



PARLIAMENT
OF AUSTRALIA

Australian Parliamentary Delegation

United States of America
28 October to 5 November 2023

REPORT | NOVEMBER 2023



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Members of the Delegation

Leader of the Delegation

- Mr Josh Wilson MP
Member for Fremantle, Western Australia
Australian Labor Party

Delegates

- The Hon Mark Coulton MP
Member for Parkes, New South Wales
The Nationals
- The Hon Melissa Price MP
Member for Durack, Western Australia
Liberal Party of Australia
- Ms Meryl Swanson MP
Member for Paterson, New South Wales
Australian Labor Party
- Ms Zali Steggall OAM, MP
Member for Warringah, New South Wales
Independent

Officials

- Mr James Strickland
Delegation Secretary

Introduction

This report gives an account of the bilateral Australian Parliamentary Delegation to the United States of America from 28 October to 5 November 2023.

The delegation's aims and objectives were to:

- further strengthen relations between Australian parliamentarians and members of the United States Congress;
- meet with officials and executives to discuss economic and trade links between Australia and the US;
- discuss the AUKUS trilateral security partnership, including its resulting economic opportunities, and security in the Pacific region;
- discuss the impacts of the *Inflation Reduction Act* on jobs and manufacturing in the US and the opportunities it provides for Australian resources and manufacturing;
- meet with organisations that are at the forefront of delivering sustainable and clean energy technologies;
- share knowledge on effective approaches to mitigate and respond to wildfires/bushfires;
- develop a better appreciation of conservation and species preservation efforts being undertaken by organisations in the US and globally; and
- develop an improved understanding of ocean management policy and the impacts of climate change.

Acknowledgements

Prior to departure, the delegation received helpful and informative briefings from the International and Parliamentary Relations Office, the Department of Foreign Affairs and Trade, the Australian Security Intelligence Organisation, and the Department of Parliamentary Services.

During the visit, the delegation was accompanied by officers from the Embassy of Australia in Washington DC, led by His Excellency the Hon Dr Kevin Rudd AC, Australia's Ambassador to the United States, and the Australian Consulate-General in Los Angeles, led by Consul-General Ms Jane Duke.

The Ambassador, Consul-General, and their staff, provided comprehensive briefings and logistical assistance throughout the visit. The delegation is greatly

appreciative of the effort made to accommodate its needs and to ensure a successful visit.

The delegation particularly wishes to thank:

- Ms Hannah Jenkins—Government, Economic and Public Diplomacy Officer, Australian Consulate-General in Los Angeles, who developed the visit program for Los Angeles and San Diego and provided ongoing support during the visit.
- Ms Suzanne McCourt—Minister-Counsellor, Congressional Liaison, Embassy of Australia, who provided ongoing support during the visit in Washington DC.
- Ms Abigail Pennington—Senior Outreach and Congressional Officer, Embassy of Australia, who developed the visit program for Washington DC and provided ongoing support during the visit.
- Ms Shannon Karppinen—Assistant Director, International and Parliamentary Relations Office, who helped develop the visit program and provided logistical support and assistance.

Finally, the delegation would like to thank all the individuals and organisations that graciously gave time to meet with the delegation and expresses appreciation for the warm welcomes and hospitality received.

Mr Josh Wilson MP
Delegation Leader

Report of Activities

Saturday, 28 October 2023

The delegation travelled from Sydney to Los Angeles on the morning of Saturday, 28 October 2023. Due to the delegation crossing the international date line during its flight to Los Angeles, it arrived in Los Angeles earlier on the same day that it had left Sydney.

Upon arrival, the delegation transferred from Los Angeles International Airport to the Beverly Hilton.

Sunday, 29 October 2023

After breakfast, the delegation checked out of the Beverly Hilton and travelled down the Californian coastline from Los Angeles to San Diego, stopping at Dana Point on the journey.

San Diego Zoo Safari Park

After lunch, the delegation travelled to the San Diego Zoo Safari Park (the Safari Park), where it was warmly met by Ms Terri Johnson—Governance Policy and Engagement Advisor.

