

The Australian Government's response to the DLA Piper Review
of the Australian Defence Procurement System

SENATE FOREIGN AFFAIRS, DEFENCE AND TRADE REFERENCES COMMITTEE

REPORT OF THE DLA PIPER REVIEW AND THE GOVERNMENT'S RESPONSE

The Australian Government's response to the DLA Piper Review
of the Australian Defence Procurement System

The review of the Australian Defence Procurement System has identified a range of opportunities to improve the way the Australian Government procures defence equipment and services.

GOVERNMENT RESPONSE

The Australian Government has accepted all recommendations made by the DLA Piper Review. The Australian Government will take steps to implement the recommendations, including:

• Establishing a new Defence Procurement Agency to manage the procurement of major defence equipment and services, with a clear accountability framework and a focus on value for money.

• Strengthening the Australian Defence Materiel Organisation (ADM) to manage the procurement of smaller defence equipment and services, with a focus on efficiency and cost reduction.

• Improving the Australian Defence Materiel Organisation (ADM) to manage the procurement of smaller defence equipment and services, with a focus on efficiency and cost reduction.

• Strengthening the Australian Defence Materiel Organisation (ADM) to manage the procurement of smaller defence equipment and services, with a focus on efficiency and cost reduction.

March 2014

Introduction

The Australian Government is committed to supporting reforms to the management of allegations of abuse in Defence and implementation of Defence's cultural change program. The Australian Government acknowledges the contribution of the Senate Foreign Affairs, Defence and Trade References Committee's report on the 'DLA Piper Review and the government's response' to providing parliamentary oversight of this work.

On 26 November 2012, the response to the report of the DLA Piper Review into allegations of sexual and other abuse in Defence was announced. The response included a general apology to members of the Australian Defence Force and Defence employees who have suffered abuse in the course of their employment, the establishment of an independent Defence Abuse Response Taskforce to assess individual complaints and identify any wider systemic issues, and access to reparation.

Apologies delivered by the Chief of the Defence Force, General David Hurley AC, DSC and in the Parliament on 26 November 2012 offered a significant step in the healing process for those affected by past abuse in Defence.

A Defence Abuse Response Reparation Scheme, with payments up to \$50,000 for those who plausibly suffered abuse in Defence, was established to provide financial recognition that abuse is unacceptable and wrong and should never have occurred. Professional counselling and referral to other health services will further support victims of abuse on the road to recovery.

The work of the independent Defence Abuse Response Taskforce will include referral of appropriate matters to law enforcement authorities for criminal investigation while others, with the consent of the complainant, may be provided to Defence for investigation into possible administrative or disciplinary action. Complainants may also have the opportunity to participate in a restorative engagement conference, allowing their personal account of abuse to be heard, responded to and acknowledged by Defence.

March 2014 marks the second anniversary since the release of *Pathway to Change: Evolving Defence Culture*. This important document outlined Defence's strategy for achieving enduring cultural change. It sets out the requirement that Defence personnel demonstrate exemplary behaviour commensurate with the nation's expectations, in and out of uniform, on and off duty, and how the Defence leadership will require these standards are met.

Implementation of Pathway to Change by Defence and the work of the Taskforce are essential to ensuring Defence continues to serve Australia's national interests in a way that is consistent with modern community standards.

The Australian Government recognises concrete measures recently taken by Defence to improve support to victims of sexual abuse and move towards cultural change. This includes the launch of the Sexual Misconduct Prevention and Response Office on 22 July 2013, marking an important shift toward a victim-focused approach for responding to incidences of sexual misconduct and providing education about the prevention of sexual misconduct and assault in Defence.

The Australian Government and the Defence leadership remain absolutely committed to fully implementing the range of cultural reforms essential to managing and preventing occurrences of inappropriate conduct. Together, we will build a culture that gives confidence to the Australian people and creates a workforce genuinely reflective of the community it serves—just, inclusive and fair-minded.

AUSTRALIAN GOVERNMENT RESPONSE

SENATE FOREIGN AFFAIRS, DEFENCE AND TRADE REFERENCE COMMITTEE ‘REPORT OF THE DLA PAPER REVIEW AND THE GOVERNMENT’S RESPONSE’

Recommendation	Lead	Proposed Response
<u>Recommendation 1</u> <i>Paragraphs 7.5 - 7.6, page 68</i>	Defence	Agree The apologies delivered by the Chief of the Defence Force and the then Minister for Defence are accessible to all Australians on the Defence Abuse Response Taskforce’s website and on Defence’s internal and external websites. Defence referred to the apologies in its Annual Report.
<u>Recommendation 2</u> <i>Paragraphs 7.7 - 7.21, page 68 - 72</i>	Defence	Agree Noting that Pathway to Change is Defence’s response to the Reviews initiated in 2011, Defence will consider the systemic issues and findings of the DLA Paper Review in this context.

