> <li>• Indigenous Cadetship Support (ICS)</li> <li>• Indigenous Youth Careers Pathway's (IYCP)</li> </ul>	Jobs Land Economy
Indigenous Environmental Policy	Jobs Land Economy
Indigenous Heritage Programme	Jobs Land Economy
Indigenous Protected Areas	Jobs Land Economy
Indigenous Ranger Cadetships Pilot	Jobs Land Economy
Jobs creation from CDEP – jobs in education	Jobs Land Economy
Land Rights Programme	Jobs Land Economy
Native Title and Land Rights Programme	Jobs Land Economy
Native Title Organisation Review	Jobs Land Economy
Native Title Programme	Jobs Land Economy
Remote Jobs and Communities Programme - Community Development Fund	Jobs Land Economy
Remote Jobs and Communities Programme (RJCP)	Jobs Land Economy
Working on Country (Indigenous Rangers)	Jobs Land Economy

**Legacy Programmes to IAS**

**Attachment A**

<b>Legacy Programme</b>	<b>Indigenous Advancement Strategy Programme</b>
Cape York Welfare Reform extension of SEAM activities	Remote Australia Strategies
Regional Partnership Agreements	Remote Australia Strategies
Training Initiatives for Indigenous Adults in Regional and Remote Communities	Remote Australia Strategies
Breaking the Cycle of Alcohol and Drug Abuse in Indigenous Communities	Safety and Wellbeing
Community Legal Services - Indigenous Women's Programme (IWP) - part of larger AGD Programme	Safety and Wellbeing
Family Violence Prevention Legal Services for Indigenous Australia	Safety and Wellbeing
Indigenous Community Links	Safety and Wellbeing
Indigenous Family Safety Agenda	Safety and Wellbeing
Indigenous Justice Programme <ul style="list-style-type: none"> <li>• Diversion</li> <li>• Prevention</li> <li>• Restorative Justice</li> <li>• Prisoner Through Care</li> <li>• Stronger Future in the Northern Territory – Legal Aid</li> </ul>	Safety and Wellbeing
Indigenous Law and Justice	Safety and Wellbeing
Indigenous Sport and Active Recreation Programme	Safety and Wellbeing
Indigenous Support Programme	Safety and Wellbeing
Stronger Futures in the Northern Territory - Community Safety and Justice: <ul style="list-style-type: none"> <li>• Night Patrols</li> <li>• Legal Assistance</li> </ul>	Safety and Wellbeing
Stronger Futures in the Northern Territory: <ul style="list-style-type: none"> <li>• Mobile Outreach Service Plus (NP)</li> <li>• Alcohol and Other Drug Workers</li> </ul>	Safety and Wellbeing
Substance Misuse Service Delivery Grants - Indigenous Drug and Alcohol treatment services	Safety and Wellbeing
Substance Misuse Service Delivery Grants – Petrol Sniffing Prevention Strategy - expanding the supply and uptake of Opal fuel	Safety and Wellbeing
Stronger Futures in the Northern Territory: <ul style="list-style-type: none"> <li>• Mobile Outreach Service Plus (NP)</li> <li>• Alcohol and Other Drug Workers</li> </ul>	Safety and Wellbeing

**Legacy Programmes to IAS**

**Attachment A**

<b>Legacy Programme</b>	<b>Indigenous Advancement Strategy Programme</b>
<p>Indigenous Community Strategic Investment programme including:</p> <ul style="list-style-type: none"> <li>• Petrol Sniffing Strategy</li> <li>• Stolen Generations (Policy and Programme Admin)</li> <li>• Cape York Welfare Reform</li> <li>• Constitutional Recognition of Indigenous Australians</li> <li>• Aboriginal and Torres Strait Islander Healing Foundation</li> <li>• Indigenous Communities Strategic Investment Special Account</li> </ul>	<p>Multiple</p>
<p>Indigenous Education (Targeted Assistance) Act and related programmes, including:</p> <ul style="list-style-type: none"> <li>• 200 Additional Teachers – Final Report to be incorporated into Stronger Futures in the Northern Territory National Partnership Schooling Measures Implementation Plan</li> <li>• Australian Human Rights Commission settlement in Wadeye</li> <li>• Away-from-Base for ‘mixed- mode’ delivery</li> <li>• Building an Indigenous Workforce (BAIW) – Early Childhood</li> <li>• Community Festivals for Education Foundation</li> <li>• Dare to Lead</li> <li>• Deadly Vibe</li> <li>• Early Childhood Component- National Indigenous English and Numeracy Strategy (Transition Programme Equivalent) (NIELNS TPA)</li> <li>• Early Childhood Component- Supplementary Recurrent Assistance (SRA)</li> <li>• First Peoples Education Advisory Group</li> <li>• Focus Schools Next Steps</li> <li>• Governor-General’s Indigenous Student Teacher Scholarships</li> <li>• Indigenous Education Ambassador’s Programme</li> <li>• Indigenous Education Consultative Bodies</li> <li>• Indigenous Support Units (ISUs) - Early Childhood</li> <li>• Indigenous Tutorial Assistance Scheme - Tertiary Tuition</li> <li>• Indigenous Tutorial Assistance Scheme - VET</li> <li>• Indigenous Youth Mobility Programme</li> <li>• Indigenous Youth Leadership Programme</li> <li>• Northern Territory Boarding Facilities (Three New Boarding Facilities)</li> <li>• Parental and Community Engagement Programme</li> <li>• School Nutrition Programme - incl. Stronger Futures component</li> <li>• Sporting Chance Programme</li> <li>• Stronger Futures - Building a Quality School Workforce</li> <li>• Stronger Smarter Learning Communities</li> <li>• Student Education Trusts (CYWR Trial Extension)</li> </ul>	<p>Multiple</p>

**Legacy Programmes to IAS**

**Attachment A**

Legacy Programme	Indigenous Advancement Strategy Programme
<ul style="list-style-type: none"> <li>• Teach Remote Stage Two</li> <li>• What Works</li> </ul>	
<p>Indigenous Housing and Infrastructure, including:</p> <ul style="list-style-type: none"> <li>• Remote Indigenous Housing</li> <li>• Army Aboriginal Community Assistance Programme</li> <li>• Centre for Appropriate Technologies</li> <li>• High Needs Support</li> <li>• Municipal and Essential Services</li> <li>• National Jobs Creation Package / NT Jobs Package (supports MUNS)</li> <li>• Indigenous Mothers Accommodation Fund</li> <li>• Dog Management Programme</li> <li>• Remote Indigenous Energy Programme</li> <li>• Remote Pools 2010</li> <li>• Community housing and Infrastructure needs survey</li> <li>• Indigenous Home Ownership</li> <li>• National Indigenous Infrastructure Guide - for remote communities</li> <li>• Indigenous Boarding Hostels Partnership</li> </ul>	Multiple
<p>Social and Emotional Wellbeing (Bringing Them Home and Expanding Link-up programmes for the stolen generations), which also includes:</p> <ul style="list-style-type: none"> <li>• National Sorry Day Committee</li> <li>• National Stolen Generation Alliance</li> <li>• The Aboriginal and Torres Strait Islander Mental Health and Suicide Prevention Advisory Group</li> <li>• Link Up services</li> <li>• Family Tracing</li> <li>• Aboriginal Mental First Aid Training</li> <li>• Registered Training Organisations</li> </ul>	Multiple
<p>Strategic Policy Functions, including responsibility for the health performance framework, Indigenous health expenditure analysis, and life expectancy modelling</p>	Multiple
<p>Stronger Futures in the Northern Territory – Crèches component of Child, Youth and Family Wellbeing</p>	Multiple
<p>Stronger Futures in the Northern Territory:</p> <ul style="list-style-type: none"> <li>• Child, Youth and Family Wellbeing package</li> <li>• Alice Springs Transformation Plan (ASTP)</li> <li>• Housing (including asbestos removal)</li> <li>• Municipal and Essential Services</li> <li>• Community Safety and Justice (including Police, Substance Abuse Intelligence Desks, and Dog Operations Units)</li> </ul>	Multiple

**Legacy Programmes to IAS**

**Attachment A**

<b>Legacy Programme</b>	<b>Indigenous Advancement Strategy Programme</b>
<ul style="list-style-type: none"><li>• Tackling Alcohol Abuse</li><li>• Remote Engagement and Coordination</li><li>• Food security component of Health</li></ul>	

## Attachment B: IAS Guidelines



# Indigenous Advancement Strategy Guidelines

July 2014

## Preface

These guidelines set out the terms and conditions on which an applicant may access Australian Government grant funding through the Indigenous Advancement Strategy. These Guidelines may be amended from time to time.

## Contents

PART I: INTRODUCTION .....	3
1 Programme Overview.....	3
1.1 The Programmes.....	4
PART II: APPLYING FOR GRANT FUNDING.....	5
2 Making an application for grant funding.....	5
2.1 Types of selection processes .....	5
2.2 How to apply.....	6
2.3 Application kit.....	6
2.4 Partnership approach .....	6
2.5 General Selection Criteria .....	7
2.6 Eligibility for organisations.....	7
2.7 Eligibility for individuals .....	8
2.8 Other Requirements .....	8
2.8.1 Commonwealth Procurement Rules .....	8
2.8.2 Incorporation Requirement.....	8
3 Roles and Responsibilities .....	9
3.1 Role of the Minister .....	9
3.2 Role of the Department of the Prime Minister and Cabinet .....	9
3.3 Contact Details.....	9
4 Other Information .....	9
ANNEXURE 1: APPLICATION FORM.....	10
ANNEXURE 2: PROGRAMME OUTCOMES.....	11
ANNEXURE 3: DEPARTMENTAL CONTACTS .....	18
ANNEXURE 4: FURTHER INFORMATION .....	21



## PART I: INTRODUCTION

### 1 Programme Overview

The Australian Government is committed to improving the lives of Indigenous Australians through increased participation in education and work, and making communities safer where the ordinary rule of law applies.

The Government has committed \$4.8 billion over four years to the Indigenous Advancement Strategy (the Strategy). In addition, a further \$3.7 billion has been allocated through National Partnership Agreements, Special Accounts and Special Appropriations. When taken into account, the total Indigenous-specific funding through the Prime Minister and Cabinet portfolio is \$8.5 billion. A significant level of grant funding is also available through Indigenous-specific and mainstream programmes delivered by other agencies.

These guidelines apply to the \$4.8 billion of programme funding over four years that is available under the five programmes contained within the Strategy, as outlined in Section 1.1 and [Annexure 2](#). The Strategy will direct grant funding towards national priorities as well as the needs of Indigenous communities and regions.

The Strategy will be implemented from 1 July 2014 with a transition period of 12 months to allow continuity of frontline services and time for communities and service providers to adjust to the new arrangements. The Strategy will replace more than 150 individual programmes and activities with five broad programmes. The objective of the Strategy is to improve outcomes for Indigenous Australians, with a particular focus on:

- Getting Indigenous Australians into work, fostering Indigenous business and ensuring Indigenous people receive economic and social benefits from the effective management of their land and native title rights;
- Getting children to school, improving literacy and numeracy and supporting families to give children a good start in life;
- Increasing Year 12 attainment and pathways to further training and education;
- Making communities safer so that Indigenous people enjoy similar levels of physical, emotional and social wellbeing as that enjoyed by other Australians;
- Increasing participation and acceptance of Indigenous Australians in the economic and social life of the nation; and
- Addressing the disproportionate disadvantage in remote Australia and the need for strategic grant funding for local solutions.

The new flexible programme structure will support a new way of engaging with Indigenous people, communities, industries, business and service providers, allowing for joint development and implementation of solutions that will sustainably improve outcomes, including through regional and/ or place-based solutions. The Department of the Prime Minister and Cabinet (the Department) will work in with grant funding recipients to ensure that the Government's funding results in improved outcomes for Indigenous people. Where appropriate, Grant Funding recipients will be expected to work closely with Indigenous communities in the design and delivery of projects. The Department may consider redirecting Grant Funding where outcomes are not improving.

Grant Funding may be drawn from across one or more programmes to address national priorities and community issues.

The Strategy is broad in scope, and flexible enough to support a wide range of activities, with a focus on action to achieve clear and measurable results, and with payment linked to the achievement of results and intended outcomes. The Strategy has been designed to reduce red tape and duplication for grant funding recipients, increase flexibility, and more efficiently provide evidence based grant funding to make sure that resources hit the ground and deliver results for Indigenous people.

The Strategy will be supported by the establishment of a new regional PM&C Network. Staff in the PM&C Network will engage with communities to negotiate and implement tailored local solutions designed to achieve results against government priorities. Implementation of the PM&C Network will commence from 1 July 2014 with a 12-18 month transition period.

## 1.1 The Programmes

### **Indigenous Advancement - Jobs, Land and Economy Programme**

This programme aims to get adults into work, foster viable Indigenous business and assist Indigenous people to generate economic and social benefits from land and sea use and native title rights, particularly in remote areas.

### **Indigenous Advancement - Children and Schooling Programme**

This programme focuses on getting children to school, improving education outcomes including Year 12 attainment, improving youth transition to vocational and higher education and work, as well as, supporting families to give children a good start in life through improved early childhood development, care, education and school readiness.

### **Indigenous Advancement - Safety and Wellbeing Programme**

This programme is about ensuring the ordinary law of the land applies in Indigenous communities, and that Indigenous people enjoy similar levels of physical, emotional and social wellbeing enjoyed by other Australians.

### **Indigenous Advancement - Culture and Capability Programme**

This programme will support Indigenous Australians to maintain their culture, participate equally in the economic and social life of the nation and ensure that Indigenous organisations are capable of delivering quality services to their clients.

### **Indigenous Advancement - Remote Australia Strategies Programme**

This programme will address social and economic disadvantage in remote Australia and support flexible solutions based on community and government priorities.

The outcomes, objectives, scope and performance information for each programme are outlined in [Annexure 2](#). Where there is additional information relevant to individual grant funding rounds, this will be outlined in the relevant Application Kit.

## PART II: APPLYING FOR GRANT FUNDING

### 2 Making an application for grant funding

#### 2.1 Types of selection processes

The programmes under the Strategy can invest in a diverse range of activity. Access to grant funding through the programmes will be available through a variety of means and at various times throughout the year. The Department proposes to undertake a mix of the following processes to achieve the priorities and outcomes for the Strategy:

The bulk of grant funding will be available through:

- **open competitive grants rounds** will be conducted to enable entities to receive grant funding and deliver outcomes through the Strategy. The open and competitive rounds will open and close to applications at nominated dates, with eligible applications assessed against the assessment criteria set out for the relevant outcome in the application kit, and then prioritised against competing, eligible application for the available grant funding.

Other opportunities for grant funding will be available through:

- **targeted or restricted grant rounds** where the Department approaches a particular, potential applicant or applicants and invites them to submit a proposal to deliver an outcome. Targeted grant rounds may be open to existing grant funding recipients as well as other entities. The targeted entities will be selected based on the specialised requirements of the outcome/s required. Targeted rounds will be open to a small number of potential providers based on specialised requirements.
- **direct grant allocation processes** where the Department directly approaches a new provider or an existing Grant Funding Recipient to expand their current service delivery and/or undertake new service delivery. In these cases, the Department may assess the grant funding recipient's current performance and capacity to deliver an expanded service, or capability to deliver a new service.
- **a demand-driven process** where applications may be submitted at any time and will be assessed on a value for money basis against clear selection criteria.

The Department may also make one-off or ad hoc grants that do not involve a planned selection process, but are designed to meet a specific need, often due to urgency or other circumstances.

The type of selection process used will be determined according to one or more of the following:

- the objective of the grant funding;
- the likely number and type of applications;
- the nature of the grant funding;
- the value of the grant funding;
- the geographic location of the activity;
- the need for particular expertise or understanding of Indigenous culture, people and local community needs; and
- the need for timeliness and cost-effectiveness in the decision-making process while maintaining rigour, equity and accountability.

## 2.2 How to apply

When the Department proposes to undertake grant funding in one or more programmes, the nature of grant funding and details of requirements for the grant funding will be specified in an Application Kit, which will be posted on the Department's website at [www.dpmc.gov.au](http://www.dpmc.gov.au).

Potential applicants will be provided with reasonable prior notice of any open grant round by all or some of the means listed below.

The Department may advertise any grant processes:

- in major national newspapers and other selected newspapers;
- on the Department's website at [www.dpmc.gov.au](http://www.dpmc.gov.au);
- on the Government Grants website at [www.grantslink.gov.au](http://www.grantslink.gov.au).

Any advertisement will inform potential applicants of where to obtain the Application Kit for the relevant process.

## 2.3 Application kit

The Application Kit for any grant funding process may include:

- these Guidelines;
- a Grant Round Summary;
- an Application Form; and
- a Grant Agreement template.

The provision of any grant funding by the Department will be subject to sufficient funds being available under Parliamentary appropriations. The Department may provide grant funding over the short or long-term.

The Department may seek applications for grant funding at the times and in the manner determined by the Department. The Department may specify limits on the number of applications which a person or organisation may submit for grant funding strategies. The limits, if any, will be specified in the Application Kit for the grant funding.

## 2.4 Partnership approach

The bulk of grant funding under this Strategy will be provided through open grant processes. However, in addition to any public calls for applications outlined above and detailed in the Application Kit, the Department may also approach a provider, community, region, business or jurisdiction to enter into ad hoc, place based or regional grant funding discussions at any time.

A provider, community, region or jurisdiction may approach the Department to discuss proposals for placed based strategies or demand driven activities at any time. Unless otherwise specified in an Application Kit:

- Applications should be in the formation of the Application Form at [Annexure 1](#)
- For place based initiatives, contact should be made through the Department's relevant State or Regional Office outlined at [Annexure 3](#).
- Applications must address one or more of the outcomes outlined in [Annexure 2](#).
- The Department will assess applications against the General Selection Criteria outlined at Section 2.5 and notify the applicant at the completion of the assessment process.

The Department will work with grant funding recipients to ensure that the Government's grant funding results in improved outcomes for Indigenous people. The delivery of services will be flexible to respond to local needs and provide capacity for Government and providers to work together to alter course where desired outcomes are not being achieved.

The Department may consider redirecting grant funding where outcomes have not improved. This may include reducing or redirecting the scope of grant funding in a funding agreement or ceasing the grant funding. Funding agreements will provide specific detail about these requirements.

## 2.5 General Selection Criteria

Unless otherwise stated in the Application Kit, applicants will be assessed based on their ability to:

- Demonstrate a good understanding of the need for the outcome in the chosen community and/or target group;
- Describe how the implementation of their proposal will achieve the outcomes required as well as demonstrate value for money;
- Demonstrate their experience and/or capacity in effectively developing, delivering, managing and monitoring grant funding to achieve outcomes in the chosen community and/or across the target group;
- Demonstrate their capability (experience and qualifications) to deliver outcomes in the chosen community and/or target group including the ability to manage financial affairs and strong governance arrangements; and
- Demonstrate a commitment to Indigenous participation in the design and delivery of the activity, in particular:
  - By ensuring that relevant Indigenous communities are consulted in the development of the project and support the delivery of the project; and
  - through a commitment to employing Indigenous Australians.

Additional criteria specific to a particular type of grant funding, or requirements for industry specific capability may also apply for some grant funding. These requirements, together with any weightings and word limits will be set out in the applicable Application Kit.

Statutory requirements apply to funding to perform representative body functions under the *Native Title Act 1993*.

## 2.6 Eligibility for organisations

Unless otherwise set out in the Application Kit, applicants must:

- Have a legal personality and full legal capacity to enter into an Agreement with the Commonwealth. An unincorporated association is not a legal person and will not be contracted by the Department;
- Not be bankrupt or subject to insolvency proceedings (as relevant to the entity type);
- Have an ABN and be registered for GST purposes, where relevant;
- Be financially viable, as assessed by the Department; and
- Not have been named as non-compliant under the *Workplace Gender Equality Act 2012*.

The Department may also take into account any previous or current non-compliance with any Commonwealth agreements.

States or territories may apply for grant funding unless the applicable Application Kit specifically excludes them.

Applicants that do not, as determined by the Department at its sole discretion, meet these requirements may be deemed ineligible for Grant Funding.

## 2.7 Eligibility for individuals

While it is expected that Grant Funding will primarily be delivered through organisations, individuals will not be precluded from receiving grant funding, unless otherwise specified in the Application Kit.

## 2.8 Other Requirements

### 2.8.1 Commonwealth Procurement Rules

Funds appropriated for the purpose of the Strategy may also be used for the procurement of work directly related to the purpose of the programmes, for example research projects. Such procurements will be undertaken in accordance with the requirements of the Commonwealth Procurement Rules and for purposes that are consistent with the priorities and required outcomes of the Strategy. This includes through the use of Indigenous businesses where appropriate and in line with the Indigenous Opportunities Policy. Procurement processes will be conducted independently of any grant rounds.

### 2.8.2 Incorporation Requirement

All organisations receiving grant funding of \$500,000 (GST exclusive) or more in any single financial year through the Strategy will be required to:

- for an Indigenous Organisation, be incorporated under the *Corporations (Aboriginal and Torres Strait Islander) Act 2006*; **or**
- for other organisations, be incorporated under the *Corporations Act 2001*; **and**
- once applied, all organisations must continue to meet this requirement whilst receiving any amount of grant funding from the Strategy.

This requirement applies to all grant funding under agreements or contract variations executed on or after 1 July 2014. The requirement applies once cumulative grant funding of \$500,000 (GST exclusive) or more in any financial year is provided under the Strategy after 1 July 2014.

This requirement does not apply to statutory bodies, state, territory or local governments or grant funding for capital works.

Organisations will have six months from the date of execution of the Agreement or contract variation to comply with the requirement. The Department may consider longer transition periods for organisations that can demonstrate that more time is required to comply with the requirement. Costs associated with the administration and registration of organisations transferring from one regulatory regime to another are to be met by the organisation.

Organisations will need to comply with the requirement as part of their grant funding agreement. Non-compliance will constitute a breach and may result in the termination of the grant funding agreement.

The Minister for Indigenous Affairs, or an approved delegate, may provide an exemption from the requirement. Further information on exemptions can be sourced through [SOG@pmc.gov.au](mailto:SOG@pmc.gov.au).

Applications will be considered on a case-by-case basis, and will take into account information demonstrating that the organisation is well-governed, high-performing and low risk.

Requests for an exemption from the requirement, or consideration to extend the transition period can be forwarded to [SOG@pmc.gov.au](mailto:SOG@pmc.gov.au)

## 3 Roles and Responsibilities

### 3.1 Role of the Minister

The Minister for Indigenous Affairs has overall responsibility for the Strategy. The final decision about grant funding will be made by:

- the Minister on advice provided by the Department; or
- the Department where the Minister delegates authority to the Department; or
- where funding is to perform representative body functions under the *Native Title Act 1993*, by the Secretary of the Department.

### 3.2 Role of the Department of the Prime Minister and Cabinet

The Department will be responsible for the development and dissemination of all application documentation under the Strategy and for ensuring that such documentation is in accordance with the Strategy's aims and objectives.

The Department will be responsible for notifying applicants of the outcomes of any Grant Funding arrangement process and will be responsible for responding to queries in relation to the application process, and for resolving any uncertainties that may arise in relation to application requirements. The Department will also manage the Grant Funding arrangements under the Strategy and undertake all assessment processes. The Department will also be responsible for all management and monitoring requirements of successful applicants in any process under the Strategy, including managing Grant Funding agreements.

### 3.3 Contact Details

Contact details are listed at [Annexure 3](#).

## 4 Other Information

Further information about administrative arrangements is included at Annexure 4. This includes further information about:

- Grant Funding agreements
- The process for notifying applicants of the outcome of their application
- Reporting and monitoring framework
- Evaluation
- Value for Money
- Conflicts of Interest
- Complaints Processes
- Freedom of Information
- Privacy Act 1988
- Glossary of Terms

**ANNEXURE 1: APPLICATION FORM**



## ANNEXURE 2: PROGRAMME OUTCOMES

The Department of the Prime Minister and Cabinet may fund activities consistent with the following programmes and outcomes.

### Indigenous Advancement - Jobs, Land and Economy

#### Description

This Programme provides support to connect working age Indigenous Australians with real and sustainable jobs, foster Indigenous business and assist Indigenous people to generate economic and social benefits from economic assets, including Indigenous-owned land. This includes assisting Indigenous people to leverage their land assets to create economic and social benefits for themselves and their communities. It also supports Indigenous people to have their native title rights recognised. The Jobs, Land and the Economy programme supplements a range of State, Territory and Australian Government programmes which aim to improve the vocational, workplace and entrepreneurial skills of Indigenous Australians to improve employment outcomes and support the development of Indigenous businesses. The programme addresses current gaps between these services and targets additional investment where it can maximise employment opportunities for Indigenous Australians.

#### Outcome

Increased Indigenous employment, business and economic development. Objectives

To get Indigenous Australians into work, foster Indigenous business and assist Indigenous people to generate economic and social benefits from the use of their land and native title rights.

Through this programme the Government is aiming to contribute to:

- Halving the gap in employment outcomes between Indigenous and other Australians by 2018.

#### What this programme will fund

This programme will support activity that will achieve outcomes such as, but not limited to the following:

- Activities that support employment outcomes for Indigenous jobseekers, including retention at 26 weeks.
- Activities that provide employment, training and participation services and build skills and work-readiness of job seekers in remote Australia.
- Development of Indigenous businesses and community enterprises.
- Support for school students/graduates to connect to real employment.
- Activities that support jobs in sea and land management.
- Negotiation and agreement of township leases.
- Support for Indigenous land owners who wish to leverage their land assets to create economic development opportunities, including support for those wishing to pursue localised decision-making on land use.

- Activities that support long-term, tradable tenure, including land reform and land administration.
- Facilitation, assistance and settlement of native title claims.
- Effective agreement-making under the Native Title Act 1993, to generate sustainable economic and social benefits from native title rights and interests.
- Building capacity of native title corporations to assist in managing native title rights and interests to promote sustainable economic and social benefits, and meet their statutory obligations.

The following types of services are not in scope under this outcome:

- Youth engagement and transition activities for compulsory school-aged children that do not have links to a guaranteed job.
- Adult vocational education and training (VET) activities that are already supported through mainstream Commonwealth or State/Territory Government programmes.
- Cultural heritage and land management activities that are typically State/Territory government responsibility and subject to State legislation are administered by state(s).

#### Outcome indicators for this programme

- Increase in the number of Indigenous employment and participation rates.
- Number of employment places filled with assistance from the Indigenous Advancement - Jobs, Land and the Economy Programme and proportion retained to 26 weeks.
- Proportion of job seekers in employment, education or training three months following participating in the Indigenous Advancement – Jobs, Land and the Economy Programme.
- Number of Indigenous land and sea management jobs contracted.
- Number of land claims being progressed or finalised under Commonwealth land rights legislation and number of township leases being negotiated, agreed or in place.
- Number of Native title claims finalised.\*

\*Progress of Native Title claims is influenced by the activities of various parties in the Native Title system, including the Federal Court of Australia and State and Territory governments. Some parts of the system are funded by the Attorney General's Department.

### **Indigenous Advancement - Children and Schooling**

#### Description

This programme supports activities which nurture and educate Aboriginal and Torres Strait Islander children, youth and adults to improve pathways to prosperity and wellbeing. This includes improving family and parenting support; early childhood development, care and education; school education; youth engagement and transition; and higher education. The programme has a critical focus on increased school attendance and improved educational outcomes which lead to employment.

The Children and Schooling programme complements a range of State, Territory and Australian Government programmes which aim to improve the education outcomes and positive development of Indigenous Australians. The programme provides opportunities to fill gaps between existing services, enables innovation and leverages further grant funding. Outcome

Increased Indigenous school attendance, improved educational outcomes and improved youth transitions to further education and work.

### Objectives

To support families to give children a good start in life through improved early childhood development, care, education and school readiness; get children to school, improve literacy and numeracy, and support successful youth transitions to further education and work.

Through this programme the Government is aiming to contribute to:

- Halving the gap for Indigenous students in reading, writing and numeracy by 2018.
- Attaining 90 per cent school attendance by 2018.
- Halving the gap for Indigenous people aged 20-24 years old in Year 12 attainment or equivalent attainment rates by 2020.

### What this programme will fund

This programme will support activity that will achieve Indigenous outcomes such as, but not limited to the following:

- Increasing participation and positive learning outcomes in early childhood development, care and education leading to improved school readiness.
- Increasing school attendance and improving educational outcomes.
- Increasing Year 12 attainment and pathways to further training and education.
- Increasing course completions in university-level study.
- Increasing the capacity of Indigenous families and communities to engage with schools and other education providers.