The Safari Park is an 1,800 acre wildlife park located in Escondido, California, and is operated by the San Diego Zoo Wildlife Alliance (Wildlife Alliance)—an international non-profit conservation organisation. It is home to more than 3,000 animals representing over 300 species and has a vast botanical garden featuring more than 1.3 million plants representing over 3,700 species. The Safari Park also has a strong partnership with Australia's Taronga Zoo, with a platypus exhibit and breeding program.

The delegation was taken for a private tour of the Safari Park and provided a comprehensive overview of the Wildlife Alliance's wildlife conservation work. Members were able to see a number of animals, including giraffes, elephants, white rhinos, lions, and the world's first successfully cloned endangered Przewalski's horse, Kurt. The delegation came away with a stronger appreciation of the conservation and species preservation work that the Wildlife Alliance undertakes around the world.



Clockwise from top left: The delegation arriving at the San Diego Zoo Safari Park; Kurt, the world's first Przewalski's horse clone; Dave and Joseph, the delegation's tour guides through the Safari Park; and a white rhino.

Monday, 30 October 2023

Scripps Institution of Oceanography

Upon arrival at the Scripps Institution of Oceanography (Scripps), the delegation received a warm welcome from Professor Margaret Leinen—Director of Scripps and an award-winning oceanographer with extensive national and international leadership experience.

Scripps specialises in global earth science research and education. Its scientists work to better understand and protect the planet by investigating its oceans, earth, and atmosphere, and to develop solutions to humanity's greatest environmental challenges.

Professor Leinen provided an overview of Scripps and a number of its key research and educational programs before handing over to her colleagues for an in-depth discussion. The delegation received briefings from the following three individuals:

- Lisa Levin—Distinguished Professor
- Stuart Sandin—Professor in the Marine Biodiversity Division
- Jennifer Smith—Professor in Marine Biology

Some of the key topics covered by the presenters, and discussed by the delegation, included:

- atmospheric rivers and predictive modelling for precipitation;
- ocean management and deep-sea research and exploration;
- the impacts of deep-sea mining and drilling;
- the Deep Ocean Stewardship Initiative (DOSI) and Deep Ocean Observing Strategy (DOOS);
- the impacts of climate change on fisheries;
- *asparagopsis taxiformis* (a species of red algae) and its use in reducing methane emissions;
- the management and conservation of coral reefs;
- the impacts of invasive sea urchin populations; and
- the effective partnerships and collaborations between Scripps and various Australian institutions, including the Commonwealth Scientific and Industrial Research Organisation (CSIRO).



Delegates with Professors Margaret Leinen (fourth from the left) and Jennifer Smith (far right) at the Scripps Institution of Oceanography.



Delegates receiving a briefing from Professor Stuart Sandin (third from the left).

Working lunch roundtable with the Commander of the US Third Fleet

Upon arrival at the US Third Fleet's headquarters in Point Loma, the delegation was met by Vice Admiral Michael Boyle—Commander of the US Third Fleet.

The US Third Fleet was first established in 1943 and is one of the numbered fleets in the US Navy. Its area of responsibility covers approximately fifty million square miles of the eastern and northern Pacific Ocean, including the Bering Sea, Alaska, the Aleutian Islands, and a sector of the Arctic.

A number of vital areas of common interest between Australia and the US were discussed during the working lunch roundtable with Vice Admiral Boyle and key members of his staff. These included:

- natural disaster preparedness and response;
- the provision of humanitarian aid;
- recruitment challenges and the opportunities that a career in the Navy can provide for young people; and
- operations and cooperation in the Pacific region, and emerging challenges.



Delegates with Vice Admiral Michael Boyle—Commander of the US Third Fleet, at the US Third Fleet’s headquarters in Point Loma.

Briefing at the United States Naval Base San Diego

After concluding its working lunch with the US Third Fleet, delegates transferred to US Naval Base San Diego where members were met by Captain Robert Heely, Commanding Officer of Navbase San Diego. Captain Heely and Commander Kristen Whitehouse provided the delegation with a comprehensive briefing on Navy Region Southwest and Commander, Navy Installations Command.