In light of recent events, some senators have been critical of the lack of action taken by the government to address systemic issues in the Defence culture. In response, the government has undertaken a number of initiatives to improve the culture of the Defence Force. These include:

- the establishment of the Pathway to Change Taskforce; and
- the appointment of a new Minister for Defence, Senator Linda Reynolds, who has made addressing systemic issues a priority.

Recommendation	Lead	Proposed Response
Recommendation 3 <i>Paragraphs 7.7 - 7.21, page 68 - 72</i>	Defence	Agree
The committee recommends that Defence actively encourage senior officers to participate in the Defence Abuse Response Taskforce's restorative engagement program with victims of abuse.		Defence has affirmed to the Chair of the Defence Abuse Response Taskforce, the Hon Len Roberts-Smith RFD QC, its commitment to supporting and participating in the Restorative Engagement Program.
		The Defence Abuse Response Taskforce and Defence are working collaboratively to establish arrangements for implementing the program, including a framework underpinned by the best practice principles and values of restorative practice and mediation.
Recommendation 4 <i>Paragraphs 7.22 - 7.42, page 72 - 78</i>	Defence	Agree
		Defence, in consultation with the Defence Abuse Response Taskforce, has prepared a 'limited waiver of confidentiality and deed of release and indemnity' so that persons who have previously settled a claim against Defence involving allegations of sexual or other forms of abuse by Defence personnel are not prevented from having their matter dealt with by the Taskforce.
Recommendation 5 <i>Paragraphs 7.22 - 7.42, page 72 - 78</i>	Defence (in consultation with the Defence Abuse Response Taskforce)	Agree
		Defence and the Defence Abuse Response Taskforce have agreed the value of providing an appropriately depersonalised database. Work is underway to achieve this outcome.

Recommendation	Lead	Proposed Response
<p><u>Recommendation 6</u></p> <p><i>Paragraphs 7.22 - 7.42, page 72 - 78</i></p>	<p>The committee recommends that the Australian Government commission an independent review to determine whether any of the functions of the Defence Abuse Response Taskforce's should continue and how to ensure these functions can continue to be performed effectively. This independent review will report its findings and make recommendations to the Minister for Defence, the Attorney-General and the Minister for Veterans Affairs.</p> <p>The committee recommends that, at the conclusion of this independent review, the Minister for Defence, the Attorney-General and the Minister for Veterans' Affairs, should assess whether any of the functions of the Defence Abuse Response Taskforce should continue in another form.</p>	<p>Defence (in consultation with the Defence Abuse Response Taskforce, Department of Veterans' Affairs and Attorney-General's Department)</p> <p>While the Australian Government is supportive of a review taking place, it considers that it is too early, at this time, to form a clear view on exactly what form the review should take. The Taskforce is currently approved to operate to the end of November 2014 and the terms and scope of any review should be reconsidered at a later stage.</p>

Recommendation	Lead	Proposed Response
	Defence	Agree
<u>Recommendation 7</u> <i>Paragraphs 7.43 - 7.47, page 78 - 80</i>	Defence	This recommendation was agreed as part of Pathway to Change and is being implemented.
The committee recommends that Defence implement recommendation 19 of the Inspector-General of the Australian Defence Force's review - that the appointment of case officers to support complainants and respondents should be required in all cases. <u>Recommendation 8</u> <i>Paragraphs 7.43 - 7.47, page 78 - 80</i>	Defence	The Australian Government notes action by Defence in Pathway to Change that will, through sustained effort to implement practical measures, corrective processes, and structure and support, achieve Defence's cultural intent.
The committee recommends that Defence assess whether additional support services for victims of non-sexual forms of abuse should be included within the Pathway to Change cultural reforms. <u>Recommendation 9</u> <i>Paragraphs 7.43 - 7.47, page 78 - 80</i>	Defence (in consultation with the Department of Veterans' Affairs)	Defence will examine, in conjunction with the Department of Veterans' Affairs, avenues for dialogue.
The committee recommends that Defence engage in dialogue with associations which represent the interests of victims of abuse in Defence. <u>Recommendation 10</u> <i>Paragraphs 7.48 - 7.51, page 80 - 81</i>	Defence	Noting existing mechanisms of reporting and oversight of Pathway to Change by Government and the Parliament, the Australian Government will consider the necessary activity for evaluating Defence's efforts to achieve cultural change and measures of success.