The Australian Government grant funding will be used to:

- Primarily focus on 'outside the school gate' activities (actions which support the capacity building of parents, care-givers and communities) to complement mainstream grant funding.
- Engage parents and community to help drive the demand for quality educations and training, including early childhood education and care.
- Support youth engagement and school retention and/or transition activities for compulsory school-aged childhood education and care.
- Prioritise support for Aboriginal and Torres Strait Islander children/families and young people who may not currently engage with learning opportunities or mainstream education.
- Target grant funding to those most disadvantaged, specifically in rural and remote localities.
- Leverage greater grant funding in the provision of education for Indigenous Australians.
- Demonstrate national leadership in Aboriginal and Torres Strait Islander education.
- Away from base for mixed mode delivery (supporting university and VET students who study at home but are required to also spend periods of time at institutions) – Section 13 of the Indigenous Education (Targeted Assistance) Act 2000.

While innovative measures drawing on multiple grant funding sources or building on the following list are welcome, this programme will not pay for elements of measures:

- Funded through recurrent school grant funding or grant funding to early learning services or higher education such as teachers and curriculum resources.
- Funded through ABSTUDY or Family Tax Benefit including travel and living allowances at boarding schools or universities.
- Already being delivered in the community by the State/ Territory or Local government.

The following activities also managed by the Department are not covered by the Children and Schooling programme, as they have separate guidelines or administrative arrangements.

- Commonwealth Scholarships Programme (supporting University students) – under parts 2.4 of the Higher Education Support Act 2003.
- Indigenous Staff Scholarships (supporting the upskilling of Indigenous staff in universities) - under parts 2.4 of the Higher Education Support Act 2003.
- Indigenous Support Programme (supporting engagement of Indigenous students in university) - under parts 2.3 of the Higher Education Support Act 2003.
- Aboriginal Tutorial Assistance Scheme (ATAS) Superannuation (a reserve fulfilling superannuation obligations for some former ATAS employees).

#### Outcome indicators for this programme

- Percentage increase in the access and participation of children in early childhood care and education.
- Indigenous school attendance rates.
- Year 12 or equivalent attainment – number and proportion of Indigenous young people (aged 20-24) with year 12 or equivalent Australian Qualifications Framework (AQF)

Certificate II level (or above).

- Higher Education – number and proportion of Indigenous 20-64 year olds with or working towards post school qualification in AQF Certificate III level (or above).
- Percentage of Indigenous students meeting National Minimum Standards in National Assessment Programme – Literacy and Numeracy (NAPLAN).
- Increase in the number or proportion of Aboriginal and Torres Strait Islander people involved.

### **Indigenous Advancement - Safety and Wellbeing**

#### Description

This programme supports the enhancement of Indigenous wellbeing and community safety. This includes grant funding for strategies known to enhance community safety, including the prevention of family violence, combatting alcohol and other substance misuse, reduce offending and supporting victims of crime. Activities that support wellbeing, that have broader implications for health policy and complement (not duplicate) those health services delivered by the Department of Health will also be considered under this programme.

#### Outcome

Increased levels of community safety and wellbeing, and less alcohol and substance misuse and associated harm.

### Objectives

To ensure the ordinary rule of law applies in Indigenous communities, and to ensure Indigenous people enjoy similar levels of physical, emotional and social wellbeing enjoyed by other Australians by fostering the ability of Indigenous Australians to engage in education, employment and other opportunities.

Through this programme the Government is aiming to contribute to:

- Closing the gap in life expectancy within a generation (by 2031).
- Halving the gap in mortality rates for Indigenous children under five by 2018.
- Making communities

safer. What this programme will

### fund

This programme will support activity that will achieve outcomes such as, but not limited to the following:

- Improved health, social and emotional wellbeing.
- Improved drug, alcohol and substance misuse prevention and treatment.
- A reduction of offending, violence and victimisation in communities.

This programme will not pay for:

- Services or activities that are the responsibility of the Commonwealth Departments of Health, or Attorney General's or State or Territory Governments.

### Outcome indicators for this programme

- Reduced violence in Indigenous communities.
- Number of Indigenous specific alcohol and other drug treatment services and activities.
- Number of sites providing low aromatic fuel.

## **Indigenous Advancement - Culture and Capability**

### Description

This programme supports acknowledgement of the unique place Indigenous peoples have in Australian society and giving them a strong and representative voice. Grant funding will be provided for strategies known to positively impact Indigenous participation and acceptance, such as positive and respectful forms of engagement, supporting Indigenous capacity at the individual, family, community and organisational levels, and enhancing governance and leadership skills to maximise the chances of achieving real and sustainable change for the better.

### Outcome

Progress towards a referendum on constitutional recognition, participation in society and organisational capacity.

Objectives

To support Indigenous Australians to maintain their culture and participate equally in the economic and social life of the Nation and ensure that Indigenous organisations are capable of delivering quality services to their clients, particularly in remote areas.

This programme enables the Government to contribute to the Closing the Gap targets and key priorities of increased participation in education and work, and making communities safer where the ordinary rule of law applies.

#### What this programme will fund

This programme will support activity that will achieve outcomes such as, but not limited to the following:

- Improved leadership and governance capacity of Indigenous people, families, organisations and communities.
- Maintaining culture, supporting healing, protecting Indigenous heritage.
- Providing access to, and supporting or enhancing, Indigenous broadcasting and communications services.
- Improved participation in society, and acceptance of Indigenous Australians.
- Strengthening the capacity of Indigenous organisations so that they are able to effectively deliver Government services to Indigenous people and communities.
- Engaging Indigenous peoples on decisions over matters which affect them.
- Improved participation in society, and acceptance of Indigenous Australians, including through access to Indigenous interpreters.
- Support for the recognition of Indigenous people in the Commonwealth of Australia Constitution.

#### Outcome indicators for this programme

- Release of a draft proposal for a constitutional amendment to recognise Indigenous peoples and completion of a review under the Aboriginal and Torres Strait Islander Peoples Recognition Act 2013.
- Number of cultural projects and activities supported.
- Increased proportion of Indigenous organisations receiving significant grant funding from the Australian Government under this outcome which are registered under the *Corporations (Aboriginal and Torres Strait Islander Act) 2006*.
- Number of hours of Indigenous interpreting undertaken by qualified or accredited interpreters.

## Indigenous Advancement - Remote Australia Strategies

### Description

This programme supports the provision of infrastructure, housing, telecommunications and home ownership in remote Indigenous communities, as well as the development of local and regional place-based approaches.

### Outcome

Improved infrastructure, housing and local engagement in remote Australia and advance progress in employment, education and community safety.

### Objectives

To address the disproportionate disadvantage in remote Australia and the need for strategic grant funding in infrastructure, housing and local solutions.

This programme enables the Government to contribute to the Closing the Gap targets and key priorities of increased participation in education and work, and ensuring safe communities where the ordinary rule of law applies.

### What this programme will fund

This programme will fund activity leading to one or more of the following outcomes:

- Increased home ownership, particularly on Indigenous owned land.
- Improved Indigenous telecommunications activities to remote areas.
- Discrete support for remote infrastructure, including renewable energy systems.
- Flexible, place-based agreements with Indigenous communities and regions to improve Indigenous school attendance and attainment, employment, community safety and other enabling services.

Support is not available under this programme for:

- Construction or management of public or community housing as this component is funded through the National Partnership Agreement on Remote Indigenous Housing.

### Outcome indicators for this programme

- Increased number of new home owners on Indigenous land.
- Number of operating community phones in remote Indigenous communities.
- Tailored support for remote infrastructure provided.
- Strong engagement with local communities and regions resulting in agreements to improve Indigenous school attendance and attainment, employment and safer communities.

## Assessing performance

The performance of a funded activity will be assessed on the basis of whether it is achieving its stated outcomes. Applicants seeking grant funding may be requested to nominate one or more key outcome indicators, against which they will be assessed over the course of the project. In addition, the Department will source a range of data and information on outcomes to inform its judgment. Where strategies are not delivering outcomes, the Department may consider reducing or redirecting grant funding, or ceasing the grant funding.



### ANNEXURE 3: DEPARTMENTAL CONTACTS

If you have questions about funding under the new Indigenous Advancement Strategy, and what it means for you, please contact your local PM&C office in the first instance. You may also send funding related questions to [IASgrants@pmc.gov.au](mailto:IASgrants@pmc.gov.au).

Queensland			
Office	Physical Address	Postal Address	Toll Free
Brisbane – QLD State Office	Level 6, 215 Adelaide Street Brisbane QLD 4000	GPO Box 9932 Brisbane QLD 4001	1800 079 098
Brisbane/Roma	Level 6, 215 Adelaide Street Brisbane QLD 4000	GPO Box 9932 Brisbane QLD 4001	
Cairns	Level 8, 46-48 Sheridan St Cairns QLD 4870	PO Box 1599 Cairns QLD 4870	
Mount Isa	Ground Floor, 42-44 Simpson St Mt Isa QLD 4825	PO Box 2416 Mt Isa QLD 4825	
Rockhampton	Level 1, 36 East St Rockhampton QLD 4700	PO Box 550 Rockhampton QLD 4700	
Thursday Island	Cnr Victoria & Hastings St Thursday Island	PO Box 393 Thursday Island QLD 4875	
Toowoomba	Level 1, 516 Ruthven Street Toowoomba QLD 4350	PO Box 888 Toowoomba QLD 4350	
Townsville	Level 4, 235-259 Stanley St Townsville QLD 4810	PO Box 1293 Townsville QLD 4810	

New South Wales			
Office	Physical Address	Postal Address	Toll Free
Sydney – NSW State Office	Level 8, 255 Elizabeth St Sydney NSW 2000	GPO Box 9932 Sydney NSW 2001	1800 079 098
Batemans Bay	BayLink Building, 3 Flora Cres, Batemans Bay NSW 2536	PO Box 510 Batemans Bay NSW 2536	
Coffs Harbour	17 Duke St Coffs Harbour NSW 2450	PO Box 1335 Coffs Harbour NSW 2450	
Dubbo	Level 1, 65 Church St Dubbo NSW 2830	PO Box 1083 Dubbo NSW 2830	
Griffith	136 Yambil Street Griffith NSW 2680	PO Box 1551 Griffith NSW 2680	
Lismore	29 Molesworth Street	PO Box 778	

New South Wales			
	Lismore NSW 2480	Lismore NSW 2480	
Newcastle	3 Hopetoun St Charlestown NSW 2990	PO Box 627 Charlestown NSW 2990	
Nowra	55-57 Berry Street Nowra NSW 2541	PO Box 329 Nowra NSW 2541	
Orange	21 William St Orange NSW 2800	PO Box 2308 Orange NSW 2800	
Queanbeyan	1 Monaro St Queanbeyan NSW 2620	PO Box 172 Queanbeyan NSW 2620	
Tamworth	Unit 2, 180-182 Peel St Tamworth NSW 2340	PO Box 684 Tamworth NSW 2340	
Wagga Wagga	1st Floor, 2 O'Reilly St Wagga Wagga NSW 2650	PO Box 144 Wagga Wagga NSW 2650	
Walgett	44 Fox St Walgett NSW 2832		
Wilcannia	34-36 Reid St Wilcannia NSW 2836		

Northern Territory			
Office	Physical Address	Postal Address	Toll Free
Darwin - State Office	Level 4-6 Jacana House, 39-41 Woods St Darwin NT 0800	GPO Box 9932 Darwin NT 0800	
Katherine	Level 1, Randazzo Building, 14 Katherine Terrace Katherine NT 0850	PO Box 84 Katherine NT 0851	1800 079 098
Nhulunbuy	74 Chesterfield St, Nhulunbuy NT 0880	PO Box 246 Nhulunbuy NT 0881	1800 089 148
Alice Springs	Jock Nelson Building, Level 2, 16 Hartley St Alice Springs NT 0870	PO Box 2255 Alice Springs NT 0871	1800 079 098
Tennant Creek	1-9 Paterson St Tennant Creek NT 0861	PO Box 321 Tennant Creek NT 0861	1800 079 098

South Australia			
Office	Physical Address	Postal Address	Toll Free
Adelaide – SA State Office	Level 18, 11/29 Waymouth St, Adelaide SA 5001	GPO Box 9932 Adelaide SA 5001	1800 079 098
Ceduna	Cnr Merghiny & East Terrace, Ceduna SA 5690	PO Box 396 Ceduna SA 5690	
Port Augusta	34 Stirling Road Port Augusta SA 5700	PO Box 2214 Port Augusta SA 5700	

Western Australia			
Office	Physical Address	Postal Address	Toll Free
Perth – WA State Office	Level 12, 152-158 George's Terrace Perth WA 6000	PO Box 9932 Perth WA 6848	1800 079 098
	QV1 Building, 250 St George Terrace Perth WA 6000	PO Box 9932 Perth WA 6848	
Broome	1 Short St Broome WA 6725	PO Box 613 Broome WA 6725	1800 079 098
Derby	37 Rowan Strret Derby WA 6728	PO Box 1009 Derby WA 6728	1800 079 098
Geraldton	First Floor, 5 Chapman Rd Geraldton WA 6530	PO Box 146 Geraldton WA 6531	1800 079 098
Kalgoorlie	43 Boulder Road Kalgoorlie WA 6430	PO Box 490 Kalgoorlie WA 6430	1800 193 357
Kununurra	U4/16 Riverfig Avenue Kununurra WA 6743	PO Box 260 Kununurra WA 6743	1800 193 348
South Headland	Commonwealth Building First Floor, 3 Brand St South Hedland WA 6722	PO Box 2628 South Hedland WA 6722	1800 079 098

Victoria and Tasmania			
Office	Physical Address	Postal Address	Toll Free
Melbourne	Level 3, Casseldon Pl, 2 Lonsdale St Melbourne VIC 3000	GPO Box 9932 Melbourne VIC 3001	1800 079 098
Mildura	112-124 Deakin Ave Mildura VIC 3502	PO Box 10241 Mildura Vic 3502	
Hobart	Level 1, 199 Collins St Hobart TAS 7000	GPO Box 9820 Hobart TAS 7001	

## ANNEXURE 4: FURTHER INFORMATION

### Agreements

Successful organisations (Provider/s) will be required to enter into an Agreement with the Commonwealth.

The Agreement will form the legal agreement between the Department and the Provider over the Grant Funding period. Once executed, the Agreement will constitute the entire agreement between the parties. There is no binding contract until the Agreement is agreed to and signed by the relevant Departmental delegate and duly executed by the person or persons authorised to bind the Provider. Grant Funding will only be provided in accordance with the terms of an executed Agreement and the Provider must comply with all requirements of the Agreement.

The Agreement will also cover:

- reporting and financial management requirements
- insurance (to cover Provider's obligations in relation to the Grant Funding to be delivered)
- compliance with the Australian Privacy Principles as set out in Section 14 of the *Privacy Act 1988*
- requirements to maintain the confidentiality of any information deemed by the Commonwealth to be confidential

The Agreement offered may differ from the draft Agreement provided as an example at the time of applying for the grant funding. Advice to successful applicants may contain details of any negotiation process for the contractual arrangements.

### Types of Agreement

The terms and conditions of the Agreement may vary depending on the size and nature of the Grant Funding and level of risk. A draft Agreement will be included with the Application Kit for Grant Funding. This draft is subject to change following negotiation with the successful applicant.

If an applicant is deemed successful, the Department will offer an Agreement for review, negotiation and execution. The Agreement will set out the terms and conditions on which the Grant funding will be provided.

### Goods and services tax (GST)

Unless otherwise indicated by the Department, Grant Funding provided under the Indigenous Advancement Strategy is subject to GST.

Providers required under tax law to be registered for GST must ensure they are registered in order to receive Grant Funding under this Programme.

### Legal and Financial Advice

The Department does not provide financial or legal advice to organisations. Providers should seek their own independent professional advice on all financial and legal matters, including compliance with any statutory obligations.

## Indigenous Interpreters

Applicants should take into account the cultural and linguistic needs of Indigenous peoples whose first language is not English. In developing their proposals applicants should be mindful of the Commonwealth Ombudsman's Best Practice Principles for interpreting.

## Monitoring, Performance Reporting and Improvement

The Department will monitor the performance of Government grant funding to ensure that it is meeting objectives and outcomes. All Agreements made between Providers or organisations and the Department must include systematic, timely monitoring that demonstrates if results are being achieved and supports ongoing adaptation and innovation where necessary.

Successful applicants may be required to submit to the Department reports concerning the Grant Funding, in the format and by the due dates detailed in the Agreement. Providers may be required to collect data to measure how the project contributes to the identified outcomes and Strategy objectives. Providers will be asked to collect data and maintain records to assist with performance monitoring.

The Department is committed to reducing red tape for successful applicants and will work with organisations to minimise the volume of reporting requirements to maintain transparency and accountability requirements.

The Department is committed to a comprehensive and systematic approach to the effective management of potential opportunities and risk. Any Grant Funding will be managed according to its level of risk to the Commonwealth. As such, applicants and Providers may be subject to a risk management assessment, and depending on level of grant funding and risk, a Financial Viability check, before entering into any contractual arrangement and periodically thereafter during the grant funding term.

## Financial reporting

The Indigenous Advancement Programme is managed to ensure the efficient and effective, ethical and economical use of public monies. Grant Funding must only be used for the purposes for which it was provided. The Department may require Providers and organisations to provide financial statements/reports in accordance with the Agreement. Providers may be required to submit:

- a final report on the Grant Funding outcomes, and
- independently audited financial statements and other financial information.

Full details of what Providers must submit to acquit the grant funding will be in the Agreement and attached schedules.

## Other reporting requirements

Providers may be required to provide other reports, such as progress reports, on the grant funding and the Provider.

## Evaluation

Quality evaluation will help Indigenous people, communities and government to clearly see whether they are getting the results they expect and assist Government to invest in what works. To support a consistent and quality evaluation approach, a number of principles will guide evaluation activity. These include:

- independence, impartiality and transparency
- cultural respect, competence and ethical behaviour
- designing evaluation to support utilisation and build on what is already know
- avoiding duplication and minimising respondent burden
- learning and adaptation through a cycle of critical review and improvement
- strengthening capacity, using participative approaches and joint ownership

## Conflicts of Interest

Applicants must indicate any potential perceived or actual conflict of interest arising in relation to proposed projects or spending activities. The Department may decide not to consider an application or select a provider if there is the possibility of a perceived conflict of interest. Applicants should include a statement addressing this and demonstrate why a conflict of interest will not result from the granting of grant funding for the project, or how the conflict will be managed.

All parties involved in or associated with the Strategy's spending have an obligation to disclose all potential perceived or actual conflicts of interest related to the spending or the project.

A conflict of interest arises where a person makes a decision or exercises a power in a way that may be, or may be perceived to be, influenced by either material personal interests (financial or non-financial) or material personal associations. Examples of when a conflict of interest arises include where:

- decision makers or agency staff involved in spending activities have a direct or indirect interest in the applicant, which may influence the selection of a particular project or activity;
- members of expert or advisory panels or committees have a direct or indirect interest in informing a decision about expenditure or providing advice on grants; and
- a provider has a direct or indirect interest, which may influence the selection of their particular project or activity during the application process. Conflicts may also arise when undertaking the grant project.

The Department has appropriate mechanisms in place for identifying and managing potential or actual conflicts of interest such as requiring assessment staff to sign conflict of interest declarations prior to undertaking the assessment of applications.

## Record keeping

Providers must comply with the Record Keeping requirements as set out in the Agreement.

## Notification of Outcome

The Department will advise all applicants in writing of the outcome of the grant funding process, including whether or not their application was successful, unsuccessful or ineligible.

## Successful applicants

Successful applicants funded under the Strategy will be required to enter into an Agreement with the Department.

## Opportunity for feedback

Applicants that were unsuccessful or ineligible may be provided with reasons for the application not being successful or eligible in the grant funding process.

The Department reserves the right to not offer individualised feedback for each application in a grant funding process and may offer general feedback on any grant funding process. Any opportunity for individualised feedback will be set out in the advice to the applicant on the outcome of the grant funding process.

## Complaints Processes

Complaints about the conduct of grant funding processes may be sent in writing to the address contained in Application Kit, or to [complaints@pmc.gov.au](mailto:complaints@pmc.gov.au)

## Value for Money

The Department will consider whether each grant application represents value for money and will look at expected results, funding requested and the contribution the applicant organisation will make.

Providers must contribute to achieving value with public money by:

- considering how best to deliver the grant funding strategy to target groups or individuals. This may involve using existing processes and technologies or professional standards, or it may involve innovation and performance improvement by the provider or agency staff;
- having in place an effective risk management approach that will minimise risk and ensure that the grant funding is achieving the outcomes, objectives and performance indicators;
- ongoing monitoring and management of the grant as appropriate. This may involve the effective use of organisational processes, procedures and systems to produce the required reporting information, or it may involve adjusting activities to ensure they are meeting the objectives and performance indicators;
- contributing to Government priorities through collaborative delivery of grant funding strategies; and
- participating in evaluations of Grant Funding.

## Other processes available

Any applicant may complain to the Commonwealth Ombudsman about any administrative action taken by the Department in relation to the Strategy. Contact details are as follows:

Commonwealth Ombudsman GPO  
Box 442  
CANBERRA ACT 2601

Further details are available via the Commonwealth Ombudsman website at [www.ombudsman.gov.au](http://www.ombudsman.gov.au) or by telephone on 1300 362 072.

The Ombudsman is an independent statutory officer who has extensive powers to investigate and report on official actions. No charge is made for the Ombudsman's investigations. The Ombudsman will generally not investigate a matter that is being dealt with by a court or tribunal and may decline to investigate if he/she considers that a matter should be taken up with a court or tribunal, or for a variety of other reasons.

## Freedom of Information

A person who wants to gain access to documents held by the Department may make an FOI request.

Requests to access documents must be in writing. FOI requests should be sent to:

The FOI Contact Officer  
Department of the Prime Minister and Cabinet PO Box  
6500  
CANBERRA ACT 2600

Requests may also be lodged via email to [foi@pmc.gov.au](mailto:foi@pmc.gov.au).

There is no fee for making a request but the *Freedom of Information Act 1982* provides that charges may be imposed for processing requests.

Requests must provide enough information about the documents sought to enable the Department to identify them.

The FOI Coordinator can be contacted on (02) 6271 5849 to discuss any prospective request.

Detailed information about FOI can be found at the website for the [Office of the Australian Information Commissioner](#).



## Glossary

**Agreement** means the contractual arrangements between the Commonwealth and the Provider for the Grant Funding.

**Assessment Criteria** are the specified principles or standards, against which applications will be judged. These criteria are also used to assess the merits of proposals and, in the case of a competitive granting activity, to determine applicant rankings.

**Commonwealth Grant Rules and Guidelines (CGRGs)** establish the overarching Commonwealth grants policy framework and articulate the expectations for all non-corporate Commonwealth entities in relation to grants administration. Under this overarching framework, non-corporate Commonwealth entities develop their own specific grants administration practices based on the mandatory requirements and principles of grants administration in the CGRGs. The CGRGs are issued by the Finance Minister under section 101 of the *Public Governance, Performance and Accountability Act 2013* (PGPA Act).

**Corporations Act 2001** means an act of the Commonwealth of Australia that sets out the laws dealing with business entities in Australia at federal and interstate level. It focuses primarily on companies, although it also covers some laws relating to other entities such as partnerships and managed grant funding schemes. Incorporation can be applied for through the Australian Securities and Grant funding Commission (ASIC) at [www.asic.gov.au](http://www.asic.gov.au)

**Corporations (Aboriginal and Torres Strait Islander) Act 2006** means the set of laws that establishes the Registrar of Aboriginal and Torres Strait Islander Corporations, now called the Registrar of Indigenous Corporations, and allows Aboriginal and Torres Strait Islander groups to form corporations. The *Corporations (Aboriginal and Torres Strait Islander) Act 2006* (CATSI Act) replaced the *Aboriginal Councils and Associations Act 1976* (ACA Act). Under the CATSI Act, laws governing Indigenous corporations have been modernised while retaining special measures to meet the specific needs of Indigenous people. Incorporation can be applied for through the Office of the Registrar of Indigenous Corporations (ORIC) at [www.oric.gov.au](http://www.oric.gov.au).

**Department** means the Department of the Prime Minister and Cabinet.

**Eligibility criteria** refer to the mandatory criteria which must be met for a grant application to qualify for a grant. Eligibility criteria may apply in addition to assessment criteria.

**Financial Year** means a 12 month period beginning 1 July of one year and ending 30 June the following year (and any part of such a period occurring at the beginning or end of the term of an Agreement).

**Indigenous Organisation** is an organisation that satisfies the Indigeneity requirement under Section 29-5 of the *Corporations (Aboriginal and Torres Strait Islander) Act 2006* being:

- corporations with five (5) or more members – at least 51 per cent of their members must be Aboriginal or Torres Strait Islander people
- corporations with two (2) to four (4) members – all but one of their members must be Aboriginal and/ or Torres Strait Islander people
- corporations with one (1) member – that member must be an Aboriginal and/ or Torres Strait Islander person.

**Grant Funding** refers to a combination of activities, projects or services undertaken by Providers; Organisations or Individuals agreed by the Department through the Strategy.

## **IAS Guidelines**

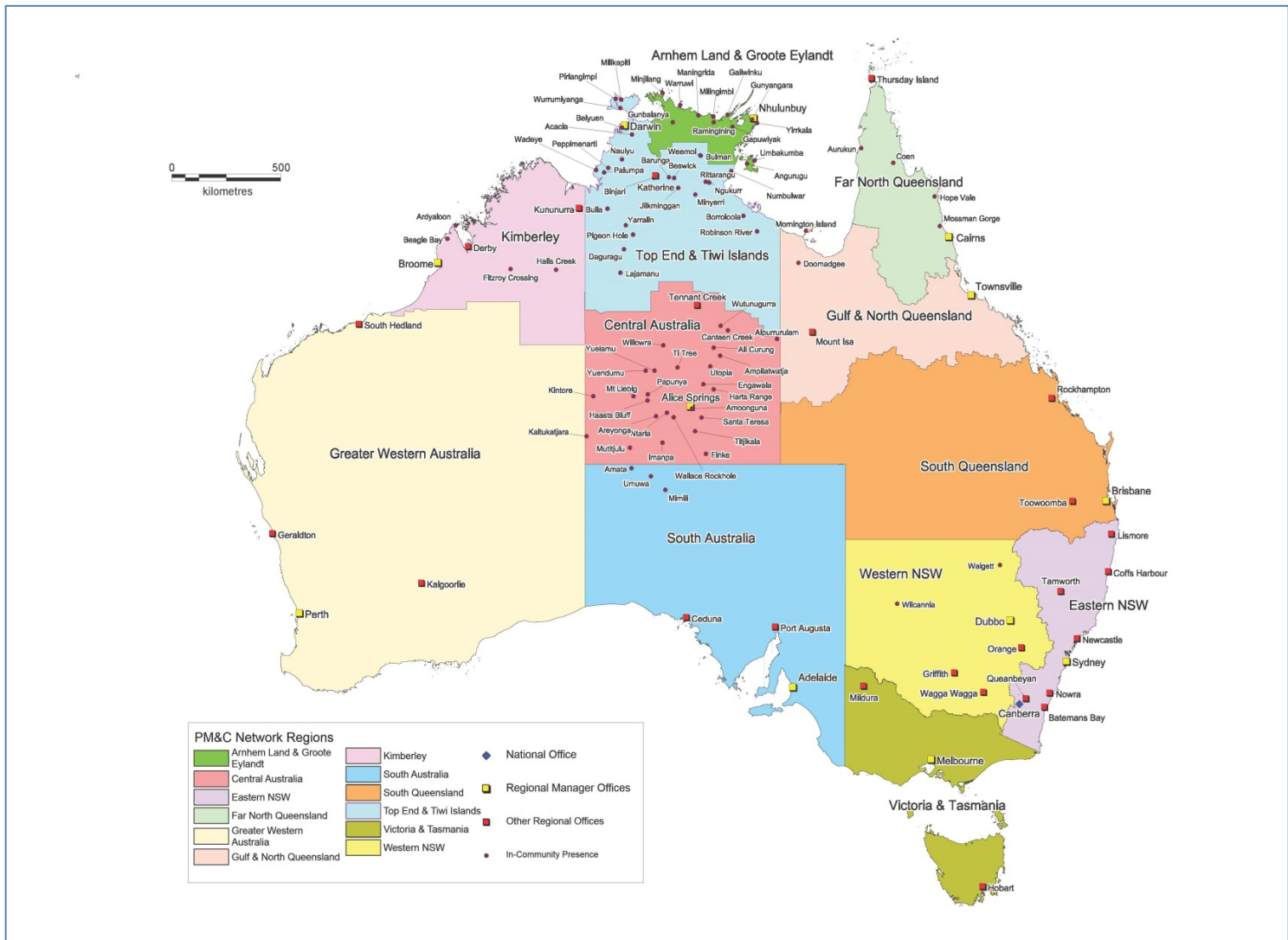
## **Attachment B**

**Priority grant funding Area/s** refers to grant funding streams within the Indigenous Advancement Strategy.

**Selection criteria** comprise eligibility criteria and assessment criteria.

**Selection process** is the method used to select potential Grant Funding Recipients. This process may involve comparative assessment of applications or the assessment of applications against the eligibility criteria and/or the assessment criteria.