Delegates with Captain Robert Heely (fifth from the left) and other US Navy personnel at Naval Base San Diego headquarters.

Tour of the USS Canberra

After concluding its briefing with Captain Heely and Commander Whitehouse, the delegation transferred to the USS Canberra—an Independence-class littoral combat ship named after Australia’s capital city and the original HMAS Canberra which was sunk during the Battle of Savo Island during World War II.

The USS Canberra was built by an Australian shipbuilder, Austal, in Mobile, Alabama, and was recently commissioned at the Royal Australian Navy’s Fleet Base East in Sydney, Australia—the first commissioning ceremony for a US Navy warship held in an allied country.

Upon boarding the USS Canberra, the delegation was warmly welcomed by Commander William Ashley, Commanding Officer of the USS Canberra, who provided background information on the ship’s production and commissioning and then led the delegation for a fascinating and educational tour of the boat, highlighting its capabilities.



Above left and right: Delegates receiving briefings from Commander William Ashley on board the USS Canberra.

Tuesday, 31 October 2023

Tritium

Members of the delegation travelled to the coastal city of Torrance to meet with representatives of Tritium, a Nasdaq-listed company which originated in Brisbane, Australia, that designs and manufactures proprietary hardware and software for reliable fast chargers for electric vehicles.

Upon arrival, the delegation was welcomed by Mr Mike Calise—President of the Americas, who provided members with an overview of the firm’s industry and its history. The delegation then underwent a safety induction before being taken for a

tour through Tritium's Innovation Centre where the key technologies were explained, and members were shown a live demonstration of Tritium's fast charging equipment.



Left: Delegates with Mr Mike Calise—President of the Americas, in Tritium's Innovation Centre. Right: The delegation leader, Mr Josh Wilson MP, presenting a gift to Mr Calise on behalf of the delegation.

Heliogen

The delegation met with representatives of Heliogen, a renewable energy technology company which aims to deliver carbon-free heat, steam, power, and green hydrogen through its concentrating solar energy and thermal storage systems.

Upon arrival, the delegation was introduced to Ms Jennifer Vaden Barth, Chief of Staff, and the wider team. Members were then provided with a comprehensive briefing by Heliogen's Chief Scientist, Steve Schell, before proceeding to the floor of the Long Beach Manufacturing Facility where delegates saw first-hand the production of Heliogen's small, smart heliostats.

Heliogen kindly hosted the delegation for lunch, which provided a further opportunity for members to discuss renewable energy technologies, Heliogen's future plans, and the industry's opportunities and challenges.



Clockwise from the top: Delegates with key members of the Heliogen team at their Long Beach Manufacturing Facility; the delegation leader, Mr Josh Wilson MP, presenting a gift to Mr Michael White—Senior Director of Manufacturing Operations, on behalf of the delegation; Mr Steve Schell—Chief Scientist, briefing the delegation on Heliogen’s technologies and the renewable energy industry.

Port of Los Angeles

Members of the delegation travelled to the Port of Los Angeles (the Port) and met with Ms Dina Aryan-Zahlan—Deputy Executive Director of Development, and her executive team. During their visit, members were briefed on a number of key topics, including:

- the Port’s main business lines;
- the Port’s top trading partners and commodities;
- the increasing size of vessels arriving at the Port;
- the importance of the Port as a gateway to the United States market;
- and
- capital projects and environmental improvements at the Port, including their decarbonisation strategies involving incentives for electric trucks,

direct train line access, and plug in of vessels at the Port to improve air quality.

After the delegation received the briefing, members were taken by boat on a tour of the Port. This provided members with a better appreciation of the scale of the Port's facilities and the immense size of the container ships which pass through it.

The delegation was also honoured to have the Australian Consul-General in Los Angeles, Ms Jane Duke, accompany the delegation during its visit to the Port.



Clockwise from top left: Delegation members with Ms Dina Aryan-Zahlan—Deputy Executive Director of Development (second from the left), Port executives, and Consul-General Jane Duke (sixth from the left); the delegation and executives taking a tour of the Port; container cranes at rest; and delegation members receiving a briefing from Port executives.

