

**From:** s 22  
**To:** [REDACTED]  
**Subject:** RE: [Draft] NRF Board Skills Matrix and Unqualified Provisional List [~~SEC-PROTECTED, CAVEAT-SH.CABINET~~]  
**Date:** Wednesday, 10 May 2023 12:31:00 PM  
**Attachments:** [image004.png](#)  
[image005.png](#)  
[image006.png](#)  
[image007.png](#)

Hi s 22

Agree with position that Treasury should advise DISR that their minister should engage with the Treasurer on this.

I wouldn't weigh in on the candidate list or matrix.

Cheers

s 22

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**From:** s 22 @TREASURY.GOV.AU>  
**Sent:** Wednesday, 10 May 2023 11:31 AM  
**To:** s 22 @TREASURY.GOV.AU>  
**Subject:** FW: [Draft] NRF Board Skills Matrix and Unqualified Provisional List [~~SEC-PROTECTED, CAVEAT-SH.CABINET~~]

~~PROTECTED//CABINET~~

Kind regards

s 22 — Analyst

Portfolio Governance and Appointments Team  
Executive Coordination and Governance Branch  
Corporate Division

P +s 22

[treasury.gov.au](https://treasury.gov.au)

Langton Crescent, Parkes ACT 2600  
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*The Treasury acknowledges the traditional owners of country throughout Australia, and their continuing connection to land, water and community. We pay our respects to them and their cultures and to elders both past and present.*

~~PROTECTED//CABINET~~

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**From:** s 47E(d) @TREASURY.GOV.AU>  
**Sent:** Wednesday, 10 May 2023 10:15 AM  
**To:** s 22 @TREASURY.GOV.AU>; s 22 @treasury.gov.au>; s 22 @TREASURY.GOV.AU>; s 22 @TREASURY.GOV.AU>  
**Subject:** FW: [Draft] NRF Board Skills Matrix and Unqualified Provisional List [~~SEC-PROTECTED, CAVEAT-SH.CABINET~~]

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**From:** s 22 @TREASURY.GOV.AU>  
**Sent:** Wednesday, May 10, 2023 10:14:47 AM (UTC+10:00) Canberra, Melbourne, Sydney  
**To:** s 47E(d) @TREASURY.GOV.AU>  
**Cc:** s 47E(d) @TREASURY.GOV.AU>  
**Subject:** FW: [Draft] NRF Board Skills Matrix and Unqualified Provisional List [~~SEC-PROTECTED, CAVEAT-SH.CABINET~~]

Hi

I understand that your team provides advice on Board appointments within the Treasury portfolio.

If there are any general principles that you would recommend we provide to DISR regarding board appointment processes, or if you have any other input on DISR's provisional list for Board appointments for the \$15 billion National Reconstruction Fund, please provide this to me by 3pm tomorrow.

Also, if there is another team in Treasury that you would recommend we share this list with, please let me know.

Kind regards,

s 22

s 22 — Assistant Director

Industry Unit, Climate and Industry Branch

Labour Market, Environment, Industry and Infrastructure Division

p +s 22

s 22

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s 22