Attachment C: Map of PM&C Regional Network



**Attachment D: List of 2014-15 Budget Communication Items**

<b>D.1</b>	<b>Letter to Stakeholders re. 2014-15 Budget from Minister</b>	<b>13 May 2014</b>
<b>D.2</b>	<b>PM&amp;C Email to Service Providers Receiving Funding Extension with Letter from Liza Carroll and Media Release Attachments</b>	<b>13 May 2014</b>
<b>D.3</b>	<b>Liza Carroll Letter 2014-15 Budget – Attachment to 13 May 2014 Email from PM&amp;C</b>	<b>13 May 2014</b>
<b>D.4</b>	<b>Media Release, “Delivering our commitments for Indigenous Australians” – Attachment to the two 13 May 2014 emails from PM&amp;C</b>	<b>13 May 2014</b>
<b>D.5</b>	<b>PM&amp;C Email to Service Providers Where No Contract Extension with Fact Sheet and Media Release</b>	<b>13 May 2014</b>
<b>D.6</b>	<b>Budget 2014-15 Fact Sheet – Attachment to 13 May 2014 Email from PM&amp;C to Service Providers Where No Contract Extension</b>	<b>13 May 2014</b>

## D.1: Letter to Stakeholders re. 2014-15 Budget from Minister



MINISTER FOR INDIGENOUS AFFAIRS

Reference: XXXX

<AddressBlock>

Dear <Salutation>

I am writing about how the 2014-15 Budget will deliver better results from Indigenous programmes and services and how the Government will work with Aboriginal and Torres Strait Islander people.

The Government's priorities are getting children to school, adults into work and making communities safer. Addressing these priorities will, over time, go a long way to closing the gap in Indigenous disadvantage.

From 1 July 2014, we will begin replacing more than 150 individual programmes and activities with five simple, streamlined programmes under an Indigenous Advancement Strategy.

The five new streamlined programmes are:

Jobs, land and economy  
Children and schooling  
Safety and wellbeing  
Culture and capability  
Remote Australia strategies.

We will transform the way services are delivered by establishing a new, less bureaucratic Remote Community Advancement Network that will work with communities to deliver results in the priority areas.

We are making these changes because, in too many areas, we are continuing to fail to deliver – particularly in life expectancy, employment and education. Most Closing the Gap targets are not on track to be met.

There has also been far too much waste for far too long in Indigenous Affairs. More of the resources need to 'hit the ground.'

It is reasonable that Indigenous programmes, like other areas of spending, contribute to reducing government debt. However, by getting rid of unnecessary red tape and duplication, Indigenous programmes can make this contribution without reducing our impact on the ground. In fact, we can do much better by focusing on what works in priority areas.

**2014-15 Budget Communications**

**Attachment D**

We will honour all current funding agreements and most organisations whose funding is due to expire by June 2014 will receive an extension of six to twelve months to allow for a smooth transition.

More detailed information on the new programme arrangements can be found at: [www.dpmc.gov.au](http://www.dpmc.gov.au).

If you have any questions please email: [ias@pmc.gov.au](mailto:ias@pmc.gov.au) or phone: 1800 088 323.

Yours sincerely

NIGEL SCULLION

May 2014

## D.2: PM&C Email to Service Providers Receiving Funding Extension with Letter from Liza Carroll and Media Release Attachments

**From:** Indigenous Advancement Strategy  
**Sent:** Tuesday, 13 May 2014 10:22 PM  
**Subject:** Letter and Budget information from the Department of the Prime Minister and Cabinet [DLM=For-Official-Use-Only]  
**Attachments:** Signed letter from PM&C.pdf; Fact Sheet - Indigenous Advancement Strategy.pdf; Nigel Scullion Budget media release.pdf

Dear Sir / Madam,

Tonight the Treasurer handed down the 2014-15 Budget. The Government has made a number of important commitments towards the key priorities of policy for Indigenous Australians of getting children to school, adults into work and building safe communities. Attached is some detail of these announcements.

Importantly, also attached is a letter from the Associate Secretary (Indigenous Affairs) of the Department of the Prime Minister and Cabinet relating to the negotiation of an extension to a funding agreement you have with the Department that is due to cease on 30 June 2014.

If you have any queries after reading the letter, your local funding agreement manager is best placed to discuss matters in the first instance. Alternative contact details are also included in the letter.

Regards,

Department of the Prime Minister and Cabinet  
PO Box 6500  
CANBERRA ACT 2600  
[www.dpmc.gov.au](http://www.dpmc.gov.au)

## D.3: Liza Carroll Letter 2014-15 Budget – Attachment to 13 May 2014 Email from PM&C



**Australian Government**  
**Department of the Prime Minister and Cabinet**

ANDREW FISHER BUILDING  
ONE NATIONAL CIRCUIT  
BARTON

Dear sir/madam

Following tonight's announcement of the 2014-15 Budget, I can advise you that a staff member from the Department will shortly be in contact with you to discuss the contract you currently have with us that is due to cease on 30 June 2014. We will be negotiating extensions for some contracts for six months and some contracts for 12 months depending on the circumstances.

The 2014-15 Budget for Indigenous Affairs will drive the Government's key objectives of getting children to school, adults into work and making communities safer. Addressing these priorities will, over time, go a long way to closing the gap in Indigenous disadvantage.

As part of the 2014-15 Budget, 150 individual programmes and activities will be replaced with five simple, streamlined programmes under an Indigenous Advancement Strategy.

This will make it easier for organisations delivering services on the ground by streamlining funding agreements and contracts and providing flexibility to support the needs of local communities.

The five new programmes are:

- Jobs, land and economy;
- Children and schooling;
- Safety and wellbeing;
- Culture and capability; and,
- Remote Australia strategies.

The new programmes will be implemented progressively from 1 July 2014. As part of a considered transition to the new Indigenous Advancement Strategy, existing contracts will be honoured and many contracts that were ongoing in nature due to cease on 30 June 2014 will be extended for six or 12 months.

Further, the Department of the Prime Minister and Cabinet is also redesigning its network to improve the way it works with Indigenous communities and service providers to deliver outcomes in these priority areas. The network will move to a regional model rather than the current State/Territory management arrangements so decisions can be made closer to the people and communities they affect. The new Remote Community Advancement Network will be established progressively over the next few months.



Should you wish to read more detailed information on the new Indigenous Advancement Strategy and the Remote Community Advancement Network before the departmental staff member contacts you this can be found at [www.dpmc.gov.au](http://www.dpmc.gov.au).

If you have an urgent query please contact the department at [ias@pmc.gov.au](mailto:ias@pmc.gov.au) or by phone on 1800 088 323.

Yours sincerely

Liza Carroll  
Associate Secretary  
Indigenous Affairs

13 May 2014

## D.4: Media Release, “Delivering our commitments for Indigenous Australians” – Attachment to the two 13 May 2014 emails from PM&C



**Media Release**  
**Minister for Indigenous Affairs**  
**Senator the Hon. Nigel Scullion**  
Leader of the Nationals in the Senate  
Country Liberals Senator for the Northern Territory

Tuesday, 13 May 2014

### Delivering our commitments for Indigenous Australians

The Abbott Government is honouring its commitments to make getting children to school, adults into work, and building safe communities the key priorities of policy for Indigenous Australians.

The 2014-15 Budget is part of the Government's Economic Action Strategy to build a strong, prosperous economy and a safe, secure Australia.

The Government is delivering \$18 million for the continuation of the Remote School Attendance Strategy, which is targeting 74 schools in remote communities across the country.

The 2014-15 Budget also delivers more than \$13 million for the Clontarf Foundation Academy to provide an additional 3,000 places for students to participate in the Sporting Chance programme which seeks to improve health, education, training and employment outcomes.

The Government will respond to the Forrest Review of Indigenous training and employment programmes later this year.

The 2014-15 Budget also delivers more than \$54 million for new police infrastructure to improve policing in remote communities which will help make more communities safer, particularly for women and children.

The Government is fixing the bureaucratic mess we inherited by transferring a multitude of programmes from eight different agencies to the Department of the Prime Minister and Cabinet (PM&C).

The 2014-15 Budget invests \$4.8 billion to replace more than 150 individual programmes and services with five streamlined broad-based programmes under an Indigenous Advancement Strategy with the sole objective of achieving real results in the Government's priority areas.

The five new Indigenous programmes will make it easier for organisations delivering services on the ground.

The five new streams are:

- a) Jobs, land and economy – getting adults into work, fostering Indigenous business and assisting Indigenous people to generate economic and social benefits from effective use of their land;
- b) Children and schooling – getting children to school, improving education outcomes and supporting families to give children a good start in life;
- c) Safety and wellbeing – ensuring that Indigenous people are healthy and enjoy the emotional and social wellbeing experienced by other Australians;

- d) Culture and capability – supporting Indigenous Australians to maintain their culture, participate in the economic and social life of the nation and ensure that organisations are capable of delivering quality services to their clients; and
- e) Remote Australia strategies – strategic investment in local, flexible solutions based on community priorities and remote housing and infrastructure.

The new programmes will be implemented gradually over the first quarter of 2014-15.

The Government will transform delivery of services to Indigenous Australians by establishing a new Remote Community Advancement Network to deliver demonstrable improvements in school attendance, employment and community safety.

This will support a new engagement with Indigenous people, allowing us to be more flexible with funding and to ensure it meets the aspirations and priorities of communities, rather than a one-size-fits-all approach.

The Abbott Government will reform National Partnership Agreements to ensure money spent achieves results.

The National Partnership Agreement on Remote Service Delivery will be replaced when it expires in June 2014 by the new Remote Community Advancement Network and bilateral arrangements with each state and territory.

The National Partnership Agreement on Remote Indigenous Housing will be subject to more stringent conditions, based on Government priorities, negotiated bilaterally with each state and territory.

Stronger Futures in the Northern Territory will be revised in collaboration with the Northern Territory Government to place greater emphasis on results, rather than process.

The Government is making decisions that repair the Budget, strengthen the economy and prepare Australia for the long term challenges before us.

ENDS

## D.5: PM&C Email to Service Providers Where No Contract Extension with Fact Sheet and Media Release

(Please note, Media Release provided at D.3)

**Subject:** Budget information from the Department of the Prime Minister and Cabinet  
**Attachments:** Fact Sheet - Indigenous Advancement Strategy.pdf; Nigel Scullion Budget media release.pdf

Dear sir/madam,

Tonight the Treasurer handed down the 2014-15 Budget. The Government has made a number of important commitments towards the key priorities of policy for Indigenous Australians of getting children to school, adults into work and building safe communities. Attached is some detail of these announcements.

If you have any queries after reading the information, your local funding agreement manager is best placed to discuss matters in the first instance. Alternatively, you may wish to contact the department at [ias@pmc.gov.au](mailto:ias@pmc.gov.au) or by phone on 1800 088 323.

Regards,

Department of the Prime Minister and Cabinet  
PO Box 6500  
CANBERRA ACT 2600  
[www.dpmc.gov.au](http://www.dpmc.gov.au)

## D.6: Budget 2014-15 Fact Sheet – Attachment to 13 May 2013 Email from PM&C to Service Providers Where No Contract Extension



# BUDGET

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## 2014-15

### Indigenous Advancement Strategy

#### *What is the Strategy?*

The Government is committed to working more closely with Indigenous Australians on the priority areas of getting children to school, adults to work and making communities safer.

A new Indigenous Advancement Strategy to begin on 1 July 2014 will replace more than 150 individual programmes and activities with five simple, streamlined programmes all focused on achieving results in the priority areas:

- Jobs, Land and Economy
- Children and Schooling
- Safety and Wellbeing
- Culture and Capability
- Remote Australia Strategies

The new arrangements will reduce red tape and duplication to make sure that resources hit the ground.

The Strategy and its programmes will be managed by the Department of the Prime Minister and Cabinet (PM&C). Communities will have opportunities to contribute to the design and delivery of local solutions to local issues. Programmes will be implemented through the Remote Community Advancement Network in PM&C which will work with communities to produce long-term transformational change.

#### *Next Steps?*

The Strategy will begin on 1 July 2014 with a transition period to allow continuity of frontline services and time for communities and service providers to adjust to the new arrangements. The Government will honour all current funding agreements and many organisations who have received long term funding, and whose funding is due to expire in the near term, will receive an extension of six to 12 months to allow for a smooth transition. Further advice on funding processes for 2014-15 will be provided to interested communities and service providers shortly.

**Further Information?**

Further information on the Indigenous Advancement Strategy and programmes is available at [www.dpmc.gov.au](http://www.dpmc.gov.au) or by calling your funding agreement contract manager.

**Jobs, Land and Economy Programme**

This programme aims to get adults into work, foster Indigenous business and assist Indigenous people to generate economic and social benefits from effective use of their land, particularly in remote areas. The programme will fund a range of activities including those that support:

- Employment and training (including vocational education and training)
- Participation and work readiness
- Land rights including under native title processes and other legislation
- Land and sea management

**Children and Schooling Programme**

This programme focuses on getting children to school, improving education outcomes and improving access to further education as well as supporting families to give children a good start in life. The programme will fund a range of activities including those that support:

- Early childhood and parenting
- Schooling and attendance
- Improving access to further education
- Child, youth, families and community
- Scholarships and educational support and assistance

**Safety and Wellbeing Programme**

This programme is about ensuring the ordinary law of the land applies in Indigenous communities, and that Indigenous people enjoy similar levels of physical, emotional and social wellbeing enjoyed by other Australians. The programme will fund a range of activities including those that support:

- Health, social and emotional wellbeing
- Drug, alcohol and substance misuse prevention
- Community safety and violence prevention
- Legal services and access to justice, including interpreter services
- Diversionary programmes

**Remote Australia Strategies Programme**

This programme will support flexible solutions based on community and government priorities and support for remote housing strategies. The programme will fund a range of activities including those that support:

- Regional and place-based initiatives and remote service delivery
- Communications
- Housing, infrastructure and services

**Culture and Capability Programme**

This programme will support Indigenous Australians to maintain their culture, participate equally in the economic and social life of the nation and ensure that Indigenous organisations are capable of delivering quality services to their clients. The programme will fund a range of activities including those that support:

- Constitutional recognition
- Indigenous heritage protection
- Broadcasting and communications
- Leadership, organisational strengthening and engagement initiatives
- Community and organisational capacity building
- Support for Indigenous cultural matters.

## Attachment E: IAS Funding

## Total Funding (Committed and Uncommitted) over Forward Estimates as at 28 February 2015

PM&C Outcome 2: Ordinary Annual Appropriations (i)	2014-15 (\$m)	2015-16 (\$m)	2016-17 (\$m)	2017-18 (\$m)	Four Year Totals (\$m)
<i>Programme 2.1: Jobs, Land and Economy</i>					
(b) committed funding (ii)	513	491	480	466	1,949
(c) uncommitted funding	52	122	187	185	546
<b>(a) JLE total funding</b>	<b>565</b>	<b>613</b>	<b>667</b>	<b>651</b>	<b>2,495</b>
<i>Programme 2.2: Children and Schooling</i>					
(b) committed funding (ii)	210	84	63	62	419
(c) uncommitted funding	22	140	162	163	487
<b>(a) C&amp;S total funding</b>	<b>231</b>	<b>224</b>	<b>225</b>	<b>226</b>	<b>906</b>
<i>Programme 2.3: Safety and Wellbeing</i>					
(b) committed funding (ii)	242	44	26	21	333
(c) uncommitted funding	11	218	242	258	729
<b>(a) S&amp;W total funding</b>	<b>253</b>	<b>263</b>	<b>268</b>	<b>279</b>	<b>1,062</b>
<i>Programme 2.4: Culture and Capability</i>					
(b) committed funding (ii)	48	16	8	8	79
(c) uncommitted funding	1	36	44	41	122
<b>(a) C&amp;C total funding</b>	<b>49</b>	<b>52</b>	<b>52</b>	<b>49</b>	<b>202</b>
<i>Programme 2.5: Remote Australia Strategies</i>					
(b) committed funding (ii)	77	18	11	8	114
(c) uncommitted funding	18	31	38	45	132
<b>(a) RAS total funding</b>	<b>95</b>	<b>49</b>	<b>50</b>	<b>52</b>	<b>247</b>
<b>Indigenous Advancement Strategy</b>					
(b) committed funding (ii)	1,090	652	588	564	2,894
(c) uncommitted funding	103	548	673	692	2,017
<b>(a) total funding</b>	<b>1,193</b>	<b>1,201</b>	<b>1,261</b>	<b>1,256</b>	<b>4,911</b>

Total ordinary annual appropriation funding for IAS programmes as per PM&C Portfolio Additional Estimates Statements 2014-15.

Committed funding figures are updated from Question No. 1543 and include all commitments as at end February 2015.

The above table was provided in response to QON 144 from February 2015 Additional Estimates. The information is current as at the end of February 2015.

## Attachment F: Key Dates for IAS Funding Round

Dates	Activity
4 - 8 August 2014	Funding Round Material published on Department website. <ul style="list-style-type: none"> <li>• IAS Guidelines</li> <li>• IAS Application Form</li> <li>• IAS Application Kit</li> </ul>
7 August 2014	Department 1800 and email inbox open.
15 August 2014	Email & letter from Minister Scullion detailing the IAS Funding Round arrangements.
Early August to mid-September 2014	Information sessions delivered in State and Territories.
11 – 15 August 2014	National and metropolitan newspaper advertisement. <ul style="list-style-type: none"> <li>• Alert for upcoming funding round and</li> <li>• Alert for release of the Guidelines</li> </ul>
8 September 2014	<b>IAS Funding Round Open.</b>
8 September – 17 September 2014	Advertisements in national and regional newspapers for the IAS Funding Round.
17 October 2014 at 2pm EDST	Applications close. 2,345 organisations applied for funding for 4,948 projects.
24 November 2014	Assessment extension announcement.
From 24 November 2014	Funding agreement extensions offered to ensure service continuity while the assessment of applications completed.
4 March - 6 March 2015	Applicants notified of outcomes of the IAS Funding Round.
4 March – 31 May 2015	Ongoing negotiation of funding agreements with providers. Feedback provided to applicants if requested.
30 June 2015	Funding Agreements executed
1 July 2015	New Funding Agreements commence



## Attachment G: Funding Round Communication Activities

<b>G.1</b>	<b>Targeted Communications to Potential Applicants</b>	<b>August – September 2014</b>
<b>G.2</b>	<b>Stakeholder Communications</b>	<b>August – November 2014</b>
<b>G.3</b>	<b>General Communications</b>	<b>September 2014 – March 2015</b>
<b>G.4</b>	<b>Communication from Stakeholders</b>	<b>August 2014 – April 2015</b>
<b>G.5</b>	<b>Email from PM&amp;C with Letter from Minister re IAS Round Open</b>	<b>15 August 2014</b>
<b>G.6</b>	<b>Attachment to 15 August 2014 email from PM&amp;C, Letter from the Minister</b>	<b>15 August 2014</b>
<b>G.7</b>	<b>Letter from Liza Carroll to Service Providers re IAS Round Opens</b>	<b>8 September 2014</b>
<b>G.8</b>	<b>Media Release “A new era of Indigenous Grant Funding commences”.</b>	<b>8 September 2014</b>
<b>G.9</b>	<b>Media Release “Indigenous Advancement Strategy: Funding round closes on Friday”.</b>	<b>14 October 2014</b>

## Funding Round Communication Activities

## Attachment G

## G.1: Targeted Communications to Potential Applicants

<b>Information Sessions on IAS Funding Round</b>	
<b>2014</b>	
PM&C Network ran information sessions with stakeholders. In every location where the Department had an on-ground presence staff was available to respond to questions and any issues raised. The following sessions were held.	
<b>PM&amp;C Region: South Australia</b>	
Adelaide	25 August, 4 September and 9 September
North Adelaide Metro	8 September
South West Adelaide	11 September
Ceduna	22 August and 3 September
Port Augusta	27 August
Pipalyatjara region and Ernabella	week commencing 1 September
Mimilli	8 September
Fregon and Indulkana	week commencing 15 September
Mount Gambier	2 September
Murraylands	4 September
Riverland	9 September and 10 September
Yorke Peninsula	10 September
Northern Region	27 August
Eyre and Western Region	22 August and 3 September
APY Region	1 September
Southern Region	2 September , 4 September and 8 September
<b>PM&amp;C Region: Arnhem Land &amp; Groote Eylandt</b>	
Nhulunbuy	26 August and 27 August
<b>PM&amp;C Region: Top End &amp; Tiwi Islands</b>	
Darwin	8 September and 9 September
Katherine	27 August
<b>PM&amp;C Region: Central Australia</b>	
Alice Springs	1 September
Tennant Creek	end August
<b>PM&amp;C Region: Greater Western Australia</b>	
Perth	Various dates across August-October
Broome	19 August
Meekathara	13 August
Carnarvon	27 August
Albany	19 July
Midland	11 August
Thornley	11 August
Geraldton	21 August
Mt Magnet	8 September and 9 September
Mullewa	8 September and 9 September
<b>PM&amp;C Region: Kimberley</b>	
Bidyadanga	5 September
Derby	20 August

## Funding Round Communication Activities

## Attachment G

Ardyaloon	3 September
Djarindjin	2 September
Lombadina	2 September
Beagle Bay	2 September
Kupungarri	6 August
Nulleywah	8 September
Mirrima	8 September
Balgo	16 August
Billiluna	16 August
Mulan	16 August
Kalumburu	4 September
Doon Doon	8 September
Warmun	Various dates across August-October
Wyndham	Various dates across August-October
<b>PM&amp;C Region: Victoria/Tasmania</b>	
Melbourne	20 August and 28 August
Mildura	2 September
Hobart	1 September
<b>PM&amp;C Region: Far North Queensland</b>	
Cairns	25 August and 26 August
Rockhampton	26 August
Cooktown	26 August
Atherton	26 August
Mossman	26 August
Innisfail	26 August
Wujal Wujal	10 September
Doomadgee	28 August
<b>PM&amp;C Region: Gulf &amp; North Queensland</b>	
Townsville	11 August and 20 August
Mt Isa	21 August
<b>PM&amp;C Region: South Queensland</b>	
Brisbane	5 September
Toowoomba	29 August and 1 September
Cherbourg	15 August and 29 August
Cunnamulla	3 September
Charleville	4 September
St George	3 September
Woorabinda	2 September
Goondiwindi	28 August
Zillmere	1 September
Inala	2 September
Logan	3 September
Ipswich	4 September
North Stradbroke and Redland Bay	5 September
Sunshine Coast	5 September
<b>PM&amp;C Region: Eastern NSW</b>	
Whole of NSW videoconference (Sydney)	20 August
Tamworth	9 and 10 September
Many Rivers	10 September
Queanbeyan	10 September

**Funding Round Communication Activities**

**Attachment G**

<b>PM&amp;C Region: Western NSW</b>	
Orange	1 September
Dubbo	2 September
Bourke	4 September
Broken Hill	5 September
Wagga Wagga	19 August, 27 August, 1 September and 4 September

**Funding Round Communication Activities**

**Attachment G**

**G 2: Stakeholder Specific Communication**

<b>Date</b>	<b>Details</b>	<b>From</b>	<b>To</b>
15 August	<u>Email</u> with letter from Minister Scullion advising stakeholders of the opening of the IAS grant funding round.	Minister Scullion	Currently funded organisations and other key stakeholders.
August onwards	<u>IAS update</u> emails with information on the IAS grant funding round.	PM&C	Email addresses that had registered for IAS funding round updates on the dpmc.gov.au website.
3 October	<u>IAS update</u> : Indigenous Advancement Strategy Update – closing date for applications, incorporation requirements.	PM&C	Email addresses that had registered for IAS funding round updates on the dpmc.gov.au website.
13 October	<u>IAS update</u> : Indigenous Advancement Strategy grant funding round – closes this week, commonly asked questions.	PM&C	Email addresses that had registered for IAS funding round updates on the dpmc.gov.au website.
15 October	<u>IAS update</u> : Indigenous Advancement Strategy grant funding round – closing Friday.	PM&C	Email addresses that had registered for IAS funding round updates on the dpmc.gov.au website.
23 November	<u>Email</u> containing: Letter announcing extension of IAS grant round assessment period.	PM&C	IAS applicants, First Ministers’ Departments and Indigenous Advisory Council.
23 November	<u>Email</u> containing: Letter announcing extension of contracts set to expire in December 2014 to 30 June 2015 (or 31 December 2015 for school or job based projects).	PM&C	Indigenous organisations.

### G.3: General Communications

<p><b>1. Advertising (refer to Funding Round Newspaper Advertising table below)</b></p>	<p><b>Two rounds of advertising</b></p> <ul style="list-style-type: none"> <li>• 14, 15 &amp; 20 August 2014: 17 advertisements in national/regional media for release of IAS Guidelines.</li> <li>• 8, 9 &amp; 10 September 2014: 17 advertisements in national/regional media for opening of the grant funding round.</li> <li>• 10, 11, 12, 15 &amp; 17 September 2014: 20 advertisements in remote/regional media for opening of the grant funding round.</li> </ul>
<p><b>2. Social Media</b></p>	<p>The Department utilised a range of social media channels to provide multiple sources of the latest information. Updates were provided on the IAS through:</p> <ul style="list-style-type: none"> <li>• <b>The Indigenous.gov.au website.</b></li> <li>• <b>Twitter: (@Indigenous_Gov).</b></li> <li>• <b>Instagram: (Indigenous_Gov).</b></li> <li>• <b>Facebook: (<a href="http://www.facebook.com/indigenous.gov.au">www.facebook.com/indigenous.gov.au</a>)</b></li> </ul>
<p><b>3. Media releases</b></p>	<p><b>Five Media releases on IAS</b></p> <ul style="list-style-type: none"> <li>• 8 September 2014: A new era of Indigenous Grant Funding Commences.</li> <li>• 11 September 2014: Indigenous tutorial support more flexible under the Indigenous Advancement Strategy.</li> <li>• 14 October 2014: Indigenous Advancement Strategy funding round closes on Friday.</li> <li>• 24 November 2014: Indigenous Grant Round (refer to Attachment I: Funding Round Extension Announcement).</li> <li>• 4 March 2015: \$860 million investment through Indigenous Advancement Strategy Grants Round (refer to Attachment J: Announcement of IAS Funding Round Outcomes).</li> </ul>

**Funding Round Communication Activities**

**Attachment G**

**Funding Round Newspaper Advertising**

<b>17 advertisements in national/regional media for <u>release of IAS guidelines</u></b>	
14 August 2014	Adelaide Advertiser
14 August 2014	Australian
14 August 2014	Australian Financial Review
14 August 2014	Bendigo Advertiser
14 August 2014	Brisbane Courier Mail
14 August 2014	Cairns Post
14 August 2014	Canberra Times
14 August 2014	Daily Telegraph
14 August 2014	Hobart Mercury
14 August 2014	Melbourne Age
14 August 2014	Newcastle Herald
14 August 2014	Northern Territory News
14 August 2014	Sydney Morning Herald
14 August 2014	West Australian
15 August 2014	Alice Springs Centralian Advocate
20 August 2014	Koori Mail
20 August 2014	National Indigenous Times
<b>17 advertisements in national / regional media for <u>opening of the grant funding round</u></b>	
8 September 2014	Adelaide Advertiser
8 September 2014	Australian
8 September 2014	Australian Financial Review
8 September 2014	Bendigo Advertiser
8 September 2014	Brisbane Courier Mail
8 September 2014	Cairns Post
8 September 2014	Canberra Times
8 September 2014	Daily Telegraph
8 September 2014	Hobart Mercury
8 September 2014	Melbourne Age
8 September 2014	Newcastle Herald
8 September 2014	Northern Territory News
8 September 2014	Sydney Morning Herald
8 September 2014	West Australian
9 September 2014	Alice Springs Centralian Advocate
10 September 2014	Koori Mail
10 September 2014	National Indigenous Times
<b>20 advertisements in remote / regional media for <u>opening of the grant funding round</u></b>	
10 September 2014	Arafura Times
10 September 2014	Coffs Coast Advocate
10 September 2014	Dubbo Daily Liberal
10 September 2014	Kalgoorlie Miner
10 September 2014	Mt Isa North West Star
10 September 2014	Port August Transcontinental
10 September 2014	Port Hedland North West Telegraph

**Funding Round Communication Activities**

**Attachment G**

10 September 2014	Townsville Bulletin
11 September 2014	Broome Advertiser
11 September 2014	Ceduna West Coast Sentinel
11 September 2014	Kimberley Echo
11 September 2014	Rockhampton Morning Bulletin
11 September 2014	Tamworth Northern Daily Leader
11 September 2014	Wagga Daily Advertiser
12 September 2014	Batemans Bay Post/Moruya Examiner
12 September 2014	Geraldton Guardian
12 September 2014	Queanbeyan Age
12 September 2014	Tennant & District Times
15 September 2014	Torres News (Thursday Island)
17 September 2014	Katherine Times



#### G.4: Communication from Stakeholders

<b>1. Emails to IASGrants.gov.au</b>	<ul style="list-style-type: none"><li>• An email inbox was established to field stakeholder enquiries about the IAS and grant funding round. The details of which were distributed in the correspondence from the Department. The <a href="mailto:iasgrants@pmc.gov.au">iasgrants@pmc.gov.au</a> inbox opened 7 August 2014.</li><li>• As at 21 April 2015 the Department has received approximately :<ul style="list-style-type: none"><li>○ 6,500 email inquiries.</li><li>○ A majority of emails, 3,911, were received during March 2015. This was the month when the funding round announcement was made by the Minister.</li></ul></li></ul>
<b>2. Phone calls to 1800 088 323</b>	<ul style="list-style-type: none"><li>• A 1800 call line was established to field stakeholder enquiries about the IAS and grant funding round, and the details of which were distributed in the correspondence above.</li><li>• As at 21 April 2015 the Department has received approximately:<ul style="list-style-type: none"><li>○ 2,300 phone calls.</li></ul></li></ul>

## G.5: Email from PM&C with Letter from Minister re IAS Round Open

**From:** Indigenous Advancement Strategy  
**Sent:** Friday, 15 August 2014 12:09 PM  
**To:**  
**Subject:** FW: Letter from Senator the Hon Nigel Scullion [SEC=UNCLASSIFIED]

UNCLASSIFIED

Good morning,

Please find attached a letter from Senator the Hon Nigel Scullion, Minister for Indigenous Affairs, about the Indigenous Advancement Strategy.