Working dinner with Consul-General Jane Duke and high-level executives

The delegation had a working dinner with Jane Duke—Australian Consul-General, Los Angeles; Nancy Sutley—Los Angeles City Deputy Mayor for Sustainability; Pat Swan—Manager of Strategic Investments, GHD; and David Abel—Chair of VerdeXchange.

A number of key topics discussed during the dinner included:

- water rights, management, and conservation;
- the production of green hydrogen;

- climate technology and its capital-intensive nature;
- the Los Angeles Cleantech Incubator;
- the importance of community colleges in developing skilled workforces;
- energy costs and the energy generation mix in Los Angeles; and
- the electric car market in California.

Wednesday, 1 November 2023

The delegation departed from Los Angeles to Washington, DC early on Wednesday morning. Due to the time difference between the west and east coasts, and the required flight time, the delegation did not touch down in DC until after 4pm, local time. Upon arrival, the delegation transferred to the St Regis Hotel.

After checking in, the delegation met with Ms Suzanne McCourt— Minister-Counsellor, Congressional Liaison, from the Embassy of Australia, to discuss the Washington portion of the delegation’s program.

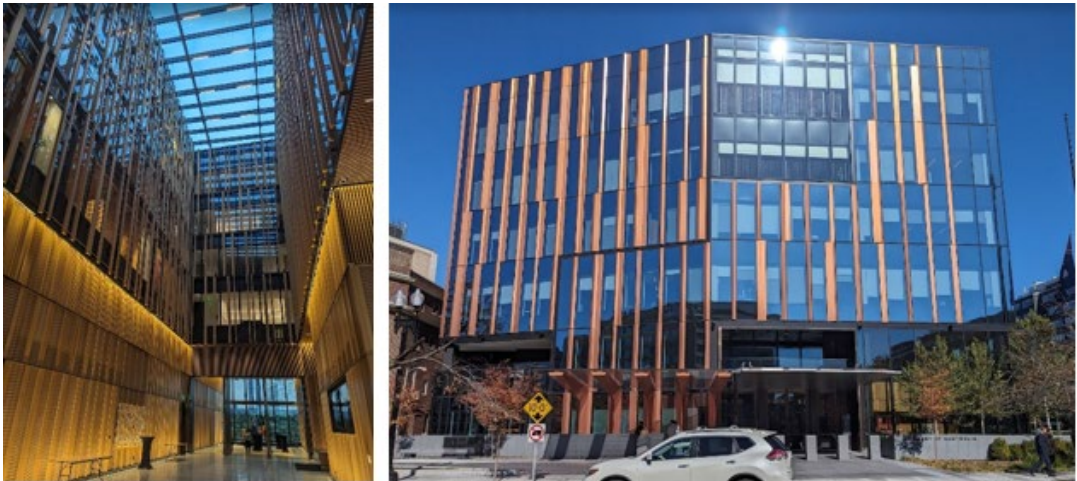
Thursday, 2 November 2023

Briefing from branch heads at the Embassy of Australia

Before commencing its program in Washington, the delegation received briefings from the branch heads at the Embassy of Australia. This session was led by Ms McCourt and covered key topical areas of interest, including:

- the upcoming Asia-Pacific Economic Cooperation (APEC) meeting in San Francisco;
- Prime Minister Albanese’s recent visit to the US;
- AUKUS and its resulting economic opportunities;
- the impacts of the *Inflation Reduction Act* on jobs and manufacturing in the US and the opportunities it provides for Australian resources and manufacturing; and
- the conflicts in the Middle East and Ukraine.

The delegation also noted that Embassy staff had recently returned home to Scott Circle where Australia’s newly constructed chancery showcased the very best in Australian design, materials, architectural excellence, and sustainability.



Left: The internal atrium of the Embassy of Australia allowing for natural light and highlighting the beauty of Australian timbers. Right: The external facade of the Embassy showcasing Australian materials and a contemporary design.

