



Senator Susan McDonald
Chair
Senate Rural and Regional Affairs and Transport Legislation Committee
Email: rrat.sen@aph.gov.au

21 October 2020

Dear Senator McDonald

I appreciate this is little consolation for my absence on Monday 19 October from the Senate Rural and Regional Affairs and Transport Legislation Committee and would like to sincerely apologise again for not appearing before the Committee.

As you know I was struck ill the week prior and had to undergo unplanned surgery. I am incredibly disappointed that I could not attend the hearing and I want to assure the Committee that Budget Estimates is a transparency and accountability process that I take incredibly seriously and know that needs to be treated respectfully. I had been preparing to appear, and it was something I was looking forward to representing the Company at.

In the immediate term I would like to assure the Committee that we are committed to providing fulsome answers to the Questions on Notice that we receive (unless restricted by Budget or Commercial implications) in a timely fashion. In review of the session I anticipate that we will work with the Department of Infrastructure as the lead agency to provide you advice on a number of the questions taken on notice.

Finally, in advance of the next Senate Estimates hearing I will bring additional ARTC Executives with me to ensure that we can capture the range of questions you may ask, in session, to ensure we respect your time as much as possible.

I wish to apologise again for my absence and want to reassure you of mine and ARTC's commitment to the importance of the Senate Estimates Committee process. Please don't hesitate to let me know if we can assist in any other way.

Yours sincerely,

Mark Campbell
CEO and Managing Director
ARTC