If you have difficulty opening the attachment, please reply by email or call 1800 088 323.

Indigenous Affairs Strategy  
Department of the Prime Minister and Cabinet  
p. 1800 088 323  
e. [ias@pmc.gov.au](mailto:ias@pmc.gov.au)

## G.6: Attachment to 15 August 2014 email from PM&C, letter from the Minister



MINISTER FOR INDIGENOUS AFFAIRS

Dear Sir/Madam

Further to my letter of 14 May 2014, I am writing to inform you of the next steps in the implementation of the Australian Government's new Indigenous Advancement Strategy (IAS).

The Government wants to make arrangements for Indigenous Affairs as uncomplicated as possible. The number and complexity of programmes and activities has grown dramatically over the years to the point where they are confusing, mired in red-tape and not producing the results we need to close the gap between Indigenous and non-Indigenous Australians.

To simplify things, the Government moved more than 150 individual Indigenous Affairs programmes and activities into the Department of the Prime Minister and Cabinet. The Government then made available \$4.8 billion in the recent Federal Budget to replace those 150 programmes and services with five broad programmes under an Indigenous Advancement Strategy. The new programmes are:

- Jobs, Land and Economy;
- Children and Schooling;
- Safety and Wellbeing;
- Culture and Capability; and
- Remote Australia Strategies.

Under these five programmes, funding will be allocated to projects that focus on:

- Getting Indigenous Australians into work, fostering Indigenous business and ensuring Indigenous people receive economic and social benefits from the effective management of their land and native title rights;
- Ensuring Indigenous children regularly go to school, improving literacy and numeracy and supporting families to give children a good start in life;
- Increasing Indigenous Year 12 attainment and pathways to further training and education;
- Making communities safer so that Indigenous people enjoy similar levels of physical, emotional and social wellbeing as that enjoyed by other Australians;
- Increasing participation and acceptance of Indigenous Australians in the economic and social life of the nation; and
- Addressing the disproportionate disadvantage in remote Australia and the need for strategic grant funding for local solutions.

The IAS gives us unprecedented flexibility to work with individuals, families and communities to fund the strategies that will work to improve outcomes for Aboriginal and Torres Strait Islander people over the long term. I understand the solutions may look different from community to community. Under the IAS there will be no more 'off the shelf' solutions designed in Canberra.

To support this collaboration, we will look to channel funds through the organisations that can best work closely with Indigenous people, families and communities, particularly those organisations that employ Indigenous people and that understand what needs to be done to improve outcomes for Indigenous people.

It must also be acknowledged that government funding is only part of the answer. The Government will be looking to make funding decisions that support positive social norms and functioning communities, increased participation and responsibility, and more opportunities and choices for individuals and families. These things will require strong leadership voices within Indigenous communities, and a firm commitment by individuals to change where change is necessary.

Guidelines for the Indigenous Advancement Strategy programmes are now available on the website of the Department of the Prime Minister and Cabinet at [www.dpmc.gov.au/indigenous\\_affairs](http://www.dpmc.gov.au/indigenous_affairs).

I am also pleased to announce that the national funding round for the IAS will be opening on 8 September 2014, and will remain open for four weeks. The funding round will provide calendar year funding from 1 January 2015, or financial year funding from 1 July 2015, as required. Applications for time-limited opportunities, such as the creation of an Indigenous job, may be received at any time.

No longer will organisations need to apply across multiple programmes and sign multiple contracts, each with different objectives and reporting requirements. Organisations or individuals can now apply for funding from one or more of the IAS programmes through a single application form, and have a single agreement with the Department. This will fundamentally reduce the red tape and reporting burden on providers, freeing them up to deliver better services rather than more paper work. This marks a major shift away from the historical way we have tackled Indigenous inequality.

For more information about funding under the Indigenous Advancement Strategy, please contact your local PM&C office in the first instance. Alternatively, you can phone 1800 088 323 or email [IASgrants@dpmc.gov.au](mailto:IASgrants@dpmc.gov.au).

Yours sincerely

NIGEL SCULLION

15 August 2014

## G.7: Letter from Liza Carroll to Service Providers, 8 September 2014 re IAS Round Open



### Australian Government

#### Department of the Prime Minister and Cabinet

ANDREW FISHER BUILDING  
ONE NATIONAL CIRCUIT  
BARTON

Dear sir/madam

I wrote to you in May following the announcement of the 2014-15 Budget to advise about the Indigenous Advancement Strategy (IAS) and the process to extend contracts that were due to cease on 30 June 2014. The contract extensions for six or twelve months have allowed essential services to continue while we transition to the new arrangements.

The IAS streamlined more than 150 programmes transferred into the Department of the Prime Minister and Cabinet into five flexible, broad programmes. This means funding under the legacy programmes is no longer available and organisations need to apply for funding from one or more of the five new IAS programmes.

On 8 September 2014 Minister Scullion announced the opening of the first competitive grant round under the IAS. The grant round will provide an opportunity for organisations with a current funding agreement to apply for additional funding. This additional funding cannot duplicate the services provided under your existing agreement or where it is funded by another government agency. Activities starting from 1 January 2015 or from 1 July 2015 should be applied for under the grant funding round.

The IAS provides flexibility to apply for funding for innovative solutions to improve outcomes for Indigenous people over the long term on one application form. The IAS focuses spending on services that support the Government's priority areas of getting children to school, adults into jobs and improving community safety. The new arrangements provide organisations with an opportunity to work with communities to develop local solutions with local outcomes.

The selection criteria under the IAS are clearly focussed on working with community and achieving outcomes. Applicants will be assessed based on their ability to demonstrate:

- a good understanding of the need in the chosen community or target group;
- how their proposal will achieve the outcomes required (including value for money);
- their experience and/or capacity in effectively developing, delivering, managing and monitoring grant funding to achieve outcomes;
- their capability (experience and qualifications) to deliver outcomes in the chosen community or target group including the ability to manage financial affairs and strong governance arrangements; and

**Funding Round Communication Activities**

**Attachment G**

a commitment to Indigenous participation in the design and delivery of the activity by ensuring communities are consulted in the development of the project and through a commitment to employing Indigenous Australians.

The grant round opened on Monday 8 September 2014 and will close at 2pm on Friday 17 October. The Department has put arrangements in place that will allow selected staff to work with providers during the application period to help organisations understand the new application process and aims of the IAS.

Should you wish to read more detailed information about the IAS it is available on the Department's website at [www.dpmc.gov.au/indigenous\\_affairs/](http://www.dpmc.gov.au/indigenous_affairs/) . The site also provides information on the grant round including the IAS Programme Guidelines, Application Kit and Application Form.

Enquiries about the grant round can also be emailed to [ISAgreements@dpmc.gov.au](mailto:ISAgreements@dpmc.gov.au) . You can also call 1800 079 098 to be directed to your local PM&C office.

Yours sincerely

Liza Carroll  
Associate Secretary  
Indigenous Affairs

September 2014

## G.8: Media Release “A new era of Indigenous Grant Funding commences”



**Media Release**  
**Minister for Indigenous Affairs**  
**Senator the Hon. Nigel Scullion**  
Leader of the Nationals in the Senate  
Country Liberals Senator for the Northern Territory

Monday 8 September 2014

### **A new era of Indigenous Grant Funding commences**

Minister for Indigenous Affairs, Nigel Scullion, announced the first grant round for funding under the \$4.8 billion Indigenous Advancement Strategy will open today, Monday 8 September 2014 for six weeks.

"This first round will provide funding for activities that commence from January or July 2015 and provides the opportunity for organisations with a current funding agreement expiring in the 2014-15 financial year to apply for future funding," Minister Scullion said.

"It also gives the opportunity for new organisations to apply for funding under the Indigenous Advancement Strategy.

"Funding agreements for successful organisations in this first round will focus on delivering measurable outcomes for Indigenous people in the Government's priority areas - getting children to school, adults into work and building safer communities.

"These new funding arrangements are intended to make funding more flexible and better designed to meet the needs of Aboriginal and Torres Strait Islander people.

"Funding for demand-driven programmes such as those designed to generate specific employment opportunities will be considered as they are received throughout the year. However I encourage service providers to look at the grant round and consider how their proposals may fit."

The IAS streamlines 150 Indigenous programmes and activities into five broad based programmes that will focus on getting children to school, adults into work and making communities safer. The five programmes are:

- Jobs, Land and Economy Programme
- Children and Schooling Programme
- Safety and Wellbeing Programme
- Culture and Capability Programme
- Remote Australia Strategies Programme

"Organisations will be able to apply for funding from one or more of the IAS programmes through a single application, and receive a single funding agreement," Minister Scullion said.

"This will make it easier to apply and will reduce red tape with one funding agreement for multiple programmes and deliverables.

"If you have questions about funding under the new Indigenous Advancement Strategy, and what it means for you, you can contact your local PM&C office on 1800 079 098."

The IAS Guidelines, Application Kit and Application Form are available at [http://www.dpvc.gov.au/indigenous\\_affairs/](http://www.dpvc.gov.au/indigenous_affairs/)

You can also send funding related questions to [IASgrants@pmc.gov.au](mailto:IASgrants@pmc.gov.au).

Media enquiries: Kathryn Kilgariff 0408 675 761



## G.9: Media Release “Indigenous Advancement Strategy: Funding round closes on Friday”



**Media Release**  
**Minister for Indigenous Affairs**  
**Senator the Hon. Nigel Scullion**  
Leader of the Nationals in the Senate  
Country Liberals Senator for the Northern Territory

Tuesday 14 October 2014

### **Indigenous Advancement Strategy** **Funding round closes on Friday**

The first grant round for funding under the Australian Government's \$4.8 billion Indigenous Advancement Strategy closes at 2pm EDST this Friday 17 October.

Minister for Indigenous Affairs, Nigel Scullion, said the funding agreements for successful organisations in this round would focus on delivering measurable outcomes for Indigenous people in the Government's priority areas of getting children to school, adults into work and building safer communities.

"The new arrangements under the Indigenous Advancement Strategy are intended to make funding more flexible and better designed to meet the needs of Indigenous people," Minister Scullion said.

"They will also enable the Government to look at all proposals for a region and/or sector at the same time and make decisions about the best overall combination of efforts to address need.

"We have responded to repeated calls for government to be less prescriptive, to move away from funding narrow inputs or activities. We now have unprecedented flexibility to work with Indigenous people and providers to design solutions that will improve Indigenous outcomes over the long term.

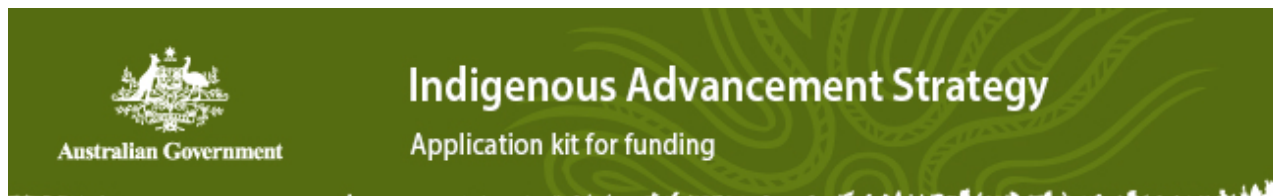
"We have also simplified the way organisations can apply for funding. Instead of applying multiple times throughout the year for funding under different programmes, organisations can now apply once and receive a single funding agreement.

"This will significantly reduce the time and effort organisations have to put into applying for funding and reporting back to the Government."

The IAS guidelines, application kit and application form are available from the PM&C website:  
[http://www.dpmc.gov.au/indigenous\\_affairs/ias/funding/index.cfm](http://www.dpmc.gov.au/indigenous_affairs/ias/funding/index.cfm)



## Attachment H: Application Kit



### GRANT FUNDING ROUND 2014

#### Instructions for Submitting Applications for the Indigenous Advancement Strategy

Applications close at **2:00PM** (Eastern Daylight Saving Time) on **17 October, 2014**.

You must submit your Application as follows:

You must send your Application electronically to [IASGrants@pmc.gov.au](mailto:IASGrants@pmc.gov.au) or provide two unbound copies of your Application to:

**Approach to Market Inbox Reference Number PMCIAS01**

Attn: Department of the Prime Minister and Cabinet  
c/o Department of Health  
Sirius Building, Foyer, Ground Floor  
23 Furzer Street  
PHILLIP ACT 2606

#### Late Applications

The Department reserves the right to not accept late applications unless it is late as a direct result of mishandling by the Department. In all other circumstances, in the interests of fairness, the Department reserves the right not to accept late Applications. In considering whether it would be fair to accept a late Application, the Department will take into account the degree of lateness, whether the cause of the lateness was beyond the Applicant's control and such other facts as it considers relevant. The Department may also ask the Applicant to provide evidence to support its claims regarding the reasons for late submittal.

If the Applicant considers that their Application will be late they should send notification to [IASGrants@pmc.gov.au](mailto:IASGrants@pmc.gov.au) prior to the Closing Time advising of the circumstances for the lateness. The Chair of the Grant Selection Committee will take the reasons into consideration when deciding whether or not to accept the late Application.

#### Application File Size and Number of Attachments

Electronic applications should not exceed the 5mb file size limit. Both electronic and hard copy applications are to have no more than 5 attachments (inclusive of the total 5mb file size for electronic applications). Attachments cannot be in the form of multi-media files/presentations, videos or large documents such as annual reports. Acceptable formats are PDF and Microsoft Word documents. The Application Form (excluding Attachments and verification documents) should not exceed a total of 60 A4 pages. Any application that exceeds the maximum file size, includes prohibited attachments or exceeds the attachment limit, will only be considered at the Department's discretion in the application assessment process.

**Application Kit**

**Attachment H**

**Enquiries**

All enquiries relating to this Application Kit for funding under the Indigenous Advancement Strategy should be directed via email to [IASGrants@pmc.gov.au](mailto:IASGrants@pmc.gov.au).

**Guidelines**

The Application Kit must be read in conjunction with the IAS Guidelines.

**STRUCTURE OF THIS APPLICATION KIT**

PART A GENERAL INFORMATION FOR APPLICANTS

PART B WHAT CAN BE APPLIED FOR THROUGH THIS GRANT ROUND

PART C APPLYING FOR FUNDING

PART D APPLICATION FORM

PART E FREQUENTLY ASKED QUESTIONS

PART F APPLICATION CHECKLIST

## PART A - GENERAL INFORMATION FOR APPLICANTS

### Background

The Indigenous Advancement Strategy (IAS) was announced by the Australian Government in the Budget on 13 May 2014. It is the new streamlined structure for Indigenous Affairs activities managed through the Department of the Prime Minister and Cabinet (PM&C). The Indigenous Advancement Strategy focuses spending on services that support the Government's priority areas of getting children to school, adults into work and improving community safety.

The IAS currently has available funding of around \$2.3 billion to spend over a four year period for new IAS grant funded initiatives. The new arrangements will provide an opportunity for practical engagement with Indigenous Australians, service providers, business and government to ensure solutions are tailored to local needs.

Over 150 programmes and activities have been consolidated into the new IAS. The Strategy is comprised of five programmes designed to continue to support the government's priorities through the provision of grants, but in a more streamlined and flexible manner than under previous arrangements. The five programme streams are:

1. Jobs, Land and Economy;
2. Children and Schooling;
3. Safety and Wellbeing;
4. Culture and Capability; and
5. Remote Australia Strategies

The new flexible programme structure will support a new way of working with Indigenous people, communities, industries, business and service providers, allowing for joint development of solutions that will work over the long term, including through regional or local solutions.

During the application process, the Department will have staff available who can work with you to understand the new IAS and how you can apply for funding under the new arrangements. To maintain probity these staff will not be involved in assessing your application.

Following the assessment process and before contracts are signed, the Department may also work with you to consider how your project best fits within a broader regional approach. This may involve the Department working with you and relevant communities as part of the design phase of the project. This approach will help ensure projects are well targeted to community needs and will deliver the highest quality outcomes.

The IAS is an outcome focused Programme and as such applicants will be responsible for the achievement of Key Performance Indicators (KPIs).

Once the design and delivery of projects has been agreed, a Funding Agreement and supporting Schedule will be tailored to focus on the delivery of agreed outcomes. As part of the IAS, contracted organisations will be required to undertake regular reporting and

## Application Kit

## Attachment H

documentation of progress and achievement of performance targets and outcomes in accordance with the Funding Agreement.

It is anticipated that a substantial amount of the \$2.3 billion available funds will be provided through this and future open grant rounds. However, there are three alternate grant models which the Commonwealth may also utilise to provide funding. These are:

Targeted or restricted grant rounds – the Department reserves the right to approach particular, potential applicants and invite them to submit a proposal for the delivery of an outcome;

Direct grant allocation processes – where the Department directly approaches a new provider or an existing grant funding recipient to continue or expand their current service delivery, and/or to undertake a new service; and

Demand driven service – where applications may be submitted at any time and will be assessed on a value for money basis against the criteria described in the IAS Guidelines.

The Department may also make one-off or ad hoc grants that do not involve a planned selection process, but are designed to meet a specific need, often due to urgency or other circumstances.

IAS Guidelines have been developed to underpin the operation of the IAS and articulate its policy objectives, operating parameters, eligibility criteria and compliance requirements. All applicants should read the [IAS Guidelines](#) document to familiarise themselves with the IAS before attempting to complete the application form.

You can find more information and frequently asked questions about the IAS on the Department's website [http://www.dpmc.gov.au/indigenous\\_affairs](http://www.dpmc.gov.au/indigenous_affairs).

## Funding objectives

The objective of the IAS is to improve the lives of Indigenous Australians, with a particular focus on:

Getting Indigenous Australians into work, fostering Indigenous business and ensuring Indigenous people receive economic and social benefits from the effective management of their land and native title rights;

Ensuring children go to school, improving literacy and numeracy and supporting families to give children a good start in life;

Increasing Year 12 attainment and pathways to further training and education (including higher education);

Making communities safer so that Indigenous people enjoy similar levels of physical, emotional and social wellbeing as that enjoyed by other Australians;

Increasing participation and acceptance of Indigenous Australians in the economic and social life of the nation; and

Addressing the disproportionate disadvantage in remote Australia.

## Application Kit

## Attachment H

The IAS is broad in scope, and flexible enough to support a wide range of activities, with a focus on action to achieve clear and measurable results, and with payment linked to the achievement of results and intended outcomes. It has been designed to reduce red tape and duplication for grant funding recipients, increase flexibility, and more efficiently provide evidence based grant funding to make sure that resources hit the ground and deliver results for Indigenous people.

The Department reserves the right to negotiate and work with successful applicants and the proposed recipient community to tailor projects so that they can best take account of community needs. As a result there may be a period of negotiation between an offer being made to an Applicant and a Funding Agreement being signed with the Department.

### Target Outcomes

To deliver on the objectives of the IAS to improve the lives of Indigenous Australians as outlined in Section 2.1, the Applicant must demonstrate specific targets they expect to deliver to support the outcomes against one or more of the five Programme streams. Targets should outline the key activities that will specifically deliver the intended outcomes. This will form the basis for contract negotiations with the Commonwealth.

Applicants should refer to the Funding Agreement for standard terms and conditions that outline the information and data reporting required by funding recipients.

### What will be funded?

Applicants seeking funding will be required to nominate one or more key outcome indicators, against which they will be assessed over the course of the project. A list of IAS outcomes indicators has been provided at Part B.

Grant Applications must demonstrate how they will improve the lives of Indigenous Australians with a focus on the programme streams described above. An example of broad programme funded activities has been provided at Part B of this Application Kit and Annexure 2 of the IAS Guidelines. Whilst this list is not definitive, it has been provided as a guide to assist applicants in completing the IAS Application Form.

The Department will source a range of data and information on community needs and outcomes to inform its decision. The Department also reserves the right to consult with Indigenous communities to test the veracity of claims made about their support for any project contained within any Application.

### What will not be funded?

Activities which will not be funded are stipulated in Annexure 2 of the IAS Guidelines document. These activities include but are not limited to:

- applications that do not clearly address at least one of the programme streams of the IAS;
- activities that are more appropriately funded by other Government Agencies under their priorities; and
- retrospective items or activities.

## PART B – WHAT CAN BE APPLIED FOR THROUGH THIS GRANT ROUND?

The following table provides an overview of the programme outcomes, key performance indicators (KPIs) and elements of funding that can be applied for under the IAS. This is not intended to be a definitive list but rather a guide to assist in the preparation of your application. It does not take away from the ability of the Department to fund (or an organisation to apply for) any grant in accordance with Section 1.9 of this Application Kit or as outlined in the IAS Guidelines.

The KPIs have been provided as a guide to assist Applicants in demonstrating how their project will deliver outcomes for Indigenous Australians and how the success of their project could be measured against baselines. Successful Applicants will be required to demonstrate the achievement of KPIs and outcomes as part of the conditions of the Funding Agreement.

<b>Jobs, Land and Economy Programme</b>	<b>Program Outcome:</b> <i>Increased Indigenous employment, business and economic development</i>
<b>Key Performance Indicators</b>	
Participation	<ul style="list-style-type: none"> <li>• Increase in the participation rate of Indigenous Australians</li> </ul>
Employment	<ul style="list-style-type: none"> <li>• Increase in the employment rate of Indigenous Australians</li> </ul>
Retention	<ul style="list-style-type: none"> <li>• Increase in the number of Indigenous Australians who are assisted through the IAS to reach 26 weeks in employment</li> </ul>
Business & economic development	<ul style="list-style-type: none"> <li>• Increase in the number of Indigenous enterprises</li> </ul>
Land	<ul style="list-style-type: none"> <li>• Increase in the number of land claims progressed and finalised</li> </ul>
<b>Element</b>	
Activities that support employment outcomes for Indigenous jobseekers, including retention at 26 weeks.*	
Activities that provide employment, training and participation services and build skills and work-readiness of job seekers in remote Australia. *	
Development of Indigenous businesses and community enterprises. *	
Support for school students/graduates to connect to real employment. *	
Activities that support jobs in sea and land management. *	
Negotiation and agreement of township leases. *	
Support for Indigenous land owners who wish to leverage their land assets to create economic development opportunities, including support for those wishing to pursue localised decision-making on land use. *	
Activities that support long-term, tradable tenure, including land reform and land administration; *	
Facilitation, assistance and settlement of native title claims.**	
Effective agreement-making under the Native Title Act 1993, to generate sustainable economic and social benefits from native title rights and interests.**	
Building capacity of native title corporations to assist in managing native title rights and	

**Application Kit**

**Attachment H**

interests to promote sustainable economic and social benefits, and meet their statutory obligations.\*\*

*\* Indicates activities that may also be applied for at any time where it can be demonstrated that they are demand driven in nature.*

*\*\* Government is currently considering findings of the review of Native Title Organisations. Native Title funding for 2015-16 will be awarded in line with current arrangements, except for a small component for capacity building of native title representative bodies and service providers which is available in this Round for 2015-16 funding.*

<b>Children and Schooling Programme</b>	<b>Program Outcome:</b> <i>Increased Indigenous school attendance, improved educational outcomes and improved youth transitions to further education and work</i>
<b>Key Performance Indicators</b>	
School readiness	<ul style="list-style-type: none"> <li>Percentage increase in the access and participation of children in early childhood care and education</li> <li>Increase in the proportion of children with no vulnerabilities against AEDI domains</li> </ul>
School attendance	<ul style="list-style-type: none"> <li>Increase in Indigenous school attendance rates</li> </ul>
Education achievement	<ul style="list-style-type: none"> <li>Percentage of Indigenous students meeting National Minimal Standards (NMS) in NAPLAN by all year levels and domains.</li> <li>Increase of proportion of Indigenous people with Year 12 or equivalent qualification</li> </ul>
Youth transition	<ul style="list-style-type: none"> <li>Increase in 20 – 24 year old Indigenous people in employment, training or further education</li> </ul>
Safe and functional physical environment	<ul style="list-style-type: none"> <li>Decrease in the proportion of children with vulnerabilities against AEDI domains</li> </ul>
<b>Element***</b>	
Increasing participation and positive learning outcomes in early childhood development, care and education leading to improved school readiness.	
Increasing school attendance and improving educational outcomes.	
Increasing Year 12 attainment and pathways to further training and education.	
Increasing course completions in university-level study including through tutorial assistance.	
Increasing the capacity of Indigenous families and communities to engage with schools and other education providers.	

\*\*\* For Children and Schooling:

- Existing Indigenous Youth Leadership Programme and Indigenous Youth Mobility Programme participants will be grandfathered through current providers. Funding to any organisation for new participants should be applied for through the Grant Round.
- Away from Base Mixed Mode Delivery funding as prescribed under the Indigenous Education (Targeted Assistance) Act 2000 can be demand driven in nature and where this is the case may be applied for at any time.

<b>Safety and Wellbeing Programme</b>	<b>Program Outcome:</b> <i>Increased levels of community safety and wellbeing and less alcohol and substance misuse and associated harm</i>
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**Application Kit**

**Attachment H**

Key Performance Indicators	
Crime prevention	<ul style="list-style-type: none"> <li>• Reduced contact with the criminal justice system</li> </ul>
Violence reduction	<ul style="list-style-type: none"> <li>• Reduction in the number of incidences of violence</li> </ul>
Reduced substance misuse and harm	<ul style="list-style-type: none"> <li>• Reduction in access to regular unleaded fuel and increase in low aromatic fuel roll out and uptake</li> <li>• Reduced access to and demand for alcohol and other drugs</li> <li>• Decrease in cases of child neglect and abuse</li> </ul>
Element	
Improved health, social and emotional wellbeing.	
Improved drug, alcohol and substance misuse prevention and treatment.****	
A reduction of offending, violence and victimisation in communities.	

\*\*\*\* Alcohol Management Plans in the NT are demand driven in nature and may be applied for at any time.