Meeting with Representatives Joe Courtney (D-Connecticut) and Mike Gallagher (R-Wisconsin)

The delegation met with Representatives Joe Courtney and Mike Gallagher, Co-Chairs of the Friends of Australia Congressional Caucus and the AUKUS Working Group. Key topics discussed during the meeting included:

- the impacts of the *Inflation Reduction Act* on jobs and manufacturing in the US and the opportunities it provides for Australian resources and manufacturing;
- AUKUS and its resulting economic opportunities;
- submarine production challenges;
- artificial intelligence;
- the Indo-Pacific region;
- global climate policy and its impact on Pacific nations;
- the upcoming COP28 conference in Dubai; and
- the impact of climate change on agriculture and farming.



Left: Delegates with Representatives Joe Courtney and Mike Gallagher, the Co-Chairs of the Friends of Australia Congressional Caucus and AUKUS Working Group. Right: Delegates during a discussion with Representatives Courtney and Gallagher.

Meeting with Senator Pete Ricketts (R-Nebraska)

The delegation met with Senator Pete Ricketts, the Junior Senator from Nebraska, and two senior members of his staff. Key topics discussed during this meeting included:

- the importance of the Australia-US bilateral relationship;
- the common interests of liberal democracies around the world;
- the defence industrial base and AUKUS, including its resulting economic opportunities; and
- existing and emerging regional security and economic challenges.



Left: Delegates with Senator Pete Ricketts, the Junior Senator from Nebraska. Right: Senator Ricketts leading a discussion with the delegates in his office.

Meeting with Senator Todd Young (R-Indiana)

The delegation met with Senator Todd Young, the Senior Senator from Indiana. Key topics discussed during this meeting included:

- AUKUS and its resulting economic opportunities;
- defence procurement;
- critical minerals;

- supply chain resilience and de-risking; and
- labour and skills shortages, and immigration policy.



Delegates with Senator Todd Young, the Senior Senator from Indiana.

Meeting with Senator Lisa Murkowski (R-Alaska)

The delegation met with Senator Lisa Murkowski, the Senior Senator from Alaska, who invited the delegation to her hideaway in the Capitol building. Her staff assisted the delegation with the transfer from the Russell Senate Office Building to the Capitol via the subway system.

During the meeting with Senator Murkowski, topics discussed included:

- the demographics of Alaska;
- the Alaskan economy and its key sectors, including its resource assets;
- the Alaska Permanent Fund; and
- challenges in education funding for Alaska's schools.

Upon the conclusion of the meeting, Senator Murkowski very kindly invited the delegation to accompany her to the Senate chamber and sit in the gallery to watch the proceedings. The delegation came away with a better appreciation and understanding of the voting system in the US Senate, and how the procedures differ from the Australian House of Representatives.



Delegates with Senator Lisa Murkowski, the Senior Senator from Alaska.

Briefing from the Rocky Mountain Institute

The delegation received a briefing from Mr Lachlan Carey—Senior Associate at the Rocky Mountain Institute. Key topics covered by Mr Carey in his presentation included:

- the Biden Administration’s climate agenda and climate politics in the United States;
- green industrial strategy and energy supply chains;
- clean energy, decarbonisation, and reducing emissions to net zero by 2050;
- the *CHIPS and Science Act*, the *Infrastructure Investment and Jobs Act*, and the *Inflation Reduction Act*; and
- geopolitical competition.



Delegates with Mr Lachlan Carey—Senior Associate at the Rocky Mountain Institute, surrounded by Australian indigenous art in the foyer of the Embassy of Australia.

Meeting with representatives from the National Park Service

The delegation met with three representatives from the National Park Service, Stephen Morris—Chief of the Office of International Affairs; Mark Koontz—Wildland Fire Operations Program Leader; and Rudy D’Alessandro—International Cooperation Specialist. During the discussion, the following topics were covered:

- overview of the National Park Service and its jurisdiction;
- wildfire response and risk mitigation;
- the lengthening of the wildfire and bushfire seasons due to climate change;
- preventative burning and fuel management;
- predictive modelling for fire risk;
- Australia’s Indigenous Rangers Program;
- cultural burning by First Nations people in Australia;
- interagency collaborations and initiatives; and
- mutual challenges of addressing increasing natural disaster response requirements with a predominately volunteer capacity.