Culture and Capability Programme	Program Outcome: <i>Progress towards a referendum on constitutional recognition, participation in society and organisational capacity</i>
Key Performance Indicators	
Cultural services	<ul style="list-style-type: none"> <li>• Increased opportunity to participate in constitutional recognition activities</li> </ul>
Social participation	<ul style="list-style-type: none"> <li>• Increased level of community self-reliance</li> </ul>
Capability of Indigenous organisations	<ul style="list-style-type: none"> <li>• Increase in the number of Indigenous organisations that are financially viable and sustainable</li> </ul>
Indigenous interpreting services	<ul style="list-style-type: none"> <li>• Improve supply of and demand for qualified Indigenous interpreters</li> </ul>
Element	
Improved leadership and governance capacity of Indigenous people, families, organisations and communities.	
Maintaining culture, supporting healing, protecting Indigenous heritage.*****	
Improved participation in society, and acceptance of Indigenous Australians.	
Strengthening the capacity of Indigenous organisations so that they are able to effectively deliver Government services to Indigenous people and communities.	
Engaging Indigenous peoples on decisions over matters which affect them.	
Improved participation in society, and acceptance of Indigenous Australians, including through access to Indigenous interpreters.	
Support for the recognition of Indigenous people in the Commonwealth of Australia Constitution.	
Providing access to, and supporting or enhancing, Indigenous broadcasting and communications services. *****	

\*\*\*\*\* The following elements may also be applied for at any time where it can be demonstrated that they are demand driven in nature: Small scale NAIDOC activities, elements related to the protection of Indigenous heritage, urgent repairs to Indigenous broadcasting and communication services.

<b>Remote Australia Strategies</b>	<b>Program Outcome:</b> <i>Improved infrastructure, housing and local engagement in remote Australia and advance progress in employment, education and community safety</i>
<b>Key Performance Indicators</b>	
Home ownership	<ul style="list-style-type: none"> <li>Increased number of new Indigenous home owners in remote Australia</li> </ul>
Infrastructure	<ul style="list-style-type: none"> <li>Improved infrastructure that supports local priorities and improved outcomes for Indigenous school attendance and attainment, employment and safer communities.</li> </ul>
Telecommunication	<ul style="list-style-type: none"> <li>Increased access to, and maintenance of, telecommunications</li> </ul>
<b>Element</b>	
Flexible, place-based agreements with Indigenous communities and regions to improve Indigenous school attendance and attainment, employment, community safety and other enabling services.*****	
Increased home ownership, particularly on Indigenous owned land.	
Improved Indigenous telecommunications activities to remote areas.*****	
Discrete support for remote infrastructure, including renewable energy systems. *****	

\*\*\*\*\* The following elements may also be applied for at any time where it can be demonstrated that they are demand driven in nature:

- Critical remote infrastructure needs (that are not the responsibility of other Commonwealth, State, Territory or Local government agencies)
- Elements included under placed based agreements

## PART C – APPLYING FOR FUNDING

### Who can apply for the funding?

Applications for funding are encouraged from legal entities, providing services which are intended to improve the lives of Indigenous Australians. This includes:

- not for profit organisations;
- corporate profit focused entities;
- government entities (including local councils and state government); and
- non-government entities (including universities).

Applicants must be a legal entity to be eligible for funding. For example, applicants may be:

- Aboriginal Corporations (incorporated under the Aboriginal and Torres Strait Islander Act 2006 and administered by the Office of the Registrar of Aboriginal and Torres Strait Islander Corporations);
- Incorporated Associations (incorporated under State/Territory legislation, commonly have 'Association' or 'Incorporated' or 'Inc' in their legal name);
- Incorporated Cooperatives (also incorporated under State/Territory legislation, commonly have 'Cooperative' in their legal name);
- Companies (incorporated under the Corporations Act 2001 – may be not-for-profit or for-profit proprietary company (limited by shares or by guarantee) or public companies);
- Organisations established through a specific piece of Commonwealth or State/Territory legislation (many public benevolent institutions, churches, universities, etc);
- A partner on behalf of a Partnership;
- Trustees on behalf of a Trust;
- State/Territory or Local Governments; or
- Where a particular need has been identified, the Department may also consider an individual or individuals (either jointly or separately) for contractual arrangements.

Applicants do not require a prior established funding relationship with the Department.

All organisations receiving grant funding of \$500,000 (GST exclusive) or more in any single financial year through the Strategy will be required to:

- for an Indigenous Organisation, be incorporated under the Corporations (Aboriginal and Torres Strait Islander) Act 2006; or
- for other organisations, be incorporated under the Corporations Act 2001; and
- once applied, all organisations must continue to meet this requirement whilst receiving any amount of grant funding from the Strategy.

## Application Kit

## Attachment H

The Minister for Indigenous Affairs, or an approved delegate, may provide an exemption from the requirement.

The Department will enter into contractual arrangements for funding under the IAS with single entities only. Where two or more entities seek funding as a consortium, a member entity, or a newly created entity must be appointed as the lead that will enter into any subsequent contractual relationship with the Department. The lead entity must be identified in any application for funding and that application should identify all members of the proposed consortium.

Entities applying must be prepared to meet the costs associated with the development and lodgement of their application.

In accordance with Section 2.6 of the IAS Guidelines, the Applicant must:

Have a legal personality and full legal capacity to enter into an Agreement with the Commonwealth. An unincorporated association is not a legal person and will not be contracted by the Department;

Not be bankrupt or subject to insolvency proceedings (as relevant to the entity type);

Have an ABN and be registered for GST purposes, where relevant;

Be financially viable, as assessed by the Department; and

Not have been named as non-compliant under the *Workplace Gender Equality Act 2012*.

## How to Apply for Funding

Each Applicant should submit only one (1) application form across all five Indigenous Advancement Strategy (IAS) programmes per grant funding round. A single application may request funding for:

a single project under one or more of the five Programme streams,

multiple projects under a single Programme stream; or

multiple projects under multiple Programme streams.

## Timeframes

The Department will notify all successful and unsuccessful Applicants. For grant recipients that require funding by 1 January 2015, applicants will be advised from late November 2014 for this open grants funding round. For grant recipients that require funding on 1 July 2015, applicants will be advised from February 2015 for this open grants funding round.

The Department will contact the successful Applicants after they have been selected to discuss the preparation of the Funding Agreement.

The Department may award grants on a single year or multi-year basis at its sole discretion. Funds made available under the IAS must be expended by the end of the project period.

## Single Funding Agreement

Successful Applicants will be required to sign a single Funding Agreement with the Commonwealth, represented by the Department of the Prime Minister and Cabinet, before receiving any funding.

## Application Kit

## Attachment H

The Schedule attached to the Funding Agreement will provide a detailed description of the project based on the Application. Funding will be paid in instalments throughout the project in accordance with the Project Schedule(s). The payment of funding is generally based on the funding recipient's achievement of outcomes and provision of deliverables (such as progress reports) and the demonstration of need for the instalment, in accordance with the Funding Agreement for standard terms and conditions for funding recipients. The frequency and content of reporting requirements will depend on the project and will be contained in the Schedule(s) to the Funding Agreement.

Note there will be a separate Project Schedule for Capital Works where capital works are a requirement of one or more programme stream(s).

Applicants should note that, if they are successful, some details of their project (including a project outline, their name and the amount of funding awarded) will be posted on the Department's website as part of Department's legislative reporting obligations.

### Conditions for Participation

The Applicant must complete all parts of the checklist at Part F to assure themselves that their application complies with each of the Conditions for Participation. The Applicant should note that failure to meet any Condition for Participation may exclude the Applicant from further consideration under this application.

The Applicant is also required to meet the minimum content and format requirements and essential requirements set out in the [IAS Guidelines and/or Funding Agreement](#).

### Insurance

All Applicants should ensure that they will be able to comply with the insurance requirements in accordance with Annexure 4 of the IAS Guidelines and Terms and Conditions of the Funding Agreement, if their application is granted.

A Funding Agreement with a successful Applicant may not be executed until the required insurances have been obtained and copies of certificates of currency for the required insurances provided to the Department.

### Conflict of Interest

The Applicant (including any Subcontractors, if applicable) should contact the Department as to any potential conflict of interest and:

- identify and declare any existing or potential Conflict of Interest (including both actual and perceived Conflicts of Interest) that may apply to its Application, or its provision of IAS activities; and

- describe the procedures and methods it intends to implement to deal with or manage any actual, potential or perceived Conflict of Interest declared by the Applicant to the above clause.

### Qualifications and Licencing

All Applicants should ensure that they will be able to comply with all applicable laws, including maintaining all qualifications, permits, registrations and licences required for the lawful performance of the programme activity specified, if their application is granted.

## Application Kit

## Attachment H

### Completing the Application Form

Applications for funding must be submitted using the Application Form in Part D (available separately as a writable document on the website). The application must clearly identify the programmes under which funding is being requested.

The Declaration in the Application Form must be signed by a person authorised to act on behalf of the Applicant.

The Application Form must be completed in English.

Where an applicant submits a physical document, two unbound copies are required.

If the applicant is from a non-government or private sector organisation, the Applicant must include:

- one (1) copy of the organisation's Certificate of Incorporation (where applicable);
- and
- one (1) copy of the organisation's previous financial year's audited financial statements. The Department may ask for further information about the Applicant's financial viability.

Please note that these documents will not be counted as attachments to the application but rather, considered as necessary supporting verification documentation.

### Financial and Corporate Viability Information

The Applicant should demonstrate its financial viability by providing copies of its Audited Financial Statement to IAS. This could include data from or a financial analysis of its operations including profitability; liquidity; insolvency; bankruptcy actions; working capital management efficiency; financial structure; debt coverage and return on investment.

The Applicant should provide particulars of any petition, claim, action, judgement or decision that is likely to adversely affect its capacity to meet its requirements.

The Applicant should notify the Department and provide details of whether or not it is aware that it is under investigation, or the subject of court proceedings, in relation to a possible or actual breach of any relevant legislation, and if applicable, provide details of the matter.

The Department may undertake its own independent enquiries in relation to the Applicant's financial viability.

### Taxation Implications

Organisations are responsible for ensuring they comply with the appropriate taxation legislative requirements.

For general guidance on the taxation treatment of grants and funding from the Commonwealth, applicants may wish to refer to the Australian Tax Office website at [www.ato.gov.au](http://www.ato.gov.au). However, applicants are advised that it is their responsibility to seek independent advice from a taxation professional on the tax impact of programme funding paid to you (or to any entity you propose to establish to receive funding).

**Information relating to the legal status of Applicant**

If applicable, the Applicant should provide the following information relating to the legal status of the Applicant and its ultimate parent or associated entities including directors/executive officers:

- details of any litigation proceedings whatsoever, actual or threatened, against the Applicant, its parent or associated entities or any director of the Applicant, its parent or associated entities within the past four (4) years;
- details of any bankruptcy actions against any director of the Applicant, its parent or associated entities within the past four (4) years;
- details of any de-registration actions against the Applicant, its parent or associated entities within the past four (4) years;
- details of any actions of insolvency proceedings, actual or threatened (including Voluntary Administration, Application to Wind Up, or other) against the Applicant, its parent or associated entities within the past four (4) years; and
- details of any breaches or defaults, of any agreement, deed, order, award binding upon the Applicant, its parent or associated entities within the past four (4) years.

**Application format and content**

Applicants must comply with the Conditions for Participation, and essential requirements of this Application.

Applicants should:

- comply with the Application submission requirements listed in the Application Checklist found in Part F of the Application Kit;
- include sufficient information to enable the Department to assess the Application and make a value for money determination;
- avoid generic, glossy brochures and extracts from corporate documentation unless they are of direct relevance to this Application Kit;
- be clear, concise and answer all information requirements in this Application Kit; and
- adhere to size and attachment restrictions.

**Applications from consortia**

If an applicant submits an Application acting as the Lead Applicant on behalf of a consortia arrangement, the Application must include a letter of support from each participating organisation (apart from the lead Applicant) involved in the project. Each letter of agreement must include:

## Application Kit

## Attachment H

The role of the organisation and an overview of how the organisation will work with the lead organisation and any other consortia participating organisation(s) to support the successful completion of the project;

An outline of the relevant experience and/or expertise the participating organisation will bring to the consortia; and

The roles/responsibilities the organisation will undertake, and the resources it will contribute (if any).

## Complete the Application Checklist

Before an Applicant submits an Application, the checklist in Part F must be completed. The Checklist **does not** need to be submitted with your application. Rather it is provided as a support mechanism to enable Applicants to manage the process of creating an application. It is up to the Applicants to ensure that they provide a full response to this grant process.

## Submit Your Application

You must submit your Application for funding in accordance with the submission details and methods outlined in this Application Kit.

You are responsible for ensuring that your Application is completed accurately and is provided by the due date and time.

Your submission must not exceed the total file size limit of 5mb, have more than 5 attachments (noting that business verification documents are not counted) or include any prohibited attachments.

Where an Applicant submits a physical application, two unbound copies are required.

You may not alter the substance of your Application following its submission. If you discover an error in your Application you should inform the Department immediately through the contact details provided.

The Department may request further information from you to clarify any aspect of your Application.

The Department reserves the right to reject incomplete applications where the Department has found an Application does not meet the minimum standards of compliance requirements.

## Retain a Copy of Your Application

It is recommended you retain a copy of your Application for your records.

## How will the applications for funding be assessed?

Assessment Panels (comprised of departmental staff – including regional staff, Indigenous advisors and subject matter experts) will be established by the Department to assess applications against the assessment criteria in the context of place based regional needs and available funding. These Panels will make recommendations to the Grant Selection Committee who will recommend to the Approver a list of preferred providers.



## **Application Kit**

## **Attachment H**

Assessment Panels will undertake screening to ensure Applicants meet the minimum requirements such as Legal Entity, completion of Sections 1-4 of the Application Form and the inclusion of letters of support for joint/collaborative applications.

Section 3 of the Application Form specifies the Criteria to be met. Only applications that satisfy all the Criteria may be considered by the Assessment Panels. All applications will be assessed to ensure they deliver value for money.

Following an assessment of the applications by the Assessment Panels, advice will be provided to the Grant Selection Committee and Funding Approver (Minister or departmental delegate) on the merits of the applications. The final decision about the approval of a grant will be made by the Minister or departmental delegate.

The Approver will consider whether the proposal will make an efficient, effective, ethical and economical use of Australian Government resources, as required by Australian Government (Commonwealth) legislation, and whether any specific requirements will need to be imposed as a condition of funding.

The assessment process will assess all applications on the same basis.

All Staff involved in the assessment process will also be required to declare any real or perceived conflict of interest and take appropriate action as required.

## **Assessment Criteria**

When assessing the Applications for funding, the Assessment Panels will use the assessment criteria in Section 2.5 of the IAS Guidelines and Section 3 of the Application Form.

The criteria are not listed in any particular order and will be weighted evenly. In assessing an Application, the Assessment Panel will consider the Applicant's financial viability and the risk of the Application or the individual or organisation applying for funding.

In assessing an Application the Assessment Panels may use material included in response to one assessment criterion in the assessment of other criteria.

The Assessment Panels may also seek information about any Applicant from any other source, including from within the Commonwealth, whether or not the individuals or organisations contacted are nominated as referees by the Applicant.

The Department may also consider information about the applicant that is made available through the normal course of business of the Department.

The Department reserves the right to seek further information for the purposes of clarifying any Application received.

## **Complaints handling**

When the Department receives a written complaint an investigating officer will be identified. The investigating officer will be in the first instance, from the division responsible for managing the grants process and will generally be senior to the person responsible for managing the process.

The investigating officer is responsible for providing an acknowledgement of the complaint within 10 days of receipt; which summarises the complaint and indicates the expected timeframe for a formal response; ensuring all correspondence on the complaint is

## **Application Kit**

## **Attachment H**

recorded and file appropriately; investigating the complaint; preparing a report; and advising the complainant in writing of the outcome.

The response to the complainant will be in writing and outline the issue that has been raised, what action has been taken to examine the issue and an assessment of the complaint.

If this does not resolve the issue, the complainant should be advised that they have the option of an independent internal review.

### **Independent Internal Review**

Where a complainant subsequently lodges a request for further examination, an independent internal review should be conducted.

The internal review officer will promptly notify the complainant in writing to advise of their appointment and the expected time frame for making the internal review decision. The notice will set out the matters that the reviewing officer considers may be relevant to the review decision. The notice should also request any necessary further information that is required from the complainant to conduct the review.

The internal review officer will notify the complainant in writing of the decision within the timeframe specified in the original notice. The notice of decision will outline the issue that has been raised and the matters taken into account in making the decision.

**PART D - APPLICATION FORM**

See separate [downloadable form](#).

## PART E - FREQUENTLY ASKED QUESTIONS

### **Can I or my organisation apply for more than one project under this funding round?**

Yes, organisations can apply for funding for multiple projects under this funding round but using a single application. An applicant can seek funding from one or more of the five programme streams.

### **Will late Applications be accepted?**

The Department must only accept your Application if it is late as a direct result of mishandling by the Department. In all other circumstances, in the interests of fairness, the Department reserves the right not to accept late Applications. In considering whether it would be fair to accept a late Application, the Department will take into account the degree of lateness, whether the cause of the lateness was beyond the Applicant's control and such other facts as it considers relevant. The Department may also ask the Applicant to provide evidence to support its claims regarding the reasons for late submittal.

### **When will I or my organisation find out if my Application has been successful?**

The selection process may take some time to complete, but it is anticipated that Applicants will be notified of the outcome from November 2014 for grant recipients that require funding by 1 January 2015 or from February 2015 for grant recipients that require funding by 1 July 2015.

### **Can a number of organisations submit a consortia Application?**

Yes. If the work or project benefits or involves more than one organisation, you can submit a joint Application. In such cases where a consortia organisation Application is successful, the Department will manage the funding through a Single Funding Agreement with the lead organisation. Additionally, the joint Application must include a letter of support.

### **What is a lead organisation?**

If you submit a consortia Application with one or more other organisations, you must nominate a lead organisation for the Application. The lead organisation for the project will, if your Application is successful, sign a Single Funding Agreement, receive the funding and assume legal responsibility for performing the project. A lead organisation must be an incorporated body which is able to enter into the Multi Project Funding Agreement. The other partner organisations do not have to be incorporated.

### **Are there any GST or income tax-related issues involved in receiving funding?**

Yes. The Funding Agreement outlines the taxes (including GST), duties and government charges for which successful funding Applicants will be responsible. We recommend that you seek independent advice regarding the income tax implications of receiving funding.

### **When will I or my organisation receive the funding?**

If your Application for funding is successful, payment will be made after the Funding Agreement has been signed and executed by your organisation and by the Department representing the Commonwealth. All other payments will be based on the achievement of outcomes and/or other requirements as set out in the Funding Agreement.

**Application Kit**

**Attachment H**

**I am based in an Empowered Communities location, should I apply for funding under the Round?**

Yes. The Indigenous Leadership Group for Empowered Communities is developing a proposal for Government regarding how the Empowered Communities approach could operate. The proposal is expected to be provided to Government shortly. Should a project involving an Empowered Communities location be successful through the Round, the Department will work with local communities and Indigenous Leaders to ensure the project is aligned to local priorities and needs.

**Who should I contact if I need more information?**

If you have any other questions or you need more information, you can send your enquiry to [IASGrants@pmc.gov.au](mailto:IASGrants@pmc.gov.au). Please ensure that you allow sufficient time for a response to your query and for your organisation to complete its Application before the closing date.

## PART F - APPLICATION CHECKLIST

Before an applicant submits an Application, the following checklist must be completed:

### Before You Begin

	Read this Application Kit for Funding.
	Ensure that you understand the assessment criteria set out in Section 3 of the Application Form and Section 2.5 of the IAS Guidelines.
	Ensure that you understand the Programme Outcomes at Annexure 2 of the IAS Guidelines to make sure that your projects are consistent with these outcomes.
	When you submit your Application, you must confirm that, if your Application is successful, you will accept the terms of the Funding Agreement. If you are not able to accept the terms in the Funding Agreement, please specify in your application any areas where compliance is not possible and the reasons why.
	Where an existing entity has a Funding Agreement in place with any other Government Agency that will also contribute to the costs of the project outlined in this application, details must be included in your Application under Section 2 Question 6

### Completing Your Application

	Use the template Application Form in Part D and complete every Section.
	Complete the Application Form in English.
	Complete and sign the Declaration Section 4 of the Application Form (Note: The Declaration must be signed by an authorised officer of the Applicant).

**Submitting Your Application**

	Check that you have completed each Section of the Application Form that is required.
	Attach a copy of the Applicant's most recent financial statement.
	Make sure you have outlined details of whether or not the Applicant is aware that it is under investigation, or the subject of court proceedings, in relation to a possible or actual breach of any relevant legislation, and if applicable, provided details of the matter.
	<p>The Applicant has clearly demonstrated its compliance with Section 2.6 of the IAS Guidelines as below:</p> <ol style="list-style-type: none"> <li>1) The Applicant has a legal personality and full legal capacity to enter into an Agreement with the Commonwealth. An unincorporated association is not a legal person and will not be contracted by the Department.</li> <li>2) The Applicant is not bankrupt or subject to insolvency proceedings (as relevant to the entity type).</li> <li>3) The Applicant has an ABN and is registered for GST purposes, where relevant.</li> <li>4) The Applicant has considered itself financially viable to undertake the services outlined in its response.</li> <li>5) The Applicant has not been named as non-compliant under the Workplace Gender Equality Act 2012.</li> </ol>

*For non-government Applicants:*

	Attach copy of the Applicant's Certificate of Incorporation.
	Attach copy of the Applicant's previous financial year's audited financial statements.

*For Applicants submitting a consortia Application:*

	Ensure that the nominated lead organisation (the Applicant) is a legal entity (incorporated body) capable of entering into a Multi Project Funding Agreement with the Commonwealth.
	Attach to the Application a letter of support from each consortia organisation. Ensure that each letter of support includes the information required by Section 19 of this Application Kit.



Australian Government

# Indigenous Advancement Strategy

Application form

## Privacy Statement

The Department of the Prime Minister and Cabinet (PM&C) may need to share information provided with relevant organisations. Information relating to individuals will be protected under the provisions of the *Privacy Act 1988*. Please refer to the *Indigenous Advancement Strategy Guidelines* to find information on outcomes required by the Australian Government to assist you in completing this form.

This form should be used when applying for Australian Government funding through the five programmes under the Indigenous Advancement Strategy: Jobs, Land and Economy Programme; Children and Schooling Programme; Safety and Wellbeing Programme; Culture and Capability Programme; and Remote Australia Strategies Programme.

## Section 1- Your Details

Your Legal registered name:

Trading name:  
(If different to  
registered)

Business number

ABN:

--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--

ACN:  
(Where  
relevant)

--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--	--

Is your business registered for GST?  Yes  No

Registered business address details:

Address

Suburb

State

Postcode

--	--	--

Postal address:

Address

Suburb

State

Postcode

--	--	--

Is your organisation Supply Nation certified supplier?  Yes  No



**Application Kit**

**Attachment H**

Current number of employees:

How many of these employees identify as Aboriginal and/ or Torres Strait Islander?

Has your organisation received Australian Government funding prior to this application?

Yes  No

If yes please provide information for 2013-14 and 2014-15. Please include additional line items as necessary:

Amount of funding received or applied for	Government Agency/ Organisation Name/ Project Name

Your contact details:

Name

Position

Phone

Fax

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Mobile

Email

--	--

Organisation Entity Type (Please tick (v) all applicable boxes):

- Aboriginal Corporation incorporated under the Aboriginal and Torres Strait Islander Act 2006
- Incorporated association incorporated under Australian State or Territory legislation
- Incorporated cooperative incorporated under Australian State or Territory legislation
- Organisation established through specific Commonwealth or State/Territory legislation
- Company incorporated under *Corporations Act 2001* (Commonwealth of Australia)
- Companies (incorporated under the Corporations Act 2001)
- Partnership
- Sole Trader
- Trustees on behalf of a Trust
- State/Territory or Local Governments

Referee contact details:

	Referee 1	Referee 2
Name:		
Company:		
Position/Title:		
Phone Number:		
Email:		

**Application Kit**

**Attachment H**

Other legislation and regulation

Please identify any legislation that your organisation specifically operates under, in addition to your incorporation legislation – for example, legislation which your organisation may be required to comply with to maintain licensing arrangements. Clearly document who the regulator is ensuring compliance with this relevant legislation.

**Section 2 – Proposed Funding**

1. My organisation will achieve outcomes for Indigenous people under the following programme(s). You may apply for funding from one or more of the programmes.

- Jobs, Land and Economy
- Culture and Capability
- Children and Schooling
- Remote Australia Strategies
- Safety and Wellbeing

2. Project  
Timeframe:

Start Date:	End Date:
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3. Project Location(s)  
and/or target groups

4. Please allocate the proposed funding total against each of the programme(s) ex GST.

Jobs, Land and Economy	\$
Children and Schooling	\$
Safety and Wellbeing	\$
Culture and Capability	\$
Remote Australia Strategies	\$

**Application Kit**

**Attachment H**

**Total GST**

**Total Proposed Funding (inc GST)**

5. Detail the proposed budget and total funding amount. Use the following template to specify cost items to assist PM&C to better understand the cost structure of the project. Please include additional line items as necessary (or additional tables for multiple projects).

Description of cost item	Estimated cost \$	Funding from other sources \$	Funding your organisation will contribute \$	Funding requested from the IAS \$

6. Identify funding from other sources (including other government agencies) that will also contribute to the costs of the project outlined in this application. Please confirm whether this funding is approved. Include and specify any applications for funding that are currently awaiting a decision, as well as the nature of the support (e.g. commitment to provide services to job seekers, funding contribution, in kind support, resources, expertise, etc.). Please include additional line items as necessary (or additional tables for multiple projects).

Amount of funding received or applied for	Government Agency/ Organisation Name	Nature of support	Contract details or referee (if applicable)

**Section 3 – Project Proposal**

Your Project Proposal must address the needs of Indigenous people under the following criteria.

**Criteria 1 Relevance/Need**

Clearly state the need you will address and if relevant, the particular communities/region(s) or target group that you will work in/ with. What gap will you be filling? How do you know that this is a gap? Demonstrate evidence of this need.

**Criteria 2 Outcome focussed and represents value for money**

- a. Clearly state the intended outcome(s) from this project, and how these align to one or more of the five programme outcomes detailed in the Indigenous Advancement Strategy Guidelines. How will you know if you are successful in achieving the intended outcome for Indigenous people? What would success look like?

- b. Provide specific details on the proposed targets you expect to deliver the outcomes against the Programme stream(s). These targets are expected to outline the key activities that will specifically deliver the outcomes.

Note these targets will form the basis for contract negotiations with the Commonwealth.

- c. Detail the evidence available that demonstrates that your proposed approach will deliver the desired outcomes for Indigenous people. How will you track and measure success?

- d. Demonstrate how your proposal represents value for money.

**Criteria 3 Capacity to deliver**

- a. Outline your experience and/or capacity in developing, delivering, managing and monitoring investment in the chosen location, region and across the target group.

- a. Provide the details of any organisations you are working in partnership with to enhance the outcomes of this project, including any sub-contracting arrangements. Use the following template.

Type of Organisation	Organisation name and contact details of referee (if applicable)	Type of involvement

**Criteria 4 Capability**

- a. Demonstrate the capability of your staff (experience and qualifications) to deliver outcomes in the chosen community and/or target group.

Demonstrate your ability to manage financial affairs and strong governance arrangements.

Detail your approach to managing risks to ensure you meet your project outcomes, what steps you will take if you are having difficulties meeting your project outcomes, etc.

**Criteria 5 Commitment to Indigenous Participation**

- a. Clearly state how you will enhance Indigenous participation in the design and delivery of the activity.

Does your project have the support of the Indigenous communities in which you propose to operate?

- Yes    No    Unsure

Detail project consultation and agreement details below.

Demonstrate the type and volume of Indigenous employment outcomes you are proposing to achieve through the activity.