Left: Delegation members with Mr Stephen Morris—Chief of the Office of International Affairs at the National Park Service. Right: Mr Morris briefing the delegation on the National Park Service.

Formal dinner with Ambassador Rudd at his residence

Australia’s Ambassador to the United States, His Excellency the Hon Dr Kevin Rudd AC, hosted a dinner for the delegates at his official residence in Washington, DC. Topics discussed over dinner included:

- the strength of the Australia-US alliance;
- the current political landscape in the US;
- the impacts of the *Inflation Reduction Act* on jobs and manufacturing in the US and the opportunities it provides for Australian resources and manufacturing; and
- AUKUS and its resulting economic opportunities.



Ambassador Rudd with delegation members, their spouses, and Embassy and other officials at the Ambassador’s official residence in Washington, DC.

Friday, 3 November 2023

Breakfast roundtable with David Wasserman and Jonathan Martin

The delegation had a breakfast round table with two leading political commentators in the United States: David Wasserman—Senior Editor and Elections Analyst at Cook Political Report, and Jonathan Martin—Politics Bureau Chief and Senior Political Columnist, Politico.

Key topics of discussion included:

- the referendum on the Voice in Australia;
- AUKUS and its resulting economic opportunities;
- the impacts of the *Inflation Reduction Act* on jobs and manufacturing in the US and the opportunities it provides for Australian resources and manufacturing;
- the current political landscape in the US;
- the conflicts in Ukraine and the Middle East;
- the speakership of the US House of Representatives;
- China-US relations; and
- the 2024 presidential election.

Centre for Strategic and International Studies foreign policy roundtable

The Centre for Strategic and International Studies (CSIS) held a foreign policy roundtable for the delegation. This session was led by Dr Charles Edel—Senior Advisor and Australia Chair, and his colleague Ms Kathryn Paik—Senior Fellow. A number of key topics were canvassed, including:

- the history of CSIS;
- AUKUS and its resulting economic opportunities;
- clean energy;
- critical minerals;
- the US' re-engagement with the Pacific region;
- Australia-US relations and partnerships;
- migration, work rights, and labour mobility;
- climate change;
- infrastructure development; and
- democratic resilience and capacity building.



Delegates with Dr Charles Edel and Ms Kathryn Paik at the Centre for Strategic and International Studies.

Meeting with the Assistant Secretary for Energy Resources at the US Department of State

The delegation travelled to the Harry S Truman building, headquarters of the United States Department of State, to meet with the Assistant Secretary for Energy Resources, Ambassador Geoffrey Pyatt. During the meeting with Ambassador Pyatt, the following key topics were discussed:

- Prime Minister Albanese's recent visit to the United States;
- the enduring strength of the US-Australia alliance;
- the energy transition and energy security;
- critical minerals;
- AUKUS and its resulting economic opportunities;
- the Russian invasion of Ukraine;
- the conflict in Israel and Gaza;
- battery technologies;
- the impacts of the *Inflation Reduction Act* on jobs and manufacturing in the US and the opportunities it provides for Australian resources and manufacturing;
- the National Electric Vehicle Infrastructure (NEVI) Formula Program;
- the Quadrilateral Security Dialogue (the Quad); and
- the *CHIPS and Science Act*.



Left: Delegates with Ambassador Geoffrey Pyatt—Assistant Secretary for Energy Resources, at the United States Department of State. Right: Delegates in the foyer of the Harry S Truman building, the headquarters of the United States Department of State.

Return to Australia and the conclusion of the delegation

After concluding its final engagement at the State Department, the delegation transferred to the airport and flew out of Washington, DC, to Dallas, Texas for its international flight to Sydney, Australia. The delegation concluded its trip upon its arrival in Sydney on the morning of Sunday 5 November 2023.