### Section 3 – Supporting documentation

Applications will be considered on a case-by-case basis, and will take into consideration information demonstrating that the organisation is well-governed, high-performing and low risk. Applications should include documentation supporting the project proposal. This may include, but is not limited to (Please tick  the applicable box):

- Certificates of incorporation
- Compliance reports
- Audited financial statements
- Financial reports demonstrating funding/income generated from specific sources
- Funding agreements from other Governments and/or programmes
- Advice from technical experts on technical matters
- Public records
- Statutory declarations
- Other (please detail below)

## Section 4 – Applicant’s Certification

To the best of my knowledge, the information I have given in this application is complete, true and correct in every aspect. I am duly authorised to make this application for and on behalf of the applicant organisation. I declare that:

- the information, including documentation provided and contained in this form is true and accurate;
- I have read the relevant programme guidelines for the programme which I have applied for;
- I have read, understood and accept the terms and conditions, including incorporation requirements, of funding and my organisation will be able to fully comply with those conditions;
- I understand that incomplete applications will not be considered;
- if this application is successful, I will accept the terms and conditions of the Multi Project Funding Agreement, unless otherwise stated (with supporting reasoning) in my application at the time of this submission;
- if and where any personal details of a third party are included, the third party has been made aware of, and given their permission for, those details to appear in this application; and
- I am not aware of (or have declared in this application) any perceived or actual conflict of interest that will arise by submitting this application.

My organisation understands that the application is not an offer on the part of the Commonwealth nor does it create any obligation on the part of the Commonwealth to enter into a commercial or other relationship with any sponsor organisation.

I understand that PM&C may request further information.

I understand that before a contract or funding agreement can be offered to my organisation, a financial viability application form must be completed and submitted by my organisation if the proposed funding exceeds \$80,000.

I also understand that for funding under \$80,000 PM&C may conduct a credentials check and may conduct a financial viability assessment if deemed appropriate.

Name of Applicant’s authorised representative  
(Print)

Position Held

Signature of Applicant’s authorised  
representative (Print)

Date

Witness Name (Print)

Date

Signature of Witness

Position Held (Print)

**Application Kit**

**Attachment H**

**Applications and any enquiries relating to this application for funding under the Indigenous Advancement Strategy should be directed via email to [IASGrants@pmc.gov.au](mailto:IASGrants@pmc.gov.au)**



## Attachment I: Media Release “Indigenous Grant Round”



### Media Release Minister for Indigenous Affairs Senator the Hon. Nigel Scullion Leader of the Nationals in the Senate Country Liberals Senator for the Northern Territory

Monday, 24 November 2014

#### Indigenous Grant Round

The Minister for Indigenous Affairs, Nigel Scullion, said today more time would be taken to assess funding applications received under the Government's \$4.8 billion Indigenous Advancement Strategy (IAS).

The Minister said there had been an overwhelming response to the first grant funding round and his Department had requested more time to ensure the assessment process produced the best long-term results for Indigenous Australians and the seamless delivery of services, particularly those provided by smaller Indigenous organisations.

"More than 3000 applications for separate projects have been received. It is fair to say they are of varying quality – and more work is needed to match services with needs. Of particular concern is that a number of current providers of services with contracts that cease at the end of December 2014 may not have applied," Minister Scullion said.

"Of the almost 2300 individual applications lodged, more than half were either late or had some compliance issues including, at times, insufficient detail for immediate assessment. Many of these are from smaller Indigenous organisations. This does not reflect their ability to deliver effective services on the ground, but highlights they may not have the resources or administrative structures to support the lodgement of effective funding applications.

"More than 300 current service providers whose funding is due to expire at the end of December 2014 have lodged applications for further funding and there are about 75 service providers that my Department has identified may have not applied for funding through the grant round."

The Minister said that an overriding imperative must be on ensuring that vital services continue to be provided. Getting the best assessments is essential to a good outcome which takes account of our smaller Indigenous service providers that are very good at delivery on the ground.

"In May the Government announced an ambitious reform agenda for Indigenous affairs, one that was focussed on the Government's priorities of getting children to school, adults into work and ensuring communities are safe," the Minister said.

"The IAS is an ambitious exercise – but is the right thing to do and I am focussed on getting this right the first time, which means taking the necessary time needed to do it properly."

Minister Scullion said it was critical to ensure that vital frontline services continued.

"For organisations that have ongoing service delivery contracts expiring on 31 December 2014, I have agreed to a six month funding extension which will allow them to continue to provide vital services to the community.

"Importantly, this also means these organisations will have some certainty over funding going into 2015 and ensure they are able to retain staff and operations.

-2-

"To ensure certainty for the 2015 school year, funding for a small number of existing providers of school-based scholarships, cadetships and traineeships will be extended to 30 December 2015. This will enable individual students to take up or continue education opportunities in the 2015 school year.

"To rush the assessment process through would do an injustice to Indigenous Australians. We must learn from past mistakes where programmes and policies failed because their implementation was rushed. History shows this situation does not achieve the best results for Indigenous Australians and also wastes billions of dollars in taxpayers' money.

"I will not allow a rushed implementation, as we saw regularly under Labor, such as in the introduction of the Remote Jobs and Communities Programme which caused a serious disruption of services and disengagement with employment services in remote communities.

"We need to get this right."

Minister Scullion said the assessment period extension would have no impact on organisations which are currently funded until June 2015.

"I believe we have a once in a generation opportunity to change the way government, services providers and communities can work together to make a long-term difference to lives of Indigenous families and children," Minister Scullion said.

Minister Scullion stressed there would be no loss of the current momentum to finalise the round. Outcomes from the round will be known by early March 2015 to provide ample time for negotiation of funding agreements and staffing arrangements before new funding commences on 1 July 2015.

"My department has written to all applicants to advise them of this decision and organisations can call 1800 079 098 or email [iasgrants@pmc.gov.au](mailto:iasgrants@pmc.gov.au) if they have any questions."

Media enquiries: Kathryn Kilgariff, 0408 675 761

## Attachment J: Announcement

### J.1: Media Release “\$860 million investment through Indigenous Advancement Strategy Grants Round”



**Media Release**  
**Minister for Indigenous Affairs**  
**Senator the Hon. Nigel Scullion**  
Leader of the Nationals in the Senate  
Country Liberals Senator for the Northern Territory

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Wednesday 4 March 2015

#### **\$860 million investment through Indigenous Advancement Strategy Grants Round**

The Australian Government will invest more than \$860 million under the Indigenous Advancement Strategy's (IAS) grant funding round to deliver on its key priorities of getting children to school, adults into work and ensuring communities are safe.

Minister for Indigenous Affairs, Nigel Scullion, said that under the IAS, 964 organisations would be funded to deliver 1297 projects to Indigenous people and communities throughout Australia.

"Our approach through this funding round has provided an opportunity to ensure the large sums of taxpayers' funds invested in Indigenous Affairs are directed to support key objectives and focus on achieving outcomes," Minister Scullion said.

"The latest Closing the Gap report delivered last month is both a lesson in how bad things have become and reinforce the need for a new approach.

"If we keep doing as we have done, we will get the same result. For the first time in decades we have had a holistic look at the myriad of services and projects being funded to ensure future funding is geared towards achieving change on the ground that improves the lives of individuals and communities.

"I have been very mindful in making decisions about grants of the need to support Indigenous organisations and employment."

The Minister said organisations were being advised today of the outcome of their applications and departmental staff would contact them this week to detail approvals and arrange discussions to finalise funding agreements.

"In some cases organisations have been funded to continue delivering the services they currently are; in other cases, they have been funded for a mix of existing and new projects," the Minister said.

"Although some proposals have been rejected, as is usual with such significant funding rounds, my department will be speaking with organisations about other potential opportunities to deliver services that improve the lives of First Australians.

"Staff of the Department of Prime Minister and Cabinet are now located much closer to the communities they serve and will work with organisations and communities to ensure funded projects are making a difference."

Media Contact: Jan Le Maitre 0477721360

## J.2: List of Recommended Organisations Announced by Minister for Indigenous Affairs, Senator the Hon Nigel Scullion

Entity Name
3RD SPACE MOB ABORIGINAL AND TORRES STRAIT ISLANDER CORPORATION
AAK PUUL NGANTAM LTD.
ABMUSIC (ABORIGINAL CORPORATION)
ABORIGINAL & ISLANDERS DEVELOPMENT & RECREATIONAL WOMENS ASSOCIATION MOUNT ISA AND DISTRICT INC.
ABORIGINAL & TORRES STRAIT ISLANDER COMMUNITY HEALTH SERVICE MACKAY LTD
ABORIGINAL & TORRES STRAIT ISLANDER INDEPENDENT COMMUNITY SCHOOL
ABORIGINAL & TORRES STRAIT ISLANDER WOMEN'S LEGAL SERVICES NQ INC
ABORIGINAL ALCOHOL AND DRUG SERVICE INCORPORATED
ABORIGINAL AND TORRES STRAIT ISLANDER COMMUNITY HEALTH SERVICE BRISBANE LIMITED
ABORIGINAL AND TORRES STRAIT ISLANDER CORPORATION FAMILY VIOLENCE PREVENTION AND LEGAL SERVICE (VICTORIA)
ABORIGINAL AND TORRES STRAIT ISLANDER HEALING FOUNDATION LIMITED
ABORIGINAL CHILD FAMILY & COMMUNITY CARE STATE SECRETARIAT (NSW) INC
ABORIGINAL DANCE THEATRE REDFERN
ABORIGINAL DRUG & ALCOHOL COUNCIL (SA) INC
ABORIGINAL EMPLOYMENT STRATEGY LIMITED
ABORIGINAL FAMILY LEGAL SERVICE SOUTHERN QUEENSLAND INDIGENOUS CORPORATION
ABORIGINAL FAMILY SUPPORT SERVICES INC
ABORIGINAL HEALTH AND MEDICAL RESEARCH COUNCIL OF NEW SOUTH WALES
ABORIGINAL HEALTH COUNCIL OF SA INC
ABORIGINAL LAND COUNCIL OF TASMANIA
ABORIGINAL MEDICAL SERVICE CO OP LTD
ABORIGINAL PRISONERS & OFFENDERS SUPPORT SERVICES INC
ABORIGINAL RESOURCE AND DEVELOPMENT SERVICES ABORIGINAL CORPORATION
ABORIGINAL SOBRIETY GROUP INC
ACCESS ARTS INC
ACCESS WORKING CAREERS PTY LTD
ACT ECONOMIC DEVELOPMENT
ACT EDUCATION & TRAINING DIRECTORATE DEPARTMENTAL
ADELAIDE TRAINING & EMPLOYMENT CENTRE INC
AFL (NSW/ACT) COMMISSION LIMITED
AFL CAPE YORK LIMITED
AFL NORTHERN TERRITORY LIMITED
AI REMOTE PTY LTD
AKEYULERRE INCORPORATED
ALAWA ABORIGINAL CORPORATION
ALBURY WODONGA ABORIGINAL HEALTH SERVICE INCORPORATED
AMBULANCE VICTORIA
ANGLICARE - CENTRAL QUEENSLAND LIMITED
ANGLICARE NORTHERN INLAND DIOCESE OF ARMIDALE
ANGLICARE NSW SOUTH NSW WEST AND ACT
ANGLICARE WA
ANGURUGU COMMUNITY EDUCATION CENTRE
ANIMPARRINPI YUTUTJU WOMENS ASSOCIATION
ANYINGINYI HEALTH ABORIGINAL CORPORATION

**Announcement****Attachment J**

ARLPARRA SCHOOL
ARMAJUN ABORIGINAL HEALTH SERVICE INCORPORATED
ASSOCIATION OF INDEPENDENT SCHOOLS OF SOUTH AUSTRALIA
ASSOCIATION OF INDEPENDENT SCHOOLS OF WA INC
ATHLETICS AUSTRALIA
ATSI CORPORATION FOR WELFARE RESOURCE AND HOUSING
ATTORNEY GENERALS DEPARTMENT
ATYENHENGE-ATHERRE ABORIGINAL CORPORATION
AURORA PROJECT AND PROGRAMS PTY LTD
AURUKUN SHIRE COUNCIL
AUSTRALIAN ASSOCIATION FOR THE DEVELOPMENT OF ROLE MODELS AND LEADERS INC
AUSTRALIAN CATHOLIC UNIVERSITY LIMITED
AUSTRALIAN COMMUNITY EDUCATION COLLEGE PTY LTD
AUSTRALIAN HEARING SERVICES
AUSTRALIAN HOUSING AND URBAN RESEARCH INSTITUTE LIMITED
AUSTRALIAN INDIGENOUS DOCTORS' ASSOCIATION LTD
AUSTRALIAN INDIGENOUS EDUCATION FOUNDATION
AUSTRALIAN INDIGENOUS MENTORING EXPERIENCE INDIGENOUS CORPORATION
AUSTRALIAN NATIONAL UNIVERSITY
AUSTRALIAN RED CROSS SOCIETY
AUSTRALIAN REGIONAL AND REMOTE COMMUNITY SERVICES LIMITED
AUSTRALIAN RUGBY UNION LIMITED
AUSTRALIAN VOLUNTEERS INTERNATIONAL
AWABAKAL LTD
BABANA ABORIGINAL MEN'S GROUP INCORPORATED
BALLARAT & DISTRICT ABORIGINAL COOPERATIVE
BALONNE KINDERGARTEN ASSOCIATION INC
BALUNU FOUNDATION LIMITED
BAMA CAPE YORK SERVICES LTD
BAMANGA BUBU NGADIMUNKU INC
BAPTIST CARE (SA) INCORPORATED
BARADINE PRESCHOOL INCORPORATED
BARENGI GADJIN LAND COUNCIL ABORIGINAL CORPORATION
BARKINDJI MARAURA ELDERS ENVIRONMENT TEAM LIMITED
BARKLY REGION ALCOHOL & DRUG ABUSE ADVISORY GROUP INC
BARKLY REGIONAL COUNCIL
BARKUMA NEIGHBOURHOOD CENTRE INC
BARNARDOS AUSTRALIA
BARUNGA COMMUNITY STORE ABORIGINAL CORPORATION
BARYULGIL LOCAL ABORIGINAL LAND COUNCI
BATCHELOR INSTITUTE OF INDIGENOUS TERTIARY EDUCATION
BAWINANGA ABORIGINAL CORP
BEAGLE BAY WOMENS GROUP INC
BEGA GARNIBIRRINGU HEALTH SERVICES INCORPORATED
BEGA VALLEY SHIRE COUNCIL
BELYUEN COMMUNITY GOVERMENT COUNCIL
BENDIGO AND DISTRICT ABORIGINAL CO-OPERATIVE
BENELONG'S HAVEN LTD
BERMAGUI PRE SCHOOL CO-OP SOC
BEST EMPLOYMENT LIMITED

**Announcement****Attachment J**

BIDGERDII ABORIGINAL & TORRES STRAIT ISLANDERS CORP COM SERVICE CENTRAL QLD
BIDJARA MEDIA & BROADCASTING COMPANY LIMITED
BIDYADANGA ABORIGINAL COMMUNITY LA GRANGE INC
BIG HART INC
BINDAL SHARKS UNITED TRAINING EMPLOYMENT SPORT AND RECREATION ABORIGINAL CO RPORATION
BIRIPI ABORIGINAL CORPORATION MEDICAL CENTRE
BLOODWOOD TREE ASSOC INC
BLUEARTH FOUNDATION
BOARDING AUSTRALIA INC
BOGAN ABORIGINAL CORPORATION
BOND UNIVERSITY LIMITED
BOOPA WEREM KINDERGARTEN AND PRESCHOOLASSOCIATION INCORPORATED
BOORNDAWAN WILLAM ABORIGINAL HEALING SERVICE LIMITED
BOOROONGEN DJUGUN LIMITED
BOURKE & DISTRICT CHILDREN'S SERVICES
BOURKE ABORIGINAL HEALTH SERVICE LTD
BOWRAVILLE COMMUNITY PRESCHOOL INC
BOYSTOWN
BRADSHAW & TIMBER CREEK CONTRACTING & RESOURCE CO PTY LTD
BREWARRINA BUSINESS COOP LTD
BRIDGES ALIGNED SERVICES INC
BRIDGEWATER POLICE & CITIZENS YOUTH CLUB INC
BRISBANE BRONCOS RUGBY LEAGUE CLUB LIMITED
BRISBANE INDIGENOUS MEDIA ASSOCIATION INC
BROOME ABORIGINAL MEDIA ASSOCIATION ABORIGINAL CORPORATION
BROOME REGIONAL ABORIGINAL MEDICAL SERVICE
BUBUP WILAM FOR EARLY LEARNING INCORPORATED
BUDJA BUDJA ABORIGINAL CO-OPERATIVE LIMITED
BULMAN COMMUNITY SCHOOL COUNCIL
BUMMA BIPPERA MEDIA ABORIGINAL AND TORRES STRAIT ISLANDER CORPORATION
BUNJUM ABORIGINAL CO OP LTD
BURDEKIN YOUTH IN ACTION INC
BURDEL PLAYGROUP AND AFTER SCHOOL CARE CENTRE INC
BURKETOWN KINDERGARTEN INC
BURRAGAH ABORIGINAL & ISLAND ADVANCEMENT CO OPERATIVE SOCIETY LTD
BURRANDIES ABORIGINAL CORPORATION
BURRUNJU ABORIGINAL CORPORATION
BUSHMOB INCORPORATED
BYNOE COMMUNITY ADVANCEMENT COOPERATIVE SOCIETY LIMITED
CAIRNS HOCKEY ASSOCIATION INC.
CAIRNS REGIONAL COMMUNITY DEVELOPMENT & EMPLOYMENT ABORIGINAL & TORRES STRAIT ISLANDER CORP
CAMPBELL PAGE LIMITED
CANBERRA INSTITUTE OF TECHNOLOGY
CANTEEN CREEK STORE CHARITABLE TRUST
CAPE BARREN ISLAND ABORIGINAL ASSOCIATION INCORPORATED
CAPE YORK INSTITUTE
CARE GOONDIWINDI ASSOCIATION INC
CAREER EMPLOYMENT AUSTRALIA INCORPORATED

**Announcement**

**Attachment J**

CAREWEST LTD
CARNARVON MEDICAL SERVICE ABORIGINAL CORPORATION
CARPENTARIA KINDERGARTEN ASSN INC
CARPENTARIA LAND COUNCIL ABORIGINAL CORPORATION
CARRIAGEWORKS LIMITED
CASTLEMAINE DISTRICT COMMUNITY HEALTH LIMITED
CATHOLIC DIOCESE OF PORT PIRIE INC
CATHOLIC EDUCATION COMMISSION OF WESTERN AUSTRALIA TRUSTEES ASSOCIATION INC
CATHOLIC EDUCATION OFFICE
CATHOLICCARE NT
CEDUNA ABORIGINAL CORPORATION
CEDUNA KOONIBBA ABORIGINAL HEALTH SERVICE (ABORIGINAL CORPORATION)
CENTRAL AUSTRALIAN ABORIGINAL ALCOHOL PROGRAMMES UNIT INC
CENTRAL AUSTRALIAN ABORIGINAL CONGRESS ABORIGINAL CORPORATION
CENTRAL AUSTRALIAN ABORIGINAL FAMILY LEGAL UNIT ABORIGINAL CORPORATION
CENTRAL AUSTRALIAN ABORIGINAL LEGAL AID SERVICE INC
CENTRAL AUSTRALIAN ABORIGINAL MEDIA ASSOC (ABORIGINAL CORPORATION)
CENTRAL AUSTRALIAN WOMENS LEGAL SERVICES INC
CENTRAL DESERT REGIONAL COUNCIL
CENTRAL LAND COUNCIL
CENTRAL QUEENSLAND INDIGENOUS DEVELOPMENT LIMITED
CENTRAL QUEENSLAND UNIVERSITY
CENTRAL WEST ABORIGINAL CORP
CENTRE FOR APPROPRIATE TECHNOLOGY LIMITED
CENTRE FOR HOPE
CENTRECARE INC
CENTREFARM ABORIGINAL HORTICULTURE LIMITED
CHARLES DARWIN UNIVERSITY
CHARLES STURT UNIVERSITY
CHARLEVILLE AND WESTERN AREAS ABORIGINAL AND TORRES STRAIT ISLANDERS COMMUNITY HEALTH LIMITED
CHARTERS TOWERS NEIGHBOURHOOD CENTRE INC
CHERBOURG ABORIGINAL MULTI- MEDIA AND RESOURCE ASSOCIATION INC.
CHERBOURG ABORIGINAL SHIRE COUNCIL
CHERBOURG HISTORICAL PRECINCT GROUP INCORPORATED
CHERBOURG REGIONAL ABORIGINAL AND ISLANDER COMMUNITY CONTROLLED HEALTH SERVICES LTD
CHILD INCLUSIVE LEARNING AND DEVELOPMENT AUSTRALIA INC
CHILDREN AUSTRALIA INC
CHILDREN'S GROUND LIMITED
CHJOWAI HOUSING CO OPERATIVE SOCIETY LTD
CITY OF ONKAPARINGA
CITY OF PLAYFORD
CLONCURRY KINDERGARTEN ASSOCIATION INC
CLONTARF FOUNDATION
CO OPERATIVE FOR ABORIGINES LTD
COEN KINDERGARTEN ASSOCIATION INC
COLLARENEBRI PRE-SCHOOL
COLONY 47 INC
COMMONWEALTH SCIENTIFIC AND INDUSTRIAL RESEARCH ORGANISATION

**Announcement**

**Attachment J**

COMMUNICARE INC
COMMUNITY ARTS NETWORK WESTERN AUSTRALIA LTD
COMMUNITY RESTORATIVE CENTRE INC
COMMUNITY SPIRIT
COMPACT INCORPORATED
COMPASS BUSINESS AND COMMUNITY SERVICES INCORPORATED
COMPLETE PERSONNEL SA UNIT TRUST
CONDOBOLIN ABORIGINAL HEALTH SERVICE INC
CONDOBOLIN PRE SCHOOL KINDERGARTEN INC
CONTACT INCORPORATED
COOKTOWN DISTRICT COMMUNITY CENTRE INC
COOKTOWN KINDERGARTEN ASSOCIATION INC
COOMADITCHIE UNITED ABORIGINAL CORPORATION
COONABARABRAN HIGH SCHOOL
COONABARABRAN LOCAL ABORIGINAL LAND COUNCIL
COONAMBLE ABORIGINAL HEALTH SERVICE INCORPORATED
COONAMBLE PRE SCHOOL ASSOCIATION INC
COOTA GIRLS ABORIGINAL CORPORATION
CORNERSTONE YOUTH SERVICES INC
CORPORATE CONNEXIONS INTERNATIONAL PTY LIMITED
CORPORATION OF THE CITY OF PORT AUGUSTA
CORRUGATED IRON YOUTH ARTS INC
COUNCIL FOR ABORIGINAL ALCOHOL PROGRAM SERVICES INCORPORATED
COUNTERPOINT COMMUNITY SERVICES INCORPORATED
COUNTRY WOMENS ASSOCIATION OF NSW
COWBOYS RUGBY LEAGUE FOOTBALL LIMITED
COWRA COMMUNITY INFORMATION & NEIGHBOURHOOD CENTRE INC
COWRA HIGH SCHOOL
CRAIG TRINDALL CONSULTING PTY LTD
CULBURRA & DISTRICTS PRESCHOOL INC
CULLUNGHUTTI ABORIGINAL CHILD AND FAMILY CENTRE INCORPORATED
CUNNAMULLA ABORIGINAL CORPORATION FOR HEALTH
CURTIN UNIVERSITY OF TECHNOLOGY
DALAIGUR PRESCHOOL AND CHILDRENS SERVICES ASSOC INC
DANDENONG & DISTRICT ABORIGINAL CO OPERATIVE LTD
DANILA DILBA BILURU BUTJI BINNILUTLUM HEALTH SERVICE ABORIGINAL CORPORATION
DARUMBAL COMMUNITY YOUTH SERVICE INC
DARWIN ABORIGINAL & ISLANDER WOMENS SHELTER INC
DE GARIS PRESCHOOL CENTRE INC
DEADLY SISTA GIRLZ ABORIGINAL CORPORATION
DEAKIN UNIVERSITY
DEEWIN KIRIM ABORIGINAL CORPORATION
DENILQUIN LOCAL ABORIGINAL LAND COUNCIL
DEPARTMENT FOR EDUCATION AND CHILD DEVELOPMENT
DEPARTMENT FOR HEALTH AND AGEING
DEPARTMENT OF EDUCATION
DEPARTMENT OF EDUCATION
DEPARTMENT OF EDUCATION AND COMMUNITIES
DEPARTMENT OF EDUCATION AND TRAINING
DEPARTMENT OF EDUCATION AND TRAINING



**Announcement**

**Attachment J**

DEPARTMENT OF SPORT AND RECREATION
DEPT FOR CORRECTIONAL SERVICES
DEPT OF JUSTICE & ATTORNEY GENERAL
DERBARL YERRIGAN HEALTH SERVICE INC
DERBY ABORIGINAL HEALTH SERVICE COUNCIL ABORIGINAL CORPORATION
DERBY MEDIA ABORIGINAL CORPORATION
DHAUWURD-WURRUNG PORTLAND & DISTRICT ABORIGINAL ELDERLY CITIZENS INC
DIOCESE OF WILCANNIA-FORBES CATHOLIC EDUCATION OFFICE
DIOCESE OF WILCANNIA-FORBES CATHOLIC EDUCATION OFFICE
DJARRAGUN COLLEGE LIMITED
DOMESTIC VIOLENCE NSW SERVICE MANAGEMENT LIMITED
DOOMADGEE ABORIGINAL SHIRE COUNCIL
DREAMTIME CULTURAL CENTRE PTY LTD
DRUG AND ALCOHOL SERVICES ASSOCIATION ALICE SPRINGS INCORPORATED
DUBBO AND DISTRICT PRESCHOOL KINDERGARTEN INCORPORATED
DUBBO NEIGHBOURHOOD CENTRE INCORPORATED
DUBBO WEST PRESCHOOL INCORPORATED
DUNEDOO PRESCHOOL KINDERGARTEN INC
DUNGHUTTI ELDERS COUNCIL (ABORIGINAL CORPORATION)
DUNGHUTTI SPORT AND RECREATION INDIGENOUS CORPORATION
DURRI ABORIGINAL CORPORATION MEDICAL SERVICE
EAGLE EDGE SOLUTIONS
EAST ARNHEM REGIONAL COUNCIL
EASTERN GOLDFIELDS YMCA INC
EDITH COWAN UNIVERSITY
EIDSVOLD ABORIGINAL CHILDRENS ACTIVITIES
EMPIRE THEATRE PROJECTS PTY LTD
ENVIZION GROUP INC
ETHOS GLOBAL FOUNDATION LTD.
EUREKA COMMUNITY KINDERGARTEN ASSOCIATION INCORPORATED
EVANS HEAD PRE-SCHOOL ASSOCIATION INC
EVONNE GOOLAGONG FOUNDATION
EYRE FUTURES INCORPORATED
FAMILY SUPPORT NEWCASTLE INC
FAMILY VIOLENCE LEGAL SERVICE ABORIGINAL CORPORATION (SA)
FAR WEST ABORIGINAL WOMEN'S COUNCIL INCORPORATED
FAR WEST COMMUNITY LEGAL CENTRE INCORPORATED
FEDERATION UNIVERSITY AUSTRALIA
FIVE BRIDGES LTD
FLETCHER INTERNATIONAL EXPORTS PTY LTD
FLINDERS ISLAND ABORIGINAL ASSOC INC
FOGS AT WORK LIMITED
FORBES PRE SCHOOL KINDERGARTEN CO-OP
FOUNDATION OF REHABILITATION WITH ABORIGINAL ALCOHOL RELATED DIFFICULTIES CORPORATION
FRAMLINGHAM ABORIGINAL TRUST
GADIGAL INFORMATION SERVICE ABORIGINAL CORPORATION
GAINMARA BIRRILEE PRESCHOOL ASSOCIATION
GALLANG PLACE ABORIGINAL & TORRES STRAIT ISLANDERS CORP
GANYJUU ABORIGINAL AND TORRES STRAIT ISLANDER CORPORATION FOR FAMILY SUPPORT