The delegation takes this opportunity to again thank the Australian Ambassador to the United States, His Excellency the Hon Dr Kevin Rudd AC, the Australian Consul-General in Los Angeles, Ms Jane Duke, their staff, and all the organisations and individuals that the delegation met with, for their time and hospitality during what was a very informative and successful visit to the United States of America.

Delegation program

Saturday 28 October

- 06.05 Arrive at Los Angeles International Airport (LAX)
- 07.00 Travel to Beverly Hilton
- 08.00 Check in to Beverly Hilton
- Rest day

Sunday 29 October

- 08.30 Breakfast
- 09.45 Check out of Beverly Hilton
- 10.00 Depart Beverly Hilton and travel to Dana Point for lunch
- 11.30 Lunch
- 12.30 Transit to San Diego Zoo Safari Park
- 13.30 San Diego Zoo Safari Park tour
- 16.10 Transit to Pendry San Diego
- 17.00 Check in to Pendry San Diego
- 18:00 Dinner in the Gaslamp Quarter

Monday 30 October

- 8.00 Breakfast
- 9.30 Check out of the Pendry San Diego and transfer to Scripps Institution of Oceanography
- 10.00 Scripps Institution of Oceanography tour
- 12.00 Depart Scripps for the US Third Fleet
- 12.30 Roundtable lunch and US Third Fleet briefing
- 13.30 Depart for Naval Base San Diego

- 14.00 Arrive at Naval Base San Diego for briefing and tour of USS Canberra
- 16.10 Depart Naval Base San Diego for dinner
- 17.15 Dinner
- 18.30 Travel to Los Angeles
- 21.30 Check in to Beverly Hilton

Tuesday 31 October

- 6.30 Breakfast
- 8.00 Depart Beverly Hilton for Tritium
- 8.45 Arrive at Tritium
- 9.00 Tour of Tritium
- 10.30 Transfer to Heliogen
- 11.00 Arrive at Heliogen for a tour of the facilities
- 12.30 Lunch at Heliogen
- 13.00 Depart Heliogen for the Port of Los Angeles
- 14.00 Port of Los Angeles tour
- 16.00 Transfer to Beverly Hilton
- 18.30 Working dinner with Consul-General Jane Duke and high-level executives

Wednesday 1 November

- 5.30 Depart Beverly Hilton for LAX
- 8.14 Depart LA for Washington, DC
- 16.16 Arrive at Ronald Reagan National Airport
- 17.00 Depart airport for St Regis hotel
- 17.30 Check in to St Regis hotel

18.00 Drinks with branch heads of the Embassy of Australia

Thursday 2 November

7.30 Breakfast

8.15 Depart St Regis for the Embassy of Australia

8.30 Briefing by branch heads at the Embassy of Australia

9.30 Depart Embassy of Australia

10.00 Meeting with Representatives Joe Courtney and Mike Gallagher

11.00 Depart for Senate office buildings

11.30 Meeting with Senator Pete Ricketts and senior foreign policy and environment staffers

12.00 Meeting with Senator Todd Young

12.30 Meeting with Senator Lisa Murkowski

13.00 Depart for Embassy for lunch

14.00 Briefing on the *Inflation Reduction Act* and global implications from the Rocky Mountain Institute

15.30 Depart embassy for the Department of the Interior

16.00 National Park Service meeting

16.45 Depart the Department of the Interior

18.40 Depart St Regis for the Ambassador's residence

19.00 Dinner with Ambassador Rudd

21.00 Depart Ambassador's residence for St Regis

Friday 3 November

8.00 Check out of St Regis

8.30 Breakfast roundtable with David Wasserman and Jonathan Martin

10.30 Depart for CSIS

11.00 CSIS foreign policy roundtable with Charles Edel and Kathryn Paik

12.00 Depart CSIS for the Embassy for lunch

12.40 Depart the Embassy for the State Department

13.00 Meeting with the Assistant Secretary for Energy Resources,
Geoffrey Pyatt, at the State Department

14.00 Depart for airport

17.18 Depart Washington, DC, for Dallas, Texas

19.55 Arriva Dallas/Fort Worth International Airport

22.15 Depart Dallas for Sydney