**Announcement**

**Attachment J**

SERVICES
GAPUWIYAK COMMUNITY EDUCATION CENTRE
GARL GARL WALBU ABORIGINAL CORPORATION
GARNDUWA AMBOORNY WIRNAN ABORIGINAL CORPORATION
GATEWAY HEALTH
GERALDTON REGIONAL ABORIGINAL MEDICAL SERVICE
GERALDTON REGIONAL COMMUNITY EDUCATION CENTRE INC
GERALDTON RESOURCE CENTRE INC
GERALDTON STREETWORK ABORIGINAL CORPORATION
GILGANDRA COUNCIL
GILGANDRA PRESCHOOL INCORPORATED
GINDAJA SUBSTANCE MISUSE ABORIGINAL CORP
GIPPSLAND & EAST GIPPSLAND ABORIGINAL CO-OPERATIVE LTD
GIPPSLAND LAKES COMMUNITY HEALTH
GIRRAWONG PRE-SCHOOL INC
GIRUDALA COMMUNITY CO-OPERATIVE SOCIETY LTD
GLEN HILL ABORIGINAL CORPORATION
GLEN INNES FAMILY & YOUTH SUPPORT SERVICE INC
GOLD COAST ABORIGINAL & TORRES STRAIT ISLANDER CORPORATION FOR COMMUNITY CONSULTATION
GOOBIDI-BAMANGA COMMUNITY ADVANCEMENT COOPERATIVE SOCIETY LIMITED
GOOD BEGINNINGS AUSTRALIA LIMITED
GOODOOGA PRE-SCHOOL INC
GOOLUM GOOLUM ABORIGINAL CO OP LTD
GOONDIR ABORIGINAL & TORRES STRAIT ISLANDER CORPORATION FOR HEALTH SERV
GOONELLABAH PRE-SCHOOL INCORPORATED
GOULBURN REGION PRE SCHOOL ASSN INC
GREAT LAKES CHILDRENS CENTRE INCORPORATED
GREAT LAKES COMMUNITY RESOURCES INC
GREAT SOUTHERN EMPLOYMENT DEVELOPMENT COMMITTEE
GREATER SHEPPARTON CITY COUNCIL
GRIFFITH ABORIGINAL MEDICAL SERVICE INC
GRIFFITH UNIVERSITY
GRIFFITH WIRADJURI ABORIGINAL PRESCHOOL INC
GROUP TRAINING AUSTRALIA LIMITED
GSL : A GOOD START TO LIFE PTY LTD
GULARGAMBONE PRE SCHOOL INCORPORATED
GUMALA ABORIGINAL CORPORATION
GUMATJ CORPORATION LIMITED
GUMMYANEY ABORIGINAL CORP
GUNAIKURNAI LAND & WATERS ABORIGINAL CORPORATION
GUNAWIRRA LIMITED
GUNBALANYA COMMUNITY SCHOOL
GUNDITJMARA ABORIGINAL CO-OP
GUNDJEIHMI ABORIGINAL CORPORATION
GUNGARDE COMMUNITY CENTRE ABORIGINAL CORPORATION
GUNIDA GUNYAH ABORIGINAL CORPORATION
GUNNEDAH PRESCHOOL KINDERGARTEN ASSOCIATION INCORPORATED
GUR A BARADHARAW KOD TORRES STRAIT SEA AND LAND COUNCIL TORRES STRAIT ISLANDER CORPORATION

**Announcement**

**Attachment J**

GUREHLGAM CORPORATION LIMITED
GURRINY YEALAMUCKA (GOOD HEALING) HEALTH SERVICES ABORIGINAL CORPORATION
GYNDARNA PRE SCHOOL
HACKHAM WEST COMMUNITY CENTRE INC.
HATJI, SIMON
HEADSPACE NATIONAL YOUTH MENTAL HEALTH FOUNDATION LTD
HEADSTART KINDERGARTEN AND PRESCHOOL INCORPORATED
HELEM YUMBA
HESTANEE PTY. LIMITED
HGT AUSTRALIA LIMITED
HOCKEY QUEENSLAND INC
HOLYOAKE AUSTRALIAN INSTITUTE FOR ALCOHOL AND DRUG ADDICTION RESOLUTION INC
HONEY ANT READERS PTY LIMITED
HOPE VALE ABORIGINAL SHIRE COUNCIL
HOPEVALE COMMUNITY LEARNING CENTRE ABORIGINAL CORPORATION
HUMAN SERVICES TRAINING ADVISORY COUNCIL INCORPORATED
HUNTER NEW ENGLAND LOCAL HEALTH DISTRICT
ICE T PTY LIMITED
ICEA LTD
ILLAWARRA ABORIGINAL CORPORATION
ILLAWARRA ABORIGINAL MEDICAL SERVICE ABORIGINAL CORPORATION
ILLAWARRA AREA CHILD CARE LTD
ILLAWARRA KOORI MEN'S SUPORT GROUP
IMPARJA TELEVISION PTY. LTD.
INCITE ARTS INC
INDIGENOUS COMMUNITY TELEVISION LIMITED
INDIGENOUS REMOTE COMMUNICATIONS ASSOCIATION ABORIGINAL AND TORRES STRAIT ISLANDERS CORPORATION
INDIGENOUS WELLBEING CENTRE LTD
INJILINJI PRE SCHOOL ASSN
INSTITUTE FOR ABORIGINAL DEVELOPMENT (ABORIGINAL CORPORATION)
INSTITUTE FOR URBAN INDIGENOUS HEALTH LTD
INVERELL DISTRICT FAMILY SERVICES LIMITED
INVERELL SHIRE COUNCIL
IPSWICH YUPI PROGRAM INC
IRONBARK ABORIGINAL CORPORATION
IRONBARK DEVELOPMENT SERVICES INCORPORATED
ISS FACILITY SERVICES AUSTRALIA LIMITED
J RILEY & R.J RILEY
JACARANDA COMMUNITY CENTRE INC.
JALI LOCAL ABORIGINAL LAND COUNCIL
JALYGURR-GUWAN ABORIGINAL CORPORATION
JAMES COOK UNIVERSITY
JARJUM CENTRE INC
JARLMADANGAH BURRU ABORIGINAL CORPORATION
JAWUN
JILKMINGGAN SCHOOL
JOB CENTRE AUSTRALIA LIMITED
JOBSCO EMPLOYMENT SERVICES INC
JOBLINK PLUS LIMITED

**Announcement**

**Attachment J**

JOB SOUTH WEST INC
JUBAL ABORIGINAL CORPORATION
JUKANYULA ABORIGINAL CORP FOR CHILDRENS ENRICHMENT
JULALIKARI COUNCIL ABORIGINAL CORP
JULUWARLU GROUP ABORIGINAL CORPORATION
JUMBUNNA COMMUNITY PRE-SCHOOL & EARLY INTERVENTION CENTRE INC
KAATA-KOORLINY ENTERPRISE & EMPLOYMENT DEVELOPMENT ABORIGINAL CORPORATION
KADJINA COMMUNITY INCORPORATED
KALANO COMMUNITY ASSOCIATION INC
KALKARINGI SCHOOL
KALPARRIN COMMUNITY INC
KALWUN DEVELOPMENT CORPORATION LIMITED
KALYUKU NINTI - PUNTUKU NGURRA LIMITED
KAMBU ABORIGINAL AND TORRES STRAIT ISLANDER CORPORATION FOR HEALTH
KARADI ABORIGINAL CORPORATION
KARALUNDI ABORIGINAL EDUCATION COMMUNITY INC
KARRAYILI ADULT EDUCATION CENTRE
KARUAH PRE SCHOOL
KATAMPUL ABORIGINAL CORPORATION
KATHERINE ISOLATED CHILDRENS SERVICE INC
KATHERINE REGIONAL ABORIGINAL HEALTH & RELATED SERVICES INC
KATHERINE WEST HEALTH BOARD ABORIGINAL CORPORATION
KATHERINE WOMEN'S INFORMATION & LEGAL SERVICE ASSOCIATION
KATUNGUL ABORIGINAL CORPORATION COMMUNITY & MEDICAL SERVICES
KEMPSEY LOCAL ABORIGINAL LAND COUNCIL
KIMBERLEY ABORIGINAL LAW AND CULTURE CENTRE ABORIGINAL CORPORATION
KIMBERLEY ABORIGINAL MEDICAL SERVICES LIMITED
KIMBERLEY COMMUNITY LEGAL SERVICES INC
KIMBERLEY INTERPRETING SERVICE ABORIGINAL CORPORATION
KIMBERLEY STOLEN GENERATION ABORIGINAL CORPORATION
KINCHELA BOYS HOME INC.
KIRRAE HEALTH SERVICES INC
KIRRAWA INDIGENOUS CORPORATION
KIRTON POINT CHILDREN'S CENTRE FOR EARLY CHILDHOOD DEVELOPMENT AND PARENTING
KIWIRRKURRA COUNCIL ABORIGINAL CORPORATION
KOOBARA ABORIGINAL & ISLANDER FAMILY RESOURCE CENTRE INC
KOOLYANGARRA PRE-SCHOOL ABORIGINAL CORPORATION
KOONIBBA COMMUNITY ABORIGINAL CORPORATION INCORPORATED
KOOTINGAL & DISTRICT PRE-SCHOOL INC
KORMILDA COLLEGE LTD
KORRAWINGA ABORIGINAL CORP
KOWANYAMA ABORIGINAL SHIRE COUNCIL
KOYA ABORIGINAL CORPORATION
KU CHILDREN'S SERVICES
KULAI PRE SCHOOL ABORIGINAL CORPORATION
KULILA KINDERGARTEN ASSOCIATION INCORPORATED
KULLARRI REGIONAL CDEP INCORPORATED
KUMMARA ASSOCIATION INCORPORATED
KURA YERLO COUNCIL INC
KURANDA COMMUNITY KINDERGARTEN ASSN

**Announcement**

**Attachment J**

KURBINGUI YOUTH DEVELOPMENT ASSOCIATION INC.
KURUNGAL COUNCIL INC.
KUTJALA PLAYGROUP & KINDERGARTEN INC
LA PEROUSE LOCAL ABORIGINAL LAND COUNCIL
LA TROBE UNIVERSITY
LAJAMANU SCHOOL COUNCIL INC
LAKE CARGELLIGO DISTRICT COMMUNITY CHILDREN'S CENTRE ASSOC INC
LAKE TYER HEALTH & CHILDREN SERVICES ASSOCIATION
LANGFORD ABORIGINAL ASSOCIATION INC
LARRAKIA NATION ABORIGINAL CORPORATION
LATROBE CITY COUNCIL
LAYNHAPUY HOMELANDS ABORIGINAL CORPORATION
LEETON PRESCHOOL ASSOC INC
LIFE WITHOUT BARRIERS
LIFELINE DARLING DOWNS AND SOUTH WEST QUEENSLAND LIMITED
LIGHTNING RIDGE PRE-SCHOOL CENTRE INC
LINK UP (NSW) ABORIGINAL CORPORATION
LINK-UP (QLD) ABORIGINAL CORP
LIRRWI YOLNGU TOURISM ABORIGINAL CORPORATION
LITERACY FOR LIFE FOUNDATION LIMITED
LITTLE NUGGETS EARLY LEARNING CENTRE INC.
LITTLE YUIN PRESCHOOL FAMILY CENTRE ABORIGINAL CORPORATION
LIVES LIVED WELL LTD.
LLOYD MCDERMOTT RUGBY DEVELOPMENT TEAM INC
LOCKHART RIVER ABORIGINAL SHIRE COUNCIL
LODDON MALLEE PRESCHOOL ASSOCIATION PTY LTD
LULLAS CHILDREN AND FAMILY CENTRE ABORIGINAL CORPORATION
LUTHERAN CHURCH OF AUSTRALIA QUEENSLAND DISTRICT
LUTHERAN COMMUNITY CARE
LYREBIRD PRE-SCHOOL KINDERGARTEN NOWRA EAST INC
M.A CUSTANCE & G.D RUBIN-CUSTANCE
MAARI MA HEALTH ABORIGINAL CORPORATION
MABUNJI ABORIGINAL RESOURCE ASSOCIATION INC
MACDONNELL REGIONAL COUNCIL
MACFARLANE PRIMARY SCHOOL
MACKAY & DISTRICT ABORIGINAL & ISLANDER MEDIA ASSOCIATION LIMITED
MACKILLOP RURAL COMMUNITY SERVICES
MACLEAN COMMUNITY PRE-SCHOOL INCORPORATED
MACLEAN PUBLIC SCHOOL
MACLEAY VALLEY WORKPLACE LEARNING CENTRE INCORPORATED
MACMAHON HOLDINGS LIMITED
MACQUARIE UNIVERSITY
MADALAH LIMITED
MADEC AUSTRALIA
MALABAM HEALTH BOARD ABORIGINAL CORPORATION
MALLEE DISTRICT ABORIGINAL SERVICES LIMITED
MALLEE FAMILY CARE INC.
MALU LAMAR (TORRES STRAIT ISLANDER) CORPORATION
MAMABULANJIN ABORIGINAL CORPORATION
MAMARAPHA COLLEGE LIMITED

**Announcement****Attachment J**

MAMU HEALTH SERVICE LIMITED
MANINGRIDA SCHOOL COUNCIL INC
MANNING SUPPORT SERVICES INC
MANY RIVERS MICROFINANCE LTD
MANYALLALUK SCHOOL
MAPOON ABORIGINAL COUNCIL
MAREEBA COMMUNITY KINDERGARTEN INC
MAREEBA SHIRE JOB TRAINING ASSOC INC
MARIST YOUTH CARE LIMITED
MARNGARR RESOURCE CENTRE ABORIGINAL CORPORATION
MARNINWARTIKURA FITZROY WOMEN'S RESOURCE CENTRE (ABORIGINAL CORPORATION)
MARR MOODITJ TRAINING INC
MARRIN WEEJALI ABORIGINAL CORPORATION
MARTHAKAL HOMELAND & RESOURCE CENTRE ASSOCIATION
MAWARKARRA HEALTH SERVICE
MEGT (AUSTRALIA) LTD
MELBOURNE INDIGENOUS TRANSITION SCHOOL
MENINDEE LOCAL ABORIGINAL LAND COUNCIL
MENINDEE PRE SCHOOL ASSOCIATION
MENTAL HEALTH FIRST AID INTERNATIONAL
MENZIES SCHOOL OF HEALTH RESEARCH
MERCY COMMUNITY SERVICES INCORPORATED
MID NORTH COAST INDIGENOUS BROADCASTER ASSOCIATION ABORIGINAL CORP MIBAAC
MID RICHMOND NEIGHBOURHOOD CENTRE INC
MIDWEST ABORIGINAL MEDIA ASSOCIATION INCORPORATED
MILINGIMBI & OUTSTATIONS PROGRESS RESOURCE ASSN INC
MILLIYA RUMURRA ABORIGINAL CORPORATION
MILYAKBURRA SCHOOL COUNCIL INC
MINDARIBBA LOCAL ABORIGINAL LAND COUNCIL
MINIMBAH PRESCHOOL ABORIGINAL CORP
MINYA BUNHII INCORPORATED
MIRIAM ROSE FOUNDATION INCORPORATED
MIRIMA COUNCIL ABORIGINAL CORPORATION
MIRNDIYAN GUNUNA ABORIGINAL CORPORATION
MISSION AUSTRALIA
MIWATJ HEALTH ABORIGINAL CORPORATION
MONASH UNIVERSITY
MOOGJI ABORIGINAL COUNCIL EAST GIPPSLAND INC
MOOKAI ROSIE-BI-BAYAN
MOORDITCH GURLONGGA ASSOCIATION INC
MOREE SECONDARY COLLEGE ALBERT STREET CAMPUS
MOUNT ISA ABORIGINAL COMMUNITY CONTROLLED HEALTH SERVICES LIMITED
MTC AUSTRALIA LIMITED
MULLUM MULLUM INDIGENOUS GATHERING PLACE LTD
MULOOBINBA ABORIGINAL CORPORATION
MULUNGU ABORIGINAL CORPORATION PRIMARY HEALTH CARE SERVICE
MUNGINDI COMMUNITY PRE-SCHOOL INC
MUNGOORBADA ABORIGINAL CORPORATION
MUNUNJALI HOUSING AND DEVELOPMENT COMPANY LIMITED
MURDI PAAKI REGIONAL ENTERPRISE CORPORATION LTD

**Announcement****Attachment J**

MURDI PAAKI REGIONAL HOUSING CORPORATION LIMITED
MURDOCH UNIVERSITY
MURRAY DISTRICTS ABORIGINAL ASSOCIATION INC.
MURRAY VALLEY ABORIGINAL CO-OPERATIVE
MURRIN BRIDGE PRESCHOOL ASSOCIATION
MUSWELLBROOK SOUTH PUBLIC SCHOOL
NAISDA LIMITED
NAMATJIRA HAVEN LIMITED
NAMBARA SCHOOLS COUNCIL
NAMBUCCA HEADS LOCAL ABORIGINAL LAND COUNCIL
NAMBUCCA SHIRE COUNCIL
NANGALA PROJECT LIMITED
NANIMA PRE SCHOOL ASSOCIATION INC
NAPRANUM ABORIGINAL SHIRE COUNCIL
NAPRANUM PAL GROUP LIMITED
NAROOMA HIGH SCHOOL P&C ASSOCIATION INC
NARROMINE PRE-SCHOOL KINDERGARTEN INC
NARUNGA ABORIGINAL CORPORATION REGIONAL AUTHORITY
NATIONAL ABORIGINAL SPORTING CHANCE ACADEMY (ABORIGINAL CORPORATION)
NATIONAL ACCREDITATION AUTHORITY FOR TRANSLATORS AND INTERPRETERS LTD.
NATIONAL INDIGENOUS CULINARY INSTITUTE LTD
NATIONAL INDIGENOUS RADIO SERVICE LIMITED
NAUIYU NAMBIYU ABORIGINAL CORPORATION
NEPEAN COMMUNITY & NEIGHBOURHOOD SERVICES
NETBALL WA (INC)
NETWORK FOR EDUCATIONAL WORKPLACEMENTS
NEW HORIZONS ENTERPRISES LIMITED
NEW SOUTH WALES ABORIGINAL LAND COUNCIL
NEW SOUTH WALES RUGBY LEAGUE LTD
NEW SOUTH WALES RUGBY UNION LTD
NEWMONT MINING SERVICES PTY LTD
NGAANYATJARRA COUNCIL ABORIGINAL CORPORATION
NGAANYATJARRA MEDIA (ABORIGINAL CORPORATION)
NGAANYATJARRA PITJANTJATJARA YANKUNYTJATJARA WOMEN'S COUNCIL (ABORIGINAL CORPORATION)
NGABU BINGAYI ABORIGINAL CORPORATION
NGAIMPE ABORIGINAL CORPORATION
NGALA COMMUNITY SERVICES
NGALLINGNEE JARUUM TABULAM & DISTRICT COMMUNITY PRESCHOOL INCORPORATED
NGANAMPA HEALTH COUNCIL INC
NGANGGANAWILI ABORIGINAL COMMUNITY CONTROLLED HEALTH & MEDICAL
NGANMARRIYANGA SCHOOL COUNCIL INCORPORATED
NGARLIYARNDU BINDIRRI (CORPORATE CDEP) ABORIGINAL CORPORATION
NGARRINDJERI REGIONAL AUTHORITY INC
NGAYAAMBA WALUURA ABORIGINAL CORPORATION
NGNOWAR AERWAH ABORIGINAL CORPORATION
NGOONBI CO-OPERATIVE SOCIETY LTD
NGROO EDUCATION INCORPORATED
NGULINGAH LOCAL ABORIGINAL LAND COUNCIL
NGURA YADURIRN CHILDREN & FAMILY CENTRE

**Announcement****Attachment J**

NGURRALA ABORIGINAL CORPORATION
NGWALA WILLUMBONG CO-OPERATIVE LTD
NIMBIN PRE SCHOOL & CHILDCARE ASSN INC
NINTI ONE LIMITED
NINTIRINGANYI CULTURAL TRAINING CENTRE INCORPORATED
NIPAPANHA COMMUNITY INCORPORATED
NITJPURRU ABORIGINAL CORPORATION
NJERENDA ABORIGINAL CORPORATION
NOAH'S ARK CENTRE OF SHOALHAVEN INC
NOONGAR BOODJA LANGUAGE CULTURAL ABORIGINAL CORPORATION
NORTH AND WEST REMOTE HEALTH LIMITED
NORTH AUSTRALIAN ABORIGINAL FAMILY VIOLENCE LEGAL SERVICE - ABORIGINAL CORPORATION
NORTH AUSTRALIAN ABORIGINAL JUSTICE AGENCY LTD
NORTH AUSTRALIAN RURAL MANAGEMENT CONSULTANTS PTY. LTD.
NORTH ST MARYS NEIGHBOURHOOD CENTRE
NORTH STRADBROKE ISLAND ABORIGINAL & ISLANDERS HOUSING CO-OPERATIVE SOC
NORTHAMPTON OLD SCHOOL COMMUNITY INITIATIVE INC
NORTHERN CARERS NETWORK INC
NORTHERN DISTRICT COMMUNITY HEALTH SERVICE
NORTHERN PENINSULA AREA NGURPAI IKAMA IKYA COUNCIL
NORTHERN RIVERS COMMUNITY LEGAL CENTRE INC
NORTHERN RIVERS VET IN SCHOOLS CONSORTIUM INC
NORTHERN STAR RESOURCES LTD
NORTHERN TERRITORY LEGAL AID COMMISSION
NORTHERN TERRITORY OF AUSTRALIA
NORTHERN TERRITORY STOLEN GENERATIONS ABORIGINAL CORPORATION
NPA FAMILY AND COMMUNITY SERVICES ABORIGINAL & TORRES STRAIT ISLANDER CORPORATION
NSW ABORIGINAL EDUCATION CONSULTATIVE GROUP INCORPORATED
NSW BUSINESS CHAMBER LIMITED
NUMBULWAR COMMUNITY EDUCATION CENTRE
NUNGALINYA COLLEGE INCORPORATED
NUNKUWARRIN YUNTI OF SA INC
NYOONGAR PATROL SYSTEM INCORPORATED
NYOONGAR SPORTS ASSOCIATION INC
OAK VALLEY (MARALINGA) INC
OFFICE OF SPORT
ON TRACK COMMUNITY PROGRAMS LTD
ONE VISION PRODUCTIONS LIMITED
OORANGA FAMILY MOBILE RESOURCE UNIT ASSOC INC
ORANA HAVEN ABORIGINAL CORPORATION
ORANGE CITY COUNCIL
ORANGE PRE-SCHOOL KINDERGARTEN LTD
ORD VALLEY ABORIGINAL HEALTH SERVICES ABORIGINAL CORPORATION
PALM ISLAND COMMUNITY COMPANY LIMITED
PALNGUN WURNANGAT ASSOCIATION
PANGULA MANNAMURNA INCORPORATED
PAPULU APPARR-KARI ABORIGINAL CORPORATION
PARKES & DISTRICT NEIGHBOURHOOD AND COMMUNITY INFORMATION CENTRE INC
PARNGURR COMMUNITY SCHOOL ABORIGINAL CORP
PATHFINDERS LTD



**Announcement**

**Attachment J**

PAUPIYALA TJARUTJA ABORIGINAL CORPORATION
PEAK HILL PRE SCHOOL KINDERGARTEN INC
PEEDAC PTY LTD
PENRITH CITY COUNCIL
PETER PAN PRE-SCHOOL AND KINDERGARTEN-TAMWORTH INC
PIKA WIYA HEALTH SERVICE ABORIGINAL CORPORATION
PILBARA COMMUNITY LEGAL SERVICE INCORPORATED
PILLIGA PUBLIC SCHOOL
PINE CREEK ABORIGINAL ADVANCEMENT ASSOCIATION
PITJANTJATJARA YANKUNYTJATJARA MEDIA INC
PIUS X ABORIGINAL CORPORATION
PLAYABILITY INCORPORATED
PLAYGROUP ASSOCIATION OF NSW INC
PLAYGROUP ASSOCIATION OF QLD INC
PLAYGROUP WA (INC)
POLICE CITIZENS YOUTH CLUBS NSW LTD
PORMPUR PAANTH ABORIGINAL CORPORATION
PORT ADELAIDE FOOTBALL CLUB LIMITED
PORT AUGUSTA YOUTH CENTRE INCORPORATED
PORT KENNEDY ASSOCIATION INCORPORATED
PORT LINCOLN ABORIGINAL COMMUNITY COUNCIL
PORT LINCOLN ABORIGINAL HEALTH SERVICE INC
PORT LINCOLN CHILDRENS CENTRE INCORPORATED
POWER COMMUNITY LTD
PRESBYTERIAN LADIES COLLEGE INC
PURANYANGU-RANGKA KERREY (ABOROGINAL RADIO) ABORIGINAL CORPORATION
PURNULULU ABORIGINAL CORP
PUUYA FOUNDATION
QUEANBEYAN AND DISTRICT PRE-SCHOOL ASSOCIATION INCORPORATED
QUEENSLAND ABORIGINAL & ISLANDER CORP ALCOHOL & DRUG DEPENDENCE SERVICES
QUEENSLAND ABORIGINAL & ISLANDER HEALTH COUNCIL
QUEENSLAND INDIGENOUS FAMILY VIOLENCE LEGAL SERVICE ABORIGINAL CORPORATION
QUEENSLAND MURRAY-DARLING COMMITTEE INC.
QUEENSLAND POLICE-CITIZENS YOUTH WELFARE ASSOCIATION
QUEENSLAND REMOTE ABORIGINAL MEDIA
QUEENSLAND RUGBY UNION LTD.
QUEENSLAND UNIVERSITY OF TECHNOLOGY
RADIO LARRAKIA ASSOCIATION INC.
RAMAHYUCK DISTRICT ABORIGINAL CORPORATION
RAMINGINING CEC COUNCIL
RANGELANDS NRM CO-ORDINATING GROUP (INC.)
RAUKKAN COMMUNITY COUNCIL INCORPORATED
RDA ALICE SPRINGS INCORPORATED
RECLINK AUSTRALIA
RECRUITMENT OUTCOMES PTY LTD
REFAP PTY LTD
REGIONAL ANANGU SERVICES ABORIGINAL CORPORATION
REGIONAL DEVELOPMENT AUSTRALIA GREAT SOUTHERN WESTERN AUSTRALIA INCORPORATED
REKINDLING THE SPIRIT LIMITED
RELATIONSHIPS AUSTRALIA NORTHERN TERRITORY INC

**Announcement**

**Attachment J**

RELATIONSHIPS AUSTRALIA SOUTH AUSTRALIA LIMITED
RELATIONSHIPS AUSTRALIA TASMANIA INCORPORATED
RIVERMOUNT EDUCATION LIMITED
ROBINVALE P-12 COLLEGE
ROCHERLEA FOOTBALL CLUB
ROMAN CATHOLIC TRUST CORPORATION FOR THE DIOCESE OF TOWNSVILLE
ROMAN CATHOLIC TRUST CORPORATION FOR THE DIOCESE OF TOWNSVILLE
ROPER GULF REGIONAL COUNCIL
ROYAL FAR WEST
ROYAL MELBOURNE INSTITUTE OF TECHNOLOGY
RTA WEIPA PTY LTD
RUMBALARA ABORIGINAL CO-OPERATIVE LIMITED
RUMBALARA FOOTBALL NETBALL CLUB INC
RURAL AND REMOTE MENTAL HEALTH LIMITED
RURAL CITY OF MURRAY BRIDGE
SADADEEN PRIMARY SCHOOL COUNCIL
SAIMA TORRES STRAIT ISLANDER CORPORATION
SALTWATER FRESHWATER ARTS ALLIANCE ABORIGINAL CORPORATION
SANCTUARY POINT PUBLIC SCHOOL
SANDHILLS FOUNDATION FOR ABORIGINAL AFFAIRS (ABORIGINAL CORPORATION)
SCHOOL GROUP MANAGEMENT COUNCIL BARKLY
SCOTDESCO INCORPORATED
SDN CHILD AND FAMILY SERVICES PTY LIMITED
SEA LAKE PRE SCHOOL CENTRE INC
SEARCHLIGHT EDUCATION SPRINGFIELD
SECRETARIAT OF NATIONAL ABORIGINAL AND ISLANDER CHILD CARE INC
SEISIA COMMUNITY TORRES STRAIT ISLANDERS CORPORATION
SEVENTH-DAY ADVENTIST SCHOOLS (NORTH NEW SOUTH WALES) LIMITED
SHALOM CHRISTIAN COLLEGE
SHANE CARROLL & ASSOCIATES PTY. LTD.
SHEPHERDSON COLLEGE
SHINE FOR KIDS CO-OPERATIVE LIMITED
SHINE INSPIRE ACHIEVE BELONG INCORPORATED
SHIRE OF CARNARVON
SHIRE OF DERBY WEST KIMBERLEY
SHIRE OF HALLS CREEK
SHIRE OF KATANNING
SHOALHAVEN COMMUNITY DEVELOPMENT LTD
SHOALHAVEN COMMUNITY PRE SCHOOL INC
SKILL CENTRED QUEENSLAND INC
SOFTBALL AUSTRALIA LIMITED
SOLID YOUNG FULLAS ABORIGINAL CORPORATION
SOUTH AUSTRALIAN HOUSING TRUST
SOUTH AUSTRALIAN NATIONAL FOOTBALL LEAGUE INC
SOUTH COAST MEDICAL SERVICE ABORIGINAL CORPORATION
SOUTH COAST WOMENS HEALTH & WELFARE ABORIGINAL CORPORATION
SOUTH COAST WRITERS' CENTRE INCORPORATED
SOUTH EAST ARTS (NSW) INC.
SOUTH EAST TASMANIAN ABORIGINAL CORP
SOUTH EASTERN INDIGENOUS MEDIA ASSOCIATION INC

**Announcement**

**Attachment J**

SOUTH SYDNEY ABORIGINAL CORPORATION RESOURCE CENTRE
SOUTH WEST INDIGENOUS NETWORK INC
SOUTHERN ABORIGINAL CORP
SOUTHERN CROSS UNIVERSITY
SOUTHS CARES PBI LTD
SOUTH-WEST ABORIGINAL MEDICAL SERVICE ABORIGINAL CORPORATION
SPENCER PARK PRIMARY SCHOOL
ST CATHERINE'S COLLEGE INC
ST IGNATIUS CATHOLIC PRIMARY SCHOOL BOURKE
ST PHILIP'S CHRISTIAN EDUCATION FOUNDATION LTD
ST. GEORGE ABORIGINAL HOUSING COMPANY LIMITED
STEPS GROUP AUSTRALIA LIMITED
STRONGER SMARTER INSTITUTE LIMITED
SUNRISE HEALTH SERVICE ABORIGINAL CORPORATION
SURAT ABORIGINAL CORPORATION
SURF LIFE SAVING SOUTH AUSTRALIA INC
SUTHERLAND SHIRE FAMILY SERVICES INC
SWAN DISTRICTS FOOTBALL CLUB (INC)
SWAN EMERGENCY ACCOMMODATION INC.
SWIMMING AUSTRALIA LIMITED
SWINBURNE UNIVERSITY OF TECHNOLOGY
SYDNEY ANGLICAN HOME MISSION SOCIETY COUNCIL
T FERNANDO & D.L SMITH
TAMWORTH FAMILY SUPPORT SERVICE INC
TANGENTYERE COUNCIL INC
TANIA MAJOR CONSULTING PTY LTD
TAPATJATJAKA ART AND CRAFT ABORIGINAL CORPORATION
TAREE & DISTRICT PRE-SCHOOL LTD
TAREE INDIGENOUS DEVELOPMENT AND EMPLOYMENT LTD
TARUMBAL KINDERGARTEN ASSOCIATION INC
TASMANIAN ABORIGINAL CENTRE INC
TASMANIAN ABORIGINAL CHILD CARE ASSOC
TAUONDI INCORPORATED
TEC NQ LTD
TECHNICAL AND FURTHER EDUCATION COMMISSION
TENTERFIELD PRE SCHOOL KINDERGARTEN INC
THAMARRURR DEVELOPMENT CORPORATION LIMITED
THAMARRURR REGIONAL AUTHORITY ABORIGINAL CORPORATION
THARAWAL ABORIGINAL CORPORATION
THE ARTHUR BEETSON FOUNDATION LIMITED
THE AUSTRALIAN LITERACY AND NUMERACY FOUNDATION LIMITED
THE BENEVOLENT SOCIETY
THE BUR-DEL CO-OPERATIVE ADVANCEMENT SOCIETY LIMITED
THE BUSY GROUP LTD
THE BUTTERY LIMITED
THE CABOOLTURE HISTORICAL SOCIETY INC
THE CIRCULAR HEAD ABORIGINAL CORPORATION
THE FLINDERS UNIVERSITY OF SOUTH AUSTRALIA
THE GRAHAM (POLLY) FARMER FOUNDATION INCORPORATED
THE GUMBI-GUMBI ABORIGINAL & TORRES STRAIT ISLANDER CORP

**Announcement**

**Attachment J**

THE INDIGENOUS MARATHON FOUNDATION LIMITED
THE LEROY LOGGINS COMMUNITY ORGANISATION INC.
THE LYNDON COMMUNITY
THE MARY G FOUNDATION
THE NINTIRRI CENTRE INCORPORATED
THE OOLONG ABORIGINAL CORPORATION
THE PATRICIA GILES CENTRE INC
THE ROMAN CATHOLIC BISHOP OF GERALDTON CENTACARE FAMILY SERVICES
THE ROMAN CATHOLIC TRUST CORPORATION FOR THE DIOCESE OF CAIRNS
THE ROMAN CATHOLIC TRUST CORPORATION FOR THE DIOCESE OF ROCKHAMPTON
THE SALVATION ARMY (QLD) PROPERTY TRUST
THE SMITH FAMILY
THE SYNOD OF THE DIOCESE OF THE NT INC
THE TRANGIE PRE-SCHOOL KINDERGARTEN ASSOCIATION LTD
THE TRUSTEE FOR ALEBROOKE FAMILY TRUST
THE TRUSTEE FOR FOR CENTACARE CATHOLIC FAMILY SERVICES TRUST FUND
THE TRUSTEE FOR SAVE THE CHILDREN AUSTRALIA TRUST
THE TRUSTEE FOR THE LBF CONSULTING TRUST
THE TRUSTEE FOR THE LONG WALK TRUST
THE TRUSTEE FOR THE SALVATION ARMY VICTORIA PROPERTY TRUST
THE UNITING CHURCH IN AUSTRALIA PROPERTY TRUST (Q.)
THE UNITING CHURCH IN AUSTRALIA PROPERTY TRUST (VICTORIA) UNITINGCARE GIPPSLAND
THE UNIVERSITY OF ADELAIDE
THE UNIVERSITY OF NEW ENGLAND
THE UNIVERSITY OF NEWCASTLE
THE UNIVERSITY OF NOTRE DAME AUSTRALIA
THE UNIVERSITY OF QUEENSLAND
THE WIRRPANDA FOUNDATION LIMITED
THE YURRWI (MILINGIMBI) COMMUNITY EDUCATION CENTRE COUNCIL INC
THIYAMA-LI FAMILY VIOLENCE SERVICE INCORPORATED
THORNBURY HIGH SCHOOL
TIGERS IN COMMUNITY FOUNDATION LIMITED
TIMBER CREEK SCHOOL COUNCIL
TITANS 4 TOMORROW LIMITED
TIWI EDUCATION BOARD INCORPORATED
TIWI ENTERPRISES PTY LTD
TIWI ISLANDS REGIONAL COUNCIL
TIWI TRAINING & EMPLOYMENT PTY LTD
TJI TJI WILTJA PRE SCHOOL INC
TJUMA PULKA (MEDIA) ABORIGINAL CORPORATION
TJUWANPA OUTSTATION RESOURCE CENTRE ABORIGINAL CORPORATION
TOOMELAH PUBLIC SCHOOL
TOP END ABORIGINAL BUSH BROADCASTERS ASSOCIATION INC
TOP END WOMENS LEGAL SERVICE INC
TORRES AND CAPE HOSPITAL AND HEALTH SERVICE
TORRES STRAIT ISLANDERS REGIONAL EDUCATION COUNCIL INCORPORATED
TOUCH FOOTBALL AUSTRALIA INCORPORATED
TOWNSVILLE ABORIGINAL AND ISLANDER MEDIA ASSOCIATION LIMITED
TOWNSVILLE ABORIGINAL AND TORRES STRAIT ISLANDER CORPORATION FOR HEALTH SERVICES
TREGEAR PRESBYTERIAN KINDERGARTEN

**Announcement**

**Attachment J**

TRIBAL WARRIOR ASSOCIATION INCORPORATED
TRUE BLUE DREAMING INC.
TRUSTEE OF THE ROMAN CATHOLIC CHURCH FOR THE DIOCESE OF BATHURST AS TRE FO
TRUSTEES OF EDMUND RICE EDUCATION AUSTRALIA
TRUSTEES OF THE ROMAN CATHOLIC CHURCH DIOCESE OF LISMORE AS TRUSTEE FOR THE CATHOLIC EDUCATION OFFICE
TULLAWON HEALTH SERVICE INCORPORATED
TUMUT PRE SCHOOL CO-OPERATIVE SOCIETY
TUMUT REGIONAL FAMILY SERVICES INCORPORATED
TWEED SHIRE WOMEN'S SERVICE INC
UMOONA TJUTAGKU HEALTH SERVICE ABORIGINAL CORPORATION ICN 7460
UNITINGCARE NSW.ACT
UNITINGCARE TASMANIA
UNITINGCARE WESLEY ADELAIDE INCORPORATED
UNITINGCARE WESLEY COUNTRY SA INC
UNIVERSITY OF CANBERRA
UNIVERSITY OF MELBOURNE
UNIVERSITY OF NEW SOUTH WALES
UNIVERSITY OF SOUTH AUSTRALIA
UNIVERSITY OF SOUTHERN QUEENSLAND
UNIVERSITY OF SYDNEY
UNIVERSITY OF TASMANIA
UNIVERSITY OF TECHNOLOGY SYDNEY
UNIVERSITY OF THE SUNSHINE COAST
UNIVERSITY OF WESTERN AUSTRALIA
UNIVERSITY OF WESTERN SYDNEY
UNKYA LOCAL ABORIGINAL LAND COUNCIL
UNNDENNOO KINDERGARTEN ASSOCIATION INC
URAPUNTJA HEALTH SERVICE ABORIGINAL CORPORATION
VERTO LTD
VICTORIA DALY REGIONAL COUNCIL
VICTORIAN ABORIGINAL CHILD CARE AGENCY CO OP LTD
VICTORIAN ABORIGINAL COMMUNITY CONTROLLED HEALTH ORGANISATION INC
VICTORIAN ABORIGINAL EDUCATION ASSOCIATION INCORPORATED
VICTORIAN CRICKET ASSOCIATION
W A ALCOHOL AND DRUG AUTHORITY
WA COUNTRY HEALTH SERVICE
WA COUNTRY HEALTH SERVICE
WAARDI LIMITED
WADJAK NORTHSIDE ABORIGINAL COMMUNITY GROUP
WALGETT ABORIGINAL MEDICAL SERVICE CO-OPERATIVE LTD
WALHALLOW ABORIGINAL CORPORATION
WALHALLOW PUBLIC SCHOOL
WANDARRAH PRE SCHOOL & COMMUNITY CENTRE
WANDIYALI ABORIGINAL & TORRES STRAIT ISLANDER INC
WANGKI YUPURNANUPURRU ABORIGINAL CORP
WANSLEA FAMILY SERVICES INC
WARINGARRI MEDIA ABORIGINAL CORPORATION
WARLPIRI MEDIA ASSOCIATION INC
WARLPIRI YOUTH DEVELOPMENT ABORIGINAL CORPORATION

**Announcement**

**Attachment J**

WARREN PRE SCHOOL KINDERGARTEN INCORPORATED
WARRNAMBOOL CITY COUNCIL
WARRUMBUNGL SHIRE COUNCIL
WATHAURONG ABORIGINAL CO-OPERATIVE LTD
WEAVE YOUTH & COMMUNITY SERVICES INC
WEE WAA HIGH SCHOOL
WEETAPOONA ABORIGINAL CORPORATION
WEE-WAA & DISTRICT PRE-SCHOOL ASSOC INC
WEIGELLI CENTRE ABORIGINAL CORPORATION INC
WELLINGTON ABORIGINAL CORPORATION HEALTH SERVICE
WERRIS CREEK AND DISTRICT PRE-SCHOOL ASSOCIATION INCORPORATED
WEST ARNHEM REGIONAL COUNCIL
WEST DALY REGIONAL COUNCIL
WESTERN AUSTRALIAN FAMILY VIOLENCE PREVENTION LEGAL SERVICE ABORIGINAL CORPORATION
WESTERN COLLEGE INCORPORATED
WESTERN PLAINS REGIONAL DEVELOPMENT INC
WESTERN SYDNEY COMMUNITY FORUM INC
WHITE LION INCORPORATED
WILA GUTHARRA COMMUNITY ABORIGINAL CORPORATION
WINANGA-LI ABORIGINAL CHILD AND FAMILY CENTRE INCORPORATED
WINDA-MARA ABORIGINAL CORPORATION
WINDSOR PRE SCHOOL ASSOC INC
WINNUNGA NIMMITYJAH ABORIGINAL HEALTH CLINIC/HEALTH SERVICE (ACT) INCORPORATED
WINUN NGARI ABORIGINAL CORPORATION
WIRRAKA MAYA HEALTH SERVICE ABORIGINAL CORPORATION
WOLLONGONG UNICENTRE LTD
WOMEN'S ALCOHOL AND DRUG ADVISORY CENTRE INCORPORATED
WOMEN'S LEGAL RESOURCES LTD
WOMEN'S LEGAL SERVICE SA INC
WOODENBONG PRE SCHOOL KINDERGARTEN INC
WOOLAH ABORIGINAL CORPORATION
WOOMERA ABORIGINAL CORPORATION ALBURY
WORK & TRAINING LIMITED
WORN GUNDIDJ ABORIGINAL CO-OP LTD
WRECK BAY ABORIGINAL COMMUNITY COUNCIL
WUCHOPPEREN HEALTH SERVICE LIMITED
WUGULARR SCHOOL COUNCIL INC
WUJAL WUJAL ABORIGINAL COUNCIL
WUNAN FOUNDATION INC.
WUNANBIRI PRE-SCHOOL
WURLI WURLINJANG ABORIGINAL CORPORATION
WYLD PROJECTS INC.
WYNDHAM EARLY LEARNING ACTIVITY CENTRE (WELA) INCORPORATED
YAANDINA FAMILY CENTRE INC
YABU MIJA ABORIGINAL CORPORATION
YAKANARRA ABORIGINAL CORP
YALARI LIMITED
YALATA COMMUNITY INC
YALGA BINBI INSTITUTE FOR COMMUNITYDEVELOPMENT ABORIGINAL AND TORRESSTRAIT ISLANDERS CORPORATION

**Announcement**

**Attachment J**

YALU MARNGGITHINYARAW INDIGENOUS CORPORATION
YAMANDA ABORIGINAL ASSOCIATION INCORPORATED
YANTJARRWU OUTSTATION RESOURCE CENTRE ABORIGINAL CORPORATION
YAPPERA CHILDREN'S SERVICE CO OPERATIVE
YAR KUWA INDIGENOUS KNOWLEDGE CENTRE ABORIGINAL CORPORATION
YARNTEEN COLLEGE INCORPORATED
YARRABAH ABORIGINAL SHIRE COUNCIL
YARRABIN OUTREACH INC
YARRAWARRA AGED CARE LIMITED
YAWARRA COMMUNITY & CHILD CARE CENTRE LTD
YAWOORRONG MIRIUWUNG GAJERRONG YIRGEB NOONG DAWANG ABORIGINAL CORPORATION
YINTJINGGA ABORIGINAL CORPORATION
YIPIRINYA SCHOOL COUNCIL INC
YIRAMALAY/WESLEY STUDIO SCHOOL FOUNDATION LTD
YIRARA COLLEGE OF THE FINKE RIVER MISSION INC
YIYILI COMMUNITY ABORIGINAL CORPORATION
YOORANA GUNYA FAMILY HEALING CENTRE ABORIGINAL CORPORATION
YORGUM ABORIGINAL CORPORATION
YORTA YORTA NATION ABORIGINAL CORPORATION
YOTHU YINDI FOUNDATION ABORIGINAL CORPORATION
YOUNG MENS CHRISTIAN ASSOCIATION KATHERINE INC
YOUNG WOMEN'S CHRISTIAN ASSOCIATION OF ADELAIDE INCORPORATED
YOUTH & FAMILY EDUCATION RESOURCES PTY. LTD.
YOUTH DIRECTIONS INCORPORATED
YOUTH EMPOWERED TOWARDS INDEPENDENCE INCORPORATED
YOUTH EXPRESS ASSOCIATION INCORPORATED
YUENDUMU WOMEN'S CENTRE ABOR CORP
YUKU-BAJA-MULIKU LANDOWNER AND RESERVES LIMITED
YULELLA ABORIGINAL CORPORATION
YUNGNGORA ASSOCIATION INC
YURA YUNGI ABORIGINAL MEDICAL SERVICE
YWCA NSW

## Attachment K: IAS Funding by Programme and Region

Chart 1 shows the proportion of funding that will be provided in 2015-16 under the IAS funding round in each of the five programmes. Two programmes receive the bulk of 2015-16 IAS funding - Safety & Wellbeing received nearly half of IAS grant funding (49%) followed by Children & Schooling (35%). This funding distribution reflects the Government's priorities of getting children to school to provide the best chance of enjoying success in school and later in life and making Indigenous communities safer for people to work and raise their families.

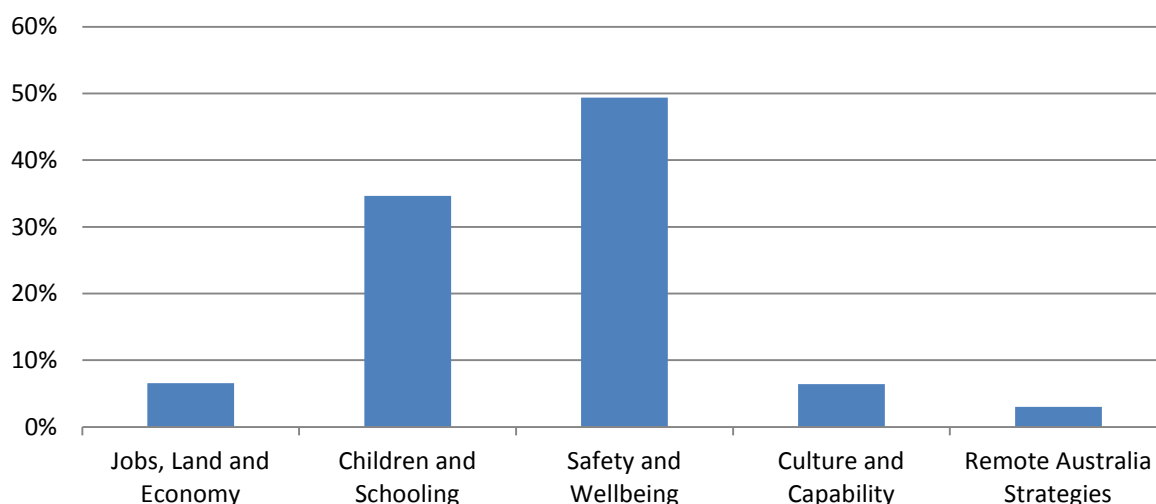
In interpreting the share of funding allocated to jobs, land and the economy it is important to note:

- the majority of activities to support employment and retention of Indigenous Australians are demand driven activities and applications can be lodged with the Department at any time; and
- the Remote Jobs and Community Programme was not included in the IAS funding round as these were already under long term funding agreements.

In addition funding for Native Title was awarded in line with current arrangements as the Government is currently considering the findings of the Review of Native Title Organisations.

It should also be noted that funding for the Remote School Attendance Strategy (RSAS) was not included in the IAS funding round

**Chart 1: Proportion of funding per programme, total over all regions, 2015-16 financial year**



This pattern of funding is roughly consistent across the PM&C Regions.



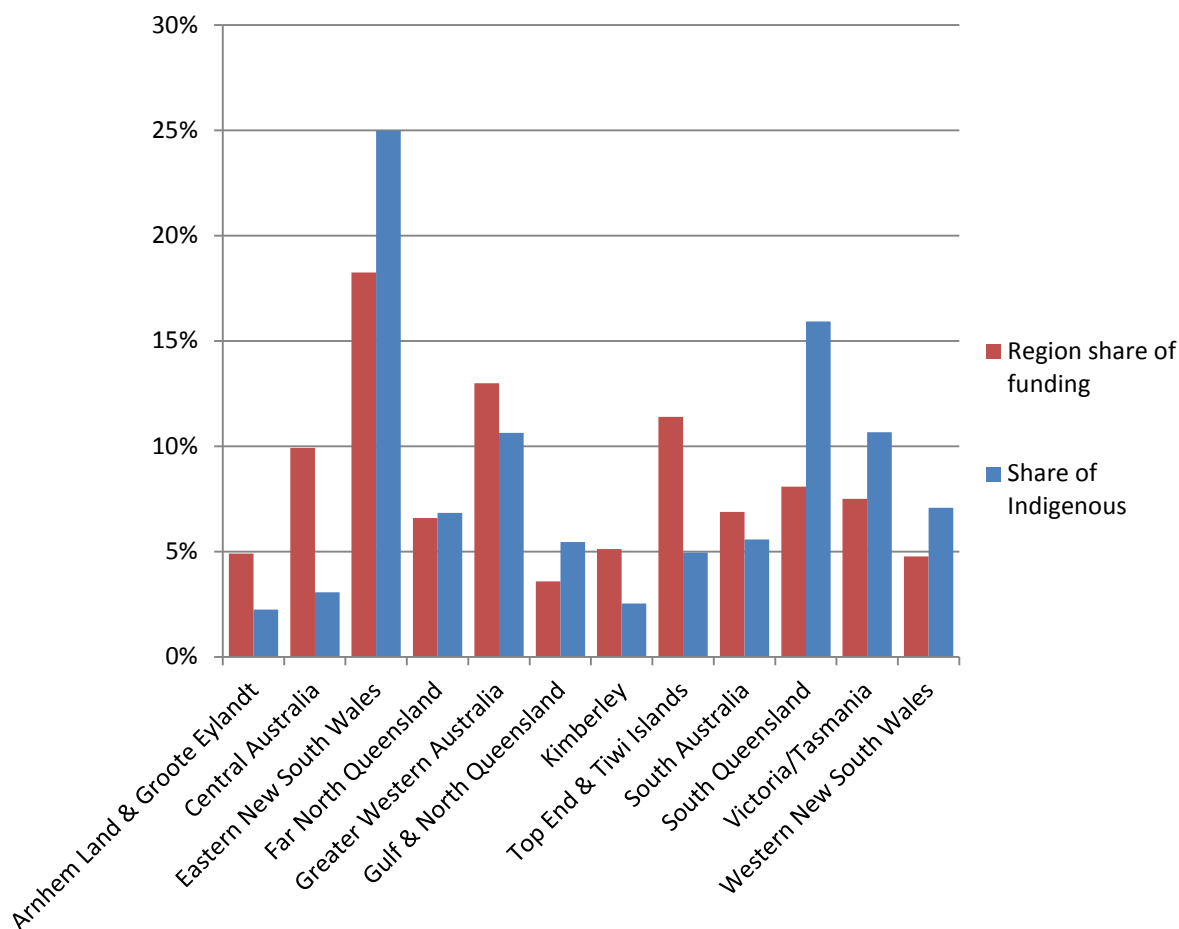
**IAS Funding by Programme and Region**

**Attachment K**

The four regions with the highest share of IAS funding for 2015-16 – shown in Chart 2 – are Eastern NSW (18%), Greater WA (13%), Top End & Tiwi Islands (11%), and Central Australia (10%).

The chart also shows that Eastern NSW has the greatest share of the overall Indigenous population (25%) followed by South QLD (16%) and Greater WA and Victoria & Tasmania with 11% each. PM&C regions in more remote areas attracted a greater share of IAS funding than their share of the Indigenous population reflecting relative need. While Eastern NSW attracted more funding than any other region its share of funding is lower than its population share.

**Chart 2: Proportion of funding per region, total over all programmes, 2015-16 financial year<sup>1</sup>**



<sup>1</sup> The Eastern NSW region's share of funding reflects service delivery both within the region and on a national basis.

## Attachment L: Examples of Successful and Unsuccessful Applicant Letters

### Letter to Successful Applicants



MINISTER FOR INDIGENOUS AFFAIRS

«Unique\_Application\_Identifier»

«Contact\_Name»  
«Organisation»  
«Contact\_Emails»  
«PostalAddress»  
«PostalSuburb» «PostalState» «PostalPostcode»

Dear «Salutation»

#### **Outcome of the Indigenous Advancement Strategy Grant Funding Round 2014 Selection Process**

I am pleased to advise that your organisation's application for funding through the Indigenous Advancement Strategy (IAS) Grant Funding Round 2014 has been successful. Please note the amount, number of projects and/or duration of funding may differ from what you applied for.

The funding awarded under the IAS will be used to progress the Government's three main priorities of getting children to school, adults to work and making communities safer. You will be expected to work closely with relevant Indigenous communities, families and/or individuals in the implementation of your project including, wherever possible, utilising local workforce. Outcome indicators will be developed for your project and monitored closely by the Department of the Prime Minister and Cabinet (PM&C).

The payment of funding and the timing of that funding will be contingent upon the execution of a funding agreement between the Commonwealth (as represented by PM&C) and your organisation. Officers from the Department will contact you by telephone in the next 48 hours to discuss the development of the funding agreement.

Details of each grant will be listed on the PM&C website within 14 working days of its grant agreement taking effect, as required under the *Commonwealth Grants Rules and Guidelines*.

If you have any questions, please contact PM&C on 1800 088 323 or email [IASGrants@pmc.gov.au](mailto:IASGrants@pmc.gov.au).

Yours sincerely

NIGEL SCULLION  
4 March 2015

## Letter to Unsuccessful Applicants



Australian Government

Department of the Prime Minister and Cabinet

ANDREW FISHER BUILDING  
ONE NATIONAL CIRCUIT  
BARTON

«Unique\_Application\_Identifier»

«Contact\_Name»  
«Organisation»  
«Contact\_Emails»  
«PostalAddress»  
«PostalSuburb» «PostalState» «PostalPostcode»

Dear «Salutation»

### **Outcome of the Indigenous Advancement Strategy Grant Funding Round 2014 Selection Process**

Thank you for taking the time to apply for funding under the Indigenous Advancement Strategy (IAS) Grant Funding Round 2014.

Unfortunately, on this occasion, your application has not been successful. The funding round was heavily oversubscribed and, as a result, the Government was unable to fund every project.

Please be aware that the IAS Guidelines have been flexibly designed to allow activities to be funded through a range of mechanisms. For example, applications for time limited opportunities that address the Government's priorities of getting children to school, adults to work and making communities safer, may be received at any time. Further information is available on the Department of the Prime Minister and Cabinet's website:  
<https://www.dpmc.gov.au/indigenous-affairs/grants-and-funding>.

The Department would be pleased to provide feedback regarding your application. If you would like to request feedback, please call 1800 088 323 or email [IASGrants@dpmc.gov.au](mailto:IASGrants@dpmc.gov.au), providing your ABN number and organisation name.

Once again, thank you for your interest in the IAS Grant Funding Round 2014.

Yours sincerely

IAS Assessment Management Office  
Department of the Prime Minister and Cabinet  
4 March 2015

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Postal Address: PO BOX 6500, CANBERRA, ACT 1260  
Telephone: +61 2 6271 5111 Fax: +61 2 6271 5414 [www.pmc.gov.au](http://www.pmc.gov.au) ABN: 18 108 001 191

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## Letter to Currently Funded Unsuccessful Applicants



Australian Government

Department of the Prime Minister and Cabinet

ANDREW FISHER BUILDING  
ONE NATIONAL CIRCUIT  
BARTON

«Unique\_Application\_Identifier»

«Contact\_Name»  
«Organisation»  
«Contact\_Emails»  
«PostalAddress»  
«PostalSuburb» «PostalState» «PostalPostcode»

Dear «Salutation»

### **Outcome of the Indigenous Advancement Strategy Grant Funding Round 2014 Selection Process**

Thank you for taking the time to apply for funding under the Indigenous Advancement Strategy (IAS) Grant Funding Round 2014.

Unfortunately, on this occasion, your application has not been successful as part of this grants round. This funding round was heavily oversubscribed and, as a result, the Government was unable to fund every project.

There may be opportunities for future partnership, or for securing support through other processes. The IAS Guidelines have been flexibly designed to allow activities to be funded through a range of mechanisms. For example, applications for time limited opportunities that address the Government's priorities of getting children to school, adults to work and making communities safer, may be received at any time. Further information is available on the Department of the Prime Minister and Cabinet's website: <https://www.dpmc.gov.au/indigenous-affairs/grants-and-funding>.

An officer from the Department will be in contact with you shortly to discuss these options, and any transitional issues for your organisation.

If you have any current Departmental contracts please note that you are expected to fulfil the terms and conditions of your current funding agreements until the cessation of the contract.

The Department would be pleased to provide feedback regarding your application. If you would like to request feedback, please call 1800 088 323 or email [IASGrants@dpmc.gov.au](mailto:IASGrants@dpmc.gov.au), providing your ABN number and organisation name.

Once again, thank you for your interest in the IAS Grant Funding Round 2014.

Yours sincerely

**IAS Assessment Management Office**  
Department of the Prime Minister and Cabinet  
4 March 2015